

# DEFENSE SBIR/STTR PROGRAM QUARTERLY REVIEW

Q3 VOLUME 3 ISSUE 3

## Message from the Defense SBIR/STTR Program Director

SBIR/STTR Community -

As I reflect on the third quarter, it has certainly been a busy period – from participating in many outreach events and educating small business concerns (SBCs) about the Defense Small Business Innovation Research/Small Business Technology Transfer Program (SBIR/STTR) Program, to building relationships with key partners and expanding our reach within the eco-system.



Regina "Gina" Sims
Director
Defense SBIR/STTR Program Office
Office of the Under Secretary of Defense
for Research and Engineering

During the quarter, I was also pleased to launch our new Instagram account to amplify our social media presence during the Spring SBIR/STTR Innovation Conference at TechConnect.

The highlight, to wrap up this quarter, was revising and announcing our new solicitation schedule for Fiscal Year (FY) 2025.

The revised solicitation schedule's intent is to improve small businesses' awareness of when funding opportunities exist – a repeatable schedule reduces our small business community's burden trying to do business with the Department of Defense. It is my hope, through this new schedule, that we're able to open the aperture for new companies wanting to do business with us. Finally, it is a manageable, repeatable process for Services and Components that ensures consistent messaging across the Department.

The full FY25 solicitation schedule is featured in the Defense SBIR/STTR News section below and is also on our website, <u>www.defensebirsttr.mil</u> and on the Defense SBIR/STTR Innovation Portal (DSIP).

Thanks for your continued support of the Defense SBIR/STTR Program and enjoy the rest of your summer!

Sincerely,

Gina Sims



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## Defense SBIR/STTR News

#### New FY 2025 SBIR/STTR Solicitation Schedule

The Defense SBIR/STTR Program Office announced the new, revised FY25 Broad Agency Announcements (BAAs) SBIR/STTR solicitation. Execution is as follows:

- Starting October 2024, DoD will release 12 solicitations for DoD SBIR/STTR participation on the first Wednesday of every month and SBCs will be directed to DSIP for topic releases
- Flexible participation options for Services/Components
- Flexible pre-release duration
- Open/close dates may differ pending the pre-release duration

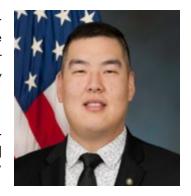
#### **FY 2025 ANNUAL BAA SCHEDULE**



#### Tylar Temple Joins the Defense SBIR/STTR Program Office

We are pleased to welcome Tylar Temple to the Defense SBIR/STTR Program Office as our Deputy Director. Mr. Temple is on a 12-month detail and brings a wealth of expertise and experience having served as Program Manager, Army Small Business Technology Transfer (STTR) and Chair of the DEVCOM ARL Employee Advisory Council, Diversity, Equity, Inclusion, and Accessibility (EAC DEIA).

"I am looking forward to coming back to OSD and making an impact on the Defense Small Business Community. R&D is an integral part of ensuring the Warfighter has the capabilities they need to remain the most respected fighting force in the world, and SBIR/STTR is a huge part of that," said Temple.



#### We're Instagram Official!

The Defense SBIR/STTR Program Office added Instagram to its social media portfolio, launching the new account in June with an intro reel from Director Gina Sims. The Instagram account will provide informative, relevant information in a serious, and, at times, funny format to resonate with a demographic not reached via other platforms. Find us @dodsbir and click follow!

## The Hill



With the legislative season in full swing, our office monitored the FY25 authorization and appropriations bills progress for legislation that improves the SBIR/STTR programs. The legislation, currently being considered in the HASC/SASC's FY25 National Defense Authorization Act conference, would increase SBIR/STTR budgeting flexibility, include military service academies in the STTR program, and extend a crucial SBIR/STTR pilot program that provides increased flexibility in funding awards to our innovative small business partners.

Now more than a year old, the Defense SBIR/STTR Due Diligence Program continues to evolve and improve as more SBIR/STTR proposals are reviewed and assessed for foreign influence risk. Our office participated in numerous congressional engagements on the SBIR/STTR due diligence process and will continue to maintain an open dialogue within the Department, with other Federal Agencies and Congress on current challenges, potential improvements, and best practices.

