THE ADJUTANT GENERAL'S DEPARTMENT



- KANSAS HOMELAND SECURITY
- KANSAS DIVISION OF EMERGENCY MANAGEMENT
- Kansas Army National Guard
- Kansas Air National Guard
- Civil Air Patrol

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Kathleen Sebelius Governor of Kansas



Maj. Gen. Tod M. Bunting The Adjutant General



ADJUTANT GENERAL'S DEPARTMENT Major General Tod M. Bunting

KATHLEEN SEBELIUS, Governor

Dear Reader:

This annual report is designed to give you an informative summary of the accomplishments of the Adjutant General's Department in 2006 and provide you with an opportunity to see the positive results of the men and women of the department who are truly dedicated to the work they do for the state of Kansas.

During the past year, we've seen many of our Kansas Guard members answer the call to serve their country in support of the Global War on Terrorism in Iraq and Afghanistan. Currently, we have guardsmen stationed everywhere on the globe except the North and South Pole. The work our Guard members do, both here and abroad, to keep our nation safe is invaluable, and we thank them for the sacrifice they and their families make.

In the Global War on Terror, we've seen the ultimate sacrifice made by six of our Kansas Guard members who have lost their lives in the line of duty in Iraq and Afghanistan and we honor them. Their names will forever be associated with the freedom they help us preserve.

In our constantly changing world, being better prepared for the expected as well as the unexpected is critical and it's not only the focus of our Guard, but also of our Homeland Security and Kansas Division of Emergency Management staff. Severe storms are common in Kansas and once again our agency was called upon to provide assistance and resources to several counties affected by tornado damage or snow storms this past year. In addition, our staff continued to diligently prepare, train and participate in exercises for potential emergencies such as foreign animal disease or pandemic influenza.

Events such as the Sept. 11, 2001 terrorist attacks and Hurricane Katrina demonstrated the importance of readiness. Our department stands ready; continually preparing to protect and serve our state, and assist our nation as needed.

We are grateful for the tremendous support the Adjutant General's Department receives from so many people including our elected officials, our local, state, and federal colleagues and partners, and from the families of the soldiers and airmen serving our country.

Our department is dedicated to serving Kansans and our country to ensure we are safe and our way of life is preserved. This is reflected in our motto "Loyal Kansans, Dedicated Americans." We encourage you to review this report for the many examples of our service to Kansas and we look forward to serving you again in 2007.

Tod M. Bunting

Major General, Kansas National Guard

The Adjutant General

In honor of all the men and women in uniform serving our state and nation and the Kansas National Guard soldiers who gave their lives in Iraq and Afghanistan in 2006:

Spc. Jesse Davila Company A, 2nd Battalion, 137th Infantry Kansas Army National Guard

Sgt. 1st Class Bernard Lee Deghand, Headquarters, 35th Infantry Division Embedded Training Team Kansas Army National Guard

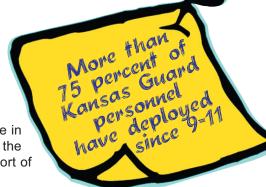
Spc. John Edward Wood
Detachment I, Headquarters Support Company,
891st Engineer Battalion
Kansas Army National Guard
(Deployed with 110st Engineer Battalion, Missouri National Guard)

The Adjutant General's Department Summary

The Global War on Terrorism and the continuing reorganization of the Kansas Army National Guard's force structure were two of the main priorities of The Adjutant General's Department in 2006.

Since Sept. 11, 2001, more than 75 percent of all Kansas National Guard personnel have deployed abroad or domestically for duty with Operation Iraqi Freedom, Operation Enduring Freedom and other missions in support of the War on Terrorism. A number of soldiers and airmen have deployed more than once during this period.

In keeping with Department of Defense strategy, the Kansas Army National Guard began transitioning to a more mobile, expeditionary force in 2005 and that continued in 2006. One of the new units created in 2005, the 635th Regional Support Group, mobilized and deployed in 2006 in support of Operation Iraqi Freedom.



Fiscal Summary

The Adjutant General's Department is one of the largest employers in the State of Kansas, ranking fourth in the state in the number of personnel. The payroll for Fiscal Year 2006 was more than \$217 million. The agency has more than 8,000 employees, including 2,600 full-time employees, while also creating more than 2,200 indirect jobs.

The Kansas Army National Guard is authorized more than 7,000 soldiers; the Kansas Air National Guard is authorized more than 2,200 airmen.

Capital assets (building and land) for the fiscal year included more than \$703 million, plus more than \$645 million in weapons systems. In all, The Adjutant General's Department has more than \$1.9 billion in assets.

The annual value of jobs created by the department was more than \$63 million for the fiscal year and the total impact in the community was more than \$418 million.



Homeland Security/Emergency Management

Kansas Division of Emergency Management, a division of the Adjutant General's Department, responded to a number of emergencies during the year, including a spring storm resulting in a Presidential Declaration of Disaster providing federal assistance for two northeast Kansas counties following a spring storm; a drought alert in 80 counties after the fourth driest winter on record; and two state declarations of disaster due to a spring and winter storm.

Kansas Homeland Security, within the Adjutant General's Department, worked with KDEM to enhance response capabilities within the state by ensuring the use of the National Incident Management System. Governor Sebelius signed an executive order establishing NIMS as the Kansas standard of operation. This provides for a consistent approach for everyone to work together in disaster response using the same language and following the same command structure. It also helps ensure the safety of those involved in the response as well as better coordinate and communicate the efforts.

EMEDS ready to go where needed



The Expeditionary Medical System (EMEDS) +25 equipment on pallets is ready to be loaded onto a C-130 for transportation.



The Expeditionary Medical System (EMEDS) +25 is a 25 bed inpatient mobile hospital used in support of Homeland Defense/Security and natural disasters; providing medical support to communities affected in these events.

Overview 2006

Kansas National Guard members were deployed to locations around the world from January to December, with a significant number in Iraq, Afghanistan, Kosovo, Kuwait and Djibouti. The Guard served in many capacities including construction along the U.S. border for Operation Jump Start, where troops received recognition for their efforts. 184th Wing's Civil Engineering Squadron returned Aug. 12 after building a record 2,009 feet of fence for the U.S. Border Patrol. This new

record was more than all the previous seven civil engineering units combined. The Kansas Air Guard left behind its redesigned fence building process which is expected to improve efficiency of fence building in future.

- To ensure the Kansas National Guard is ready to respond to whatever disasters may come to our state, the Guard participated in the state's first National Guard Bureau "Vigilant Guard" Exercise in March. It involved 250 representatives from several states, including both federal and state agencies. The scenario included a terrorist attack in the Midwest involving improvised explosive devices and foreign animal disease.
- Severe storms in Kansas in 2006 resulted in a presidential declaration of disaster in two Northeast Kansas counties (Douglas and Wyandotte) following a spring storm that generated high straight-line winds (micro-burst) in March. A state declaration of disaster was issued in March when torna-



Maj. Gen. Tod Bunting and State Command Sgt. Maj. Steve Rodina saw a touch of Kansas in Afghanistan when they visited Kansas Guardsmen serving there with Operation Enduring Freedom.

does and high winds hit Reno and Montgomery Counties. The winter of 2005/2006 was the fourth driest on record leading the state to issue a drought alert in 80 counties in March. And finally, in late November and early December, another state declaration was declared for a winter storm affecting 30 counties in northeast Kansas.

- In an historic first for the Kansas National Guard, ground was broken in May for a new armory/student center on the campus of Pittsburg State University. This is the first time an armory has been located on a university campus in Kansas. It will be one of the few such armories anywhere in the nation.
- The department worked closely with other state agencies to prepare for response to potential events such as pandemic flu and distribution of the nation's strategic national stockpile. In May, the department began participating in pandemic flu meetings around the state which targeted preparation needs of specific areas of society including government, education, business, faith communities, agriculture, health care and schools. In August, staff assisted with the Kansas Heartland Emergency Antibiotic Tracking Exercise, practicing the distribution of medications to Kansans in a crisis. In October, the department participated in a Foreign Animal Disease exercise involving Ford and Gray counties in southwest Kansas.
- Kansans were urged to practice preparedness year round during Kansas Preparedness month in September. The event held nationally as a result of the Sept. 11, 2001 terrorist attacks, urges individuals to have their own emergency kit and family plan to help save their life and the lives of their family members during a crisis.
- In October, troops in Afghanistan received personal greetings from Maj. Gen. Tod Bunting, the adjutant general, and State Command Sgt. Maj. Steve Rodina. While on the trip, Bunting also stopped in Kuwait and visited Kansas Guardsmen stationed there. Earlier in the year, he visited troops stationed in Iraq.
- The remodeling of the Joint Emergency Operations Center was completed in November in time for use during a heavy snow storm in southeast Kansas requiring state assistance. The updated center, located in the State Defense Building in Topeka, has new audio, video, and computer capabilities, allowing for enhanced communication and surveillance and improved response in emergencies allowing members of the Kansas Division of Emergency Management, Kansas Homeland Security and Kansas National Guard to work together with other state and federal agencies.
- A mobile version of the State Emergency Operations Center was delivered in December 2006, giving the agency the ability to operate anywhere in Kansas or, if needed, another state.

- Good news came to the Kansas Air National Guard in December. The Air Guard will gain important new missions and additional capabilities as a result of Department of Defense transformation initiatives and the findings of the 2005 Base Realignment and Closure Commission (BRAC). The 184th Air Refueling Wing (ARW), Wichita, will transition to a variety of intelligence-based and information technology missions, enhancing its role in national defense. The 190th ARW in Topeka will expand from eight KC-135 aircraft to 12 and gain new response capabilities with the addition of mobile hospital units (Expeditionary Medical Support Systems or EMEDS). In addition, an Air National Guard (ANG) Air Support Operations Squadron (ASOS) will be established at Smoky Hill Weapons Range near Salina enhancing coordination of air combat support to troops on the ground. The new ASOS will significantly enhance Smoky Hill's ability to coordinate air combat support to troops on the ground. The ASOS will enable critical air support for troops on the ground when deployed and will significantly broaden the scope of training for Fort Riley and other units utilizing Smoky Hill's training and maneuver assets.
- The 190th Air Refueling Wing received its fourth Air Force Outstanding Unit Award in December 2006.
- Milestones reached in 2006: The National Guard turned 370 years old December 13. Last year the Kansas National Guard celebrated 150 years in service and next year the Air National Guard will celebrate 60 years of service to our country.



The Adjutant General announced in December that the 190th Air Refueling Wing in Topeka will be expanding its mission, adding four KC-135 air refueling tankers and gaining new response capabilities with the addition of more mobile hospital units, known as Expeditionary Medical Support Systems or EMEDS, to its inventory. In addition, the 184th Air Refueling Wing, Wichita, will transition to a variety of intelligence-based and information technology missions, enhancing its role in national defense.

Deployments

As the Global War on Terrorism continues, the Kansas National Guard also continued to do its part in 2006, deploying soldiers and airmen.

Eighteen Kansas National Guardsmen from Headquarters, 35th Division said goodbye to their families and friends in

January during a ceremony in honor of their deployment to Afghanistan for Operation Enduring Freedom. They are part of an Embedded Training Team (ETT) assisting in training an Afghan Army Brigade.

A short deployment ceremony was held in February for 16 soldiers of the Kansas National Guard who deployed to Afghanistan. The soldiers, members of an Embedded Training Team, deployed for Operation Enduring Freedom to assist in training an Afghan Army Brigade. They are training Afghan soldiers in mechanized infantry tactics using armored personnel carriers.

Approximately 225 soldiers of the 1st Battalion, 108th Aviation deployed for duty with Operation Iraqi Freedom in April. The battalion, headquartered in Topeka with companies in Topeka and Salina; Austin, Texas; and Boone, Iowa, is an air assault helicopter unit, flying UH-60 Black Hawks. They will serve in Iraq for approximately one year.



Four helicopters from the 1st Battalion, 108th Aviation took off on an early morning flight in April, a flight that would take the soldiers they carried on the first leg of their deployment to Iraq.

Approximately 50 soldiers of Headquarters and Headquarters Battery, 130th Field Artillery Brigade, deployed in April for duty with Operation Iraqi Freedom in Iraq, where they are providing force protection. The brigade's mission is to conduct Base Defense Operations for the Victory Base Complex (VBC) in Baghdad, Iraq. The mission includes operating the VBC's Base Defense Operations Center (BDOC), a Plans section, the base Force Protection office and a Headquarters section that provides overall command and control of the subordinate battalions. The BDOC is a modified Tactical Operations Center, responsible for command and control of internal security and external battlespace.

The 635th Regional Support Group also deployed approximately 80 soldiers in April in support of Operation Iraqi Freedom. The unit will take over logistics operations support duties that provide maintenance, transportation, supplies, equipment and manpower in its operational theater.

In June, members of the 714th Security Force (SECFOR) Company deployed for duty with Operation Iraqi Freedom in Iraq, where they are providing force protection. Approximately 190 soldiers are involved in this deployment.

Fifty airmen from the 184th Civil Engineering Squadron, deployed to Arizona in late July to take part in Operation Jump Start, which is designed to improve security along the nation's southern border. During the deployment, the squadron constructed a record 2,009 feet of fence for the U.S. Border Patrol. This new record is more than all the previous seven National Guard civil engineering units combined, a tremendous accomplishment given the extreme heat in Arizona this summer. The unit returned to Kansas on Aug. 12.

Approximately 180 soldiers of the Kansas National Guard's 731st Transportation Company were honored during a departure ceremony in November as they deployed to Iraq in support of Operation Iraqi Freedom. The 731st Transportation Company is headquartered in Larned with detachments in Hays, Liberal and Wichita. It is part of the Kansas National Guard's 287th Sustainment Brigade. The 731st Transportation Company uses flatbed trucks to haul dry and refrigerated containerized cargo, general non-containerized cargo, bulk water and bulk petroleum products.

A number of units also returned from deployment during the year. Returning units included two rotations of the 24th Medical Company (Air Ambulance); 1st Battalion, 635th Armor; 190th Air Refueling Wing Security Forces; 1st Battalion, 127th Field Artillery; 35th Military Police and 2nd Battalion, 137th Infantry.

Legislative

- The Kansas Intrastate Emergency Mutual Aide Act: This bill gives all political subdivisions, agencies, counties and cities a mutual aide agreement that is inclusive unless an entity would "opt-out" of the coverage. This legislation allows for mutual support not only in disasters, but also sets out training and exercises. This law requires a common glossary along with each political subdivision to assess potential hazards, inventory resources, plan and utilize the National Incident Management System. Request for help can be verbal in an emergency, but requires it to be reduced to writing and copies sent to Kansas
 - Division of Emergency Management, a division of The Adjutant General's Department. The legislation comments on liability and is clear that responding personnel remain employees of their own county or agency and are covered by their own county's workers compensation insurance. Their supervision remains with each county, but they may be operationally controlled by the receiving agency or county. The Kansas Division of Emergency Management has a responsibility to promulgate regulations to implement this new law.
- State Active Duty expansion legislation for use of military retirees: This allows the governor, through the adjutant general, to use retired military members in disasters and for other purposes.
- Tax Check-off box for funding Kansas Military Emergency Relief Fund (KMERF): Kansas tax payers are going to be able in the 2007 tax year to contribute to the military relief fund.



Gov. Kathleen Sebelius signs legislation authorizing payment of Servicemembers' Group Life Insurance premiums for Guardsmen serving in combat areas.

- Tax Credits for Employers that hire returning unemployed Guard and Reserves who were mobilized: This gives limited tax credit for one year if an employer hires a Guardsman or Reservist who returns from a deployment and who was unemployed when he or she was activated.
- Payment of the Servicemembers' Group Life Insurance (SGLI) cost for insurance of \$250,000 while
 Guardsmen in a combat area: The state will reimburse for any SGLI cost that the soldier may have to pay while he
 is in a combat area.

Emergency Response

Planning and Mitigation

The Kansas Division of Emergency Management emphasizes local emergency planning cooperation. Kansas' program utilizes an "all hazards" approach to emergency management. KDEM assists local communities with planning based upon local community needs, as well as division requirements.

In 2006, the Kansas State Emergency Operations Plan was put into effect by the governor and incorporates the National Information Management System (NIMS). The plan is aligned with the National Response Plan and includes emergency support functions and incident-specific annexes.

The State Hazard Mitigation Team will continue the process of evaluation of mitigation projects for this coming year. This evaluation gives a perspective outside of the division on the effectiveness and value of any proposed project and will continue to be supported.

KDEM will continue to coordinate with the Division of Water Resources, Department of Agriculture, in the development and maintenance of digital flood hazard data and support of the National Flood Insurance Program (NFIP).

2006 Accomplishments

- Developed and implemented a web-based software program for local jurisdictions to use to develop County
 Emergency Operations Plans (CEOPs) which will ensure compliancy with the National Incident Management System
 and the National Response Plan
 - o Butler County CEOP approved
 - o Wyandotte County CEOP approved
 - o Johnson County CEOP approved
 - o Conducted 17 classes statewide on use of software
- Developed and put into effect Kansas Planning Standards which are in alignment with National Information Management System, National Response Team, state and federal legislation
 - o Developed Foreign Animal Disease planning standards in partnership with Kansas Animal Health Department
 - o Developed bioterrorism-incident specific standards in partnership with Kansas Department of Health and Environment
- · Completed Governor's Special Needs Population report and Review of Kansas Response Plans
- Completed National Plans Review with Department of Homeland Security
- Purchased software for counties to develop mitigation plans
 - o Twelve training courses held

Mitigation Projects:

DR-1402 – Ice Storm, January 2002. Mitigation Funding - \$6,785,243

- Electric Power Line Upgrade City of Kiowa and three Rural Electric Cooperatives (Twin Valley, Heartland and Butler) were provided \$3.5 million. More than 95 miles of distribution/transmission line were upgraded to current code and standard. The upgrades will ensure more reliable service to more than 25,000 customers.
- Tornado Safe Rooms in Schools Fourteen schools were provided \$2.6 million: Coffeyville USD 445 one; Emporia USD 253 two; Halstead USD 440 one; Wichita USD 259 five; Maize USD 226 one; Kansas Elks Training Center for the Handicap two; St. Elizabeth Ann Seton Wichita one; and St. Cecilia Haysville one. More than 5,400 students and faculty were provided safe shelter during severe storms.
- Acquisition/Demolition City of Fairway provided \$441,000. Two repetitive flood loss properties were removed from the flood plain.

DR-1462 – Tornados, May 2003. Mitigation Funding - \$921,451

- Electric Power Line Upgrade Caney Valley Rural Electric Cooperative provided \$706,000 to upgrade 7.7 miles of 69kV transmission line to steel structures. This upgrade affects nearly 5,200 people.
- Tornado Safe Room in Schools St. Mary's Elementary School, Pittsburg, provided \$215,000. More than 375 students and faculty were provided safe shelter during severe storms.

DR-1535 - Severe Storms, June 2004. Mitigation Funding - \$864,129

• Tornado Safe Rooms in Schools – Holy Cross School in Hutchinson was provided with \$118,000. More than 375 students and faculty provided safe shelter during severe storms.

- Acquisition/Demolition Kansas City was provided \$228,000. Five repetitive flood loss properties were removed from the flood plain.
- Bridge Protection Neosho County was provided \$429,000. The Bend Way Weir project was done to protect a \$2 million bridge over the Neosho River.

DR-1562 – Severe Storms, August 2004. Mitigation Funding - \$127,800

• Tornado Safe Rooms in Schools – Wichita USD 259 was provided \$101,000. More than 400 students and faculty were provided safe shelter during severe storms.

DR-1579 - Ice Storm, January 2005. Mitigation Funding - \$5,661,699 (DMA 2000 requirements apply)

- Electric Power Line Upgrade Two Rural Electric Cooperatives, Flinthills and Bluestem will be provided \$2.9 million (FEMA review in process). More than 118 miles of overhead distribution line serving more than 10,000 customers will be upgraded to current code and standard.
- Tornado Safe Rooms Twelve schools, Haysville USD 261 five; Andover USD 385 four; Maize USD 266 one; Remington USD 206 one; Wichita USD 259 one; and one library in Andover, provided \$2.7 million. More than 5,800 students and faculty were provided safe shelter during severe storms.

DR-1600 – Severe Storms, August 2005. Mitigation Funding – \$251,845 estimated

• Tornado Safe Rooms in Schools – Wichita USD 259 were provided \$118,000 (FEMA review in process). More than 800 students and faculty were provided safe shelter during severe storms.

DR-1615 – Severe Storms, November 2005. Mitigation Funding – \$563,305 estimated.

• Proposed projects include planning and repetitive flood loss acquisition and demolition.

DR-1626 – Severe Winter Storms, January 2006. Mitigation Funding – \$2,403,296 estimated.

• Project eligibility should be determined by January 2007.

DR-1638 – Severe Storms and Tornados, April 2006. Mitigation Funding – \$311,005 estimated.

• Project eligibility should be determined by January 2007.



On Sept. 5, 2006, Governor Kathleen Sebelius signed a proclamation proclaiming September as Kansas Preparedness Month in a ceremony held on the grounds of the State Capitol. Governor Sebelius also signed the 2006 Kansas Response Plan.

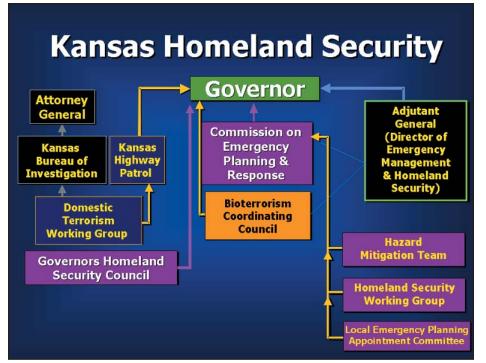
Participating in the event were the Kansas Division of Emergency Management, Kansas National Guard, American Medical Response, American Red Cross, Capitol Police, Citizen Corps, Community Emergency Response Team, Kansas Animal Health Department, Kansas Department of Agriculture, Kansas Department of Health and Environment, Kansas Department of Transportation, Kansas Highway Patrol, Kansas Homeland Security, Salvation Army, Shawnee County Emergency Management, Shawnee County Sheriff's Office, Topeka Fire Department and the Topeka Police Department.

Kansas Homeland Security

The Adjutant General has the primary responsibility and authority for directing statewide activities pertaining to the prevention of and protection from terrorist-related events. This responsibility includes the development and implementation of a comprehensive and coordinated strategy to secure the state from terrorist threats and attacks. Administered through programs within the Kansas Division of Emergency Management (KDEM), an all-hazard emergency management system provides the guidance and expertise necessary to accomplish and carry out this mission. Further, the section of Kansas Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of our state and citizens.

- AWARENESS Identify and understand terrorist threats within Kansas.
- PREVENTION Detect, deter and mitigate terrorist threats to Kansas.
- PROTECTION Safeguard our citizens, their freedoms, property and the economy of Kansas from acts of terrorism.
- RESPONSE Assist in coordinating the response to terrorist related events.

Although Homeland Security addresses threats aimed directly at our citizens (chemical, biological, radiological, nuclear, or explosive attacks), it also concerns itself with threats to agriculture and the food supply, whether as a result of terrorism or an act of nature. Economically, agriculture accounts for one in six jobs in the United States; livestock farming alone is a \$12 billion-plus business in Kansas.



Biological threats include not only weapons, but matters such as outbreaks of illness not the result of terrorism that could have a drastic impact on public health, safety and the economy. Homeland Security monitors the progress of threats to public health, such as pandemic flu outbreaks (e.g., "avian flu") and coordinates efforts of public health officials to anticipate and counter epidemics.

State and National Priorities for Homeland Security

- · Implement the National Incident Management System (NIMS) and the National Response Plan (NRP)
- · Expand regional collaboration, both intrastate and interstate
- · Implement the National Infrastructure Protection Plan
- Strengthen information sharing and collaboration capabilities
- Strengthen interoperable communications capabilities
- Strengthen chemical, biological, radiological, nuclear and explosive (CBRNE) detection, response and decontamination capabilities
- · Strengthen medical surge and mass prophylaxis capabilities
- Strengthen Emergency Operations Planning and Citizen Protection Capabilities

National Incident Management System

In April 2005, Gov. Kathleen Sebelius signed Executive Order 05-03 establishing the National Incident Management System (NIMS) as the Kansas standard of operation. NIMS provides a consistent nationwide approach for federal, state, local and tribal governments to work together more effectively and efficiently to prevent, prepare for, respond to and recover from domestic incidents, regardless of cause, size or complexity.

Ongoing Assessment

Using the process outlined in the Homeland Security Presidential Directive-8, partners from various state, federal and private agencies reviewed and updated a detailed statewide-vulnerability assessment. This report was the basis for

Regionalization of Homeland Security grants for FY 2006.

Continuity Of Government

The Adjutant General's Department tested their Continuity of Government (COG) and Continuity of Operations Plan (COOP) in an exercise at the State's Alternate Emergency Operations Center in March 2006 and capability to enable the department and the Governor's Office to relocate to other facilities and maintain operations in the event of a disaster affecting their buildings and offices in Topeka.

