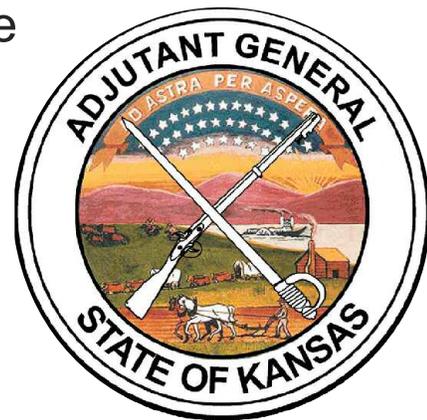


The Adjutant General's Department is responsible for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management, Kansas Homeland Security and administrative support of the Kansas Wing of the Civil Air Patrol.



Our Mission

The Adjutant General's Department synchronizes multi-agency assets utilizing integrated planning; coordinates local, state and federal resources; and provides equipped, trained and ready Army and Air Forces, rapid emergency management response, and cohesive homeland security capability to protect life and property in our state and protect national interests from both Kansas and abroad.

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Laura Kelly
Governor of Kansas



Maj. Gen. David Weishaar
The Adjutant General

Overview 2020

Members of the Kansas Legislature visited Forbes Field in Topeka Jan. 14 to receive a briefing by Maj. Gen. Lee Tafanelli, the adjutant general, in his capacity as the director of Kansas Homeland Security. They were also briefed on the mission of the 190th Air Refueling Wing, Kansas Air National Guard, by Col. Dan Skoda, wing commander.

The Kansas National Guard received a generous donation of 2,000 Shrine Circus tickets from members of the Topeka Arab Shrine Jan. 14. The circus performances were Feb. 28-March 1 at the Stormont-Vail Events Center in Topeka.

To highlight the need for vigilance for wildland fires, Gov. Laura Kelly signed a proclamation Jan. 24 marking the week of Feb. 3-7 as Wildfire Awareness Week.

Gov. Kelly signed a proclamation Feb. 28 designating March 2-6 as Severe Weather Awareness Week in Kansas. The proclamation highlighted the need for awareness of approaching severe weather and the value of emergency preparedness.

Gov. Kelly issued a state of disaster emergency declaration March 5 due to the potential risk of wildland fires through March 7. At that time, the majority of the state was either in an Enhanced Fire Danger, Significant Fire Danger, or Critical Fire Danger outlook/forecast. The Kansas National Guard was placed on alert for aerial fire suppression support with UH-60 Black Hawk helicopters.

Gov. Kelly issued a state of emergency disaster declaration on March 12 for the state of Kansas response to coronavirus and the Kansas Division of Emergency Management activated the State Emergency Operations Center. This declaration authorized the use of state resources and personnel to assist with response and recovery operations in affected counties throughout the state. Subsequently, the Kansas National Guard activated the Joint Operations Center to assist KDEM in any support capability requests required of the KSNG during the state's response and support efforts. The state's response to the COVID-19 pandemic was at the forefront of the agency's activities during the year. President Donald Trump declared a National Emergency March 1. One hundred four Kansas counties issued local disaster declarations, as did all four tribal nations within the state.

Agencies involved in primary and support activities for the pandemic response included the Kansas Department of Health and Environment as the lead agency; the Adjutant Generals Department, including the Kansas National Guard, the Public Affairs Office and the Civil Air Patrol; Kansas Corporation Commission; Kansas Department of Agriculture; Kansas Department for Children and Families; Kansas Department of Transportation; Kansas Department of Wildlife, Parks, and Tourism; Kansas Forest Service; Kansas Highway Patrol; Office of the State Fire Marshal; Kansas Department of Administration; Governor's Office; Kansas Voluntary Agencies Active in Disasters; Kansas Department of Education; Kansas Department of Commerce; Kansas Board of Emergency Medical Services; Kansas Department of Labor; Kansas Department of Revenue; Kansas Department for Aging and Disability Services; Kansas Department of Commerce and National Weather Service.



The Kansas Division of Emergency Management helped coordinate and staff warehouses to receive and distribute vital personal protective equipment and other medical supplies to hospitals, clinics, emergency responders and other healthcare providers across the state during the COVID-19 pandemic.

KDEM hosted daily teleconference briefings with state agencies and local county emergency managers to keep them abreast of current activities and field questions and concerns.

In addition to coordinating the dispatch of personal protective equipment to hospitals and emergency response personnel, the SEOC also coordinated the procurement of food for distribution through local food banks. Kansas National Guardsmen assembled and organized food boxes for distribution to food banks across Kansas.

Brig. Gen. David Weishaar, assistant adjutant general - Air and commander of the Kansas Air National Guard, was selected to succeed Maj. Gen. Lee Tafanelli, who retired as adjutant general. Weishaar assumed his role as adjutant general on April 1. Col. Chris Ioder, director of Operations, Joint Forces Headquarters - Air Component, Kansas National Guard, was named to replace Weishaar as assistant adjutant general - Air.

Gov. Kelly signed another disaster declaration March 25 for wildland fires burning approximately 20-25 miles southwest of Medicine Lodge in Barber County. The declaration authorized the use of state resources and personnel to assist with response and recovery operations in affected counties that meet certain criteria.

Two UH-60 Black Hawk helicopters from the Kansas National Guard's 1st Battalion, 108th Aviation Regiment, out of Salina flew to Barber County to assist local firefighters. The helicopters were equipped with collapsible 660-gallon water buckets used to collect water from local sources and drop it over areas that are difficult for ground crews to reach.

To salute healthcare workers, first responders and other frontline workers in the fight against COVID-19, the Kansas Air National Guard's 190th Air Refueling Wing conducted Operation Kansas Strong flyovers above four Kansas cities May 19. The flyovers took place over Emporia, Manhattan, Topeka and Lawrence.

Col. Lee Norman, state surgeon for the Kansas Army National Guard, was on board the refueling tanker along with leaders from the Kansas National Guard. In addition to serving in the Kansas Army National Guard, Norman is secretary of the Kansas Department of Health and Environment. During the flyovers, Norman was in contact with an individual from a hospital in each of the cities via radio.

Gov. Kelly issued an emergency declaration for wildland fire threat June 15 due to hot, dry conditions in many areas of the state. The counties named in the declaration were Cheyenne, Grant, Greeley, Hamilton, Kearny, Logan, Morton, Scott, Sherman, Stanton, Stevens, Thomas, Wallace and Wichita.



An aircrew from the 1st Battalion, 108th Aviation Regiment drops off medication in Coffeyville in support of a COVID-19 response mission.

The Kansas National Guard prepositioned UH-60 Black Hawk helicopters equipped with 660-gallon collapsible water buckets.

Battery C, 1st Battalion, 161st Field Artillery Regiment, 130th Field Artillery Brigade, Kansas National Guard, was named the Alexander Hamilton Award recipient for the 2019 fiscal year. This annual award recognizes the most outstanding National Guard field artillery unit in the country. This is the first time a Kansas unit received this award. Units considered for the award are reviewed on physical readiness, safety, Soldier care, unit strength, weapons qualification and other readiness and training achievements.

In May, the Kansas National Guard helped establish a food warehousing and distribution center at the Barstow School's IDEA Space in Leawood, Kansas. The center assisted local area food banks in meeting the increased demand due to the pandemic. When the center was established, they set a goal of packaging one million meals. By the time the center was closed down at the beginning of November, the Kansas Guardsmen had packaged and distributed eight million meals.

Three to five inches of rain fell in one day in parts of northeastern Kansas in late July. Flash flood warnings were issued, adding one more issue to KDEM's busy routine.

The Kansas National Guard's 73rd Civil Support Team (Weapons of Mass Destruction) took part in an emergency response training exercise in Topeka Aug. 26-27 with local, state and federal agencies. This planned training event served to reinforce the team's ability to perform its specialized mission in support of civilian authorities during an all-hazards incident response.

The exercise was coordinated with the Kansas Highway Patrol's Capital Police and the Topeka Fire Department and included participation by Topeka Fire's Regional Hazmat Team, Office of State Fire Marshal, and the FBI Weapons of Mass Destruction coordinator.

Gov. Kelly issued another state of disaster emergency declaration due to the potential risk of wildland fires in early October. The declaration authorizes the use of state resources and personnel to assist with response and recovery operations in affected counties that meet certain criteria. The western portion of the state was at an elevated fire risk due to dry conditions with low relative humidity, strong southerly winds, and an abundance of dry grass and other flammable vegetation.

Gov. Kelly issued disaster proclamations due to the high risk of wildland fires on Nov. 7 and again on Nov. 14. UH-60 Black Hawk helicopters from the 1st Battalion 108th Aviation assisted ground crews in Harvey County with fire suppression efforts. Two helicopters were placed on standby in Salina Nov. 17 due to a high risk of fires.

Gov. Kelly signed a state of disaster emergency declaration Nov. 28 because of a very high fire danger in portions of northwest Kansas over the next several days. Low humidity and high wind gusts increase the potential for fires.

Joint Forces Headquarters Kansas

Located in Topeka

The Adjutant General – Maj. Gen. David Weishaar

- Exercises command and/or control over all assigned, attached or operationally aligned forces as a standing Joint Task Force within the state.
- Provides situational awareness to federal and state authorities for developing or ongoing emergencies and activities.
- Provides trained and equipped forces and capabilities to all 15 Emergency Support Functions as identified in the Kansas Response Plan.
- Serves in a supporting role to the local incident commander.

- Oversees the activities of the Adjutant General's Department, including providing personnel administration and training guidance for more than 6,400 Soldiers and Airmen in the Kansas Army and Air National Guard.
- Director of the Kansas Division of Emergency Management. Guides a professional core of personnel that prepare for and respond to disasters. The division provides guidance and training to 105 county emergency managers and their staffs.
- Director of Kansas Homeland Security.
- Has oversight of budget and administration of the Civil Air Patrol.

State Command Senior Enlisted Leader – Command Chief Master Sgt. Maurice Williams

- Manages the enlisted force and represents their interests at all levels of local and state government and to the Kansas public.
- Serves as the personal advisor to the Kansas adjutant general on all issues regarding the professional development, readiness, training, utilization, health, morale, and welfare of the enlisted members of the Kansas Army and Air National Guard.

Director of Joint Staff – Col. Michael Venerdi

- Responsible for the integration of the Kansas Army and Air National Guard forces for homeland security missions and for organizing, training, equipping and deploying National Guard forces to support a local incident commander in a disaster response.
- Commander, Joint Task Force-Kansas, for National Guard forces responding to events within the state. Also serves as the Title 10/Title 32 Dual Status commander in the event missions by federal forces are required within the state.
- Coordinates all Joint Staff programs in Kansas relating to Homeland Security, including state's quick/rapid reaction forces, Civil Support Team and other National Guard emergency response forces for natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.
- Supervises daily operations and activities of Army and Air elements of the Joint Forces Headquarters Kansas staff.
- Provides direction and oversight of all Joint Staff training and exercise planning.



J-2 Intelligence Directorate – Lt. Col. Charles Harriman

- Provides intelligence assessments to the adjutant general and other senior state leaders to maintain situational awareness and assist in the planning and decision-making process regarding homeland security and anti-terrorism/force protection.
- Determines intelligence objectives and evaluates information requirements to manage intelligence sharing capabilities within state-level joint force operations.
- Primary focus on foreign threat assessment and analysis. Other areas of specific focus include support to the Kansas Intelligence Fusion Center, the State's Partnership Program with Armenia and Military Assistance to Civil Authorities missions. Primary intelligence oversight advisor within the Kansas National Guard.
- Serves as a channel of communication between the adjutant general, National Guard Bureau, and Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense, the Kansas National Guard and the state.



J-6 Directorate of Information Management – Lt. Col. David Hewlett

Mission: Represents the state of Kansas in support of the command, control, communication, and computer requirements validation and capabilities while ensuring the defense of the Kansas Army and Air National Guard networks.

Provides subject matter expertise to the adjutant general to effectively shape the joint information environment through the advancement of cyber defense, joint interoperability, and command and control capabilities.

Coordinates and facilitates the employment of cyber capabilities across 105 counties providing an immediate response capability in the wake of natural disasters and cyber-attacks, supporting the Kansas National Guard, the Kansas Division of Emergency Management, and Kansas Homeland Security.

- In 2020, the directorate completed several cyber projects to maintain security of the Department of Defense Information Network within the Kansas Army National Guard. The directorate completed the Cisco Identity Services Engine deployment across the state, securing more than 10,000 devices. During this period, the directorate upgraded all operating systems and communications equipment to the strongest and most robust encryption standard that is commercially available to date. The directorate also supported the Kansas Division of Emergency Management and the State Emergency Operations Center technology requirements during the state's domestic response for the COVID-19 pandemic.



J-5/7, Directorate of Strategic Plans and Policy/Joint Education, Training and Exercises – Lt. Col. Fran Oleen

Strategic Plans and Policy: Conducts strategic planning and policy development for the Kansas National Guard, including exploring projected threats, opportunities and trends. Assists the adjutant general in developing the department's long-range goals, future military and civil support strategies, and drafting the agency's Strategic Plan.

Joint Education, Training, and Exercises: Develops and manages joint training and exercises. Plans and conducts training for the Joint Staff, manages statewide joint education programs, develops and coordinates interstate civil support exercises, tracks domestic operations training, and manages the Joint Training Information Management System.

- The Adjutant General's Department continued to operate under the four organizational values of Teamwork, Stewardship, Respect and Duty articulated in the Strategic Plan for fiscal years 2019-2024. The Directorate of Strategic Plans and Policy reviewed the plan to ensure it continues to convey the adjutant general's vision and intent and to focus the actions of the department.
- The Kansas National Guard trained Soldiers and Airmen in a joint interagency training event to operate brush trucks, water tenders, and ground support vehicles to increase the Kansas National Guard's wildland firefighting capabilities.
- The Kansas National Guard's Liaison Affairs and Crisis Coordination Element remained trained and available for response for disasters as a Joint Enabling Team. A Joint Enabling Team ensures that critical expertise is available at the request of a state to support crisis events or training exercises related to domestic operations or emergency response.
- In March, the J-5/7 assembled a team of 12 Soldiers and Airmen to perform future operations for COVID-19 response. Using predictive analysis, this team was able to create 15 mission concepts ranging from medical support to domestic response, of which 13 were used during the activation of the Kansas National Guard. In coordination with the State Surgeon's Office, this team was also responsible for all oversight of medical operations throughout the response.



JOINT OFFICES

Directorate of Public Works - Col. Kenneth Weishaar

Mission: Establishes specific strategic planning objectives for the Kansas National Guard facilities organization in support of the adjutant general's real property policy vision. Coordinates all Kansas National Guard facility operations and maintenance, and provides a central point of advice for critical current and future decisions as it relates to Kansas National Guard infrastructure.

Supports the Kansas Army National Guard Construction Facility Management Office, and the Civil Engineering Squadrons of the Kansas Air National Guard's 190th Air Refueling Wing, and 184th Wing.

Planning and Programming

The Planning and Programming section focused on future construction by completing projects for Military Construction dollars from the National Guard Bureau, and developing sustainment and modernization projects to update and repair facilities. Real estate actions were performed through leases that support storefront recruiting, and licenses were updated to support the ability to work on enclaves and enhance partnerships with the U.S. Army at Fort Riley and the Kansas Air National Guard at Forbes Field.

The Real Property section has improved the ability to track Kansas Army National Guard assets at multiple facilities across the state, leading to an increase in sustainment dollars. The section is working with National Guard Bureau to establish a new database system to better track required building repair and needs based on the age and condition of Kansas Army National Guard facilities.

Environmental

KSARNG received the official results of fiscal year 2020 environmental assessment of 25 KSARNG facilities. Environmental Management Branch office personnel have nearly completed follow-ups on limited noncompliance issues discovered in the inspection process. Facilities were assessed for environmental compliance in 17 protocol areas, including air emissions; cultural resources; hazardous materials; hazardous waste; natural resources; National Environmental Policy Act; noise; cleanup; pollution prevention; waste munitions; pesticides; petroleum, oil and lubricant management; solid waste; storage tanks; toxic substances; wastewater and water quality.

The Cultural Resources Manager and Geospatial Information team are collaborating with Tribal Historic Preservation offices to document lands with possible historic significance to tribal cultures.

The team conducted In-Shop and Environmental Coordinator courses for key agency stakeholders on 18 occasions, providing training to 231 Soldiers and maintenance personnel.

Aggressive recycling programs recycled 905 tons of waste material, exceeding agency goals with over an 84% diversion rate.

Energy Program

KSARNG received \$628,600 in energy program funding. Significant energy consumption and cost reduction efforts were realized in 2020 through the installation of various technologies, such as direct digital controls, LED lighting retrofits, and high efficiency heating, ventilation, and air conditioning technology. The strategic placement of generators and improvements in electrical infrastructure and system operational efficiencies foster mission critical resilience and security.

Two new Energy Resilience and Conservation Investment Program projects were submitted, introducing electric renewable energy, backup power generation, and battery storage. One similar project is presently in the design phase for the Salina complex.

Vast reduction in water measures through in-house leak detection investigation and water bill analysis led to the reduction of several thousand gallons.

Geospatial Information Systems

Remote sensing data collection was conducted on 14 sites operated by the Kansas Army National Guard. Lidar scans to survey underground storage tanks located six tanks at Salina National Guard sites. Building interior surveys were conducted in 102 buildings, totaling approximately one million square feet. Custom software tools were developed and revised workflows were established with the Real Property section to enable enhanced collaboration and greater efficiency between Real Property and Geospatial Information Systems. Exterior site survey visits resumed in early summer, with 10 sites visited this year.

All of the data collection is maintained in the geospatial database to provide various analysis and tools to be used by military and civilian staff members within the Adjutant General's Department. Examples include traditional hard copy and digital maps, web applications, hydrology analysis, terrain data, hazardous material spill plans, real property asset validation, interior space allocation analysis, underground utilities location, master plan designs, military range safety plans, and 3D modeling.

Construction and Sustainment

Contracted more than \$14.5 million in construction and design services in fiscal year 2020. The priority of effort was the fire suppression systems at 23 readiness centers. The Mission Training Center Barracks Project is nearly complete with the 35th Infantry Division Headquarters Readiness Center scheduled to be completed in March 2021.



Human Resources Office - Col. Stephen Mizak

Mission: To support full-time federal Kansas National Guard employees throughout the human resources life cycle and provide decision support to leaders on leveraging their workforce in the accomplishment of their federal and state missions.

The Human Resources Office administers separate and distinct human resource programs covering the 441 authorized Army National Guard Active Guard Reserve personnel; 500 authorized Air National Guard Active Guard Reserve personnel; and 801 authorized National Guard employees comprised of dual-status Title 32 Excepted Service employees, Title 5 Excepted Service employees, and Title 5 Competitive Service employees.

The Human Resources Office provides guidance and oversight for full-time manpower, position classification, staffing, employee benefits and entitlements, employee development, labor relations, and civil service retirements. The office also manages and executes the Army National Guard budget for National Guard employee pay, travel, training, awards and incentives, and Active Guard Reserve travel.

During the year, the office supported multiple servicewide efforts to modernize the management and makeup of human resources. The Army Manpower section implemented the Integrated Personnel and Pay System – Army. When fully capable, IPPS-A will assist in managing talent, reduce information technology and military pay costs, and improve Soldiers' lives through transparency and mobile capabilities. The office also instituted the Army National Guard's new Leave Tracker software, which enhanced the compliance and accountability of the leave program.

The Air Manpower section realigned 77 technician positions to Active Guard Reserve. This marked the second of a five-year effort by the Air National Guard to change the makeup of the full-time workforce to better meet current and future mission requirements.

The HRO also released updated guidance to provide flexibility in responding to the COVID-19 pandemic to keep the workforce safe while completing its missions.

Directorate of Military Support — Lt. Col. Dallas McMullen

Mission: The Directorate of Military Support provides planning, military resources and operational support for implementation of the Kansas National Guard's Military Assistance to Civil Authorities mission, Civil Support Team, Counter-Drug Team, Anti-Terrorism/Force Protection Program, physical security for the Kansas National Guard and emergency support for Wolf Creek and Cooper Nuclear Generating Stations. Responsible for ensuring timely and effective National Guard deployment for natural or man-made emergencies to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property and preserving peace, order and public safety.

The Kansas National Guard Counterdrug Task Force

The Kansas National Guard Counterdrug Task Force is a joint operation tasked with supporting the drug interdiction and counter-narcotics missions of law enforcement agencies and community-based organizations within the state and across the nation. Its focus is on criminal analyst support and counter-threat finance analysis.

In 2020, the task force provided analytical support to 10 agencies across the state with 10 Army and five Air analysts. They provided enhanced communication between state and federal agencies. The analytical support led to multiple felony arrests and seizures of drugs, cash, weapons, and vehicles totaling tens of millions of dollars in street value.

73rd Civil Support Team

The 73rd Civil Support Team is a 22-person unit comprised of Active Guard Reserve personnel drawn from the Kansas Army and Air National Guard, which supports civil authorities at domestic incidents involving chemical, biological, radiological, or nuclear material by identifying agents/substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for additional support. This includes incidents involving the intentional or unintentional release of CBRN materials and natural or man-made disasters that result or could result in the catastrophic loss of life or property. The 73rd CST also conducts standby operations to ensure the safety of events in Kansas and throughout the United States and its territories.

