

KANSAS ADJUTANT GENERAL'S DEPARTMENT

Annual Report 2008



◆ KANSAS HOMELAND SECURITY
◆ KANSAS DIVISION OF
EMERGENCY MANAGEMENT

◆ KANSAS ARMY NATIONAL GUARD
◆ KANSAS AIR NATIONAL GUARD
◆ CIVIL AIR PATROL



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Kathleen Sebelius
Governor of Kansas



Maj. Gen. Tod M. Bunting
The Adjutant General



KANSAS

ADJUTANT GENERAL'S DEPARTMENT
Major General Tod M. Bunting

KATHLEEN SEBELIUS, Governor

Dear Reader:

As we look ahead to 2009, we take a moment to reflect on our accomplishments in 2008 and invite you to learn more about the Kansas Adjutant General's Department through some of the milestones highlighted in the pages that follow.

In 2008, Kansas had three weather disasters resulting in federal disaster declarations. These included a significant ice storm, which impacted much of North Central and Northeastern Kansas, causing widespread power outages for days; tornadoes in Chapman and Manhattan, as well as storm damage in numerous other counties; and flooding in many counties throughout Southeast and South Central Kansas.

The Kansas Division of Emergency Management and local emergency managers worked to ensure Kansans had the resources necessary to sustain them through the storms and to begin the recovery process. Kansas Guardsmen were called out to support community needs, including generator power and security. The state's Incident Management Teams supported the counties when needed with additional personnel to work in the emergency operations centers.

Kansas stood ready when its neighbors needed help, too, sending support to the Iowa flooding, to Louisiana and Mississippi during Hurricane Gustav and to Texas for Hurricane Ike response.

Meanwhile, thousands of our Kansas Guardsmen served and continue to serve in Iraq, Afghanistan, Kosovo, Djibouti and along the U.S.-Mexico border, protecting our nation during the Global War on Terrorism. Every month, on average, anywhere from 500 to 1,000 of our 7,700 Kansas Guard members are deployed or are training and preparing to go.

The work our Guard members and emergency management staff do to keep our state and nation safe is invaluable and we thank them for the sacrifices they make to keep others from harm's way. We remember the life of a Kansas Guardsman lost this year in Iraq, Spc. Ronald Schmidt. He is forever in our hearts and we are indebted to his family for their sacrifice.

Our world is constantly changing. We must anticipate the potential dangers around us by continuing to outsmart our enemies and preparing for the disasters that otherwise could devastate us. We are working with local, state and federal partners to exercise our plans and conduct disaster drills to ensure we are prepared for any disaster, natural or man-made.

We are expanding our partnerships to include private businesses and industry in our disaster response planning. In 2008, we held our first Business and Industry Forum in Salina and will host the second annual forum in the spring. In addition, we opened the Eisenhower Center for Homeland Security Studies in Topeka to ensure businesses and government have a place to better collaborate in their planning efforts.

Kansas government and business now have a new venue to train together with the opening of our Great Plains Joint Regional Training Center in Salina, where first responders, military and businesses can train together to respond to disasters. In 2009, we will open Crisis City in Salina, a mock disaster area where responders will be able to conduct real-world training with various disaster scenarios.

The job we do could not be done alone. We receive tremendous support from elected officials, local, state and federal partners and from families of soldiers and airmen serving our country.

We are dedicated to protecting Kansans and our country to ensure our way of life is preserved. We look forward to serving you again in 2009.

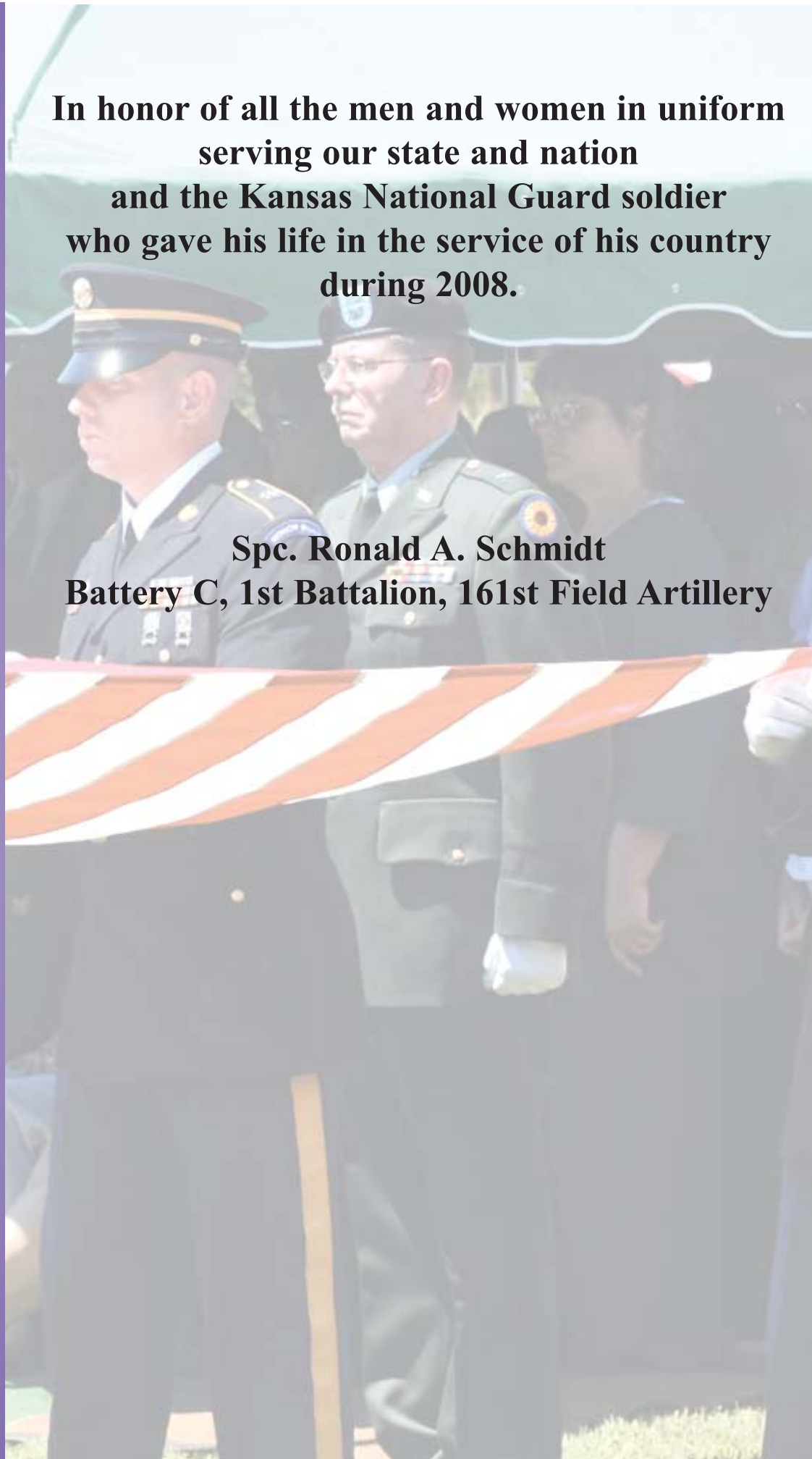


Tod M. Bunting
Major General, Kansas National Guard
The Adjutant General

**In honor of all the men and women in uniform
serving our state and nation
and the Kansas National Guard soldier
who gave his life in the service of his country
during 2008.**



**Spc. Ronald A.
Schmidt**



**Spc. Ronald A. Schmidt
Battery C, 1st Battalion, 161st Field Artillery**

The Adjutant General's Department Summary

The Adjutant General's Department has the responsibility for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management, Kansas Homeland Security and the administrative support of the Kansas Wing of the Civil Air Patrol.

Mission

The department's mission is to be the "911" for our state and nation's emergency responders, protect life and property in Kansas, provide military capability for our nation and be a valued part of our communities.

Adjutant General

The adjutant general is appointed by the governor and serves as commander of the Kansas National Guard, director of the Kansas Division of Emergency Management and director of Kansas Homeland Security.

Kansas National Guard

The adjutant general administers the joint federal-state program that is the Kansas Army and Air National Guard. Approximately 7,700 Guardsmen currently serve the state of Kansas. Military equipment for the Kansas Guard is furnished by the U.S. Department of Defense through the National Guard Bureau. Federal control is exercised over military strength and mobilization of the Kansas Guard. Federal personnel are employed in both administrative and maintenance jobs in armories and maintenance shops. The Kansas Army National Guard is made of the Joint Forces Headquarters, Topeka; 35th Infantry Division, Fort Leavenworth; 69th Troop Command, Topeka; 287th Sustainment Brigade, Wichita; 635th Regional Support Group, Hutchinson; and 235th Regiment, Salina and their subordinate units. The Kansas Air National Guard is organized into two groups: the 184th Intelligence Wing based at McConnell Air Force Base in Wichita and the 190th Air Refueling Wing at Forbes Field in Topeka.

Kansas Division of Emergency Management

The Kansas Division of Emergency Management (KDEM) is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination, and administration of recovery programs for the civil sector of the State, regardless of the type of hazards. The Division of Emergency Management's organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, preparedness, and response and recovery.

Kansas Homeland Security

Kansas Homeland Security, within the Adjutant Generals' Department, coordinates statewide activities pertaining to the prevention of and protection from terrorist-related events. This involves all aspects of prevention/mitigation, protection/preparedness, response and recovery. While Homeland Security addresses threats aimed at citizens, threats to agriculture and food supply are also monitored and addressed along with outbreaks of illness. Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.

Overview 2008

Kansans are accustomed to destructive weather and 2008 brought plenty of it with an ice storm, tornadoes and flooding, all of which had left a big mark on the state in 2007.

In January, an ice storm covering more than 60 counties in north central and northeast Kansas left many people without power for days. A federal disaster was declared and the storm damage climbed to approximately \$170 million. Also in January, approximately 16 Kansas Guardsmen deployed to Afghanistan to be part of an Embedded Training Team working with Afghani soldiers.

The Kansas National Guard began and ended the year with troops deployed around the world, with an average of 500 of the state's 7,700 Guardsmen deployed or training for deployment each month. Many served in Iraq, Afghanistan and Kosovo, while others served in Djibouti and on the U.S.-Mexico border as well as other locations. One Guardsman lost his life in Iraq.

In February, the state welcomed home members of the 731st Transportation Company while the 35th Division serving in Kosovo witnessed history as Kosovo became its own nation. In Wichita, members of Battery B, 1st Battalion, 161st Field Artillery, were reunited with the medics who saved their lives exactly one year after a deadly Improvised Explosive Device (IED) explosion in Iraq had claimed the life of one of their own, Staff Sgt. David Berry.

The Department of Defense recently established the Army Medical Action Plan to ensure the best care for wounded soldiers to either return to duty or transition into civilian life as a

veteran. There were 35 Warrior Transition Units established and the Kansas National Guard was tasked to help stand up a battalion at Fort Riley. Eighteen Kansas National Guardsmen deployed to Fort Riley to take the challenge to mentor and manage warriors while they are rehabilitated.

In March, Gov. Kathleen Sebelius and Maj. Gen. Tod Bunting announced the opening of the Eisenhower Center for Homeland Security Studies in Topeka where collaboration between government and business is encouraged to improve



Four medics were reunited with members of the Kansas National Guard's Battery B, 161st Field Artillery one year after they saved the soldiers' lives in the aftermath of an explosion that killed another member of the unit.

disaster readiness, and free educational opportunities are offered. The governor and adjutant general also announced the opening of the first training venue, a rail disaster area, at the Great Plains Joint Regional Training Center, and they participated in a groundbreaking for a new Air Guard unit, the 284th Air Support Operations Squadron, to be headquartered in Salina. Also, in March, the 190th Air Refueling Wing retired its last KC-135E refueling stratotanker, and now flies the newer model, KC-135R.

In April, 12 Guardsmen were welcomed home from Afghanistan after serving with an Embedded Training Team. And the Fourth Annual Veteran's Memorial Bass Tournament was held at Coffey County Lake at Burlington to honor fallen soldiers. The State Legislature wrapped up its 2008 session providing additional child custody protections for soldiers who are deployed, benefits for families of fallen soldiers, resources for the Kansas National Guard museum to expand, and funds to support recent Kansas disasters.

In May, the department sponsored the first annual Business and Industry Forum to bring private entities and industry into the state disaster planning process and ensure collaboration in future planning efforts. Meanwhile, deadly tornadoes struck western Kansas killing

two Coloradans and resulting in 62 counties being declared a federal disaster area. Kansans welcomed home the 35th Military Police Company from Iraq and the state remembered its veterans at many Memorial Day events statewide.

In June, the city of Chapman and Manhattan were struck by tornadoes leaving significant damage in Chapman and at Kansas State University. Kansas assisted Iowa in its response to significant flooding by sending personnel to support county-level Emergency Operations Center functions. The 102nd Military History Detachment deployed to Iraq, where the Guard members will capture stories and photos to document the war for historical purposes and lessons learned.

In July, the annual Kids Camp in Salina was a success as children of Guard families spent the week developing new friendships with their peers across the state. The Governor signed a measure allowing certain lottery proceeds to support the expansion of the Museum of the Kansas National Guard. The Army Guard deployed Black Hawk helicopters and crews to California to help battle wildfires and the 35th Division returned home from Kosovo. An inter-agency exercise, Prairie Shield 2008, was conducted to ensure readiness for pandemic flu response. The agency also hosted a Strategic National Stockpile exercise, which was held at Forbes Field.

In August, Brig. Gen. Jonathan Small, Assistance Adjutant General - Army and Commander of the Kansas Army National Guard, retired from the Kansas Guard, after nearly 40 years of military service, and turned over his command to Brig. Gen. John Davoren. Hurricanes threatened the southern and eastern coasts and Kansas readied to respond to the needs. Also in August, KDEM participated in a four-state (Region VII) pandemic flu exercise to begin developing more cross-state coordination and information sharing priorities.

In September, the Guard and members of the state's Incident Management Teams went to Louisiana to support the hurricane response efforts. The Guard also assisted Texas following Hurricane Ike. Also, Pittsburg State University and the Kansas National Guard made history by opening the first armory at a university in the state.

The 287th Sustainment Brigade left for Iraq with approximately 260 Guardsmen. Maj. Gen. Bunting was chosen chairman of the National Guard Association of the United States. In addition, the agency moved Kansas Preparedness Day activities to the State Fair in Hutchinson to increase its reach to the public.

In October, the department reorganized to increase its focus on Homeland Security, and at the same time strengthen the agency's emergency management organization. Bill Chornyak was named deputy director of Homeland Security and Angee Morgan became deputy director of Emergency Management. Kansans welcomed home members of the 1161st Forward Support Company to Hutchinson and the 1st Battalion, 161st Field Artillery to Wichita. Kansas STARBASE received good news regarding full funding for its four locations, and the Army Guard was awarded honors for historical preservation efforts at armories in Kansas. The Guard assisted as the Smoky Hill Weapons Range hosted the U.S. Air Force Hawgsmoke competition featuring A-10 Fighter jets.

In November, the first ever Kansas Agribusiness Development Team readied for a deployment to Afghanistan in 2009. The members will teach Afghanis various farming techniques, food storage and safety measures, and other agricultural business techniques. Guard members participated in Veteran's Day events statewide.

In December, the Guard inactivated the 635th Armor and combined it with the 2nd Battalion, 137th Infantry Regiment, which became the 2nd Battalion, 137th Infantry Regiment (Combined Arms). Kansans welcomed home members of an Embedded Training Team from Afghanistan. Members of the 287th Sustainment Brigade phoned home for the holidays on KLWN Radio in Lawrence as the station featured the soldiers and their loved ones on a three-hour Christmas Day broadcast.



Maj. Cheryl Whelan visits with her family from Iraq during a special radio program on KLWN in Lawrence. Whelan is a member of the 287th Sustainment Brigade, currently serving in support of Operation Iraqi Freedom.

Our Agency History

Kansas National Guard

Citizen-soldiers began protecting Kansas homes and families when our state was still a territory, leaving farms, businesses and other work places when called to defend the state and nation.

As members of the National Guard of the United States, they trace their roots to the organized "militia" regiments formed in the Massachusetts Bay Colony in December 1636. "Militia," from the Latin "miles," means "soldier." The concept of armed citizenry comes from the Greeks who required military service of free male citizens to defend their own land and the city-state, generally for short durations. That concept, which came to the colonies from England through the Saxons, brought with it an enduring fear of standing armies – the repressive forces of monarchs. The posting of British Regulars in the colonies reinforced that fear and distrust of full-time soldiers among Americans.

"Minutemen" from that same colony's militia fired the "shot heard around the world" at Concord River's North Bridge on April 19, 1775, and began our nation's struggle for independence from Britain. We gained that independence with the help of the Marquis de Lafayette, a volunteer commander for American troops, and on his return to America in 1824, members of a New York militia took the name "National Guard" in honor of the

Marquis, who was the commander of a French militia unit called the "Garde Nationale de Paris." By the end of the 19th century, militia units in nearly all states were designated "National Guard" and with the passage of the Militia Act of 1903, the name "National Guard" became official.

Both the Army and Air National Guard seals are built around the "Minuteman," the symbol of the National Guard. During colonial times, the Minutemen were the members of the militia who volunteered to respond within 30 minutes with their own arms. The plowshare in the Minuteman symbol represents the civilian job the Guardsman leaves as he picks up his musket to answer the call to serve our state or nation.



Members of the 8th Kansas Volunteer Infantry storm the hill during the Battle of Missionary Ridge, part of the larger Battle of Chattanooga, during the American Civil War.

The forerunner of the Kansas National Guard, the Kansas Militia, was formed on Aug. 30, 1855, when the Territorial Governor and Legislative Assembly of the Territory of Kansas established "An Act to organize, discipline and govern the militia of this Territory." The Act also provided for the Territorial Governor, with the advice and consent of the Legislative Council, to appoint and commission one adjutant general to oversee the territorial militia. The first Territorial Adjutant General was Hiram J. Strickler, who was appointed on Aug. 31, 1855. On Jan. 29, 1861, six years after the formation of the territorial militia, Kansas became the 34th state and the state militia was organized into units of the Kansas National Guard. Article 8, Section 4 of the Kansas Constitution designates the Governor of Kansas as the commander in chief for state duties. The U.S. Congress passed the Militia Act of 1903, providing the same organization and equipment for the National Guard in each state as provided to the U. S. Army.

The Kansas National Guard consists of the Kansas Army National Guard and the Kansas Air National Guard, the latter established on Sept. 18, 1947.

The Kansas National Guard has been involved in the nation's conflicts since the state's inception as a territory. The Kansas Guard actively participated in the Civil War, 1861-1865; Indian Wars, 1864-1870; Spanish-American War, 1898-1899; Mexican Border, 1916; World

War I, 1917-1919; World War II, 1940-1946; Korean War, 1950-1952; Berlin Crisis, 1961-1962; Air National Guard Squadron Tactical Reconnaissance Interceptor Program alert (STRIP), 1955-1965; Vietnam War, 1966-1969; 8044 (formerly Single Integrated Operations Plan Alert), 1978 - present; Operations Desert Shield/Desert Storm, 1990-1991; Operations Northern and Southern Watch in Southwest Asia, 1992 - 2002; Operation Restore Hope in Somalia, 1992-1993; Operations Joint Endeavor, Deny Flight and Joint Guardian in Bosnia-Herzegovina, 1995-2003; Operations Phoenix Scorpion, Phoenix Scorpion III and Desert Fox in Southwest Asia, 1997 and 1998; Operation Allied Force in Kosovo, 1999 - present; the Global War on Terrorism (Operation Enduring Freedom and Operation Noble Eagle), 2001- present; and Operation Iraqi Freedom, 2003 - present.

During the Philippine Insurrection following the Spanish-American War, five Kansas Guardsmen were awarded the Medal of Honor for their heroic actions. Col. Frederick Funston was the most famous of these Guardsmen. The others were Pvt. Edward White, Pvt. William Trembley, 1st Lt. Arthur Ferguson and Sgt. John A. Huntsman.

Another Medal of Honor recipient was William F. Cody, a.k.a. "Buffalo Bill" Cody, who was a member of the 7th Kansas Cavalry during the Civil War. Cody earned his medal for gallantry in 1872 during the Indian Wars when he was a civilian scout assigned to the 3rd U.S. Cavalry.

A posthumous award was presented to 2nd Lt. Erwin Bleckley for helping to save the "Lost Battalion" during World War I. He began military service by enlisting in the Kansas Army National Guard's Battery F, 1st Field Artillery, which later became the 130th Field Artillery Regiment. His interest in aviation led him to volunteer for the Army Air Service, the forerunner of the U.S. Army Air Corps, which later became the U.S. Air Force. As the first aviator to earn the Medal of Honor, he is claimed by the Kansas Air National Guard and U.S. Air Force, although in reality he was a member of the Kansas Army National Guard.

Col. Don Ballard, a retired member of the Kansas Army National Guard, saved lives while risking his own life as a Navy medic in Vietnam. Ballard is the only living Congressional Medal of Honor recipient from the Kansas National Guard.

Kansas citizen-soldiers and citizen-airmen have also served our state supporting civil authority in the 1888-89 County Seat Wars, the 1893 Legislative War, labor disputes in 1886 and 1893, and during student unrest over the Vietnam conflict in the 1960s. They continue to train to assist civil authority today. They also serve to protect Kansans in response to emergencies and disasters throughout the state, including tornadoes, floods, snowstorms and other weather-related and man-made emergencies and disasters.

Kansas Division of Emergency Management

In 1941, the Kansas Legislature established the State Council of Defense. As a result of the Federal Civil Defense Act of 1950, the State Civil Defense Agency was established the following year. The State Civil Defense Agency was charged with providing civil defense to protect life and property in Kansas from nuclear attack, but did not address other disasters.

In 1955, the State Civil Defense Agency became part of The Adjutant General's Department. It is responsible for emergency management throughout Kansas at state and local (county/city) levels, advising the governor with respect to his or her powers and duties during a disaster/emergency and coordinating the state and federal level responses.

In the 1970s, a Radiological Systems Management Section was established to meet requirements of the Nuclear Regulatory Commission. It provides inspection, repair, calibration, and exchange services for more than 70,000 radiological detection, identification, and computation instruments in Kansas and is responsible for approving the security arrangement, location, and the individuals responsible for the maintenance of radiological materials. The construction of two nuclear power plants - the Wolf Creek Generating Station near Burlington, Kan., and the Cooper Nuclear Station in southeast Nebraska - necessitated planning activities for the division designed to protect the public from accidental radioactive material releases into the environment.

In 1975, the title of Civil Defense was changed to the Division of Emergency Preparedness. This reflected the "dual use" of nuclear and natural disaster and preparedness as stated in the Robert T. Stafford Act of 1974. In 1993, the Division was redesignated as the Division of Emergency Management.

The division is responsible for training state and local personnel to respond to natural disasters such as floods, tornadoes, snowstorms and man-made disasters.

Kansas Homeland Security

As both a military and a public safety organization, many of The Adjutant General's Department's sections were involved with homeland security concerns even before the events of Sept. 11, 2001. Shortly after those events, Kansas Homeland Security was made a part of The Adjutant General's Department. The Adjutant General was named Director of Kansas Homeland Security in October 2001.

Working in conjunction with the Kansas Bureau of Investigation, Kansas Highway Patrol and other agencies at all levels of government, the state's homeland security picture was analyzed and security measures were stiffened at airports, utilities and other key infrastructure across the state to ensure the health and safety of the public were well-protected.

In July 2004, a Homeland Security section was established in the Kansas Division of Emergency Management to coordinate all phases of homeland security, including prevention/mitigation, preparedness, response and recovery. Other organizations within the department, including the Kansas National Guard and Civil Air Patrol, also provide homeland security support and assistance.

Civil Air Patrol

The Kansas Wing of the Civil Air Patrol (CAP) is part of a private, volunteer, nonprofit 501(c)(3) corporation and by Congressional charter is the auxiliary of the United States Air Force (USAF). The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding.