Kansas Homeland Security Section

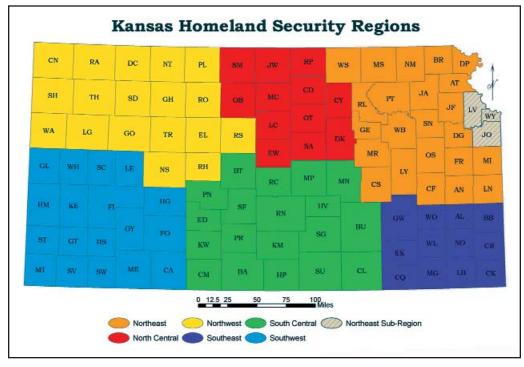
Located in State Defense Building - 8 state employees

Through support of the Department of Homeland Security, Grants and Training, Kansas established an infrastructure designed to support homeland security priorities within the state. Based on the creation of seven administrative regions, Kansas Division of Emergency Management staffed a section within its organization to coordinate a growing influence to adopt a more shared commitment in defining future priorities and preparedness activities.

Seven homeland security regional coordinators are responsible for program initiatives in these regions. The guiding mis-

sion of these coordinators is to assist local officials in coordinating homeland security prevention and preparedness activities and to serve as a state liaison representative to establish and maintain linkages amongst the various prevention and response community partners at the local, regional, state and federal levels. This new infrastructure has served the state as a "field component" to efficiently support a broader coordination of efforts and an improved partnership between state and local officials, as well as a linkage to the private sector.

In March 2005 the Department of Homeland Security issued the Interim National Preparedness Goal and the accompanying National Preparedness Guidance. The focus of the regional coordinator system has grown to include



the national level language of guiding states to manage preparedness by adopting a systems-based regional approach for building capabilities that creates the opportunity to blend expertise and facilitate the integration of resources more efficiently. Regional councils have recently been developed in each of the seven regions and are comprised of local leadership from multiple systems that will identify and leverage common solutions to critical needs within an environment of dwindling federal resources. The regional homeland security coordinators are the mechanism to coordinate this shift in organizational and operational change across agencies, disciplines and jurisdictions – and across county and state lines. Mutual aid agreements, inter-organizational linkages, information sharing and collaboration will become critical elements of the new homeland security landscape and the regional homeland security coordinators are the pro-active motivator to ensuring long-term success.

Kansas Threat Integration Center (KSTIC)

Located in State Defense Building - 2 state employees, 1 federal employee

Kansas Threat Integration Center (KSTIC), a joint activity of the Kansas Bureau of Investigation, Kansas Highway Patrol and The Adjutant General's Department, is located in a secure room in the State Defense Building. The center fuses intelligence and information from various secure and open sources into products for law enforcement. The KSTIC's primary focus is preventing terrorist attacks in Kansas, the protection of Kansas Critical Infrastructure and the security of Kansans. KSTIC coordinates with federal, state and local law enforcement agencies, as well as state emergency management and portions of the private sector.

The KSTIC publishes a bulletin that has subscribers worldwide.

Integrated Initiatives Office (IIO)

Located in Nickell Armory, Topeka - 4 full-time and 3 part-time federal employees; 6 fellowship positions

To help coordinate Kansas agencies and entities in developing integrated approaches to Homeland Security, the Director of Kansas Homeland Security has formed the Integrated Initiatives Office (IIO). The IIO is composed of a Future Concepts Section, Strategic Communications Section and a Kansas Homeland Security Lessons Learned Center. Together, these three elements are responsible for strategic analysis, strategic forecasting, development of integrated homeland security concepts, as well as the gathering, analysis and dissemination of comprehensive lessons learned from exercises and real world events.

To accomplish these functions, the Kansas Homeland Security Fellowship Program has been developed to bring homeland security professionals and public officials together to discuss interagency multi-discipline approaches to current and emerging threats. All agencies, groups and officials who have a role in Kansas homeland security are encouraged to participate.

73rd Civil Support Team (CST)

Located at Forbes Field, Topeka - 22 full-time employees

The Kansas National Guard's 73rd Civil Support Team (Weapons of Mass Destruction) received official certification from the U.S. Secretary of Defense in January 2003. The mission of the 73rd CST is to provide support to civil authorities in incidents involving biological, chemical and nuclear weapons of mass destruction.

All 22 full-time personnel must be re-certified every 18 months to ensure that their knowledge and skills are up-to-date.

The unit received Army North recertification in October 2005.

The 73rd CST received their first bi-annual NGB Standardized Evaluation Assessment Team visit July 24-28, 2006. This evaluation assessed nine program functional areas and combined assessments into an overall score and compared results with other CSTs. The 73rd CST received the highest overall score in the nation to date with a 97 percent. All nine functional areas were ranked above the national average.

The 73rd CST participated in many training missions throughout the year. One of the major exercises took place in December 2005 at the Kansas Speedway. The Kansas CST team and the Iowa CST team worked with the regional Department of Energy Radiation Assessment teams during a 36 hour continuous operations exercise in which the Iowa Team released the Kansas team in place.



Capt. John Heminway, nuclear medicine science officer with the 73rd Civil Support Team, uses a "glove-box" to simulate inspecting a contaminated soil sample during the Vigilant Guard exercise in March 2006.

The HEAT is on



Members of the Kansas National Guard, Kansas Department of Health and Environment (KDHE), Kansas Highway Patrol (KHP) and other agencies load pallets with "antibiotics" during a statewide HEAT (Heartland Emergency Antibiotic Tracking) exercise in August. The Adjutant General's Department, KDHE, KHP, other state agencies, local health departments and hospitals took part in the event, the first statewide exercise in Kansas that tested emergency functions associated with the Strategic National Stockpile (SNS), a federal cache of drugs and other medical supplies that can be delivered to any state within 12 hours of a state's request. SNS resources are maintained by the Center for Disease Control and Prevention (CDC) and are stored in secure, undisclosed locations throughout the U.S.

Kansas Emergency Management



Kansas Emergency Management

Located in State Defense Building, Topeka - 26 state employees

Kansas Division of Emergency Management (KDEM) is the branch of The Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the State, regardless of the type of hazards. KDEM also serves as the lead

agency for the state's homeland security efforts as part of The Adjutant General's statutory responsibility.

The Adjutant General, Maj. Gen. Tod Bunting, is the director of KDEM and Kansas Homeland Security. Bill Chornyak is the deputy director.

KDEM was created under the revised statutes of Kansas, KSA Chapter 48, Article 9, (Kansas Emergency Preparedness for Disasters Act); and KSA Chapter 65, Article 57, (Kansas Emergency Planning and Community Right to Know Act). Specifically, under the Emergency Management Act, it is the policy of KDEM and the state to:

- Reduce the vulnerability of people and communities of this state to damage, injury, loss of life and/or property resulting from natural, technological or man-made disasters and emergencies, civil disturbances, hostile military or paramilitary action;
- Provide an emergency management system embodying the aspects of mitigation, preparedness, response and recovery;
- Clarify and strengthen the roles of the governor, state agencies and local governments in the prevention of, preparation for, response to and recovery from disasters, emergencies or civil defense emergencies;
- Authorize and provide for cooperation and coordination of activities relating to prevention of, preparedness for, response to and recovery from disasters, emergencies and civil defense emergencies by agencies and officers of this state and its political subdivisions;
- Assist in mitigation and prevention of disasters, emergencies and civil defense emergencies caused or aggravated by inadequate planning for and regulation of public and private facilities and land use; and
- Provide funding of activities incidental to carrying out the purposes of the Act

KDEM's mission is to:

"Provide guidance, technical assistance and coordinate response on a 24-hour basis to reduce loss of life and property. Protect Kansans from all hazards by providing and coordinating resources, expertise, leadership and advocacy through a comprehensive, risk-based emergency management program of protection, prevention, preparedness, response and recovery. Reduce vulnerability of people, property and environment, to all types of disasters by eliminating or reducing disaster impact, enhancing state and local emergency management organizational readiness, rapid and effective disaster response, effective recovery and proactive leadership and advocacy."

KDEM, in coordination with local emergency managers and the Department of Homeland Security/Federal Emergency Management, sets the standard of ethics, effectiveness, accountability and efficiency assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential haz-



A Joint Emergency Operations Center was constructed in the State Defense Building, multiplying the available work stations with state-of-the-art equipment. The facility is designed to enhance interaction among agencies involved in emergency management and homeland security operations.

ards. KDEM's vision is a state that is educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.

Staff and Organization

KDEM's organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, preparedness, response and recovery.

- Administration (two full-time employees)
- Plans (three full-time employees)
- Training (four full-time employees and one part time)
- Operations (Response and Recovery) (14 full-time employees and one temporary)
- Fiscal (three full-time and one part-time employees)

Cadre

Kansas Training Cadre consists of trained instructors of various specialties that provide training to elected officials and responders statewide.

Kansas Damage Assessment Team is comprised of professional building officials who are members of the International Code Conference of Building Officials (ICCBO) and architects who are members of the American Institute of Architects (AIA). In the wake of disasters, this team conducts damage assessments of homes and buildings, providing information to owners and others regarding the safety and validity of issuing building permits to repair structures.



Bill Chornyak, deputy director of the Kansas Division of Emergency Management, discusses an issue with Angee Morgan, plans chief, in the Joint Emergency Operations Center, located in the State Defense Building, Topeka.

Public Assistance Cadre is trained and experi-

enced Kansas National Guardsmen who are activated following disasters to conduct damage assessments of public infrastructure, including roads, bridges, waterways, debris and electrical utilities.

Public Information Cadre is trained public information specialists, organized through the Public Affairs Office, who are activated to manage and coordinate information in and for the Joint Information Center (JIC) and do public information coverage and outreach during periods of response and recovery from disasters or major emergencies.

Kansas statutes require all 105 counties in Kansas to have emergency management offices, with designated points of contact for county emergency management coordinators and local emergency planning committees (LEPC).

Emergency Management Goals

- Support the state's overall mission
- Reduced vulnerability of people, environment and structures to natural and technological incidents and disasters by the elimination or reduction of, the impacts of all hazards.
- Maintain a viable "Staff Duty Officer" system to continue 24/7 monitoring and coordination capabilities to natural, nuclear, biological, radiological, chemical and explosive incidents. Effective and efficient management of disaster recovery programs in a timely and coordinated manner. Effective and efficient management of incidents and disasters in a safe, rapid and coordinated manner.
- Development of a state Homeland Security Training Program. KDEM is lead for developing a NIMS training strategy.
- Improve the state's ability to prevent and respond to threats or acts of terrorism through all-hazard simulations and corrective action processes.
- Enhanced ability to effectively mitigate, respond to and recover from an incident or disaster through all-hazard planning, training and exercises. Promote statewide awareness of the community and family emergency preparedness opportunities.

Kansas Emergency Management Operations (OPS)

One of the primary missions of The Adjutant General's Department is to protect the lives and property of Kansas citizens when natural and manmade disasters strike. The Adjutant General's Department responds through the Kansas Division of Emergency Management. KDEM, through the Kansas Response Plan, coordinates the response activities of state agencies to support local emergencies. Emergency management interacts with other state agencies daily to ensure that operational plans are exercised, revised and consistent with current federal mandates. KDEM also networks with the county emergency managers, Wolf Creek Nuclear Generating Station and numerous other agencies to provide training,

technical expertise, assistance, resources and assessments.

The Operations Branch consists of six sections with 20 full-time people. The sections are Technological Hazards, Public Assistance, Individual Assistance, Vulnerability Assessment Team, Communications Assessment Team, Technical Advisor and an Office Manager.

Public Assistance Program (PA)

During 2006, the state had two Federal Disaster Declarations. In addition, the Public Assistance Section of KDEM continued working on closure of seven other Federal Disaster Declarations and one Declared Emergency. To date, for the calendar year of 2006, a total of \$47,959,271 in Federal Public Assistance Funds have been obligated to qualified state and local governments and certain private nonprofit organizations for emergency work and the repair or replacement of disaster-damaged facilities.

The Public Assistance Section, in coordination with the Individual Assistance Officer, received one Fire Management Assistance Grant Declaration during 2006.

The State of Kansas Public Assistance Program operates with one state full-time employee and draws from a cadre of 27 trained retired military augmentees to manage disasters as mentioned above. A total of 133 augmentee positions were filled and subsequently deployed in varying time frames to respond to the disasters commencing from 2002 to present.

During a given disaster, an average of eight to 10 augmentees are activated. Below is a synopsis of the disasters and one emergency worked on during 2006:

FEMA-1626-DR

· Declaration Date: Jan. 26, 2006

· Incident type: Severe Winter Storm

• Incident Period: Nov. 27-28, 2005

· Affected Counties: 17 (Northwest Kansas)

· Augmentees Deployed: 7

Funds Obligated To Date: \$1,438,797

FEMA-1638-DR

Declaration Date: April 13, 2006

 Incident type: Severe Storms, Tornadoes and Straight Line Winds

· Incident Period: March 12-13, 2006

Augmentees Deployed: 17

Affected Counties: 2 (Douglas, Wyandotte)

Funds Obligated To Date: \$28,110.37

FEMA-1579-DR

Declaration Date: Feb. 8, 2005

Incident Type: Severe Storms, Heavy Rains and Flooding

Incident Period: Jan. 4-6, 2005

Augmentees Deployed: 18

Affected Counties: 32 (Portions of Northeast, North Central, Southeast, and South Central Regions Kansas)

Funds Obligated To Date: \$38,491,414

FEMA-1600-DR

Declaration Date: Aug. 23, 2005

Incident Type: Severe Storms and Flooding

Incident Period: June 30 – July 1, 2005

· Augmentees Deployed: 10

Affected Counties: 3 (Cherokee, Crawford, Neosho)

Funds Obligated To Date: \$1,798,599

FEMA-3236-EM (Emergency Declaration)

Declaration Date: Sept. 10, 2005

Incident Type: Hurricane Katrina Evacuation

• Incident Period: Aug. 29, 2005



A microburst of strong winds ripped through Lawrence in March, causing widespread damage across the University of Kansas campus.

- Augmentees Deployed: 3
- · Affected Counties: All 105 counties were eligible for Public Assistance
- Funds Obligated To Date: \$13,117

FEMA-1615-DR

- Declaration Date: Nov. 15, 2005
- · Incident Type: Severe Storms and Flooding
- Incident Period: Oct. 1-2, 2005
- Augmentees Deployed: 12
- Affected Counties: 5 (Atchison, Jackson, Jefferson, Leavenworth and Shawnee)
- Funds Obligated To Date: \$3,678,868

FEMA-1635-DR

- Declaration Date: Aug. 3, 2004
- Incident Type: Severe Storms, Flooding and Tornadoes
- · Incident Period: June 12-July 25, 2004
- · Augmentees Deployed: 19
- Affected Counties: 29 (Portions of Northwest, North Central and Southeast Kansas)
- Funds Obligated To Date: \$469,683

FEMA-1562-DR

- · Declaration Date: Sept. 30, 2004
- Incident Type: Severe Storms, Flooding and Tornadoes
- · Incident Period: Aug. 27-30, 2004
- Augmentees Deployed: 12
- Affected Counties: 2 (Douglas and Wyandotte)
- Funds Obligated To Date: \$486,280

FEMA-1462-DR

- Declaration Date: May 6, 2003
- Incident Type: Severe Storms, Flooding and Tornadoes
- Incident Period: May 4-30, 2003
- · Augmentees Deployed: 11
- · Counties Affected: 17 (Portions of Southeast and Northeast Kansas)
- Funds Obligated To Date: \$143,813

FEMA-1402-DR

- · Declaration Date: Feb. 6, 2002
- Incident Type: Severe Winter Ice Storm
- · Incident Period: Jan. 29-Feb. 15, 2002
- · Augmentees Deployed: 23
- Counties Affected: 22 (Portions of Southeast and South Central Kansas)
- Funds Obligated To Date: \$1,410,585

FEMA-2632-FM-KS (Obee Fire)

On March 30, 2006, the Public Assistance Section, in coordination with the Individual Assistance Officer, received a Fire Management Assistance Grant (FMAG) Declaration for a wild land fire in Reno County. Total Force Labor and equipment costs to fight and contain the fire along with the dollar amount in private property damage did not meet the require threshold of \$158,617 dollars to qualify for federal funding.

- Declaration Date: March 30, 2006
- · Incident Type: Fire



A tornado swirls through the sky near Hanover in April.

Incident Period: March 30-April 6, 2006

Augmentees Deployed: 1Counties Affected: 1 (Reno)

· Funds Obligated: 0

Human Services Programs

Individual Disaster Response Programs:

Natural disaster is a constant threat to Kansas' individual citizens, including farmers and ranchers and small business owners. Therefore, federal programs established by the U.S. Department of Homeland Security-FEMA, the U.S. Department of Agriculture-Farm Service Agency and the Small Business Administration addresses these needs and provides assistance for losses that result from drought, flood, fire, freeze, tornadoes and other incidents that meet the program criteria.

In 2006, Kansas has had few incidents that caused widespread impact which triggered the thresholds for either the FEMA's grant program or SBA's low-interest loan program for individuals or small businesses. On the other hand, impending drought conditions caused KDEM, through their work with the U.S. Department of Agriculture (USDA)-Farm Service Agency's (FSA) State Emergency Board (SEB), to initiate a request from Gov. Kathleen Sebelius to the USDA Secretary to designate 59 Kansas counties in May and October, with 14 more later requested in October 2006 for drought.

In March 2006, Leavenworth also received a USDA Secretarial Disaster Designation for high winds and tornadoes that occurred there.

Citizen Corps:

Preparedness experts agree that the formula for ensuring a more secure and safer homeland consists of preparedness, training and citizen involvement in supporting first responders. As a result, President George W. Bush in 2002 launched USA Freedom Corps, an initiative of which Citizen Corps is part, to embrace the force of volunteer service that emerged as a result of the September 2001 terrorist attacks.

Citizen Corps programs build on the successful efforts that are in place in many communities across the state to prevent crime and respond to emergencies. These programs begin through local innovation and are the foundation for Citizen Corps and community safety.

Citizen Corps is coordinated nationally by the Department of Homeland Security and through the state Citizen Corps Council. In this capacity, the state works closely with DHS, other state entities, local governments, first responders, emergency managers and the volunteer community.



A member of the Community Emergency Response Team program answers questions during Kansas Preparedness Day in September. CERT trains volunteers to respond to emergencies within their communities until first responders can arrive on the scene.

Federal Fiscal Year funds for Citizen Corps were received and distributed to local entities that applied for them in August of this year. Currently, there are 25 Citizen Corps Councils established in Kansas. The breakdown by program is the following:

Council Type	Number
Community Emergency Response Team	25
Neighborhood Watch	40
Volunteers in Police Service	14
Medical Reserve Corps	6
Fire Corps	4

Kansas Citizen Corps is in the process of creating a broader-based state Citizen Council, to include appropriate leadership from first responder, health care, government, private sector, volunteer and faith-based organizations.

Kansas Citizen Corps has sponsored September as Preparedness Month activities at the Capital in Topeka with support from other State and local agencies. Live remotes to share with the general public about preparedness measures and written materials were distributed. Kansas Citizen Corps also distributed preparedness information to schools and to their students through a publication called "Family Matters."

The Adjutant General recorded a Public Service Announcement (PSA) requesting Kansas citizens to be prepared. The

PSA has been distributed to media outlets throughout the state. The announcement outlined action steps to becoming better prepared by making a plan, building a kit and exercising it.

Community Emergency Response Team (CERT) Train-the-Trainer programs were offered in the spring and the fall of 2006. Additional work toward establishing Teen or School CERT programs has been undertaken and methods to expand this program and other Citizen Corps programs are being explored.

The National Citizen Corps office distributed NOAA weather radios to all Kansas public schools for installation and utilization.

Wildland Fire

Kansas Division of Emergency Management worked with Kansas Forest Service, National Weather Service, U.S. Forest Service, U.S. Fish and Wildlife, Bureau of Indian Affairs on the Kansas Wildland Fire Interagency Agreement, the U.S. Forest Service (5-year Administrative Plan). As a result, the Red Flag Warning System was developed.

Because of the increased potential for wildland fires due to drought-like conditions existing in Kansas, additional collaborative and planning work was done to assist citizens and responders. The working group did so in order to provide more awareness about the hazards of wild-fire and to better plan for incident specific response needs by pre-identifying resources.

Additionally, presentations were provided to fire service and emergency management personnel. Kansas received its first Flre Management Assistance Grant declaration for the Obee Fire in Reno County, earlier this year.



Wildfires, such as this one in Reno County, are just one of the many natural disasters to which the Kansas Division of Emergency Management responds.

Mutual Aid

The Kansas Division of Emergency Management submitted Kansas House Bill 2982 to the Kansas legislature. The bill passed and will allow for intrastate mutual aid for all political subdivisions and their representatives, during a state of emergency, as described in KSA 48-932, or for authorized drills and exercises. The Mutual Aid law further defines property retention, obligations of assisting jurisdictions and obligations of requesting jurisdictions. The House Bill has been given the Kansas Statutes Annotated (KSA) number of 48-948 to 48-957 and can be accessed at www.kansas.gov. Any political subdivision that chooses not to participate must do so in writing to the Kansas Division of Emergency Management.

Discussion with various stakeholders is currently taking place to explore the necessary items to be included in the accompanying administrative regulations.

Technological Hazards

The Technological Hazards Section (THS), Kansas Division of Emergency Management, provides direction and planning guidance concerning potential accidents involving hazardous substances such as toxic chemicals, radioactive substances and potential releases from nuclear power plants. The section provides technical assistance related to chemical and radiological vulnerability planning, emergency notification, incident management, exercise evaluation and statewide emergency coordination. THS is responsible for maintaining a Wolf Creek Nuclear Power Plant emergency response plan, accident management off-site and statewide emergency notification. Physical response to Wolf Creek Generating Station or a Cooper Nuclear Station accident/incident is the responsibility of this section with support from KDEM Operations. The Technological Hazards Section provides on the scene coordination and technical support for transportation accidents/incidents involving medical and industrial radioisotopes, nuclear fuel, radioactive waste and spent nuclear fuel.

The section stores, repairs and lends radiation detection devices for use by various public agencies in case of radiological materials accidents. To date, approximately 70,000 radiation detection devices have been made available to the state. These devices are serviced and calibrated regularly by this section to ensure that the devices accurately register radiation. Over the last year, approximately 3,200 radiation detection devices have been calibrated. The section also offers free radiological courses that cover the concepts of protection, detection instruments, monitoring techniques, radiological hazards and protective actions, team-building and procedures to support planning for emergency and recovery activities in the event of a radiological incident. In the upcoming year, to ensure there are ample opportunities to receive the proper training, KDEM's radiological cadre will be initiating a regional training program. The intention is to bring the training to those who need it the most and to also provide the opportunity for individuals to attend and receive the training when it is convenient for them. Currently, training sessions are scheduled in Newton (March 12-16), Hays (April 16-20) and Topeka (May

8-10, 15-17).

The Technological Hazards Section has teamed up with the Kansas Department of Homeland Security Vulnerability Assessment Team (VAT) to conduct vulnerability site assessments on the top 40 critical chemical facilities within Kansas. The purpose of these visits is to become familiar with the facility, on-site chemicals, security and protective measures in place. A Buffer Zone Protection Plan and a chemical vulnerability report are generated after each visit and provided to the

facility for their review of the perceived threats to the facility. In the course of the project, the facilities visited were water treatment plants (nine), refineries (three), fertilizer manufacturing and distribution (10), food processing (seven), chemical manufacturers and distributors (five) and others (six).

In November 2007, KDEM and other state and local agencies will be participating in a Federal Emergency Management Agency (FEMA) ingestion pathway graded exercise with Wolf Creek Nuclear Generating Station. An ingestion pathway is the area surrounding a fixed nuclear facility which, as a result of a release of radioactive material, is a potential source of exposure through the ingestion of water and foods, such as milk or fresh vegetables originating there. An event such as this requires special planning and response. The upcoming year will include severgraded exercise.



al training and planning events to prepare for the Kansas Emergency Management works closely with Wolf Creek Nuclear Generating Station in planning for emergency situations through drills, table top exercises and other events.

Vulnerability Assessment Team (VAT)

The Vulnerability Assessment Team provides

the state with a professional staff of experts who are employed to go to sites identified by the state of Kansas or the federal government as critical infrastructure. This team works with multiple state agencies to provide assessments of facilities. The team has also started providing assessments for hospitals that want to tie their emergency management plans into their county plan.

The Vulnerability Assessment Team is projecting 100 vulnerability assessments to be completed by Dec. 31, 2006. Assessments conducted in 2006 represent a 316 percent increase over 2005.