The unit began the year by integrating newly qualified team members while having achieved a 95% overall rating on the National Guard Bureau's Standardization Inspection. The 73rd CST remained focused on individual specialized training, conducted monthly joint training response exercises with key interagency partners, and provided stand by (steady-state) support for several planned events across the state. The unit ended the year having excelled in all evaluated areas during the U.S. Army North Training Proficiency Evaluation as a recertification requirement that takes place every 18-24 months.

International Affairs

- Develops policy and formulates strategy for international security cooperation efforts in support of the National Guard Bureau, National Military and National Security Strategies.
- Integrates National Guard capabilities into the Secretary of Defense Security Cooperation Plan, Combatant Commanders' Theater Security Cooperation Plan and Ambassadors' Mission Performance Plan.
- Oversees the State Partnership Program, the International Officer Program and provides agency support services.



Col. Stephen Mizak



Lt. Col.
Dallas McMullen

In October, the International Affairs Office hosted the Washington Area Military Attachés as part of an orientation program coordinated by the Office of the Deputy Chief of Staff, Intelligence, Foreign Liaison Directorate. The biannual orientation trips are designed to create engagement with active duty Army, National Guard, and Army Reserve components, resulting in increased understanding and interoperability between U.S. allies and partners. The itinerary included stops at the Kansas Army National Guard, Fort Leavenworth and Fort Riley. During their visit, the foreign defense attachés became more familiar with the state government structure in Kansas, the role of the adjutant general in Kansas, the Kansas National Guard's state and federal missions, as well as the Kansas Army National Guard's structure and operations, and the history of the Kansas National Guard.

State Partnership Program

The National Guard Bureau's State Partnership Program supports the security cooperation objectives of the United States and the geographic combatant commanders by developing enduring relationships with partner countries and carrying out activities to build partner capacity, improve interoperability, and enhance U.S. access and influence while increasing the readiness of U.S. and partner forces to meet emerging challenges. The United States' allies and partners throughout the world are critical elements of its national security strategy.

Since 2003, Kansas has maintained a strategic partnership with the Republic of Armenia. The strategic relationship demonstrates the program's capability to simultaneously support the National Military Strategy, the priorities of the Combatant Commanders, and a partner nation's capacity to achieve a secure, peaceful, and prosperous future.

The Kansas National Guard conducts steady-state activities with Armenia, including military engagements, interagency partnering, capacity building, and exercises to enhance transatlantic security and strengthen regional stability and security. The partnership between Armenia and Kansas has grown over the years, covering various areas of international civil-military cooperation, defense training and emergency management and preparedness, and facilitating strategic cooperation between Kansas and Armenia. The partnership receives support from over 35 external stakeholders comprised of state and municipal governments and non-governmental entities invested in advancing the capacity and capability of both partners in the areas of defense cooperation, law enforcement, judicial reform, commerce, economic reforms, healthcare, higher education, rural development and agriculture.

In January, key leaders visited the Republic of Armenia to participate in bilateral strategic dialogue and celebrate the 28th anniversary of the establishment of the Armenian armed forces. Collaborative discussions identified several areas of common interest for future cooperation. Upon returning to the United States, Kansas leaders also had the privilege of attending a reception honoring Armenia's armed forces, held at the Armenian Embassy to the United States in Washington, D.C.

In February, a delegation of law enforcement officers from the Armenian National Police and the Department of State's International Narcotics and Law Enforcement Bureau traveled to Kansas to collaborate with the Kansas Law Enforcement Training Center. The law enforcement professionals worked together over the course of their visit to exchange subject matter expertise and best practices toward reforming the Police Educational Complex in Armenia. The visit encompassed technical and practical learning methodologies, and received support from the Hutchinson and Wichita police departments.

In March, Ambassador Varuzhan Nersesyan hosted key leaders from Kansas in Washington, D.C., in celebration of the 100th anniversary of Armenian-American diplomatic relations. Leaders conducted bilateral strategic dialogue and attended the central event of a cultural festival "An Armenian Odyssey: The Color of Pomegranates."

In September, the State Partnership Program conducted a three-day, virtual professional development symposium with the Armenian Ministry of Defense's National Defense Research University. This exchange allowed participants to discuss the U.S. Army Noncommissioned Officer Model, including how NCOs and officers interact and the relationship within the context of mission command. The command team from the Kansas Army National Guard's 1st Battalion, 635th Armored Regiment engaged with the class of Armenian field grade officers through lectures, questions and answers sessions, facilitated discussions and panel discussions.

Inspector General — Col. Aimee Schneider DeJarnette

Serves as an extension of the adjutant general by providing him with an independent and impartial assessment of the readiness, morale, welfare and discipline of the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct, as well as explains Army and Air Force systems, procedures and processes as they relate to issues.

Provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of Soldiers, Airmen, family members, federal civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases relating to Army and Air Guard activities.

Conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, chief of the National Guard Bureau and the services inspectors general.



Kansas and Armenia combat medics regularly conduct exercises designed to increase their ability to provide emergency medical treatment on the battlefield.



Col. Aimee Schneider DeJarnette

Senior Army Advisor — Col. Tacildayus Andrews

Col. Tacildayus Andrews is the Senior Regular Army Advisor for Kansas.

As principal advisor to the adjutant general and the Kansas Army National Guard, she advises and assists in matters pertaining to organization, administration, personnel, training, operations, logistics, readiness, force modernization and mobilization preparedness.

Serves as liaison between Kansas National Guard and 1st Army and represents the 1st Army commander. Serves as president or member of designated boards.



United States Property and Fiscal Office — Col. Alan Soldan

The United States Property and Fiscal Office is a federal resource manager assigned to each state and is tasked to provide oversight of federal resources while supporting the adjutant general's federal mission to provide ready forces to the nation.

The USPFO reports directly to the chief of the National Guard Bureau and is responsible for the proper execution of federal resources including fiscal, property and real property in the state. The office receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations.

The USPFO is accountable and liable for all federal assets used by the Adjutant General's Department. It provides accounting and budget management services for program managers to ensure agency objectives are completed within appropriation and fund limitations. As the federal grants officer, the USPFO administers cooperative funding agreements between the National Guard Bureau and the Adjutant General's Department in support of the Kansas National Guard. The USPFO makes returns and reports on federal funds and property as directed by the chief of the National Guard Bureau and the appropriate service secretary.



Special Programs STARBASE

The Department of Defense STARBASE program partners with area schools to inspire future generations in the area of Science, Technology Engineering and Mathematics literacy. DoD STARBASE offers elementary and secondary level programs to help develop STEM-literate students. The short-term goal is to show students the many career opportunities afforded by STEM. This is done through challenging, age-appropriate lessons presented by knowledgeable instructors, followed up by many opportunities to practice the skills required to do the job. The long-term goal is to produce individuals who recognize STEM-related needs, who collaborate to make informed decisions, and who compete with others in the global STEM marketplace.

Since 1993, Kansas STARBASE has represented the Department of Defense by educating youth on how science, technology engineering and mathematics are used to solve real-world problems. Volunteers from the civilian and military communities have invested their time and talents to share their expertise with STARBASE students, and to tell how their journeys got them where they are now. Many of these volunteers attended STARBASE in their youth and desire to continue the legacy that was given them.

The COVID-19 pandemic greatly reduced Kansas STARBASE's student numbers during March through June. This time was used to research and produce new curriculum for DoD STARBASE, hone teaching skills, refresh current curriculum, scrutinize current teaching and procedural practices, and meet virtually to review upcoming curriculum and plan for summer. Employees returned to their respective sites in June and virtual summer academies were planned and conducted.

The pandemic also greatly limited outreach for the year, but opportunities were presented to Girls in Aviation, Boy Scouts and Girl Scouts of America, American Heritage Girls, 4-H Clubs, and local community events prior to the shutdown.

2020 highlights:

- Kansas STARBASE collectively served 3,927 students.
- Kansas National Guard members invested 379 hours mentoring students.
- Nine STARBASE 2.0 afterschool programs were successfully launched. Those held during the fall were completed. The programs included the Air Force CyberPatriot program, Team America Rocketry Challenge, and afterschool clubs with themes of Computer-Aided Design, Robotics, CSI, and STEM.



Joint Forces Headquarters Kansas -
Land Component

Topeka

Joint Forces Headquarters Kansas

HHBN JFHQ -Land Component
HHD, JFHQ
Recruiting and Retention
Co A, Rec and Ret

U.S. Property and Fiscal Office
Central Issue Facility
JFHQ - Air Component

KS ARNG FMS
Combined Support Maintenance Shop

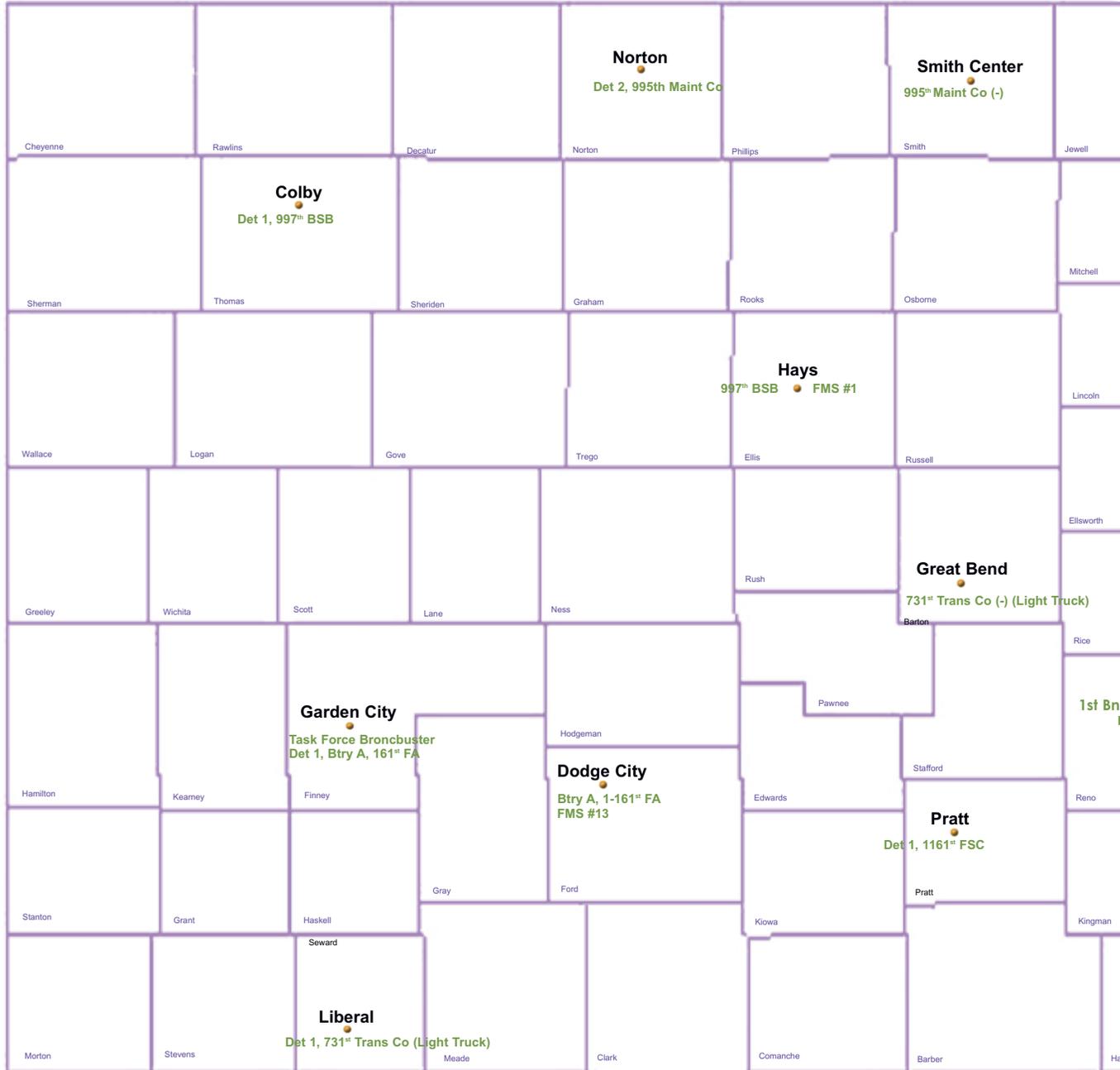
Det 1, 137th Trans Co. (PLS)
35th Military Police Co



69th Troop Command

105th MPAD
1074th Field Trial Defense Team
1174th Senior Trial Defense Team
1979th Contracting Team

73rd Civil Support Team (WMD)



Legend

AR = Armor
ASMC = Area Support Medical Company
ATEAM = Advanced Turbine Engine Army Maint
Avn = Aviation
Bde = Brigade
Bn = Battalion
BSB = Brigade Support Battalion
Btry = Battery
Co = Company
CSSB = Combat Support Sustainment Battalion
Det = Detachment
Div = Division
Eng = Engineer

FA = Field Artillery
FMS = Field Maintenance Shop
FSC = Forward Support Company
HIMARS = High Mobility Artillery Rocket System
HHB = HQ and HQ Btry
HHC = HQ and HQ Company
HHD = HQ and HQ Detachment
HQ = Headquarters
HSC = Headquarters Support Company
Inf = Infantry
ISR = Intelligence, Surveillance and Reconnaissance
Lg = Logistics
MAC = Mobile Augmentation Company

MATES = Maneuver and Training Equipment Site
Maint = Maintenance
Med = Medical
MP = Military Police
MPAD = Mobile Public Affairs Detachment
MSS = Mission Support Squadron
OCS = Officer Candidate School
Rgmt = Regiment
Rec and Ret = Recruiting and Retention
RSMS = Readiness Sustainment Maint Site
Trans = Transportation
UTES = Unit Training Equipment Site
WMD = Weapons of Mass Destruction

as National Guard



State Aviation Office
 Army Aviation Support Facility #1
 Det 37, OSA Cmd
 2nd Bn, 641st Avn

Forbes Field, Topeka

1st Bn, 108th Aviation
 HHC (-), 1-108th Avn
 Co A, 1-108th Avn
 Co D, 1-108th Avn
 Co E, 1-108th Avn
 Det 5, Co D 1-111th Avn
 Det 6, Co E, 1-111th Avn
 Co. G, 1-111th Avn

190th Air Refueling Wing

190th Operations Group
 117th Air Refueling Squadron
 190th Operations Support Squadron
 127th Weather Flight

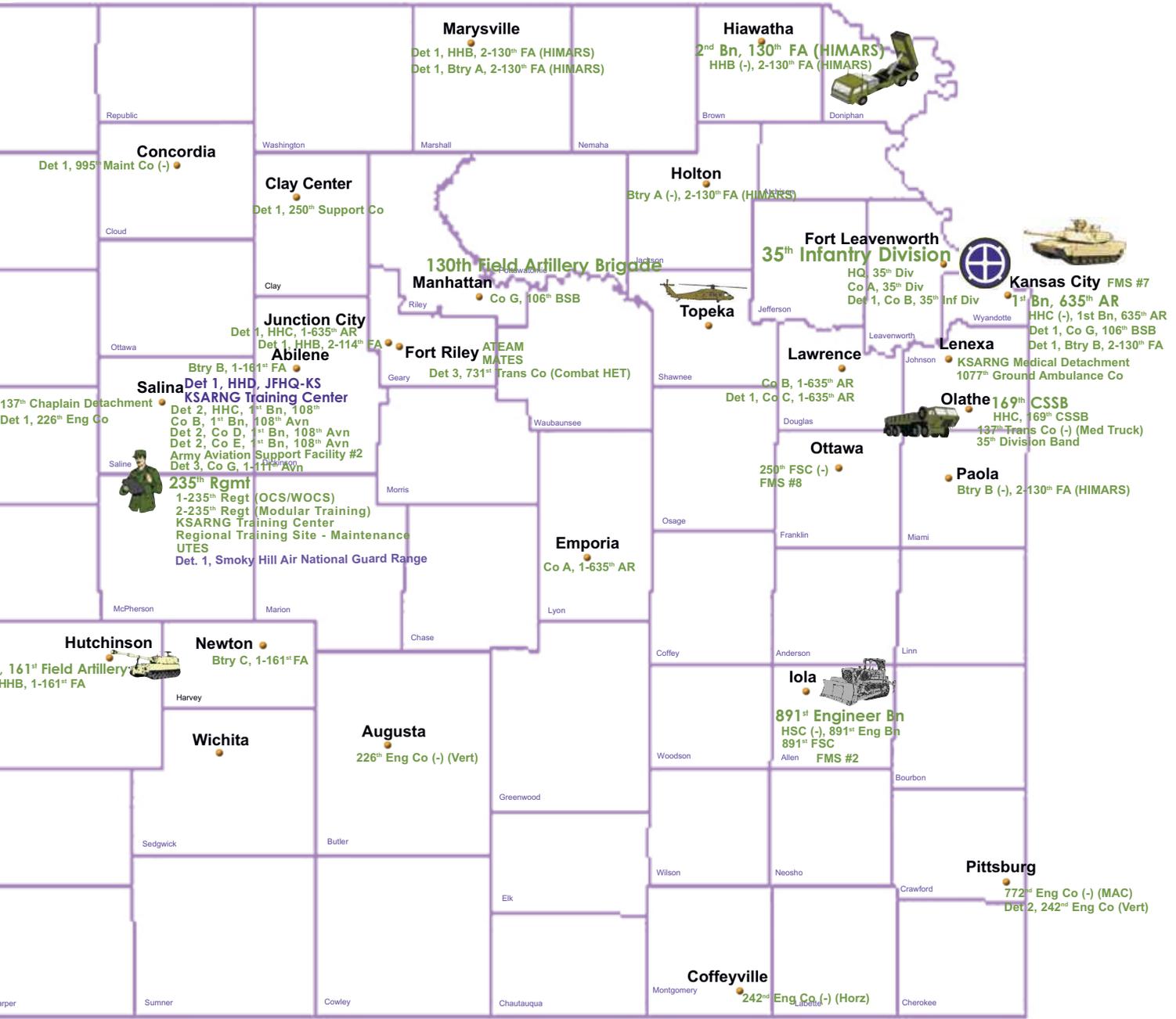
190th Maintenance Group
 190th Maintenance Squadron
 190th Aircraft Maintenance Squadron
 190th Maintenance Operations Flight

190th Mission Support Group
 190th Security Forces Squadron
 190th Civil Engineering Squadron
 190th Logistics Readiness Squadron
 190th Force Support Squadron
 190th Communications Flight

190th Medical Group
 Health Services Division
 Aero Medical Division
 Dental Division
 Professional Services



Joint Forces Headquarters Kansas -
 Air Component



Wichita

635th Regional Support Group
 HHD, 635th Regional Support Gp

170th Maint Co (-)
 Co C, 1-635th AR
 FMS #3
 Co B, Rec and Ret
 1161st FSC (-)
 330th Signal Co

Det 1, KSARNG Med Det
 Det 2, 731st Trans Co
 Det 1, 242nd Eng Co
 Transportation Co.
 117th ASMC

McConnell AFB, Wichita

184th Wing

184th Regional Support Group
 134th Air Control Squadron
 284th Air Support Operations Squadron
 Det 1, Smoky Hill Weapons Range

184th Intelligence/Surveillance/Reconnaissance Group
 161st Intelligence Squadron
 184th Operations Support Squadron
 184th Intelligence Support Squadron
 184th Det (201st MSS)

184th Cyberspace Operations Group
 127th Cyberspace Operations Squadron
 177th Information Aggressor Squadron
 299th Network Operations Security Squadron

184th Mission Support Group
 184th Security Forces Squadron
 184th Civil Engineering Squadron
 184th Logistics Readiness Squadron
 184th Force Support Squadron
 184th Communications Flight

184th Medical Group
 Health Services Division
 Aero Medical Division
 Dental Division
 Medical Operations Division

Joint Forces Headquarters Kansas - Land Component

Headquarters in Topeka

- Brig. Gen. Anthony Mohatt, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.
- Col. Matt Oleen is the chief of staff - Joint Forces Headquarters Kansas - Land Component.
- Chief Warrant Officer 5 Michael Smith is the command chief warrant officer - Joint Forces Headquarters Kansas - Land Component.
- Command Sgt. Maj. Steve Harmon is the senior enlisted leader - Joint Forces Headquarters Kansas - Land Component.
- The Kansas Army National Guard is composed of more than 4,400 Soldiers stationed throughout Kansas. Headquartered at Forbes Field, Topeka, the KSARNG has 38 armories and seven field maintenance shops, plus additional training and logistical support facilities throughout the state.
- Four brigade-level commands – 635th Regional Support Group, 69th Troop Command, 130th Field Artillery Brigade and 235th Regiment – and is the host state for the 35th Infantry Division.
- Oversees maintenance, training, supply and repair facilities, including the Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Combined Support Maintenance Shop and two Army Aviation Support Facilities.
- Executes and oversees an annual operating budget of \$146 million with Bradley Fighting Vehicles, Paladin howitzers, Black Hawk helicopters, and Abrams Battle Tank weapon systems.