The Adjutants General of Kansas

The position of adjutant general was officially created April 23, 1861, with the rank of brigadier general. The rank was reduced to colonel on Feb. 24, 1864, and then returned to brigadier general on May 1, 1901. On March 1, 1956, the rank was raised to major general and on July 1, 1970, to lieutenant general, contingent upon 15 consecutive years of tenure and as recommended by the governor and with consent of the Senate.

Maj. Gen. Tod M. Bunting Jan. 5, 2004 - Present	Brig. Gen. Samuel H. Kelsey Feb. 1, 1903 - March 31, 1905	Col. William S. Moorhouse March 4, 1869 - March 4, 1870
Maj. Gen. Gregory B. Gardner Feb. 10, 1999 - Oct. 31, 2003	Brig. Gen. Simeon M. Fox March 1, 1895 - Jan. 31, 1897 Feb. 22, 1899 - Feb. 1, 1903	Col. Josiah B. McAfee Aug. 18, 1867 - March 3, 1869
Maj. Gen. James F. Rueger Dec. 1, 1990 - Feb. 10, 1999	Col. Hiram Allen Feb. 1, 1897 - Feb. 21, 1899	Col. Thomas J. Anderson April 1, 1865 - Aug. 18, 1867
Maj. Gen. Philip B. Finley Oct. 18, 1987 - Nov. 30, 1990	Col. Albert J. Davis April 1, 1894 - Feb. 28, 1895	Col. Cyrus K. Holliday May 2, 1864 - March 31, 1865
Maj. Gen. Ralph T. Tice Oct. 1, 1980 - Oct. 17, 1987	Col. Henry H. Artz Jan. 10, 1893 - March 31, 1894	Brig. Gen. Guilford Dudley Feb. 27, 1863 - May 2, 1864
Maj. Gen. Edward R. Fry Jan. 1, 1973 - Sept. 30, 1980	Col. John N. Roberts April 1, 1889 - Jan. 1, 1893	Brig. Gen. Charles Chadwick March 22, 1862 - Feb. 26, 1863
Lt. Gen. Joe Nickell April 21, 1951 - Dec. 31, 1972	Col. Alexander B. Campbell Jan. 23, 1885 - March 31, 1889	Brig. Gen. Lyman Allen June 23, 1861 - March 22, 1862
Brig. Gen. Milton R. McLean Feb. 10, 1925 - April 17, 1951	Col. Thomas Moonlight Jan. 8, 1883 - Jan. 22, 1885	Brig. Gen. Robert B. Mitchell May 2, 1861 - June 20, 1861
Brig. Gen. R. Neill Rahn Jan. 11, 1923 - Feb. 10, 1925	Col. Peter S. Noble April 8, 1878 - Jan. 7, 1883	Territorial Adjutants General Adjutant General Hiram J. Strickler Aug. 31, 1855 - Jan. 1858
Brig. Gen. Charles I. Martin April 1, 1909 - Oct. 1, 1917 Jan. 27, 1919 - Jan. 11, 1923	Col. Hiram T. Beman March 2, 1876 - March 5, 1878	
Brig. Gen. Charles S. Huffman Oct. 1, 1917 - Jan. 27, 1919	Col. Charles A. Morris March 6, 1873 - March 2, 1876	
Brig. Gen. James W. F. Hughes April 1, 1905 - April 1, 1909	Col. David Whittaker March 5, 1870 - March 5, 1873	



Deployments

Sixteen Kansas National Guardsmen were honored in a departure ceremony in Topeka on Jan. 22 as they prepared to deploy to Afghanistan. The soldiers deployed as Embedded Training Team #4 and were mobilized to Fort Riley for additional training before deploying in support of Operation Enduring Freedom. In Afghanistan they served as military advisors to the Afghan National Army to train, advise and assist in combat operations, including maneuver and tactics, logistics and administrative functions. The soldiers returned to Kansas on Dec. 26.

The Kansas National Guard's 731st Transportation Company returned home to Kansas on Feb. 7, after a year-long deployment in support of Operation Iraqi Freedom. Approximately 180 soldiers of the company deployed to Iraq in November 2006. The 731st Transportation Company is headquartered in Larned with detachments in Hays, Liberal and Wichita. It is part of the Kansas National Guard's 287th Sustainment Brigade. In Iraq, the 731st Transportation Company served as a convoy security force – one of the most dangerous missions in theater. As a company they completed more than 360 convoy escort missions safely moving more than 21,000 trucks loaded with food, fuel and supplies. The average soldier in the 731st conducted 58 combat missions. The unit put more than one million hard miles on their Convoy Protection Platforms. The 731st was the most decorated company in the 11th Transportation Battalion and was known throughout the theater as one of the elite Convoy Security Companies, having one of the best Improvised Explosive Device found and clear rates of 60 percent which was well above the theater average of 35 percent.

Twelve Kansas National Guard soldiers were honored at a welcome home ceremony on April 21 as they returned from Operation Enduring Freedom. The soldiers deployed in April 2007 for a one year mission in Afghanistan as the Embedded Training Team #3 under the 218th Brigade, training Afghan National Army Forces. Four soldiers from the Team extended their deployment and returned in July.

Six soldiers of Detachment 37, Operational Support – Aviation Command returned to Kansas on May 16 after a seven-month deployment to Iraq. The unit flew C-12 fixed wing aircraft missions, transporting government officials, visiting dignitaries and other personnel. During the deployment, they logged more than 2,400 flight hours.

Approximately 160 soldiers of the 35th Military Police Company, Kansas National Guard, were welcomed home on May 23 in Topeka. The unit, headquartered in Topeka, deployed to Iraq in June 2007 where they conducted detainee operations in Camp Bucca, Iraq, the world's largest Theatre Internment Facility. The company platoons operated two compounds and the Special Housing Units within the facility and assisted with Forward Operating Base operations on the camp. Approximately 85 soldiers of the 1st Battalion, 635th Armor, headquartered in Manhattan, were transferred to the 35th Military Police Company to augment the unit for this mission along with Soldiers from other Kansas units.

Three Kansas National Guard soldiers from the 102nd Military History Detachment were honored in a departure ceremony on June 27 as they prepared to deploy to Afghanistan. The unit's mission will be to record and document the various missions of the U.S. military serving in Afghanistan. They will be conducting interviews, collecting documents, taking photos and videos, and cataloging artifacts to preserve the history of Operation Enduring Freedom. Once the Soldiers of the historical detachment gather the materials, they will



Members of the 731st Transportation Company stand in formation at their coming home ceremony in February. The unit served a year-long mission in Iraq in support of Operation Iraqi Freedom, providing security force protection for convoys.

send them to the U.S. Army Center of Military History in Washington, D.C., where it will be cataloged in the Military History Collection System Integration.

Approximately 22 Guardsmen of the 35th Division, headquartered in Fort Leavenworth, were welcomed home from their deployment to Kosovo during a ceremony on July 13. This was the first group of 35th Division soldiers returning from this deployment. The second group of approximately 88 soldiers were welcomed home on July 17. The division deployed in July 2007 to become the headquarters unit for Task Force Falcon, a multinational peace-keeping force that was part of KFOR-9. The 35th Division served as the lead element of Multinational Task Force East. The 35th Division assumed control of operations in November 2007 at Camp Bondsteel, Kosovo. The task force included approximately 1,500 soldiers from the U.S. Army active component, Army National Guard and Army Reserve. The 35th Division is one of eight divisions in the Army National Guard and is made up of Guardsmen from Kansas, Missouri and Illinois.

Approximately 260 Kansas National Guardsmen of the 1st Battalion, 161st Field Artillery were welcomed home from their deployment to Iraq during a ceremony on Oct. 18. The unit deployed in late November 2007 to Fort Bliss, Texas, for pre-mobilization training prior to going to Iraq in support of Operation Iraqi Freedom in January 2008. Their mission in Iraq included force protection and convoy escorts for combat logistics patrols. They provided more than 95,000 collective hours of perimeter security and conducted more than 100 combat logistics patrols. The unit also conducted joint training with their Iraqi Army counterparts. The unit consisted of soldiers from Headquarters and Headquarters Battery, Wichita;

Battery A, Dodge City; Battery C, Kingman; and the 1161st Forward Support Company, Hutchinson, as well as other units from around the state.

On Oct. 10, approximately 130 Kansas Guardsmen with the 1161st Forward Support Company, Hutchinson, who served with the 1st Battalion, 161st Field Artillery in Iraq were welcomed home during a ceremony in Hutchinson. The 184th Munitions Squadron supported the War on Terrorism by deploying 11 personnel for 1,701 man-days to two different locations in Southwest Asia.

The 184th Civil Engineering Squadron deployed for 18 days to Nevatim Air Base, Israel, in support of United States F-16 fighter aircraft. The squadron constructed an F-16 shelter, installed roof and concrete driveway on a Munitions



Members of Embedded Training Team #4 were honored in a deployment ceremony in January as they headed to Afghanistan for a year-long mission as military advisors to the Afghan National Army to train, advise and assist in combat operations, including maneuver and tactics, logistics and administrative functions.

Maintenance Facility, completed all interior finish work on four United States dormitories and completed numerous work orders in support of the host nation. Additional deployments included nine emergency management personnel to Aviano Air Base, Italy.

The 184th Services Flight deployed one member to Kuwait as a Third Country National escort in support of Operation Iraqi Freedom; one member deployed to Europe on a 90 day tour in support of Operation Iraqi Freedom and seven members deployed on a 150-day Aeromedical Expeditionary Force rotation in support of Operation Iraqi Freedom.

The 184th Medical Group deployed one member in support of Southern Command Area of Responsibility on U.S. Naval Station Comfort and three members in support of Iraqi Freedom/Enduring Freedom.

Members of the 190th Air Refueling Wing deployed to Ecuador for a Southern Command Air Expeditionary Force in February 2008.

The 190th Air Refueling Wing was the lead tanker unit in support of Pacific Air Forces Air Expeditionary Force at Andersen Air Force Base, Guam, from May to July 2008. During this period, 190th crews had a 100 percent sortie effectiveness rate in the deployed location.

Members of the 190th Security Forces Squadron deployed to Iraq for a six-month rotation in support of Operation Iraqi Freedom.

Members of the 190th's 127th Weather Flight deployed to Camp Bondsteel, Kosovo, in support of NATO operations; provided meteorological support to Army units involved in Multinational Task Force Falcon – East.

Eleven members of the 190th Medical Group deployed to Balad, Iraq, in support of Operation Iraqi Freedom. While deployed, the 190th members were assigned to the intensive care unit lab and patient wards.

The 190th Medical Group deployed to Daegu, South Korea in June 2008, where they set up and trained on several prepositioned Expeditionary Medical Support hospitals. The 190th Medics were requested by name from Pacific Air Forces for this mission.

The 190th Air Refueling Wing deployed 15 members of the 190th Civil Engineering Squadron to Iraq and Kuwait in support of Operation Iraqi Freedom.



When daddy comes home, nothing else matters. Breanna Crump, 5, cuddles with her daddy, Sgt. Bobby L. Crump, 1st Battalion, 161st Field Artillery. Crump's unit returned in October from a year-long deployment to Iraq.

Legislative

The 2008 legislative session resulted in the passage of several measures which will benefit our Kansas Guard members and their families, provide funds to further support our agency's mission here in Kansas, and increase our resources to preserve the history of the Kansas Guard.

The legislature passed a child custody protection measure that protects the rights of deployed military members in child custody fights. The legislation requires the court to take into consideration the deployment and to not make permanent decisions on custody when the military member is unavailable.

The activation bonus that is given to state employees who are ordered to active duty military service (Title 10) was increased through a measure in the legislative session. The bonus went from \$1,000 to \$1,500. The pay differential amount the state would pay deployed State of Kansas employees was also increased.

Death benefits for two fallen soldiers were provided by the legislature this past session to ensure these families received the same benefits provided to all members of the Kansas National Guard who have died in the wars in Iraq and Afghanistan. The families of Sgt. Courtney Finch, killed July 23, 2007 and Sgt. 1st Class Travis Bachman who died Aug. 1, 2007, were both provided a \$250,000 benefit.



Maj. Gen. Tod Bunting, the adjutant general, helped unveil new Kansas Lottery games approved by the Kansas legislature that will benefit Kansas veterans. The legislature also approved funding from the games' proceeds to support an expansion of the Museum of the Kansas National Guard.

The Kansas National Guard Museum was provided an avenue to receive resources for an expansion during the legislative session. A portion of the profits from the Veterans Tickets from the Kansas Lottery will be used to expand the museum to better preserve our Guard's past.

A significant part of the 2008 session concerned the state response to the disasters of the Greensburg tornado in May 2007 and the flooding of Southeast Kansas in July 2007. A number of tax and housing bills and funding for counties for mitigation were also passed.

The legislature approved funds to ensure Kansas maintains its ability to respond to disasters by providing \$320,000 to fund the positions of seven Emergency

Management Regional Coordinators, previously called Homeland Security Regional Coordinators. These seven members have become an important part of the emergency response and preparation in their different regions. There were also additional funds provided to the Division of Emergency Management to match federal Emergency Management Performance grants funds.



Kansas Homeland Security

Kansas Homeland Security

Located in State Defense Building, Topeka - 4 state employees

The Adjutant General has the primary responsibility and authority for directing statewide activities pertaining to the prevention of and protection from terrorist-related events. This responsibility includes the development and implementation of a comprehensive and coordinated strategy to secure the state from terrorist threats and attacks.

On Nov. 1, 2008, the Adjutant General separated the Kansas Division of Emergency Management and Homeland Security into two distinct entities within the department. The Division of Homeland Security Deputy Director is Bill Chornyak. He will, among other initiatives, develop an updated Kansas Homeland Security strategy in coordination with the seven Regional Councils. Further, Kansas Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of our state and citizens.



Bill Chornyak

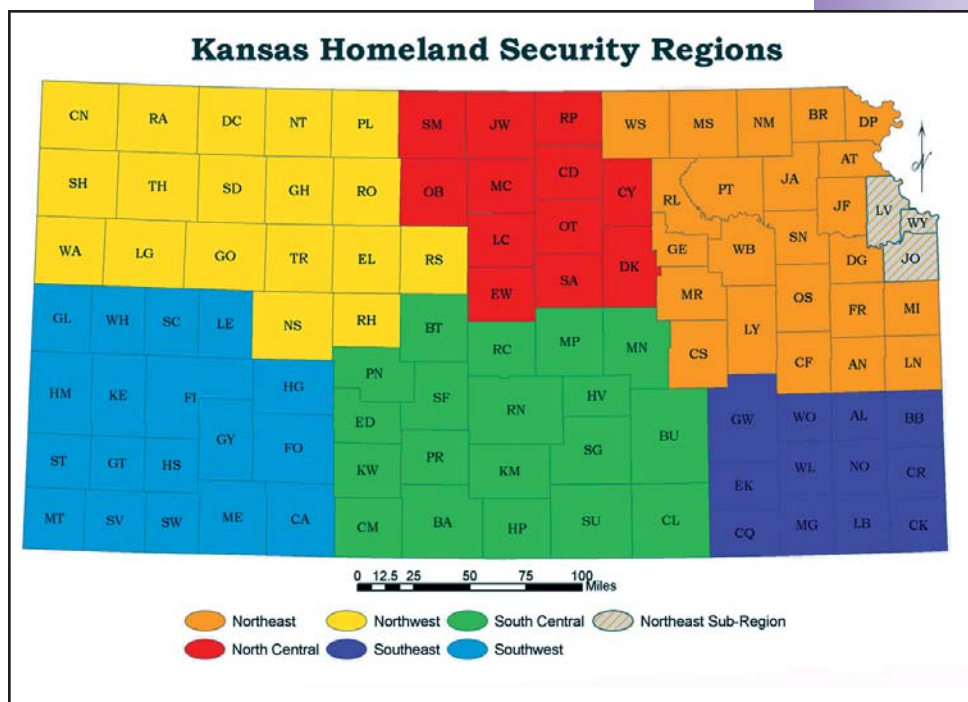
Kansas Homeland Security Areas of Concentration:

- Awareness - Identify and understand terrorist threats within Kansas.
- Prevention - Detect, deter and mitigate terrorist threats to Kansas.
- Protection - Safeguard our citizens, their freedoms, property and the economy of Kansas from acts of terrorism.
- Response - Assist in coordinating the response to terrorist related events.

Focus Areas of Responsibilities:

- Developing an updated State Strategic Homeland Security strategy.
- Conducting vulnerability assessments of the state's critical infrastructures and key resources.
- Facilitating the coordination of intelligence information between federal, state and private entities from the Fusion Center.
- Coordinating and marketing advanced training and exercise requirements for both law enforcement and firefighters with the Adjutant General's Crisis Training Center.
- Developing and implementing the state's critical infrastructure plan, including private industry input.
- Identifying an Improvised Explosive Device (IED) training and requirements program in coordination with the Fire Marshal's office.
- Further developing agro terrorism plans for the state.

Under the Homeland Security program, the safety and security of children has been elevated to a top priority, as exemplified in Executive Order 06-12. Signed by Gov. Kathleen Sebelius, the order created the Governor's Commission on Healthy and Prepared Schools, which forms a partnership between emerging interests and invested authorities concerned



with preparedness, safety and health issues in Kansas schools. Kansas Homeland Security, under the Adjutant General's Department, has contracted with Dr. Robert Hull, former Olathe School District assistant superintendent, to develop a strategic plan that integrates the numerous disciplines in responding to a crisis in the schools.

Although Homeland Security addresses chemical, biological, radiological, nuclear, or explosive threats aimed directly at citizens, it also concerns itself with threats to agriculture and the food supply, whether as a result of terrorism or an act of nature. Economically, agriculture accounts for one in six jobs in the United States; in Kansas, livestock farming alone is more than a \$12 billion business.

Biological threats include not only weapons, but outbreaks of illness not the result of terrorism that could have a drastic impact on public health, safety and the economy. Homeland Security monitors the progress of threats to public health, such as pandemic flu outbreaks (e.g., "avian flu") and coordinates efforts of public health officials to anticipate and counter epidemics.

State and National Priorities for Homeland Security

- Implement the National Incident Management System and the National Response Framework.
- Expand regional collaboration, both intra- and interstate, with an emphasis on food and agriculture security.
- Implement the National Infrastructure Protection Plan.
- Strengthen information sharing and collaboration capabilities.
- Strengthen interoperable communications capabilities.
- Strengthen chemical, biological, radiological, nuclear and explosive detection, response and decontamination capabilities.
- Strengthen medical surge and mass prophylaxis.

Capabilities

- Strengthen Emergency Operations Planning and Citizen Protection Capabilities.

Ongoing Assessment

Using the process outlined in the Homeland Security Presidential Directive-8, partners from various state, federal and private agencies reviewed and updated a detailed statewide vulnerability assessment. This report was the basis for regionalization of homeland security grants for Fiscal Year 2006. With the assistance of the State Administrative Agency, Kansas Highway Patrol timelines have been established in formulating the state's investment strategies for 2009 which are due March 2009.

Vulnerability Assessment Team

The VAT provides the state with a knowledgeable professional staff to go to sites identified as critical infrastructure by the state of Kansas or the federal government as critical infrastructure. This team works with multiple state agencies and private industries to build private/public partnerships by providing assessments focusing on target hardening strategies. The team was downsized from six to two members in 2008. In response to the needs of Wyandotte County, the team was contracted to complete an in-depth assessment of the Village West area to include the majority of western Wyandotte County. The official start date of the assessment project was Oct. 1, 2008, with an anticipated completion date of July 2009. The number of assessments conducted in 2008 dropped from 108 in 2007 to 15 in 2008 in response to the reduction in personnel. The following is a breakdown of assessments by category:

Buffer Zone Protection Plan	4
Chemical Related	5
Special Request	2
Enhanced Critical Infrastructure Protection Visits	5
Total Assessments	15

In addition to the assessments, the VAT implemented the Automated Critical Infrastructure Asset Management System (ACAMS) in Kansas. ACAMS is a federally sponsored database used for information sharing among planners, analysts, and emergency responders. To date, 2,200 critical infrastructure sites have been entered into the system. As a prerequisite to implementing ACAMS, the VAT also certified Kansas as a participant of the Protected Critical Infrastructure Information (PCII) program. PCII protects information voluntarily, submitted by private industry, from disclosure.

Communication Assessment Team

Located in State Defense Building, Topeka - 4 employees

The Communication Assessment Team was formed in late June 2006 in response to the number one priority established by the federal government and by the adjutant general: communications interoperability. This assessment team was contracted with a Department of Homeland Security grant.

In order to determine how the state was going to address the inability for responders to communicate outside their individual radio ranges, it was necessary to determine what the communication capabilities of first responders in the state and counties are and how separate organizations and jurisdictions communicate.

The team developed an assessment form to meet the needs of the state. The team consists of three retired military personnel, two of which were communication specialists while in the military. They refined the survey form, which covered all aspects of how dispatch centers communicate.

The team, in conjunction with the Geospatial Technologies Section of the Adjutant General's Department, identify and map out geographical areas with no radio reception, radio frequency ranges for each radio frequency used in the county and the communication towers associated with each radio.

The assessments were started in the Northwest Region, which was completed by the end of November 2006. The team has completed the Northwest, Southwest, North Central, South Central, and Southeast Regions. The South Central Region is scheduled for out brief in mid December 2008. The Southeast Region out brief is set to be scheduled in late December 2008-early January 2009. The team is currently assessing the Northeast Region and will then finish the state with the three counties in the Kansas City Metro area. As of Nov. 18, 2008, the team assessed 88 of the 105 counties in the state.

The project is expected to be completed by May 2009. The team's progress was affected in 2007 and 2008 by the large number of counties that declared federal disasters.

Kansas Threat Integration Center (KSTIC)

Located in State Defense Building, Topeka - 2 state employees, 1 federal employee

Kansas Threat Integration Center, a joint collaboration of the Kansas Bureau of Investigation, Kansas Highway Patrol and the Adjutant General's Department, is located in the State Defense Building and has been operational since June 2004. KSTIC assists Kansas law enforcement and related agencies in their mission to protect the citizens and critical infrastructure within Kansas through enhanced gathering and dissemination of criminal and terrorist intelligence information. KSTIC coordinates with federal, state and local law enforcement agencies, as well as state emergency management and portions of the private sector.

The KSTIC publishes a bulletin distributed to more than 400 law enforcement agencies and has subscribers nationwide.

Integrated Initiatives Office (IIO)

Located in Nickell Armory, Topeka

Modeled off the Pentagon's Office of Net Assessment, the Integrated Initiatives Office is responsible for strategic analysis, long-term forecasting and the development of integrated homeland security concepts for Kansas. The IIO has been the driving force behind the design and development of the Eisenhower Center for Homeland Security Studies, the Kansas Intelligence Fusion Center, the domestic application of the Expeditionary Medical Support System (EMEDS), Unmanned Aerial System (UAS) applications, various domestic response/situational awareness initiatives and more than 30 Kansas National Guard and public safety concepts targeted at addressing emerging asymmetric threats.

To accomplish these functions, the Kansas Homeland Security Fellowship Program has been developed to bring homeland security professionals and public officials together to discuss interagency multi-discipline approaches to current and emerging domestic and transnational threats. All agencies, groups and officials who have a role in Kansas homeland security are encouraged to participate.



Eisenhower Center for Homeland Security Studies

Located in Nickell Armory, Topeka

Officially inaugurated in March of 2008, the Eisenhower Center for Homeland Security Studies serves as a public/private consortium for Kansas-based homeland security research, evaluation and education. The Eisenhower Center for HLS Center works as a catalyst for collaborative efforts among emergency responders and managers, local and state agencies, universities and education institutions, non-government organizations, private sector partners and elected officials. The center acts as an independent and impartial

one-stop shop to maximize the effective and efficient use of Kansas homeland security resources.

A core area of the Center's expertise is Continuity of Operations education and planning. It is the primary entity in the region for customized Continuity of Operations training for local, state and federal government agencies, as well as non-governmental organizations and private industry owners of critical infrastructure. In its first year of existence, the Eisenhower Center for HLS provided Continuity of Operations training for more than 950 state and local Kansas officials. In addition, the center is



Maj. Dave Young facilitates a discussion during a Continuity of Operations training session held in the Eisenhower Center for Homeland Security Studies in Topeka.

developing a Kansas Homeland Security 101 course and an Intelligence for Homeland Security Professionals course, which will be delivered in 2009.