The following is a breakdown of assessments by category:

DHS Identified 2 Chemical Related 23 65 Courthouses 7 Special Request Hospitals 3 Total 100

Chemical Related Sites (23)

Emporia Water Treatment Plant Frontier El Dorado Refining

CFS West Creekstone Farms Premium Beef

Schwans Foods Helena Chemicals

Salina Water Treatment Plant Liberal Water Treatment Plant

Tyson Meats (Johnson County) Koch Nitrogen Company

Airgas Specialty National Beef Packing

Millard Refrigeration Caraill Meats McPherson Ag Products RSA Microtech

Jayhawk Fine Chemicals National Cooperative Refinery

Hays Water Treatment Plant Great Bend Co-op

Coffeyville Resources Refining
Coffeyville Resources Nitrogen Fertilizer

County Courthouses (64)

Anderson, Barber*, Barton*, Cheyenne, Clark, Cloud, Comanche, Crawford, Decatur, Edwards*, Ellis*, Ellsworth*, Finney, Ford, Gove, Graham, Grant, Gray, Greeley, Hamilton, Harper*, Haskell, Hodgeman*, Jewell, Kearny, Kingman*, Kiowa, Lane*, Lincoln, Logan, Lyon, Meade, Mitchell, Morton, Ness*, Norton, Osborne, Pawnee*, Phillips, Pratt*, Rawlins, Reno, Republic, Rice*, Rooks, Rush*, Russell*, Scott, Sedgwick*, Seward, Shawnee, Sheridan, Sherman, Smith, Stafford*, Stanton, Stevens, Sumner*, Thomas, Trego, Wallace, Washington, Wichita and Wyandotte. (* Projected to be completed prior to Dec. 31, 2006).

Special Request Assessments (7)

McConnell Air Force base**, 190th Air Refueling Wing, Kansas Highway Patrol (KHP) Fleet Facility**, Associated Wholesale (Kansas Department of Health and Environment), KHP Hanger Facility**, Curtis Building, Kansas Judicial Center. (** - Assessment process started in 2005 but completed in 2006).

Hospitals (3)

Susan B. Allan, El Dorado**; Wesley Rehab, Wichita; St. Francis, Topeka

Communication Assessment Team

The Communication Assessment Team was formed in late June 2006 in response to the number one priority established by the federal government and by The Adjutant General: Communications Interoperability. This assessment team was contracted with a Department of Homeland Security grant.

In order to determine how the state is going to address the inability for responders to communicate outside their individual radio ranges, it was necessary to determine what the townships', cities', counties' and state's communication capabilities are and how separate jurisdictions communicate. The team went to every county to determine how emergency medical services, police, sheriff, hospitals that dispatch or receive ambulances, universities that have a certified law enforcement agency and county public works dispatch and receive radio communications. The team also needed to determine how these agencies communicate with each other and surrounding jurisdictions.

The team developed a survey to meet the needs of the state and to answer all the questions. The team consists of three retired military personnel that were communication specialists while on active duty in the military. They refined the survey form that covered all aspects of how dispatch centers communicate.

The team, in conjunction with the Geospatial Information System Section of The Adjutant General's Department, identified and mapped out geographical areas with no radio reception, radio frequency ranges for each radio frequency used in the county and the communication towers associated with each radio.

The assessments were started in the Northwest Region, which was completed by the end of November 2006. The team is expected to start in the Southwest Region in January. The project is anticipated to take a year to complete and should be done by September 2007.



The Communication On Wheels vehicle is a mobile communications center that can be used in emergency situations to keep lines of communications open between first responders and civil authorities during a large-scale disaster.

Military Assistance to Civil Authorities

Directorate of Military Support (DOMS)

Located in State Defense Building - 13 federal and 29 state employees

The Directorate of Military Support provides the planning, military resources and operational support for the implementation of the Kansas National Guard's Military Assistance to Civil Authorities (MACA) mission, the Anti-Terrorism/Force Protection program for the Kansas National Guard and for Wolf Creek and Cooper Generating Stations emergency support. They ensure a timely and effective National Guard deployment in response to a natural or man-made emergency to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property and preserving peace, order and the public safety in Kansas.

DOMS has operational control of the 73rd Civil Support Team, Counter Drug program, Anti-Terrorism and Force Protection, the Kansas National Guard Sunflower communications network, intelligence sourcing and physical security at the State Defense Building Complex and the Kansas National Guard maintenance facilities at Fort Riley. The Sunflower network includes radios at each of the armories across the state as a back up communications system. The network control stations are in the Joint Operations Center in Topeka and the equipment in each location is high frequency radios. DOMS organized, trained and conducted a Region VII foreign animal disease exercise in March and provided Homeland Defense/Security coordination for The Adjutant General's Department and the Kansas National Guard.

Military Support to Civil Authorities

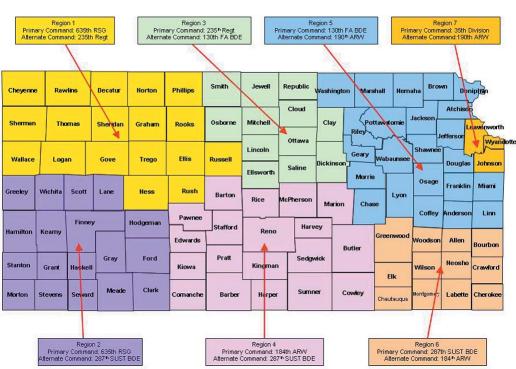
Military support to civil authorities is coordinated through DOMS in The Adjutant General's Department. The Kansas National Guard has assigned major units in both the Army and Air National Guard the responsibility of providing this coordination of military support to civil authority for the counties in their assigned region of the state. They provide assistance in disasters and emergencies.

National Guard Scout Program

The National Guard Scout Program was created in an effort to improve the responsiveness and effectiveness of the

Kansas National Guard during disasters by ensuring that Guard members meet county elected leaders, first responders and emergency managers prior to a disaster. A Guard member who lives or works in the community volunteers to build a relationship with the community points of contact prior to a disaster. When a disaster hits, the Guard member reports to the **County Emergency Operations** Center, where he or she can be of immediate assistance because relationships have previously been developed.

The Scouts serve as the "eyes and ears" of The Adjutant General, providing timely and accurate feedback to the State Emergency Operations Center and the Military Operations Center on how the disaster response is progressing and anticipating the needs of the community for state assis-



National Guard Scout Program regions: 635th RSG (635th Regional Support Group), Hutchinson; 235th Regt (235th Training Regiment), Salina; 130th FA BDE (130th Field Artillery Brigade) and 190th ARW (190th Air Refueling Wing), Topeka; 35th Division, Leavenworth; 287th SUST BDE (287th Sustainment Brigade) and 184th ARW (184th Air Refueling Wing), Wichita.

tance. This provides time to prepare troops and equipment, if needed, but does not circumvent the proven emergency management process where the county emergency managers and/or other county officials request state support.

Civil Air Patrol

The Kansas Wing of the Civil Air Patrol (CAP) is part of a private, volunteer, nonprofit 501(c) (3) corporation and by Congressional charter is the auxiliary of the United States Air Force (USAF). The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding.

The Civil Air Patrol is charged with three balanced primary missions: Aerospace Education, Cadet Programs and Emergency Services.

Aerospace Education

Aerospace education provides the CAP membership and Kansas communities statewide with classroom materials,

teacher training and other educational aids that promote the understanding of aviation and space programs. Each year Kansas Wing members attend the annual meeting of the National Congress on Aviation and Space Education (NCASE).

Cadet Programs

The Kansas Wing Cadet Program develops the potential of youth ages 12 to 21 through aerospace education, leadership training and physical fitness. Parents and educators credit the cadet program for communicating the importance of integrity, self-discipline and trust in their children's personal and professional success. Adult wing members help inspire and encourage cadets interested in aviation industry or military careers.

Emergency Services

Kansas Wing Volunteer Air and Ground teams accomplish most of the search and rescue oper-



Kansas Wing Volunteer Air and Ground teams The Civil Air Patrol's SGS2-33 glider lands at Vinland.

ations in the State. CAP works closely with the Kansas National Guard, Kansas Highway Patrol, Kansas Emergency Management and other agencies during training and actual disaster relief operations. The CAP activities include: searching for missing persons, aircraft and emergency locator transponders (ELT), air and ground transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control and transportation of live human organs, blood and tissue.

Civil Air Patrol volunteer participation in State dedicated missions and training includes site-specific exercises concerning the Wolf Creek Generating Station.

Units and equipment:

- · Emporia three vehicles
- · Garden City two vehicles
- · Hays no equipment
- Junction City one vehicle, one C-182 fixed wing aircraft
- · Lawrence one vehicle
- · Leavenworth two vehicles
- · Olathe two vehicles, one SGS2-33 glider
- · Pittsburg no equipment
- Salina one vehicle, one C-172 fixed wing aircraft
- · Salina (Wing Headquarters) seven vehicles
- · Shawnee Mission no equipment
- · Topeka one C-172 fixed wing aircraft
- Wichita one vehicle, one C-172 fixed wing aircraft

Joint Offices and Programs

Advanced Turbine Engine Army Maintenance (ATEAM)

Located on Fort Riley - 115 federal technicians authorized

Mission: The Advanced Turbine Engine Army Maintenance (ATEAM) provides warranted AGT 1500 engines built to Engine Test Procedures (ETP) 21500 standards in support of the Total Army Component Repair Velocity Management

Program. The ETP was developed by Honeywell the original equipment manufacturer (OEM).

The ATEAM is an ISO 9001:2000 registered program, receiving initial certification on April 13, 2001, and re-certified on April 13, 2004. The International Organization for Standardization (ISO) is an international organization for manufacturing and auditing standards.

The ATEAM is the only facility in Kansas that employs personnel from both the Kansas Army and Air National Guard as Title 32 federal technicians. The annual payroll is \$6.5 - \$7 million dollars and the facility operates with an annual repair parts budget of approximately \$36 million dollars.

The ATEAM provides AGT1500 turbine engines to customers across the United States. Its customers include the National Guard Bureau, Tank Automotive Command (TACOM) and the U.S. Marine Corps. The ATEAM is now a partner with Army Material Command (AMC) as an AGT-1500 provider, as well as a provider for tank



Sgt. Maj. Mark Haselhorst explains part of the ATEAM engine rebuild process to representatives of the Saudi Arabian military and Maj. Gen. Tod Bunting, the adjutant general. The ATEAM is rebuilding AGT 1500 turbine engines for the Saudi government.

engine repair for the Kingdom of Saudi Arabia. The ATEAM shipped the AGT1500 turbine engine in support of current operations including Operation Noble Eagle, Operation Enduring Freedom and Operation Iraqi Freedom. In FY06, the ATEAM produced 121 engines and have 160 already sold for FY07.

The ATEAM offers maintenance support and assistance to National Guard and Marine Corps facilities across the United States by providing repair, advice and training.

Fort Riley is partnering with the ATEAM to construct a new building in order to relocate the functions formerly housed in Building 727 on Marshall Army Airfield. Fort Riley has taken back Building 727 because of its expansion to pick up an aviation brigade. The building will be used for helicopter maintenance functions.

Deputy Chief of Staff for Information Management (DCSIM)

Located in State Defense Building - 8 state employees; 18 federal employees

Mission: Acquire, manage, facilitate, distribute and implement new information services and technologies and develop capital information technology investment. Provide our internal and external customers the best service possible by developing employee incentives, empowerment and long range plans that will accommodate change and promote excellence.

The Deputy Chief of Staff for Information Management (DCSIM) section has successfully increased the bandwidth to all armories to T-1 and provided a secure data link from the Joint Force Headquarters to the governor's office that connects to all 50 States, three U.S. territories and the District of Columbia.

The Kansas National Guard is synchronizing its transformation efforts with the Department of the Army and Air Force as the Guard's wide area network is modernized to provide improved redundancy and increased network security by tying into the Global Information Grid. In the future, the Kansas National Guard will continue to support the Joint Warfighter by enhancing collaboration among Total Force, state agencies and local governments and leveraging superior knowledge management strategies. The Kansas National Guard can provide a system that ties existing Command and Control resources to a centralized Joint Emergency Operations Center (JEOC) located in the State Defense building. The JEOC communications infrastructure provides real-time situational awareness and command and control capabilities throughout the state. This infrastructure,

tied directly to the Kansas National Guard Joint Force Headquarters and National Defense infrastructure through the Kansas National Guard network, provides reach-back communications to local, state and national decision-makers.

The Kansas National Guard upgraded and enhanced all Distance Learning sites in Topeka, Lenexa, Salina, Iola, Wichita, Hays and Leavenworth. Joint Continental United States Communications Support Environment is an umbrella term for National Guard information technology capabilities supporting Homeland Security and Homeland Defense. Congress has provided financial resources necessary for a pilot program in the State of Kansas to improve physical security and enable Kansas Guard National authorities with the visibility of assets to provide emergency response, increased readiness and situational awareness during crisis situations. Communications interoperability plays a critical role in the ability of the Kansas National Guard to conduct time sensitive operations to enhance incident command and control and provide the dissemination of critical information in real time to fielded forces. The Kansas National Guard developed a deployable communications capability to primarily support validated Department of Defense and interagency sharing and communications needs at primary continental U.S. and Kansas-based incident sites.

The DCSIM is responsible for all computer and communication functions related to the Continuity of Operation Plan (COOP) for The Adjutant General's Department and Governor's Office. In the event of a forced evacuation due to a natural or man-made disaster, the DCSIM is responsible for making sure that all critical computer systems and information are in place in the new location, along with the transfer of communications.

Human Resources Office (HRO)

Located in State Defense Building - 25 federal employees and 4 contract employees

The Human Resources Offices provides a full-range of quality personnel support to the more than 2,000 full-time federal employees in The Adjutant General's Department work force. Human Resource Specialists within the HRO administer two separate and distinct personnel systems. Services provided include the administration of the hiring process, entitlements and benefits, labor relations, equal employment opportunity and family support services. All services provided support not only the employees, but also to family members, ensuring that Kansas National Guard forces can meet the needs of their respective mission both in peace and in war.

Full-time funding for FY06 supported 686 Army Guard technicians, 482 Army Active Guard and Reserve personnel, 644 Air Guard technicians and 321 Air Active Guard and Reserve personnel.

Inspector General (IG)

Located in State Defense Building - 4 federal employees

The Inspector General provides The Adjutant General with a continuing assessment of the operational and administrative effectiveness of the command and explains Army and Air Force systems, procedures and processes as they relate to issues. The IG determines the state of economy, efficiency, discipline, morale and readiness throughout the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct. In accordance with Executive Order 12333 and applicable Department of Defense (DoD) regulations, the IG provides oversight of intelligence activities and components within the State. The office also operates a system for resolving problems of soldiers, family members, civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred DoD hotline and federal whistleblower reprisal cases that relate to Army and Air Guard activities. The IG conducts thorough, objective and impartial inspections and follow-up inspections of State National Guard components or activities as directed by The Adjutant General, Chief National Guard Bureau and the Services Inspectors General.

Legal Advisor/Staff Judge Advocate

Located in State Defense Building - 4 federal employees

The primary function of the Legal Advisors' Office is to provide legal services to The Adjutant General and staff. Lt. Col. Bruce Woolpert is the Legal Advisor and Maj. Fran Oleen serves as Deputy Legal Advisor.

The Legal Advisors serve as the State Ethics Counselors for The Adjutant General's Department regarding both federal and state ethics issues. They also serve as claims officers, litigation coordinators, Freedom of Information Act and Privacy Act officers and provide legal support in the areas of contract, real estate, environmental, fiscal, operational and labor law for both state and federal legal issues.

The Legal Office provides legal advice and support to the deputy director of Kansas Division of Emergency Management for planning requirements and guidance, training and exercises, response coordination and administration of recovery programs for the civil sector of the state.

The office provides legal advice and support to the United States Property and Fiscal Office and State Comptroller's Office, including review of state and federal contracts, procurement actions and real property matters involving state funds

and policies and standard operating procedures involving state fiscal management. The staff legally reviews all federal/state agreements between the National Guard Bureau and The Adjutant General's Department.

The office provides legal support and advice to the federal and state human resource offices, serving more than 10,000 employees, including more than 2,500 full-time employees. The Legal Office consults with the agency's Human Resource Officers on most proposed adverse personnel actions and represents the agency in unemployment claims and before the Kansas Human Rights Commission.

United States Property and Fiscal Office (USPFO)

Located in State Defense Complex – 70 federal technicians

Mission: The USPFO receives and accounts for all funds and property of the United States in possession of the Kansas National Guard and ensures that federal funds are obligated and expended in conformance with applicable statutes and regulations. The USPFO is responsible for more than \$2.5 billion in assets owned by The Adjutant General's Department. The office also makes returns and reports on federal funds and property as directed by the Chief of the National Guard Bureau and the appropriate service secretary.

State Partnership Program/International Affairs Office

Located in Nickel Armory, Topeka - 3 full-time employees, including one at U.S. Embassy in Armenia

In 2003, Kansas and the Republic of Armenia were linked under the National Guard Bureau's State Partnership Program. The Kansas National Guard is working closely with the Armenian Ministry of Defense, Ministry of Health, Rescue

Service and other governmental offices and agencies. Types of cooperation include Military-to-Military, Military-to-Civilian, and Civilian-to-Civilian events. In 2006, the Kansas Army and Air National Guard supported approximately 16 events with Armenia.

 In September 2006, Kansas hosted the first Civilian-to-Civilian State Partnership Program event. It focused on vocational training programs and the post-secondary education system in Kansas. Four Armenian representatives from the Ministry of Education met with Kansas educators and visited Kaw Area Technical School, Washburn University, Manhattan Area Technical College, Kansas State University, and Johnson County Community College. This event was designed to promote educational cooperation between the state of Kansas and the Republic of Armenia.



Journalists from Armenia film activities at the Readiness Sustainment Maintenance Site during a visit arranged through the State Partnership Program.

- Military cooperation events continue to focus on enhancing U.S. military standards and procedures as well as enhancing interoperability between Euro-Atlantic and Armenian forces. The Armenian Peacekeeping Battalion has deployed troops to support operations in Kosovo and Iraq.
- In July 2006, Maj. Gen. Tod Bunting completed his third annual visit to Armenia. He met with key members of the Armenian Ministry of Defense and visited a number of military units during his stay.
- Also in July 2006, more than 55 Kansas Army and Air National Guard members deployed to Armenia as the lead component of RESCUER '06. This was an international disaster response exercise that involved 11 countries.
- Kansas also hosted two Armenian journalists in August 2006 as part of a Department of State sponsored visit. The
 journalists toured Kansas National Guard facilities and conducted a number of interviews that focused on military
 cooperation between Armenia and Kansas.
- Key event topics this year included noncommissioned officer roles and responsibilities, noncommissioned officer training, disaster response, minefield clearing, engineering and facility management, firefighting, first aid training, and reserve forces mobilization.
- Future exchanges and visits are projected to continue averaging 15-20 per year.

Innovative Readiness Training

Located in State Defense Building - 1 full-time employee

Innovative Readiness Training (IRT) combines annual training with projects that benefit the community or state. Soldiers and airmen hone the Military Occupational Skills and Army Facilities Components System skills needed to fulfill their primary mission while returning something of value to communities and nonprofit organizations that do not have the physical or financial resources to carry out needed projects. IRT projects can be engineer, medical or transportation and are completed either during annual training or on active duty for training status.

Kansas STARBASE

Located in Kansas City, Salina, Topeka and Wichita - 7 full-time and 3 part-time employees

In 1992, Kansas STARBASE was launched to ignite the interest of youth (4th - 6th graders) in science, math, technology, goal setting and positive life choices by exposing them to the technological environments and positive role models of the Kansas Army and Air National Guard. Kansas STARBASE is an official youth program of the Department of Defense,

which provides most of the funding. Support from a variety of individuals, corporations and foundations supplement the monies received from the federal government.

In FY2000, the National Defense Authorization Act provided legislative authority, under Section 2193b of Title 10, United States Code, which further expanded the program nationwide and provided a more permanent source of funding. The Office of the Assistant Secretary of Defense for Reserve Affairs has the oversight responsibility within the U.S. Department of Defense.

STARBASE has worked with more than 47,800 Kansas children, directly and indirectly, by improving their interest in the areas of math, science or technology as well as instilling a sense of pride and personal accomplishment. It is those traits by which STARBASE will increase the number of students going into math, science and technology areas once they have completed their secondary education. In other words, STARBASE is increasing the pool of highly motivated, technically minded employees and citizens.



The STARBASE program teaches students in 4th through 6th grade principles of science and math in fun and challenging ways through hands-on activities.

The Kansas STARBASE program is the largest in the U.S. There are four locations: Kansas City, Kansas (2nd Battalion, 137th Infantry), Salina (235th Regiment), Topeka (190th Air Refueling Wing) and Wichita (hosted by the 184th Air Refueling Wing).

2006 Highlights:

- In 2006, STARBASE served 3,313 Kansas students.
- For the past four summers, Kansas STARBASE has partnered with western Kansas community colleges to offer STARBASE academies in Garden City, Great Bend and Pratt.
- In addition to the western Kansas STARBASE academies, an academy was offered in Hutchinson with the cooperation of the Kansas Cosmosphere.
- Kansas STARBASE has received nearly \$89,750 in grants and donations to supplement the federal funding.
- Approximately 215 Guard members volunteered nearly 1,900 hours to the STARBASE program.

Family Programs

Located in State Defense Building - 4 federal, 2 state and 7 contract employees

Periods of separation from a military member can present many difficulties in the lives of Kansas National Guard families. From loneliness to single parenting, the Guard family endures an immeasurable amount of added responsibilities and roles while their soldier or airman is deployed.

The Kansas National Guard Family Program is a volunteer based program that provides mobilization training and assistance to Guard families to help them better cope with the pressures of separation and reunion. The Family Program has five operating Family Assistance Centers which serve as a resource and referral. Though the FAC's primary focus is Guard members and their families, they also cater to the needs of military families from all branches of service.

Family Readiness Groups are officially Guard sanctioned support groups consisting of families and friends of the National Guard. Training is offered throughout the year to those families of deploying Guard men and women and also to the volunteers who are the backbone of this program.

Personnel include:

- · One State Family Program Director
- · One Assistant Family Program Coordinator
- One Family Readiness Group Coordinator -Topeka
- · One State Youth Specialist Topeka
- Five Family Assistant Center Coordinators -Chanute, Hiawatha, Lawrence, Manhattan and Wichita.
- · Two Wing coordinators

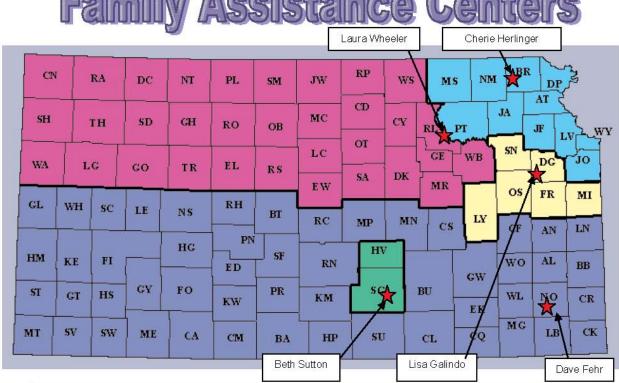
2006 Highlights:

- Volunteers donated more than 35,000 volunteers hours this past year equating to \$603,231 in salaries
- More than 300 volunteers attended volunteer training throughout 2006.
- More than 500 family members attended five pre-mobilization workshops, 12 wellbeing checkups and 12 reunion trainings.



Law campers compete in a team-building exercise at Lake Afton, west of Wichita.

- More than 100 family members volunteered as point of contacts for each deployment, receiving thousands of calls to provide assistance and emotional support to those families of deployed military members.
- More than 30 volunteers sat on Soldier Readiness Process (SRP) lines. Volunteers on the SRP have donated more than 500 hours to help prepare soldiers for deployment.
- Six volunteers and two youth delegates attended the NGB Family Program Conference and Youth Symposium in Philadelphia, Penn.
- A total of 219 Kansas Guard youth attended two youth camps: Teen Camp and Operation Kids Camp.
- More than 100 youth have attended the Youth Reunion Workshops.
- More than 45 volunteers were on the ground to make the youth camps successful.
- A total of 4,000 hours were donated during the execution phase of the youth camps, which doesn't include the coordination phase volunteer hours.
- The program worked in partnership with the Lieutenant Governor's office in managing and executing the Kansas Military Emergency Relief Fund.
- The program worked in a partnership with the 4H, Boys and Girls Club and American Legion to set up Operation Military Kids for National Guard and Reserve youth.
- The program established and implemented a Marriage Enrichment Program for pre, during, and post deployments. Six prep workshops were held and more than 500 couples received training.
- The program works with the 190th Air Refueling Wing's Operation KUDOS (Kids Understanding Deployment Operations), a program to help children understand and prepare for the deployment of parents and other adults in their lives.