Kansas National Guardsmen package meals to assist local Kansas food banks meet their clients' needs during the COVID-19 pandemic.

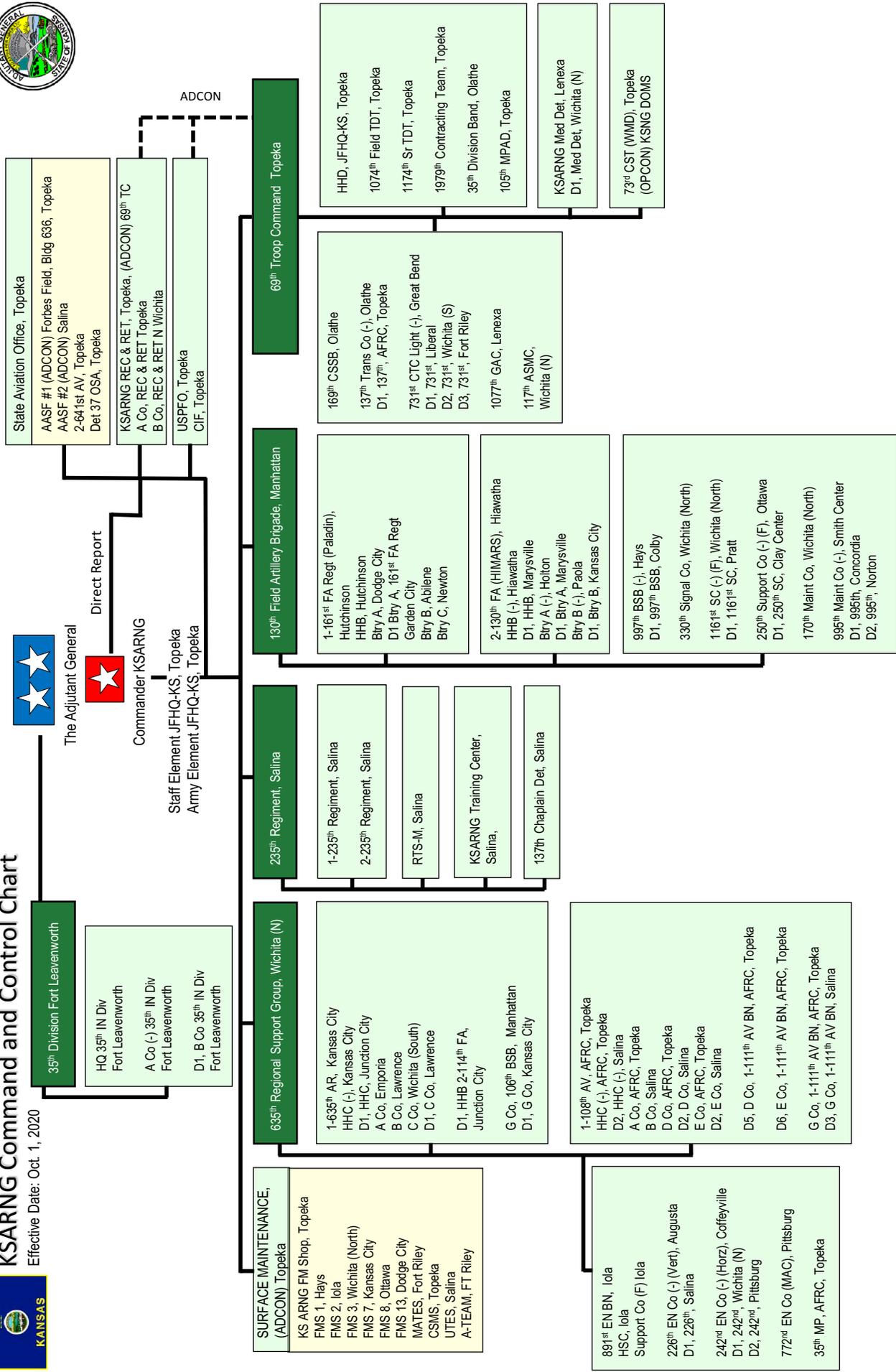


A UH-60 Black Hawk helicopter from the 1st Battalion, 108th Aviation Regiment, assists ground crews with wildland fire suppression operations in Harvey County in November.



KSARNG Command and Control Chart

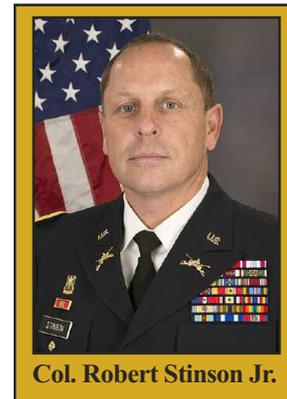
Effective Date: Oct. 1, 2020



G-1, Directorate of Personnel — Col. Robert Stinson Jr.

Mission: Manages and provides military personnel support to the Kansas Army National Guard through automated personnel systems and a variety of personnel support programs to balance retention and attrition management with the needs of the command.

- The directorate increases operational readiness of the command through retention and enhancement of Soldier care programs, such as equitable promotion systems, life insurance, health and dental care, military incentives, civilian educational programs and military awards programs. The directorate also has oversight of the officer and enlisted career management programs. This section provides personnel support to mobilizing and mobilized units, and members on state active duty for disaster response. During fiscal year 2020, the directorate supported the deployment and redeployment of five units consisting of approximately 600 Soldiers. Additionally, the directorate implemented a new Army-wide human resource system known as Integrated Personnel and Pay – Army. This was a historic event because the Army had not changed its personnel processing systems in decades.
- The directorate manages the organization’s military archives records, which assists veterans from all services in locating service records. It also oversees the Military Funeral Honors program, which provides honors for Army veterans. Upon a family’s request, the team provides military honors for every eligible veteran at no cost to the family, to include at a minimum the playing of taps, and the folding and presentation of the United States flag. During fiscal year 2020, Kansas provided honors to 979 veterans.
- The directorate collaborates with the State Surgeon’s Office, which is responsible for medical readiness of approximately 4,447 Soldiers. The State Surgeon’s Office also oversees the Psychological Health section comprised of two licensed, full-time mental health providers who guide and assist National Guard members and their families who may be experiencing effects associated with post-traumatic stress disorder and/or traumatic brain injury. The director of Psychological Health assists military members and their families seeking advice, referral, guidance, and information about local and state resources to help with psychological health concerns.
- The directorate also has oversight of the Kansas Army National Guard’s G1 Support Services, which works with Soldiers, families, employers and communities. The Kansas Army National Guard’s G1 Support Services promotes understanding between families and National Guard leadership. This program encourages family partnerships within the unit, fosters a sense of well-being, and strengthens the sense of community with shared benefits and responsibility.



Col. Robert Stinson Jr.

G-3, Directorate of Plans, Operations and Training — Col. Steve Denney

Mission: Provide properly equipped, well-trained, agile Soldiers and units capable of prompt mobilization in the event of war, natural disaster, man-made catastrophe, and civil unrest.

- Provides guidance, resource prioritization and force generation to support commanders’ training requirements aligned with a known or contingency demand to increase the readiness and lethality of the Kansas Army National Guard.
- Prepares, coordinates, authenticates, publishes, reviews and distributes written guidance for the KSARNG. This includes standard operating procedures, plans, orders, exercises and products involving contributions from other directorates.
- Provides resource prioritization to support commanders’ collective training and Soldiers’ individual training requirements in support of readiness objectives, professional development and mobilization load.
- Leads the force-generation process, which includes submission of commander’s unit status report to the Department of the Army, management of the unit federal recognition process, integration of new equipment training/fielding and oversight of all mobilizations.



Col. Steve Denney

G-4, Directorate of Logistics — Col. Lisa Mullinax

Mission: Provides planning and resources necessary to maintain logistical support for operations of the Kansas Army National Guard. Serves as the principal staff officer and primary advisor to the adjutant general and chief of the joint staff for all logistics planning and operations.

- Develops logistics policies, budgets and prioritizes requirements to meet the mission goals as directed by the adjutant general. Responsible for the accountability, supply, and equipment readiness of all units and Soldiers in the Kansas Army National Guard.
- Oversees all areas of command supply, maintenance, transportation, support of all Logistics Information Systems computers, and movement of Department of Defense assets throughout the state, ensuring that resource requirements are identified, documented and validated. Oversees the Surface Maintenance Manager, Senior Logistics Management Specialist, Consolidated Property Book Office, Command Supply Discipline Program, State Movement Control Center and Food Service Management for the Kansas Army National Guard.



Senior Logistics Management

- Supervises and conducts the Command Supply Discipline Program, ensuring compliance with all applicable regulatory requirements by conducting an annual statewide inspection program with the purpose of instilling supply discipline, assist commanders in monitoring supply compliance, identify deficiencies and provide assistance to ensure deficiencies are corrected.
- Supervises the logistics processes that coordinate and authorize an annual federal expenditure of \$15.5 million to conduct training, including subsistence, lodging, transportation, fuel, and authorized expendable supplies in support of unit readiness and mission accomplishment.
- Supervises the management of property accountability for \$1,385,062,245 of federal property issued to units and agencies of the Kansas Army National Guard.
- Tracks, reviews and audits financial liability investigations when there is a suspected loss or damage of federal property.
- Developed strategies to increase the Kansas Army National Guard's wildland firefighting capability.
- Supported the Adjutant General's Joint Task Force Guardian for COVID-19 response with distribution of personal protective equipment to full-time personnel, tracking PPE on-hand quantities and enforcing policy on when and what status of appropriated funds could be used to acquire PPE. Provided fleet assets to support the transport of personnel for COVID-19 response in distributing PPE to Kansas counties.

Defense Movement Coordinator

- The Kansas Defense Movement Coordinator supervises, plans, coordinates and controls all Department of Defense military convoys moving through the state. In coordination with the Kansas Department of Transportation, the DMC creates and maintains traffic circulation plans in a state highway network database that readily identifies routes suitable for convoy use.
- Supervises and conducts the Command Deployment Discipline Program, ensuring compliance with all applicable regulatory requirements by conducting an annual statewide inspection program with the purpose of maintaining current deployment readiness posture, actionable deployment ready plans and trained unit movement staff.
- The DMC planned, coordinated and facilitated commercial transportation for the mobilization and demobilization of several KSARNG units, units mobilizing for annual training, warfighter exercises, and an external training evaluation event at the Joint-Regional Training Center at Fort Polk, Louisiana.

Surface Maintenance Management Office

- The Surface Maintenance Management Office provides guidance and funding for the necessary training of unit personnel to conduct their duties. Field Maintenance Shop facilities provide workspace, equipment, tools, and Class IX support to units for training during inactive duty training periods and during annual training.
- Supervises 10 ground maintenance facilities/operations, maintenance programs, maintenance policy, and over 260 full-time maintenance personnel for the Kansas Army National Guard. The fiscal year 2020 budget for the SMMO was more than \$20 million.
- Responsible for the repair and equipment readiness of all KSARNG ground vehicles and equipment. The SMMO's focus for 2020 was training and enhancing functionality within Global Combat Support System-Army, readiness of Focused Readiness Units, and deploying and redeploying Kansas National Guard units. This fiscal year, the SMMO funded Government Purchase Cards for \$354,000, an additional \$286,000 in contracts and \$6,712,809 for equipment repair.
- The Surface Maintenance Management Office provides guidance and funding to support the necessary training of unit personnel to conduct their duties. FMS facilities provides workspace, equipment, tools, and Class IX support to units for training during inactive duty training periods and during annual training.

Combined Support Maintenance Shop

- Provides field-level and sustainment-level maintenance for equipment assigned to KSARNG units. Provides reinforcing maintenance support, on-site maintenance support, technical advice, and assistance to all Field Maintenance Shops, all KSARNG units and elements, both Army Aviation Support Facilities, and the United States Property and Fiscal Office warehouse.
- Primary services include inspection, repair and classification of end items and components. Specialty services include main-

tenance of small arms, communication; electronics; chemical, biological, nuclear radiological and explosive equipment fabrication; carpentry and metal machining.

- Operates the Calibration and Repair Service facility responsible for coordinating the repair, maintenance, and calibration of 9,100 items, including chemical detection equipment and radiological equipment for KSARNG units.
- During the fiscal year, CSMS supported the 891st Engineer Battalion for deployment and had four employees deploy. Employees worked more than 26,000 direct labor man-hours, completing more than 2,900 work orders. The annual payroll was more than \$3 million. CSMS supported the 2nd Combined Arms Battalion, 137th Infantry and the 1st Battalion, 108th Aviation units when returning from deployment by servicing and repairing 2,613 pieces of equipment and maintained the readiness of Army Response Force.

Maneuver Area Training Equipment Site

- Provides field and sustainment maintenance support to equipment assigned to Kansas Army National Guard units and Field Maintenance Shops. Accounts for and maintains a fleet of combat and combat-support vehicles, issues them during training and field exercises. MATES supports over 960 end items, valued in excess of \$423 million.
- Primary support includes organic equipment and specialty repairs and services, Quality Assurance/Quality Control inspections, classification of end items and components. Specialty support includes small arms repair and services, communication and electronic repair, services and updates; chemical, biological, nuclear radiological and explosive equipment; canvas repair; vehicle painting, metal fabrication; carpentry; machining; and welding.
- During the fiscal year MATES employees worked more than 44,600 direct labor man-hours and completed over 4,000 work orders. The repair parts section maintained more than 3,107 lines of parts valued at more than \$3.4 million. MATES processed 6,953 requisitions and over 52,000 repair parts, totaling \$4,553,545. The facility's annual payroll equates to over \$5.25 million.

Unit Training Equipment Site

- Provides field maintenance and limited sustainment maintenance support for equipment to support training and mobilizations. Serves as a central location for emergency response equipment. UTES supports eight units, Army Aviation Support Facility #2, and other Department of Defense and state agencies.
- Through local purchase of Class IX repair parts, annual payroll, and individual utilization of the facility, UTES contributes more than \$776,000 to the Saline County economy.
- This fiscal year, UTES supported the 169th Combat Sustainment Support Brigade tactical command post, 130th Field Artillery Brigade and the 891st Engineer Battalion for deployment, had one employee deploy, opened more than 458 work orders and expended more than 18,450 man-hours in conducting maintenance support operations. The facility manages and stocks more than \$283,700 of repair parts. UTES supported multiple units within the state for annual training and drill weekends.

Field Maintenance Shops

- Perform field-level maintenance support on federal equipment issued to the Kansas Army National Guard, provide maintenance operations beyond the capabilities of owning units and conduct 75 percent of scheduled services for supported units. Provide support for heavy mobile and construction equipment repair, quality control, production control and repair parts. Routinely included in coordination plans to provide maintenance support to other Kansas Army National Guard, Army Reserve and active-duty units.
- Provides field-level and sustainment-level maintenance for equipment assigned to KSARNG units. Provides reinforcing maintenance support, on-site maintenance support, technical advice, and assistance to all Field Maintenance Shops, all KSARNG units and elements, both Army Aviation Support Facilities, and the United States Property and Fiscal Office warehouse.
- FMS facilities directly participate in an active role in supporting unit mobilizations. This fiscal year over 15 employees deployed in support of four different units. The shops participated in Defense Support of Civil Authority missions such as the Stranded Motorist Assist and Response Team missions for weather response-related State Active Duty, including winter storms, tornado relief, floods, and other emergencies. Supporting preparatory maintenance, recovery and post operation maintenance and repairs.
- FMS strives to maintain the readiness rate for supported units at or above the Department of the Army goal of 90 percent. During this fiscal year, the FMS have helped maintain an overall average higher than 94 percent for the types of equipment supported by the shops.
- FMS support the state's Command Maintenance Discipline Program by providing assistance to units that are being inspected, and team chiefs and commodity inspectors to conduct inspections on various units throughout the state.
- FMS 1, Hays, took first in the Army Award for Maintenance Excellence for this fiscal year with the National Guard Bureau.
- The shops maintain repair parts and Maintenance Support Teams to perform required inspections, services, repairs, and technical expertise to the supported units. These facilities provide MSTs to supported units upon request to assist them in correcting maintenance issues that are beyond the capabilities of the owning units. All FMS personnel continually monitor work being performed to see if there are systemic maintenance issues and identify what corrections or changes can be implemented to fix and/or prevent further problems.

Advanced Turbine Engine Army Maintenance

The ATEAM mission is to rebuild AGT1500 M1 Abrams series tank engines and rebuild the X1100-3B cross-drive tank transmission and all related components. ATEAM is comprised of 52 Title 5 federal technicians and maintains around 2,473 lines of repair parts for its mission. The ATEAM supports the National Guard and U.S. Army Security Assistance Command through the Foreign Military Sales Program office. In fiscal year 2020, the ATEAM completed one Total Integrated Engine Revitalization engine overhaul and three X1100 cross-drive transmission rebuilds for the National Guard Bureau.

The ATEAM also supported two Field Maintenance Shops port operations equipment deployments, delivered 15 Full Up Power Packs to the Lima, Ohio, Tank Plant for tank installation. Completed 30 Full Up Power Pack overhauls through the FMS program for the Kingdom of Saudi Arabia and the Kuwaiti Management Office.



A completed Full Up Power Pack, consisting of AGT 1500 engine and X1100 3B cross drive transmission, awaits installation into an M1 Abrams tank.

State Army Aviation Office/Army Aviation Support Facilities - Col. David Barkus

The State Army Aviation Office administers and directs the Kansas Army National Guard aviation program, including aviation safety, training, maintenance, aircrew standardization, and logistics. The SAAO also oversees operations of both Army Aviation Support Facilities and the Operational Support Airlift Detachment.

The State Army Aviation Officer is the principal advisor to the adjutant general and staff on matters related to Army aviation. The SAAO is responsible for budgeting, funding, tracking, execution, and reporting of aviation training and maintenance programs. The SAAO also conducts mission command of aviation operations in support of civil authorities.



Col. David Barkus



Warrant Officer David Cesmat, Company B, 1st Battalion, 108th Aviation Regiment, awaits the casualty evacuation call after insertion in support of joint exercise Jaded Thunder 20-2.

The Army Aviation Support Facilities, located in Topeka and Salina, ensure that supported units sustain and maintain individual aircrew proficiency. The AASFs maintain unit aircraft and ground support equipment to Department of the Army standards. The AASF provides support to Homeland Security missions, including command and control, community support, and over flight in support of damage assessment teams responding to state and national emergencies.

2020 Highlights

- In fiscal year 2020, both AASFs provided aircrews and aircraft in response to the COVID-19 pandemic and wildland fires. Aircrews assigned to the 1st Battalion, 108th Aviation and Company G, 1st Battalion, 111th Aviation, flew 12 missions transporting over 30 passengers, 1,600 pounds of cargo, and medication throughout the state, totaling over 58 flight hours. Aircrews also responded to St. Francis, Medicine Lodge, and Scott City to fight wildland fires. These aircraft flew more than 30 hours and dropped 23 buckets of water to protect the community.
- In August, AASF 2 participated in Jaded Thunder 20-2 exercise in Salina. Jaded Thunder is a two-week, high-level, joint combined arms live-fire integration exercise incorporating air assets from multiple military branches and Joint Terminal Attack Controller teams from top tier units in the U.S. and British Army, Navy, and Air Force. AASF 2 flew 32 missions totaling 128 flight hours in support of Jaded Thunder 20-2.

35th Infantry Division

Headquarters at Fort Leavenworth

Training alignments with:

- 155th Armor Brigade Combat Team – Mississippi
- 45th Infantry Brigade Combat Team – Oklahoma
- 39th Infantry Brigade Combat Team – Arkansas
- 35th Expeditionary Combat Aviation Brigade – Missouri
- 230th Sustainment Brigade – Tennessee
- 110th Maneuver Enhancement Brigade – Missouri



Mission: The mission of the 35th Infantry Division is to mobilize and deploy to a theater of operations and conduct operations in a combined or joint environment, supporting national command objectives. The division conducts military and civil support operations, including support and stability operations in an overseas environment or upon activation within the United States in support of federal and state agencies.

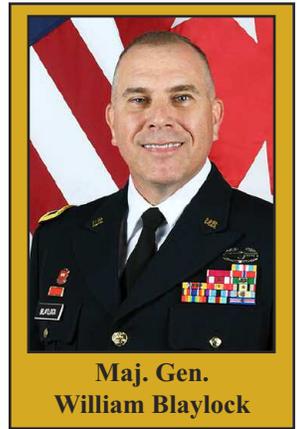
Division commander: Maj. Gen. William Blaylock

Deputy commanding generals: Brig. Gen. Robert Ferguson; Brig. Gen. Kevin Fujimoto

Senior noncommissioned officer: Command Sgt. Maj. Steven Stuenkel

2020 Highlights:

- The 35th Infantry Division Headquarters prepared to conduct Warfighter Exercise 20-5, scheduled to be held at Fort Riley in June, but due to the COVID-19 pandemic, the exercise was cancelled. During the train-up period, the 35th Infantry Division focused on collective training by participating in two Command Post Exercises conducted at Camp Clark, Missouri.
- The Soldiers of the 35th Infantry Division continued to build readiness by utilizing the Division Mission Command Systems, communicating via satellite systems and high frequency radio systems. This training has enabled the division to be prepared to operate in a digitally contested environment.
- The 35th Infantry Division began building relationships with Aligned for Training Brigades assigned to the division. Brigades from Missouri, Oklahoma, Arkansas, Mississippi and Tennessee round out the 35th Infantry Division. As opportunities arise through partnerships and Warfighting Exercises, these relationships will build to provide a total force package in meeting the needs of the Army.
- Integrated partners during key leader engagements to build partnerships with U.S. Army Forces Command, 1st Infantry Division, Mission Training Center, and Mission Command Training Program to support Total Army Integration.