## **DoD SBIR/STTR Program Statistics**

A Q3 statistics snapshot of FY23 submitted proposals in DSIP.

#### **SBIR/STTR Proposals**

#### SBIR Phase I proposal submissions by socioeconomic category



## SBIR Phase II proposal submissions by socioeconomic category



#### STTR Phase I proposal submissions by socioeconomic category

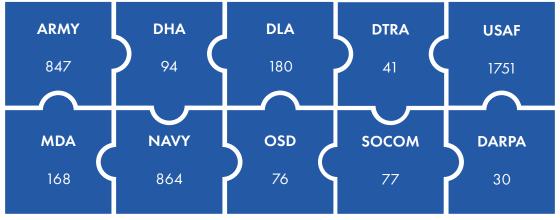


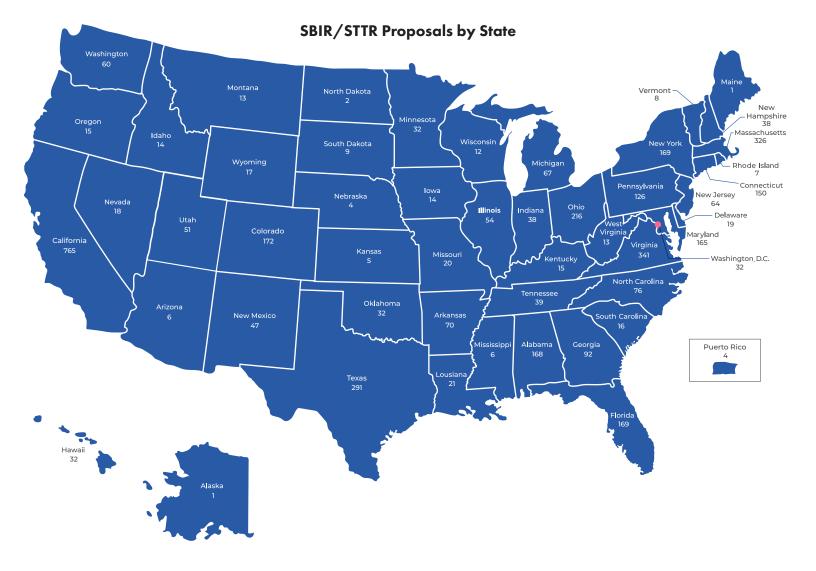
#### **TERMINOLOGY KEY:**

SEDB = Socially and economically disadvantaged business

HZ = HUBZONE Historically underutilized business zone
WO = Woman-owned small business

#### Q3 Total Proposals Received by Service/Component





## **Funding Opportunities**

In the third quarter, the Defense SBIR/STTR Program Office released 159 SBIR topics and 45 STTR topics, producing approximately 4,500 proposals! During this time frame, approximately 4,500 proposals were submitted across all topics and solicitations.

As always, please be sure to send any Warfighters or SBCs interested in participating to <u>our page</u> for a full list of current and upcoming funding opportunities.

Additionally, continue to recommend the <u>listserv</u> for new funding opportunities notifications and e-mail updates on the Defense SBIR/STTR programs. Simply click "DSIP Listserv" located under "Quick Links."





## Meet the Program Manager



Candace Wright
Missile Defense Agency
SBIR/STTR Program Lead

#### What is the Missile Defense Agency? What is your mission/goals?

The Missile Defense Agency (MDA) is a research, development, and acquisition agency within DoD. MDA's mission is to develop and deploy a layered Missile Defense System (MDS) to defend the United States, its deployed forces, allies, and friends from missile attacks in all phases of flight. To achieve its mission, MDA is dedicated to supporting the warfighter, prove the power of missile defense through testing, continue development, and fielding of the integrated MDS for homeland and regional defense, implement national security strategy through international cooperation in missile defense, and capitalize on the nation's universities' and small business community's creativity and innovation.