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lisa.galindo@us.army.mil	Updated 1 November 2006	

FAC Essential Services - The FAC provides the following essential services:

- · ID cards and DEERS
- TRICARE Medical and Dental
- Crisis Intervention and Referral
- Financial
- Legal
- · Community Information and Outreach

FACs also provide handbooks and facilitate discussion groups and peer support groups to assist family members in dealing not only with their emotions but also with the day-to-day responsibilities they must now assume when their Guard member loved one is away.

FAC Mission - Although they are a National Guard responsibility, FACs are open to members of all armed services. Under normal conditions, National Guard and other military families are supported by the Family Program and FRGs. However, in times of war, natural disasters, mass casualties, or other situations requiring activation, FACs are established to ensure that Guard families are prepared and supported. The Unit Rear Detachment Representative is often called upon to help. Working together, the Family Program, FRG, FAC, and Unit Rear Detachment Representative allow Guard members to focus on the success of their mission knowing that their loved ones' needs are being met at home.

Support Offices

Federal Offices Directorate of Facilities Engineering (DOFE)

Headquartered in State Defense Complex - 58 state employees; 10 federal employees

Mission: Provide quality and environmentally sound planning and execution of construction, maintenance, and repair projects for the Kansas Army National Guard.

Col. Clifford M. Silsby was confirmed by The Adjutant General as the new Construction and Facilities Management Officer for the Kansas Army National Guard in 2005 and continues to head the directorate.

As part of DOFE, the Environmental Office received recognition both as a section and individually. The Environmental Office received awards in the 2006 Army Sustainable Range Awareness (SRA) Recognition Program – second place in the Leader Handbook Award category and third place in the Soldier Field Card category. The SRA program is part of the Army's Integrated Training Area Management program, which sustains Army training lands for current and future use. In addition, members of the Environmental Office staff earned the prestigious Registered Environmental Manager certification.

The DOFE had many construction projects throughout 2006 including State Bond Projects, Military Construction Projects (MILCON), and numerous other smaller construction projects.

State Bond Projects: Due to concern over the aging condition of the majority of the armories throughout the state, a five-year \$22 million bond program was initiated in 2001. An additional \$9 million dollars has been appropriated. Nearly all of the state owned armories are identified for maintenance and repair under this program. The armory renovation projects include roofing, heating, ventilation and air conditioning, and interior renovation and exterior repairs, as needed. These projects range in cost from \$100,000 to \$600,000 per armory. All "state bond project" armories are either in the design, bid or construction phases or the renovations are complete. Armories that have completed their bond renovations thus far are: 2005 -Abilene, Dodge City, Garden City, Holton



An addition to Nickell Armory in Topeka was one of the many projects undertaken by the Directorate of Facilities Engineering.

Horton, Junction City, Liberal, Ottawa, Sabetha, State Defense Building Annex (Topeka) and Troy; 2006 – Chanute, Colby, Fort Scott, Goodland, Lenexa, Paola, Salina East and Salina West.

In addition, six armories have been identified for renovation as historic buildings. They are the "New Deal" armories located in Hiawatha and Kingman; and the "Cold War Era" armories located at Abilene, Clay Center, Garden City, and Newton. Historical restoration is more costly and time consuming. In 2006, Clay Center, Newton and Kingman Armories were renovated. The renovations allow for the armories' continued use as military and public use facilities while preserving their historic characteristics and atmosphere.

Military Construction (MILCON) Projects: The Pittsburg Readiness Center military construction project began construction. This is a joint project between the Kansas Army National Guard and Pittsburg State University, Pittsburg, Kansas. The facility replaces the inadequate 48-year-old armory, home to Company A, 891st Engineer Battalion and will provide enough space to house the unit after its recent reorganization to the 772nd Mobility Augmentation Company under the Army Modular Force program. The project draws upon an excellent opportunity for shared use and activity between the National Guard and the Departments of Military Science and Health, Physical Education and Recreation at the University. The joint construction and collaborative use of this facility provides great cost savings for the people of Kansas in terms of both construction and long-term maintenance cost savings while providing more than 37,000 square feet of improved facilities. Funding has been provided from several sources including federal, state, and private sources.

The Nickell Readiness Center Addition/Alteration is another MILCON project that was under construction throughout

2006 and should be completed in 2007. The ADRS project is underway on the Joint Forces Headquarters complex in Topeka. The addition will provide more than 23,000 square feet of additional administrative and armory space to support existing and additional requirements of the Kansas National Guard. It will provide additional space for the directorates of the Joint Forces Headquarters, as well as offices to support the families, Soldiers and Airmen of the Kansas National Guard.

Future Kansas National Guard MILCON projects identified for funding in the seven-year Department of Defense Future Years Defense Program include a multi-agency Armed Forces Reserve Center and a Field Maintenance Shop in Wichita and airfield taxiway/parking apron improvements at Salina and Topeka.

Numerous other projects of KSARNG facilities were completed in 2006.

Improvements and construction at Kansas National Guard facilities on Fort Leavenworth include:

- · Completed the paving of the road to the field Theater of Operations Command area
- Completed the exterior bay project

Improvements and construction at the Joint Forces Headquarters Complex include:

- Completed the security road from the U.S. Property and Fiscal Office to the State Defense Building
- · Completed the parking lot expansion at the State Defense Building
- Completed the State Defense Building computer room heating, ventilation and air conditioning upgrade

Improvements and construction at Salina Training Center in 2006 include Phase II of the Allied Trades classroom construction. This project was part of the Regional Training Site Maintenance (RTSM) and allows for additional Military Occupational Specialty training as well as additional allied trades training. Also at the Kansas Training Center, a 20-year lease for a large industrial facility of nearly 68,000 square feet and more than 40 acres was contracted with the Salina Airport Authority. The Readiness Sustainment Maintenance Site (RSMS), headquartered at Fort Riley, has expanded its operations here to include heavy repair and reconditioning of U.S. Army trailer type vehicles. Additional projects at RSMS have been completed to expand their operations and mission including construction of a paint booth at Building 1021, and the addition of a water blast system for cleanup of vehicles for reconditioning.

In Coffeyville, a new facility was acquired and numerous improvements were completed to the building to meet the requirements of its unit, the 242nd Engineer Company. The largest project completed in 2006 was the construction of a motor vehicle storage compound. The unit was able to complete some of the grading and rock work on the vehicle storage compound to save on costs of the project. The facility will serve as the Coffeyville armory until a new facility can be built in the distant future.

DOFE is in the second year of a 99-year lease sale arrangement with the City of Manhattan for the 77,500 square foot new armory. Throughout 2006, several improvements were made to the facility to bring it up to the armory standard. Two vaults were constructed within the facility to meet the requirements of the unit and the Army National Guard.

The DOFE was also involved with the State Partnership program with Armenia. The directorate sent an engineering element with members of the 190th Civil Engineers to Armenia to participate in a site visit with the Armenians to see how their military operates and for cross-leveling information on facility engineering. Additionally, the Armenians visited Topeka and Fort Riley to gather information on facility engineering to include systems review, facility maintenance, barracks operation and maintenance, and dining facility operations.

Deputy Chief of Staff for Operations (DCSOPS)

Located in State Defense Building - 12 federal employees

Mission: Provide trained, ready forces and capabilities to the services and combatant commanders for federal missions; support unit mobilizations, demobilizations, reception, staging, onward movement and integration of forces within Kansas. Train, equip and exercise soldiers and units to provide direct support to state and local civil authorities within Kansas and conduct expeditionary medical, logistic, security, engineering and command and control activities.

Accomplishments include being the principal coordinator for resource management for all annual training events; significant improvements in budget execution and Military Occupational Specialty qualifications; multiple overseas deployments in support of military missions in Iraq, Afghanistan, Kosovo, Djibouti and Fort Riley; and planning for units to train at each of the three primary U. S. Army training centers on the continent. This office is the primary planner for locating the force structure of Army National Guard units in Kansas and provides oversight in the process of receiving and disseminating new equipment items.

The Kansas National Guard supported efforts of the United States Army in its ongoing Global War On Terror. Soldiers and Airmen worked in conjunction with the Armenian Armed forces to plan and conduct the first disaster relief exercise with other multi-national partners. Soldiers provided critical medical training support to the Armed Forces of Nepal.

Deputy Chief of Staff for Logistics (DCSLOG)

Located in State Defense Complex - 30 federal employees

Mission: Provides the planning and resources necessary to maintain logistical support for operations of the Kansas National Guard. Provides operational control for the following logistical support sections: Logistics Management, Food Service, Defense Movement Coordinator, Central Property Book Office, and the Combat Service Support Automation Management Office.

Logistics Management coordinates the efforts of the other sections, serves as the liaison with the rest of the Joint Forces Headquarters Kansas staff, and serves as a direct link to units in the Kansas Army National Guard for logistics and provides budget tracking and analysis. Food Service provides technical advice to units on matters pertaining to requisition, receipt, storage, issue and accounting of subsistence. Defense Movement Control coordinates, directs and controls military traffic on Kansas roadways and coordinates with other states' Defense Movement Control centers on movement into and out of the boundaries of Kansas. Central Property Book Office maintains accountability of Kansas Army National Guard assets and processes property book transactions. Combat Service Support Automation Management Office provides customer support in sustaining and operating the Combat Standard Army Management Logistical Information Systems.

The Surface Maintenance Office provides supervision and control over the Kansas Army National Guard equipment maintenance program for the state and supervises more than 300 federal employees in the Maneuver Area Training Equipment Site (MATES), Combined Support Maintenance Shop (CSMS), Field Maintenance Shops (FMS), Advanced Turbine Engine Army Maintenance (ATEAM) and 150 state employees at the Readiness Sustainment Maintenance Site (RSMS).

Directorate of Personnel (DOP)

Located in State Defense Building - 105 federal and 1 state employees

Mission: Manages and provides military personnel support through automated personnel systems to Kansas Army National Guard soldiers through the timely execution of personnel support programs to balance recruiting, retention and attrition management with the needs of the command.

DOP increased operational readiness of the command through recruiting and retention, enhancement of soldier care programs such as effective and equitable promotion systems, life insurance, health and dental care, global tracking of wounded and injured personnel wartime personnel replacements, military incentives and civilian educational programs and awards programs. This section provides personnel support to mobilizing and mobilized units for both federal and state duty.

Safety and Occupational Health Office

Located in the Armed Forces Reserve Center, Topeka - 2 federal employees

Mission: Provide safety and occupational health resources to the full time support personnel of the Kansas National Guard, providing training and education in safety and occupational health.

The Kansas Army National Guard completed its 13th year without a Class A, B or C accident. This is attributable to the emphasis placed on risk management and risk mitigation by leaders at all levels. The Safety and Occupational Health Office also received the National Guard Bureau "Stellar" award, the highest award a state can receive for accident prevention for the seventh straight year. Safety continues to be a key focus for the Kansas National Guard to conserve valuable human and equipment resources while continuing to support the Global War on Terrorism, Homeland Defense and domestic emergency operations.

Senior Army Advisor (SRAA)

Located in State Defense Building - 1 federal employee

Mission: The Senior Army Advisor is the principal advisor to The Adjutant General and the Kansas Army National Guard as a member of the TAG's special staff. He advises and assists in matters pertaining to organization, administration, personnel, training, operations, logistics, readiness, force modernization and mobilization preparedness. The SRAA represents the First U.S. Army Commander and serves as president or member of designated boards.

State Aviation Office (SAO)

Located at Forbes Field, Topeka - 3 federal employees

The State Aviation Office provides command and control and oversight for aviation support facilities in Kansas in order to accomplish the Team Aviation Mission. Team Aviation provides safe, quality, customer-focused individual training, collective training, and logistics support to Kansas Army National Guard (KSARNG) aviation units and soldiers assigned to the KSARNG. On order, provide peacetime general and operational aviation support to the KSARNG, the State of Kansas, and to the United States government.

Office of the State Surgeon

Located in State Defense Complex - 6 soldiers authorized

Mission: Provide the Adjutant General and Chief of Staff with an accurate picture of the Guard's medical readiness and coordinate providers, nurses, medical staff and equipment to support federal, state, and local missions.

2006 Highlights

- Updated KansasGuardMedicine.com to provide more information to the soldiers and leaders of the KSARNG regarding procedures and requirements for physical exams, Soldier Readiness Processing, Line Of Duty investigations and deployment tips.
- Supervised the medical aspects of disaster response exercise Operation Vigilant Guard March 13-15, 2006.
- Conducted joint training with the Armenian Army, July 14-25, 2006.
- Completed plans for training with the Armenian Army in 2007, to include joint Expeditionary Medical Support System deployment training and joint medical conferences.
- Split the roles of Medical Detachment commander and State Surgeon to support the need for a dedicated Joint Forces Headquarters Surgeon's office.
- Tracked 56 soldiers through their post-deployment treatment in Active Duty medical hold.
- Tracked 30 soldiers through their post-deployment treatment in the Community Based Health Care Organization.
- Conducted 92 health boards to determine fitness for duty and retention.
- · Conducted 48 Line of Duty Investigations.

State Offices

Public Affairs Office (Public Affairs Office)

Located in State Defense Building - 3 state employees

Mission: The Public Affairs Office provides information and education about activities of The Adjutant General's Department to the public through the media, internal and external publications, projects, campaigns, speeches, events, VIP trips, orientation flights and other venues. It also provides public information in emergency or disaster situations and participates in training exercises.

The Public Affairs Office produced nearly 150 news releases in 2006, which were distributed to all appropriate media outlets throughout the state, Kansas National Guard personnel, county emergency management agencies, military public affairs offices and other interested parties via fax and e-mail. News releases are posted to The Adjutant General's Department website. Disaster-related news releases are also posted to WebEOC, an Internet-based emergency management system.

Through the Speaker's Bureau, the Public Affairs Office arranges guest speakers from the Kansas National Guard for



Sharon Watson (center), new director of the Public Affairs Office, works on a news release for the Kansas Division of Emergency Management with Randi Stahl (left), deputy operations chief, Human Services Office and Danny Hay, operations branch chief.

schools, civic organizations and other forums for Veterans Day, Memorial Day, Independence Day, meetings, programs and other events.

As part of The Adjutant General's Department, PAO takes part in Kansas Division of Emergency Management drills and exercises designed to test state agencies involved in response and recovery operations following a natural or man-made disaster. The Public Affairs Office was also involved in the planning, preparation and publicity for Kansas Preparedness Month and Kansas Preparedness Day in September.

The Public Affairs Office provided media coverage for deployments and return of Kansas National Guard personnel involved in Operation Iraqi Freedom, Operation Enduring Freedom and other operations for the War on Terrorism, including news advisories and releases, stories, photos and video. The office also provided support for the annual International Officers visit to Topeka, Memorial Day and Veterans Day

events, Kansas STARBASE events and other events in keeping with the agency's goals and missions.

The Public Affairs Office is also responsible for obtaining appropriate approvals to allow civilians to fly on Kansas National Guard aircraft. Once the appropriate approvals for the individuals have been received, Invitational Travel Orders are issued. More than 752 Invitational Travel Orders were issued during the year. A total of 48 orientation flights, one Red Ribbon Fly-in and 16 operations flights were flown by the 1st Battalion, 108th Aviation; 184th Air Refueling Wing and the 190th Air Refueling Wing.

The office also responded to numerous media inquiries every week and general requests from the public for information or assistance. The Public Affairs Office is also responsible for producing the Annual Report and the official agency newspaper, The Plains Guardian.

To support public affairs efforts at unit level, the Public Affairs Office conducts a two-day Unit Public Affairs Representative (UPAR) course at the Kansas Regional Training Institute in March.

State Human Resources Office

Located in State Defense Building - 4 state employees

Mission: Provides a full range of human resources/payroll services for the agency's unclassified and classified state employees and consultation with their federal supervisors. This includes policy and procedure development, recruitment, employment, equal opportunity, staffing, workforce utilization, establishment of new positions, salary adjustments, payroll, benefits, employee performance review, discipline, grievances, labor management, personnel records, some training, and other functions. One staff member also conducts audits of armory funds.

During this period the office has met the agency's changing permanent and temporary staffing needs. Specific actions included: a) 111 hires (44 of which were non-contract temporary employees), 38 promotions, 12 transfers and three voluntary demotions; b) establishing 58 new positions comprised of 43 benefits eligible positions and 15 temporary positions; and c) completing 22 classified/unclassified position reallocation actions.

State Comptroller's Office

Located in State Defense Building - 8 state employees

The State Comptroller's Office establishes and directs the policies and standard operating procedure of fiscal management to ensure compliance with state and federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management. The comptroller provides fiscal and budgetary management services for program managers to ensure agency objectives are accomplished within legislative appropriations and fund limitations. The office administers federal/state agreements between the National Guard Bureau and the agency in support of the Kansas National Guard. The comptroller also serves as the primary liaison with the Division of Budget and Division of Legislative Research for budgetary processes.

During the year, the State Comptroller's Office directed the execution of State General Fund Operating Funds with a 99.98 percent execution rate. The Comptroller's Office initiated a Business



Janice Harper, State Comptroller, is responsible for providing fiscal and budgetary management services for the Adjutant General's Department.

Procurement Card project in Fiscal Year 2006. The mix of federal and state employees at the facilities adds a unique twist in order to make the project work.

Veteran's Memorial Bass Tournament



The Second Annual Veteran's Memorial Bass Tournament was held on April 22 at Coffey County Lake near Wolf Creek Generating Station. The annual tournament is dedicated to the Kansas National Guard soldiers who have died in action in Iraq.

Non-Unit Kansas Army National Guard Organizations

Maneuver Area Training Equipment Site (MATES)

Located on Fort Riley – 120 federal technicians authorized

Mission: To provide field level and limited sustainment level maintenance support to Kansas Army National Guard (KSARNG) units that have equipment pre-positioned at the MATES, and dedicated sustainment maintenance support to five Field Maintenance Shops (FMS) in their area of responsibility and the remaining five field maintenance shops on an

as needed basis. The MATES is also responsible for issuing, securing, storing, accounting and hand-receipting equipment pre-positioned at the location by the supported units.

The MATES provides limited sustainment maintenance support directly to units of the KSARNG for selected items that the FMSs are unable to support, such as communication, electronics, instrument and fire control, weapons and NBC equipment and fabrication functions.

The MATES provides highly trained personnel, equipment, special tools and the facilities to train soldiers in field level and some limited sustainment level maintenance tasks and supply operations. It tracks and reports equipment readiness, maintenance and supply status for equipment pre-positioned at the site.

The MATES has 123,000 square feet of building space with 47 maintenance bays and 721,000 Sgt. Daniel Byrd and Sgt. Bradley Youngmark work together on a piece of square feet of parking area. The MATES has a



equipment at the Maneuver Area Training Equipment Site.

total of 26 acres of land. The payroll for MATES is about \$8 million and the MATES annual repair parts budget about \$10 million.

MATES has 10 separate sections: two Field Maintenance Sections; an Armament, Instrument and Fire Control Section; Inspector Section; Production Control Section; Class IX Repair Section; Mechanical Maintenance Section; Communications, Electronics, Missile Repair Section; Property Accountability Section; Allied Trades Section; and the Front Office Section.

MATES is compliant with and participates in the International Standardization Organization (ISO) for quality assurance under the ISO 9001-2000 standard and the MATES supports the National Maintenance Program (NMP) for Army Material Command (AMC).

As part of the special projects repair programs, MATES has 14 separate component lines that are repaired in support of the ATEAM, RSMS and the National Maintenance Program for the Army Material Command (AMC). In addition, MATES provides maintenance support to Fort Riley on an as needed and reimbursable basis. The MATES maintains more than 1,100 lines of shop stock valued at more than \$2 million and 3,000 lines of bench stock valued at more than \$100,000.

During this last year the MATES has provided pre-deployment and post deployment maintenance support to deploying units of the KSARNG for Operation Noble Eagle, Operation Enduring Freedom and Operation Iraqi Freedom, to include the deployment of numerous MATES employees.

MATES personnel also supported new equipment fielding of the tactically quiet generators and mobile tracking systems. They also hosted or supported tours and equipment displays for Singapore military personnel, Wamego, Kan., 5th grade students, the Independence Day parade in Wamego and the South Central Kansas vocational-technical class. MATES personnel have also prepared and painted equipment in support of the Kansas National Guard Museum, which this year included a 5-ton truck and a towed howitzer and, in the near future, will include an M1 tank. All of this was done while completing more than 3,900 work orders with an overall reduction in the MATES backlog.

Combined Support Maintenance Shop (CSMS)

Located in the State Defense Complex – 43 federal technicians authorized

Mission: Performs Field and Sustainment maintenance support on federal equipment issued to the Kansas Army National Guard, to the extent tools, equipment, time and personnel are available to repair equipment for return to the unit.

The CSMS provides support for the following areas: Communications/Electronics; Computer Repair; Nuclear, Biological and Chemical Equipment Repair; Heavy Mobile and Construction Equipment Repair; Quality Control; Production Control; Class IX Repair Parts; Small Arms Repair and Test Measurement and Diagnostic Equipment, Calibration and Repair. The facility operates on a \$3 million budget.

During this last year the CSMS provided support to Kansas National Guard units during pre-deployment and post deployment in support of Operation Noble Eagle, Operation Enduring Freedom and Operation Iraqi Freedom. The CSMS also saw a return to the shop a majority of its employees who were deployed the previous year.

During this last year the CSMS completed 2,500 work orders for FY-06; estimates are that in FY-07 that another 2,800 – 3,000 + work orders will be accepted for repair. The Calibration shop calibrated/repaired more than 6,500 items.

Field Maintenance Shops (FMS)

10 locations – 79 federal technicians authorized

Mission: Provides field level services and repairs to Kansas Army National Guard unit equipment. The FMS maintains supported units' equipment and provides facilities, equipment and training to soldiers. The shops are located in Dodge City, Hays, Hutchinson, Iola, Kansas City, Kan., Manhattan, Ottawa, Sabetha, Topeka and Wichita.

Army Aviation Support Facilities (AASF)

Located in Topeka and Salina – 86 federal technicians authorized

Mission: Army Aviation Support Facilities are charged with ensuring that supported units sustain and maintain proficiency on individual pilot and crew chief proficiency. The AASFs are also charged with ensuring that the unit aircraft are maintained to the standards as outlined by the Department of the Army. Standards for Army National Guard Aviation are no different than the requirements for Active Duty units' pilots and aircrew members. Additionally, the AASFs provide mission support during periods when the supported units are not conducting Inactive Duty Training and Annual Training.

2006 Highlights:

- Flying Hour Program Execution: 2,487 hours.
- Kosovo: Kansas recently had two UH-60s and 11 soldiers return from supporting operations in Kosovo.
- Supported the mobilization of the 108th Aviation for duty in Operation Iraqi Freedom.
- Conducted more than 200 non-training support missions for the Kansas Army National Guard. This included support
 to the general staff, active duty and reserve component unit training support and support to local communities.
 Provided aircraft support for Drug Demand Reduction Program, STARBASE, JROTC and ROTC programs. Provided
 aircraft flyover and static display support for community events.

Readiness Sustainment Maintenance Site (RSMS)

Located on Fort Riley and Salina Airport Industrial Center – 180 state employees authorized

Mission: The RSMS refurbishes equipment received from Department of Defense (DoD) agencies from all over the world. Refurbished equipment is then directed to ARNG units to fill critical readiness shortages. The RSMS provides the Army National Guard with top-quality military vehicles and component refurbishment or repair by utilizing cost effective, labor-efficient methods that maximize savings for the DoD and American taxpayers. The facility has a \$24 million budget.

RSMS, an ISO 9001:2000 registered program, is one of only five state worksites in the nation that refurbish and repair military equipment and components for the Army National Guard. This worksite was originally established in 1993 as a five-year contract referred to as "RETRO Europe," which saved the government over \$163 million. With that success, the National Guard Bureau awarded the worksite subsequent contracts in 1998 under a program titled "Readiness Sustainment Maintenance Site" (RSMS).

In March 2006, The Adjutant General announced the expansion of the Kansas Army National Guard's RSMS program to the Salina Airport Industrial Center. The new facility will house operations for an expansion of the current RSMS. Initially, the Guard will employ 40-45 civilian workers. Total employees are projected to be around 150 when the facility operates at capacity.

Additionally, a congressional add-on approved \$1,000,000 for a state of the art water blast paint removal system, thus further reinforcing the relevance of the RSMS mission and its cost effectiveness.

Our History

Kansas National Guard

Citizen-soldiers began protecting Kansas homes and families when our state was still a territory, leaving farms, businesses and other work places when called to defend the state and nation.

As members of the National Guard of the United States, they trace their roots to the organized "militia" regiments formed in the Massachusetts Bay Colony in December 1636. "Militia," from the Latin "miles," means "soldier." The concept of

armed citizenry comes from the Greeks who required military service of free male citizens to defend their own land and the city-state, generally for short durations. That concept, which came to the colonies from England through the Saxons, brought with it an enduring fear of standing armies – the repressive forces of monarchs. The posting of British Regulars in the colonies reinforced that fear and distrust of full-time soldiers among Americans.