Maj. Gen.
William Blaylock

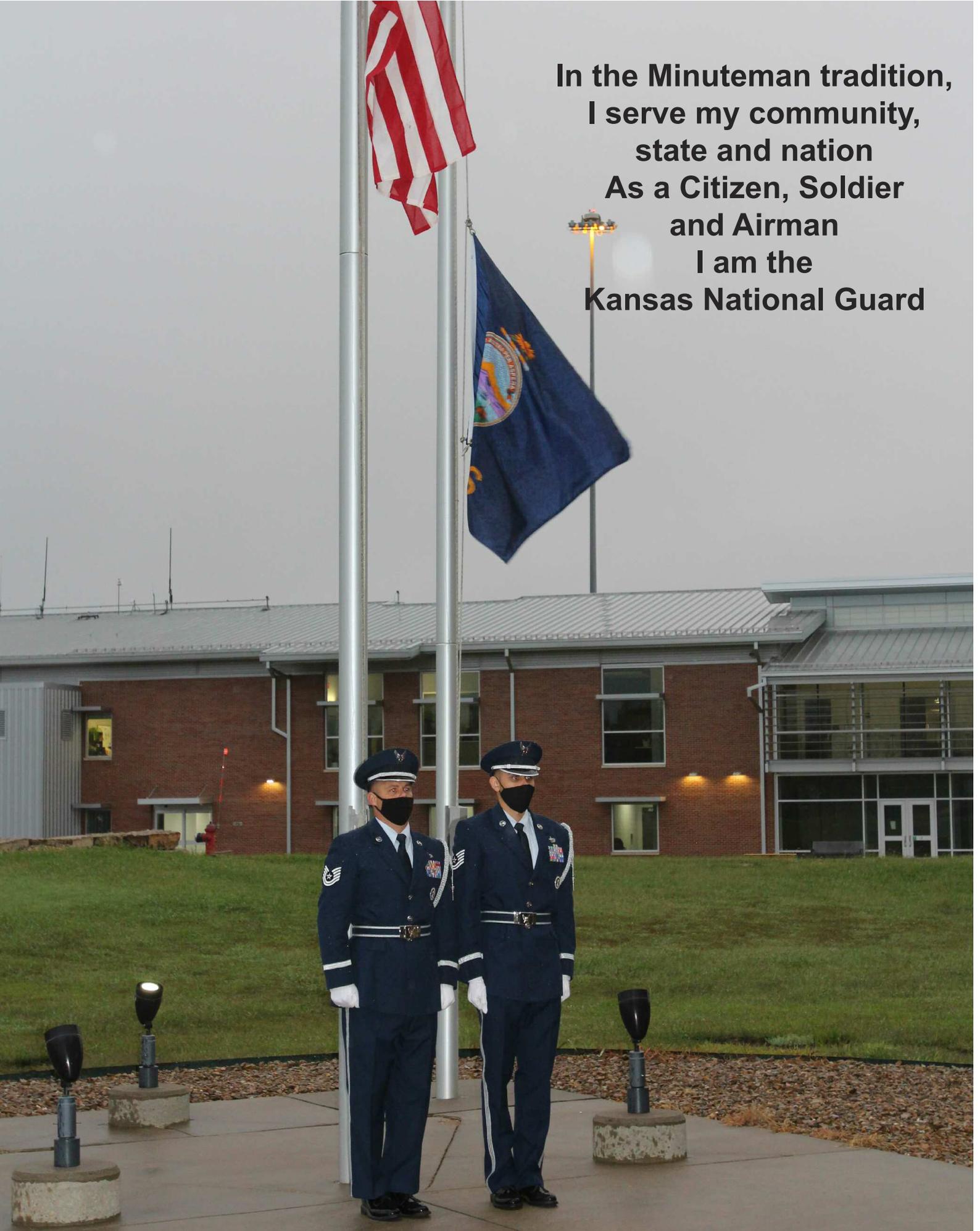


Command Sgt. Maj.
Steven Stuenkel



35th Infantry Division staff personnel conduct setup of the Support Area Command Post during Command Post Exercise 1 in January 2020 at Camp Clark, Missouri.

**In the Minuteman tradition,
I serve my community,
state and nation
As a Citizen, Soldier
and Airman
I am the
Kansas National Guard**



635th Regional Support Group

Headquarters in Wichita Subordinate commands:

- 1st Battalion, 635th Armored Regiment - Kansas City, Kansas
- 1st Battalion, 108th Aviation - Topeka
- 891st Engineer Battalion - Iola



Mission: The Regional Support Group is a deployable headquarters that manages base camps or base clusters with a population of 6,000 or more personnel. This mission requires a specialized staff to provide human resources support; conduct intelligence assessments; coordinate base camp security; manage base utilities; develop plans for base construction and deconstruction; provide logistics support, including lodging, food and fuel; and manage camp communications.

When not deployed, the RSG oversees assigned units during National Guard Civil Support missions. The RSG also provides training, readiness, and mobilization oversight of forces assigned to it.

Brigade commander: Col. Robert Stinson, Jr.

Senior noncommissioned officer: Command Sgt. Maj. Michael Haeffele

2020 Highlights

- Mission support of the Kansas Army National Guard's response to the COVID-19 pandemic was the primary focus of the 635th RSG during 2020. At the peak of the Guard response, the 635th had more than 200 Soldiers supporting COVID-19 missions throughout the state.

• The 635th RSG celebrated the career and retirement of Sgt. Maj. Dennis Holder. Holder retired after serving over 41 years in Kansas Army National Guard. He held several senior noncommissioned officer positions throughout his career, culminating with his assignment as the operations sergeant major for the 635th RSG.



Col. Robert Stinson Jr.



Command Sgt. Maj. Michael Haeffele



Headquarters and Headquarters Company, 635th Regional Support Group, conducts Physical Readiness Training during annual training.



The leadership of 635th Headquarters and Headquarters Company participates in a reenlistment ceremony in the back of a UH-60 Black Hawk helicopter.

1st Battalion, 635th Armored Regiment

Headquarters in Kansas City

The unit, formerly designated as the 2nd Combined Arms Battalion, 137th Infantry Regiment, was redesignated as the 1st Battalion, 635th Armored Regiment Oct. 17.

Mission: Close with and destroy enemy forces using fire, maneuver, and shock effect, or to repel assault by fire and counterattack. The battalion arrives on the battlefield with a full complement of modernized lethal formations consisting of two armored companies operating the M1A2 System Enhancement Package version 2 Abrams Battle Tank and one mechanized infantry company operating the M2A3 Bradley Infantry Fighting Vehicle. These companies are augmented by the most technologically advanced mortars, snipers, fires support, medical, communications sections, and are sustained by an expeditionary forward support company.

Battalion commander: Lt. Col. Rodney Seaba

Senior noncommissioned officer: Command Sgt. Maj. Paul Purdham

2020 Highlights

- In February, Sgt. Caleb Ash and Sgt. Ryan Marsh took first place in the 49th Winston P. Wilson Sniper Championship. The pair competed against 27 teams to determine the best shooters in the National Guard. With this win, Ash and Marsh earned the coveted Chief's 50 Marksmanship Badge.
- During the height of the state's response to the COVID-19 pandemic, 1st Battalion, 635th Armored Regiment, provided over 300 Soldiers to assist Harvesters Food Banks in preparing more than one million meals for the citizens of Kansas.
- The battalion conducted the eXportable Combat Training Capability at Fort Riley, validating its maneuver platoons' proficiency in a decisive-action training environment. The XCTC was a multicomponent endeavor evaluated by 1st Army, and supported by the Tennessee Army National Guard acting as the opposing force.
- In August, the battalion celebrated the graduation of Sgt. Stormie Bush from the infantry transition course, making her its first female infantry noncommissioned officer.



Soldiers from the 1st Battalion, 635th Armored Regiment package food at the National Guard armory in Wichita May 1. They are working in coordination with the Kansas Division of Emergency Management and local Kansas companies to provide meals to the Kansas Food Bank in Wichita for individuals and families who are in need during the COVID-19 pandemic.

1st Battalion, 108th Aviation Regiment

Headquarters in Topeka

Mission: Alert, mobilize and deploy to a wartime theater of operations and conduct air assault and air movement operations as an integrated member of a Combat Aviation Brigade. Retain trained Soldiers and recruit new ones. On order, conduct domestic operations in support of both federal and state agencies.

Battalion commander: Lt. Col. Patrik Goss

Senior noncommissioned officer: Command Sgt. Maj. Mark Seats

The 1st Battalion, 108th Aviation Regiment is headquartered in Topeka with units in Topeka and Salina.

2020 Highlights

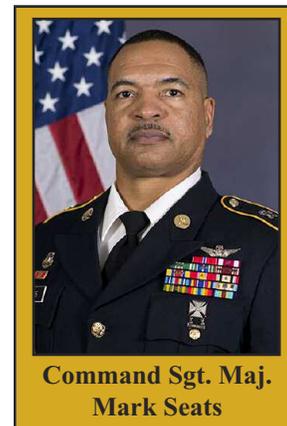
- The 1-108th successfully completed its recovery and reconstitution from its nine-month deployment in support of Operations Inherent Resolve and Spartan Shield throughout Syria, Iraq, Jordan, and Kuwait. The battalion focused on annual requirements such as the Aviation Resource Management Surveys, Periodic Health Assessments, individual weapons qualifications, and aerial gunnery. Due to COVID-19, four months of in-person drills were cancelled, leaving much of the training and Aviation Resource Management Surveys preparation to be completed remotely.
- The battalion sought to rebuild combat-capable crews through a focus on Readiness Level and Pilot in Command Progression, aerial gunnery, and multiship operations to prepare for initial collective training in fiscal year 2021. The battalion planned to support the 635th Regional Support Group during annual training in fiscal year 2020 as part of a combined arms exercise in conjunction with the 891st Engineer Battalion and the 1st Battalion, 635th Armored Regiment, but this exercise was modified as part of the COVID-19 mitigation effort.



Company G, 1st Battalion, 111th Aviation Regiment aircrews conduct live hoist training with Kansas Army National Guard senior leaders.



Lt. Col. Patrik Goss



Command Sgt. Maj. Mark Seats

- Company G, 1st Battalion, 111th Aviation Regiment focused on mobilization preparation and live hoist training, which the adjutant general and state staff participated in, during training conducted at the Kansas National Guard Training Center in July. The company had planned to continue its successful partnership with Washburn Tech, but training was delayed due to COVID-19.
- Kansas National Guard aviation assets continued to be responsive to its Defense Support of Civilian Authorities mission by responding to the COVID-19 pandemic and wildland fires.
- 1-108th and Company G, 1-111th responded to the pandemic with two flight crews and aircraft, combining to fly 12 missions over 58 hours, and transporting more than 30 passengers and 1,600 pounds of cargo and medication throughout the state. The battalion also responded with an aeromedical physician assistant to support the Liberal community-based testing center, several Soldiers for the Topeka security mission escorting a decontamination system, three medics treating COVID-19 patients at Lansing prison, and multiple Soldiers working for 69th Troop Command distributing personal protective equipment to Kansas Department of Health and Environment out stations.
- Kansas National Guard aviation assets responded to St. Francis, Medicine Lodge, and Scott City to fight wildland fires. These aircraft flew over 30 hours and dropped 23 buckets of water to protect the community.

891st Engineer Battalion

Headquarters in Iola

Mission: The 891st Engineer Battalion trains to increase the combat effectiveness of the support brigades at division and corps level by accomplishing mobility, survivability, and general engineering tasks. It has command and control of three to five assigned engineer companies and one forward support company that support other forces. On order, the battalion conducts stability and support operations for federal missions and support civil authorities for state and local missions.

Battalion commander: Lt. Col. Justin Nusz

Senior noncommissioned officer: Command Sgt. Maj. Christopher Hargis

2020 Highlights

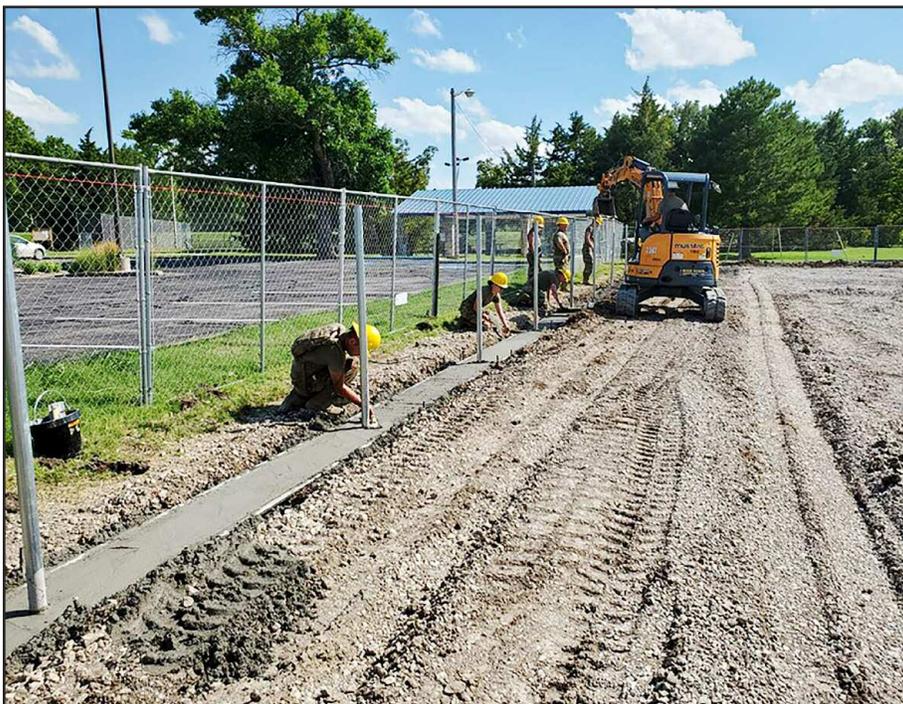
- The 891st Engineer Battalion's focus was annual training in preparation for deployment, which was conducted June 11-30. Soldiers of the Headquarters and Headquarters Company and Forward Support Company conducted premobilization training, which consisted of squad-level situational training lanes, counter improvised explosive device lanes, night driving courses and convoy simulation. The culminating exercise was a 72-hour training event where the entire HHC and FSC were evaluated on all required deployment tasks.
- In July, approximately 150 Soldiers deployed in support of Operation Spartan Shield, Operation Freedom's Sentinel, and Operation Inherent Resolve. The battalion currently serves as the theater engineer battalion in Southwest Asia with more than 800 Soldiers serving across eight different countries. The battalion makeup consists of five engineer construction companies plus one forward support company and headquarters company.
- The 772nd Mobility Augmentation Company's annual training was conducted at the KSARNG Training Center in Salina Sept. 16-30. During the training, the company conducted premobilization training, which consisted of platoon-level situational training exercises, individual weapons qualification and night drivers training. The premobilization training was required to support their deployment in support of Operation Phoenix Guard.
- The 226th Vertical Engineer Company conducted its annual training from July 11-25. Troop construction projects were the main focus for their training. They carried out missions at Forbes Field, the Museum of the Kansas National Guard and at the Hays armory. The missions at Forbes Field included electrical work in one of the hangar buildings and concrete construction. The mission at the Museum of the Kansas National Guard was concrete construction. The Hays Armory mission was a joint project with the 242nd Engineer Company and included the demolition of the existing motor pool fence and construction of a new fence along with new gravel and proper grading of the motor pool. All of these missions greatly enhanced Soldier proficiency in their occupational specialties and provided great service to the state.



Lt. Col. Justin Nusz



Command Sgt. Maj. Christopher Hargis



Members of 226th Engineer Company finish a section of a concrete mow strip and prepare another prior to installing a new fence at the Hays armory bullpen during annual training July 11-25.

- The 242nd Horizontal Engineer Company conducted its annual training from July 11- 25 in Salina and the Hays armory. The Salina missions greatly improved the training center, which will enable the facility to continue to provide realistic training to military units.
- The 35th Military Police Company conducted their annual training from July 11-25 in Topeka and at Crisis City, KSARNG Training Center in Salina. The 35th MPs conducted an external assessment to be prepared for their mission support force mission. This assessment consisted of more than 20 tasks requiring proficiency. The unit completed its Law Enforcement Weapons Qualification, multiple other Individual Weapons Qualifications, and its Crew-Served Weapons Qualifications.
- The 891st Engineer Battalion was called upon to support the state's COVID-19 response. The battalion provided four engineer officers to conduct facility assessments and the 35th Military Police Company, 226th Engineer Company and 242nd Engineer Company provided multiple Soldiers to support commodity distribution and give support to the Lansing State Correctional Facility.

130th Field Artillery Brigade

Headquarters in Manhattan

- 1st Battalion, 161st Field Artillery - Hutchinson
- 2nd Battalion, 130th Field Artillery - Hiawatha
- 997th Brigade Support Battalion - Hays



Mission: To plan, prepare, execute and assess combined arms operations to provide close support and precision strike for Joint Forces Headquarters Kansas; corps, division, and brigade combat teams; and support brigades employing joint and organic fires and capabilities to support commanders' operational and tactical objectives.

Brigade commander: Col. Paul Schneider

Senior noncommissioned officer: Command Sgt. Maj. Ricky Matticks

2020 Highlights

- In March, in response to the COVID-19 crisis, the brigade supported the governor's call to action. At the height of the brigade's response, 175 Soldiers were ordered to State Active Duty. Elements of the brigade supported both state and national COVID-19 crisis missions, which included: food warehousing and delivery missions, community-based testing sites, helping to establish the Joint Task Force Guardian with legal operations, personal protective equipment delivery, and test kit couriers. In an ongoing effort, the 130th Field Artillery Brigade continued to meet the needs of the state, while simultaneously preparing for deployment starting in fiscal year 2021.
- The brigade successfully conducted a major training event during annual training in August, providing mission command for three subordinate battalions. The brigade was originally scheduled as a training audience to participate in Warfighter Exercise 20-5. Due to COVID-19, training was rescheduled and modified as a brigade-level warfighter exercise. The brigade strengthened its partnership with the Missouri Army National Guard, especially with the 1st Battalion, 129th Field Artillery Regiment, and continued its Army partnership with Fort Riley's 1st Infantry Division Artillery.

training audience to participate in Warfighter Exercise 20-5. Due to COVID-19, training was rescheduled and modified as a brigade-level warfighter exercise. The brigade strengthened its partnership with the Missouri Army National Guard, especially with the 1st Battalion, 129th Field Artillery Regiment, and continued its Army partnership with Fort Riley's 1st Infantry Division Artillery.



Col. Paul Schneider



Command Sgt. Maj. Ricky Matticks



Members of the 130th Field Artillery Brigade conduct a command post exercise to test systems and improve warfighter capabilities.

- The brigade coordinated deployment preparations with the 75th Field Artillery Brigade out of Fort Sill, Oklahoma. It began its pre-mobilization training in Salina, covering warrior tasks and drills, combat lifesaver courses, weapons qualifications and a culminating training event developing their warfighting functions. This was followed by mobilization training and exercises at Fort Bliss, Texas. From there, they will deploy in support of Operation Spartan Shield, where they will serve as the Central Command Force Field Artillery Headquarters.

1st Battalion, 161st Field Artillery

Headquarters in Hutchinson

Mission: Provide mission command and deliver artillery support to the field artillery headquarters using the M109A6 self-propelled Paladin howitzer. Conduct Ready Reaction Force responsibilities to mobilize and deploy within 24-36 hours, providing site security, presence patrols, establish roadblocks, control civil disturbances, and force protection for the 73rd Civil Support Team. Maintain personnel, equipment and operational readiness in support of foreign contingencies.