The Eisenhower Center for HLS facilities consist of an advanced multimedia center/classroom that also functions as a laboratory for testing technologies and processes for Kansas homeland security concepts. In addition, the classroom can quickly provide surge capacity for supporting the State Emergency Operations Center needs.



Kansas Intelligence Fusion Center

Located in Topeka

The Kansas Intelligence Fusion Center is a multi-disciplinary team of homeland security analysts dedicated to producing relevant information for local, state, and tribal agencies and non-governmental organizations. The center will consolidate and analyze all-source information (law enforcement, intelligence, health, agricultural, communications, transportation, utilities, national agencies, etc.) to address Kansas-specific information requirements for mitigation, preparedness, response and recovery. The center is designed as a one-stop shop for statewide information sharing between local, state, tribal and federal government agencies, non-governmental organizations and private entities. By utilizing multi-agency funding sources, the Fusion Center will provide relevant and timely information to local entities at no cost to them.

Fast Facts

- Statewide information for Kansas local and regional homeland security entities through the Kansas Intelligence Fusion Center.
- Team of professionally trained analysts, able to provide local and state homeland security professionals with timely and relevant information.
- All-source information products, customized for local and state homeland security professionals.
- Constantly updated net assessment of threats and trends affecting Kansas Homeland Security.

- Collaborative center supporting governmental agencies, non-government organizations, and private sector entities; to include law enforcement, agriculture, health, communication, transportation, utilities, emergency management and the Kansas National Guard.
- Staffed by local, state, and federal personnel with access to critical information from national level intelligence agencies.
- Direct intelligence/information support for local Incident Commander using the Incident Command System/National Incident Management System model.

73rd Civil Support Team (CST)

Located at Forbes Field, Topeka - 22 full-time employees

The Kansas National Guard's 73rd Civil Support Team (Weapons of Mass Destruction) received official certification from the U.S. Secretary of Defense in January 2003. The mission of the 73rd CST is to provide support to civil authorities in incidents involving biological, chemical and nuclear weapons of mass destruction.

All 22 full-time personnel must be recertified every 18 months to ensure their knowledge and skills are up-to-date.

2008 Highlights

- The Kansas CST team has worked with several state agencies developing a working relationship and understanding of capabilities.
- Participated in the National Guard Bureau sponsored training at the Volpentest HAMMER radiological responder training center in Richland, Wash. The Department of Energy rapid response team for FEMA Region VII, Kansas Department of Health and Environment, and members from the Regional Hazardous Material Teams from Sedgwick County, Manhattan, Kan., and the state Fire Marshals office trained with the 73rd at HAMMER. This training greatly increased the interagency cooperation of the participants and the ability to respond to a radiological terrorist event in Kansas and FEMA Region VII area.
- Trained with the FBI Hazardous Material Response Team from Topeka and Kansas City, Kan., and the Hazardous Response Material Response Unit from Quantico, Va.
- Trained with the Oklahoma Civil Support Team on joint operations.
- Trained with the Olathe Fire Department Hazardous Materials Team.



Members of the 73rd Civil Support Team are checked for possible contamination during a training exercise at Fort Leavenworth.



Great Plains Joint Regional Training Center

Located in Salina

The Great Plains Joint Regional Training Center combines assets of both the Army and Air National Guard in Kansas under one umbrella to facilitate military and civilian joint operations training and combined air-land combat maneuvers and exercises. The Army and Air structure orchestrated in this center include the Smoky Hill Range Complex, the Kansas Regional Training Institute and a new homeland security public safety training facility called "Crisis City."

The Smoky Hill Range complex provides approximately 36,000 acres for combined arms training. This afforded both Active and Reserve component military organizations the opportunity to train jointly in a realistic environment that combines ground and air assets in operational training in a way possible at only a few sites throughout the United States. Smoky Hill range provides restricted airspace within an FAA sanctioned Military Operational



Col. Randy Roebuck



Lt. Col. J.J. Jordan



**Lt. Col. Richard
Fisher**

Area, which permits both Active and Reserve units to operate both piloted and unmanned aircraft in training scenarios at the Great Plains Joint Regional Training Center.

The development of "Crisis City" at the complex is in response to the initiatives announced by Gov. Kathleen Sebelius and Maj. Gen. Tod Bunting in April 2007 to satisfy the need for Regional Training Centers that will enhance the state's capabilities to defend against terrorism and respond to disasters and emergencies. Crisis City is the first of these sites and will form the hub for four proposed additional Regional Training Centers. The focus of Crisis City will be public safety training and exercises directed toward homeland security and first response requirements. Crisis City will be a multi-use homeland security training facility for law enforcement, search and rescue, medical response teams, public and private industry safety professionals and military operations in support of civil authorities.

The GPJRTC affords both military and civilian organizations an unprecedented opportunity to function jointly using real-world technology to train and respond to missions both here and abroad. It is the backbone of the Kansas National Guard's ability to conduct pre-mobilization training for its soldiers here at home prior to deployment overseas. This keeps Kansans in the community during this extensive training rather than away from friends and family at military installations outside our state. It is an essential part of the training certification that is now a National Guard responsibility resting with the Adjutant General of Kansas, a transformation initiative of the Department of Defense. Crisis City and the future Regional Training Centers will provide disciplined and validated training needed to satisfy the needs of Kansas public safety professionals.

The commander of the GPJRTC is Col. Randy Roebuck. The operations officer is Lt. Col. Richard Fisher, who was appointed to the position on Dec. 1, 2008.

Lt. Col. J.J. Jordan serves as the commander of the 284th Air Support Operations Squadron. The squadron will provide advice and liaison support to U.S. combatant commanders on how to best employ U.S. and Coalition airpower for close air support, intelligence, surveillance, reconnaissance, electronic warfare and airlift.



A simulated train derailment for training in response to rail-related disasters was the first venue completed at "Crisis City," a joint-use training facility that is part of the Great Plains Joint Regional Training Center in Salina.



Kansas Division of Emergency Management

Located in State Defense Building, Topeka - 28 state employees

ANNUAL REPORT 2008

Kansas Division of Emergency Management (KDEM) is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards.

The Adjutant General, Maj. Gen. Tod Bunting, is the director of KDEM and Kansas Homeland Security. Angee Morgan is the deputy director of KDEM.

KDEM was created under the revised statutes of Kansas, KSA Chapter 48, Article 9, (Kansas Emergency Preparedness for Disasters Act); and KSA Chapter 65, Article 57, (Kansas Emergency Planning and Community Right to Know Act). Specifically, under the Emergency Management Act, it is the policy of KDEM and the state to:

- Reduce the vulnerability of people and communities to damage, injury, loss of life and/or property resulting from natural, technological or man-made disasters and emergencies, civil disturbances, hostile military or paramilitary action;
- Provide an emergency management system embodying the aspects of mitigation, preparedness, response and recovery;
- Clarify and strengthen the roles of the governor, state agencies and county governments in the prevention of, preparation for, response to and recovery from disasters, emergencies or civil defense emergencies;
- Authorize and provide for cooperation and coordination of activities relating to prevention of, preparedness for, response to and recovery from disasters, emergencies and civil defense emergencies by agencies and officers of this state and its political subdivisions;
- Assist in mitigation and prevention of disasters, emergencies and civil defense emergencies caused or aggravated by inadequate planning for and regulation of public and private facilities and land use; and
- Provide funding of activities incidental to carrying out the purposes of the Emergency Management Act.

KDEM's mission is to:

Protect Kansans from all hazards by providing and coordinating resources, expertise, leadership and advocacy through a comprehensive, risk-based emergency management program of mitigation, preparedness, response and recovery.

KDEM, in coordination with county emergency managers and the Department of Homeland Security/Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM's vision is a state educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.

Staff and Organization

KDEM's organizational structure mirrors the functions that take place in the life cycle of



Angee Morgan



The State Emergency Operations Center, seen here during a Wolf Creek drill, is the heart of the state's emergency response operations for disasters in Kansas.

emergency management: mitigation, preparedness, response and recovery.

- Administration (five full-time employees)
- Plans and Mitigation (four full-time employees and two augmentees)
- Preparedness (11 full-time employees and one half-time)
- Response and Recovery (seven full-time employees)
- Geographic Information System (one full-time employee)

Planning

In 2008, the Kansas Division of Emergency Management planning focus included developing Continuity of Operations Plans (COOP), awarding/managing resource typing grants and developing a vulnerable needs registry. County Emergency Operations Plans continue to be reviewed for compliance with the National Incident Management System and the Kansas Planning Standards to aid in the seamless interfaces of the preparedness cycle.

KDEM continues to take an all-hazard approach to emergency planning to encourage effective and consistent response to any disaster or emergency, regardless of the cause. As such, the following are areas of accomplishment and upcoming goals for 2009.

Continuity of Operations Planning

Accomplishments this year include:

- Setting the ground work for a multi-agency approach to a statewide COOP.
- Awarded grant from Kansas Homeland Security Committee and secured for Continuity of Operations Planning.
- Established timeline for state agency COOP plans.

Goals for 2009:

- Completion of all partner agencies' COOP plans.
- Review and exercise COOP plans.
- Construct a statewide COOP plan from individual agency COOP plans.

County Emergency Operations Plans (CEOPs)

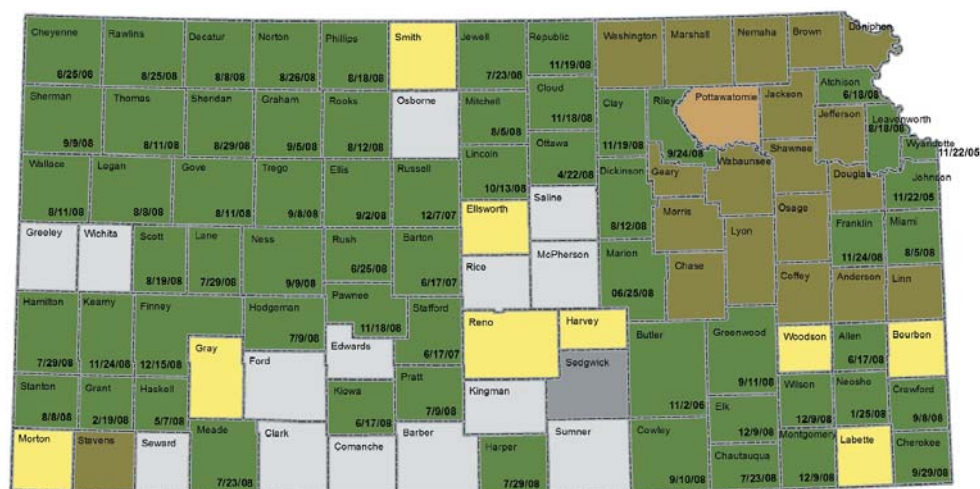
Accomplishments this year include:

- 55 CEOPs have been approved in accordance with current standards.
- 18 counties have hired a contractor to complete CEOPs.
- CEOP assistance has been offered and provided to requesting County Emergency Managers.

Goals for 2009:

- Complete approval of all CEOPs in Kansas.

County Emergency Operations Plans



Legend

- Approved by KDEM
- Partial Approval - ESF 10 Approved Only
- Plan Under Revision - Contractor
- Plan Under Revision - County
- Partial Approval - Pending Review of ESF 10
- Under Review by KDEM
- Plan Under Revision - KDEM Support
- No Update Activity

- Establish five-year approval cycle for CEOPs (20 percent reviewed each year).

National Incident Management System (NIMS) Resource Typing

Resource typing is a requirement under NIMS which provides emergency managers with the information necessary to request and receive the resources they need during an emergency or disaster. If an item is designated with a resource type, that means a standard definition will apply to that type of resource/personnel and the system will eliminate confusion regarding exactly what kind of resource or personnel is needed for the emergency.

Accomplishments this year include:

- Awarded grant to be used for county resource typing projects.
- Currently, 24 counties have been awarded grant dollars for resource typing.

Goals for 2009:

- Compile data gathered from participating counties in a database to help facilitate mutual aid.
- Continue to assist counties in resource typing initiatives.
- Develop database of NIMS type state equipment and personnel.

Vulnerable Needs Registry

Accomplishments this year include:

- Creation of vulnerable needs registry which allows for self registry for vulnerable populations, volunteers and facilities providing services to vulnerable citizens.
- Completed work with contractor and awaiting finished product to begin testing in select counties.

Goals for 2009:

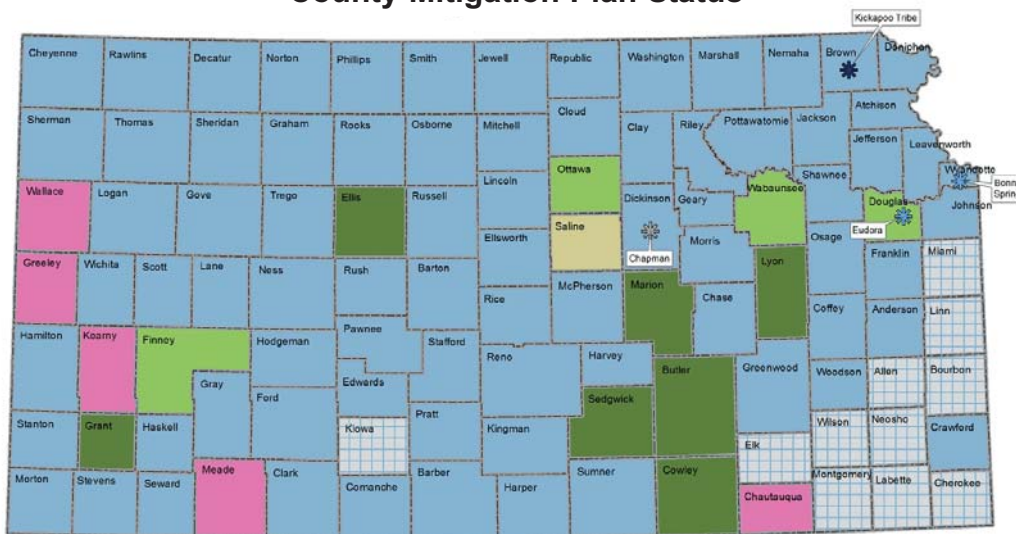
- Complete testing and roll out product to interested agencies and counties.
- Conduct training to provide counties and state agencies functional knowledge of the system.

Mitigation

In 2008, the Kansas Division of Emergency Management Hazard Mitigation Program made hazard mitigation planning a top priority. As such, this office used available grant funding to assist Kansas counties in Multi-Jurisdiction Hazard Mitigation Plans. The map below depicts the status of county mitigation planning efforts.

Through this dedication to secure a FEMA approved Hazard Mitigation Plan for every Kansas county, KDEM will have the opportunity to obligate funds to more Kansas counties. This will help reduce the hazard risk across a considerably area.

County Mitigation Plan Status



Legend

Local Mitigation Plan Status (Jurisdictions)		Local Mitigation Plan Status	
	FEMA Approved: Single Plan		FEMA Approved: Single Plan
	In-process: Planning Grant		FEMA Approved: Multi-Jurisdictional Plan
	In-process: FEMA Waiver		In-process: County Writing
			Have Not Applied
			In-process: FEMA Waiver

Source: US Census Bureau; Kansas Division of Emergency Management

Kansas Adjutant General's Department
Geospatial Technologies Section
15 December 2008

Mitigation Projects**DR-1626—Severe Winter Storms, November 2005, Mitigation Funding--\$2,403,374**

- Flood Plain Acquisitions, five properties and a tornado safe room in Bonner Springs.

DR-1638 – Severe Storms and Tornadoes, April 2006, Mitigation Funding – \$311,005

- Tornado Safe Room – Marion USD 408.

DR-1675 – Ice Storm, December 2006, Mitigation Funding – \$41,025,918

- Funding for mitigation plans for all counties that applied.
- Purchase and demolition of 11 properties in Allen County.
- Storm shelter in Bonner Springs Fire Department.
- Power line retro-fitting projects for Butler County Rural Electric Cooperative (REC), Flinthills REC, Heartland REC, Twin Valley REC and Wichita REC.
- Purchase and demolition of eight properties in Chanute, Kan.
- Purchase and demolition of 21 properties in Cherokee County.
- Purchase and demolition of six properties in Coffeyville, Kan.
- Dam Breach Inundation Map Study for the Department of Agriculture.
- Purchase and demolition of 11 properties in Erie, Kan.
- Tornado safe rooms – Erie USD 101, Family Life Center in Riverton, Kan., Galesburg USD 101, Maize USD 266, Rainbow United, Inc., in Wichita, Kan., Saint Marys/Derby Schools, USD 505 Saint Paul High School, USD 259 Wichita, USD 262 Valley Center.
- Purchase and demolition of 91 structures in Independence, Kan.
- Purchase and demolition of 116 structures in Iola, Kan.
- Flood wall around critical utilities in Iola, Kan.
- Purchase and demolition of 28 residential structures in Montgomery County.
- Management Grant to hire two additional augmentees.
- Purchase and demolition of 28 structures in Neodesha, Kan.
- Funds to help with the renewal/update of the State Hazard Mitigation Plan.



The Chapman community was one of several areas included in a federal disaster declaration that resulted from severe storm systems that hit the state in May and June.

- Purchase and demolition of 18 properties in Wilson County.

DR-1699 – Greensburg Tornado, May 2007, Mitigation Funding – \$14,620,566

- Residential Safe Room program for substantially damaged homes that were in the flood plain in Chapman, Kan.
- Safe Rooms for Coffeyville Medical Center, Colwich/Saint Marks USD 267, Eudora Elementary, Greensburg City Hall, Kiowa County Hospital.
- Funding for Osborne, Republic and Woodson Counties Hazard Mitigation Plan.
- Tornado safe room application for 16 schools in Wichita, Kan.

DR-1711 – Flooding, June 2007, Mitigation Funding – \$12, 475,103

- Safe room for Roseland, Kan., Resurrection Catholic School and Greensburg School
- McPherson County Mitigation Plan.
- Lyon-Coffey REC, Radiant REC, and Neodesha Electric.

DR-1741 – Severe Winter Storms, December 2007, Mitigation Funding – \$38,553,054 estimated

- Will work on more of the same projects, buyouts, tornado safe rooms, retro fitting RECs, planning grants and flood mitigation.

DR-1776 – Severe Storms and Tornadoes, June 2008, Mitigation Funding – \$5,533,060 estimated.

- Will work on more of the same projects, buyouts, tornado safe rooms, retro fitting

RECs, planning grants, and flood mitigation.

DR-1808 – Flooding, September 2008, Mitigation Funding – \$600,000 estimated

- Will work on more of the same projects, buyouts, tornado safe rooms, retro fitting RECs, planning grants, and flood mitigation.

Preparedness

The preparedness function embodies all pre-disaster activities which increase the organizational effectiveness and ability of state and local organizations respond to extreme events. Within the Kansas Division of Emergency Management, preparedness activities include training and exercise and regional emergency management coordinators.

Training

In 2008, the Kansas Division of Emergency Management and Homeland Security training focus included the development of training program protocols for course delivery and instructor management, the facilitation and delivery of training courses to state and local emergency management partners, facilitation of training for the annual Citizen Corps conference, assistance to state and local emergency management partners with National Incident Management System compliance and reporting activities and the facilitation of instructor professional development opportunities.

KDEM also serves as the training point of contact for all homeland security training opportunities. Through this Department of Homeland Security/FEMA initiative, local and state first responders are able to attend response skill building training at a variety of out-of-state venues at no cost to the responder or their organization.

Training program accomplishments for 2008 include:

- Development of formal training for program operational policies and procedures.
- Development of formal policies and procedures for the recruitment, evaluation, and development of instructors.
- Development of a plan to provide an honorarium for instructors.
- Awarded opportunity to pilot FEMA's new State Emergency Operation Center Integrated Emergency Management Course.
- Conducted 32 emergency management courses totaling 514 training hours to 5,487 participants.
- Brought seven courses to the State of Kansas from the National Domestic Preparedness Consortium for 534 participants.
- Sent 1,217 first responders to National Domestic Preparedness Consortium courses at NDPC training sites out of state.
- Conducted training for 113 community volunteers during the annual Citizen Corps Conference.
- Supported the development and delivery of a new special-needs course with the Kansas Commission on Disability.
- Met twice with training program managers from other first responder state agencies to coordinate and collaborate on what training is provided in the state.

Goals for 2009:

- Develop and implement a formal instructor development and evaluation program.
- Conduct six emergency management and NIMS courses in each of the Homeland Security Regions.
- Offer two instructor professional development courses for volunteer instructor cadre.



Because the effects of a disaster can be far-reaching and long-term, Kansas Division of Emergency Management hosts training sessions for business and industry to help formulate contingency plans for such events as a pandemic flu outbreak.

- Promote and encourage participation by local first responders in courses offered by National Domestic Preparedness Consortium.
- Bring 10 National Domestic Preparedness Consortium courses to the State of Kansas for first responders.
- Meet four times a year with state agency first responder training partners to coordinate and collaborate training activities.
- Conduct a state-wide performance needs analysis based on the DHS Target Capabilities List with local first responders.
- Develop and pilot Emergency Management Academy program concept and courses.

Exercise Program

The Kansas Division of Emergency Management serves as the Exercise Administrative Agency for the state's exercise program and supports the principles set by the Department of Homeland Security Exercise Evaluation Program. The exercise program ensures all jurisdictions and entities have realistic, tested and proven plans with policies and procedures that reflect the specific needs of each community. To be effective, it requires a concentrated effort by state and local personnel to create partnerships dedicated to improving the delivery of emergency services through a capabilities based approach. Constant focus remains on encouraging more and more agencies and private industry to hold a pro-active stance that will improve their abilities to respond efficiently to and recover admirably from emergency and disaster situations.



Tornadoes, like this one crossing a highway near Quinter, are one of the most destructive natural forces Kansans face every year.

Accomplishments this year included:

- Supported the development of over 80 exercises across the state, including various planning conferences and after-action conferences.
- Conducted exercise development workshops and training.
- Facilitated after-action review processes following actual disaster events to identify improvement priorities.
- Hosted the first annual Improvement Planning Workshop for state level Emergency Support Function leads.
- Conducted annual training and exercise planning workshop to identify a multi-year exercise strategy.
- Hosted Leadership Summit in support of regionalization efforts and priorities.
- Supported school preparedness initiatives.

Goals for 2009

- Develop a tiered exercise design and evaluation training program to support an enhanced exercise development cadre.
- Implement a corrective action program for exercises and actual occurrence to track improvement planning and accomplishments.
- Participate in more multi-state preparedness initiatives and exercises.
- Coordinate a statewide capabilities assessment process that will support future preparedness strategies.
- Support local and regional exercise development activities through training and technical assistance.
- Develop a training and exercise program for school officials and communities.
- Support the development and enhancement of deployable resource capabilities through planning, training and exercise initiatives.
- Support the development of Vigilant Guard exercise activities across various exercise

venues, including a review of continuity of operations planning, search and rescue capabilities and foreign animal disease response protocols across state lines.

Citizen Corps

Preparedness experts agree the formula for ensuring a more safe and secure homeland consists of preparedness, training and citizen involvement in supporting first responders. As a result, in 2002 President George W. Bush launched USA Freedom Corps, an initiative that includes Citizen Corps, to embrace the force of volunteer service that emerged as a result of the September 2001 terrorist attacks.

Citizen Corps programs build on the successful efforts already in place in many communities across the state to prevent crime and respond to emergencies. These programs begin through county innovation and are the foundation for Citizen Corps and community safety.

Citizen Corps is coordinated nationally by the Department of Homeland Security and through the state Citizen Corps Council. In this capacity, the state works closely with DHS, other state entities, county governments, first responders, emergency managers and volunteer community.

Federal grant funds for Citizen Corps were received and distributed to county Citizen Corps Councils to be used for the development and enhancement of Citizen Corps programs. Currently, there are 36 Citizen Corps Councils in Kansas.

