



**OFFICE OF INSPECTOR GENERAL**  
**DEPARTMENT OF DEFENSE**  
4800 MARK CENTER DRIVE  
ALEXANDRIA, VIRGINIA 22350-1500

December 4, 2023

MEMORANDUM FOR DISTRIBUTION

SUBJECT: Evaluation of DoD Efforts to Assign Medical Personnel to Locations Where They Can Maintain Wartime Readiness Skills and Core Competencies  
(Project No. D2024-DEV0PB-0022.000)

The purpose of this memorandum is to notify you that we plan to begin the subject evaluation in December 2023. The objective of this evaluation is to assess the effectiveness with which DoD Components are assigning, placing, and detailing wartime medical specialty personnel to locations where they can maintain their wartime medical readiness skills and core competencies. We may revise the objective as the evaluation proceeds, and we will consider suggestions from management for additional or revised objectives. We plan to perform this evaluation in accordance with the Council of the Inspectors General on Integrity and Efficiency, “Quality Standards for Inspection and Evaluation.”

During the evaluation we will conduct in-person and virtual interviews with officials from the Military Service medical departments, military personnel commands, and the Defense Health Agency. We will also conduct in-person and virtual site visits to selected military medical treatment facilities in the continental United States, and we may interview personnel at selected civilian or Veterans Affairs partnership sites. We may identify additional locations during the evaluation.

We request that you each designate a staff member from your office to serve as our point of contact for this evaluation within **5 days** of this memorandum. The point of contact should be a Government employee—a GS-15, pay band equivalent, or military equivalent—knowledgeable of the assignment, placement, and detailing practices for wartime medical specialty personnel to military treatment facilities, military-civilian partnership sites, operational medicine sites, alternative clinical and training sites, and leadership billets.

Send the contact’s name, title, grade/pay band, phone number, and email address to

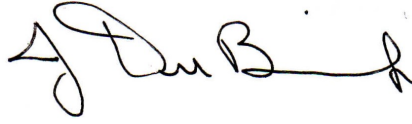
[REDACTED]

The Inspector General Act of 1978, 5 U.S.C. §§ 401-424, as amended, authorizes us to have access to personnel and materials as we determine necessary to perform our oversight in a timely manner. You can obtain information about the DoD Office of Inspector General from DoD Directive 5106.01, “Inspector General of the Department of Defense (IG DoD),” April 20, 2012, as amended, and DoD Instruction 7050.03, “Office of the Inspector General of the Department of Defense Access to Records and Information,” March 22, 2013, as amended. Our website is [www.dodig.mil](http://www.dodig.mil).

If you have any questions, please contact

[REDACTED]

FOR THE INSPECTOR GENERAL:

A handwritten signature in black ink, appearing to read "J Du Binok". The signature is fluid and cursive, with a large initial "J" and a distinct "B" in "Binok".

Jefferson L. DuBinok  
Acting Assistant Inspector General for Evaluations  
Programs, Combatant Commands, and Overseas  
Contingency Operations

**DISTRIBUTION:**

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