Commander: Lt. Col. Daniel Ball

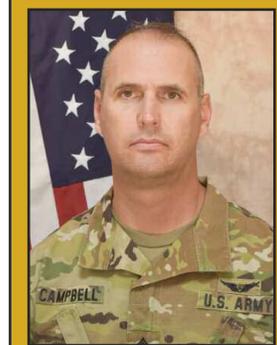
Senior noncommissioned officer: Command Sgt. Maj. Darrian Campbell

2020 Highlights

- With the outbreak of COVID-19, the 1-161st FA shifted its focus to support six COVID-19 missions across the state with Soldiers from the entire battalion. As a result, annual training was split between Fort Riley and the Kansas Training Center in Salina.
- Annual training was conducted July 26 – Aug. 9. At Fort Riley, the howitzer crews from the three firing batteries completed 40 fire missions and safely fired 276 high explosive rounds, which allowed the 1-161 FA to certify and qualify five howitzer crews and a Fire Direction Center for artillery table VI. The remainder of the battalion Soldiers from Headquarters Battery conducted basic Army Warrior Tasks, drivers training, bus driver training and basic marksmanship skills on the weapons trainers at the Kansas Training Center.
- Battery C, 1st Battalion, 161st Field Artillery Regiment, was named the Alexander Hamilton Award recipient for fiscal year 2020. This is the first time a Kansas unit has received this award. The award recognizes the outstanding Air Defense Artillery and Field Artillery, Reserve Component, U.S. Army National Guard battery of the year for exceptional achievement, superior mission accomplishment and overall unit excellence.



Lt. Col. Daniel Ball



Command Sgt. Maj. Darrian Campbell



A Paladin howitzer crew with the 1st Battalion, 161st Field Artillery conducts live-fire training during annual training at Fort Riley.

2nd Battalion, 130th Field Artillery

Headquarters in Hiawatha

Mission: The 2nd Battalion, 130th Field Artillery provides command, control, and administrative supervision of and service support for organic and attached field artillery units. On order, in times of natural disaster or emergency, the battalion provides National Guard Civil Support as directed by the governor.

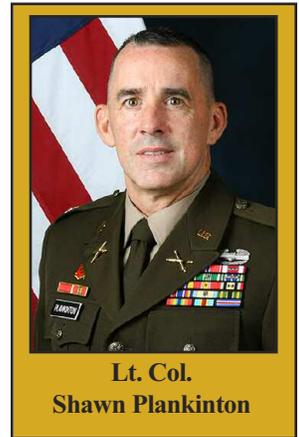
The battalion employs the M142 High Mobility Artillery Rocket System to deliver rockets to a range of 120 kilometers (74 miles) and missiles to a range of 300 kilometers (186 miles). The HIMARS weapons system is a more agile and versatile system compared to the M270 Multiple Launch Rocket System. HIMARS is transportable by C-130 aircraft and can be deployed faster, with more ease, into areas previously inaccessible to heavier launchers like the MLRS M-270. It also incorporates self-loading autonomous features that have made HIMARS the premier rocket artillery system in the world.

Battalion commander: Lt. Col. Shawn Plankinton

Senior noncommissioned officer: Sgt. Maj. Douglas Spencer

2020 Highlights

- In January, February, and March, Headquarters and Headquarters Battery conducted field artillery safety testing, communications training, and artillery skills and proficiency tests in preparation for section-level certification leading up to annual training.
- Starting in March and continuing to the end of the year, the battalion supported COVID19 operations by supplying more than 30 Soldiers involved with community-based testing, meal distribution, and security operations.
- Annual training was conducted in late July at Fort Riley. Six M142 HIMARS sections were successful in safely firing 66 M28 Reduced Range Practice Rockets.



**Lt. Col.
Shawn Plankinton**



**Sgt. Maj.
Douglas Spencer**



Soldiers of the 2nd Battalion, 130th Field Artillery demonstrate the reloading of an M142 High Mobility Artillery Rocket System for Maj. Gen. David Weishaar, the adjutant general, during annual training in July.



An M142 High Mobility Artillery Rocket System is camouflaged in the brush during annual training at Fort Riley.

997th Brigade Support Battalion

Headquarters in Hays

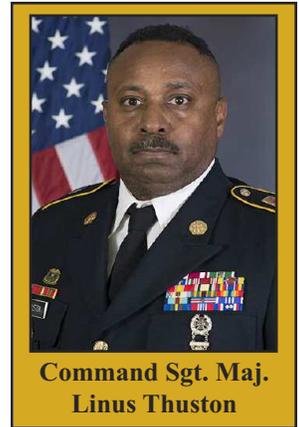
Mission: Provide command and control of assigned and attached units, and plan and manage logistics support to the 130th Field Artillery Brigade and supported maneuver battalions. On order, conduct domestic support operations for federal and state agencies to protect life and property within Kansas.

Battalion commander: Lt. Col. Mark Mullinax

Senior noncommissioned officer: Command Sgt. Maj. Linus Thuston

2020 Highlights:

- The 997th Brigade Support Battalion's training year encompassed multifunctional logistics missions, high-tech signal operations and numerous domestic support operations for the state.
- The 997th BSB activated all of its subordinate units in support of the state's COVID-19 response, encompassing distribution of personal protective equipment to hospitals and clinics in Kansas, delivery of specimens from remote test sites to a Topeka laboratory, provided culinary specialist to the Lansing Correctional Facility, and assisted in facilitating non congregate housing in Garden City.
- The 995th Support Maintenance Company conducted their annual training July 12-26 at Smith Center. The unit supported backlog maintenance from Kansas National Guard Field Maintenance Shops across Kansas.
- The 170th Support Maintenance conducted their annual training in Wichita from July 25-Aug. 8, where Soldiers provided backlog maintenance support and also cooked for the 130th Field Artillery Brigade in Manhattan, providing 5,850 meals and 2,925 Meals, Ready-To-Eat.
- The 330th Brigade Signal Support Company provided communication support to the 130th Field Artillery Brigade during annual training from Aug. 1-15 in Manhattan. Their signal support enabled the brigade to conduct their mandatory training requirements for their upcoming deployment.
- During annual training July 25-Aug. 8, the 997th BSB headquarters, with subordinate units 250th Forward Support Company and 1161st Forward Support Company, provided direct and indirect logistical support to more than 277 Soldiers training at Fort Riley. The 250th FSC provided direct logistical support to 2nd Battalion, 130th Field Artillery, while the 1161st FSC provided direct logistical support to the 1st Battalion, 161st Field Artillery. The 997th BSB provided 7,200 meals; 3,600 Meals, Ready-to-Eat; 6,600 gallons of F24 fuel, 266 rounds of 155 mm artillery shells and 60 rockets, maintenance support, and recovery support at different Fort Riley training areas.



Soldiers of the 250th Forward Support Company and the 2nd Battalion, 130th Field Artillery establish a logistics release point to provide rockets for a live-fire exercise during annual training at Fort Riley.

69th Troop Command

Headquarters in Topeka

- 169th Combat Sustainment Support Battalion - Olathe
- 1979th Contingency Contracting Team - Topeka
- 1074th Field Trial Defense Team - Topeka
- 1174th Senior Trial Defense Team - Topeka
- 35th Division Band - Olathe
- 105th Mobile Public Affairs Detachment - Topeka
- KSARNG Medical Detachment - Lenexa
- 73rd Civil Support Team - Topeka



Mission: Provides command and control and support operations for assigned and directed organizations during federal missions. During state missions, it augments the Joint Operations Center and/or a joint task force to provide command and control of Kansas Army National Guard forces. Under state authorities, it provides command and control of assigned Army National Guard units in support of civil authorities.

Commander: Col. Michelle Hannah

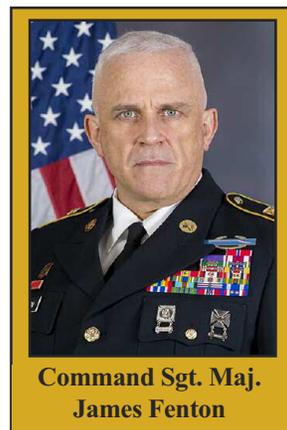
Senior noncommissioned officer: Command Sgt. Maj. James Fenton

2020 Highlights:

- From April 10 to June 21, the 69th Troop Command was activated for state active duty under a disaster declaration issued on March 12 in response to the COVID-19 outbreak in the state of Kansas. 69th Troop Command served as Joint Task Force Ready Guardian, augmented by the Kansas Air National Guard. The JTF provided command and control, mission execution and personnel management in conjunction with the Joint Operations Center as part of the state's COVID-19 response. Several missions were conducted across the state, including food distribution, expanded community-based testing in four counties, managing 12 noncongregate shelters providing safe locations for quarantine and isolation for public health and safety officials, support to the Lansing Correctional facility, and transportation missions of personal protective equipment and COVID-19 test samples. The JTF transported 6,122 test samples to the state lab, prepared over four million meals for the "eight million meal" campaign mission, drove 160,000 miles to 105 counties delivering personal protective equipment, and conducted over 11,000 COVID-19 tests.



Col. Michelle Hannah



Command Sgt. Maj. James Fenton

- The KSARNG Medical Detachment deployed personnel in support of COVID-19 relief operations while adapting its processes to continue its Periodic Health Assessment mission. Throughout the year, the unit completed 14 PHA missions in Salina, Wichita and Lenexa for more than 1,000 Soldiers. The Medical Detachment welcomed the STARBASE program into the Lenexa armory, as they moved all personnel and equipment from the Kansas City, Kansas, armory. Over the course of the year, the unit fielded new weapon systems, replacing every assigned weapon. They also sent a team of four Soldiers to participate in the annual TAG Marksmanship Competition.
- The 35th Division Band's Music Performance Teams completed various performance mission requests supporting units and events for both the KSARNG and active duty Army. Of note was the brass quintet, Bullseye Brass, which supported Lt. Gen. Michael Lundy's change of command ceremony at Fort Leavenworth. This event also led to Fort Leavenworth's request for performance mission support for multiple future events. Despite the effects of COVID-19 on training, the 35th ID Band received satisfactory or higher ratings for all music performance teams, concert band, marching band and overall mission support from an external Operational Readiness Evaluation completed during the unit's annual training. This external evaluation occurs every five years and 2020 marked the first evaluation where all musical elements received satisfactory or higher ratings.
- The 105th Mobile Public Affairs Detachment Soldiers provided public affairs coverage highlighting Kansas Guardsmen taking part in events such as the Regional Best Warrior Competition, National Guard Marathon, and the Adjutant General's Marksmanship Competition while working on conversion training, combining both print and broadcasts into one military occupation specialty.



Pittsburg State Cadet Esperanza Deterding (left) and 2nd Lt. Madison Frazier, 105th Mobile Public Affairs Detachment, prepare to shoot some video of a training exercise at Crisis City, Salina.

169th Combat Sustainment Support Battalion

Headquarters in Olathe

Mission: Provides mission command of units attached to the Combat Sustainment Support Battalion; synchronizes and controls execution of logistics operations. On order, conducts domestic support operations in support of state and federal agencies to protect life and property within Kansas.

Battalion commander: Lt. Col. Wallace Miller

Senior noncommissioned officer: Command Sgt. Maj. Christina Escott

2020 Highlights

- The 169th CSSB supported several deployments of units within its formation. The Headquarters and Headquarters Company, 169th CSSB Tactical Action Center-1, returned in August from a nine-month deployment to Afghanistan in support of Operation Freedom Sentinel. The HHC, 169th CSSB Tactical Action Center-2, left for a nine-month deployment to Fort Bliss, Texas, where they are responsible for COVID-19 operations, including the reporting and accountability of U.S. Army Soldiers at that location.
- The 169th CSSB and its subordinate units also supported numerous stateside COVID-19 missions, ranging from Garden City to Olathe. The 1077th Medical Company provided medics and support staff for the Officer Candidate School Phase 1 training event from July 17-31 in Salina. Support for this training included 24-hour medical coverage of all candidate training events and medical training for more than 100 candidates from six different states in the region.
- The 137th Transportation Company completed a training rotation at the National Training Center, Fort Irwin, California, in July. During this training exercise, the unit provided all transportation support during rotation 20-08.5, enabling the 34th Infantry Division, Minnesota National Guard, to successfully complete their validation exercise for a mission outside of the contiguous United States. Culminating an unusual training year, 137th TC prepared for deployment in support of the Southwest Border Patrol mission.



Lt. Col. Wallace Miller



Command Sgt. Maj.
Christina Escott



Soldiers of the 137th Transportation Company provide convoy protection at the National Training Center, Fort Irwin, California, in July.

235th Regiment

Headquarters and subordinate units in Salina

- 1st Battalion, 235th Regiment
 - Officer Candidate School
 - Warrant Officer Candidate School
- 2nd Battalion, 235th Regiment
- Regional Training Site - Maintenance
- KSARNG Training Center
- 137th Chaplain Detachment



Mission: Provide training oversight, quality assurance, scheduling and accreditation management for aligned units from 18 states. Provide resource management and other services to train Soldiers. The regiment also supports critical state and civil support missions.

Regimental commander: Col. Willy Pegues IV

Senior noncommissioned officer: Command Sgt. Maj. Ricky Baldwin

Officer Candidate School/Warrant Officer Candidate School

In June, Kansas conducted their first Warrant Officer Candidate School Phase II, graduating nine candidates. In July, the 1st Battalion conducted Consolidated Officer Candidate School Phase I training for 101 officer candidates in Salina, with 88 completing the training. Training support included more than 90 staff and cadre from the six-state battalion and Fort Riley medical professionals. OCS Class 64 graduated 13 officer candidates in August. WOCS Class 20-001 graduated four candidates in September.

Modular Training Battalion

The 2nd Battalion instructs courses for Unit Supply Specialist, Culinary Specialist, Culinary Specialist Advanced Leaders Course, Common Faculty Development-Instructor Course, Combat Lifesaver and Combat Medic Recertification. The Modular Training Battalion graduated 886 Soldiers from the Army National Guard and Army Reserve.

Regional Training Site – Maintenance

RTS-M expanded the Synchronous Training and Academic Credit partnership with Salina Area Technical College. Soldiers attending Utilities Equipment Repairer or Allied Trades Specialist courses of instruction are now eligible for enrollment; earning college credits for military training performed at RTS-M. Equipment upgrades incorporated computer numerical controlled lathe and milling machines. This year RTS-M trained 200 Ordnance Soldiers from all three components.

Kansas Training Center

Encompasses more than 3,500 acres and provides state of the art training simulators, computer labs and a full array of live-fire, automated familiarization and qualification ranges for small arms and land navigation courses. This year, more than 57,000 service members and civilian partners were trained on live-fire, automated familiarization and qualification ranges for small arms, counter improvised explosive devices lanes, off-road driving courses and dismounted land navigation.

Local partners, including STARBASE, Kansas Highway Patrol, Salina Police Department, Department of Agriculture and many others, used the facilities to conduct training and educational classes. Nickell Hall modernizations include updated lighting, recreation room and addition of a lactation room.



Col. Willy Pegues IV



Command Sgt. Maj. Ricky Baldwin



An M977 cargo vehicle is driven into the mire pit at the Regional Training Site - Maintenance as part of the ASI H8 Wheeled Vehicle Recovery Course. Course students will use a M984A2 recovery vehicle, seen in the background, to extract the cargo vehicle from the pit.

Recruiting and Retention Battalion

Headquarters in Topeka

Mission: Conduct continuous recruiting, retention and attrition management activities to achieve authorized end strength objectives and operational force readiness requirements.

Battalion commander: Lt. Col. Trent Miller

Senior noncommissioned officer: Command Sgt. Maj. Richard Haney

2020 Highlights:

- The Kansas Army National Guard Recruiting and Retention Battalion was identified by National Guard Bureau as the #1 of 23 similar states for recruiting and retention achievement in fiscal year 2020 and #2 of 54 for overall achievement.
- The battalion was one of 14 recruiting battalions to achieve their accessions mission from National Guard Bureau during fiscal year 2020.
- The battalion achieved 106 percent of their assigned accessions mission.
- Recruiting achieved 558 first-time enlistments, 51 Soldiers from other service components, and 70 new officers and warrant officers.
- The Kansas Army National Guard retained 587 qualified Soldiers.
- The battalion continued its mission throughout the COVID-19 pandemic.
- Prior to the COVID-19 pandemic, members of the Kansas Army National Guard Recruiting and Retention Battalion provided valuable services to high schools and colleges across the state such as: the HEAR (Helping Everyone Achieve Respect) anti-bullying campaign, career direction surveys, mentorship and guidance of JROTC programs across the state.



Lt. Col. Trent Miller



Command Sgt. Maj.
Richard Haney



A UH-60 Black Hawk helicopter takes off during an orientation flight for educators and civic leaders from the Independence area. The March 11 event, hosted by the Recruiting and Retention Battalion, was one of a series designed to familiarize participants with the capabilities of the Kansas National Guard and the benefits of joining the Guard.

Joint Forces Headquarters Kansas - Air Component

Headquarters in Topeka

- Brig. Gen. Chris Ioder is the assistant adjutant general – Air and commander of the Kansas Air National Guard. The Joint Forces Headquarters Kansas - Air Component directs and coordinates the Air Component of the Adjutant General's Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Division of Emergency Management.
- Lt. Col. David Young is the director of staff – Air
- Command Chief Master Sgt. William Stacey is the state command chief – Air
- The Kansas Air National Guard has more than 2,300 Airmen. The headquarters is at Forbes Field, Topeka, it has two main units: the 184th Wing, Wichita; and the 190th Air Refueling Wing, Topeka. A detachment of the 184th Wing operates Smoky Hill Air National Guard Range in Salina.
- Headquarters Kansas Air National Guard provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.



The 184th Medical Group conducts temperature checks at McConnell Air Force Base on July 11. Making the checks as 184th Wing members arrive at base for their regularly scheduled drills ensures the Airmen are mission-ready during the COVID 19 pandemic.



Kansas Air National Guard



1,319 positions
(450 full time)

★
Commander
Brig Gen Chris Ioder
CMSgt William Stacey

972 positions
(342 full time)



184th Wing
Col Jason Knobbe
CMSgt Randi Hill
McConnell Air Force Base
Wichita

190th Air Refueling Wing
Col Dan Skoda
CMSgt Sherry Willard
Forbes Field
Topeka



161st Intelligence Squadron
184th Operations Support Squadron
184th Intelligence Support Squadron
184th Det (201st Mission Support Squadron)

Intelligence
Surveillance &
Reconnaissance
Group

177th Information Aggressor Squadron
299th Network Operations Squadron
127th Cyberspace Operations Squadron

Cyberspace
Operations Group

134th Air Control Squadron
284th Air Support Operations Squadron
Detachment 1, Smoky Hill ANG Range (Salina)

Regional Support
Group

Civil Engineer Squadron
Security Forces Squadron
Logistics Readiness Squadron
Force Support Squadron
Communications Flight

Mission Support
Group

Health Services Division
Aero Medical Division
Dental Division
Medical Operations Division

Medical
Group

Operations
Group

190th Operations Support Squadron
117th Air Refueling Squadron
127th Weather Flight

Mission Support
Group

Civil Engineer Squadron
Security Forces Squadron
Logistics Readiness Squadron
Force Support Squadron
Communications Flight

Maintenance
Group

190th Maintenance Squadron
190th Aircraft Maintenance Squadron
190th Maintenance Operations Flight

Medical
Group

Health Services Division
Aero Medical Division
Dental Division
Professional Services

184th Wing

Headquarters in Wichita

- 184th Regional Support Group - Wichita
- 184th Intelligence, Surveillance and Reconnaissance Group - Wichita
- 184th Cyber Operations Group - Wichita
- 184th Mission Support Group - Wichita
- 184th Medical Group
- Det. 1, Smoky Hill Air National Guard Range - Salina



The 184th Wing provides combat-ready/support units to Air Combat Command and three combatant commands, as well as domestic operations support to the state of Kansas. Comprised of five groups and a headquarters section, the 1,323 authorized members of the wing perform seven distinct missions. The headquarters section includes the commander, vice commander, command chief master sergeant, wing executive officer, comptroller, wing director of psychological health, historian, human resource advisor, staff judge advocate, inspector general, public affairs, safety, equal opportunity, command post, wing plans and the Information Protection Office. The 184th Wing executed 93 percent of a \$45 million budget in fiscal year 2020.

Wing commander: Col. Jason Knobbe

Wing vice commander: Col. Chris Snyder

Wing command chief: Command Chief Master Sgt. Randi Hill

184th Comptroller Flight

Mission: Provides financial management services, including military, civilian, and travel pay to all wing personnel, manages multiple appropriations and types of workdays that make up the wing's budget, and advises all levels of leadership on financial and resource management issues to facilitate mission accomplishment.



Col. Jason Knobbe



Command Chief
Master Sgt.
Randi Hill



Airmen assigned to the 184th Security Forces Squadron provide base security at Kandahar Air Base, Afghanistan.

184th Regional Support Group

Located in Wichita and Salina

Mission: The Regional Support Group fields a diverse mission set comprised of tactical-to-national command and control, and weapons range operations. The RSG consists of the 134th Air Control Squadron, 284th Air Support Operations Squadron, and Detachment 1, Smoky Hill Air National Guard Range.