"Minutemen" from that same colony's militia fired the "shot heard around the world" at Concord River's North Bridge on April 19, 1775, and began our nation's struggle for independence from Britain. We gained that independence with the help of the Marquis de Lafayette, a volunteer commander for American troops, and on his return to America in 1824, members of a New York militia took the name "National Guard" in honor of the Marquis, who was the commander of a French militia unit called the "Garde Nationale de Paris." By the end of the 19th century, militia units in nearly all states were desig-



The Kansas National Guard has taken part in every U.S. conflict since the state's territorial days, including Operation Desert Shield/Desert Storm in 1990-1991. Here, an air refueling tanker from the 190th Air Refueling Wing flies over Jeddah, Saudi Arabia. (National Guard Bureau Heritage Series)

nated "National Guard" and with the passage of the Militia Act of 1903, the name "National Guard" became official.

Both the Army and Air National Guard seals are built around the "Minuteman," the symbol of the National Guard. During colonial times, the Minutemen were the members of the militia who volunteered to respond within 30 minutes with their own arms. The plowshare in the Minuteman symbol represents the civilian job the Guardsman leaves as he picks up his musket to answer the call to serve our state or nation.

The forerunner of the Kansas National Guard, the Kansas Militia, was formed on Aug. 30, 1855, when the Territorial Governor and Legislative Assembly of the Territory of Kansas established "An Act to organize, discipline and govern the militia of this Territory." The Act also provided for the Territorial Governor, with the advice and consent of the Legislative Council, to appoint and commission one adjutant general to oversee the territorial militia. The first Territorial Adjutant General was Hiram J. Strickler, who was appointed on Aug. 31, 1855. On Jan. 29, 1861, six years after the formation of the territorial militia, Kansas became the 34th state and the state militia was organized into units of the Kansas National Guard. Article 8, Section 4 of the Kansas Constitution designates the Governor of Kansas as the commander in chief for state duties. The U.S. Congress passed the Militia Act of 1903, providing the same organization and equipment for the National Guard in each state as provided to the U.S. Army.

The Kansas National Guard consists of the Kansas Army National Guard and the Kansas Air National Guard, the latter established on Sept. 18, 1947.

The Kansas National Guard has been involved in the nation's conflicts since the state's inception as a territory. The Kansas Guard actively participated in the Civil War, 1861-1865; Indian Wars, 1864-1870; Spanish-American War, 1898-1899; Mexican Border, 1916; World War I, 1917-1919; World War II, 1940-1946; Korean War, 1950-1952; Berlin Crisis, 1961-1962; Air National Guard Squadron Tactical Reconnaissance Interceptor Program alert (STRIP), 1955-1965; Vietnam War, 1966-1969; 8044 (formerly Single Integrated Operations Plan Alert), 1978 - present; Operations Desert Shield/Desert Storm, 1990-1991; Operations Northern and Southern Watch in Southwest Asia, 1992 - 2002; Operation Restore Hope in Somalia, 1992-1993; Operations Joint Endeavor, Deny Flight and Joint Guardian in Bosnia-Herzegovina, 1995-2003; Operations Phoenix Scorpion, Phoenix Scorpion III and Desert Fox in Southwest Asia, 1997 and 1998; Operation Allied Force in Kosovo, 1999 - present; the Global War on Terrorism (Operation Enduring Freedom and Operation Noble Eagle,

2001- present; and Operation Iraqi Freedom, 2003 - present).

During the Philippine Insurrection following the Spanish-American War, five Kansas Guardsmen were awarded the Medal of Honor for their heroic actions. Col. Frederick Funston was the most famous of these Guardsmen. The others were Pvt. Edward White, Pvt. William Trembley, 1st Lt. Arthur Ferguson and Sgt. John A. Huntsman.

Another Medal of Honor recipient was William F. Cody, a.k.a. "Buffalo Bill" Cody, who was a member of the 7th Kansas Cavalry during the Civil War. Cody earned his medal for gallantry in 1872 during the Indian Wars when he was a civilian scout assigned to the 3rd U.S. Cavalry.

A posthumous award was presented to 2nd Lt. Erwin Bleckley for helping to save the "Lost Battalion" during World War I. He began military service by enlisting in the Kansas Army National Guard's Battery F, 1st Field Artillery, which later became the 130th Field Artillery Regiment. His interest in aviation led him to volunteer for the Army Air Service, the forerunner of the U.S. Army Air Corps, which later became the U.S. Air Force. As the first aviator to earn the Medal of Honor, he is claimed by the Kansas Air National Guard and U.S. Air Force, although in reality he was a member of the Kansas Army National Guard.

Col. Don Ballard, a retired member of the Kansas Army National Guard, saved lives while risking his own life as a Navy medic in Vietnam and is the only living Kansas Guard Medal of Honor recipient.

Kansas citizen-soldiers and citizen-airmen have also served our state supporting civil authority in the 1888-89 County Seat Wars, the 1893 Legislative War, labor disputes in 1886 and 1893, and during student unrest over the Vietnam conflict in the 1960s. They continue to train to assist civil authority today. They also serve to protect Kansans in response to emergencies and disasters throughout the state, including tornadoes, floods, snowstorms and other weather-related and manmade emergencies and disasters.

Kansas Division of Emergency Management

In 1941, the Kansas Legislature established the State Council of Defense. As a result of the Federal Civil Defense Act of 1950, the State Civil Defense Agency was established the following year. The State Civil Defense Agency was charged with providing civil defense to protect life and property in Kansas from nuclear attack, but did not address other disasters.

In 1955, the State Civil Defense Agency became part of The Adjutant General's Department. It is responsible for emergency management throughout Kansas at state and local (county/city) levels, advising the governor with respect to his or her powers and duties during a disaster/emergency and coordinating state and federal level response.

In the 1970s, a Radiological Systems Management Section was established to meet requirements of the Nuclear Regulatory Commission. It provides inspection, repair, calibration, and exchange services for more than 70,000 radiological detection, identification, and computation instruments in Kansas and is responsible for approving the security arrangement, location, and the individuals responsible for the maintenance of radiological materials. The construction of two nuclear power plants - the Wolf Creek Generating Station near Burlington, Kan., and the Cooper Nuclear Station in southeast Nebraska - necessitated planning activities for the division designed to protect the public from accidental radioactive material releases into the environment.

In 1975, the title of Civil Defense was changed to the Division of Emergency Preparedness. This reflected the "dual use" of nuclear and natural disaster and preparedness as stated in the Robert T. Stafford Act of 1974. In 1993, the Division was redesignated as the Division of Emergency Management.

The division is responsible for training state and local personnel to respond to natural disasters such as floods, tornadoes, snowstorms and man-made disasters.

Kansas Homeland Security

As both a military and a public safety organization, many of The Adjutant General's Department's sections were involved with homeland security concerns even before the events of Sept. 11, 2001. Shortly after those events, Kansas Homeland Security was made a part of The Adjutant General's Department. The Adjutant General was named Director of Kansas Homeland Security in October 2001.

Working in conjunction with the Kansas Bureau of Investigation, Kansas Highway Patrol and other agencies at all levels of government, the state's homeland security picture was analyzed and security measures were stiffened at airports, utilities and other key infrastructure across the state to ensure that the health and safety of the public were well-protected.

In July 2004, a Homeland Security section was established in Kansas Division of Emergency Management to coordinate all phases of homeland security, including prevention/mitigation, preparedness, response and recovery. Other organizations within the department also provide homeland security support and assistance.

Civil Air Patrol

The Kansas Wing of the Civil Air Patrol (CAP) is part of a private, volunteer, nonprofit 501(c)(3) corporation and by Congressional charter is the auxiliary of the United States Air Force (USAF). The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding.

Joint Forces Headquarters Kansas

The Kansas National Guard Joint Forces Headquarters (JFHQ) exercises command and/or control over all assigned, attached or operationally aligned forces as a standing, deployed joint force headquarters within the geographic confines of the state. It provides situational awareness for developing or ongoing emergencies and activities to federal and state authority. The JFHQ provides trained and equipped forces and capabilities for federal missions and supports civil authority with capabilities and forces for homeland security and/or domestic emergencies.

Maj. Gen. Tod M. Bunting is the adjutant general. Command Sgt. Maj. Stephen Rodina is the state command sergeant major.



Maj. Gen. Tod M. Bunting



State Command Sgt. Maj. Stephen Rodina



Col. Eric Peck

The Chief of the Joint Staff - Col. Eric Peck

- Works directly for and is the full-time representative of the Joint Staff, advisor to The Adjutant General on all National Guard military matters for Homeland Security/Defense.
- Manages all Joint Staff Programs in Kansas relating to Homeland Security, oversees the state's quick/rapid reaction
 forces, civil support team and other National Guard emergency response forces that could respond to requests from
 the Department of Defense (DoD), governor or local officials to situations that range from local to international and
 addresses contingencies or threats which include natural or man-made disasters, terrorism, weapons of mass
 destruction, critical asset protection, civil disturbances, interstate compacts and federal mobilizations and deployments.
- Supervises daily operations and activities of elements of the Joint Forces Headquarters Kansas staff, which includes J-2 (Intelligence Directorate), J-5/7 (Strategic Plans, Policy and Interagency Operability, Joint Doctrine, Joint Force Development and Support Operational Planning) and Director of Military Support.
- Oversees the joint staff development of policies, directives and training for joint force mission accomplishment and organizations managed.
- · Serves as Joint Task Force Commander for Homeland Security events and incidents in Kansas.

Joint Force Headquarters J-1, Director of Manpower and Personnel - Col. Kathryn Hulse

- Responsible for all joint Army and Air National Guard manpower, personnel readiness, personnel services and human management in the Kansas National Guard. Provides statewide policy, oversight and guidance in order to ensure expected levels of readiness for all National Guard personnel.
- Includes traditional and full-time support, manpower, Human Resources for Army National Guard and Air National Guard military and technician personnel, Family Program, Ceremonial Program, and Employer Support of the Guard and Reserve.
- Serves as the principal staff officer and primary advisor to The Adjutant General, senior commanders and staff for all
 matters pertaining to the development, interpretation, integration and implementation of the human resources programs and policies for the traditional service members, Active Guard and Reserve, technician work force, and their
 families and employers.

Joint Force Headquarters J-2, Intelligence Directorate - Lt. Col. Joe Knowles

- Responsible for all intelligence-related matters, including joint intelligence policy and programs, current intelligence and foreign threat information, situational awareness and Common Operating Picture (COP).
- Manages the intelligence sharing capabilities in support of state level joint force operations and determines objectives, directs operations and evaluates information requirements.
- Serves as the channel of communication for The Adjutant General to Chief National Guard Bureau and NORTHCOM and is recognized as an expert on intelligence issues affecting the Department of Defense and maintains continuing liaison with intelligence counterparts.

Joint Force Headquarters-J-3, Operations Directorate - Col. John Andrew

· Responsible for planning, coordinating, organizational development and integrating JFHQ operations, including the

operation of the Joint Operations Center (JOC) of the JFHQ-State.

- Ensures readiness by providing management and synchronization of actions in a variety of functional programs for the directorate. He serves as the primary for the formulation of plans, policies and programming and budgeting data pertaining to current operations.
- Manages the state mobilization readiness and state aviation operations and performs long term planning and organizational development necessary to accomplish functions essential to state National Guard joint operations, training and readiness missions.



Joint Force Headquarters J-4, Logistics Directorate - Col. Robert Schmitt

- Responsible for supply and services, maintenance, transportation management which includes Defense Movement Coordination (DMC), operations tempo budget management, acquisition, command logistics combat automation, inventory management, and installation, facility and environmental issues.
- Responsible for integrating logistics information system requirements across joint programs and between logistics and other combat-support functional areas and provides logistics planning and operational requirements and is responsible for sustainment of equipment used by National Guard units.

Joint Force Headquarters J-5/7, Strategic Plans, Policy and Interagency Operability, Training and Force Development Directorate - Col. Jose Davis

- Responsible for strategic planning for current and future military strategies, developing joint integration plans, joint training, joint Professional Military Education and exercise programs, and to develop the action plans to implement approved joint strategies for the department. Provides information, analysis, guidance and recommendations on matters regarding joint policy and joint force development; supporting strategic planning; execution of National Guard positions regarding international affairs issues; joint doctrine; professional development; joint training exercises and assessment; and serves as the primary staff responsible for the formulation of strategic plans, policies, international affairs, joint training and force development.
- Planned and coordinated the first Joint Forces Headquarters interagency homeland security exercise, Vigilant Guard FEMA Region VII. A three-day, single-site, multi-state exercise involving scenario's designed to examine, evaluate and execute complex mission requirements to enhance JFHQ/Joint Task Force core capabilities.
- Developed various agency plans to support response capabilities for Kansas National Guard forces in support of domestic operations and homeland security and homeland defense.
- Organized to manage strategic planning support for integrated initiative projects. Trained to manage the Joint Capabilities Database and Joint Combined State Strategic Plan for strategic and operational planning considerations.

Joint Force Headquarters J-6, Director of Command, Control, Communication and Computers (C4) - Col. Walt Frederick III

 Responsible for all matters pertaining to C4 systems which support the primary functions involving the collection, transportation, processing, dissemination and protection of information. These systems include both the communications and computer systems required to implement the state command and control process and are the information exchange and decision support subsystems within the state's total force Command and Control Support System.

Joint Force Headquarters J-8, Force Structure, Resources, and Assessment Directorate - Col. Bob Bloomquist

- Responsible for resource management oversight, guidance, policy, procedures, performance metrics and operational contracting.
- Provides guidance, policy and direction over J-8 functions involving internal review, data processing, comptroller, supply and services, purchasing and contracting and property management. The J-8 provides Joint Strategic Resource planning, capabilities-based planning and analysis and overall program requirements analysis and validation.

Kansas Army National Guard



Joint Forces Headquarters Kansas (JFHQKS) - Land Component

7,300 soldiers authorized

Headquarters in Topeka - 625 soldiers authorized

Brig. Gen. Jonathan Small, commander of the Kansas Army National Guard and assistant adjutant general - Army, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.

Col. Joe Wheeler is chief of staff for the JFHQKS - Land Component and Command Sgt. Maj. Scott W. Haworth is the command sergeant major for JFHQKS - Land Component, replacing Command Sgt. Maj. David Wright, who retired Dec. 31.

The Kansas Army National Guard (KSARNG) is a military organization of more than 7,000 authorized soldiers within Kansas. Headquartered at the State



Brig. Gen. Jonathan Small



Scott W. Haworth

Col. Joe Wheeler Command Sgt. Maj.

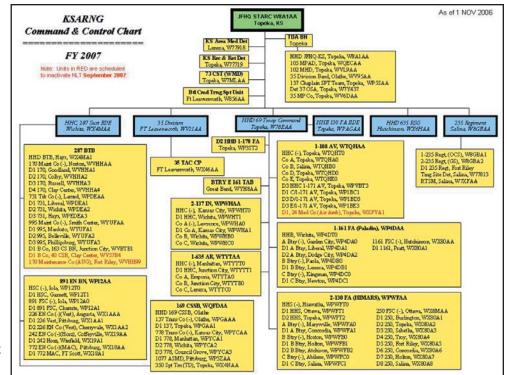
Defense Building, Topeka, it has 54 armories, 10 Field Maintenance Shops (FMS), plus additional training and logistical support facilities throughout the state.

The KSARNG has five brigade-level commands – 635th Regional Support Group, 69th Troop Command, 287th Sustainment Brigade, 130th Field Artillery Brigade and 235th Training Regiment- and is the host state for the 35th Division, which has subordinate units in three states.

JFHQKS oversees fiscal, maintenance, training, supply and repair facilities, including the United States Property and Fiscal Office (USPFO), Maneuver and Training Equipment Site (MATES), Advanced Turbine Engine Army Maintenance (ATEAM), Kansas Regional Training Institute (KSRTI), Kansas Training Center (KSTC), Readiness Sustainment Maintenance Site (RSMS), Combined Support Maintenance Shop (CSMS) and two Army Aviation Support Facilities (AASF).

Units:

- · Headquarters and Headquarters Detachment, Topeka
- 105th Mobile Public Affairs Detachment, Topeka
- 73rd Civil Support Team (Weapons of Mass Destruction), Topeka
- 102nd Military History Detachment, Topeka
- · Detachment 37, Operational Support - Aviation (OSA) Command, Topeka
- 35th Military Police Company, Topeka
- Kansas Area Medical Detachment, Lenexa
- · Kansas Recruiting and Retention Command, Topeka
- 35th Division Band, Olathe
- 137th Chaplain Support Team, Topeka
- **Battle Command Training Support** Unit, Fort Leavenworth





35th Division

Headquarters in Fort Leavenworth – 840 authorized at Headquarters

Mission: On order, the 35th Division mobilizes and deploys to a theater of operations and conducts operations in a combined and joint environment, supporting national command objectives. On order, conducts military and civil-military operations, including support and stability operations, while deployed in theater, or upon other activation within the United States in support of Federal and State Agencies. Maj. Gen. M. Wayne Pierson is the division commander. Brig. Gen. John Davoren is the deputy commander and Command Sgt. Maj. Dennis Taylor is the division command sergeant major.







Maj. Gen. M. Wayne Pierson

Brig. Gen. John Davoren

Command Sgt. Maj. Dennis Taylor

The 35th Infantry Division is one of eight divisions

M. W
in the Army National Guard. Division Headquarters elements:

- 35th Division Main, Kansas (Detachments in Missouri and Illinois)
- 35th Division Tactical Command, Kansas (Detachments in Missouri and Illinois)
- · 35th Division Special Troops Battalion, Missouri

Modular habitual training relationships include: 33rd Brigade Combat Team, Arkansas; 66th Brigade Combat Team, Illinois; 218th Brigade Combat Team, South Carolina; 48th Brigade Combat Team, Georgia; 110th Combat Support Brigade, Missouri; 287th Sustainment Brigade, Kansas; 20th Combined Aviation Brigade, Missouri; and 142nd Fires Brigade, Arkansas.

2006 Highlights

- In January 2006, the division participated in Yama Sakura 49 (Japan) as a subordinate division to I Corps.
- In April, the division welcomed back 14 Soldiers from a deployment in Iraq. They were honored with a Freedom Salute Ceremony where they were presented with the Freedom Medal, an encased American Flag and the Freedom Coin.
- In May 2006, the division participated in Cobra Gold (Thailand), a multilateral exercise involving the U.S., Thailand, Singapore, Japan and Indonesia. The exercise is designed around a multinational peacekeeping scenario in support of the United Nation's Global Peace Operations Initiative. This was the 25th anniversary of this multinational event.



Brig. Gen. Ray Byrne, Col. Richard Hayes, and Singapore Col. C.B Tan attend a briefing during Tiger Balm 2006. Tiger Balm is an annual International exercise conducted between the U.S. and Singapore.

- In July 2006, the division hosted Tiger Balm at Fort Leavenworth as a bilateral exercise with the Singapore Armed Forces. The exercise simulated a high intensity battle followed by a stability and reconstructive operation. A Kansas City television station visited the division during the exercise, producing a two minute news story on the international training.
- In September 2006, the division was alerted about the Kosovo deployment in Training Year 2008. The division will deploy a portion of the unit in support of Kosovo Force 9 peacekeeping operations.
- On Sept. 15, 2006, the division suffered the loss of Sgt. 1st Class Bernard Deghand. Deghand was serving on a deployment in Afghanistan when he was killed in action as part of Operation Mountain Fury. Deghand was posthumously promoted to master sergeant and awarded the Bronze Star and Purple Heart Medals, as well as the Combat Infantryman's Badge.



635th Regional Support Group

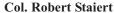
Headquarters in Hutchinson - 57 soldiers authorized

Mission: Provides command and control, structure for non-major combat operations, and assist's AC/RC units in meeting training, readiness, and deployment requirements. Col. Robert Staiert is commander of the 635th Regional Support Group (RSG); the group command sergeant major is Command Sgt. Maj. Michael Quenzer.

2006 Highlights:

- · Mobilized and deployed in support of Operation Iraqi Freedom
- · Post mobilization training conducted at Camp Shelby, Miss.
- Transformed from the 35th Division Artillery to the 635th Regional Support Group
- Currently deployed and supporting the Theaters of Iraq and Afghanistan







Command Sgt. Maj. Michael W. Quenzer



Soldiers of the 635th Regional Support Group board a jet bound for Kuwait.

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287th Sustainment Brigade

Headquarters in Wichita – 2,741 soldiers authorized; 303 soldiers at Headquarters

Mission: Plan, prepare, execute and assess combat service support operations within a corps or division Area of Operations

The 287th Sustainment Brigade was activated on Sept. 1, 2005. It is headquartered in the Wichita East Armory. It is the largest brigade-level headquarters in the state. The commander is Col. Henry Martin; the command sergeant major is Command Sgt. Maj. John Ryan.

The 287th Sustainment Brigade provides command and control for the following units:

- · 287th Special Troop Battalion, Hays
- 169th Corps Support Sustainment Battalion, Olathe, and subordinate units
- 891st Engineer Battalion, Iola, and subordinate units
- 170th Maintenance Company, Norton
- 323rd Missile Support Company, Wichita (inactivating)
- · 731st Transportation Company, Larned
- 995th Maintenance Company, Smith Center
- Detachment 1, Company B, 40th Forward Support Battalion, Clay Center
- Detachment, Company B, 163rd Corps Support Battalion, Junction City

2006 Highlights:

The aftermath of Hurricanes Katrina and Rita caused widespread devastation along the Gulf Coast. This large scale
natural disaster caused a large number of citizens that lived in the affected area to become displaced to locations that
could support and sustain them. Task Force Wichita conducted logistical support and relief operations across the entire state of Louisiana.

 Several members of the 287th Sustainment brigade participated in Yama Sakura 49 Jan. 17 through Feb. 3, 2006, at Fort Lewis, Washington. Yama Sakura is an annual bilateral Army command post exercise sponsored by U.S. Army Japan and the Ground Staff Office and rotates among the five regional armies of Japan.

 Col. Tim Carlin turned over command of the Kansas National Guard's 287th Sustainment Brigade to Col. Henry Martin during a change of command ceremony on June 4, 2006.





Col. Henry Martin

Command Sgt. Maj. John Ryan





287th Special Troops Battalion (STB) Battalion Headquarters in Hays – 872 soldiers authorized

Mission: The 287th Special Troops Battalion (STB) commands and controls the separate companies and attachments of the 287th Sustainment Brigade in full spectrum operations.

It directs sustainment support operations for the STB and provides sustainment advice to supported commanders in the STB. It trains organic units and provides command and control, administrative/logistical operations, to organic and attached units. The STB is organized with a headquarters and headquarters company. It integrates the functions of the



At a change of command ceremony the subordinate units of the 287th Special Troops Battalion stand at attention awaiting inspection.

battalion personnel, intelligence, training and supply staff sections and provides the company to which the STB personnel are assigned.

The 287th Special Troops Battalion was activated on Sept. 1, 2005, and is headquartered in Hays with the Headquarters and Headquarters Company and Brigade Headquarters located in the Wichita East Armory. The STB was commanded by Lt. Col. Greg Salisbury and as of Nov. 1, 2006, is commanded by Lt. Col. Tony Divish.

2006 highlights:

 The 731st Transportation Company along with the 242nd Engineer Company made up Task Force Wichita, which deployed to Louisiana in support of the hurricane relief effort. Additionally, several members of the STB Staff deployed with the 35th Infantry Division staff as part of the division supply shop.

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169th Corps Support Sustainment Battalion (CSSB)

Headquarters in Olathe – 1,049 soldiers authorized

Mission: Provides command and control of combat service support units. Major equipment includes the Palletized Load System (PLS) used to haul a variety of material, Heavy Equipment Transport System (HETS) used to haul tracked armor, and the M997 Ambulance used for patient evacuation.

Units:

- · Headquarters and Headquarters Company, Olathe
- 137th Transportation Company (PLS), Olathe and Topeka
- 778th Transportation Company (HET), Kansas City, Manhattan, and Wichita
- 1077th Area Support Medical Detachment (ASMD), Olathe
- 350th Augmentation Element, Theater Distribution (TD), Ottawa

2006 Highlights:

- Headquarters and Headquarters Detachment, 169th CSSB, was awarded the Meritorious Unit Citation for exemplary performance during Iraqi Freedom III.
- The 137th Transportation Company was awarded the Meritorious Unit Citation for exemplary performance.
- HHD and the 137th Transportation Company conducted their Family Reintegration Training and Freedom Salute in April 2006 to better assist Soldier's and their families adjust to everyday life after deployment.
- Since returning to normal operations, the 137th Transportation Company has logged more than 9,900 miles in support
 of the state.
- Lt. Col. Barry K. Taylor assumed command of the 169th CSB from Col. Robert F. Schmitt in a ceremony on May 21, 2006.
- The 778th TC has performed numerous missions in support of state events, including the State Fair in Hutchinson and the Air Show at McConnell Air Force Base.



A soldier of the 137th Transportation Company checks his weapon during qualification on the firing range.