#### How does MDA benefit the Warfighter?

MDA works closely with the combatant commands (e.g. Pacific Command, Northern Command, etc.) who rely on the MDS to protect the U.S., our forward deployed forces, our

allies, and friends from hostile missile attack. MDA works with the combatant commanders to ensure that it develops a robust MDS technology and development program to address an evolving threat. MDA's layered missile defense technology is U.S.-developed, tested, and deployed to counter missiles in all flight phases. Since missiles have different ranges, speeds, size, and performance characteristics, the MDS is an integrated, layered architecture that provides multiple opportunities to destroy missiles and their warheads before they reach their targets. Uniformed U.S. military personnel operate all of MDA's missile defense elements. The U.S. also has missile defense cooperative programs with several allies, including United Kingdom, Japan, Australia, Israel, Denmark, Germany, Netherlands, Czechia, Poland, Italy, and others. MDA also actively participates in NATO activities to maximize opportunities to develop an integrated NATO ballistic missile defense capability.

#### What are MDA's critical technology priority areas?

MDA aligns to the OUSD(R&E) top 14 critical technology areas to meet Warfighter needs. Current technology areas of interest include, but are not limited to, Hypersonic Defense, Sensors (AI/MIL, Fusion, Rad Hard, Focal Plan Arrays), Communications/BMC2 (Quantum Comms, Big Data for HGV Trajectory), Weapon (Lightweight Structures, Throttling Propulsion Alternatives, Short-Pulse Lasers), Electronic Warfare, and Cyber Defense.

#### In which topics is your program most interested? What kinds of innovation are you seeking from SBCs?

The MDA SBIR/STTR Program Office recently shifted its focus to disruptive technologies in the mid to far term, moving away from the previous emphasis on near to mid-term technology maturation. This new approach prioritizes top-level, multi-mission capabilities for missile defeat, driving forward strategic initiatives to meet missile defense architecture needs.

#### How can SBCs best engage with MDA?

Every day, the MDA works with many small businesses to develop innovative technologies for the nation's defense. MDA offers several business resources to include the SBIR and STTR Programs, the Office of Small Business Programs (OSBP), and the Innovation, Science and Technology (IS&T) BAAs. The OSBP assists the small business community in pursuing MDA procurement opportunities, while the SBIR/STTR and IS&T BAAs focus on identifying and developing innovative concepts across a broad spectrum of science and engineering disciplines, to include disruptive technologies, that stimulate technology innovation and exploit breakthroughs in science to offer robust technology applications, improvements, and insertions into the MDS.

#### What is MDA's proposal evaluation and selection process?

MDA's SBIR/STTR programs follow the DoD Joint BAA schedule and use DSIP as the official portal for all proposal submissions. MDA evaluations and selections determine the proposal(s) most advantageous to the U.S. Government and are in accordance with the evaluation criteria listed in the Defense SBIR/STTR Program BAA. The criteria are listed in descending order of importance and are significantly more important than cost or price. Once evaluation and selection are complete, the MDA contracting office will distribute selection and non-selection email notices to all firms who submit an MDA SBIR proposal.

#### What career path lead to your current position?

I have a broad background that includes budget formulation and execution, acquisition management, and baseline coordi-

nation. In each position I managed cost, schedule, and performance in one form or another. In seeking a position that offered me greater technology focus, this position came up and I dove right in. I have always supported and worked major weapon system acquisitions so working with small businesses in a technology development position was exciting and new. Since being in this role, my love for SBIR/STTR has only grown and I am thankful every day to represent the MDA technology mission and our programs.

#### What do you love most about your job?

I love getting to meet with our small business community and seeing and feeling their excitement for their technology and its application(s). I tend to describe it as a parent with their new baby. The SBC's technology is their 'baby.' They pour their heart and soul into it, and having the opportunity to be a small part of their growth is so rewarding! There is no better feeling than watching what started as an idea come to fruition and sharing in that growth with our small businesses.

#### What is the most challenging part of your job?

The most challenging part of my job is ensuring appropriate resource allocation given the program's high up-tempo. Proposal numbers ebb and flow, which can sometime put strain on the process. However, while a challenge, it's a positive knowing we are hitting the mark for technology and innovation topics, as the increase in proposals also offers greater opportunity to identify strategic and game-changing approaches to solving Warfighter needs.