Commander: Col. Joe Dessenberger

2020 Highlights

- The 134th Air Control Squadron provided the critical tactical command and control node for the U.S. Army's Joint Kill Chain Exercise hosted by the Kirtland Air Force Base Distributed Mission Operations Center. The joint training exercise is the capstone event for the training and integration of U.S. Army Air Defense Artillery Fire Control Officers into their doctrinal role in the Control and Reporting Center's support to integrated air and missile defense operations.
- The 134th ACS also participated with NATO training partners in Joint Sensor and Warning exercise hosted by the Warrior Prep Center in Heidelberg, Germany. The squadron was responsible for tactical level battle management and command and control for the entire area of responsibility and the cornerstone of the integration of various joint air and missile defense agencies exercising European Command concept of operations.
- The 134th ACS capped three years of contingency training by a mobilization in support of an Air Expeditionary Forces in the Middle East. Ninety Kansans were deployed to three countries in support of battle management/command and control operations for Central Command Operations Inherent Resolve, Freedom's Sentinel, and Resolute Support, and the Combined Defense of the Arabian Peninsula. The squadron directly supported the execution of over 3,000 sorties and surveilled a combined area of responsibility covering 1.2 million square miles of airspace.
- The 284th Air Support Operations Squadron deployed two rotations of joint terminal attack controllers to Afghanistan and Iraq. During their rotations, JTACs provided instruction on air-to-ground training to Afghan forces and JTAC capabilities in Iraq. Additionally, supplied JTACs in support of numerous operations in Iraq and Africa Command.
- The 284th ASOS supported exercises Southern Strike and Magnolia Strike. These events honed joint terminal attack controllers' skills in large-scale scenarios, conducting both conventional and unconventional operations across the battlefield. Operations included integrating multiple infiltration and exfiltration techniques across multiple domains while conducting close air support.
- The 284th ASOS sent its first Weapons School candidate to Nellis Air Force Base. Additionally, 284th Airmen participated in specialized events at the Special Forces Advanced Urban Combat Training Course, Army Reconnaissance and Surveillance Leadership Course, and Air Force Master Combatives Instructor Course.



284th ASOS Airmen perform long range marksmanship training in support of Air Combat Command's Guardian Angel Squadron.



An A-10 "Warthog" demonstrates a show of force maneuver over military personnel at Smoky Hill Weapons Range during the Jaded Thunder Exercise in August.

- Detachment 1, Smoky Hill Air National Guard Range experienced minimal impact to operations throughout the COVID-19 pandemic, seeing sortie counts and utilization numbers remain consistent with previous years. The range itself was able to fully sustain training operations with no closures.
- Smoky Hill Range once again hosted Exercise Jaded Thunder, the U.S. Joint Special Operations Command's premier graduate-level close air support exercise. This was the sixth time that Smoky Hill has hosted the event, witnessing 181 sorties across six days over the skies of Salina, Ellsworth, Fort Riley, and Smoky Hill Range. Jaded Thunder involves all branches of the U.S. military as well as coalition partners. Exercise planners went to great lengths to ensure the event was conducted safely and that proper COVID-19 protocols were observed.

184th Intelligence, Surveillance and Reconnaissance Group

Located in Wichita

Mission: Provides real-time intelligence analysis and exploits theater airborne surveillance and reconnaissance platforms in support of combatant commands and deployed warfighters. The group has been federally activated to support combat operations since 2006. The state support mission is to develop and field analysis capabilities to help protect life and property when directed by the governor for civil support tasks. Units of the 184th ISR Group are the 161st Intelligence Squadron, 184th Operations Support Squadron, and 184th Intelligence Support Squadron.

Commander: Col. Jeffery Locke

2020 Highlights

- Executed over 40,000 federal Title 10 man-days in support of Operations Inherent Resolve and Resolute Support.
- Implemented evolutionary transition from platform-centric exploitation and dissemination to problem-centric exploitation and analysis.
- Unclassified Processing Analysis and Dissemination team supported Joint Task Force Michigan in for five days in May, assisting with flooding by providing 44 situational awareness products from civilian satellite images, Civil Air Patrol aircraft, and available public sources.

The 161st Intelligence Squadron supports warfighters by exploiting airborne reconnaissance sensors from the MQ-9 Reaper, U-2 Dragon Lady, and RQ-4 Global Hawk platforms, combining information from multiple sources, then providing actionable intelligence to commanders of combatant commands and other deployed personnel.

- The 161st Intelligence Squadron Analysis and Exploitation Team personnel provided in-depth target analysis and ground-breaking fusion designed to support Combined Forces Air Component commander targeting requirements. Over 1,784 targets and points of interest were discovered and 16 Intelligence Support Packages created utilizing newly minted fusion capability within the Northern Command and Central Command areas of responsibility.
- The 161st IS provided command and control for 151 U-2/RQ-4 combat ISR missions, conducted detailed exploitations of 14,882 imagery targets, and generated 41,116 reports used to shape and execute national defense policy. Delivered 8,123 hours of full-motion analyzed video, developing 1,886 detailed intelligence products used by American and coalition combat forces.

The 184th Operations Support Squadron delivers and maintains skilled, adaptable combat readiness through sound tactics and training, mission management, and program sustainment. Distributed Ground Station-Kansas was the focal point for resourcing, readiness reporting, and personnel execution of federal Title 10 mission requirements on behalf of the National Guard Bureau.

- The 184th Operations Support Squadron provided seven personnel to Nellis Air Force Base for Red Flag 20-3 to liaise mission planning for 10 U-2 sorties supported by the 184th ISRG. Accounting for only 29 percent of all ISR support, the 184th OSS personnel accomplished 77 percent of all ISR mission planning in support of the exercise.
- The 184th OSS managed 43,665 total man-days, which consisted of 17,935 military personnel appropriation days, 1,095 non-voluntary mobilization days, and 25,402 voluntary mobilization days, in support of overseas contingency operations.

The 184th Intelligence Support Squadron provides information technology support and maintenance to computer network connectivity, network security, computer software/hardware, and associated support equipment to DGS-KS in an effort to create ISR effects across the globe.

- The 184th Intelligence Support Squadron provided around-the-clock network and information technology systems support to ISR operations while maintaining a mission equipment availability rate of over 99 percent. The squadron provided maintenance and planning support to the Distributed Common Ground System Next Gen effort through the Distributed Common Workstation to open architecture connectivity effort from the DCGS Program Office, and provided integration support through key participation in SIGINT Planning Increment events, testing for new high-altitude capabilities, and future security assessments accomplished through DCGS-KS systems and personnel.
- The 184th ISS enabled mission capabilities for DCGS Next Gen through the creation of a new Analysis and Exploitation Team-focused mission area on the operations floor. Installed 69 new sit/stand desks and reorganized the mission operations, saving the government \$500,000 and ensuring zero mission downtime during the move.
- The Information Assurance Office continued to implement and evaluate more than 3,500 security controls across 22 different DCGS sub-systems, working with limited off-site personnel support due to COVID-19. Their efforts culminated in the creation of new incident response and contingency response plans. Their innovative approach allowed for the 1st Air Force DCGS site-based security assessment on system installations.



184th Cyberspace Operations Group

Located in Wichita

Mission: Deliver freedom of action in and through cyberspace to advance Air National Guard and Air Force missions. The COG consists of the 127th Cyberspace Operations Squadron, 177th Information Aggressor Squadron, and the 299th Network Operations Squadron. The group is authorized more than 300 Airmen, civilians, and contractors.

Commander: Col. Andrew VanderZiel

2020 Highlights

The 127th Cyberspace Operations Squadron operates the Air Force Cyberspace Vulnerability Assessment/Hunter weapon system, which is used to protect the nation's warfighters' information, cyber mission systems, critical networks, and key resources by hunting our adversaries in the cyber domain, aided by understanding the threat. The squadron uses this weapon system to field a cyber protection team for United States Cyber Command, which is part of the Department of Defense Cyber Strategy to develop cyber forces and strengthen our nation's cyber defense and cyber deterrence posture.

- The squadron mobilized 39 Airmen as a 856 Cyber Protection Team in support of U.S. Cyber Command's Cyber Mission Force.
- The squadron assisted the 22nd Communications Squadron Mission Defense Team while responding to a cyber incident associated with a KC-46A aircraft. During the incident response, the 127th took the lead, performing forensics and analysis while providing valuable training to the MDT members. The 127th's assistance resulted in a successful incident response.
- The 127th COS provided mission qualification training to the 22nd Communications Squadron Mission Defense Team.
- Due to the COVID-19 global pandemic, the squadron successfully changed their operational model during mobilization from sending cyber operators to a mission partner to performing their mission remotely. This saved the government over \$10,000.

The 177th Information Aggressor Squadron trains U.S. Air Force, joint, and allied personnel by replicating current and emerging adversarial cyber, and information operations threats. The 177th IAS, under the United States Air Warfare Center, answers the Air Force vision of providing cyber aggressor forces to air, space and cyber warfighters.

- The 177th IAS provided adversary replication to U.S. and Allied network defenders in six combatant command exercises and six cyber adversarial assessments supporting DoD weapon systems. After a short delay caused by the COVID-19 pandemic, Red Team members resumed operations and provided training through network penetration, information collection and intelligence analysis targeting Blue Force vulnerabilities during multiple network and physical security assessments.
- The squadron developed new partnerships with multiple Director of Test and Evaluation project leads in support of congressional mandates to support college-to-industry relationships and new pathways for college students into the workforce. Resulted in seven new internships, four new developer positions, and placement of cyber scholarship awardees into the 184th.

The 299th Network Operations Squadron generates, projects, and sustains combat cyberspace power by providing mission assurance of cyberspace through operation and defense of the Air National Guard's portion of the Air Force Information Network.

- The 299th Network Operations Squadron increased Air National Guard virtual private network capacity from 1,350 users to 7,500 users in March. Acquired, configured, and installed hardware that increased the total capacity to 47,500 users.
- The 299th NOS completed Risk Management Framework certification packages resulting in an Authorization to Operate for five regions.
- The 299th NOS coordinated with the National Guard Bureau on network changes to enable the transition of email to the Microsoft Cloud Hosted Enterprise Service, placing the ANG on the same system as the active duty Air Force.
- The squadron also planned, tested, and deployed software to support enterprise Commercial Virtual Remote fielding.



Col. Andrew VanderZiel



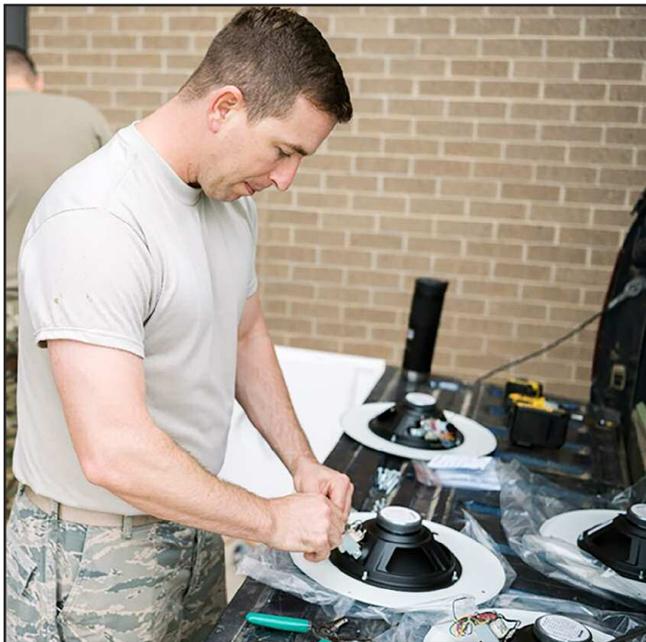
Members of the 127th Cyber Operations Squadron monitor global networks from their home station at McConnell Air Force Base, Feb. 13. The 127th COS defends DoD networks, systems, and information; as well as U.S. homeland and national interests, against cyber-attacks of significant consequence. They also provide cyber support to military operational and contingency plans.

184th Mission Support Group

Located in Wichita

Mission: Provides critical support elements needed to keep the wing prepared for home station and deployed operations. Units of the 184th MSG are the 184th Security Forces Squadron, 184th Logistics Readiness Squadron, 184th Force Support Squadron, 184th Civil Engineer Squadron, 184th Communications Flight and the Contracting Office.

Commander: Col. Steven Smart



Tech. Sgt. Adam Dixon, 184th Communications Flight, assembles speakers for a new zone paging system at Smoky Hill Weapons Range near Salina in September.

technician positions to Active Guard Reserve, processed \$100,000 in technician awards, mobilized 42 COVID-19 responders (five from FSS), conducted personnel deployment function line operations for over 160 deployers, deployed 10 squadron members in support of Operation Freedom's Sentinel, executed \$5.4 million in training resources, processed bonus contracts totaling \$1.45 million, recruited 139 new wing members, and maintained an 88.47 percent retention rate.

- The 184th Logistics Readiness Squadron overcame challenges imposed by a global pandemic and deployed 198 wing personnel to nine countries in support of combatant command-level taskings. The squadron successfully purchased and issued 4,200 deployment-related equipment items to outfit deploying members while simultaneously facilitating transition to the Operational Camouflage Pattern, which involved the procurement and issue of 7,000 uniforms.
- The 184th Contracting Office in fiscal year 2020 completed 61 contract actions worth \$3.5 million, and 1,786 GPC transactions worth \$1.5 million.

2020 Highlights:

- The 184th Communications Flight supported increased teleworking needs due to COVID-19 by coordinating with enterprise agencies to perform an upgrade to the Air National Guard network, increasing bandwidth by 357 percent, which assisted the local 184th Wing and 92 wings across the Air National Guard.
- The 184th Civil Engineer Squadron had a very busy year. Eighteen members of the squadron deployed as part of an Air Expeditionary Force in support of contingency operations overseas. While that team was deployed, and despite the COVID-19 pandemic, the squadron also sent members to assist the Kansas Department of Wildlife, Parks, and Tourism at Council Grove and Marion Lakes, where engineers rebuilt docks and shelters destroyed by the 2019 floods. The squadron's efforts saved the state \$82,000 in contract costs and opened a significant revenue stream 18 months earlier than planned.
- The 184th Security Forces Squadron deployed 21 Airmen overseas in support of Operation Freedom's Sentinel to conduct counterterrorism operations and work with regional allies.
- The 184th Force Support Squadron successfully realigned 62 technician positions to Active Guard Reserve, processed \$100,000 in technician awards, mobilized 42 COVID-19 responders (five from FSS), conducted personnel deployment function line operations for over 160 deployers, deployed 10 squadron members in support of Operation Freedom's Sentinel, executed \$5.4 million in training resources, processed bonus



Col. Steven Smart



Senior Airman Colton Vizner, 184th Civil Engineer Squadron, nails roof trusses to supports while reconstructing a group pavilion at Council Grove Reservoir July 22. The 184th CES supported the Tulsa District U.S. Army Corps of Engineers in repairing campground structures that suffered serious damage from the 2019 floods that devastated parts of the Midwest.

184th Medical Group

Located in Wichita

Mission: Provides specialized home station medical support to the wing, emergency surge capacity to the state, and expeditionary medical support to the nation. Home station support ensures the highest levels of individual medical readiness for more than 1,300 wing members. Surge support provides the governor with additional medical capabilities to deploy in the time of an emergency. Expeditionary medical support projects provide medical capability in deployed settings.

Commander: Col. Vonda Wigal

2020 Highlights:

- Mobilized 28 medical personnel to Emporia, Garden City, Kansas City, Lansing, Leavenworth, Manhattan, Topeka and Wichita to support multiple COVID-19 missions at community-based testing sites, mobile testing sites, food distribution centers, phone call screening centers, and state-level medical planning at the Joint Operations Center and Joint Task Force-Ready Guardian.
- Medical providers and technicians conducted COVID-19 screening of more than 800 Airmen prior to July drill to reduce risk of transmission of the coronavirus during training periods.
- Home station support of 184th Wing members included 1,200 physical health assessment reviews, 706 face-to-face appointments, 240 dental exams and 1,368 immunizations. More than 436 service members were medically cleared to deploy in support of combatant commands throughout the world.
- Supported the 379th Expeditionary Medical Group by deploying to Al-Udeid Air Base, Qatar, in support of Operations Inherent Resolve and Freedom's Sentinel.



Col. Vonda Wigal



Tech. Sgt. Elijah Colyar, right, 184th Medical Group, teaches triage procedures to students from Wichita High School West at McConnell Air Force Base Feb. 20. The class gave the students, who are a part of the Health Science Academy program, hands-on experience on how Air Force medical professionals train and do their jobs. The visit was part of the 184th Wing's ongoing efforts to strengthen partnerships with local community schools.



Tech. Sgt. Elijah Colyar, left, 184th Medical Group, and an Airman assigned to the 184th Inspector General's office, discuss proper health procedures practice during a wingwide COVID-19 health screening at McConnell Air Force Base in July. The 184th MDG screened more than 800 Airmen during the two-day drill weekend.

190th Air Refueling Wing

Headquarters and all subordinate units in Topeka

- 190th Operations Group
- 190th Maintenance Group
- 190th Mission Support Group
- 190th Medical Group



Mission: The 190th Air Refueling Wing operates and maintains a fleet of 12 KC-135R Stratotanker aircraft. The wing, attached to Air Mobility Command under 18th Air Force, provides rapid global mobility airpower and deploying expeditionary forces in support of worldwide combat, contingency and humanitarian operations in addition to maintaining a nuclear-deterrence tasking. The wing also supports the state of Kansas and the nation in times of disaster and domestic emergency response.

The 190th ARW is comprised of four main groups, as well as the wing headquarters and the Comptroller Flight. The wing headquarters provides command oversight and support functions through the offices of the wing and vice commander, command chief, community relations, anti-terrorism, judge advocate general, chaplains, safety, military equal opportunity, public affairs, human resource advisor, command post, inspector general, information protection and wing plans and programs.

Wing commander: Col. Dan Skoda

Wing vice commander: Col. James Wehri

Wing command chief: Command Chief Master Sgt. Sherry Willard



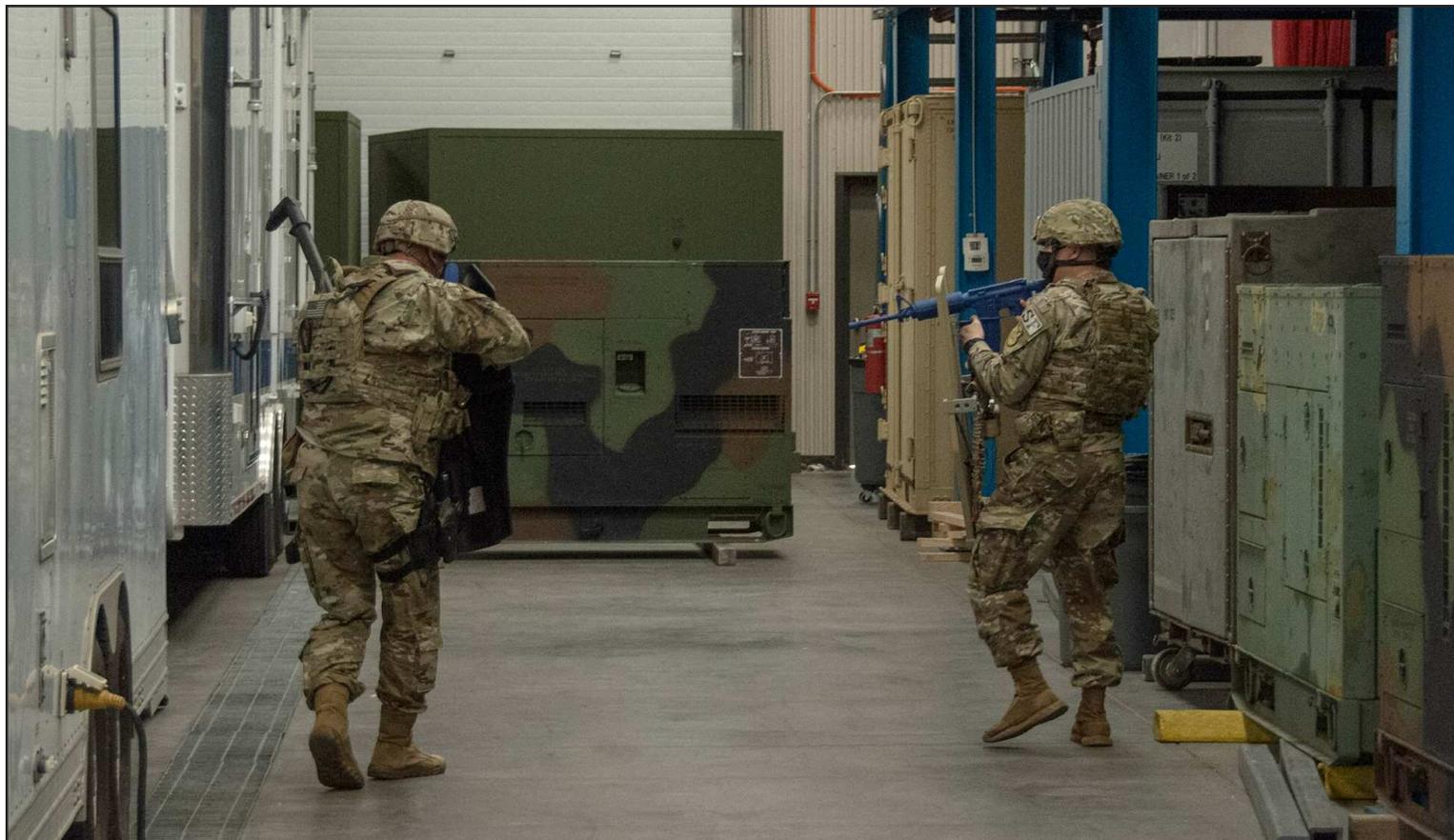
Col. Dan Skoda



Command Chief
Master Sgt.
Sherry Willard

190th Comptroller Flight

Facilitates budget, accounting and pay transactions by providing customer service and decision support through professional analysis, technical expertise, networking and engagement at all levels to guarantee wing mission success. The flight's mission is to work each day as a cohesive unit, focused on trust, professionalism, open communication and continuity. Notably in fiscal year 2020, they used 99.7 percent of its \$30.3 million budget and Chief Master Sgt. Douglas Stowe was recognized as the Air National Guard Financial Superintendent of the Year by the National Guard Bureau.