The breakdown by program is the following:

Citizen Corps Councils	36
Community Emergency Response Team	24
Neighborhood Watch	40
Volunteers in Police Service	16
Medical Reserve Corps	10
Fire Corps	4

Kansas Citizen Corps sponsors Preparedness Month activities in September. Participation from state and county agencies, live media remotes and displays serve to provide the general public with information, demonstrations and literature about preparedness measures and response actions.

Kansas Commission on Emergency Preparedness and Response

The purpose of the Commission on Emergency Preparedness and Response (CEPR) includes carrying out all requirements of the federal emergency planning and community right-to-know act of 1986, providing assistance and advice in establishing policy for the coordination of state agency activities relating to emergency training, preparedness, planning, and response, chemical release reporting and prevention. CEPR advises the adjutant general, Kansas Division of Emergency Management, and others in the preparation and implementation of all emergency plans prepared by state agencies and county emergency plans; and also advises in coordinating, advising, or planning tasks related to community right-to-know reporting, toxic chemical release reporting, management of hazardous substances, emergency planning and preparedness for all types of hazards and for all types of disasters.

In the past year, CEPR was expanded to 27 members with broad representation from both government and private industry.



Every year, the Kansas Division of Emergency Management partners with local and state agencies to participate in Emergency Preparedness Week events that encourage the public to be prepared for disasters. One such event is Emergency Preparedness Day, held this year at the Kansas State Fair.

The CEPR now has chartered 10 subcommittees including a Communications Interoperability Committee, Deployable Resources, Continuity of Operations (COOP), Incident Management and Public Private Partnership Committees.

Volunteer Training Cadre

In order to conduct courses in all regions of the state KDEM training program relies heavily on a cadre of volunteer instructors. Currently, there are 157 members of the training cadre. These individuals come from a variety of state and local disciplines and teach the general emergency management courses and the courses for National Incident Management System (NIMS) compliance.

National Incident Management System (NIMS)

KDEM serves as the state NIMS coordinator. In this capacity, KDEM is responsible for ensuring that all first responder agencies in the state of Kansas which receive federal preparedness grant awards comply with the current NIMS activities. This includes promoting the adoption and implementation of NIMS by all state, local and tribal organizations, ensuring the annual reporting on NIMS compliance by all state, local and tribal agencies, and disseminating NIMS information to all first responder agencies.

2008 NIMS accomplishments:

- Identified and engaged 10 state agencies for NIMS compliance activities.
- Received NIMS reports from 10 state agencies.
- Conducted NIMS compliance workshops in all seven Homeland Security Regions.
- Received NIMS compliance reports from all 105 counties.
- Submitted composite report on NIMS compliance for the State of Kansas.

2009 NIMS goals:

- Identify and assist counties that do not currently meet all NIMS compliance activities
- Identify and assist state agencies that do not currently meet all NIMS compliance activities.
- Promote NIMS to tribal governments.
- Disseminate NIMS information.
- Complete any required NIMS reporting.

Kansas Emergency Management Response and Recovery

One of the primary missions of the Adjutant General's Department is to protect the lives and property of Kansas citizens when natural and manmade disasters strike. The Adjutant General's Department responds through the Kansas Division of Emergency Management.

KDEM, through the Kansas Response Plan, coordinates the response activities of state agencies to support county emergencies. Emergency management interacts daily with other state agencies to ensure operational plans are exercised, revised and consistent with current federal mandates. KDEM also works with the county emergency managers, Wolf Creek Nuclear Generating Station and numerous other agencies to provide training, technical expertise, assistance, resources and assessments.

Recovery Cadre

The Kansas Training Cadre consists of trained volunteer instructors from state and county public safety agencies that provide emergency management training to elected officials and responders statewide.

The Kansas Assessment Team is comprised of professional building officials who are members of the International Code Conference of Building Officials and architects who are members of the American Institute of Architects. In the wake of disasters, this team conducts damage assessments of homes and buildings, providing information to owners and others regarding the safety and validity of issuing building permits to repair structures.

The Public Assistance Cadre is comprised of trained and experienced retired Kansas National Guardsmen who are activated following disasters to conduct damage assessments of public infrastructure, including roads, bridges, waterways, debris and electrical utilities.

The Public Information Cadre is comprised of trained public information specialists, organized through the Public Affairs Office, who are activated to manage and coordinate information in and for the Joint Information Center and do public information coverage and outreach during periods of response and recovery from disasters or major emergencies.

Incident Management Teams

The Kansas Incident Management Team System is made up of seven county and state, or Type 4, Incident Management Teams, one in each of the state's seven Homeland Security Regions. Supervised and guided by the Kansas Incident Management Team



Incident Management Teams, such as the one seen here at a training session in Hays, are drawn from personnel from emergency management, fire departments, law enforcement, public health and other professions. IMTs assist with managing disaster response and recovery operations.

come from many disciplines including: emergency management, fire service, emergency medical service, law enforcement, public health, public works, health care and others. The teams' training is ongoing and will include additional training on how to work in Multiagency Coordination Centers and assist with recovery issues.

In 2008, IMT members assisted with response to the Chapman tornado. Other IMT members were deployed out of state, under the Emergency Management Assistance Compact to work flooding response in Iowa and response to Hurricane Gustav in Mississippi and Louisiana. More information can be found online at www.ksimt.org.

Technological Hazards

The Technological Hazards Section (THS), Kansas Division of Emergency Management, provides direction and planning guidance concerning potential accidents involving hazardous substances such as toxic chemicals, radioactive substances and potential releases from nuclear power plants. The section provides technical assistance related to chemical and radiological vulnerability planning, emergency notification, incident management, exercise evaluation and statewide emergency coordination. The section is responsible for maintaining a Wolf Creek Nuclear Power Plant emergency response plan, accident management off-site and statewide emergency notification. Physical response to Wolf Creek Generating Station or a Cooper Nuclear Station accident/incident is the responsibility of this section with support from KDEM Operations. The Technological Hazards Section provides on-scene coordination and technical support for transportation accidents/incidents involving medical and industrial radioisotopes, nuclear fuel, radioactive waste and spent nuclear fuel.

The section stores, repairs and lends radiation detection devices for use by various public agencies in case of radiological materials accidents. To date, approximately 70,000 radiation detection devices have been made available to the state. These devices are serviced and calibrated regularly by this section to ensure the devices accurately register radiation. Over the last year, approximately 2,000 radiation detection devices have been calibrated.

The Technological Hazards Section has teamed up with the Kansas Homeland Security Vulnerability Assessment Team to conduct vulnerability site assessments on the top 40 critical chemical facilities in Kansas. The purpose of these visits is to become familiar with the facility, on-site chemicals, security and protective measures in place. A site security analysis and a chemical vulnerability report are generated after each visit and provided to the facility to review perceived threats. In the course of the project, the facilities visited were water treatment plants, refineries, fertilizer manufacturing and distribution, food processing, chemical manufacturers and distributors and others.

The section administers the Hazardous Materials Emergency Preparedness grant program for Kansas. Fees from shippers and carriers of hazardous materials are collected by the U.S. Department of Transportation and redistributed in the form of grants to County Emergency Planning Committees for hazmat planning and training of first responders. For federal Fiscal Year 2008, Kansas received \$230,885 in grant funds. Fifteen counties were awarded grant

Working Group, these teams are all-hazard, multi-disciplinary teams. Kansas is the first state in the nation to have such a statewide system of IMTs.

There are more than 150 ITM members across the state. Team members come from municipal, county and state government agencies, the private sector, and some are retired volunteers. They

dollars to perform training, update their County Emergency Operations Plan, execute exercises and conduct chemical site visits within their county.

Public Assistance Program (PA)

The State of Kansas received three presidential disaster declarations in 2008. In an unparalleled sequence of disaster events for this state, there are currently 13 open federal disaster declarations. The Public Assistance Section of the Kansas Division of Emergency Management remains dedicated to their closure efforts on these declarations. With this 2008 calendar year, a total of \$832,075,128 in Federal Public Assistance Funds has been obligated for eligible state and county governments, and certain private nonprofit organizations for projects involving emergency and permanent work, and the repair or replacement of facilities damaged by the effects of the disasters.

The State of Kansas Public Assistance Program conducts its operations with one full-time state employee, while drawing from a diverse, seasoned cadre of 35 augmented personnel. These men and women are retired military and are proud to continue their service to the state of Kansas. A total of 90 augmented positions were coordinated for project assignments throughout the counties affected by the disaster declarations. Averages of 12 to 15 augmented personnel are coordinated to complete the detailed project assignments; however, due to the depth of disaster operations over consecutive disasters in 2007 and 2008 the average number of augmented personnel has increased.

The following information provides a review of the current disasters involving the Public Assistance Section operations in 2008:

FEMA KS DR 1808

- Declaration Date: Oct. 31, 2008
- Incident Type: Severe Storms, Tornadoes and Flooding
- Incident Period: Sept. 11-17, 2008
- Augmented Personnel Assignments: 25
- Designated Counties: Anderson,



When a tornado or other disaster strikes, Kansas Division of Emergency Management coordinates response and recovery efforts to ensure people's needs are being met as quickly as possible.

Graham, Harper, Hodgeman, Jackson, Jewell, Kiowa, Linn, Logan, Mitchell, Montgomery, Ness, Norton, Osborne, Pawnee, Phillips, Pratt, Republic, Riley, Rooks, Rush, Saline, Seward, Sheridan, Smith, Stafford, Sumner, Thomas, Trego and Wallace.

- Funds Obligated to Date: \$49,167,779.

FEMA KS DR 1741

- Declaration Date: Feb. 1, 2008
- Incident Type: Severe Winter Storms
- Incident Period: Dec. 6-19, 2007
- Augmented Personnel Assignments: 35
- Designated Counties: Atchison, Barber, Barton, Brown, Butler, Chase, Cherokee,

Butler, Chase, Cowley, Greenwood, Harper, Harvey, Russell, and Sumner

- Funds Obligated to Date: Currently in-process

FEMA KS DR 1776

- Declaration Date: July 9, 2008
- Incident Type: Severe Storms, Tornadoes (Chapman and Manhattan), Flooding
- Incident Period: May 22 – June 16, 2008
- Augmented Personnel Assignments: 30
- Designated Counties: Barber, Bourbon, Brown, Butler, Chautauqua, Cherokee, Clark, Clay, Comanche, Cowley, Crawford, Decatur, Dickinson, Edwards, Ellis, Franklin, Gove,

Clark, Clay, Cloud, Comanche, Crawford, Dickinson, Doniphan, Edwards, Ellis, Ellsworth, Ford, Geary, Graham, Gove, Harvey, Hodgeman, Jackson, Jefferson, Jewell, Kickapoo Nation, Kingman, Kiowa, Labette, Leavenworth, Lincoln, Logan, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Nemaha, Osage, Osborne, Ottawa, Pawnee, Phillips, Pottawatomie, Pratt, Reno, Republic, Rice, Riley, Rooks, Rush, Russell, Saline, Sedgwick, Shawnee, Sheridan, Smith, Stafford, Thomas, Wabaunsee, Wallace, Washington and Woodson.

- Funds Obligated to Date: \$86,284,038.

FEMA KS DR 1711

- Declaration Date: July 2, 2007
- Incident Type: Severe Storms and Flooding
- Incident Period June 26 – Aug. 31 2007
- Augmented Personnel Assignments: 33
- Designated Counties: Allen, Anderson, Bourbon, Butler, Chautauqua, Cherokee, Coffey, Cowley, Elk, Franklin, Harper, Harvey, Linn, Miami, Montgomery, Neosho, Osage, Pawnee, Wilson and Woodson.
- Funds Obligated to Date: \$39,979,501.

FEMA KS DR 1699

- Declaration Date: May 6, 2007
- Incident Type: Severe Storms, Tornado (Greensburg) and Flooding
- Incident Period: May 4 – June 1, 2007
- Augmented Personnel Assignments: 33
- Designated Counties: Brown (Kickapoo Tribe) Barton, Chase, Cherokee, Comanche, Cowley, Dickinson, Doniphan, Douglas, Edwards, Ellsworth, Harper, Harvey, Jackson, Kingman, Kiowa, Leavenworth, Lincoln, Lyon, Nemaha, Osage, Osborne, Ottawa, Pawnee, Pratt, Reno, Rice, Riley, Saline, Stafford, Wabaunsee and Washington.
- Funds Obligated to Date: \$108,807,243.

FEMA KS DR 1675

- Declaration Date: Jan. 7, 2007
- Incident Type: Severe Winter Storms
- Incident Period Date: Dec. 28 – 31, 2006
- Augmented Personnel Assignments: 27
- Designated Counties: Cheyenne, Clark, Comanche, Decatur, Edwards, Ellis, Finney, Ford, Gove, Graham, Grant, Gray, Greely, Hamilton, Haskell, Hodgeman, Jewell, Kearny, Kiowa, Lane, Logan, Meade, Morton, Ness, Norton, Osborne, Pawnee, Phillips, Rawlins, Rooks, Rush, Russell, Scott, Seward, Sheridan, Sherman, Smith, Stafford, Stanton, Stevens, Thomas, Trego, Wallace and Wichita.
- Funds Obligated to Date: \$352,390,914.

FEMA KS DR 1638

- Declaration Date: April 13, 2006
- Incident type: Severe Storms, Tornadoes and Straight Line Winds
- Incident Period: March 12-13, 2006
- Augmented Personnel Assignments: 17
- Designated Counties: Douglas and Wyandotte.
- Funds Obligated To Date: \$6,469,723.

FEMA KS DR 1626

- Declaration Date: Jan. 26, 2006
- Incident type: Severe Winter Storm
- Incident Period: Nov. 27-28, 2005
- Affected Counties: Cheyenne, Decatur, Edwards, Gove, Graham, Hodgeman, Ness, Norton, Pawnee, Phillips, Rawlins, Rooks, Rush, Sheridan, Sherman, Thomas and Trego.
- Augmented Personnel Assignments: Seven
- Funds Obligated To Date: \$45,701,710.

FEMA KS DR 1615

- Declaration Date: Nov. 15, 2005
- Incident Type: Severe Storms and Flooding
- Incident Period: Oct. 1-2, 2005
- Augmented Personnel Assignments: 12
- Designated Counties: Atchison, Jackson, Jefferson, Leavenworth and Shawnee.
- Funds Obligated To Date: \$10,653,935.

FEMA KS DR 1600

- Declaration Date: Aug. 23, 2005
- Incident Type: Severe Storms and Flooding
- Incident Period: June 30-July 1, 2005
- Augmented Personnel Assignments: 10
- Designated Counties: Cherokee, Crawford and Neosho.
- Funds Obligated To Date: \$4,335,932.

FEMA KS DR 1579

- Declaration Date: Feb. 8, 2005
- Incident Type: Severe Storms, Heavy Rains and Flooding
- Incident Period: Jan. 4-6, 2005
- Augmented Personnel Assignments: 18
- Designated Counties: Anderson, Atchison, Barber, Butler, Chase, Chautauqua, Clark, Coffey, Comanche, Cowley, Crawford, Douglas, Elk, Franklin, Greenwood, Harper, Harvey, Jefferson, Kingman, Lyon, Marion, Morris, Osage, Pratt, Reno, Rice, Sedgwick, Shawnee, Sumner, Wabaunsee, Woodson and Wyandotte.
- Funds Obligated To Date: \$112,549,078.

FEMA KS DR 1562

- Declaration Date: Sept. 30, 2004
 - Incident Type: Severe Storms, Flooding and Tornadoes
 - Incident Period: Aug. 27-30, 2004
 - Augmented Personnel Assignments: 12
 - Designated Counties: Douglas and Wyandotte.
- Funds Obligated To Date: \$2,215,897.

FEMA KS DR 1535

- Declaration Date: Aug. 3, 2004
- Incident Type: Severe Storms, Flooding and Tornadoes
- Incident Period: June 12-July 25, 2004
- Augmented Personnel Assignments: 19
- Designated Counties: Barton, Butler, Cherokee, Decatur, Ellis, Geary, Graham, Jewell, Labette, Lyon, Marion, Mitchell, Morris, Ness, Osborne, Phillips, Pawnee, Rooks, Rush, Russell, Shawnee, Sheridan, Smith, Thomas, Trego, Wabaunsee, Wallace, Woodson and Wyandotte.
- Funds Obligated To Date: \$13,519,378.

Individual Assistance Disaster Response Programs

Natural disasters are a constant threat to Kansas citizens, including farmers, ranchers and small business owners. Therefore, federal programs established by the U.S. Department of Homeland Security-FEMA, the U.S. Department of Agriculture-Farm Service Agency and the Small Business Administration addresses these needs and provides assistance for losses that result from drought, flood, fire, freeze, tornadoes and other incidents that meet the program criteria.

In 2008, Kansas had multiple incidents that resulted in one Small Business Administration (SBA) low-interest loan program declaration for individuals or small businesses in Dickinson, Riley, and contiguous counties for tornadoes and severe storms in June and multiple contiguous county declarations for SBA assistance for incidents occurring in the bordering states of Missouri, Nebraska, and Oklahoma for severe storms, tornadoes and flooding which provided SBA assistance to the following Kansas counties: Bourbon, Cherokee, Cowley, Crawford, Doniphan, Johnson, Linn, Miami, Ottawa, Sumner and Wyandotte.



Kansas National Guardsmen provided additional security in Chapman, manning checkpoints into the tornado stricken town to ensure only authorized persons could enter the area.



Maj. Gen. Tod Bunting, the adjutant general, joins with local, state and federal officials to break ground for a new city hall in Greensburg, Kan., a year and a half after the town was nearly destroyed by a tornado.

Civil Air Patrol

The Kansas Wing of the Civil Air Patrol (CAP) is part of a private, volunteer, nonprofit 501(c) (3) corporation and by Congressional charter is the auxiliary of the United States Air Force (USAF). The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding. The Civil Air Patrol is charged with three balanced primary missions: aerospace education, cadet programs and emergency services.

Aerospace Education

Aerospace education provides the CAP membership and Kansas communities statewide with classroom materials, teacher training and other educational aids that promote the understanding of aviation and space programs. Each year Kansas Wing members attend the annual meeting of the National Congress on Aviation and Space Education (NCASE).



Cessna N997CP is one of four planes flown by the Kansas Civil Air Patrol.

Cadet Programs

The Kansas Wing Cadet Program develops the potential of youth ages 12 to 21 through aerospace education, leadership training and physical fitness. Parents and educators credit the cadet program for communicating the importance of integrity, self-discipline and trust in their children's personal and professional success. Adult wing members help inspire and encourage cadets interested in the aviation industry or military careers.

Emergency Services

Kansas Wing Volunteer Air and Ground teams accomplish most of the search and rescue operations in the state. CAP works closely

with the Kansas National Guard, Kansas Highway Patrol, Kansas Division of Emergency Management and other agencies during training and actual disaster relief operations. The CAP activities include: searching for missing persons, aircraft and emergency locator transponders, air and ground transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control and transportation of live human organs, blood and tissue.

Civil Air Patrol volunteer participation in state-dedicated missions and training includes site-specific exercises concerning the Wolf Creek Generating Station.

Units and equipment:

- Emporia - three vehicles
- Garden City - two vehicles
- Junction City - one vehicle
- Lawrence - one vehicle
- Kansas City, Kan. - one vehicle
- Olathe - one vehicle, one C-172 fixed wing aircraft
- Salina - one vehicle, one C-182 fixed wing aircraft
- Salina (Wing Headquarters) - seven vehicles, one SGS2-33 glider
- Topeka - one C-182 fixed wing aircraft
- Wichita - one vehicle, one C-182 fixed wing aircraft

Operations and Support Offices

ANNUAL REPORT 2008

Directorate of Facilities Engineering

Headquartered in State Defense Complex, Topeka - 58 state employees;
10 federal employees

Mission: Provide quality and environmentally-sound planning and execution of construction, maintenance, and repair projects for the Kansas National Guard.

Appointed in 2005, Col. Clifford M. Silsby serves as the Kansas Army National Guard Construction and Facilities Management Officer and continues to lead the directorate. He currently serves as the National Guard Bureau Army National Guard Facility Engineer Advisory Committee chairperson.

In addition to ongoing maintenance and repair of Kansas Army National Guard facilities, the Directorate of Facilities Engineering has accomplished a good deal in 2008 and has much more work in progress relating to construction, master planning, and real property actions. Notable construction activity includes one major military construction project, several armory renovation (state bond) projects, and many minor military construction projects under \$750,000 each.

Military Construction Project: The 772nd Engineer Company took occupancy of their new, shared facility on the Pittsburg State University (PSU) campus in July 2008. This landmark project provides opportunity for shared use of an armory, student recreation center, and academic building. Synergistic interaction between the National Guard and the PSU Departments of Military Science/ROTC and Health, Physical Education and Recreation is anticipated. Shared use of this facility provides great cost savings for the people of Kansas in terms of both construction and long-term maintenance while providing more than 37,000 square feet of improved facilities for Kansas National Guard sole use. Funding came from federal, state and private sources.



State Bond Projects: The State of Kansas Armory Renovation Program continues and should wind down next year. Renovation work includes roofing, heating, ventilation and air conditioning (HVAC) upgrades, interior renovation and exterior repairs. These projects range from \$100,000 to \$750,000 per armory. All bond project armories are either completing the design phase; in the bid or construction phase or the planned renovations are complete.

In September, the Kansas National Guard marked the opening of the first armory constructed on the campus of a Kansas university. The new joint use facility will provide space for both the Kansas National Guard and Pittsburg State University.

Currently in the design phase are Atchison, Hays, Larned, Lawrence and Winfield. Currently under construction are Council Grove, Garnett, Olathe and Russell.

Completed armories are: 2008 — Augusta, Hiawatha, Pratt; 2007 — Clay Center, Great Bend, Topeka-Nickell and Wichita South; 2006 — Chanute, Colby, Fort Scott, Goodland, Lenexa, Paola, Salina East and Salina West; 2005 — Abilene, Dodge City, Garden City, Holton, Horton, Junction City, Liberal, Ottawa, Sabetha, Topeka State Defense Building Annex and Troy.

Improvements and construction at Kansas National Guard facilities at Fort Leavenworth:

- Completed actions include a new Tactical Operations Center building; heating, ventilation and air conditioning upgrades in Tice and Greenlief Hall and security enhancements.
- Currently under construction are a Battle Command Training Center War Fighter exer-



Col. Cliff Silsby

cise building, a facility maintenance building, second field training site with 24/7 capability and a field latrine.

Improvements and construction at Kansas National Guard facilities at Fort Riley:



The parking area of the Olathe armory is redone as part of a multiyear armory renovation project.

- The Advanced Turbine Engine Army Maintenance site is relocating a portion of their operations from Building #727 to Building #741A. A \$727,000 addition to this building will house a new turbine engine dynamometer.

Improvements and construction at the Topeka Joint Forces Headquarters:

- Completed actions to the State Defense Building include Phase II of the remodeling project, office refurbishment and data room HVAC upgrade.
- Completed at Nickell Armory are new media centers including the Eisenhower Center classroom.

- Repaving of United States Property and Fiscal Office/Warehouse access road and JFHQ annex driveway/parking area is scheduled for early spring.

Improvements and construction at Great Plains Joint Regional Training Center:

- Crisis City, a state-funded training area initiated by the governor and adjutant general, is under construction. Currently funded at \$5 million and under construction, seven specialized training venues are planned. Track and rail cars for the rail accident venue are in place. When all venues are finished, this complex will provide realistic first-responder training to state and county employees and volunteers, as well as specialized war-fighting training for the Kansas National Guard.
- At the Smoky Hill Weapons Range one open-bay barracks building was finished this year and two more are currently under construction. A new urban assault course and a new grenade course are now a part of the range complex.
- At the Kansas Regional Training Center campus, an extensive interim aircraft asphalt apron repair project was finished and numerous roof repair projects are either complete or underway.

Military Construction Funds Programming

Congress authorized and appropriated funding for five major military Kansas National Guard construction projects over the next five years. Total construction is projected over \$130 million.