- The 714th SECFOR deployed in June 2006 to the Iraqi Theater of Operations to perform convoy security missions.
- The 169th Corps Support Battalion reorganized as the 169th Corps Support Sustainment Battalion on Sept. 1, 2006.
- The 1077th Area Support Medical Detachment activated on Sept. 1, 2006, at Olathe with an authorized strength of 41.
- The 350th TD activated on Sept. 1, 2006, at Ottawa with an authorized strength of 26.
- The 242nd Engineer Company reorganized in October 2006 and is now part of the 891st Engineer Battalion.
- The 74th Quartermaster Company and the 714th Maintenance Company inactivated in October 2006.



Mission: The 891st Engineer Battalion will train to increase the combat effectiveness of support brigades or engineer brigades at unit of employment by accomplishing mobility, counter-mobility, survivability, and general engineering tasks; command and control three to five engineer companies; perform combat missions in the role of infantry, when required; participate in joint military operations; on order, conduct stability and support operations in support of federal, state and local agencies.

Units:

- · Headquarters and Headquarters Company (HHC), Iola and Garnett
- · Field Support Company (FSC), Iola and Chanute
- · 226th Engineer Vertical Company, Augusta, Pittsburg and Cherryvale
- · 242nd Engineer Horizontal Company, Coffeyville and Winfield
- 772nd Engineer Mobility Augmentation Company, Pittsburg and Fort Scott

2006 Highlights:

• Upon their return to inactive duty status in March, following their deployment to Iraq, soldiers participated in post-

deployment medical assessments and supply activities.

- Battalion-wide reintegration training was held in Topeka, Kan., March 31 - April 2, 2006.
- All 891st soldiers traveled to Pittsburg, Kan., on May 6, 2006, to participate in the city of Pittsburg's welcome home luncheon, welcome home ceremony and Open Throttle Rally parade.
- In June, annual training was held for soldiers that had not mobilized with the Battalion. These soldiers assisted with various local projects and completed necessary collective training.
- September brought about a major reorganization to conform to the Army's new
 Engineer modular system. Also at that time the Battalion picked up an additional armory in Garnett, Kan. (Detachment 1, Headquarters Support Company).



The 891st Engineer Battalion continued operations in Iraq until its transfer of authority to the 110th Engineer Battalion on December 4, 2005.

- During the August and September drill weekends, commanders and unit key personnel utilized the time to meet and greet any new unit members and give any necessary new member orientations.
- Additionally, during September drill, a recruit field training exercise was held in Garnett, in conjunction with a successful Open House at the newly acquired armory.
- All units participated in local parades and hometown recruiting events during the year.
- Iola successfully continued to be one of Kansas Army National Guard's area Recruit Sustainment Program sites.



130th Field Artillery Brigade

Headquarters in Topeka – 1,109 soldiers authorized; 109 authorized at Headquarters

Mission: Provides command and control and administrative supervision of integral and attached units.

The brigade's current federal mission is to conduct Base Defense Operations for the Victory Base Complex (VBC) in

Baghdad, Iraq. The mission includes operating the VBC's Base Defense Operations Center (BDOC), a Plans section, the base Force Protection office and a Headquarters section that provides overall command and control of the subordinate battalions. The BDOC is a modified Tactical Operations Center, responsible for command and control of internal security and external battle-space. The BDOC consists of two separate cells, operations and intelligence, and is a 24/7 operation with command and control of three combat battalions in order to maintain a secure environment for Multi-National Division Baghdad, Multi-National Corps Iraq and Multi-National Forces Iraq operations.

The Force Protection office focuses on the internal controls and screening of the VBC population (totaling more than 50,000 individuals) to maintain a secure environment. It is responsible for evaluating the security posture of the base and enforcing polices related to security and base defense. Within the Force Protection office is the badging cell, responsible





Col. Alexander Duckworth

Command Sgt. Maj. Bob Miller

for badging of local nationals, coalition members, and third country national workers. The Plans cell includes future operations, information operations, and civil affairs projects within the neighboring villages in the area of operations/interest.

Col. Alex E. Duckworth is the commander and Command Sgt. Maj. Robert Miller is the command sergeant major.

In Iraq, the 130th Field Artillery Brigade currently has command and control over the following units:

- · 2nd Battalion, 137th Infantry, Kansas Army National Guard
- · 3rd Battalion, 6th Field Artillery, 10th Mountain Division
- · 1st Battalion, 320th Field Artillery Regiment, 101st Air Assault
- 526th Brigade Support Battalion, 101st Air Assault
- · 2nd Battalion, 20th Field Artillery, 4th Infantry Division
- Task Force Vigilant, 10th Mountain Division
- 210th Brigade Support Battalion, 10th Mountain Division
- · 1st Battalion, 149th Infantry, Kentucky Army National Guard
- 1st Battalion, 7th Field Artillery, 1st Infantry Division
- 198th Signal Corps, Delaware Army National Guard



Sgt. Andrew Nicks sharpens his weapons skills at Camp Victory, Baghdad, while deployed in support of Operation Iraqi Freedom.

- Battery C, 1st Battalion, 142nd Field Artillery, Arkansas Army National Guard
- Counter Rocket, Artillery, Mortar Detachment (C-RAM)
- Military Working Dogs, Army and Navy
- Electronics Warfare Officer, Navy
- Security Contractors

2006 Highlights:

- Mobilized and deployed 49 soldiers in support of Operation Iraqi Freedom.
- Since arrival there have been many successful engagements by subordinate units resulting in a more secure operational environment. Task Force Tornado has been a pivotal force in both the security of the VBC and the quality of life in the villages and muhallas that boarder our area of operations.
- · Sustained no accidents or injuries.

Mission: Destroy, neutralize, or suppress the enemy by cannon fire. The battalion is equipped with the M109A6 self-propelled 155mm howitzer.



The M109A6 Paladin arrives at the 1st Battalion, 161st Field Artillery.

The 1st Battalion, 161st Field Artillery is part of the three-state 35th Division as a General Support Battalion. With more than 500 soldiers spread throughout nine Kansas communities, the battalion has units with field artillery and maintenance.

Unit locations due to reorganization:

- Headquarters and Headquarters Battery (HHB) Wichita
- Battery A Dodge City, Garden City and Liberal
- · Battery B Paola and Lenexa
- Battery C Kingman and Newton
- 1161st Forward Support Company Hutchinson and Pratt
- Target Acquisition Battery Great Bend
 2006 Highlights:
- The 1st Battalion 161st Field Artillery

Regiment converted from M109A5 Howitzers to the M109A6 (Paladin) 155mm Self Propelled Howitzer.

- The battalion became part of the 69th Troop Command during reorganization.
- The 1161st Forward Support Company (FSC) was created and added to the battalion. This company replaces the service battery in the artillery battalion, but has greater capabilities to support other types of units.
- Completed renovations at the Liberal, Garden City, Dodge City, Kingman, and Newton armories.
- Successfully completed section level qualifications on the new Paladin system during annual training at Fort Riley, Kan.
- Provided more than 70 soldiers to support other units deploying to Operation Iraqi Freedom and Operation Enduring Freedom.
- 1161st FSC provided escorts and flag detail for the annual Miss Kansas Pageant in Pratt.



2nd Lt. Scott Webb gives the command to fire to Sgt. Don Dickey as Battery B supports the veterans memorial dedication in Topeka on Sept. 6.



2nd Battalion, 130th Field Artillery Headquarters in Hiawatha – 397 soldiers authorized

Mission: Mobilize and deploy to provide general support of artillery rocket and missile fires accurately, timely, and in sufficient volume to ensure that the supported commander is successful in battle.

The battalion uses the M270 Multiple Launch Rocket System (MLRS) to deliver rockets to a range of 30 kilometers and missiles to a range of 300 kilometers.

Units:

2nd Battalion, 130th Field Artillery

- Headquarters and Headquarters Service Battery, Hiawatha and Ottawa
- · Battery A, Marysville, and Concordia
- · Battery B, Horton, Holton, and Atchison
- · Battery C, Abilene and Salina

250th Forward Support Company

- 250th FSC (-), Ottawa
- · Detachment 1 250th FSC, Burlington
- · Detachment 2 250th FSC, Topeka
- · Detachment 3 250th FSC, Sabetha
- · Detachment 4, 250th FSC, Troy
- · Detachment 5, 250th FSC, Fort Riley
- · Detachment 6, 250th FSC, Concordia
- · Detachment 7, 250th FSC, Holton
- · Detachment 8, 250th FSC, Salina



A member of Battery C, 2nd Battalion, 130th Field Artillery places Multiple Launch Rocket System rockets while establishing an ammunition supply point during Annual Training 2006.

2006 Highlights

Underwent a major unit reorganization by standing up the 250th Forward Support Company. This re-organization is a
part of the Army's larger Transformation to a Modular Army in which the battalion's cooks, mechanics, heavy vehicle



Staff Sgt. James Merriman, a Multiple Launch Rocket System Section Chief from Battery C, 2nd Battalion, 130th Field Artillery, maneuvers his launcher around the battery's ammunition supply point during Annual Training 2006 at Fort Riley.

- drivers and supply personnel were rolled up into a separate Support Company.
- Completed Multiple Launch Rocket System section certifications during annual training at Fort Riley, Kan.
- Conducted a Multiple Launch Rocket System Live Fire at Fort Riley with no accidents or incidents.
- The Battalion deployed soldiers across the globe to the United Kingdom, Armenia, Afghanistan and Iraq.
- Supported the Joint Forces Headquarters by standing up the Vigilant Guard Exercise Joint Visitors Bureau, providing support for all Distinguished Visitors coming into observe and participate in the disaster response exercise.
- Successfully passed the National Guard Bureau's Command Logistics Review Team Inspection with commendable ratings in numerous areas. This inspection evaluates a unit's readiness in Logistics and Maintenance.



69th Troop Command

Headquarters in Topeka

2,586 soldiers authorized; 28 authorized at Headquarters

69th Troop Command's federal mission is to command, control, and supervise Army National Guard units attached to Troop Command so as to provide trained and equipped units capable of immediate expansion to war strength and available for service in time of war or national emergency or when appropriate to augment the active Army. It also prepares for the mobilization of attached Army National Guard units in support of FORSCOM, WESTCOM, and CONUSA Reserve Component mobilization plans.

Its state mission is to command, control, and supervise assigned ARNG units employed in support of civil authorities in the protection of life and property and the preservation of peace, order and public safety under competent orders of state authorities and exercise control of assigned ARNG units employed in support of civil authorities during civil defense operations, civil disturbances, natural disasters and other emergencies as required by state law or directives.



Col. Vic Braden

Col. Victor J. Braden is the commander.

Subordinate units include:

- Headquarters and Headquarters Detachment, 69th Troop Command, headquartered in Topeka
- 2nd Battalion, 137th Infantry, headquartered in Kansas City, Kan.
- · 1st Battalion, 635th Armor, headquartered in Manhattan
- · 1st Battalion, 161st Field Artillery, headquartered in Wichita
- 1161st Forward Support Company, headquartered in Hutchinson
- Battery E (Target Acquisition), 161st Field Artillery, headquartered in Great Bend
- · 2nd Battalion, 130th Field Artillery, headquartered in Hiawatha
- 250th Forward Support Company, headquartered in Ottawa
- · 1st Battalion, 108 Aviation, headquartered in Topeka
- Detachment 1, Company C, 1st Battalion, 171st Aviation, headquartered in Topeka

2006 Highlights

- 69th Troop Command was relocated from Wichita, Kan., to the new Armed Forces Reserve Center located at the southern end of Forbes Field, Topeka.
- 69th Troop Command was given command and control of all combat arms units within the Kansas Army National Guard.
- Assisted in or directly planned the transition of personnel and armories lost through inactivation of 1st Battalion, 127th Field Artillery.
- · Assisted in or directly planned the activation Detachment 1, Company C, 1st Battalion, 171st Aviation.
- Assisted the preparations of Headquarters and Headquarters Battery (HHB), 130th Field Artillery Brigade (47 personnel) in mobilizing to Fort McCoy, Wisc.
- Assisted the preparations of 1st Battalion, 108th Aviation (400 personnel) in mobilizing to Fort Hood, Texas.
- Maintained contact in support of Battery B, 1st Battalion, 161st Field Artillery (114 personnel) in mobilizing to Camp Shelby, Miss., as they support the 34th Infantry BCT.
- Maintained contact in support of 1st Battalion, 635th Armor; 2nd Battalion, 137th Infantry; HHB, 1st Battalion, 127th Field Artillery; and other units during their deployments in support of Operation Iraqi Freedom, Operation Enduring Freedom, and Operation Joint Forge.
- Served as command and control cell for multinational groups forming the player cell for Rescuer 06 exercise in Armenia.
- · Supported many Soldier Readiness Processings, assisting various other units in their preparations of deploying units.
- Began preparations and planning to function as a secondary emergency operations center in support of possible homeland defense and homeland security operations.



2nd Battalion, 137th Infantry (Mechanized)

Headquarters in Kansas City, Kan. – 664 soldiers authorized

Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat and counterattack. Units operate the M2A2 OSD Bradley Fighting Vehicle.

Units:

- · Headquarters and Headquarters Company, Kansas City and Wichita
- Company A, Lawrence and Kansas City
- · Company B, Wichita
- · Company C, Wichita

2006 Highlights

• The battalion conducted operations in Iraq from Dec. 3, 2005, until Oct. 30, 2006. During this time:

More than 1.3 million vehicles crossed through traffic control points controlled by the battalion

Approximately 250,000 local nationals and third country nationals received temporary badges from traffic control point personnel

More than 11,500 man-hours devoted to tower perimeter defense

More than 1,300 combat patrols in our area of operations

\$600,000 dollars spent in reconstructions efforts

More than 3,000 man-hours conducting operation security mission all over Iraq

More than 1,000 man-hours on Joint Visitor Bureau escort missions

• The battalion completed its mission on Oct. 30, 2006, and returned to Fort McCoy to demobilize and be released from active Federal service. During its year in Iraq the battalion served with distinction.

 Spc. Jessie Davila, a member of Company A, died in action Feb. 20, 2006. Davila was buried with full military honors in Dodge City, the cheers of assembled family and friends.

Soldiers of the 2nd Battalion, 137th Infantry, returning to Kansas from posthumously promoted to sergeant and was their deployment to Iraq, march into the Kansas Expocentre auditorium to

· During its tour of duty, numerous Bronze Stars (including one for valor), Meritorious Service Medals, Army Commendation Medals (several with "V" device), and Army Achievement Medals were awarded to members of the battalion for their service. In addition, a large number of soldiers received combat awards including the Combat Infantry Badge, the Combat Action Badge, and the Combat Field Medics Badge.

Mission: Close with and destroy the enemy using maneuver, firepower and shock effect.

The battalion operates the Army's main battle tank, the M1A1 Abrams, which is capable of going 42 mph and climbing vertical obstacles 49 inches high. It is equipped with a laser rangefinder and thermal optics and its 120mm main gun can fire a projectile 4,800 meters.

Units:

- Headquarters and Headquarters Company, Manhattan
- · Company A, Emporia
- · Company B, Junction City
- · Company C, Lenexa

2006 Highlights

• Redeployed 345 Soldiers in January from Kosovo to Kansas. During this deployment in support of Operation Enduring Freedom and the Global War on Terrorism, the battalion was credited with conducting 23 Cross Border Operations,



Soldiers of the 1st Battalion, 635th Armor enter a hangar at Forbes Field, Topeka, as they return from their year-long deployment to Kosovo.

more than 6,000 mounted and dismounted patrols, 254 vehicle checkpoints, more than 19 KFOR Cordon and Search Operations and supporting numerous international military and civil protection training initiatives.

- Relocated the Battalion Headquarters and HHC from the old armory by Manhattan Municipal Airport to a new 70,000 square foot armory located in the Manhattan Industrial Park.
- Completed all post deployment reintegration training, health reassessments and equipment accountability requirements.
- Conducted Battalion Change of Command from Lt. Col. Matthew Raney to Lt. Col. Howard Wheeler.
- Conducted unit training on individual warrior skills and individual weapons qualification.
- Battalion personnel participated in numerous staff training events, including Tiger Balm 06 at Fort Leavenworth, Kan.; Rescuer 06 in the

Republic of Armenia; and a battalion staff ride to Chickamauga National Battlefield.

Additionally, the battalion continues to support the Global War on Terrorism by providing trained and ready personnel –
more than 40 officers and noncommissioned officers from the battalion are currently deployed with other Army
National Guard units in support of Operation Iraqi Freedom and Operation Enduring Freedom.



1st Battalion, 108th Aviation Headquarters in Topeka – 403 soldiers authorized

Mission: Provides aerial command and control support, limited air assault and air movement for the 35th Division and the State of Kansas and respond to federal missions.

Units:

- Headquarters and Headquarters Company, Topeka
- · Company A, Topeka
- · Company B, Salina
- · Company C, Topeka
- Detachment 1, 24th Medical Company (Air Ambulance), Topeka
- Detachment 1, Helicopter Support Company, 935th Support Battalion, Salina
- Detachment 2, Company A, 935th Support Battalion, Salina

2006 Highlights

 1st Battalion, 108th Aviation Regiment (Assault) entered another year of high operational tempo as the battalion was selected to deploy with the 36th Combat Aviation Brigade in support of Operation Iraqi Freedom (OIF), rotation 06-08.



Soldiers of the 1st Battalion, 108th Aviation practice disassembling their weapons as part of their pre-deployment training.

- The battalion continued support of operations in Kosovo with personnel and aircraft deployed in support of Kosovo Force (KFOR) 7. Those soldiers previously deployed for KFOR 6B returned from their year long deployment during this fiscal year as well, completing their service in the Balkans.
- In preparation for the mobilization, the battalion completed its reorganization from a General Support Aviation Battalion to an Air Assault Battalion, adding Company C from the Texas Army National Guard as well as additional Texas soldiers to fill positions in elements of Headquarters and Headquarters Company and Companies B, D and E. The structure of the battalion grew to add another company to the unit and adjusted to the following organization:
- Safety. The battalion completed its annual Safety Stand Down in Junction City, Kan., in February 2006, incorporating a
 weekend of safety briefings for the soldiers and Family Readiness Group activities oriented on the deployment of the
 unit to Iraq. Guest speakers included soldiers from units in Kansas and Missouri recently returned from combat tours
 in Iraq.
- Mobilization. The battalion started its second mobilization in three years by sending an Advance Party to Fort Hood,
 Texas, in March 2006, followed by the deployment of the Battalion Main Body in April. This move included deploying
 all MTOE equipment from the battalion, including 30 Black Hawk helicopters and more than 130 pieces of rolling
 stock. Upon arrival at Fort Hood, the unit was augmented with an entire flight company from the lowa National Guard,
 headquartered in Boone, lowa, as well as additional Inactive Ready Reservists and volunteers.
- Mobilization Training. Training for the mobilization actually began before the unit departed home station for Fort Hood. This training focused on aircrew training and combat lifesaver training. Upon arrival at Fort Hood, the training began with Theater Specified Individual Readiness Training which included Forward Operating Base training, with all soldiers establishing Entry Control Points, manning guard towers, conducting convoy operations, reacting to improvised explosive devices and vehicle-borne improvised explosive devices, and completing weapons qualification. By mid-May, the battalion began split base operations with more than 200 personnel moving to Fort Sill, Okla., to conduct "Blue" training. This training focused on preparing the aircrew members for flying in Iraq, learning new tactics, techniques and procedures and developing the skills of some of the newest members of Team Talon. Upon completion of this training, the battalion once again moved ahead of its sister units in the brigade, becoming the first unit to complete all "Blue" training requirements and successfully validate. The unit returned to Fort Hood and was selected as the battalion to plan and execute the most critical event in the validation of the 36th CAB the air assault for the Mobilization Readiness Exercise. During this event, the 108th successfully executed the Brigade Air Assault, providing command and control of 36 aircraft.
- Deployment. The unit moved to Udairi, Kuwait in September 2006 to begin their time in country.



235th Training Regiment

Located in Salina - 135 instructors and support staff authorized; student load of 900 per year; 75,000 man-days usage

Mission: Provides Ordnance, Military Occupational Specialty (MOS), Additional Skill Identifier, Officer Candidate School, and Noncommissioned Officer Education System training for the U.S. Army (Army National Guard, Army Reserve, and Active Component) for a nine-state region under The Army School System. Also provides billeting, training support, weapons ranges, training areas, and annual training billeting for Department of Defense, Kansas National Guard, and federal, state and local government agencies. Col. Norman Steen is the regimental commander and Command Sgt. Maj. Charles "Joe" Romans is the regimental command sergeant major.

STEEL



Col. Norman Steen

Command Sgt. Maj. Joe Romans

Units:

- Kansas Training Center (KSTC)
- 1st Battalion, 235th Regiment Officer Candidate School (OCS), Salina
- 2nd Battalion, 235th Regiment General Studies, Salina Noncommissioned Office Education System Combat Arms Regional Training Site – Maintenance (RTS-M), Fort Riley

2006 Highlights:

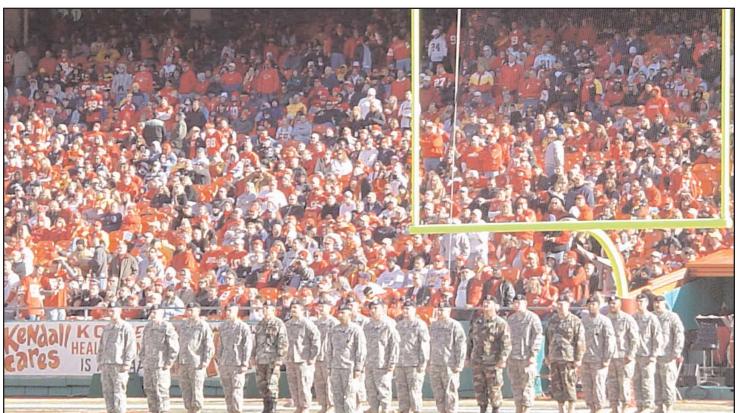
- Offered classes for Officer Candidate School, Company-Level Pre-Command Course, Common Core for the Basic and Advanced Noncommissioned Courses, the Combat Lifesaver Course and Small Group Instructor Training
- · Conducted the first Warrant Officer Candidate School
- · Conducted the first 88M Courses
- Graduated Officer Candidate School Class 50.
- MOS and Skill Identifier training included Multiple Launch Rocket System (MLRS) Crewmember, MLRS/Fire Direction Specialist, Field Artillery Meteorological Crewmember, Warrant Officer Candidate, Motor Transport Operator, Officer Candidate, Basic Noncommissioned Course, Healthcare Specialist, Small Group Instructor, Tactical Training and Orientation, Total Army Instructor Trainer, Vehicle Recovery Specialist, Metal Worker, Machinist Basic Noncommissioned Officer's Course, Utilities Equipment Repairer, and Light-Wheeled Vehicle Mechanic.



Maj. Brian Keating, OCS Company commander, briefs officers from Armenia and Kansas Army National Guard officer Lt. Col. Clint Moyer on all the activities and training received by Phase I officer candidates during the field exercise portion of their training. The Armenian officers were visiting the 235th Regiment and the Kansas Training Center through the Partnership for Peace program, observing Kansas National Guard training methods.

- Twelve soldiers assigned to the 235th Regiment were deployed in support of Operation Iraqi Freedom or Operation Enduring Freedom.
- Hosted a contingent of officers from Armenia in June 2006 and had members of the 235th participate in a training event in Armenia in September 2006.
- KSRTC provided more than 70,800 man-days of support to Department of Defense, National Guard Bureau, Kansas National Guard, state and local agencies.
- 235th Regiment hosted the 10th Annual Adjutant General's Army Physical Fitness Training Competition in September 2006. This was the first year the Air National Guard participated. Also the 635th Regional Support Group (deployed to Kuwait in support of the Global War On Terrorism) had a team participate.
- The Administrative Section of the 235th Regiment performed more than 1,200 identification/DEERS transactions for service members of all components, retirees, dependents and other individuals.

Iraq Veteran's recognized by Chiefs



During their half-time show on November 19, the Kansas City Chief's recognized Soldiers who had recently returned from their deployment in support of Operation Iraqi Freedom.



KC Wolf high fives members of the Kansas National Guard during the Kansas City Chief's vs the Oakland Raiders game held on November 19.

Kansas Air National Guard



Joint Forces Headquarters Kansas (JFHQKS) - Air Component

2,260 airmen authorized Headquarters in Topeka – 38 airmen authorized

Brig. Gen. Edward
McIlhenny is the commander
of the Kansas Air National
Guard (KSANG) and assistant adjutant general - Air.
The JFHQKS-Air directs and
coordinates the Air component of The Adjutant
General's Department and is
responsible for working joint
issues with the Kansas Army
National Guard and Kansas
Division of Emergency
Management.