Members of the 190th Security Forces Squadron search for a suspect during a security exercise in October.

190th Operations Group

Located in Topeka

Mission: Responsible for directing the flying and support operations for the 117th Air Refueling Squadron, the 190th Operations Support Squadron, and the 127th Weather Flight.

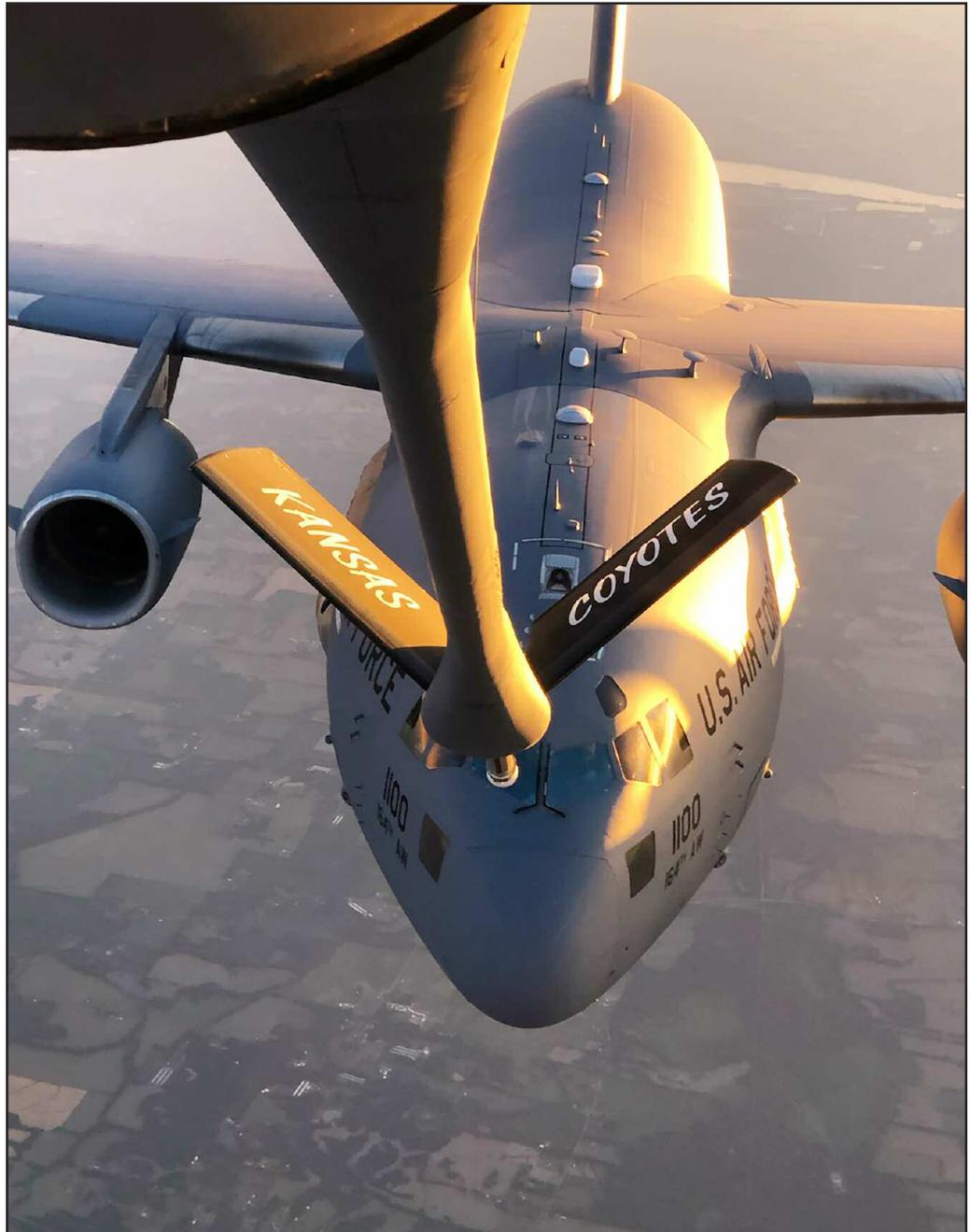
Commander: Col. Brian Budden

2020 Highlights

- 117th Air Refueling Squadron members supported global mobility, global strike, and global air and space superiority with a wide range of missions that were planned, flown, and executed throughout the past year. Airmen from the 117th ARS flew more than 725 missions, totaling over 2,710 flight hours. Of those hours, 1,285 hours were in support of contingency operations for the Middle East and Indo-Pacific Theatre. While maintaining an unprecedented operations tempo, 117th ARS Airmen were on the road for more than 95 percent of fiscal year 2020, supporting state and federal missions, which included civil unrest support and COVID-19 response operations. The 117th ARS offloaded more than 1,225,000 gallons of fuel, worth more than \$3.3 million.
- The 117th ARS provided continuous support to the nation's nuclear enterprise. The squadron's alert missions provide the Air Force with aircraft and crews always ready to respond in the event of a higher headquarters tasking and effectively maintained this capability through the COVID-19 pandemic. Since September, the 117th ARS has been tasked with an ANG civil response domestic operations mission with a crew and aircraft on standby, 24/7, ready to report.
- The 190th Operations Support Squadron airfield operations was a key component during the runway reconstruction phases, acting as a direct liaison between all agencies. They successfully coordinated hosting six C-130 aircraft which were weather-evacuated to Forbes Field due to flooding in St Joseph, Missouri.
- 190th Operations Group Command support staff initiated and modified more than 1,600 pay orders during the course of the year. The staff also coordinated the performance reports for over 120 members of the Operations Group.
- The 127th Weather Squadron provided up-to-the minute forecasts and warnings to their assigned U.S. Army units throughout the Midwest.



Col. Brian Budden



A 190th Air Refueling Wing KC-135 Stratotanker refuels a C-17 military transport aircraft from the 165th Airlift Wing from Memphis, Tennessee, during a training mission. The 117th Air Refueling Squadron regularly flies refueling missions all over the world.

190th Maintenance Group

Located in Topeka

Mission: Provides aircraft maintenance for the 190th Air Refueling Wing. Directs support operations for the 190th Maintenance Squadron, the 190th Aircraft Maintenance Squadron, and the 190th Maintenance Operations Flight.

The Maintenance Group is responsible for the sustainment and readiness of 12 combat-ready KC-135 midair refueling aircraft. Approximately 300 maintenance personnel are ready to deploy to support combatant commanders or domestic operations.

Commander: Col. Jarrod Ramsey

2020 Highlights

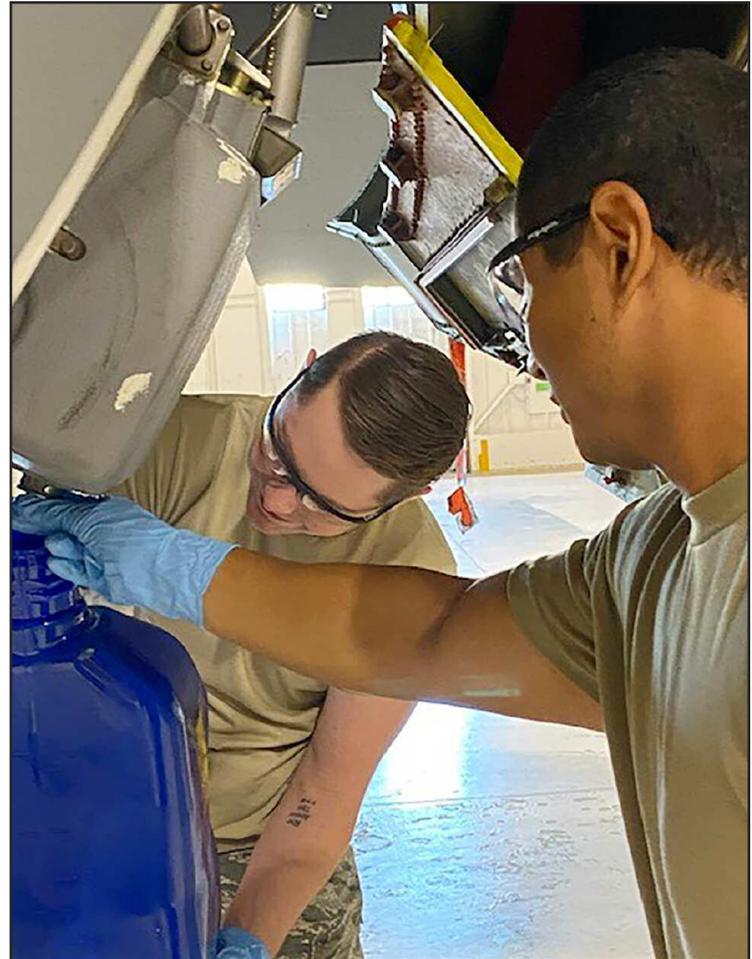
- The Airmen of the 190th Maintenance Group supported the wing's number one mission priority of two aircraft on 24/7/365 alert. During calendar year 2020, the alert mission experienced zero degradations, totaling more than 17,500 hours of fully mission capable time.
- During the last quarter of 2020, the 190th Maintenance Group provided one aircraft for 24/7/365 alert for the wing's domestic operations mission of strategic airlift in support of civil unrest response. On one occasion, the 190th provided airlift to Army National Guard members giving support to local officials in Wisconsin on only three hours' notice.
- The 190th Maintenance Group enacted doctrinal maintenance philosophies that produced a sharp increase of more than 1.25 percent to the wing's fully mission capable rate. This increase translated to more than 1,300 hours, equaling 54 additional days of aircraft availability, having a direct positive impact on aircrew training.



Col. Jarrod Ramsey



Senior Airman James Schafer adjusts spoiler linkage on a KC135 aircraft.



Senior Airman Dylan Simpson and Staff Sgt. Daryl Martin change engine oil.

190th Mission Support Group

Located in Topeka

Mission: Provides oversight and operational support for the 190th Logistics Readiness Squadron, the 190th Security Forces Squadron, the 190th Civil Engineer Squadron, the 190th Force Support Squadron, the 190th Communications Flight, and the Base Contracting Office. These six organizations support the wing's flying mission while also providing mission-ready expeditionary combat support Airmen to the Air Force and Air National Guard and the Adjutant Generals' Department. The group's priorities are Mission Readiness, Adaptable Professional Airmen and Culture of Accountability and Responsibility.

Commander: Col. M.D. Arnold Jr.

2020 Highlights

- The 190th Civil Engineer Squadron designed a \$17 million aircraft parking ramp repair to modernize the airfield infrastructure and sustain the future of Forbes Field flying operations.
- The Emergency Management Flight supported two national missions and 26 state missions following COVID-19, wildland fires, and civil unrest events. The flight spent \$47,000 to ready Domestic Operations Response Equipment. The flight also in 154 personnel in chemical, biological radiological and nuclear defense, 20 Ability to Survive and Operate subject matter experts, and 20 wing inspection team members.
- Fire and Emergency Services responded to 158 emergency calls for service, including 43 mutual aid calls, resulting in 109 man-hours for mutual aid. The FES sustained eight mutual aid agreements with local departments. FES maintained 25 military personnel certified at Rescue Tech 1 level and 17 personnel certified at Rescue Tech 2 level. Additionally, FES maintained 23 state personnel certified at Rescue Tech 1 level and 14 certified at Rescue Tech 2 level. FES managed \$1.4 million



Tech. Sgt. Christopher Welch (left), 190th Civil Engineer Squadron, dons a hazmat suit with the help of Senior Master Sgt. Scott Horne, 190th Emergency Management. The 190th EM and Fire Department completed their annual refresher training on hazardous materials response scenarios that included a 150 pound high-pressure bottle, a one ton chlorine cylinder and a rail car.

of state urban search and rescue response equipment. Twelve military and state personnel completed Red Card certification as part of the State Wildland Taskforce. FES has a total of 15 personnel ready to respond to state wildland emergencies.

- Communications Flight is in the initial stages to create a Mission Defense Team by coordinating with 127th Cyberspace Operations Squadron at the 184th Wing and initiating a full mission assessment for the wing. They ensured wing personnel working at alternate locations had equipment, software, and virtual private network support during the early stages of the COVID-19 response for mission support and first-ever remote drill weekend. They provided manning and equipment in support of the joint task force for the state's COVID-19 response. They completed the ANG Cloud-Hosted Enterprise Services migration for all users with mobile device programming, a 20 megabyte SIPRNet bandwidth and equipment upgrade, and finalized measures to begin construction on the Global Aircrew Strategic Network Terminal.

- The Logistics Readiness Squadron had 17 Airmen support seven separate COVID-19 response missions in the state. These missions included joint task force support, Joint Operations Center support, personal protective equipment warehouse operations, food bank support, contractor escorts, state prison support, and noncongregate shelter support. Additionally during fiscal year 2020, the Distribution Section processed and received over 75 Mission Impaired Capability Awaiting Parts shipments totaling \$944,544 and also provided PPE distribution support processing over 658,000 pounds of medical equipment throughout the state.
- Fuels Management moved over six million gallons of jet fuel and Vehicle Management averaged a 93 percent vehicle in commission rate, well exceeding the U.S. Air Force goal of 85 percent
- Plans and Integration deployed 267 Airmen in support of 15 mobilization orders to three Areas of Responsibility and four named operations, Materiel Management processed over 11,800 transactions, managed an on-hand asset value over \$15 million and maintained accountability for over \$29 million in equipment assets, and Small Air Terminal supported the 185th ARW in completing their deployed Mission Support Team exercise by offloading and on-loading 182 passengers and over 85,000 pounds of cargo on to four different aircraft from four different units.

- Force Sustainment Squadron deployed/processed 267 Airmen in support of contingency operations, three areas of responsibility, and four named operations; issued 1,275 ID cards; processed 477 training line numbers for unit members; provided over 7,500 meals, and had 90 accessions during and while responding to a global pandemic. The FSS alone had 12 members support Active Duty for operational support orders for COVID-19 response missions or activities participating in eight different missions across the state. Current manning as of September is 98.37 percent, following the addition of 10 positions to the unit manning document.
- Security Forces personnel provided over 22 hours of Military Customs Officer support to the Kansas Air National Guard, and U.S. Army based out of Fort Riley. They processed, and cleared more than 760 military personnel, and eight aircraft returning from overseas. A team of defenders deployed in support of Operation Inherent Resolve, and half of the team forward deployed to more hostile location to conduct fly away security for USAF aircraft. Combat arms personnel successfully completed an aggressive year of weapon qualifications for all wing personnel, and were able to qualify over 95 percent of the wing population. The squadron was awarded a \$750,000 contract for alarm upgrades, and supported state-wide KDEM relief operations.

190th Medical Group

Located in Topeka

Mission: Responsible for training mission-ready medical professionals who support the wing through peacetime and wartime roles.

Professional affiliations include both a Level 1 Trauma Center, the University of Kansas Health System and Level 2 Trauma Center, Stormont Vail Healthcare.

Commander: Col. William Hefner

2020 Highlights

- Solidified Stormont Vail training affiliation agreement allowing for more than 40 medics from various career fields to receive clinical training in assessment and treatment of patients, including specialized trauma patients. In August, 30 Airmen received clinical and readiness skills training through didactic, simulation and direct patient care; 980+ skills upheld and \$120,000 saved annually.
- From April 14 – Dec. 31, 21 service members supported mission assignments in support of COVID-19 relief efforts. Supported 10 different missions statewide, including the Joint Task Force, Joint Operations Center, Lansing Correctional Facility, community-based testing sites, Topeka mask fit testing and Kansas City Food Bank.
- Implemented Group Medical Liaison Teams, assigning a nurse and two medical technicians each to groups within the wing that are available during regularly scheduled drill roll calls to answer questions, demystify medical component of service, insure Airmen are guided in the right direction and provide support to the commander, leadership team and support staff.
- Home station support of Kansas Air National Guard service members included 1,306 periodic health assessment reviews, 789 physicals, 265 dental exams and 896 immunizations. More than 200 service members were medically cleared to deploy in support of three combatant commanders worldwide. Full-time medical staff completed pre- and post-deployment health screenings for 98 wing members assigned to COVID-19 relief efforts with zero mission delays.



Col. William Hefner



Maj. Cortney Neblett assists Staff Sgt. Ashlei Dinkel with loading Belmont tubing while providing direct patient care during home station annual training at Stormont Vail Healthcare.



Senior Airman Patrick McCarty (left) and Staff Sgt. Jon Long practice throwing smoke grenades in July. This training reinforces the techniques for safe and effective use during crowd management or deployed environments.



Tech. Sgt. Timothy Calvin, 190th ARW aircrew flight equipment technician, prepares the embroidery machine to create identification tags for the bags that the aircrew will be using for all nuclear operations. These tags identify which bag is specifically for each crew member.



Airman 1st Class Caleb Swim prepares to test KC135R hydraulic components after extensive repair actions had been completed on the 190th ARW Avitech Hydraulic Component Test Stand.



Tech. Sgt. William Voss, 190th ARW aircrew flight equipment technician, assists Capt. Joey Sterbenz, 117th Air Refueling Squadron pilot, with the communication features of his flight helmet as part of the Nuclear Operations Readiness Exercise. Voss performs a communication check on the 19/P chemical/biological defense flight mask by connecting to the preflight tester.

Kansas Division of Emergency Management

Headquarters in Topeka

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, re-sponse coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards. KDEM's mission is to build sustainable capabilities across all phases of emergency management in Kansas through service.

Director: Maj. Gen. David Weishaar, the adjutant general

Deputy director: Angee Morgan

KDEM, in coordination with county emergency managers and the Department of Homeland Security/Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM's vision is a state that is educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.



Planning and Mitigation

The Kansas Division of Emergency Management's Planning and Mitigation Branch coordinates with municipal, county, state, tribal and federal agencies, and private and volunteer organizations on a range of pre-incident emergency management focus areas. These areas include, but are not limited to:

- Assisting county emergency management with development and maintenance of all-hazard Emergency Operations Plan
- Maintaining the Kansas Response Plan and Kansas Emergency Management Strategic Plan
- Providing technical support for continuity of operations and debris management planning
- Developing and maintaining the Kansas Threat and Hazard Identification and Risk Assessment
- Developing and maintaining the Kansas Hazard Mitigation Plan
- Supporting development and maintenance of regional hazard mitigation plans
- Administering the statewide resource management program
- Administering the hazard mitigation grant program, including technical assistance to sub-applicants
- Providing geographic information system support through maps, database design and management, mapping applications, and mobile GIS disaster response support capabilities
- Updating the Kansas Response Plan

Prevention and Preparedness

The state of Kansas has developed strategies that follow the National Preparedness Goal, in which systems and organizations develop the means to be prepared for all types of disasters and emergencies.

The process involves prioritizing risks and potential threats that could affect any community across the state and identifies the capabilities necessary to address those areas that pose the greatest risks. These risks include events such as natural disasters, disease pandemics, chemical spills and other man-made hazards, terrorist attacks and cyber-attacks. Some risks are preventable while for others it's necessary to assume some level of risk and be prepared when faced with consequences that surround the risk.

When developing capabilities, they are defined in broader terms than actual risks. They are defined and organized into certain mission areas of prevention, protection, mitigation, response, and recovery. Each mission area addresses very unique and diverse activities and are framed to allow key stakeholders to examine their own readiness strategies, and learn how to apply their resources.

Training and exercises are critical avenues to help develop those capabilities that may be used no matter the emergency or disaster.

Training

In the early months of 2020, the Kansas Division of Emergency Management supported trainings for nearly 500 individuals. Some of the training focus areas included:

- Disaster preparedness for healthcare organizations
- Social media strategies
- Different levels of emergency operations center functions
- Continuity of operations
- Local executive and senior official roles in supporting incident management
- Supervisory roles in incident management structures

Unfortunately, the COVID outbreak forced a cancellation of any KDEM-sponsored training for the remainder of the year. This was necessary to protect and safeguard against the spread of the virus, and to follow the social distancing expectations set forth by Kansas leadership. All federal trainings were also placed on hold due to the pandemic, and will not resume until 2021.

The KDEM training program is beginning to strategize the way forward in the coming year, and will be identifying ways to adapt training methodologies for a more virtual platform. This will involve a changing environment in technology and promoting the “new normal” in training delivery system models.

The 2020 pandemic has highlighted the need for new options and where services and opportunities to learn can improve. The new era of training has begun.



Corrections officers from the Ellsworth Correction Facility practice their active shooter response in the shoothouse at Crisis City, one of the many training events facilitated by the Kansas Division of Emergency Management.