- Fiscal Year 2011 Wichita Heartland Preparedness Center, which includes a joint Armed Forces Reserve Center shared with the U.S. Marine Corps Reserve and a Field Maintenance Shop, will be the largest project ever undertaken by the Kansas National Guard.
- Fiscal Year 2011 Salina airfield taxiway/parking apron resurfacing
- Fiscal Year 2012 Topeka Forbes airfield taxiway/parking apron resurfacing and hangar renovation
- Fiscal Year 2013 35th Division Headquarters Readiness Center

Master Planning and Long Range Construction Planning

The Adjutant General's top three priorities on the Long Range Construction Plan are all related. Aging and obsolete logistical facilities on the State Defense Complex in Topeka must be replaced and their functions will be relocated to alternate locations to enhance and improve soldier readiness. These functions are no longer compatible with surrounding land use, their increased space requirements and city zoning. After relocation of the Combined Support Maintenance Shop and United States Property and Fiscal Office warehouse to new facilities, the aging logistics buildings on the State Defense Complex are to be demolished, making room for a Joint Forces Headquarters building in a campus environment.

In addition, the Kansas Army National Guard has requested funding for a national level, multi-year project at the Battle Command Training Center at Fort Leavenworth. Master plan

future requirements identified at the BCTC call for more than \$165 million in new construction funding. A multifaceted exercise support facility and a large lodging facility are included in the master plan.

Other master planning efforts underway include a comprehensive Great Plains Joint Regional Training Center Master Plan. In October on the Kansas Regional Training Center campus, Jacob's Engineering Inc. conducted an intensive planning period sponsored by the Kansas National Guard. They solicited input from all military and civilian stakeholders with the purpose of identifying future missions, facilities and infrastructure requirements, weapons range improvements, resource sharing, and ways to enhance the Kansas Regional Training Institute, joint training, and emergency-response training missions. The final master plan document should be complete in 2009.

In 2008, real property actions included purchase of the new Manhattan armory and acquisition of land for the future Heartland Preparedness Center in Wichita. Land for future expansion of the Kansas Regional Training Center campus has been acquired. A new storefront recruiting office suite was leased in Olathe. Disposal of ownership occurred in Pittsburg, Belleville and Mankato with closure of these armory facilities.

Geospatial Technologies Section

Geographic Information Systems (GIS) is an integrated system of hardware, software, data and people brought together to analyze, model and display digital geographic data.

The Division of Facilities Engineering employs a GIS coordinator and an analyst. Among other duties, both individuals build, maintain and identify needed geospatial data and provide mapping and analysis of the data to support all facets of the Adjutant General's Department. The section is primarily responsible with providing geospatial support for facilities and environmental management, emergency management and homeland security activities. Throughout 2008, the section has worked diligently to coordinate with local GIS personnel to build regional GIS capabilities for emergency management and response. The section continues to support the State Emergency Operations Center when activated during disaster situations.

Environmental Section

The environmental office received an award for historical preservation efforts. Each year the National Trust for Historic Preservation celebrates the best of preservation by presenting National Preservation Awards to individuals and organizations whose contributions demonstrate outstanding excellence in historic preservation. A select number of recipients were chosen for the National Preservation Honor Awards.

Hiawatha Armory Renovation

The National Trust for Historic Preservation awarded the Kansas Army National Guard one of 21 Preservation Honor Awards during the 2008 National Preservation Conference in Tulsa, Okla. The award was presented Oct. 23 in response to Kansas National Guard efforts to preserve and restore some of its 49 armories, many of which were constructed in the 1950s.

As part of the 150th anniversary of the KSARNG in 2005, the Kansas Guard surveyed 49 armories and secured National Register listing for those that qualified. Restoration projects have been started at the historic Kingman and Hiawatha armories and have since been completed. The Kansas National Guard was the first state agency to take advantage of Kansas Rehabilitation Tax Credits in the completion of these projects. The preservation plans developed by the Kansas National Guard were distributed to other states as models.



In 2008, real property actions included acquisition of land for the future Heartland Preparedness Center in Wichita.



**Maj. Robert
Stinson**



Tonya VanSickle

Workforce Support

Located in Nickell Armory, Topeka - 1 federal employee

The Chief of Workforce Support, Maj. Robert Stinson, coordinates different service delivery entities of the Kansas National Guard. This position supervises the Transition Assistance Advisor, Employer Support of the Guard and Reserve and the State Family Program Director.

Workforce Support coordinates many different events that involve the cooperation of the Chaplain Office, Family Programs and the Transition Assistance Office to ensure quality service delivery to the National Guardsmen and their families.

The Chief of Workforce support is also the point of contact for the State Yellow Ribbon Program which is a program that offers the Deployment Cycle Support training that involves the premobilization, reunion and reintegration training for service members and their families.

Family Programs Office

Located in Nickell Armory - 5 federal and 10 contract employees

The Kansas National Guard Family Programs Office, directed by Tonya VanSickle, is a volunteer based program that provides training and assistance to Guard families to help them with their quality of life, as well as with the pressures of separation and reunion. The Family Program has six operating Service Member and Family Assistance Centers which serve as a resource and referral. Though the SFACs primary focus is Guard members and their families, they also cater to the needs of military families from all branches of service.

Family Readiness Groups are officially Guard sanctioned support groups consisting of families and friends of the National Guard. Training is offered throughout the year to those families of deploying Guard men and women and other volunteers.

The Kansas National Guard Youth Program is designed to support the needs and development of youth whose parents serve in the National Guard and other branches of the military.

Five federal employees and 10 contract employees: one State Family Program Director, two Family Program Assistants, two Wing Family Program Coordinators, one Family Readiness Assistant; one State Youth Coordinator, one Service Member and Family Assistance Center Supervisor located in Hiawatha, five Service Member and Family Assistance Center Coordinators (Chanute, Dodge City, Hays, Lawrence and Wichita), one Military One Source Consultant and one Family Readiness Support Assistant.

2008 Highlights:

- During 2008, the Service Member and Family Assistance Centers generated more than 3,800 contacts with military families, answered more than 13,000 questions and handled more than 1,400 cases.
- The Family Program Office conducted Premobilization Training workshops for nearly 1,200 National Guardsmen and their families.
- The Family Program Office supported the reintegration program of the Transition Assistance Advisor by bringing nearly 500 family members and youth together with their military member for this training.
- The Kansas National Guard Youth Programs offered Kids Camp in July for 100 kids ages 9-12. The Kansas National Guard Teen Camp had 50 teenagers take part.
- The Air National Guard Wing Family Program Office coordinated Marriage Enrichment Training weekends for couples of the Air National Guard.
- The Kansas National Guard Family Program supported educational training, life skills, and Family Readiness Group training during one weekend for more than 10 Army National Guard units and both Air National Guard Wings.
- The National Guard Youth Program launched the Guard Bigs and Guard Littles Program in cooperation with the Big Brothers/Big Sisters program.



**Col. Chris
Stratmann**

Directorate of Information Management

Located in State Defense Building, Topeka - 10 state employees; 19 federal employees

Mission: Implement and maintain Command, Control, Communications, Computer and Information Management architecture, standards, plans and programs in order to assure the confidentiality, integrity and availability of information and to provide responsive support to the Kansas National Guard and Joint Forces Headquarters.

The Directorate of Information Management continues to evolve and operate within the extremely dynamic world of Information Technology. The Directorate employs Army federal technicians, Air Force federal technicians, non-dual-status federal technicians, state and grant funded employees. The Directorate reorganized in mid-2008 in order to more closely resemble the National Guard Bureau recommended structure and to place increased emphasis on planning and information assurance.

In 2008, the DOIM executed a one-half million dollar project upgrading the entire state network inventory to gigabit switches, enabling faster internal data transfer and laying the ground work for future upgrades. Ongoing projects include the final steps in converting voice and data networks to Multi Protocol Label Switching, which should occur within the first two quarters of Fiscal Year 2009. This architecture will result in a more reliable network that can take full advantage of high-speed infrastructure. We are also nearing completion of a project that will provide all National Guard soldiers access to not only service-directed, web-based programs, but also a host of other productivity applications.

DOIM staff deployed alongside other Kansas National Guard soldiers and airmen to assist in the response and recovery following hurricanes Gustav and Ike in September, 2008. Deployed members accompanied the newly-acquired Incident Response Vehicle to Louisiana and provided much-needed communications capability to the Tactical Operations Center. These troops received individual recognition from the National Guard Bureau for their efforts. The directorate also deployed a system administrator to Texas for hurricane assistance as well as providing round-the-clock communications support to the Kansas Joint Coordination Center and State Emergency Operations Center.

In 2008, the state also operationalized the National Guard Bureau-fielded Joint Incident Site Communications Capability set. This was fielded to meet the information exchange requirements of the states' National Guard operational commanders while performing Military Assistance to Civil Authorities missions. This year the first iteration of the Kansas Statewide Communications Interoperability Plan was also drafted and approved. The plan is being developed to educate interested partners on the status of interoperable communications planning throughout Kansas. The Kansas National Guard and Directorate of Information Management have taken a lead role in the development and implementation of this plan.

The Directorate of Information Management continues to maintain state of the art Distance Learning Centers in Topeka, Lenexa, Salina, Iola, Wichita, Hays and Leavenworth in support of the Kansas Army National Guard. An additional Distance Learning employee was added this year in Salina to extend timely support westward within the state.

Future projects and initiatives for 2009 include fielding of Microsoft Vista and Office 2007, software "shopping" on-line, adding wireless network capability to the Incident Response Vehicle and a state-wide National Guard Communications Conference.

Inspector General

Located in State Defense Building, Topeka - 4 federal employees



Col. Ron Robinson

The Inspector General provides the adjutant general with a continuing assessment of the operational and administrative effectiveness of the command and explains Army and Air Force systems, procedures and processes as they relate to issues. The IG determines the state of economy, efficiency, discipline, morale and readiness throughout the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct.

In accordance with Presidential Executive Order 12333 and applicable Department of Defense regulations, the IG provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of soldiers, airmen, family members, federal civilian employees and retirees, protecting confidentiality to

the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases that relate to Army and Air Guard activities.

The IG conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, Chief of the National Guard Bureau and the Services Inspectors General.

Legal Advisor/Staff Judge Advocate

Located in State Defense Building, Topeka - 4 federal employees

The Legal Advisor/Staff Judge Advocate (SJA) Office provides full-time legal services to the adjutant general, Army and Air Guard staffs and employees of the Adjutant General's Department. Additionally, the Legal Advisor's office provides legal support to the Kansas Division of Emergency Management, Kansas Homeland Security and the United States Property and Fiscal Management Office.

Legal advisors serve as State Ethics Counselors for the agency on both federal and state ethics issues. They also serve as claims officers, litigation coordinators, and Freedom of Information Act and Privacy Act officers. Contracts, real estate agreements, Memorandum of Understanding/Agreement and policy issues are all reviewed by the SJA Office. Serving as legal advisors in administrative law areas such as reduction and separation actions, fiscal and labor law issues, and personnel matters takes much of the office staffs' time.

The Legal Advisor's office provides a variety of legal assistance services to soldiers, airmen and their families. Over the past year, hundreds of Wills and Powers of Attorney have been written as they prepare to deploy. Many soldiers and airmen require advice in areas of domestic, probate, and bankruptcy law to name a few. Additionally, during the 2008 Kansas legislative session, the SJA office provided key support for a bill passed into law serving to help protect the rights of deploying soldiers and airmen involved in child custody and visitation issues.

Deputy Chief of Staff for Logistics

Located in State Defense Complex, Topeka - 30 federal employees

Mission: Provides planning and resources necessary to maintain logistical support for operations of the Kansas National Guard. Provides operational control for the following logistical support sections: Logistics Management, Food Service, Defense Movement Coordinator, Central Property Book Office, and the Combat Service Support Automation Management Office. Focus, on supporting individual soldier requirements.

Logistics Management coordinates the efforts of the other sections, serves as the liaison with the Joint Forces Headquarters Kansas staff and serves as a direct link to units in the Kansas Army National Guard for logistics and provides budget tracking and analysis. The Logistics Management Office provided logistical support and resources to mobilizing units within the Kansas Army National Guard and staffing in support of the Logistics Directorate in response to December ice storms, the June Chapman/Manhattan tornadoes and Hurricane Gustav relief effort.

Food Service provides technical advice to units on matters pertaining to requisition, receipt, storage, issue and accounting of subsistence.

Defense Movement Control coordinates, directs and controls military traffic on Kansas roadways and coordinates with other state Defense Movement Control centers on movement into and out of the boundaries of Kansas.

Central Property Book Office maintains accountability of Kansas Army National Guard assets and processes property book transactions.

Combat Service Support Automation Management Office provides customer support in sustaining and operating the Combat Standard Army Management Logistical Information Systems.

Surface Maintenance Manager

The Surface Maintenance Manager's Office supervises all ground maintenance operations, maintenance programs and maintenance personnel for the Kansas Army National Guard. The Surface Maintenance budget for fiscal year 2008 was \$63.4 million. Surface Maintenance is responsible for the repair and equipment readiness of all available ground



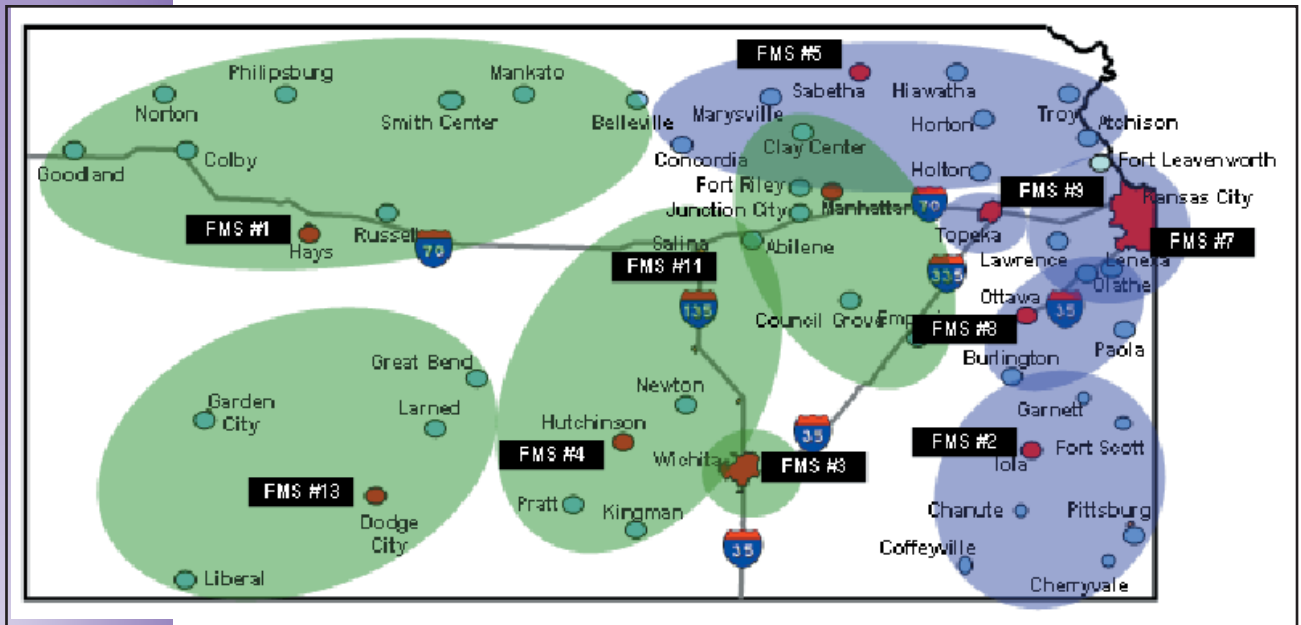
Col. Scott Dold



Col. Michael Dittamo

vehicles and equipment located within 107 separate units or detachments. Examples of equipment supported and repaired are trucks, trailers, tracked vehicles, engineer equipment, generators, weapons, communications/electronics equipment and missile systems.

The Surface Maintenance Office supervises 14 separate maintenance facilities throughout Kansas, which includes three separate special repair programs: the Advanced Turbine Engine Army Maintenance (ATEAM), the Readiness Sustainment Maintenance Site (RSMS)



The Surface Maintenance Management Office supervises 14 separate Kansas National Guard maintenance facilities throughout the state.

and the National Maintenance Program. Surface Maintenance employs a total of 444 personnel comprised mostly of federal civil service employees, followed by State of Kansas employees with a small number of soldiers on orders and contract employees. Currently, the Surface Maintenance Shop has 62 soldiers deployed in support of the war on terrorism.

Last year, personnel from the Surface Maintenance Office provided logistical support to the Joint Operations Center and to the Kansas Division of Emergency Management during Hurricanes Gustav and Ike in September 2008 and snow and ice storms in January 2008.

During the last fiscal year there was a National Guard Bureau initiative for the states to repair their own equipment when it returned from deployment so the Guard would not have to rely on the active Army installation mobilization stations. Under this initiative, National Guard Bureau received funding from the Department of the Army that is distributed to each state based upon the type of units returning from deployment. The Kansas maintenance community is an active participant in the repair program. Under this program, Surface Maintenance has employed up to 18 additional personnel as indefinite federal civil service technicians or on active duty special work orders.

The maintenance community had two Field Maintenance Shops and Combined Support Maintenance Shop (CSMS) submit packets to compete for the Army Award for Maintenance Excellence. This award allows Modification Table of Organization and Equipment units and Table of Distribution and Allowances maintenance activities to compete at the state/installation, regional, National Guard Bureau and up to the Department of the Army levels. Field Maintenance Shop # 7 (Kansas City), Shop #5 (Sabetha), and CSMS (Topeka) were selected at the state level and were successful in competing at the regional and subsequently at National Guard Bureau level.

Directorate of Military Support (DOMS)

Located in State Defense Building, Topeka - 11 federal and 39 state employees

The Directorate of Military Support provides the planning, military resources and operational support for the implementation of the Kansas National Guard's Military Assistance to Civil Authorities (MACA) mission, the Anti-Terrorism/Force Protection program for the Kansas National Guard and for Wolf Creek and Cooper Generating Stations emergency support. DOMS ensures a timely and effective National Guard deployment in response to a natural or man-made emergency to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property and preserving peace, order and public safety in Kansas.

DOMS has operational control of the 73rd Civil Support Team, Counterdrug Program, Anti-Terrorism and Force Protection, the Kansas National Guard Sunflower communications network, intelligence sourcing and physical security at the State Defense Building Complex and the Kansas National Guard maintenance facilities at Fort Riley. The Sunflower network includes radios at each of the armories across the state as a back-up communications system. The network control stations are in the Joint Operations Center in Topeka. The equipment in each location is high frequency radios.

DOMS organized and directed National Guard responses to the Western Kansas ice and snow storm, Chapman and Manhattan tornadoes, Southeast Kansas flooding and winter ice storms this year. Also, DOMS provided Homeland Defense/Security coordination for the Adjutant General's Department and the Kansas National Guard.

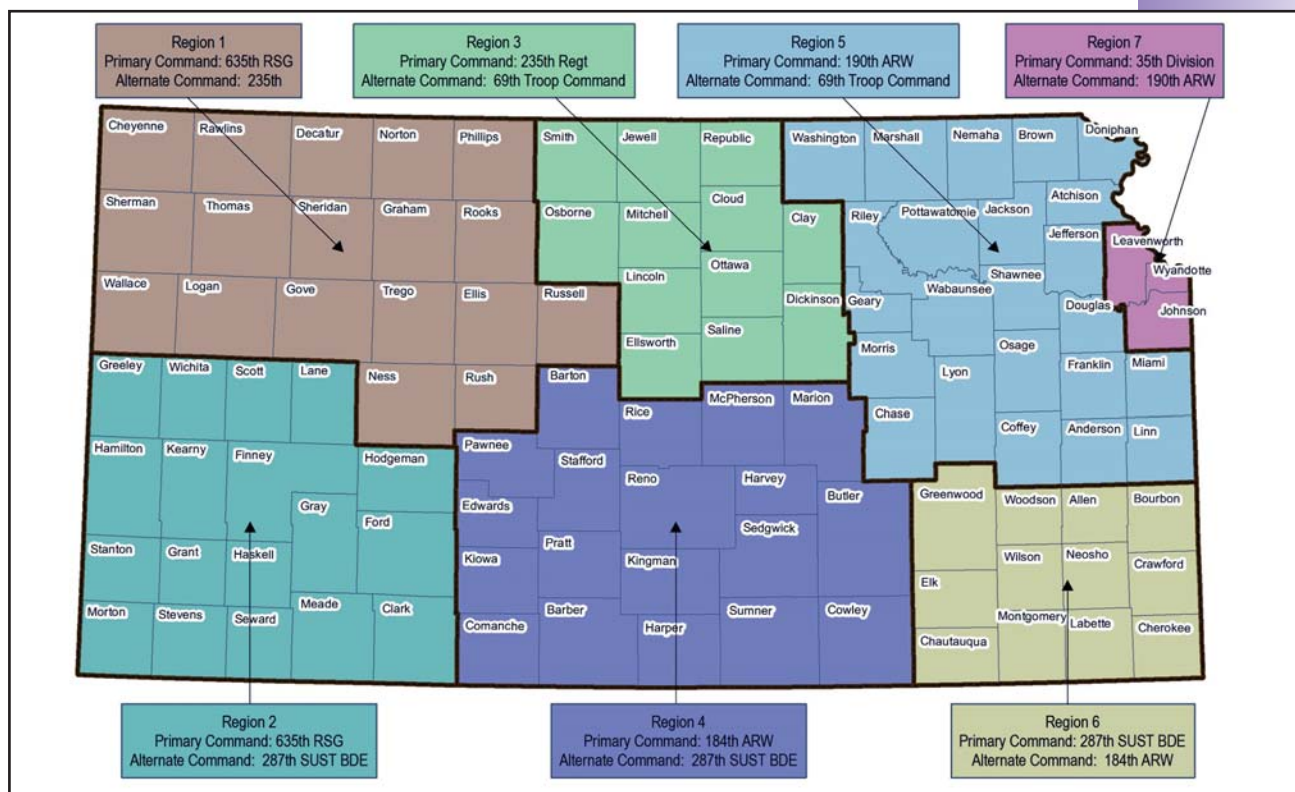
Military Assistance to Civil Authorities

Military assistance to civil authorities is coordinated through DOMS in the Adjutant General's Department. The Kansas National Guard has assigned major units in both the Army and Air National Guard the responsibility of providing this coordination of military support to civil authorities for the counties in their assigned region of the state. They provide assistance in disasters and emergencies.

ANNUAL REPORT 2008



Lt. Col.
Les Gellhaus



Military Assistance to Civil Authorities Regions

National Guard Scout Program

The National Guard Scout Program was created in an effort to improve the responsiveness and effectiveness of the Kansas National Guard during disasters by ensuring Guard members meet county elected leaders, first responders and emergency managers prior to a disaster. A Guard member who lives or works in the community volunteers to build a relationship with the community points of contact prior to a disaster. When a disaster hits, the

Guard member reports to the County Emergency Operations Center, where he can be of immediate assistance because relationships have previously been developed. The Scouts serve as the “eyes and ears” of the adjutant general, providing timely and accurate feedback to the State and Military Emergency Operations Centers on how the disaster response is progressing and anticipating the needs of the community for state assistance. This provides time to prepare troops and equipment, if needed, but does not circumvent the proven emergency management process where the county emergency managers and/or other county officials request state support.

The Kansas National Guard Counterdrug Program

The Kansas National Guard Counterdrug Program is comprised of four parts: Ground Reconnaissance (Drug Interdiction), Drug Demand Reduction, Joint Substance Abuse Prevention and Criminal Analyst Support. Army and Air Guardsmen perform this duty under the Governor’s control, but are federally funded (Section 112, Title 32 United States Code). The Secretary of Defense provides resources through the National Guard Bureau-Training-Counterdrug Directorate to states receiving approval of their annual Governor’s State Plan for National Guard Counterdrug support. The total Fiscal Year 2008 Counterdrug budget was \$1,946,829.

Currently, the Kansas Guard has 24 Counterdrug members providing full-time support to local, state and federal law enforcement agencies and Kansas community-based organizations. Counterdrug soldiers and airmen are traditional mobilization day units and attend drill, annual training and other required events. Six counterdrug personnel are currently deployed in support of the Global War on Terrorism. Twelve more of the current counterdrug team have deployed in support of the GWOT since Sept. 11, 2001, and returned to the program.