#### A favorite quote or words of inspiration?

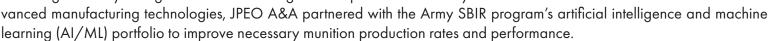
"Believe in yourself. You are braver than you think, more talented than you know, and capable of more than you imagine." – Roy T. Bennett

## Components Connection

#### Joint Program Executive Office Armaments and Ammunition Munitions Manufacturing Efforts Drive \$48M in Army SBIR Funding

Joint Program Executive Office Armaments and Ammunition (JPEO A&A) leveraged \$48 million in U.S. Army SBIR funding to modernize munitions manufacturing processes that date back to World War II.

JPEO A&A understands the critical role small and nontraditional businesses play in solving the Army's toughest mission challenges. To capitalize on industry's ad-



Over the past two fiscal years, the conflict in Ukraine drove an increase in munitions demand. To respond to Russian threats and provide aid to Ukraine, JPEO A&A and the Office of the Assistant Secretary of the Army for Acquisition, Logistics and Technology-led Army SBIR program invested \$48 million in 29 small businesses with AI solutions.



#### U.S. Army SBIR Program Releases AI/ML and Clean Tech Open-Topic Solicitations

powertrain, power, and propulsion systems open topic to optimize existing vehicle systems' fuel economy and performance. Vendors can submit applications for the solicitations between August 12 and September 17, 2024.

U.S. Army SBIR released two open topic contract opportunities prioritizing AI/ML and clean technology solutions. Using the AI/ML-based solicitation, the Army seeks potentially valuable small business innovations, while improving synthetic data generation, validation, and verification. The Army also requests nontraditional vendors submit proposals for its hybrid electric



Read more: https://www.armysbir.army.mil/topics/ai-ml-focused-open-topic/ https://www.armysbir.army.mil/topics/hybrid-electric-powertrain-power-propulsion-systems-open-topic/

#### Magnus Metal's xTechInternational Success Spurs \$150K FTAS Award

Magnus Metal, xTechInternational Advanced Manufacturing and Materials' first-place winner, leverages relationships made during the competition to spearhead further maturation of its novel, automated additive manufacturing technology with the U.S. Army.



Under Army Combat Capabilities Development Command Forward Elements sponsorship, Magnus Metal anticipates \$150,000 via a Foreign Technology Assessment Support program. Based out of Tzora, Israel, the firm aims to achieve a successful technology assessment of its digital casting solution — a tool bringing metal casting further into the digital era by offering the benefits of 3D printing with the capacity and economics of traditional sand casting.

https://www.xtech.army.mil/news/magnus-metals-xtechinternational/

#### Experimentation Event Drives New Success for xTechSearch 7 Winner

Talus Ridge, winner of <u>xTechSearch 7</u> in July 2023, forged connections and new opportunities since the competition to further develop its ballistic carrier system.

Now, <u>Talus Ridge's ballistic carrier system</u> not only offers comfort underneath body armor, but also increases safety, making the technology more effective for end -users. The company received \$45,000 in cash prizes through the competition and a U.S. Army SBIR Phase I contract award up to \$250,000 to further develop its solution for potential Army use.

Not only did Talus Ridge reap the financial benefits from the xTechSearch 7 win, but the company made new leads within the Army ecosystem that are putting the small business on the road to transition via an Army experimentation event — a major opportunity that enables companies such as Talus Ridge to conduct technology demonstrations with real-life end-users.

https://www.xtech.army.mil/news/experimentation-event-drives-new-success-xtechsearch7-winner/

#### Department of the Navy Open Topics BAA Ready for Proposals



The Department of the Navy (DoN) 24.4 Open Topics BAA, which pre-released June 14, is now open to receive proposals until September 4 at 12pm EDT.

