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**OFFICE OF INSPECTOR GENERAL**  
**DEPARTMENT OF DEFENSE**  
4800 MARK CENTER DRIVE  
ALEXANDRIA, VIRGINIA 22350-1500

October 15, 2024

MEMORANDUM FOR UNDER SECRETARIES OF DEFENSE  
COMMANDERS OF THE COMBATANT COMMANDS  
DIRECTOR, JOINT STAFF  
AUDITOR GENERAL, DEPARTMENT OF THE ARMY  
AUDITOR GENERAL, DEPARTMENT OF THE NAVY  
AUDITOR GENERAL, DEPARTMENT OF THE AIR FORCE

SUBJECT: Evaluation of the DoD's Implementation of the Civilian Harm Mitigation and Response Action Plan (Project No. D2025-DEV0PD-0003.000)

The purpose of this memorandum is to notify you that we are initiating the subject evaluation.

The objective of this evaluation is to assess the effectiveness with which the DoD implemented the Civilian Harm Mitigation and Response Action Plan and whether the implementation was in accordance with the Secretary of Defense's guidance and directed timelines. We may revise the objective as the evaluation proceeds, and we will also consider suggestions from management for additional or revised objectives. We plan to perform this evaluation in accordance with the Council of the Inspectors General on Integrity and Efficiency "Quality Standards for Inspection and Evaluation." We will perform the evaluation by meeting with stakeholders in-person or virtually.

We request that you designate two points of contact for this evaluation within **5 days** of this memorandum. One point of contact should be a Government employee—a GS-15, pay band equivalent, or military equivalent—who is knowledgeable about actions taken to implement the Civilian Harm Mitigation and Response Action Plan. The second point of contact should be a member of the Senior Executive Service or a General/Flag Officer who is familiar with implementation of the Action Plan and could serve as a point of engagement with DoD Office of Inspector General senior leaders, if necessary. Send each contact's name, title, grade/pay band, phone number, and email address to [REDACTED] and [REDACTED].

The Inspector General Act of 1978, 5 U.S.C. §§ 401-424, as amended, authorizes us to have access to personnel and materials as we determine necessary to perform our oversight in a timely manner. You can obtain information about the DoD Office of Inspector General from DoD Directive 5106.01, "Inspector General of the Department of Defense (IG DoD)," April 20, 2012, as amended, and DoD Instruction 7050.03, "Office of the Inspector General of the Department of Defense Access to Records and Information," March 22, 2013, as amended. Our website is [www.dodig.mil](http://www.dodig.mil).

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If you have any questions, please contact [REDACTED] and  
[REDACTED] or [REDACTED] and  
[REDACTED]

FOR THE INSPECTOR GENERAL:

*Bryan Clark*

Bryan T. Clark  
Assistant Inspector General for Evaluations  
Programs, Combatant Commands, and  
Operations and Personnel and Health Affairs

cc:

ASSISTANT SECRETARY OF DEFENSE (LEGISLATIVE AFFAIRS)  
ASSISTANT SECRETARY OF DEFENSE (SPECIAL OPERATIONS AND  
LOW-INTENSITY CONFLICT)  
DIRECTOR, DEFENSE INTELLIGENCE AGENCY  
DIRECTOR, DEFENSE SECURITY COOPERATION AGENCY  
DIRECTOR, NATIONAL GEOSPATIAL-INTELLIGENCE AGENCY  
INSPECTOR GENERAL, DEPARTMENT OF THE ARMY  
NAVAL INSPECTOR GENERAL  
INSPECTOR GENERAL, DEPARTMENT OF THE AIR FORCE