The Counterdrug Special Operations Group Ground Reconnaissance Program started in 1990 by providing specially trained personnel and equipment to law enforcement agencies to support the search for and eradication of cultivated marijuana plots. It has since expanded as methamphetamine is the current leading drug threat in Kansas. It is a full-time operation and has nine Kansas National Guard members operating in teams supporting local, state and federal law enforcement agencies. The Ground Recon section also has a narcotic

detection trained K-9 team. The majority of support requests from law enforcement agencies are for static and mobile ground reconnaissance and observation missions.

Since its inception in 1990, CDSOG Ground Reconnaissance has conducted more than 2,000 missions resulting in 1,739 felony arrests. The teams have assisted law enforcement in seizing 2,840 lbs of cocaine, 7,198 lbs of cultivated marijuana, 301 lbs of methamphetamine and other narcotics and precursor chemicals.

CDSOG Ground Reconnaissance teams also helped seize 941 weapons, 264 vehicles and \$4,230,795 in drug

currency. Total property and currency seizures are \$6,570,794. In 2008, the teams participated in the first interstate operation. This mission was in support of Joint Task Force North, the Drug Enforcement Administration, U.S. Customs and Border Patrol, The Royal Canadian Mounted Police and the Washington National Guard on a three week U.S./Canadian border operation in the state of Washington.

The KSNGCD program provides four Criminal Analysts/Investigative Case support personnel to the FBI, the Midwest High Intensity Drug Trafficking Office, the Drug Enforcement Administration and the Kansas Bureau of Investigation. A counterdrug analyst was temporarily assigned to support the KSNG Joint Forces Headquarters Joint Operations Center in response to the Greensburg tornado and flooding in eastern and southeastern Kansas in 2007.



A participant in a Drug Demand Reduction seminar tries to negotiate an obstacle course while wearing goggles that simulate vision impaired by drug or alcohol use.

The Drug Demand Reduction Program began in 1992 and provides drug education and prevention to Guardsmen and their families, schools and communities throughout Kansas. The program currently has two full-time area coordinators. One of which is Drug Abuse Resistance Education program certified and teaches the DARE program in Wichita area schools. The coordinators work with Guard units, schools and other entities supporting existing state and local prevention efforts in their area. The program is most noted for its work on the Red Ribbon campaign where each year they hand out nearly 250,000 Red Ribbons. It also conducts several kids camps in the state each year. In Fiscal Year 2008, DDR began a new initiative called Stay On Track. It is a 12-week program that targets interpersonal and decision making skills aimed at middle school children from 6th through 8th grade.

The Joint Substance Abuse Prevention Program for the Kansas Army and Air National Guard has been under Counterdrug Program control since Fiscal Year 1997. The program manages and administers the monthly drug testing of all KSNG units. This program has two full-time Guardsmen dedicated to drug testing and one Guardsman working in the Prevention, Treatment and Outreach Program. The program has a separate budget in the Counterdrug Program.

The Army National Guard randomly tests 60 percent of its assigned strength each year. In addition, 100 percent testing is required for military police, aviators, aviation maintenance, Active Guard/Reserve and Counterdrug personnel.

The Counterdrug Program has also been tasked with providing a Quick Response Team during disasters and critical events, pending plan approval.

Deputy Chief of Staff for Operations

Located in State Defense Building, Topeka - 12 federal employees

Mission: Provide trained, ready forces and capabilities to the services and combatant commanders for federal missions; support unit mobilizations, demobilizations, reception, staging, onward movement and integration of forces within Kansas. Train, equip and exercise soldiers and units to provide direct support to state and local civil authorities within Kansas and conduct expeditionary medical, logistic, security, engineering and command and control activities.

Accomplishments include being the principal coordinator for resource management for all annual training events; significant improvements in budget execution and Military Occupational Specialty qualifications; multiple overseas deployments in support of military missions in Iraq, Afghanistan, Kosovo, Djibouti and Fort Riley; and planning for units to train at each of the three primary U.S. Army training centers on the continent. This office is the primary planner for locating the force structure of Army National Guard units in Kansas and provides oversight in the process of receiving and disseminating new equipment items.

Pre-Mobilization Training Assistance and Evaluation Team

The Kansas Army National Guard's Pre-Mobilization Training Assistance and Evaluation Team (PTAE) represents the Deputy Chief of Staff for Operations to provide independent, impartial and unbiased, professional combat-experienced evaluation of standards-based and battle-focused training to the Adjutant General of the Kansas National Guard. The PTAE assists him with the mission of providing certified, validated, and ready units for mobilization in support of the Regional Combatant Commanders. The team is designed to assist and evaluate units through Platoon Level proficiency in accordance with U.S. Army Forces Command and First Army training directives. By increasing the amount of mission-oriented combat-focused training certified and validated during pre-mobilization, the PTAE reduces the amount of training required post-mobilization at a distant mobilization station and increases the amount of time that a unit can perform their combat mission in theater.

The Kansas Army National Guard PTAE currently has 19 personnel assigned against an authorized strength of 23 combat-experienced and instructor-qualified noncommissioned officers and officers. Kansas was one of the first states in the nation to execute this new mobilization process in July 2007. Units work up to two years prior to their mobilization through inactive duty training and extended annual training periods. The PTAE has played a key roll ensuring the quality of mobilized Kansas units achieves a level for all other active and reserve component units to emulate. Key accomplishments over the last year include:

- 102nd Military History Detachment – Three personnel were mobilized in June 2008 in support of Operation Enduring Freedom.



Col. Vic Braden



Col. Tim Marlar



Sharon Watson

- 287th Sustainment Brigade and 287th Special Troops Battalion – 258 personnel were mobilized in October 2008 in support of Operation Iraqi Freedom.
- The Agri-Business Development Team 01, Regional Corps Advisory Group and 2nd Battalion, 130th Field Artillery totaling approximately 500 personnel were alerted for mobilization in support of missions in Afghanistan and Sinai.

Directorate of Personnel

Located in State Defense Building, Topeka - 43 federal and 1 state employees

Mission: Manages and provides military personnel support through automated personnel systems to the Kansas Army National Guard through a variety of personnel support programs to balance recruiting, retention and attrition management with the needs of the command.

The Director of Personnel increased operational readiness of the command through retention, enhancement of soldier care programs such as effective and equitable promotion systems, life insurance, health and dental care, global tracking of wounded and injured personnel wartime replacements, military incentives and civilian educational programs and awards programs. This section provides personnel support to mobilizing and mobilized units for both federal and state duty. In 2008 the National Guard increased benefits to members by offering the same health insurance products that are available to the active duty personnel.

The Directorate's Military Funeral Honors section has increased the capacity to serve Kansas and provided more than 170 Military Honors at funerals in 2008. During the year the Military Funeral Honor program credentialed more than 40 Kansas Army National Guard soldiers to serve as Honor Guards.

In February 2008, the director of Personnel assumed the duties of oversight of the Recruiting Command. The directorate also oversees the Safety Office and State Surgeon's Office.

Public Affairs Office

Located in Nickell Armory - 3 state employees, 2 federal technicians

Mission: The Adjutant General's Department Public Affairs Office oversees the release of critical information from the state to the public during emergencies or disasters, and provides regular updates throughout the year regarding the department's actions, plans and recommendations. Information is provided through media, the agency web site, internal and external publications, projects, campaigns, speeches, events, VIP trips, orientation flights and other venues.

With four major disasters in the state in 2008 and numerous deployment and return ceremonies for members of the Kansas National Guard, the Public Affairs Office produced news

releases, planned media events and news conferences, coordinated VIP visits, and conducted interviews with media. The office compiled files of photos and articles for the agency's bimonthly Plains Guardian newspaper publication and the annual report.

During disasters or emergencies, the public affairs director activates the Joint Information Center (JIC) in conjunction with the State Emergency Operations Center. Other state agency public information officers support the JIC and public affairs needs in the field. During the 2008 disasters, county and city public information officers were also asked to assist the state in disaster response in community efforts.

The office includes a director,



Sharon Watson, Public Affairs Director for the Adjutant General's Department, conducts an interview with media during a State Partnership Program training event in Armenia.

deputy director/writer and an administrative assistant, all state employees; and two federal technician public affairs specialists. Additional military public affairs officers support the office in disaster response and during regular events by working with media, taking photos, writing articles and assisting with media training. These individuals serve at the Joint Forces Headquarters, 35th Division, 105th Mobile Public Affairs Detachment, 102nd Military History Detachment, 184th Intelligence Wing and 190th Air Refueling Wing. In addition, Unit Public Affairs Representatives are appointed by each unit commander to support public affairs efforts at the unit level. The Public Affairs Office conducts a two-day Unit Public Affairs Representative course at the Kansas Regional Training Institute every March.

The Public Affairs Office takes part in Kansas Division of Emergency Management drills and exercises, as well as military exercises, designed to test state agencies and the National Guard involved in response and recovery operations following a natural or man-made disaster such as a problem at Wolf Creek Nuclear Generating Station.

The Public Affairs Office provides coverage for deployment and welcome home ceremonies for Kansas National Guard personnel involved in Operation Iraqi Freedom, Operation Enduring Freedom and other operations for the War on Terrorism. Coverage includes news advisories and releases, stories, photos and video. The office provides support for the biannual International Officers visit to Topeka, Memorial Day and Veterans Day events, Kansas STARBASE events and other activities in keeping with the agency's goals and missions.

Through the Speaker's Bureau, the Public Affairs Office arranges guest speakers from the Kansas National Guard for schools, civic organizations and other forums for Veterans Day, Memorial Day, Independence Day, meetings, programs and other events. The Office also plans events for Kansas Preparedness Month and Kansas Preparedness Day in September.

The Public Affairs Office is responsible for obtaining appropriate approvals to allow civilians to fly on Kansas National Guard aircraft. Once the appropriate approvals for the individuals have been received, Invitational Travel Orders are issued. More than 1,090 Invitational Travel Orders were issued during the year. Civilians were flown on a total of 21 orientation flights, eight Red Ribbon Fly-ins and 41 operational flights were flown by the 1st Battalion, 108th Aviation; Detachment 1, Company C, 1st Battalion, 171st Aviation (Medevac); Detachment 37 Operational Support - Aviation (OSA) Command and the 190th Air Refueling Wing.

Recruiting and Retention

Located in communities with armories

The Recruiting and Retention Office for the Kansas Army National Guard is currently comprised of 119 full-time personnel, which includes 70 enlisted Active Guard and Reserve soldiers, six Active Guard and Reserve officers, and 43 Active Duty for Special Work personnel. The operating budget for Fiscal Year 2008 was \$4,295,200, which consisted of \$2,895,200 to support Recruiting and Retention events across the state and to pay for Active Duty for Special Work wages, \$1,100,000 for all Recruiting and Retention related expenses,



Dale Earnhardt Jr. made a special appearance at the National Guard bus. Recruit Sustainment Program Warriors and fans asked intriguing questions as he gave insight into the day's race and a little about himself.



Lt. Col. Barry Adams



Senior Master Sgt. Troy Kyle

and \$400,000 to cover Active Guard and Reserve travel. Recruiting and Retention offices are located in most armories across the state as well as in four storefront locations: Lawrence, Leavenworth, Topeka and Wichita.

Senior Master Sgt. Troy Kyle serves as the Recruiting and Retention superintendent for the Kansas Air National Guard.

The Kansas Air National Guard has a Recruiting and Retention workforce made up of the following: a Recruiting and Retention Superintendent located at state headquarters, plus recruiters and retainers assigned at both Air wings. The 190th Air Refueling Wing in Topeka has three recruiters and one retention office manager for a wing with an authorized number of 937 and an assigned number of 949 effective September 2008. The 184th Intelligence Wing located in Wichita has four recruiters assigned with one retention office manager.

This wing has an authorized number of 1,307 and an assigned number of 1,078 effective September 2008. The state as a whole sits at 89.2 percent. Each wing receives \$12,000 per year for advertising from the National Guard Bureau. In addition the wings' operating budget varies from year to year, but was approximately \$35,000 this past year.

Safety Office

Located in the Armed Forces Reserve Center, Topeka - 2 federal employees

Mission: Provide safety resources to the Kansas National Guard, providing safety training and composite risk management education. Provide an active inspection program for all of the Kansas National Guard facilities.

Safety continues to be a key focus for the Kansas National Guard to conserve valuable human and equipment resources while continuing to support the Global War on Terrorism, Homeland Defense and domestic emergency operations. The Safety Office supports the Kansas National Guard full-time employees and unit personnel with personal protective equipment and other safety items to support their mission. The Safety Office continues to have an active inspection program and supports unit safety training programs throughout the state. This pro-active approach enhances the Kansas National Guard's state and federal mission.

Senior Army Advisor

Located in State Defense Building, Topeka - 1 federal employee

Mission: The Senior Army Advisor is the principal advisor to the adjutant general and the Kansas Army National Guard. He advises and assists in matters pertaining to organization, administration, personnel, training, operations, logistics, readiness, force modernization and mobilization preparedness. Also serves as liaison between Kansas National Guard and 1st Army staffs, and serves as president or member of designated boards. The SRAA represents the 1st U.S. Army commander.

Kansas STARBASE

Located in Kansas City, Salina, Topeka and Wichita - 9 full-time and 6 part-time employees

In 1992, Kansas STARBASE was launched to ignite the interest of youth (4th - 6th graders) in science, math, engineering, technology, goal setting and positive life choices by exposing them to the technological environments and positive role models of the Kansas Army and Air National Guard. Kansas STARBASE is an official youth program of the U.S. Department of Defense. In some instances, community support from individuals, corporations and foundations is acceptable.

In Fiscal Year 2000, the National Defense Authorization Act provided legislative authority, under Section 2193b of Title 10, United States Code, which further expanded the program nationwide and provided a more permanent source of funding. The Office of the Assistant Secretary of Defense for Reserve Affairs has the oversight responsibility within the U.S. Department of Defense.

STARBASE has worked with over 54,400 Kansas children, directly and indirectly, by improving their interest in the areas of math, science, engineering or technology as well as instilling a sense of pride and personal accomplishment. It is those traits by which STARBASE will increase the number of students going into math, science, engineering and tech-



Chief Warrant
Officer 3
Marvin Terhune



Col. John Towers



Jeff Gabriel

nology areas once they have completed their secondary education.

The Kansas STARBASE program has the most academy sites in the U.S. There are academy sites in Wichita (184th Intelligence Wing), Topeka (190th Air Refueling Wing), Salina (235th Regiment) and Kansas City, Kan. (2nd Battalion, 137th Infantry Regiment).

2008 Highlights:

- In 2008, STARBASE served 3,664 Kansas students.
- This past summer Kansas STARBASE partnered with Fort Hays State University to offer STARBASE academy in Hays.
- Kansas STARBASE has received nearly \$49,590 in grants and donations to supplement the federal funding.
- Approximately 193 Guard members volunteered almost 1,832 hours to the STARBASE program.
- Nationally, there are 60 Department of Defense STARBASE academies in 34 states, as well as the District of Columbia, Puerto Rico and Native American reservations.

State Army Aviation Office

Located in State Defense Building, Topeka - 3 federal employees

The State Army Aviation Office provides command and control and oversight for aviation support facilities in Kansas in order to accomplish the aviation mission. The aviation team provides safe, quality, customer-focused individual training, collective training, operational support airlift and logistics support to Kansas Army National Guard aviation units and soldiers assigned to the Kansas Army National Guard. The State Army Aviation Office provides peacetime, general and operational aviation support to the Kansas Army National Guard, the state of Kansas and to the federal government.

- Flying Hour Program Execution: More than 1,545 flight hours flown in Kansas from Nov. 15, 2007 to Nov. 15, 2008.
- Recruiting: Supported static displays for Kansas Motor Speedway and Cabelas and Heartland Park Drag Races.
- Completed more than 140 assigned support missions for the Kansas Army National Guard.
- Conducted flyovers for the University of Kansas Jayhawks National Champions Basketball Team and Memorial Day Football Game.
- Supported contingency operations in support of California wildfires and Hurricane Ike.
- Supported local emergency operations for the Manhattan ice storm, and the Chapman and Manhattan tornadoes.
- Supported ROTC programs for K-State, the University of Kansas and Pittsburg State University; Drug Demand Reduction and provided community awareness tours for the Topeka Combat Air Museum, local representatives and community leaders of Eskridge.
- Provided a Civic Leader Orientation flight of Kansas Legislators.

State Comptroller's Office

Military division located in Nickell Armory, Topeka - 8 state employees

State (emergency management) division located in State Defense Building, Topeka - 3 full-time state employees

Mission: The State Comptroller establishes and directs the policies and procedures of fiscal management to ensure compliance with state and federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management.

The State Comptroller also serves as the primary liaison with the Division of Budget and Division of Legislative Research for budgetary processes. The State Comptroller's Office provides fiscal, accounting and budgetary management services for program managers to ensure agency objectives are accomplished within legislative appropriations and fund limitations.

The office administers state programs, federal/state cooperative agreements between the National Guard Bureau and the agency in support of the Kansas National Guard, grants received from the Department of Homeland Security through the Kansas Highway Patrol



**Lt. Col.
David Leger**



Janice Harper



Dee Lowe



Capt. Brian Komar



Capt. Amy Blow

and a grant from the United States Department of Transportation.

2008 Highlights

- During the year, the State Comptroller's Office was reorganized to include the Kansas Division of Emergency Management Fiscal Office, including the staff and fiscal management responsibilities. With the reorganization, the State Comptroller's office staff now includes three additional full time staff members and supervision of the Public Assistance Augmentee fiscal staff.

State Human Resources Office

Located in Nickell Armory, Topeka - 4 state employees

Mission: Provides a full range of human resources/payroll services for the agency's approximately 418 benefits eligible and 41 temporary, unclassified and classified state employees and consultation with their federal supervisors. This includes policy and procedure development, recruitment, employment, equal opportunity, unclassified pay plan development, staffing, workforce utilization, establishment of new positions, salary adjustments, payroll, benefits, employee performance review, discipline, grievances, labor management, personnel records, some training, and other functions.

During this period the office supported the agency's changing permanent and temporary staffing needs which included: a) 107 hires, 34 promotions, 14 transfers and 2 demotions; b) establishing 11 new benefits eligible positions; and c) completing 72 classified/unclassified position reallocation actions, 17 funding changes, and 176 position updates on benefits eligible positions.

State Surgeon

Located in State Defense Building, Topeka - 6 soldiers authorized

Mission: The State Medical Personnel Office plans, provides and sustains force health protection and medical/dental support to meet operation, training and mobilization medical readiness requirements of Army National Guard units and soldiers.

Accomplishments include:

- Case management of soldiers with illness or injuries during training or deployment, including continuous tracking of all patients' movement in and out of theater related to medical conditions, liaison with Landstuhl Regional Medical Center, Walter Reed Regional Medical Command, and Great Plains Regional Medical Command to track and manage patient regulating and liaison with the Community Based Health Care Organization regarding the care and treatment of all soldiers receiving medical care from injury or illness through the program.
- Medical liaison with Warrior Transition Units regarding Kansas soldiers assigned to Warrior Transition Units or on active duty for medical extension.
- Initiated fitness for duty evaluations on soldiers to determine health for continued service.
- Completed Line of Duty Investigations.
- Conducted medical boards and coordinated with the active Army for the completion of medical and physical evaluation boards.
- Established the Occupational Health Office completing a comprehensive occupational health examination and hearing evaluation to ensure a healthy force.

Occupational Health Office

Located in State Defense Building, Topeka - 2 federal employees

Mission: To protect and enhance the health and wellness of military and civilian employees of the Kansas National Guard.

Occupational Health consists of those capabilities and activities necessary to anticipate, identify, assess, communicate, mitigate, and control occupational disease and injury threats. This includes management of the risks to personnel from exposures encountered at their worksite in garrison and field settings.

The State Occupational Health Office is structured under the Office of the State Surgeon. Programs, services and capabilities are established and provided for the following areas:

- Medical Surveillance Examinations and Screening
- Health Hazard Education
- Surety Programs
- Reproductive Hazards
- Bloodborne Pathogens
- Hearing Conservation and Readiness
- Vision Conservation and Readiness
- Workplace Epidemiological Investigations
- Ergonomics
- Radiation Exposure and Medical Surveillance
- Industrial Hygiene
- Personal Protective Equipment
- Respiratory Protection
- Asbestos Exposure and Control and Surveillance
- Injury Prevention and Control
- Occupational Illness and Injury Prevention and Mitigation
- Worksite Evaluations

State Partnership Program/International Affairs Office

Located in Nickell Armory, Topeka - 3 full-time employees,
including one at the U.S. Embassy in Armenia

In 2003, Kansas and the Republic of Armenia were linked under the National Guard Bureau's State Partnership Program. The Kansas National Guard works closely with the Armenian Ministry of Defense, Ministry of Health, Rescue Service and other governmental offices and agencies. Types of cooperation include Military-to-Military, Military-to-Civilian, and Civilian-to-Civilian events. In 2008, personnel from the Adjutant General's Department supported approximately 16 events with Armenia.

Military cooperation events continue to focus on enhancing U.S. military standards and procedures as well as enhancing interoperability between Euro-Atlantic and Armenian forces. During 2008, the program aggressively attempted to expand beyond the military to military relationships. Two new initiatives developed in 2008 were in the areas of higher education and policing/law enforcement. Both programs have potential for greater cooperation and interaction between Kansas and Armenia. It should be pointed out that the Republic of Armenia continues to be a loyal ally to the United States with troops deployed to support operations in Kosovo, Iraq and potentially Afghanistan.

- In January, two individuals from the 772nd Engineer Company conducted a mine-clearing event with Armenia's 1st Peacekeeping Brigade. The event focused on recently obtained American engineer de-mining equipment, improvised explosive device updates on current trends in Iraq, explosive ordnance disposal munitions operations and procedures, route clearance and engineer operations planning. This event was followed by 11 soldiers attending a two-week Humanitarian Mine Action course at Fort Leonard Wood, Mo. Upon completion of the training, the soldiers went to Armenia in March, where they conducted three weeks of instruction to the Armenian Demining unit. In August, two engineer officers returned to Armenia to validate the demining unit. This was accomplished during actu-



Maj. Brent Salmans



Danny Hay (right), Kansas Division of Emergency Management, gives an overview of the State Emergency Operations Center to a group of delegates from the Armenian emergency services. The visit was one of several such exchanges between Kansas and Armenia in 2008.

al humanitarian demining operations along Armenia's border with Azerbaijan.

- During February, two Judge Advocates briefed their Armenian counterparts on rules of land warfare with regard to NATO peacekeeping operations.
- In June, two members of the 190th Air Refueling Wing traveled to Armenia to familiarize Armenian Ministry of Defense, 1st Peacekeeping Battalion, and medical personnel with tactics, techniques and procedures involving the deployment and re-deployment of the Expeditionary Medical Support System.
- In July, representatives from the Kansas Department of Emergency Management and the Adjutant General's Department traveled with two National Guard members to Armenia to support the development of an Armenian national level Emergency Operations Center.
- During that same time, two Kansas National Guard soldiers conducted Combat Lifesaver Refresher training to key Peacekeeping Brigade medic platoon leaders, and Ministry of Defense medical personnel with professional military Medic Platoon duties and responsibilities.
- Also in July, two Kansas National Guard nurses traveled to Armenia. The purpose of the visit was to familiarize Armenian Ministry of Defense leadership, 1st Peacekeeping Battalion, and medical personnel about professional military nursing roles and responsibilities, training, licensing and continuing education requirements.
- In August, two logistics experts from the Kansas National Guard familiarized Ministry of Defense logistics staff with tactics, techniques and procedures of battalion and brigade level logistics operations and organization.
- In late August, Maj. Gen. Tod Bunting conducted a visit to Armenia. The visit allowed the adjutant general to discuss program accomplishments, future objectives, increased cooperation, and contact and trust between members of the Ministry's of Defense and Emergency Services and the Kansas National Guard. This event reinforced the ideals of democratization and civilian control of the military.
- Also in August, a delegation of professors and administrators from the University of Kansas and its Medical School, Kansas State University, Manhattan Technical College, Washburn University and the Kansas Board of Regents went to Armenia to meet with their counterparts at four Armenian universities.
- In September, two members of the 190th Air Refueling Wing familiarized Armenian Ministry of Health and Ministry of Defense medical personnel on U.S. military preventive medicine practices, activities, concepts, operations, procedures and programs.
- In October, the Adjutant General's Department hosted a delegation from Armenia to observe an emergency exercise involving the state of Kansas and Wolf Creek Nuclear Generating Station.
- In November, the 73rd Civil Support Team hosted a Chemical, Biological, Radiological, Nuclear team from the 1st Peacekeeping Brigade staff. The purpose of the event is to familiarize the delegation on U.S. military concepts and implementation of use and maintenance of CBRN operations and equipment at the platoon level.