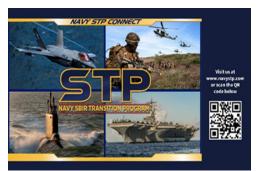
This BAA includes topics from three Systems Commands (SYSCOMs): Naval Air Systems Command (NAVAIR), Naval Information Warfare Systems Command (NAVWAR), and Naval Sea Systems Command (NAVSEA).

Some Navy 24.4 Open Topics BAA features include:

- Seeking commercial solutions to meet specific mission critical Naval needs.
- No customer Memorandums of Understanding required.
- Only one proposal submission per small business concern to each open topic.
- Phase I approach to adapting a commercial solution (4 months, \$75K; 6-month Option, \$100K) to fill a capability gap, improve performance, or modernize an existing capability.
- Phase II competitive selections based on the results of Phase I and an Initial Phase II proposal, with tailored awards to transition technology.
- Eligibility to participate in the DoN transition programs to facilitate technology transition.

An Open Topics Ask Me Anything (AMA), held on June 26, included presentations from topic authors representing the three participating commands and live Q&A discussion. Please visit <a href="https://www.navysbir.com/open\_topic.htm">https://www.navysbir.com/open\_topic.htm</a> to review the AMA webinar recording, slide presentation, and offline Q&A. Specific DoN need areas and complete instructions on developing and submitting proposals is available at <a href="https://navysbir.com">https://navysbir.com</a>.

#### Navy SBIR Transition Program Connects Small Businesses with Key Decision-Makers



The Navy SBIR Transition Program (Navy STP) helps small businesses transition their Navy's SBIR/STTR-developed innovative technologies into military acquisition programs, commercial markets, or both. Navy STP Connect is a key initiative that serves as a virtual platform to connect participating small businesses with key stakeholders in the military and industry to discuss innovative SBIR/STTR-developed technologies.

This initiative includes direct one-on-one virtual meetings, enhancing accessibility and expanding program reach, for more efficient and streamlined interactions. In addition, Navy STP Connect facilitates direct connections and partnerships between

SBIR/STTR small businesses, Navy program offices, acquisition personnel, end-users, prime contractors, system integrators, and other potential collaborators. It enables small businesses to engage with critical decision-makers, explore collaboration opportunities, and align their cutting-edge innovations with the Navy and Marine Corps' specific requirements and needs.

Navy STP Connect 2024 highlighted a range of DoN strategically important technology areas, including Advanced Electronics, Autonomy, Command, Control, Communications, and Intelligence (C4I), Electronic Warfare, Battlespace Environment, Ground and Sea Platforms, Materials and Manufacturing Processes, Sensors, Sustainment, and Weapons Technology. It facilitated 41 meetings between participating small businesses and key decision-makers, underscoring the program's commitment to fostering collaboration and accelerating innovative products' transition to the Warfighter.

"Navy STP Connect offers our small businesses more opportunities to meet with decision-makers who can transition innovative technology into the hands of our most important customer: the Warfighter," said Paul Cole, Navy STP Program Manager. "By bridging the gap between small businesses and critical stakeholders, we are paving the way for the rapid integration of game-changing technologies that enhance our military's capabilities."

#### **Happening Soon**

#### DARPA to Host DARPAConnect Regional Pop-Up Events this Fall



The Defense Advanced Research Projects Agency (DARPA) launched the DARPAConnect initiative to broaden its reach to small businesses and educational institutions. DARPAConnect breaks down barriers of entry through national and local events, networking opportunities, and a robust online curriculum.

The next DARPAConnect pop-up events will be held for both in-person and virtual attendees in Omaha, Nebraska, on September 18, 2024, and in Albany, New York, on November 14, 2024. These one-day events offer a unique opportunity to gain insights into DARPA through engaging DARPA office leadership, program managers, and staff-led sessions. Additionally, participants will have the opportunity to ask questions and get answers directly from DARPA presenters. Note that networking opportunities with DARPA leaders and program managers will be exclusively available to our in-person attendees, and space is limited. Registration for in-person attendees includes breakfast, lunch, and refreshments.

Visit www.DARPAConnect.us for event registration details and to join the DARPAConnect community.