Brig. Gen. Edward McIlhenny



Brig. Gen. Ed Flora



Col. Scott Dold



State Command Chief Master Sgt. John Kimball

Brig. Gen. Ed Flora is chief of staff for JFHQKS - Air Component. Col. Scott A. Dold is the executive support staff officer and Command Chief Master Sgt. John Kimball is the command chief for JFHQKS - Air Component.

The Kansas Air National Guard is approximately 2,200 airmen strong. Headquartered in the State Defense Building, Topeka, Kan., it has two main units: the 184th Air Refueling Wing, Wichita, and the 190th Air Refueling Wing, Topeka. Additionally, a detachment of the 184th Air Refueling Wing operates Smoky Hill Weapons Range, Salina.

The Air Component of the Joint Forces Headquarters Kansas provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.



184th Air Refueling Wing

Located on McConnell Air Force Base (AFB), Wichita – 1,340 airmen authorized, includes Smoky Hill Weapons Range

The 184th Air Refueling Wing (ARW) supports the Air Force Global Engagement Strategy through air refueling missions.

Aircraft:

Nine KC-135R Stratotankers; will leave in FY07

Units:

Headquarters

More than 57 personnel lead and support the missions of the wing. They include the commander, vice commander, chaplain, finance, historian, judge advocate general, public affairs, safety, social actions, command chief master sergeant and wing executive officer. Col. Randy Roebuck is the wing commander. Col. Dana Garvey is vice commander and Chief Master Sgt. Willard Morris is the wing's command chief.

184th Operations Group (OG)

- Hours Flown 2537.8 hours
- Sorties Flown 689
- Fuel Offloaded 1,586,060 million gallons of fuel
- Provided in-unit formal training of four 190th ARW crews from KC-135E to KC-135R.
- In July 2006, the 184th Operations Group deployed four KC-135s to Incirlik Air Base (AB), Turkey. The 184th OG acted as the lead unit for the 385th Air Expeditionary Group (AEG), flying missions in support of Operation Enduring



Col. Randy Roebuck



Command Chief Master Sgt. Willard Morris

Freedom (OEF) and Operation Iraqi Freedom (OIF). A total of 62 personnel from the 184th OG deployed. During this period, the 385th AEG executed a 100 percent mission rate, flying 71 sorties, 300.1 hours and off loaded more than 3,877,000 million pounds of fuel in direct support of OEF and OIF.

 From October 2005 through June 2006 the 184th Operations Group completed six C-17 aircrew shuttle runs in support of Operation Enduring Freedom (OEF) and Operation Iraqi Freedom (OIF). The shuttle runs are a seven day trip, with crews flying to McChord; Charleston; Ramstein AB, Germany; Incirlik AB, Turkey; Al Udeid AB, Quatar; and then back through Ramstein, Charleston, McChord to McConnell. During October 2005 and September 2006, the 184th OG deployed two jets and three crews to Geilenkirchen AB, Germany, supporting NATO AWACS.



Members of the 184th Air Refueling Wing repaint a F105 Thunder Chief at the 184 ARW Reflections Air Park.

Following Geilenkirchen, one jet and two crews deployed to Trapani AB, Sicily, in support of their 25th Anniversary Air Show.

- During 2006, the 184th Operations Group completed one Pacific Aero Medical Evacuation (PAC AE) missions and two Continental U.S. (CONUS) AE missions. The PAC AE missions lasted approximately nine days each, with crews flying to Hickam Air Base, Guam and Kadena Air Base, Japan. CONUS AE missions each lasted five days. Crews flew sick and/or wounded Department of Defense personnel and their dependents to hospitals for additional medical treatment.
- In May 2006, one jet and two crews from the 127th Air Refueling Squadron deployed to Keflavik, Iceland, sitting alert for two weeks supporting alert F-15s.
- During 2006, the 184th OG completed 16 business efforts providing receiver units with dedicated tankers for training missions. Locations included; Kadena AB, Japan; Guam; Aviano AB, Italy; Edwards AFB; Charleston AFB; MacDill; Kelly AFB; Eglin AFB; Hurlburt Field and Savannah AFB.
- · Fourteen pilots and five boom operators deployed in-theater in support of OIF.
- Operations supported STARBASE with pilots and boom operators furthering the educational process.
- Life Support provided assistance to numerous units displaying Jayhawk talent and expertise. LS provided SAV Night Vision Goggle support to Niagara, N.Y. Life Support also provided support to the 190th ARW prior to and after their UCI. The 184th LS was the lead unit in life support throughout the entire Incirlik AB, Turkey, deployment.

184th Maintenance Group

- Flying Hours: 2537.8
- · Sorties Flown: 689
- · Off Station and OCONUS Trips: 40
- · Received the 2005 ANG Aircraft Maintenance Effectiveness Award

Maintenance Squadron

- Supported 17 CONUS and 12 OCONUS Business Efforts/Mission Readiness Airlift taskings.
- Deployed in support of 12 (Aerospace Expeditionary Force or Operational) Taskings, 65 people involved; including Germany and Turkey.

Engine Regional Repair Center

- Produced 57 F101-GE-102 engines in support of the B1; maintained over 45 percent of B-1B fleet engines.
- Shipped 20 engines to the Forward Operating Locations. 12 Ellsworth and 8 Dyess
- Ordered and processed more than 3,000 engine parts in support of two Main Operations Base, Oklahoma City/Air Logistics Center. Net value \$24 million in depot level repairable money.
- Repaired 57 plus 3000 engine trailers for less \$12,000.
- Only Air National Guard Unit in attendance at F101-GE-102 Maintenance Planners Working Group.
- Dollar cost average of engine and trailer maintenance \$438,495, lowest in the fleet.
- Support two shift operation, two unit training assemblies (UTAs) per month, with 45 personnel.

- Recent History: 32 suggestions approved, 31 Air Force Technical Orders, 22 approved, total award \$100,397. 300 product quality deficiency reports, \$8 million.
- Primary Air National Guard representative for the U.S. Air Force Engine Health Management Team.

Munitions Storage Area (MSA)

- Maintains the largest explosives committed Munitions Storage Area in the Air National Guard.
- Managed 38 munitions supply points. Allocates, forecasts, issues, expends, requisitions, stores and inspects all munitions for the 22nd ARW, 931st Air Refueling Group, 10th Air Support Operations Squadron and 184th ARW.
- Responsible for six courtesy storage accounts. Maintains storage munitions for the 131st Fighter Wing (St Louis, Mo.), 137th Airlift Wing (Oklahoma City, Okla.), 138th Fighter Wing (Tulsa, Okla.), 155th ARW (Lincoln, Neb.), 190th ARW (Topeka, Kan.), and the Naval Reserves (Hutchinson, Kan.).
- Units at MAFB expended more than 312,000 rounds of small arms ammunition and almost 1,100 rounds of various types of munitions ranging from smoke grenades to ground burst simulators.
- 178 receipts were received and processed; 357 shipments were processed and departed MAFB made up of various types of munitions.
- Supported the War on Terrorism by deploying 24 personnel for 1,634 days to six different locations in Southwest Asia.

184th Mission Support Group

Staff Support for Military Assistance to Civil Authorities (MACA)

- · Rebuilt Scout Program to support the 19 primary and 12 alternate assigned counties
- · Designed regional National Guard MACA Inventory Tracking Program
- · Developed regional MACA Response Guide
- · Held two regional communications exercises

Services Flight (SF)

- Honduras: Aug. 20, 2005, to Jan. 19, 2006. One airman deployed to Honduras to support the U.S. Embassy Protocol
 office.
- Operation Hurricane Katrina: Oct. 1, 2005, to Jan. 31, 2006. Two airmen deployed to Gulfport, Miss., in support of Hurricane Katrina. They worked in the dining hall and delivered hot meals to more than 1,800 deployed Army troops assisting with the clean-up efforts.

Logistics Readiness Squadron (LRS)

- Inventory accuracy rate: 99.9 percent. Total line items counted: 16,427. Total units counted: 200,540
- Executed FY06 Transportation budget of \$406,000, more than triple the number of outbound munitions shipments in support of the Regional Munitions Storage Facility; original FY06 budget of \$120,000.

 Coordinated the predeployment and deployment of more than 220 personnel and 1.7 short tons of cargo to Incirlik AB, Turkey, in support of Operation Enduring Freedom and Operation Iraqi Freedom resulting in zero personnel shortfalls and no frustrated cargo.

- Coordinated the deployment and redeployment of more than five short tons of
 Aerospace Ground Equipment from the
 Kansas and Washington Air National Guard
 to Incirlik Air Base, Turkey, in support of
 Operation Enduring Freedom.
- Log Plans pioneered the development of a new Deployed Requirements Manning Document for the Air National Guard to support Operation Jump Start which significantly enhanced the ANG Crisis Action Team management of volunteers that supported border patrol efforts and streamlined the Operation Jump Start deployment process.
- Organized the State's Annual "Kids Camp" program for the seventh consecutive year, providing team building skills for more than 200 children and instilling an appreciation for their parent's service to the Air and Army National Guard.



Members of the 184 Civil Engineering Squadron participate in a Silver Flag Exercise wearing chemical warfare suits.

 Installed and configured telephone and data equipment to support the relocation of approximately 450 wing personnel into six different locations.

Civil Engineering Squadron (CES)

- Executed more than \$20 million in ongoing construction projects supporting new mission stand-ups.
- Awarded more than \$5 million in new construction projects for current missions.
- Deployed 58-personnel to ANG Regional Training Site for critical hands-on training.
- Deployed 53-personnel to Yuma, Ariz., in Support of Operation Jump Start, erecting more than 2,000 feet of fence, more than the previous seven units combined.

Communications Flight (CF)

- Completed network Certification and Accreditation package
- Established 14x7 work schedule to support new missions
 - · Completed wing history book project
 - · Eight personnel deployed in support of Air Expeditionary Force/Operation Jump Start/Hurricane relief
 - Purchased, installed and implemented a new automated recall system
 - · Coordinated the purchase and installation of new telephone switch/voice mail systems
 - Procured, configured and distributed 412 personal computers.

MSF (Mission Support Flight)

- · Coordinated wing deployments and successfully processed 504 total personnel for federal and state missions
- Jump Start deployed: 57
- · Katrina/Rita Hurricane Relief: 61
- · Aviation Air Frame: 168
- Information Operations In-garrison deployed: 33
- Aerospace Expeditionary Force deployments CONUS/OCONUS: 204
- Crisis Action Center, Air National Guard (ANG), Washington D.C. Sept. 14 Nov. 12, 2005, ANG Staff Support
- ARCv Title 10 Support. McConnell AFB, Kan. Oct. 1, 2005 Sept. 30, 2006. Active Duty Security Forces to McGuire AFB, N.J.; Offutt AFB, Neb.; Cheyenne Mountain, Colo.; Clear ANGB, Ark.
- Operation Iraqi Freedom, Iraq. August 2006 Present. Combat Deployment
- Smoky Hill Air Show/Open House, Salina, Kan. Aug. 5, 2006. Open House Security
- Civil Disturbance /PPCT Training. Salina, Kan. Sept. 8-10, 2006. Training included riot control techniques, Joint Civil/ANG/ARNG operations and PPCT/Practical Applications
- 22nd ARW / McConnell Air Show. McConnell AFB, Kan. Sept. 9-10, 2006. Air Show Security

In addition to continued support of the Coronet Oak stage, the 184th Ravens began to support active duty stages in Al Udied, Qatar, and Incirlik, Turkey. Master Sgt. Lawayne Smith, Staff Sgt. David Kenny and Staff Sgt. Ryan Voss have all completed more than 20 combat missions in Iraq and Afghanistan.

- Total Missions 39 (not including stage operations). Supported six Coronet Oak Stages. Countries visited 91
- · Supported Detainee Operations in Guantanamo Bay Cuba
- Supported Speaker of the House Senator Dennis Hastert during a mission to Lithuania.
- · Support a White House mission to Hanoi and Ho Chi Minh City, Vietnam
- · Supported Senator Bill Frist during a mission to Russia and Poland

Medical Group

Provides medical, dental and other health related services for the wing.

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Members of the 184th Civil Engineering Squadron deployed to Arizona in support of Operation Jump Start. The squadron constructed more than 2,000 feet of fencing on the U.S.-Mexico border, more than all of the previous seven construction units combined.

- Two week annual training deployment of 35 personnel Tripler Army Hospital in Honolulu, Hawaii, resulted in a "record" 96 percent of all readiness skills verification (RSV) requirements completed.
- Three members of the unit deployed for a total of 300+ days in support of Iraqi Freedom / Enduring Freedom.
- 99.8 percent of more than 1,300 medical records revamped in 120 days.

Information Operations Group

This group is comprised of 68 members and three sub-units:

- Network Operations Security Center (NOSC): Manages network defense, provides operational network intrusion detection and perimeter defense capabilities, and generates an enterprise situational awareness picture as well as theater-level network management and fault reporting activities for the entire Air National Guard.
- 161st Intelligence Squadron (IS): Provides intelligence support to all reconnaissance systems by dynamically exploiting and analyzing multi-sensor imagery in conjunction with all-source intelligence information.
- 177th Information Aggressor Squadron (IAS): Integrates advanced tactics, training, technologies and tools to provide innovative full-spectrum counter information capability to the Total Force by identifying and providing solutions to Total Force vulnerabilities through Multi-Disciplinary Vulnerability Assessment and Red Team operations.

299th Network Operations Security Center (NOSC)

- · Second year of operation. 99.78 percent Network Availability
- · 75 percent SMS implementation with no contract support
- · Enterprise wide implementation of Symantec Anti-Virus
- · Benchmarked all Air Defense controllers
- · Migrated Guam and Hawaii into Air Defense with no contract support
- Fielded 27,000 calls and opened more than 7,000 trouble tickets/First call resolution rate of almost 40 percent
- Presented ANG A6 with a NOSC led Exchange 2003 implementation at a cost less than one-third of the contract price
- Represented ANG A6 at numerous conferences
- · Twenty-five percent of operations personnel deployed in direct support of external unit issues
- Public Key Infrastructure Common Access Card Implementation (79 percent complete second highest major command)
- · Issued and tracked 523 Notice to Airman and 205 Tactical Computer Network Operations enterprise-wide
- Hosted Regional Operations and Security Center /Network Operations Security Center Firewall Standardization Meeting
- Joint Bulwark Defender Simulated Training Exercise, almost 6,000 man hours invested.

TDY Support

- Two people to 159th New Orleans helped with Tactical Computer Network Operations (TCNO) compliance
- Seven people to 154th Honolulu migrated to AD, installed Sidewinder Firewall, Upgraded workstations to WIN XP, helped with TCNO compliance
- One person to 149th San Antonio migrated from Raptor Firewall to Sidewinder Firewall
- One person to 175th Baltimore developed SMS Deployment package for Standard Desktop
- Two people to Guam migrated to Air Defense, set up Sidewinder Firewall, Systems management Server and Windows Service Update Service
- One person to 123rd Louisville helped with TCNO compliance



Detachment 1, 184th Air Refueling Wing Smoky Hill Weapons Range

Headquarters in Salina – 23 airmen authorized

Mission: Provide a training area for combat and combat support aircraft across the services. The unit is a detachment of the 184th Air Refueling Wing, Wichita.

The Smoky Hill Air National Guard (ANG) Weapons Range consists of 33,873 acres located 11 miles southwest of Salina, Kan. An 11,500-acre impact area contains more than 150 targets. Smoky Hill Range is home to one of only 15 Multiple Threat Emitter System/Threat Reaction Analysis Indicator System (MUTES/TRAINS) sites in the Air Force inventory. This system provides superior electronic warfare interactive scenarios to significantly improve aircrew wartime survival capabilities.

This is the only Guard range large enough to accommodate heavy bombers and has become a favorite of bomber

squadron schedulers. Smoky Hill has hosted many research and development projects.

Approximately 22,000 acres of property has been set aside that is suitable for grazing, hay production or agriculture, returning more than \$425,000 annually.

2006 Highlights

Smoky Hill hosted an 8-hour full scale, multi-discipline, multi-location training exercise involving the simulated crash of two military aircraft, and their support KC-135 air refueling asset. As part of the exercise, McConnell AFB (KANG) based KC-135 performed a simulated emergency landing at Salina Airport. The exercise was co-sponsored by the Salina Airport Authority, Smoky Hill Air National Guard Range, Salina Regional Health Center, and Saline County Emergency Management. Falcon's Down was designed to test the capabilities of personnel, equipment, and new technologies as well as mutual aid agreements, policies and



An Unmanned Aerial Vehicle (UAV) is prepared for launch during a UAV Symposium held in Salina in October. UAV demonstrations were held at the Smoky Hill Weapons Range. The range is considered to be an ideal location for testing of a variety of UAVs and other aircraft.

procedures which would be practiced during this type emergency. This first ever interagency activity of this kind provided invaluable lessons learned to the 137 personnel who participated.

Civil Engineering-Target Maintenance/Enhancement

- The Laser Evaluation System Mobile (LESM) provides realistic laser training during no-drop laser activity. It provides
 the aircrew immediate real-time, closed loop training. This is accomplished by transmitting a tone on the primary radio
 frequency on Smoky Hill when accurately designated. To enhance this training, Smoky Hill Metal Fabricators built a
 trailer and rigged a solar recharging schematic providing constant power. The trailer can be pulled to any location on
 the range.
- Enhanced existing chemical factory target by installing two liquid storage tanks and erecting a 30' water tower.
- Urban target enhancements. Military Operations on Urbanized Terrain (MOUT) site training capable for ground troops. Built road through and around new target area providing for additional ground troop movement and training. Cut 72 windows, 200 doors, and constructed fenced court yards providing ground MOUT site training.
- In support of the Unmanned Aerial Vehicle symposium and a brigade-level exercise, Smoky Hill Civil Engineers built a 100' X 1000' UAV runway.
- Smoky Hill researched and provided Joint Direct Attack Munition (JDAM) targeting solutions with safe range footprint data to JDAM capable users. Additionally, the range designated a JDAM specific target. To date, Smoky Hill is the only primary training range with the airspace and footprint size to allow for JDAM deliveries.
- Supported Nebraska Air National Guard in Explosive Ordnance Disposal training.

Interagency/Community Involvement Programs:

- Smoky Hill Range opened its gates to the surrounding communities, friends, and neighbors on Aug. 5 in celebration of its Biennial Open House. The event is one of the ways Smoky Hill Range shares with the community the important part that the range plays in the defense of our country and its freedoms.
- Provided Communication and radio support to four-state Vigilant Guard C2 exercise on March 13-15. Approximately 250 representatives from several states participated in the military/civil exercise, which took place in Salina at the Kansas Regional Training Center. National Guard personnel from Kansas, Iowa, Missouri and Nebraska executed plans and response procedures during a scenario involving terrorist attacks in the Midwest.
- Assisted two off range Rural Fire Departments on separate occasions utilizing mutual aide agreements to fight and control wild land fires not associated with range activity.
- Smoky Hill hosted researchers from Oklahoma State University to conduct research on changes in vegetation, small mammal communities and soil compaction associated with military training on the range.
- Hosted researchers from Kansas State University to conduct research in determining the different effects grazing, haying and tracked vehicle disturbance have on grasslands. Approximately 150 man hours were required to accomplish this. Using a blimp, low-level aerial photographs were taken of all plots in April 2006. This required approximately 100 man hours.



134th Air Control Squadron

Located on McConnell Air Force Base, Wichita - 130 airmen authorized

Mission: Provide air battle management and air picture to the area commander in the form of surveillance and active controlling of fighter, bomber and support aircraft.

- Unit deployment to Fort Carson, Colo. Practiced all phases of Operational Readiness Inspection. Deployed 98 personnel with more than 400 tons of equipment. No injuries.
- Military Assistance to Civil Authorities (MACA) exercise in Winfield, Kan. Extended base intranet to the Emergency Operations Center. Provided remote telephone access and provided remote radio communication to the command post.



161st Intelligence Squadron

Located on McConnell Air Force Base, Wichita - 66 airmen authorized

Mission. The 161st IS processes and exploits aerial reconnaissance sensor data, and disseminates actionable intelligence data to warfighters. Unit is tasked with imagery intelligence (IMINT) and multi-intelligence (MULTINT) as part of the USAF Distributed Common Ground System (DCGS).

As of September 2006, the unit is conducting MQ-1 Predator exploitation operations 12 hours per day, seven days per week. The full-time and traditional hiring process has been initiated to support the objective of providing 24-7 Predator support by early FY08. Training and equipment procurement continues to attain initial operational capability for RQ-4 Global Hawk IMINT and MULTINT exploitation by early FY 09.

2006 Highlights:

- November December 2005: The primary installation of DCGS mission equipment was delivered and installed at Building 44 (Predator Ops building). This was followed by eight months of system integration.
- January 2006: Site Activation Task Force action was taken for the nominal (68-man) squadron.



A formal ribbon cutting ceremony officially dedicates the new Intelligence Operations Building for the 161st Intelligence Squadron.

- April 2006: The 161st received and celebrated Federal Recognition on April 1, 2006, four years and 11 days after initiating action to establish the unit.
- May 2006: A detachment of crews was sent to DCGS -1, KSANG crews taking over one shift of operations from the active-duty. For the first time, 161st personnel performed as discrete, autonomous crews.
- August 2006: On Aug. 16, a formal ribbon-cutting ceremony was held for the new Intelligence Operations Building with considerable congressional, military and media exposure for the KSANG and the mission. The new building represents the Air Force's first and only purpose-built facility designed for DCGS operations.
- Aug. 28, 2006: The 161st initiated Predator exploitation mission from home-station. This was achieved following
 months of innovative, herculean effort by the unit's Communications Logistics Support team, whose efforts getting the
 new mission equipment (Raytheon DTS 10.2) were ground-breaking for the Air Force and Air National Guard DCGS
 program. The 161st has since provided non-stop support for warfighters in both Afghanistan and Iraq.



177th Information Aggressor Squadron (IAS)

Located on McConnell Air Force Base, Wichita - 82 airmen authorized

Mission: Integrates advanced tactics, training, technologies and tools to provide innovative full-spectrum counter information capability to the Total Force by identifying and providing solutions to Total Force vulnerabilities through Multi-Disciplinary Vulnerability Assessment and Red Team operations.

2006 Highlights

- Aug. 16, Official Stand-up of the 177th IAS
- The transfer of the 177th IAS from the Air Force Information Warfare Center to the U. S. Air Force Warfare Center (USAFWC) answers the Chief of Staff, United States Air Force vision of providing an aggressor force to Air, Space and Cyber forces.
- The 177th has led the USAFWC 57ATG Information Operations aggressor initiative with: Writing a training plan, writing the IO Aggressor Orientation Course, rebuilding and transferring the IO Aggressor Course to McConnell, and developing, planning and executing the IO Aggressor Road Show.
- Engaged with commander of the Air Intelligence Agency with discovery of significant compromises to Air Force programs
- · 61 personnel participated in seven Multi-Discipline Vulnerability Assessments and Operational Security surveys
- 55 personnel participated in 30 Network Vulnerability Assessments
- 11 personnel participated in three Information Operations exercises



190th Air Refueling Wing (ARW)

Located on Forbes Field, Topeka – 931 airmen authorized

Mission: Provides Global Reach for the United States Air Force through the in-flight refueling of fighters, bombers and other aircraft using the KC-135 Stratotankers. The 190th is currently the largest KC-135 base in the Air National Guard with 13 flyable and seven storage jets on the ramp.

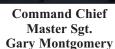
The headquarters, including offices of the Wing Commander, Judge Advocate General, Chaplains, Comptroller, Safety, Equal Opportunity, Public Affairs, Human Resources, Historian, Command Post, Wing Inspector General and Wing Plans lead and assist the four main organizations:

Groups:

190th Operations Group

- 117th Air Refueling Squadron The flying element of the 190th ARW.
- · 190th Operations Support Flight Responsible for Operational Services and Support, Training and Mission Ready Personnel to the Flying Squadron, Wing, and Higher Headquarters so they can successfully conduct their wartime and peacetime mission.





Col. Gregg Burden

 190th Standardization/Evaluation - The Aircrew Standardization and Evaluation (OGV) Program is the commander's tool to validate mission readiness and the effectiveness of unit flying, to include documentation of individual aircrew member qualification and capabilities.

190th Maintenance Group

- 190th Maintenance Squadron Provides aircraft component support to include fabrication, avionics and propulsion.
- 190th Aircraft Maintenance Squadron Provides support to the 117th ARS in the generation of aircraft.
- 190th Maintenance Support Flight Responsible for aircraft maintenance staff functions required for the efficient operation of the Maintenance Group. These functions include the Maintenance Operations Center, Plans, Scheduling, and Documentation, comprehensive Engine Management, Training Management, Maintenance Analysis, and Maintenance Plans and Programs.

190th Mission Support Group

Provides administration for the Mission Support Group as well as contracting and environmental management services to the wing.