Exercises

The validation of capabilities can be discovered through some level of exercise, but the true test is during actual events.

The 2020 pandemic has demonstrated a real evaluation of several capabilities, and has surpassed many of those circumstances that could not be effectively tested in a simulated environment. This event has become the state’s exercise this year and several lessons and adaptations have already occurred within this response.

Multiple learnings and best practices have been identified, as have areas needing improvement. Some key points identified during this year’s pandemic response were:

- Having strong relationships before the response pays huge dividends.
- Knowing partner strengths, capabilities available, and having a willingness to lean on each other was beneficial.
- Engaging vested public and private sectors partners early helped to build more effective interagency coordination opportunities.
- Having frequent meetings and conversations afforded valuable opportunities for open communications, and created forward leaning approaches.
- Ensuring there is consistency in the origin of information sources helps to eliminate misinformation and confusion in communities.
- Utilizing community lifelines provides a clear snapshot of the status of critical functions.
- Incorporating mapping capabilities helps to track the magnitude of data and to share information.
- Using social media platforms helps to get information out, and the excellent public information tools developed allowed locals to educate the public on what they could do to slow the spread of the virus.
- Organizations must recognize and invest in capabilities to enable remote communications and coordination of response and mitigation activities, and factor these contingencies into their Continuity of Operations Plan.

Many of the challenges faced, especially in the initial weeks and months of the outbreak, were out of the state’s control. Access to available personal protective equipment, staffing shortages, and limitations of testing materials and results fell into the top concerns across the state.

As problems were identified, solutions were found. It took all public and private sector partners and organizations uniting to come up with new ideas, an enhanced resource delivery system, adaptable communications structures, new information sharing methods, and a greater sense of learning on how everyone has a part in the response and recovery process. Many new partnerships have formed, as well as a greater appreciation for incident management needs and expectations.

As the state moves into 2021, there will be more challenges that lie ahead. But the lessons learned from the pandemic will be in the forefront for months, and possibly years ahead, and will undoubtedly frame many exercise strategies at all levels.

Crisis City

Crisis City continues to serve as a multi-use training and exercise complex in central Kansas and supports multiple emergency response partners and military training operations. The facility has various specialized training venues that provide hands on training and certification opportunities to both public safety entities as well as private sector partners.

Enhancement of venues was a large focus for several months this year as most training and exercise activities diminished across the nation due to the pandemic. The outbreak affected opportunities to train and exercise at the facility as many scheduled events had to be cancelled or postponed due to safety issues and travel restrictions. This had a huge impact on the annual usage numbers, especially when the training restrictions occurred during the prime time of year when the schedule is typically swarmed with activities.

Multiple venues have been refurbished and renovated, including the shoot house, the concrete rubble pile, the pipeline venue, and the new props and kennels for the canine agility venue. Efforts are underway to develop a new trench rescue venue to fill a current training void that requires such a specialized training environment.

In 2020, even during a moratorium on training opportunities, Crisis City was host to 37 major events, and logged over 8,000 hours of training completed.

Response and Recovery

One of the primary missions of the Adjutant General's Department is to protect the lives and property of Kansas citizens when natural, man-made or technological disasters strike. The Adjutant General's Department coordinates response through the Kansas Division of Emergency Management.

The Kansas Division of Emergency Management, through the Kansas Response Plan, coordinates the response and recovery actions of state agencies and collaborates with private industry and voluntary organizations to support county response and recovery actions during disaster emergencies. Emergency management interacts daily with other agencies at the local, state, and federal levels of government as well as private industry and voluntary organizations to ensure that plans are exercised, revised, and in line with current planning standards.

KDEM also works with county emergency managers, Wolf Creek Nuclear Generating Station, Cooper Nuclear Station near Brownville, Nebraska, and numerous other agencies to provide training, technical assistance and resources.

In 2020, Kansas experienced and continues to be part of the international COVID-19 pandemic. Since January, the KDEM Response and Recovery Branch worked internally with other KDEM branches and state and federal agency partners to plan for the response to the COVID-19 pandemic. On March 12, the State Emergency Operations Center activated and remains activated in support of COVID-19 operations.

In addition to state agencies staffing emergency support function positions in the SEOC to support state response actions, KDEM response and recovery-based programs, such as individual assistance and public assistance, began activities to support citizens and jurisdictions affected by COVID-19. The governor, through KDEM, requested and was granted a major presidential disaster declaration to support COVID-19 response and recovery. Current active programs under this declaration, as granted under the federal Stafford Act, are KDEM public assistance in support of multiple emergency protective measures and other eligible activities, noncongregate sheltering, and emergency food and commodity support; and individual assistance for the crisis counseling program and disaster unemployment.

During this period, KDEM has also maintained support to counties and state agencies for other emergency events, including wildland fires and flooding.

Citizen Corps

Since its creation in 2002, Citizen Corps program volunteers have assisted with disasters in their communities and on a statewide level. Many teams are active in their communities even when there is not a disaster, assisting in crowd control at local concerts or events, hosting preparedness days, or providing volunteer support to other groups and organizations. Teams across



A corrections officer from the Ellsworth Correctional Facility practices his rappelling skills on the technical rescue tower at the Crisis City training facility near Salina.

the state provide essential services before, during, and after disasters through disaster preparedness outreach in the community, regular trainings and exercises in subjects such as first aid, fire safety, light search and rescue, and many other critical tasks.

After a disaster event, volunteers can support response efforts by organizing volunteers, providing immediate assistance to affected individuals and supporting emergency responders when needed. The Kansas Citizen Corps Program is made up of the Medical Reserve Corps, Neighborhood Watch organizations, Volunteers in Police Service programs, Fire Corps programs and Community Emergency Response Teams.

Emergency Management Assistance Compact

The Emergency Management Assistance Compact is the nation's state-to-state mutual aid agreement that includes all 50 states, District of Columbia, Puerto Rico, Guam, U.S. Virgin Islands, and Commonwealth of the Northern Mariana Islands as members. Through EMAC, states and territories can share resources available in their state with other states impacted by a disaster following a governor's declaration of disaster or emergency in the requesting state. Resources can be shared to assist local jurisdictions and state government respond to and recover from natural, man-made, or technological emergencies or disasters.

EMAC addresses multiple facets in the legislation that allows for the movement of personnel and equipment resources, including license reciprocity, workers compensation, tort liability immunity protection, and reimbursement to assisting states. EMAC is under the day-to-day administrative oversight of the National Emergency Management Association within the Council of State Governments and administered by state emergency management agencies on behalf of their respective governor.

Kansas did not deploy any assets to, or request assistance from, member states in 2020. In September, Kansas concluded their tenure on the EMAC executive task force as the past chair and past national coordinating state for coordination of operational support for interstate mutual aid.

Public Assistance Program

The Federal Emergency Management Agency's Public Assistance Grant Program provides assistance to state, tribal and local governments and certain types of private nonprofit agencies for emergencies declared by the president of the United States. The eligible funding is available on a cost-sharing basis for emergency work and the repair or replacement of facilities damaged as a result of a disaster. Funding is also available on a cost-sharing basis for disaster-related hazard mitigation measures statewide. This program provides assistance for actions taken to prevent or reduce future long-term risk to life and property from natural hazards.

The Public Assistance Program provides supplemental federal disaster grant assistance for the repair, replacement, or restoration of disaster-damaged, publicly owned facilities and the facilities of certain private nonprofit organizations to pre-disaster condition. The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The state determines how the nonfederal share, up to 25 percent, is allocated to the applicants but it is usually 10 percent.

The state of Kansas had one federally declared disaster in 2020. The COVID-19 pandemic was federally declared in Kansas on March 29, 2020. It is the only disaster declared by FEMA that includes all 50 states and U.S. territories and which only includes emergency protective measures.

The state of Kansas continues to participate in FEMA's state-led Public Assistance Program. This means that the Kansas Division of Emergency Management has taken the lead in administering Public Assistance grants in Kansas while FEMA retains final oversight and approval of projects. KDEM, therefore, is providing the direct customer service to applicants by aiding them in bringing their facilities back to pre-disaster condition. While KDEM is gathering data for all of the projects and working with the applicants hand in hand, FEMA provides technical assistance, when needed, in the areas of environmental and historical preservation, mitigation and engineering on more complicated projects. The state-led program allows KDEM to provide better customer service to applicants because the staff knows and understands the issues facing other Kansans.

Human Services

Kansas citizens spent much of 2020 dealing with the effects and response to the COVID-19 pandemic. Throughout this event human services staff with the Kansas Division of Emergency Management have provided vital resource identification and coordination support to meet the ever-changing needs of Kansas citizens in a pandemic world.

KDEM human services staff has worked continuously throughout the event to locate and coordinate support for human services based needs across the state. In partnership with United Way 211, KDEM human services staff has maintained resource lists that have fed into United Way's 211 call center, which serves as a central hub for Kansas citizens to call and be matched with information to meet needs.

One of the first major communitywide effects during COVID-19 was widespread community shut-downs impacting small and large businesses alike. KDEM, in coordination with the Kansas Department of Commerce, coordinated with the Small Business Administration to gain eligibility for Kansas businesses to seek SBA disaster assistance. In response to the COVID-19 pandemic, small business owners, including agricultural businesses, and nonprofit organizations became eligible to apply for an Economic Injury Disaster Loan. The loan program is designed to provide economic relief to businesses that are currently experiencing a temporary loss of revenue due to COVID-19.

Many of the needs of Kansas citizens centered on food due to the effect COVID-19 had on the workforce with shut downs, layoffs, etc. KDEM, through approval from the Federal Emergency Management Agency, entered into memorandums of understanding with three major food banks serving Kansas, including Kansas Food Bank, Harvesters-The Community Food Network, and Second Harvest Community Food Bank, to provide additional food and pantry items to be distributed to Kansas citizens through

these food bank networks. This project, as part of the Public Assistance program to assist citizens, provided a multimillion meal outreach to impacted citizens across the state.

With the rising effects of the pandemic, it was quickly realized that one way to stay ahead of the virus was to stop its spread. One mechanism to do so and to enable essential workers to continue work without fear of spreading the virus to their household members, and to keep essential industry open, was the establishment of noncongregate shelters in locations throughout the state. To support the needs of essential workers, essential industry, homeless populations, and those otherwise living or working in congregate settings who had concerns over isolating or quarantining in their homes, KDEM and the Kansas Department of Children and Families, with approval from FEMA, secured hotels to house these individuals. These sites provide free housing to individuals, as needed, in addition to meals, cleaning service, laundry service, and general comfort items.

During the course of the pandemic, mental health also became a very widespread concern. In coordination with the Kansas Department for Aging and Disability Services, Kansas Department of Health and Environment, Kansas Department of Agriculture, and KDEM, Kansas: Stronger Together was developed to help citizens identify mental health resources during the pandemic. With the award of the Crisis Counseling Program from KDEM and Kansas Department for Aging and Disability Services have worked to expand on this outreach program to offer direct crisis counseling to citizens through multiple options. An outreach program working with multiple state, tribal, local, and voluntary agency partners, Kansas: Stronger Together now provides crisis counseling with options for remote hotline services. In partnership with local community mental health centers, it provides local services, educational material and online support for overall mental health and wellness.

Kansas: Stronger Together is:

- Funded by FEMA and authorized under the Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act);
- Part of a presidential declaration of disaster for Individual Assistance for short-term behavioral health support when disaster response needs are beyond states' capacity;
- Administered through an interagency federal partnership between FEMA and the Substance Abuse and Mental Health Services Administration Center for Mental Health Services; and is
- Culturally competent, understanding, respectful, and sensitive to the cultural makeup of communities served.

The Kansas Crisis Counseling Program provides a crisis hotline and community support in communities throughout the state as well as local services through community mental health providers and works to:

- Build non-intrusive connections with survivors;
- Provide physical and emotional support;
- Address immediate needs;
- Offer constructive assistance and public information;
- Connect survivors to social supports;
- Give voice to survivors' stories, disaster reactions and strengths; and
- Encourage survivors to take an active role in their own recovery.

In addition to the pandemic, multiple Kansas counties faced effects of local flooding during the summer months. During the afternoon of July 29 and 30, clusters of slow-moving thunderstorms developed across the state, producing flooding rains. Rainfall amounts of four to eight inches were measured during those two days across parts of the city of Topeka in Shawnee County. In some cases, including within Topeka, much of the rain fell in three hours or less, producing widespread flash flooding. This amount of rain would classify as a 100- to 200-year recurrence interval event in many spots.

The Shunganunga Creek in Topeka rose over 15 feet within one hour during the afternoon of July 30 due to the record rainfall rates. The creek reached a record flood stage of over 20 feet before the gauge was overtopped. The previous record crest was 15.53 feet in 2015. Water spilling out of area creeks inundated some businesses and homes across the city due to the amount of rainfall that fell in such a short period of time.

Additional areas of Central and Northeast Kansas faced impacts from major rainfall during this time, including Atchison, Cloud, and Pottawatomie counties. KDEM staff coordinated with local emergency management and the federal Small Business Administration to assess if damages would meet criteria for SBA disaster assistance. Despite falling short of meeting this criteria, KDEM staff continues to perform casework to assist affected individuals in identifying resources to meet recovery needs.

Technological Hazards Section

The Technological Hazards section is responsible for radiological planning and exercise, administering the Hazardous Materials Emergency Preparedness grant program, managing the radiological equipment and calibration program to support radiological response, managing the Kansas Spill Response Program database, and for coordination and support to the State Emergency Response Commission and to Local Emergency Planning Committees across the state.

Technological Hazards has the responsibility of maintaining the state's Radiological Emergency Response Plan for the Wolf Creek Generating Station near Burlington, Kansas, and Cooper Nuclear Station near Brownville, Nebraska. Staff assist with review of radiological plans from state agencies and host counties, the development and updates of radiological plans, and help with the design, development, implementation, and evaluation of radiological emergency preparedness exercises and trainings that include Wolf Creek Generating Station and local, state and federal off-site response organizations. With the current public health emergency in mind, KDEM staff has worked diligently with planning partners to adapt existing plans and standard operating procedures to allow for a safe and effective response during the pandemic and any other public health emergency.

In addition to an active role in nuclear and radiological planning and exercise, the section administers the Hazardous Materials Emergency Preparedness grant program. The state received an award of \$369,867 from the U.S. Department of Transportation for 2020-2021. A total of nine subgrant applications were approved for funding. These applications included multijurisdictional commodity flow study, update of the Kansas City Regional Local Emergency Planning Committee plan and conducting a multidiscipline exercise, various hazmat training through Kansas University Fire and Rescue Training Institute, hazmat symposium and hazmat operations refresher training, Drug IQ training, funds for attending International Association of Fire Chiefs conference, Hazmat Technician and Advance Monitoring Detection Specialty training, tabletop exercises, and purchase of hazmat equipment to be used at hazmat training. Through special application of the HMEP grant, KDEM has allowed counties affected by the COVID-19 virus to apply for and receive personal protective equipment to assist them in continuing with future HMEP grant-funded trainings, exercises, and events.

Kansas Homeland Security

Headquarters in Topeka

Kansas Homeland Security coordinates statewide activities pertaining to the prevention of and protection from terrorist-related events. This involves all aspects of prevention/mitigation, protection/preparedness and response and recovery. While Homeland Security addresses threats aimed at citizens, threats to agriculture and food supply are also monitored and addressed along with outbreaks of illness. Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.

Kansas Wing Civil Air Patrol

Headquarters in Salina with units in Emporia, Gardner, Junction City, Lawrence, Lenexa, Manhattan, Salina, Kansas City, Topeka, and Wichita

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c)(3) corporation and, by congressional charter, is the auxiliary of the United States Air Force. In 1997, state legislation placed the Kansas Wing under the Kansas Adjutant General's Department for administrative support and control of state resources and funding.

Col. Roger Eaton is the commander of the Kansas Wing.

The Kansas CAP Wing has three Cessna C-182 G-1000 aircraft, two Cessna C-172 aircraft, one Blanik L23 glider (flight training), 14 ground vehicles, and one radio communication vehicle. Currently, the Kansas Wing has 214 adult Airmen and 125 cadet Airmen.

Aerospace Education

Aerospace Education includes external and internal programs. Externally, the wing collaborates with schools to distribute Science, Technology, Engineering and Math kits and has delivered 20 STEM kits to Kansas schools and organizations.

The internal programs include principles of flight, satellite operations, aviation history, and cyber defense.

Cadet Programs

Cadet Programs is a challenging character development program that includes:

- Leadership
- Aerospace education and cyber defense
- Fitness

Cadets are also trained in emergency services practices and support missions.

Emergency Services

Emergency Services is one of CAP's three congressionally-mandated missions. In addition to the U.S. Air Force, CAP supports the Kansas Division of Emergency Management, Kansas National Guard, Kansas Department of Health and Environment, and the American Red Cross.

Between March and September, the wing traveled over 22,000 miles and logged more than 4,000 man-hours of service to support the state's COVID-19 response. During that same period, the wing completed 43 urgent transportation missions for the American Red Cross.



Col. Roger Eaton



A Civil Air Patrol cadet takes part in an orientation flight.



Civil Air Patrol cadets use teamwork during an airplane pull competition.



The Kansas Wing of the Civil Air Patrol has five aircraft available to respond to mission taskings.

Adding Value to the State

Assets

Buildings, armories, training facilities, warehouses, Major Weapons Systems (tanks, howitzers, artillery, support equipment), rotary and fixed wing aircraft, computers, vehicles and inventories

\$4,474,664,362



Gross Payroll

Includes military, civilian and state employees

\$271,703,144

Miscellaneous

Military construction, sustainment restoration, service contracts, etc.

\$35,522,661



Figures are rounded

Estimated indirect jobs created	2,310
Estimated value of jobs created	\$121,689,528
Estimated impact in state	\$443,714,137

Military Personnel

Officer	894
Warrant Officer (Army Only)	151
Enlisted	5,565
Total	6,610

State Employees Assigned to Support Adjutant General's Department Offices

Divisions	Positions	Areas of Responsibility
Administration - Topeka	24.75	Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Information Management, and Distance Learning and Interoperability
Air Guard		
184th Wing - Wichita	21	Facilities Engineering
Smoky Hill Weapons Range - Salina	7	Facilities, Administrative Support and Conservation
190th Air Refueling Wing - Topeka	47.5	Facilities Engineering, Security, Fire, and Environment
Army Guard		
Facilities Engineering - Statewide	45.5	Electronic Security, Engineering, Environmental and Army Facility Support
Security	32.5	State Headquarters, Armed Forces Reserve Center, Antiterrorism and Military Assistance to Civil Authorities
Mission Training Complex - Leavenworth	6	Facilities Support
Camp Funston Training Area - Fort Riley	8	Facilities Support
Kansas Regional Training Institute - Salina	9	Range Maintenance and Facilities Support
Emergency Management - Statewide	44.5	Mitigation and Planning, Preparedness, Training and Exercises, Response and Recovery, Deployable Resources, Technological Hazards, and Special Programs
Homeland Security - Topeka	6.75	Policy and Strategic Planning
Civil Air Patrol - Salina	0.5	Administrative Support
STARBASE	20	STEM Programs
Total Positions:	273	

State employees of the Adjutant General's Department are located at 14 worksites throughout the state. Of the 273 positions, 260.25 are benefits eligible and 12.75 are temporary, non-benefits eligible.

Major divisions/programs include the Kansas Division of Emergency Management, Homeland Security, Facilities Engineering, Security, Administration, STARBASE, 190th Air Refueling Wing, 184th Wing, and Civil Air Patrol.

In addition to these operational divisions the Military Advisory Board, which has four governor appointed members, addresses state military matters with the governor.

STATE BUDGET FISCAL SUPPORT

	Fiscal Year 2020	
	State Funds	Other Funds
Expenditures by Program:		
Operational Management	\$1,310,558	\$34,208
Civil Air Patrol	\$41,388	\$0
State Military Service Operations	\$430,831	\$59,050
Division of Emergency Management	\$1,180,464	\$5,456,900
Disaster Relief	\$2,857,769	\$21,579,501
COVID-19	\$14,928,136	\$57,146,591
Army Guard Facilities	\$1,145,317	\$11,283,643
Air Guard Facilities	\$1,001,577	\$6,638,342
Physical Security	\$1,286	\$2,389,517
National Guard Youth Programs	\$0	\$1,841,770
Kansas Intelligence Fusion Center/Homeland Security	\$251,252	\$494,155
Miscellaneous Programs/Grants	\$318,434	\$546,001
Debt Service	\$913,478	\$0
Capital Improvements	\$948,805	\$5,557,069
AGENCY TOTAL	\$25,329,295	\$113,026,747

Expenditures by Category:

Salaries	\$3,767,535	\$17,969,277
Contractual Services	\$3,340,560	\$14,453,619
Commodities	\$13,346,663	\$51,824,170
Capital Outlay	\$946,434	\$3,299,183
Aid to Local Units of Government	\$982,107	\$14,722,413
Other Assistance	\$1,083,713	\$5,201,016
Debt Service	\$913,478	\$0
Capital Improvements	\$948,805	\$5,557,069
AGENCY TOTAL	\$25,329,295	\$113,026,747



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