#### **Success Stories**

#### Secretary of the Air Force Takes Flight in Al-Operated Plane

DARPA SBIR performer, Episys Science, Inc. contributed to DARPA's Air Combat Evolution program, which recently had breakthrough executions in AI algorithms using an aircraft. Secretary of the Air Force Frank Kendall took an hour-long flight in the AI-operated plane's front seat on May 2, 2024. The flight on the AI-controlled VISTA served as a public statement of confidence in AI's future role in air combat. The military is planning to use the technology to operate a 1,000 unmanned aircraft fleet.



Air Force Secretary Frank Kendall smiles after a test flight of the X-62 VISTA aircraft against a human-crewed F-16 aircraft in the skies above Edwards Air Force Base, CA. (AP Photo/Damian Dovarganes)



Article on the AP website highlighted the historic flight.

#### Tiger Tech Solutions Develops New Technology for Army

Small Wearable Device to Collect Biometric Data from Injured Personnel

The Defense Health Agency (DHA), on behalf of the U.S. Army Special Operations Command (USASOC), issued a SBIR call in 2018 for development of a small wearable device, easily placed on injured personnel to collect essential biometric data and provide real-time remote data delivery to a range of medical care providers, including on-scene combat medics and surgeons at remote field hospitals.

The DHA and USASOC sought medical-monitoring wearable solutions for austere and combat situations. The device would collect a Warfighter's key biometric data, such as temperature, heart rate variability, pulse, and blood oxidation, and transmit to assigned medical personnel via existing military communication channels.

Defense SBIR funding supported Tiger Tech Solutions, Inc.'s efforts to adapt its pre-existing research and early technology to USASOC needs. The technology's required specifications also evolved during the COVID-19 pandemic to include non-invasive, rapid testing for the disease. During Phase I, Tiger Tech used SBIR funding to demonstrate proof-of-concept of a remote medical-monitoring wearable device. Under SBIR Phase II funding, Tiger Tech created and tested a continuously monitoring prototype tailored to USASOC-specific Warfighter needs. Currently, Tiger Tech is under contract to refine and deploy the wearable to meet additional DHA and USASOC medical requirements.

The new technology provides DHA and USASOC with more flexibility when monitoring Warfighters' wellbeing and experiences in combat. It will also increase their survivability and help improve both combat effectiveness and situational awareness. It can be used at point of care in austere environments to inform medical treatments and responses. It will also improve communication of a patient's medical records, health status, and care needs, which traditionally relied on both verbal and written methods. Finally, the technology provides DoD with a non-invasive, rapid, reusable, low-cost alternative to traditional COVID-19 testing.

The technology's dual-use potential suggests commercialization could improve military and civilian first responders' awareness of a patient's medical needs and prevent loss of life through non-invasive, real-time monitoring.

\*This story represents an OSD Transitions SBIR/STTR Technologies "OTST" Program success.

#### **Outreach Events**

#### Defense SBIR/STTR Program Hosts Panel at Small Business Training Week

The Defense SBIR/STTR Program Office par- ticipated in Small Business Training Week, sponsored by the DoD Office of Small Busi- ness Programs (OSBP) in collaboration with the Small Business Administration (SBA) on May 2 in Chicago, IL. Following the theme "Breaking Down Small Business Barriers: Strategies for Success and Igniting the Future", panel host Gina Sims, Director, Defense SBIR/STTR Program Office joined Army, Navy, and Air Force SBIR/STTR program managers to educate small business professionals on the SBIR/STTR programs and how best to engage with DoD.



DoD SBIR 101 panel at Small Business Training Week with Components.

From left to right, Gina Sims, DoD SBIR/STTR Program Office; Dr. Matthew Willis (Army); Brian Shipley (Navy) and Daniel Carroll (AFWERX).

#### Defense SBIR/STTR Program Heads South for SOF Week 2024

DoD SBIR/STTR team members participated in SOF Week 2024 in Tampa, FL from May 6-9. Gina Sims and DoD Services/Components including the Army, Navy, AFWERX, USSCOM, and DHS held a SBIR 101 panel, followed by Q&A with over 100 submitted questions. In addition, the team staffed an information booth to field questions about the DoD SBIR/STTR and OTST Programs from small businesses and US Government employees.