United States Property and Fiscal Office

Located in State Defense Complex, Topeka – 65 federal technicians



Col. Terry Fritz

Mission: The USPFO receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations. The USPFO is responsible for more than \$2.5 billion in assets owned by the Adjutant General's Department.

The USPFO provides accounting and budget management services for program coordinators to ensure agency objectives are completed within appropriation and fund limitations. The office administers cooperative funding agreements between the National Guard Bureau and the Adjutant General's Department in support of the Kansas National Guard. The office also makes returns and reports on federal funds and property as directed by the Chief of the National Guard Bureau and the appropriate service secretary.

Aviation and Maintenance Facilities

Advanced Turbine Engine Army Maintenance

Located on Fort Riley – 104 federal technicians authorized

Mission: The Advanced Turbine Engine Army Maintenance (ATEAM) provides Warranted Air Gas Turbine (AGT) 1500 engines for the M1 tank fleet which are built to the Engine Test Procedure 21500 standards in support of the Total Army component repair velocity management program. The Engine Test Program was developed by Honeywell, the Original Equipment Manufacturer.

The ATEAM, located on Fort Riley, employed 104 Army and Air National Guard personnel as Excepted Federal Civil Service technicians in 2008. The ATEAM rebuilt 102 Air Gas Turbine (AGT-1500) engines this last fiscal year.

The ATEAM is an ISO 9001:2000 registered program, receiving initial certification on April 13, 2001, and re-certified on April 13, 2004. The International Organization for Standardization (ISO) is an international organization that has established quality assurance standards for manufacturing, repair and auditing standards.

The ATEAM is the only maintenance facility in Kansas that employs personnel from both the Kansas Army and Air National Guard as Title 32 Excepted Federal Service Technicians. The total annual budget for the ATEAM during 2008 was \$29.2 million of which \$6.2 million was for payroll.

The ATEAM leads the way in terms of quality and having the lowest cost with a warranty that is unmatched by any other repair site.

The ATEAM provides AGT-1500 turbine engines to customers across the United States. Its customers include the National Guard Bureau, Tank Automotive Command and the Kingdom of Saudi Arabia. The ATEAM is now a partner with Army Material Command as an AGT-1500 provider. The ATEAM has provided AGT-1500 turbine engines in support of current operations including Operation Noble Eagle, Operation Enduring Freedom and Operation Iraqi Freedom. In Fiscal Year 2008, the ATEAM produced 102 engines with 80 engines already sold for Fiscal Year 2009.

The ATEAM offers maintenance support and assistance to National Guard and Active Army facilities across the United States by providing repair, advice and training.

The ATEAM is working towards diversifying into different repair lines such as the X-1100B M1 tank transmission, as well as negotiating to supply AGT-1500 tank engines and/or Full Up Power Packs for tanks that are going through the RESET repair program. Potential customers in this RESET program would be the Kingdom of Saudi Arabia, the Marine Corps and active Army. The downsizing of our own tank fleet in the National Guard and the active Army, coupled with the fielding of newly rebuilt AIM tanks, has created the need for the ATEAM to diversify their repair lines. Future engines may be built under the Total Integrated Engine Revitalization initiative.

During fiscal year 2008, the ATEAM moved into building 741A at Marshal Army Airfield on Fort Riley. Kansas received \$2.85 million dollars for the purchase and installation of a test cell designed to test the AGT-1500 tank engine. A portion of this new building will eventually be used for the ATEAM engine test cell.



Capt. Luke Foster,
shop supervisor



Staff Sgt. Mark Cox works on an engine in the Build Section of the ATEAM shops.

Army Aviation Support Facilities (AASF)

Located in Topeka and Salina – 75 federal technicians authorized



Capt. Patrik Goss



Capt. John McGrann



1st Lt. Todd Stuke

Mission: Army Aviation Support Facilities are charged with ensuring that supported units sustain and maintain proficiency on individual pilot and crew chief proficiency. The AASFs are also charged with ensuring that the unit aircraft and ground support equipment is maintained to Department of the Army standards. Training standards for Army National Guard Aviation air crew-member's are no different than the requirements for active duty air crew members. Additionally, the AASFs provide mission support during periods when the supported units are not conducting inactive duty training and annual training.

2008 Highlights:

- Flying Hour Program Execution: More than 3,000 flight hours flown by the 1st Battalion, 108th Aviation and Detachment 1, Company C, 1st Battalion, 171st Aviation UH-60 units conducting mission support and aviation training.
- Provided aircraft and personnel in a State Active Duty status to support Hurricane relief efforts for Hurricane Ike and California wildfire suppression. Provided aircraft support for Drug Demand Reduction Program, STARBASE, JROTC and ROTC programs and VIP transport. Provided aircraft flyover and static display support for community events.
- Supported joint tactical operations at Smoky Hill Weapons Range.

Combined Support Maintenance Shop (CSMS)

Located in the State Defense Complex – 42 federal technicians authorized

The Combined Support Maintenance Shop performs support maintenance on federal equipment issued to the Kansas Army National Guard. The CSMS is a maintenance facility that focuses on quality assurance for all customers. Additionally, support for new equipment training and equipment maintenance training has been conducted at the CSMS for other shops and unit personnel. The CSMS supports six Field Maintenance Shops and 62 separate units and detachments.

The Combined Support Maintenance Shop provides maintenance support under the two levels of maintenance concept. It provides on-site maintenance support for supported field maintenance shops and supported units. The CSMS offers technical advice/assistance and directly supports the field maintenance shops, as well as the United States Property and Fiscal Office warehouse. The CSMS inspects, repairs and classifies components and end items for field maintenance shops, units and the United States Property and Fiscal Office warehouse.

The CSMS performs the following maintenance functions for surface equipment:

- Furnishes mobile contact repair teams for inspection and repair of equipment in the field.
- Provides technical advice and assistance to units and Field Maintenance Shops.
- Repairs return stock, assemblies, components and end items in support of using organizations.
- Processes incoming and outgoing equipment and evacuates equipment requiring a higher category of repair.
- Classifies equipment requiring salvage or shipment to depots and other supporting installations.
- Furnishes technicians as required for Commander's Maintenance Evaluation Teams.

The CSMS has been an integral facilitator of Commander's Maintenance Evaluation Team inspections within the state of Kansas for Kansas National Guard units. The CSMS began the implementation of the two levels of maintenance and has started conducting services, as well as performing regular repair processes in order for equipment to return to the units. The CSMS conducted eight Commander's Maintenance Evaluation Team inspections within the calendar year.

The CSMS is capable of providing maintenance functions to support track/wheel engineer equipment, tactical wheel vehicles, power generation, individual/crew served weapons, nuclear biological and chemical equipment, electronics, calibration/repair of test measurement and diagnostic equipment, limited allied trades operations (wood working, welding, canvas) and computer repair. The CSMS also performs Test Measurement and Diagnostic

Equipment calibration and repair for all full-time maintenance facilities and units of the Kansas Army National Guard.

The CSMS furnishes mobile contact repair teams for inspection and repair of equipment in the field and provides technical advice and assistance to units and field maintenance shops when required. The CSMS conducts repair for return stock, assemblies, components and end items in support of using organizations along with processing incoming and outgoing equipment and removing equipment requiring a higher category of repair. Classifying equipment requiring salvage or shipment to depots and other supporting installations.

In conjunction with the Senior Maintenance Manager, the CSMS has an established State Calibration Program. CSMS Calibration section accepted 3,997 items from April 1, 2007, to July 1, 2008. It physically performed the calibration on 2,715 of those items and sent the remaining items to other labs outside of Kansas for support calibration.

The CSMS shop currently has 18 personnel mobilized as of October 2008 to serve their country, deploying to Iraq in support of Operation Iraqi Freedom, including the General Shop Foreman.

Mission: Performs Field level maintenance support on federal equipment issued to the Kansas Army National Guard, to the extent tools, equipment, time and personnel are avail-



Trucks undergoing repair and maintenance at the Combined Support Maintenance Shop in Topeka.

Field Maintenance Shops (FMS)

10 locations – 83 federal technicians authorized

able to permit repair of equipment for return to the owning unit.

The Kansas Army National Guard operates 10 Field Maintenance Shops dispersed throughout the state. Locations include Dodge City, Hays, Hutchinson, Iola, Kansas City, Ottawa, Sabetha, Salina, Topeka and Wichita.

The FMS provides support in the following areas: Heavy Mobile and Construction Equipment Repair; Quality Control; Production Control; Class IX Repair Parts. The facilities operate on a \$6 million budget.

During this last year the FMS has provided support to Kansas National Guard during pre-deployment and post deployment in support of Operation Enduring Freedom and Operation Iraqi Freedom, including the mobilization of many of the FMS employees with their National Guard units. In addition, most of the FMS facilities have participated in natural disaster relief when Kansas experienced blizzards, tornadoes and severe flooding.

Mission: To provide field and limited sustainment level maintenance support to Kansas Army National Guard units that have equipment pre-positioned at the MATES, and dedicat-

Maneuver Area Training Equipment Site (MATES)

Located on Fort Riley – 122 federal technicians authorized

ed field maintenance support to five Field Maintenance Shops (FMS) in their area of responsibility and the remaining five field maintenance shops on an as needed basis.

The MATES is responsible for issuing, securing, storing, accounting and hand-receipting for equipment enrolled into the MATES Package to owning units during training and field exercises.

Assigned technicians provide field and limited sustainment maintenance support for those



**Chief Warrant Officer 4
Larry Thomas**



**Capt. Dallas
McMullen**

items pre-positioned at the MATES and directly supports units of the KSARNG for selected items that an FMS is unable to support such as communication, electronics, instrument and fire control, weapons and nuclear/biological/chemical equipment and fabrication or machining capabilities. With the highly trained personnel, equipment, special tools and facilities; the MATES provides training to soldiers in field and limited sustainment maintenance and supply operations.

The MATES has 123,000 square feet of building space with 47 maintenance bays and 721,000 square feet of parking area combined on 26 acres of land located at Camp Funston on Fort Riley, Kan. MATES utilizes a new Operational Controlled Humidity Program system that connects directly to each vehicle and over-pressurizes the inside of the tracked vehicles with dry air and an indoor vehicle storage facility to help preserve equipment in the MATES package.

MATES has 10 separate sections; each having a distinct and specialized role: two Field Maintenance Sections; an Armament, Instrument and Fire Control Section; Inspector Section; Production Control Section; Class IX Repair Section; Mechanical Maintenance Section; Communications, Electronics, Missile Repair Section; Property Accountability Section; Allied Trades Section; and the Front Office Section. The MATES also facilitates the RESET program for the Kansas Army National Guard to inspect and repair equipment returning from deployments.

MATES is compliant with and participates in the International Standardization Organization (ISO) for quality assurance under the ISO 9001-2000 standard. Each year the MATES is tasked to rebuild and repair different components of Army vehicles or equipment under the National Maintenance Program (NMP) for Army Material Command (AMC).

As part of the special projects repair programs, MATES has 14 separate component lines that are repaired in support of the ATEAM, RSMS and the National Maintenance Program. During Fiscal Year 2008, MATES completed more than 1,800 work orders tied directly to these reimbursable programs. MATES also provides maintenance and equipment support to units stationed at Fort Riley and the Army Reserves 89th Regional Support Command on an as needed and reimbursable basis.

Units across the Kansas Army National Guard enroll their equipment into the MATES

Package, all contributing to more than 450 end items which are all serviced, maintained and stored at the facility. During Fiscal Year 2008, MATES employees executed more than 32,000 man-hours resulting in more than 500 annual services on tracked and wheeled vehicles. The MATES maintains 1,300 lines of shop stock valued at \$3 million plus and 3,000 lines of bench stock valued at more than \$190,000. The payroll for MATES is about \$8 million with an annual repair parts budget in excess of \$10 million.

During this last year the MATES has provided pre-deployment and post deployment maintenance support to deploying units of the Kansas Army National Guard for Operations Noble Eagle, Enduring Freedom and Iraqi Freedom,



Spc. Robert Wunderle and Staff Sgt. John Peterson start the rebuild process on a M654 transmission. The MATES rebuilt over 150 similar transmissions during Fiscal Year 2008.

including the deployment of 34 employees this year.

The MATES personnel continued to support the Adjutant Generals Command Maintenance Evaluation Team Program, conducting inspections on 22 units and detachments across the Kansas National Guard. MATES personnel also completed a World War II vintage halftrack and are nearing completion on three M38A1 military jeeps in the demilitarization program supporting request for museum displays.

The Kansas Army National Guard established a military vehicle refurbishment site at Fort

Readiness Sustainment Maintenance Site (RSMS)

Located on Fort Riley – 190 state employees authorized

Riley, Kan., in June 1993. This original program was called Retro-Europe. The purpose of the site was to receive and refurbish equipment returning from the European theater and place it into service in the National Guard. All types of combat and tactical vehicles have been rebuilt at this Kansas site, from armored recovery vehicles and personnel carriers to artillery to light tactical vehicles and specialized engineer equipment and electronics vans. The site was re-designated as the GS Maintenance Site on Oct 1, 1998, and was later re-designated as the Kansas Readiness Sustainment Maintenance Site on Oct. 1, 1999. Currently, the site performs complete refurbishment of all M939 Series five-ton trucks, including specialized command and logistics expandable vans and all cargo trucks. During fiscal year 2008, 289 five-ton cargo trucks, expandable command vans and 217 trailers were rebuilt.

The current Fort Riley facilities consist of five maintenance shops; two allied trades shops, one carpenter shop, one tire shop and one rust proofing shop. The site encompasses a total covered square footage of about 130,000 square feet. All administrative offices are located at Building 1970, Camp Funston, Fort Riley, Kan. There is now an additional shop located in Salina which does all the trailers. This site encompasses 69,500 square feet of building space and 33 acres of parking. Both sites have paint booths and blast capabilities.

The Kansas RSMS currently employs 200 federally reimbursed state employees. Five percent of these employees are members of the Kansas Army National Guard. The site's budget has been \$26.8 million with \$8.7 million spent on payroll and \$18.1 million in the local area and throughout the United States buying parts and specialized services.

The site refurbishes cascaded equipment received from Department of Defense agencies from all over the world. Refurbished equipment is then directed to ARNG units to fill critical readiness shortages. This high quality, cost effective program spends an average of \$75,000 to refurbish a \$134,000, M939 series five ton truck, \$45,000 to

return a \$50,000, 5th wheel line haul trailer to the service. In fiscal year 2006, the Kansas Site saved taxpayers approximately \$20.5 million and returned in excess of 388 fully mission capable tactical vehicles to units of the National Guard. In fiscal year 2007 the site produced 480 pieces at a calculated cost savings of \$27.1 million. In 2008 the site will have produced 506 pieces at a calculated cost savings of \$32.1 million. The Kansas site is geared to quality products and efficiency in operations. Certification by the International Standards Organization (ISO 9001-2000) ensures that the Kansas RSMS products are always top quality. The Kansas site operates a controlled exchange point, where equipment not worthy to rebuild by Army standards is disassembled and every useable part is refurbished for re-use. This practice saves on average \$250,000 per month.



Sgt. 1st Class Jerrold Lyne and Staff Sgt. Joseph Sterling complete fabrication repair during the rebuild of a M872A2 Trailer assigned to the 731st Transportation Company.



Jim Shaffer



**In the Minuteman tradition,
I serve my community, state and nation
As citizen, soldier and airman
I am the Kansas National Guard**

Kansas National Guard

Joint Forces Headquarters Kansas

The Kansas National Guard Joint Forces Headquarters exercises command and/or control over all assigned, attached or operationally aligned forces as a standing Joint Task Force within the geographic confines of the state. The JFHQ provides situational awareness for developing or ongoing emergencies and activities to federal and state authority. The JFHQ provides trained and equipped forces and capabilities to all 15 Emergency Support Functions as identified in the Kansas Response Plan. In this capacity, the Kansas National Guard serves in a supporting role to the local incident commander.

The Adjutant General – Maj. Gen. Tod Bunting

Maj. Gen. Tod M. Bunting is the adjutant general. As adjutant general, Bunting oversees the activities of the Adjutant General's Department, including providing personnel administration and training guidance for more than 7,700 soldiers and airmen in the Kansas Army and Air National Guard. As the director of the Kansas Division of Emergency Management, a division of the department, he guides a professional core of personnel that prepare for and respond to disasters. In addition to part-time soldiers and airmen, the department he leads includes about 2,300 full-time state and federal employees. Additionally, the 105 county emergency managers and their staffs receive guidance and training through the department. Bunting is also director of Kansas Homeland Security, where he works to ensure security in the state is a top priority. For budgetary and administrative purposes, he is responsible for the Civil Air Patrol.

Command Chief Warrant Officer – Chief Warrant Officer 5 Mark Jensen

Chief Warrant Officer 5 Mark Jensen is the command chief warrant officer, responsible to the adjutant general as the advisor on all policy and personnel matters as they relate to warrant officer education, career management and warrant officer recruiting. The command chief reports directly to the adjutant general and is the liaison for warrant officer issues between the state and National Guard Bureau and the active Army warrant officer branch, as well as associated warrant officer schools. The command chief is a member of the Warrant Officer Advisory Committee at the national level, which acts as an advisory group to the chief and director National Guard Bureau.

State Command Sergeant Major – Command Sgt. Maj. Stephen Rodina

State Command Sgt. Maj. Stephen Rodina is the senior enlisted leader and advisor to the to the adjutant general and the Joint Forces Headquarters for all of the administrative, training, morale and welfare matters of all enlisted soldiers, airmen and their families. Rodina has oversight of promotion boards and recommends senior noncommissioned officers for positions of greater responsibility. The state command sergeant major regularly visits soldiers and airmen in their operational environment in the state and operational areas overseas and combat theaters. He interacts and meets regularly with the senior enlisted leaders of the National Guard Bureau and other military organizations. Rodina mentors and advises the senior enlisted leaders of the Kansas National Guard.

The Director of the Joint Staff (DJS) – Brig. Gen. Deborah Rose

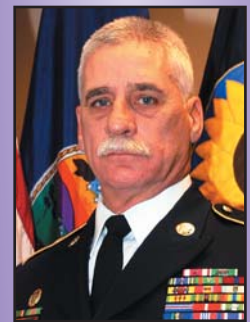
- Responsible for the integration of the Kansas Army and Air National Guard forces for homeland security missions.
- Responsible for organizing, training, equipping and deploying National Guard forces to support the local incident commander.
- Advisor to the adjutant general on all National Guard military matters related to Military Assistance to Civil Authorities.
- Serves as the commander, Joint Task Force-Kansas for National Guard forces responding to events within the state of Kansas.
- Will serve as the Title 10/Title 32 Dual Status Commander in the event missions by federal forces are required within the state for specified missions.
- Serves as the Vice-Chairperson of the Joint Advisory Committee, an advisory group to the Chief of the National Guard Bureau.



**Maj. Gen.
Tod M. Bunting**



**Chief Warrant
Officer 5
Mark Jensen**



**State Command Sgt.
Maj. Stephen Rodina**



**Brig. Gen.
Deborah Rose**



Col. Joe Wheeler

The Chief of the Joint Staff - Col. Joe Wheeler

- Serves as the full-time representative of the Joint Staff.
- Coordinates through the DJS all Joint Staff Programs in Kansas relating to Homeland Security: the state's quick/rapid reaction forces, civil support team and other National Guard emergency response forces that could respond to requests from the governor or local officials to situations that range from local to state-wide and addresses contingencies or threats which include natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.
- Supervises daily operations and activities of elements of the Joint Forces Headquarters Kansas staff, which includes J-2 (Intelligence Directorate), J-5/7 (Strategic Plans, Policy and Interagency Operability, Joint Doctrine, Joint Force Development and Support Operational Planning) and Director of Military Support.
- Coordinates through the DJS the joint staff development of policies, directives and training for joint force mission accomplishment and organizations managed.



Col. Kathryn Hulse

**Joint Force Headquarters J-1, Director of Manpower and Personnel
Col. Kathryn Hulse**

- Responsible for all joint Army and Air National Guard manpower, personnel readiness, personnel services and human management in the Kansas National Guard. Provides statewide policy, oversight and guidance to ensure expected levels of readiness for all National Guard personnel.
- Includes traditional and full-time support, manpower and human resources for Army and Air National Guard military and technician personnel, Family Program, Ceremonial Program and Employer Support of the Guard and Reserve.
- Serves as the principal staff officer and primary advisor to the adjutant general, senior commanders and staff for all matters pertaining to the development, interpretation, integration and implementation of the human resources programs and policies for the traditional service members, Active Guard and Reserve, technician work force and their families and employers.



Lt. Col.
Scott Henry

Joint Force Headquarters J-2, Intelligence Directorate – Lt. Col. Scott Henry

- Responsible for all intelligence-related matters, including joint intelligence policy and programs, current intelligence and foreign threat information, situational awareness and common operating picture.
- Manages the intelligence sharing capabilities in support of state level joint force operations and determines objectives, directs operations and evaluates information requirements.
- Serves as the channel of communication for the adjutant general to the Chief National Guard Bureau and Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense and maintains continuing liaison with intelligence counterparts.



Col. Alan Soldan

Joint Force Headquarters J-3, Operations Directorate - Col. Alan Soldan

- Responsible for planning, coordinating, organizational development and integrating JFHQ operations, including the operation of the Joint Operations Center of the JFHQ.
- Ensures readiness by providing management and synchronization of actions in a variety of functional programs for the directorate. He serves as the primary for the formulation of plans, policies and programming and budgeting data pertaining to current operations.
- Manages the state mobilization readiness and state aviation operations and performs long term planning and organizational development necessary to accomplish functions essential to state National Guard joint operations, training and readiness missions.

Joint Force Headquarters J-4, Logistics Directorate - Col. Larry Hannan

- Responsible for supply and services, maintenance, transportation management which includes defense movement coordination, operations tempo budget management, acquisition, command logistics combat automation, inventory management and installation, facility and environmental issues.
- Responsible for integrating logistics information system requirements across joint programs and between logistics and other combat-support functional areas and provides logistics planning and operational requirements and is responsible for sustainment of equipment used by National Guard units.

Joint Force Headquarters J-5/7, Directorate of Strategic Plans, Policy and International Affairs; Joint Education and Training and Exercises - Col. Jose Davis

- Serves as the primary staff responsible for strategic planning for future military strategies, developing joint integration plans, planning and execution of the State Partnership Program for International Affairs, develops and manages the Joint Training System, provides lessons learned and after action reviews, manages and coordinates joint training and education and plans joint exercise programs.
- Wrote agency plans to support response capabilities for the Kansas National Guard forces in support of domestic operations. Assisted in the synchronization and integration of response plans into a one source consolidated All Hazards Emergency Operations Plan.
- Developed and organized strategic management planning support for integrated initiative projects. Trained to manage the Joint Capabilities Database and began the Adjutant General's Strategic Plan 2009-2014.