- 190th Logistics Readiness Squadron Responsible for supply, transportation, vehicle operations, aviation and ground fuels support and wing deployment operations.
- · 190th Security Forces Squadron Provides base defense and security of unit assets.
- 190th Civil Engineering Squadron Maintains installation facilities, manages construction and improvement projects, provides damage assessment and runway repair, provides fire protection services and emergency management functions.
- 190th Mission Support Flight Oversees force development/sustainment and recruiting and retention functions
- 190th Communications Flight Responsible for communications infrastructure, computers, telecommunications, wireless communications, and information management and transport.
- · 190th Services Flight Responsible for providing food, lodging, search and recovery and mortuary affairs functions.

190th Medical Group

The mission of the 190th Medical Group is to



Senior Airman Casey Peavler checks the temperature of a local child while on a humanitarian mission in El Salvador. The 190th Medical Group saw nearly 6,100 patients during the two-week deployment.



The 190th Air Refueling Wing played host to President George W. Bush when Air Force One landed at the base in January. The president was enroute to Manhattan for a lecture at Kansas State University.

provide timely quality medical evaluations to ensure wing members are physically fit to deploy; to implement effective industrial hygiene and preventative medicine programs; and to train medical staff to perform their duties at a medical treatment facility at a deployed location.

The 190th Medical Group is also spearheading the development and implementation of managing and deploying an Expeditionary Medical System (EMEDS) +25. This deployed 25 bed inpatient hospital set is used in support of Homeland Defense/Security and natural disasters; providing medical support to communities affected in these events. The 190th MDG currently has two EMEDS +25 sets available to support the needs of America.

2006 Highlights

 In March 2006, 40 members of the 190th Civil Engineering Squadron deployed to Israel in a continuing effort to improve U.S. facilities on Israeli Air Force bases - CE focused on three

main projects at Nevatim Air Base in south central Israel the largest included pouring concrete footings and a blast wall for a munitions maintenance facility.

- Thirty-four members of the 190th Medical Group and two members of the 190th Budget Office deployed to El Salvador in March 2006 for a humanitarian mission treating more than 6,000 patients over the course of eight days in country.
- In May 2006, the 190th ARW deployed to Egypt as part of a Foreign Military Sales mission-providing refueling training and practice to the Egyptian Air Force in which the 190th safely managed 352 receivers on 26 sorties.
- Eighteen members of the 190th Security Forces Squadron deployed to Afghanistan in 2006 for a seven month deployment in support of Operation Enduring

Freedom, serving as a part of the first ever USAF Security Forces participation in Detainee Operations.

- The 190th is host to one of only four PMEL (Precision Measurement Equipment Lab)
 labs within the ANG
 - * Successfully passed a Higher Headquarters inspection resulting in recertification of a new lab as well as a special commendation for a 100 percent successful Measurement, Capability and Assessment (MCA) pass rate.
- In May 2006, the 190th Communications
 Flight passed their Communications Security
 (COMSEC) inspection -- The 190th CF
 scored among the top percentages of Air
 Force and Air National Guard units nation wide.
- The unit has been able to maintain an impressive and respectable safety record since 1978 when the unit's flying mission changed from EB-57s to KC135s. The unit has not experienced an On-Duty Fatality since April 1977.
- The 190th has flown more than 14 years (approx. 41,500 hours) without an On-Duty Class A/B mishap or injury.
- The 190th Safety Office produced two safety videos adopted by HQ-ANG Safety at the ANG Safety Conference in 2006. Productions are shared throughout AF/ANG via the Safety Community of Practices web.
- The 190th Safety Office is the only military organization in Kansas to coordinate annual motorcycle training (accredited with the Kansas Board of Education) at Forbes Field within state guidelines to ensure that all program graduates



Members of the 190th Security Forces returned to Kansas after a seven month deployment in support of Operation Enduring Freedom.

- are able to operate motorcycles on all Kansas and military roads and highways.
- The 190th was the proud host of our Commander-in-Chief, Pres. George W. Bush, during his visits to Topeka in January and November 2006, as well as Gov. Sebelius, Sen. Roberts, Sen. Brownback and Congressman Ryun.
- The 190th ARW has maintained strength numbers at or above 100 percent since October 2005. Effective manning numbers have continued to increase – from 96.7 in October 2005 to 99.0 in May 2006. The numbers are among the highest in the ANG.
- The 190th Air Refueling Wing played host to a mass casualty exercise in September.
 The exercise gave the 190th a chance to practice and critique the unit's ability to react to a crisis.



Members of the 190th ARW Fire Department respond to a simulated explosion during September's mass casualty exercise.

- In September 2006, the 190th participated
 in a four-day, statewide exercise to test the state's ability to respond to bio-terrorism and natural disasters. The functional exercise called Kansas HEAT (Heartland Emergency Antibiotic Tracking) included the Kansas Department of
 Health and Environment, the Kansas Adjutant General's Department, local health departments and hospitals.
- The Family Readiness Group hosted the 5th annual Operation KUDOS (Kids Understanding Deployment Operations) aimed at educating children on the process of deployments a first for an Air National Guard unit.
- The 190th recently completed a new main gate facility and entry road which provides additional security and a safer work environment as well as ground breaking on a new \$10 Million Operations and Training facility.
- Capt Bret Ulrich, 190th Communication Flight Commander, was selected as the Kansas Air National Guard Company Grade Officer of the Year.
- This October marked the one-year anniversary of the 190th's UTA childcare service, also known as the Home Community Care Program. The 190th is one of 10 ANG units participating in this ANG-Pilot program.
- The 190th ARW brought Lt. Col. Doug "Odie" Slocum (162nd FW, Arizona ANG) to Forbes Field in November to present Maintenance Resource Management training to members of the unit.
- Three 190th Medical Group officers were recognized as outstanding officers in their field (Optometry, Global Health and Public Health): Maj. William Hefner, Maj. Tim Stevens and Capt. Ingrid Trevino.



127th Weather Flight

Located on Forbes Field, Topeka – 16 airmen authorized

The mission of the 127th WF is to develop and maintain the capability to augment the 3rd Air Support Operations Group (3ASOG)/Air Combat Command (ACC) when mobilized. The specific mission of the 127th Weather Flight is to provide deployed weather support to both Army and Air Force operations anywhere in the world.

Units supported include:

- 35th Division, Fort Leavenworth
- 190th Air Refueling Wing, Topeka

2006 Highlights

 From April through September 2006 the 127th Weather Flight sent a Combat Weather Team (CWT) to Camp Bondsteel, Kosovo. The CWT provided meteorological support to Army units participating in Multinational Task Force Falcon (East). Weather services were provided to UH-60 Black Hawk and AH-64 Apache helicopters. The men and women of the CWT provided flight weather briefings, weather observations, weather watches, warnings and advisories which aided the Army in resource protection, flight safety and mission planning.

Packaged with love



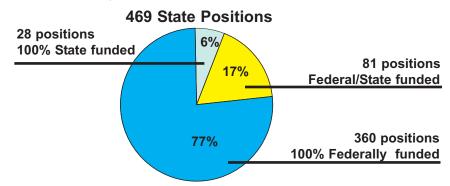
Members of the Kansas InterHab, with a little help from some Kansas National Guard Soldiers, came together on the State Capitol grounds on April 27 and packaged up more than 400 boxes to be sent to Kansas National Guard Soldiers stationed in Iraq.

Fiscal and Personnel

STATE PERSONNEL

Mission: Provides a full range of human resources/payroll services for the agency's unclassified and classified state employees and consultation with their federal supervisors. This includes policy and procedure development, recruitment, employment, equal opportunity, staffing, workforce utilization, establishment of new positions, salary adjustments, payroll, benefits, employee performance review, discipline, grievances, labor management, personnel records, some training, and other functions. One staff member also conducts audits of armory funds.

During this period the office has met the agency's changing permanent and temporary staffing needs. Specific actions included: a) 111 hires (44 of which were non-contract temporary employees), 38 promotions, 12 transfers and three voluntary demotions; b) establishing 58 new positions comprised of 43 benefits eligible positions and 15 temporary positions; and c) completing 22 classified/unclassified position reallocation actions.



State Employees Assigned to Support Various Offices

Divisions	Regular*	Includes		
	2006			
Administration—Topeka	28	Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Printing, Information Management and Distance Learning.		
Air Guard				
■ 184th ARW - Wichita	29	Facilities Engineering, Security & Family Readiness.		
■ 190th ARW - Topeka	46	Facilities Engineering, Security, Fire, Environment & Family Readiness.		
■ Smoky Hill Weapons Range- Salina	3	Facilities and administrative support		
Army Guard				
Facilities Engineering-Statewide	31	Electronic Security, Engineering, Environmental & Army Aviation Support Facility.		
 Armories 	7	Hiawatha, Hutchinson, Topeka		
 Security 	27	State Headquarters and the new Armed Forces Reserve Center		
■ Camp Funston Training Area – Fort Riley	12			
■ BCTC – Training -Leavenworth	3			
KRTC – Training - Salina	8	Range Maintenance & facilities support for KRTC and the new RSMS satellite site.		
RSMS - Fort Riley and Salina	210			
Emergency Management –Topeka	39.5	Includes Homeland Security Preparedness Unit & new Critical Infrastructure Assessment Team.		
Civil Air Patrol–Salina	0.5			
Total number of Positions*	444			

 $^{^{\}ast}$ Equivalent to full-time benefit eligible positions.

 $^{^{\}star\star}$ Non-benefit positions limited to 999 hours/12 mos.

STATE BUDGET FISCAL SUPPORT

Fiscal Year 2006

		State Funds	Other Funds
Expenditures by Program:			
Operational Mangement	\$	1,094,863	\$ 190,560
Civil Air Patrol	\$	27,350	\$ -
KNG Education Assistance	\$	-	\$ -
State Military Service Operations	\$	1,085,276	\$ 912,702
Division of Emergency Management	\$	5,038,825	\$ 49,051,651
Air NG Security	\$	-	\$ 377,017
Armories & State Defense Building	\$	1,668,176	\$ 41,446
O & M ARNG Facilities	\$	57,262	\$ 4,929,249
Statewide Training Sites	\$	190	\$ 5,282,551
O & M ANG Forbes	\$	327,468	\$ 1,093,326
O & M ANG McConnell	\$ \$	597,520	\$ 1,954,435
Smoky Hill Weapons Range	\$	174	\$ 282,058
ANG Fire Protection	\$ \$ \$	-	\$ 946,899
RS Maintenance Site	\$	-	\$ 8,110,657
NG Youth Programs		-	\$ 3,446,172
Counter Drug Operations	\$	-	\$ 9,199
Debt Service	\$	1,305,666	\$ -
Capital Improvements	\$	_	\$ 214,485
AGENCY TOTAL	\$	11,202,770	\$ 76,842,407
Expenditures by Category:			
Salaries	\$	2,251,934	\$ 15,890,667
Contractual Services	\$	2,070,613	\$ 7,029,436
Commodities	\$	258,871	\$ 1,270,076
Capital Outlay	\$	97,698	\$ 6,697,261
Non-Expense Items	\$	-	\$ 3,612,637
Aid to Local Units of Government	\$	1,608,308	\$ 16,165,099
Other Assistance	\$	3,609,680	\$ 26,085,049
Debt Service	\$ \$ \$	415,666	\$ -
Capital Improvements	\$	890,000	\$ 92,182
AGENCY TOTAL	\$	11,202,770	\$ 76,842,407

Kansas National Guard Fiscal Summary 2006

(Kansas Army An	d Air National Guard)	
Net Worth (Value of Resources)		Federal FY 2006
Capital Assets		
Buildings/Land		\$703,302,914
Major Weapons Systems		
(Aircraft, tanks, artillery, support equipment)		\$645,138,616
Other Equipment		
Computers		\$13,980,204
Vehicles		\$224,844,552
Aircraft - Rotary Wing		\$13,905,000
Other		\$265,990,941 \$548,730,607
TOTAL Inventories		\$518,720,697
Parts & Supplies		\$96,379,723
Warehouse, USPFO		\$3,980,723
Total Value of Resources		\$1,967,522,673
Total Value of Resources		Ψ1,001,022,010
EXPENDITURES		
GROSS PAYROLL	Civilian/Technician	\$81,308,076
	Military	\$115,144,467
	State Employees	\$21,086,449
	Total	\$217,538,992
MISCELLANEOUS		
Construction		
Task Order Contracts (RPM)		\$3,381,352
Military Construction Program		\$7,189,969
Sustainment Restoration and Modern	ization	\$7,593,054
Services Contracts		\$693,651
Other Operations and Maintenance	Expenditures:	\$93,490,149
Total Miscellaneous:		\$112,348,175
TOTAL EXPENDITURES		\$329,887,167
AIRCRAFT		
UH-60 Black Hawk Helicopters		18
KC-135R Air Refueling Tankers		9
KC-135 Air Refueling Tankers		12
PERSONNEL		A (I A
Military/Weekend Officer		Auth Asgn %
Warrant Officer (Army only)		1,069 783 73.2% 177 97 54.8%
Enlisted		8,661 6,971 80.4%
TOTAL		9,907 7,851 79.2%
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Full-time		
Military Technicians		1,330
Active Guard and Reserve		803
State		468
TOTAL ECONOMIC IMPACT		2,601
ECONOMIC IMPACT		2.004
Estimated # of Indirect Jobs Created Estimated Annual Dollar Value of Jobs Created		2,294 \$68,177,765
Estimated Impact in Community Exceeds		\$418,972,828
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KANSAS ARMY NATIONAL GUARD ECONOMIC FACTSHEET FISCAL YEAR 2006

VALUE OF RESOURCES	Capital Assets: Buildings 56 State Owned Armories (1, 095,274 SF) 17 State Owned Training Facilities (197,706 62 State Logistic Facilities (282,749 SF) 54 Federal Owned Facilities (558,697 SF) TOTAL	\$176,063,480 \$51,970,756 \$38,550,897 <u>\$76,728,999</u> \$343,314,132
	Major Weapon Systems: Bradley M2A2 Tanks (44) Howitzer MedSP M109A6 - PALLADIN (18) Rocket Launcher – MLRS (18) Tank Combat 105MM M1A1 (44) TOTAL	\$59,371,312 \$25,830,000 \$19,002,528 <u>\$105,311,316</u> \$209,515,156
	Other Equipment: Computers Vehicles Aircraft – Rotary Wing All Other TOTAL	\$5,872,964 \$205,261,461 \$ 13,905,000 \$173,568,836 \$398,608,261
	Inventories: Warehouse, USPFO Parts & Supplies TOTAL	\$ 3,980,723 \$49,225,241 \$53,205,964
	Total Value of Resources	<u>\$1,004,643,513</u>
PERSONNEL	Officer Warrant Officer Enlisted *TOTAL	AuthorizedAssigned757518177976,7135,0137,6475,628
	*28 Assigned Competitive Single Status Tech *540 Assigned State Employees Providing Sincluded.	
GROSS PAYROLL	Technicians Military \$30,961,861 \$72,816,982	State Employees Total \$17,419,019 \$121,197,862
AIRCRAFT	Type On Hand: Helicopters Flying Hours: Authorized: 3,938	UH-60 Black Hawks (3) +15 deployed Actual: 2,487
MISCELLANEOUS	Construction: Task Order Cor	tracts (RPM) \$3,381,352
	Other Operations and Maintenance Ex	penditures : \$70,959,617
	Total Miscellaneous Expenditures:	<u>\$74,340,969</u>
ECONOMIC IMPACT	Estimated # of Indirect Jobs Created Estimated Annual Dollar Value of Jobs C Estimated Impact in Community Exceeds	

KANSAS AIR NATIONAL GUARD ECONOMIC FACTSHEET FISCAL YEAR 2006

VALUE OF RES	SOURCES	Capital Asset Buildings	ets Forbes Field (ANG) McConnell Air Force Base Smoky Hill Bldgs/33,873 acres			\$252,300,000 \$102,798,241 \$4,890,541
		Weapons Sys	KC-135R (9) KC-135 (12) Support Equi	\$159,300,000 \$253,200,000 \$23,123,460		
		Equipment	Computers Vehicles Other			\$8,107,240 \$19,583,091 \$92,422,105
		Inventories	Parts & Supp	lies		\$47,154,482
		Total Value o	Total Value of Resources			\$962,879,160
PERSONNEL Note: Assigned	State employee	es providing facili	Officer Enlisted Combined ty maintenance	, security and othe	Authorized 312 1,948 2,260 r support are not include	Assigned 265 1,958 2,223 ed
GROSS PAYRO	OLL	Civilian		Military	State Employees	Total
		\$50,346,215	j	\$42,327,485	\$3,667,430	\$96,341,130
AIRCRAFT	Туре	Avg on-han	d	Authorized	Flying Hrs	
	KC-135 KC-135R	1:	2 9	12 9	2,971.3 2,534.8	
AIRCRAFT FUI		190th 184th Total Construction		Gallons JP-8 5,092,155 3,842,695 8,934,850	Price per gal (avg) \$2.31 \$2.22	Total \$11,762,878 \$8,530,783 \$20,293,661
Military Construction Program Sustainment Restoration and Modernization			odernization	\$7,189,969 \$7,593,054		
	Services Contracts Other Operations and Maintenance Expenditures:				\$693,651 \$22,530,532	
		Total Miscellaneous Expenditures:				\$38,007,206
ECONOMIC IMPACT Estimated # of Indirect Jobs Created Estimated Annual Dollar Value of Jobs Created Estimated Impact in Community Exceeds					968 \$27,303,815 \$173,160,805	

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Unsung Heroes



Members of the Kansas Patriot Guard escorted the 2nd Battalion, 137th Infantry Kansas National Guard Soldiers to the Kansas Expocenter on November 9. The Soldiers were returning home from the year-long deployment to Iraq. Members of the Patriot Guard have shown their support of the military across the state by attending deployment ceremonies, welcome home ceremonies, funerals and other events.

Aviation unit leaves for Iraq



During the early morning hours on April 12 four UH-60 Black Hawks and crews from the 1st Battalion, 108th Aviation prepare for departure to Fort Hood, Texas. Fort Hood is where the unit did pre-mobilization training in preparation for deployment to Iraq.

State of Kansas
The Adjutant General's Department
2800 SW Topeka Blvd.
Topeka, Kansas 66611-1287



In Transformation: Kansas National Guard



Joint Forces Headquarters Kansas -Land Component

Topeka **Joint Forces Headquarters Kansas**

130th Field Artillery Brigade JFHQ-Land Component HHB, 130th FA Bde Det 2, HHB, 1st Bn, 178th FA

69th Trp Cmd

HHD, 69th Trp Cmd

105th MPAD 102nd Mil Hist Det 137th Chaplain Spt Team

TDA Battalion Det 37, OSA Cmd 35th MP Co Rec and Ret Det

Det 2, HHS, 2nd Bn, 130th HIMARS FA Det 2, 250th FSC, 2nd Bn, 130th HIMARS FA

Det 1, 137th Trans Co

JFHQ - Air Compor



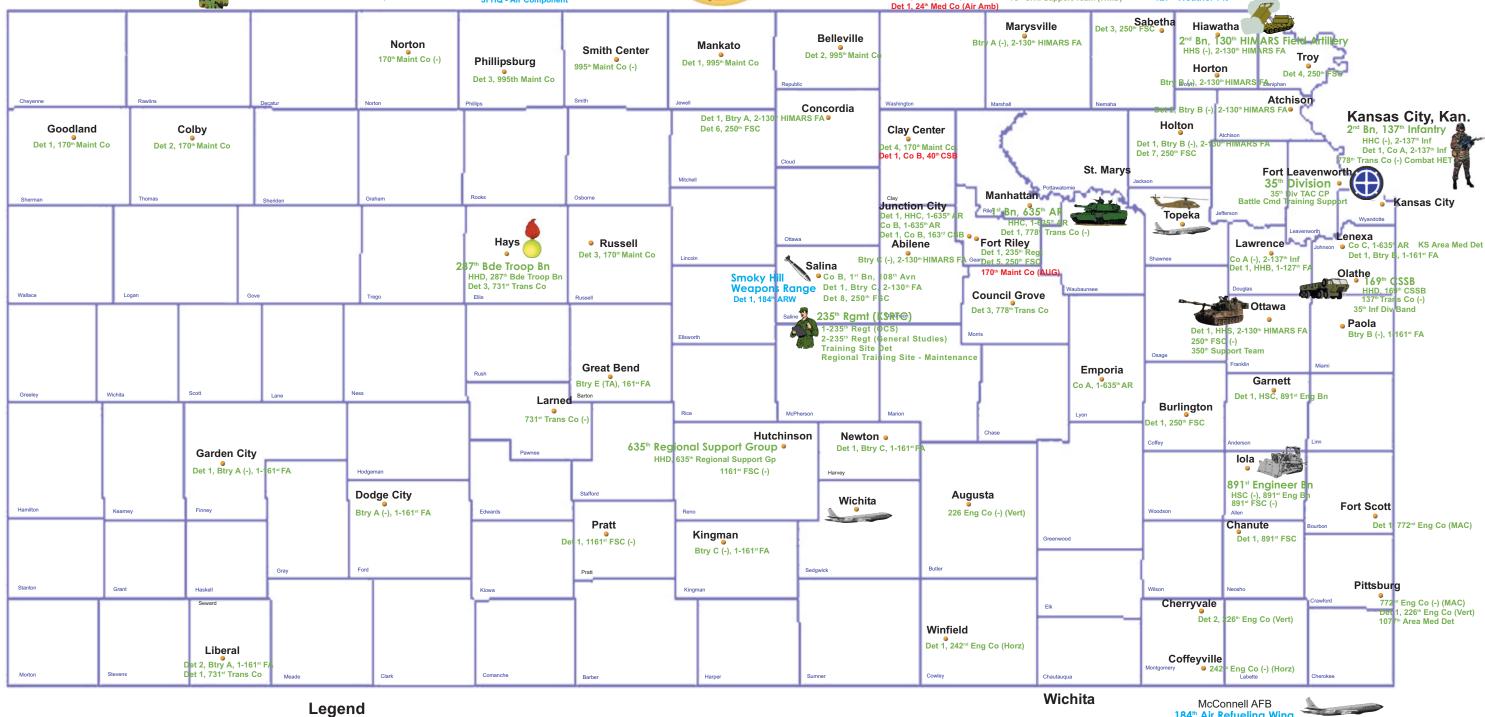
1st Bn, 108th Aviation HHC (-), 1-108th Avn Co B. 1-108th Avn Co D. 1-108th Avn Co E, 1-108th Avn Det 3, HHC, 1st Bn, 171st Av Det 1. Co C. 1st Bn. 171st Av Det 3, Co D, 1st Bn, 171st Av Det 3, Co E, 1st Bn, 171st Av

190th Air Refueling Wing 190th Operations Gp 117th Air Refueling Sq 190th Operations Support Flt 190th Standardization/Evalua 190th Maintenance Group 190th Maintenance Squadro 190th Maintenance Support Flight 73rd Civil Support Team (WMD) 127th Weather Flt

Forbes Field, Topeka

190th Security Forces Squad 190th Civil Engineering Squadro 190th Medical Group /

Joint Forces Headquarters Kansas -Air Component



ANG NOSC = Air National Guard Network Operations Security Center

AR = Armor ARW = Air Refueling Wing ARS = Air Refueling Squadron Avn = Aviation Bde = Brigade Bn = Battalion Btry = Battery Cmd = Command

December 31, 2006

Flt = Flight
FSB = Forward Support Battalion FSC = Fire Support Company Gp = Group HET = Heavy Equipment Transport HIMARS = High Mobility Artillery Rocket System Co = Company
CSSB = Corps Support Sustainment Battalion HHB = HQ and HQ Btry HHD = HQ and HQ Detachmen

Det = Detachment

FA = Field Artillery

Div = Division Eng = Engineer

HHS = HQ and HQ Service Btry HSC = Headquarters Support Company HQ = Headquarters Inf = Infantry
IAS = Information Aggressor Squadron KSRTC = Kansas Regional Training Center Lg = Logistics Maint = Maintenance Med = Medical MP = Military Police MPAD = Mobile Public Affairs Detachment

OCS = Officer Candidate School

Rgmt = Regiment Rec and Ret = Recruiting & Retention Spt = Support TA = Target Acquistion
TDA = Table of Distribution and Allowances Trans = Transportation Trp = Troop WMD = Weapons of Mass Destruction

Units in RED are scheduled to inactivate no later than September 2007

1st Bn, HHB, 161st Field Artillery HHB, 1-161st FA

287th Sustainment Brigade HHC, 287th Sustainment Bde

Det 1, HHC, 2-137th Inf Co C. 2-137th Inf

Det 2, 731st Med Truck Co Det 2, 778th Trans Co

184th Operations Gp 127th Air Refueling Sqdn 184th Operations Support Sqdn

184th Maintenance Group

184th Maintenance Operations Flt 184th Aircraft Maintenance Sodi

184th Mission Support Gp

184th Logistics Readiness Sqdr 184th Security Forces Sqdn

184th Air Refueling Wing 184th Mission Support Fli 184th Services FIt 184th Medical Group 184th Information Operation Gp (Det 2) 134th Air Control Sqdr