DoD SBIR 101 panel moderated by Gina Sims, Director, DoD SBIR/STTR Program Office (center) and Components.

From left to right, Zeke Topolsky (Army); Aaron Sparks (DARPA); Bradley Penn (USSOCOM); Shadi Azoum (Navy); Daniel Carroll (AFWERX) and Connie Benesh, (DHS).

## DoD SBIR/STTR Program Office Provides Funding Information and Resources to Underserved Communities During SBA's SBIR/STTR Southeast Road Tour

The Defense SBIR/STTR Office joined the SBA SBIR/STTR Southeast Road Tour in Knoxville, TN, and Lexington, KY, on May 15-16 to share SBIR/STTR education and opportunities with underserved communities. There were over 40 one-on-one meetings with SBCs looking for SBIR funding opportunities within DoD. Participants also took the opportunity to present technology across the spectrum of DoD's critical technology areas and were informed where their technology may be applicable and other areas of assistance, including OSBP and APEX Accelerators.







DoD SBIR/STTR Program and SBA Southeast Road Tour staff in Lexington, KY.

#### Defense SBIR/STTR Office Briefs Sen. Schmitt and SASC PSMs on FOCI

On June 7, 2024, the Defense SBIR/STTR Office participated in a briefing with Senator Eric Schmitt (R-Missouri) and Senate Armed Services Committee Professional Staff Members to discuss the Department's methods for assessing and mitigating foreign ownership, control, or influence (FOCI) in companies, including SBIR/STTR applicants, federally funded research and development centers (FFRDCs), and universities. Dr. Robert Irie, DASD Science and Technology Program Protection, led the briefing in conjunction with various offices.

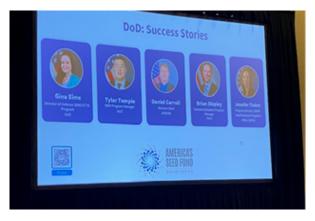
#### Defense SBIR/STTR Program Office Hosts Educational Panels at SBIR/STTR Spring Innovation Conference

The DoD SBIR/STTR Program hosted a robust schedule of educational panels at the SBIR/STTR Spring Innovation Conference, which was co-located with Defense TechConnect Innovation Summit & Expo at the Gaylord Convention Center, National Harbor, MD from June 17-18, 2024. Gina Sims, Director, Defense SBIR/STTR Program Office, along with representatives from DoD and non-DoD SBIR/STTR organizations, participated in the "SBIR Agency Reverse Pitches" and "SBIR Agency Differences" panels. Ms. Sims also moderated a DoD Success Stories panel with Army, Navy, AFWERX and DARPA participants. Mr. Matthew B. Williams, now retired DoD SBIR/STTR Technology Portfolio Manager and OSD Transitions SBIR/STTR Technology (OTST) Program Director, moderated two panel sessions, "SBIR: Phase III" and "Working with Defense Primes", which included four DoD prime contractors: Boeing, Lockheed Martin, Northrup Grumman, and Raytheon. In addition, Dr. Jagadeesh Pamulapati, Deputy Assistant Secretary of Defense for Science and Technology Foundations, moderated a panel, "DoD Critical Technologies and SBIR", with principal directors who discussed their critical technology areas, how they leverage SBIR/STTR, and how best to engage the Department. The Defense SBIR/STTR team hosted a heavily trafficked booth in the SBIR/STTR Agency Pavilion to field questions, network, and introduce the DoD SBIR/STTR and OTST Programs to attendees

#### **Photo Gallery**

















#### **UPCOMING EVENTS**



Air, Space and Cyber
September 16 – 18, 2024
National Harbor, MD
www.afa.org/air-space-cyber-conference/



National Cyber Summit
September 24 – 26, 2024
Huntsville, AL
www.nationalcybersummit.com/Register



## AUSA Annual Meeting October 14 – 16, 2024 Washington, DC

www.meetings.ausa.org/annual/2024/index.cfm



## Let's Connect



X

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