Joint Force Headquarters J-6, Director of Command, Control, Communication and Computers (C4) - Col. Chris Stratmann

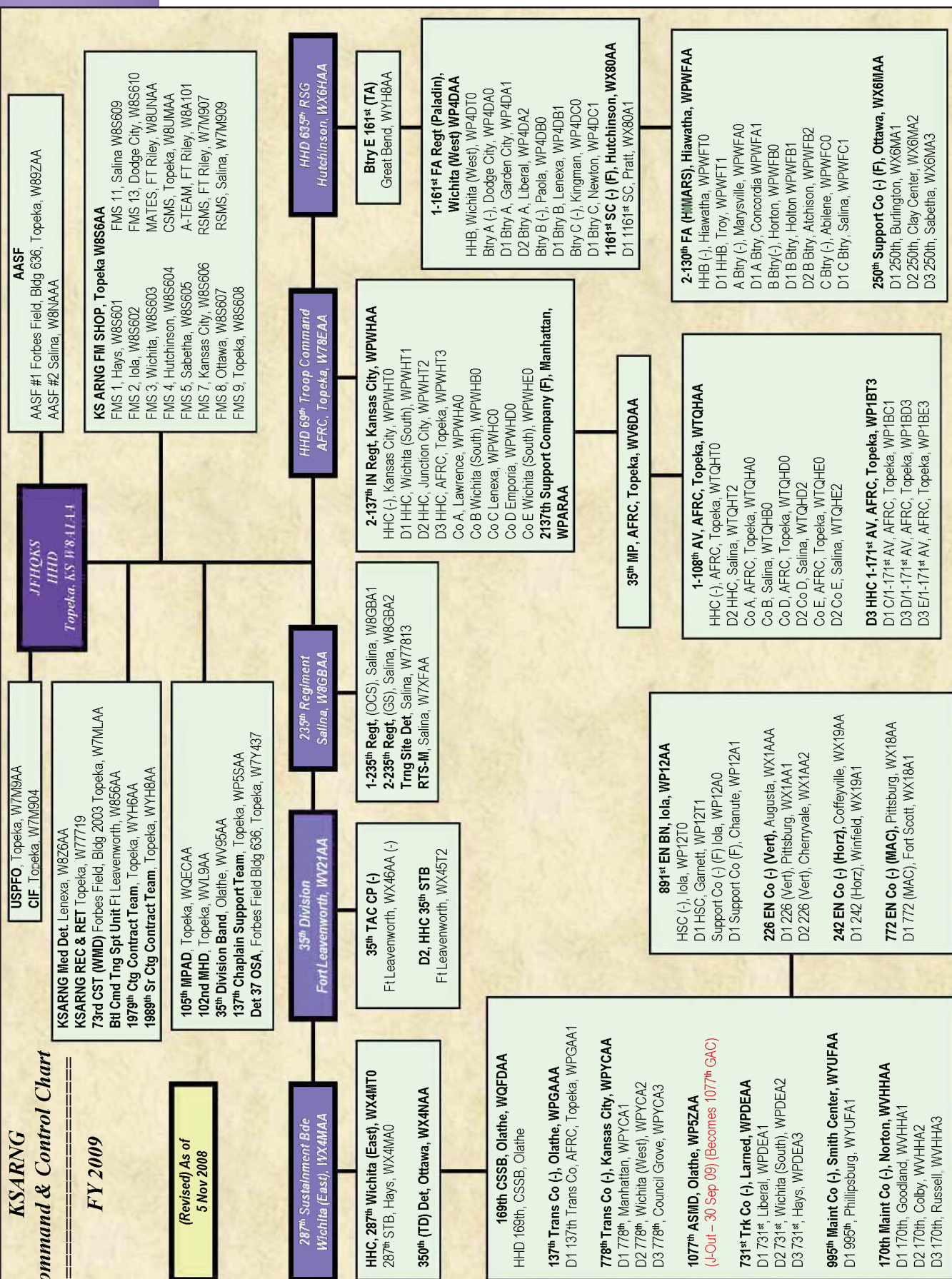
- Establishes policies/procedures, provides advice, and makes recommendations on J6 matters to the Adjutant General and Director of the Joint Staff for supporting joint military, major subordinate command, interagency, and Joint Force Headquarters information sharing for the homeland security and domestic response missions. Develop Joint Force Headquarters information technology strategy, including programs in the Kansas Army and Air National Guard for incorporation and use in a shared environment for domestic and homeland security response.
- Responsible for all matters pertaining to C4 systems that support the primary functions involving the collection, transportation, processing, dissemination and protection of information. These systems include both the communications and computer systems required to implement the state command and control process and are the information exchange and decision support subsystems within the state's total force Command and Control Support System.
- Acquired an incident response vehicle that has the capability to provide high speed internet access, video teleconferencing and telephones. The directorate also now has the capability to communicate with UHF, VHF, HF and 800 MHz radios with the ability to crossband between radio bands. These new capabilities will allow the Kansas National Guard to provide emergency communications to first responders and community leaders.

Joint Force Headquarters J-8, Director of Force Structure, Resources and Assessment – Lt. Col. Gloria Sherman

- Responsible for resource management oversight, guidance, policy, procedures, performance metrics and operational contracting.
- Provides guidance, policy and direction for J-8 functions including internal review, data processing, comptroller, supply and services, purchasing and contracting and property management. The J-8 provides Joint Strategic Resource planning, capabilities-based planning and analysis and overall program requirements analysis and validation.

**Col. Larry Hannan****Col. Jose Davis****Col. Chris Stratmann****Lt. Col. Gloria Sherman**

FY 2009

(Revised) As of
5 Nov 2008

Kansas Army National Guard



Joint Forces Headquarters Kansas Land Component

5,538 soldiers authorized

Headquarters in Topeka - 206 soldiers authorized

Brig. Gen. John Davoren, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.

Col. John Andrew is chief of staff for the JFHQKS - Land Component and Command Sgt. Maj. Scott W. Haworth is the command sergeant major for JFHQKS - Land Component.

The Kansas Army National Guard (KSARNG) is a military organization of more than 5,500 authorized soldiers within Kansas. Headquartered at the State Defense Building, Topeka, it has 54 armories, 10 Field Maintenance Shops (FMS), plus additional training and logistical support facilities throughout the state.

The KSARNG has four brigade-level commands – 635th Regional Support Group, 69th Troop Command, 287th Sustainment Brigade and 235th Training Regiment – and is the host state for the 35th Division, which has subordinate units in three states.

JFHQKS oversees fiscal, maintenance, training, supply and repair facilities, including the United States Property and Fiscal Office, Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Readiness Sustainment Maintenance Site, Combined Support Maintenance Shop and two Army Aviation Support Facilities.

Units:

- Headquarters and Headquarters Detachment, Topeka
- 105th Mobile Public Affairs Detachment, Topeka
- 73rd Civil Support Team (Weapons of Mass Destruction), Topeka
- 102nd Military History Detachment, Topeka
- Detachment 37, Operational Support - Aviation (OSA) Command, Topeka
- Kansas Area Medical Detachment, Lenexa
- Kansas Recruiting and Retention Command, Topeka
- 35th Division Band, Olathe
- 137th Chaplain Support Team, Topeka
- Battle Command Training Support Unit, Fort Leavenworth
- 1979th Contingency Contract Team
- 1989th Senior Contingency Contract Team



**Brig. Gen.
John Davoren**



Col. John Andrew



**Command Sgt.
Maj. Scott Haworth**



35th Division

Headquarters in Fort Leavenworth – 307 authorized at Headquarters



**Maj. Gen.
M. Wayne Pierson**



**Col. Alexander
Duckworth**



**Command Sgt.
Maj. Dennis Taylor**

Mission: On order, the 35th Division mobilizes and deploys to a theater of operations and conducts operations in a combined or joint environment, supporting national command objectives. On order, the division conducts military and civil support operations, including support and stability operations, in an overseas environment or upon activation within the United States in support of federal and state agencies.

Maj. Gen. M. Wayne Pierson is the division commander. Brig. Gen. Stewart Reeve served as one deputy commander while Col. Alex Duckworth was appointed to fill the position vacated by Brig. Gen. John Davoren's move to the position of Kansas Assistant Adjutant General (Army) in August 2008. Col. Matthew Raney serves as the division chief of staff. Command Sgt. Maj. Dennis Taylor is the division command sergeant major.

The 35th Division is one of eight divisions in the Army National Guard. Division Headquarters elements:

- 35th Division Main, Kansas (Detachments in Missouri and Illinois)
- 35th Division Tactical Command Post, Kansas (Detachments in Missouri and Illinois)
- 35th Division Special Troops Battalion, Missouri (Detachments in Kansas and Illinois).

Modular Training Readiness Oversight training relationships include:

39th Brigade Combat Team, Arkansas; 33rd Brigade Combat Team, Illinois; 218th Brigade Combat Team, South Carolina; 48th Brigade Combat Team, Georgia; 110th Combat Support Brigade, Missouri; 287th Sustainment Brigade, Kansas; 20th Combined Aviation Brigade, Missouri; 77th Aviation Brigade, Arkansas; 142nd Fires Brigade, Arkansas.

2008 Highlights:

- In July 2008, approximately 140 soldiers, the Division Forward, returned from Kosovo in support of Kosovo Force 9. The 35th's KFOR 9 rotation served during a historic time when the Kosovo government declared its independence.
- In July 2008, the division became the first National Guard division to field the Army's Battle Command System, which will fully digitize the division. The division will field the the Standard Integrated Command Post System in June 2009. As the National Guard's digital test-bed, the Division will capitalize on its experience in civil support operations and stability support operations and will integrate Army's Battle Command System, experimentation with the Battle Command Battle Lab and Knowledge Management with the goal of providing feedback to the National Guard on digital enablers, future

concepts and knowledge management best practices. This fielding will provide the National Guard a fully digitized modular division headquarters able to operate in virtually any austere environment and function as a Joint Task Force headquarters or typical division headquarters providing command and control for up to six combat brigades.

- In September 2008, 53 Division soldiers were called to deploy to Baton Rouge, La., in support of hurricane relief efforts following the devastating landfall of Hurricane Gustav. The soldiers were charged with supporting Joint Task Force Pelican in key staff positions. The soldiers spent two weeks in Louisiana before redeploying on Sept. 15.



A soldier of the 35th Division gets in some practice on the firing range while serving in Kosovo. The division returned to the United States in July.



635th Regional Support Group

Headquarters in Hutchinson

1,160 soldiers authorized; 57 authorized at Headquarters

Mission: Provide command and control structure for non major combat operations, assist Active Component/Reserve Component units in meeting training, readiness and deployment requirements. Col. Michael Dittamo is the commander of the 635th Regional Support Group; the group command sergeant major is Command Sgt. Maj. Michael Quenzer.

Units: 635th Regional Support Group

- 635th Headquarters and Headquarters Detachment, Hutchinson
- 1st Battalion, 161st Field Artillery, Wichita
- 2nd Battalion, 130th Field Artillery, Hiawatha
- 1161st Forward Support Company, Hutchinson
- 250th Support Company (Forward), Ottawa
- Battery E (Target Acquisition), 161st Field Artillery, Great Bend

2008 Highlights:

- The group mobilized the 1st Battalion, 161st Field Artillery and 1161st Forward Support Company utilizing the Kansas Regional Training Institute in Salina achieving certification in less than 45 days of all pre-mobilization training tasks.
- The group provided Military Assistance to Civil Authorities missions; including a response to the ice storm in early December 2007 that left northeast Kansas crippled for days, the tornado in June that impacted Chapman, and hurricane response in Louisiana for Hurricane Gustav.



Soldiers of the 1st Battalion, 161st Field Artillery are greeted by Maj. Gen. Tod Bunting, the adjutant general, and State Command Sgt. Maj. Steve Rodina as they touch down on U.S. soil after a year-long deployment to Iraq.

of one week each in April and July at the Kansas Regional Training Institute in Salina during which the unit focused on individual soldier tasks training to include crew served and individual weapons qualification.



Col. Michael Dittamo



Command Sgt. Maj. Michael W. Quenzer

tornado in June that impacted Chapman, and hurricane response in Louisiana for Hurricane Gustav.

- The group supported the deployment of soldiers around the world from Louisiana to Kosovo, Afghanistan and Iraq.

- The 635th Headquarters and Headquarters Detachment conducted split annual training periods



1st Battalion, 161st Field Artillery

Headquarters in Wichita – 596 soldiers authorized



**Lt. Col.
John D. Johnson**



**Command Sgt.
Maj. Harold
Whitley**

Mission: On order, mobilize, train and deploy to conduct missions in any operational environment or to assist civil authorities within the state or outside of Kansas as directed by the governor. On order, redeploy and reconstitute. Lt. Col. John David Johnson is the commander of the 1st Battalion, 161st Field Artillery; the command sergeant major is Command Sgt. Maj. Harold R. Whitley.

The battalion is equipped with the M109A6 self-propelled 155mm howitzer.

Units: 1st Battalion, 161st Field Artillery

- Headquarters and Headquarters Battery - Wichita
- Battery A - Dodge City, Garden City and Liberal
- Battery B – Paola and Lenexa
- Battery C – Kingman and Newton
- 1161st Forward Support Company Headquarters – Hutchinson and Pratt

2008 Highlights:

- Headquarters and Headquarters Battery, Battery A, and Battery C conducted pre-mobilization training and deployed in support of Operation Iraqi Freedom in February 2008.
- The 1161st Forward Support Company conducted pre-mobilization training and deployed in support of Operation Iraqi Freedom in February 2008.
- Headquarters and Headquarters Battery provided the command and control mayor's cell for Camp Cropper (Baghdad International Airport).



The 1st Battalion, 161st Field Artillery Rear Detachment convoys back to base from the firing range during annual training at Fort Riley, where they conducted live fire operations.

- Battery A, Battery C and 1116st Forward Support Company provided security forces to Camp Ashraf, Iraq, to protect and secure the Mujahideen-e-Khalq.

- Spc. Ronald Schmidt of Battery C, 1st Battalion, 161st Field Artillery died as the result of injuries sustained in a roll-over vehicle accident during a patrol near Camp Ashraf. Soldiers of the Rear Detachment, 1st Battalion, 161st Field Artillery supported his funeral with full honors.

- Rear Detachment, 1st Battalion 161st Field Artillery Regiment, under the command of Lt. Col. Richard Fisher, conducted live fire operations on the M109A6 155mm Self Propelled Howitzer at Fort Riley during annual training and individual weapons qualifications.

- Rear Detachment successfully completed section level qualifications on the Paladin system during annual training at Fort Riley for tables 6, 7 and 8 for six guns.
- Rear Detachment, 1161st FSC provided escorts and flag detail for the annual Miss Kansas Pageant in Pratt.
- Rear Detachment, Battery C fired the cannon salute for the annual river fest in Wichita.
- Rear Detachment, 1st Battalion, 161st Field Artillery conducted site security operations during the Chapman Tornado in June.



2nd Battalion, 130th Field Artillery

Headquarters in Hiawatha – 511 soldiers authorized

Mission: Mobilizes and deploys a trained operational force into any operational environment to provide general support artillery rocket and missile fires accurately, timely and in sufficient volume as required to ensure that the supported commander is successful in theatre.

The battalion uses the M270 Multiple Launch Rocket System to deliver rockets to a range of 32 kilometers and missiles to a range of 300 kilometers.

Units:

- Headquarters and Headquarters Service Battery - Hiawatha and Troy
- Battery A - Marysville and Concordia
- Battery B - Horton, Holton and Atchison
- Battery C - Abilene and Salina
- 250th Support Company (-) (Forward) - Ottawa
- Det 1, 250th Support Company (Forward) - Burlington
- Det 2, 250th Support Company (Forward) - Clay Center
- Det 3, 250th Support Company (Forward) - Sabetha

2008 Highlights

- The battalion assisted with Military Assistance to Civil Authorities missions including a response to the ice storm in early December 2007 that left Northeast Kansas crippled for days, stood ready to respond to tornado, flood and hurricane damaged areas.
- Deployed and re-deployed more than 300 Soldiers conducting Multiple Launch Rocket System (MLRS) section certifications during annual training at Fort Carson, Colo., and completing a Multiple Launch Rocket System Live Fire safely firing 54 M28A1 reduced range rockets.
- The battalion conducted a live fire display demonstrating the capabilities of the Multiple Launch Rocket System to employers, family members, civic leaders and members of our community on Sept. 13, drawing a crowd of more than 400 to Fort Riley.
- The battalion deployed soldiers across the globe to Kosovo, Afghanistan and Iraq.
- The battalion completed a Joint Multi-National interagency exercise with Armenia, the Kansas National Guard's State Partnership Program country, to help improve their response capability to a natural or man-made disaster.
- The battalion received notification and the alert for deployment to Sinai, Egypt, in the summer of 2009. The battalion has been tasked to observe, report and verify compliance between Egypt and Israel in accordance with the Treaty of Peace.



Three rockets race skyward during a live fire exercise at Fort Riley.

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Lt. Col.
John Rueger



Command Sgt. Maj.
Brian Anderson



287th Sustainment Brigade

Headquarters in Wichita – 2,251 soldiers authorized;
266 soldiers at Headquarters



Col. Robert F. Schmitt



Command Sgt. Maj. Timothy R. Newton

Mission: Plan, prepare, execute and assess combat service support operations within a corps or division area of operations. On order, conduct stability operations in support of federal missions and provide Military Assistance to Civil Authorities for state and local missions. The 287th Sustainment Brigade is the largest brigade-level headquarters in the state and commands three subordinate battalions.

The brigade is commanded by Col. Robert F. Schmitt; the command sergeant major is Command Sgt. Maj. Timothy R. Newton.

Units:

- 287th Special Troops Battalion, Hays
- 169th Combat Sustainment Support Battalion, Olathe
- 350th Support Detachment, Wichita
- 891st Engineer Battalion, Iola

2008 Highlights:

- The primary focus of the 287th Sustainment Brigade in 2008 was to prepare for deployment in support of Operation Iraqi Freedom.
- The brigade participated in a Mobilization Readiness Exercise at Fort Campbell, Ky., in March 2008 and a Situational Training Exercise at Fort Leavenworth, Kan., in April 2008. Both exercises were conducted with the brigade's higher headquarters, accompanying sustainment brigades, and subordinate battalions. In addition to large scale training exercises, the brigade soldiers improved proficiency in a multitude of computer systems, Premobilization Warrior Task requirements, and Military Occupational Skills specific pre-mobilization training. The training set culminated with a three week annual training at Salina in September 2008 with the unit transitioning to active duty on Oct. 1, 2008.



Soldiers of the 287th Sustainment Brigade get their financial, medical and other paperwork in order as part of their Soldier Readiness Processing prior to deploying to Iraq in support of Operation Iraqi Freedom.

- The 287th Sustainment Brigade seamlessly ensured command and control over subordinate battalions while they provided Military Assistance to Civil Authorities during state natural disasters.

- In January 2008 the 891st Engineer Battalion supported the Kansas ice storm.

- The 169th Combat Sustainment

Support Battalion supported the citizens of Louisiana during recovery operations of Hurricane Gustav in September 2008.



287th Special Troop Battalion

Battalion Headquarters in Hays – 755 soldiers authorized

Mission: To provide command and control, administrative support and logistical support for assigned/attached brigade personnel. On order, conduct stability and support operations in support of federal and state agencies, to protect life and property within Kansas.

The 287th Special Troops Battalion covers an area from Salina, west to Colorado, north to Nebraska and south to Oklahoma. The Special Troops Battalion normally commands four separate companies. Due to the 287th's deployment, command and control of all but the Headquarters and Headquarters Company was transferred to the 169th Combat Sustainment Support Battalion.

Units:

- Headquarters and Headquarters Company, 287th Sustainment Brigade, Wichita
- 170th Maintenance Company (-), Norton
- 731st Medium Truck Company (-), Larned
- 995th Maintenance Company (-), Smith Center

2008 Highlights:

- The primary focus of the 287th Special Troops Battalion in 2008 was to prepare for deployment in support of Operation Iraqi Freedom.
- The battalion participated in a Situational Training Exercise at Fort Leavenworth, Kan., in April 2008. The exercise was conducted with the 287th Sustainment Brigade, the 287th Brigade's higher headquarters, accompanying sustainment brigades and other battalions subordinate to the 287th Sustainment Brigade. In addition to this large-scale training exercise, the battalion improved proficiency in a multitude of computer systems, Premobilization Warrior Task requirements and Military Occupational Skills specific premobilization training. The training culminated with a three week annual training event at Salina in September 2008 with the battalion transitioning to active duty on Oct. 1, 2008.



Soldiers of the 287th Special Troops Battalion run an exercise during training for their deployment to Iraq.



**Lt. Col.
Tony Divish**



**Command Sgt.
Maj. Manuel Rubio**



169th Combat Sustainment Support Battalion

Headquarters in Olathe – 1,049 soldiers authorized



Lt. Col. Thomas Foster



Command Sgt. Maj. Patrick Cullen

Mission: Provides command and control of combat service support units. Major equipment includes the Palletized Load System used to haul a variety of material, Heavy Equipment Transport System used to haul tracked armor and the M997 Ambulance.

Units:

- Headquarters and Headquarters Company, Olathe
- 137th Transportation Company (PLS), Olathe and Topeka
- 778th Transportation Company (HET), Kansas City, Manhattan, Wichita and Council Grove
- 1077th Area Support Medical Detachment (ASMD), Olathe
- 731st Medium Truck Company, Larned, Liberal, Wichita and Hays
- 995th Maintenance Company, Smith Center and Phillipsburg
- 170th Maintenance Company, Norton, Goodland, Colby and Russell

2008 Highlights

- In January, the 137th Transportation Company participated in Operation Deep Freeze, transporting generators throughout the state, providing more than 90,000 citizens with power and electricity.
- In February, 164 members of the 731st Security Forces returned from their deployment to Operation Iraqi Freedom.
- The 137th Transportation Company convoyed to Fort Carson, Colo., for annual training

in order to conduct inter/intra-post haul missions for Range Control, aiding in new construction of new weapons qualification ranges to be used for future deploying units. The unit also completed tactical convoy live fire training, Combat Life Saver certification, individual weapons qualification and driver's training.

- Lt. Col. Thomas J. Foster assumed command of 169th Combat Sustainment Support Battalion from Col. Barry K. Taylor in July.

- The 778th Transportation Company conducted a convoy consisting of 41 vehicles from Manhattan, Kan., to Fort Carson, Colo., while hauling the equipment of 2nd Battalion, 130th Field Artillery in May-June 2008.



The 137th Transportation Company braved sleet and snow to transport generators to communities that lost power due to the massive storm system that swept across the state.

- In September, soldiers of the battalion deployed to Louisiana in support of Hurricane Gustav relief efforts.
- The 1077th Area Support Medical Detachment provided individual weapons qualification range support to elements of the 169th Combat Sustainment Support Battalion, 137th Transportation Company, 778th Transportation Company and the 35th Division Band. All ranges were conducted safely and without incident.
- The 1077th provided instructional assistance to Kansas Regional Training Institute for Combat Life Saver classes.
- Soldiers of the 170th Maintenance Company deployed to Iraq with the 287th Sustainment Brigade.



891st Engineer Battalion

Headquarters in Iola – 621 soldiers authorized

Mission: 891st Engineer Battalion will train to increase the combat effectiveness of the support brigades at division and corps level by accomplishing mobility, survivability, and general engineering tasks. Provides command and control to plan, integrate, and direct execution of three to five assigned engineer companies and one field support company, to provide mobility in support of force application or focused logistics. On order, conduct stability and support operations for federal missions and provide Military Assistance to Civil Authorities for state and local missions.

Units:

- Headquarters and Headquarters Support Company, Iola and Garnett
- Field Support Company, Iola and Chanute
- 226th Engineer Company (Vertical), Augusta, Pittsburg and Cherryvale
- 242nd Engineer Company (Horizontal), Coffeyville and Winfield
- 772nd Engineer Mobility Augmentation Company, Pittsburg and Fort Scott

2008 Highlights:

- Ten Soldiers provided humanitarian demining training to soldiers in Armenia from March 20 - April 9, 2008.
- The 242nd Engineer Company provided horizontal construction support in February 2008, building the rail bed for the Salina, Kan., Crisis City training area.
- The battalion conducted a split annual training with Headquarters and Headquarters Support Company, Field Support Company, 226th Engineer Company and 242nd Engineer Company conducting annual training at Salina, Kan., from May 31 - June 14, 2008. The companies conducted collective training in a field environment for the duration of the annual training period. The 226th projects included improvements to range buildings and construction of rushing lanes. The 242nd projects included construction of a Forward Operating Base/Vehicle storage area and installation of concrete culverts.
- The 772nd Engineer Mobility Augmentation Company conducted annual training at Camp Gruber, Okla., from June 7 – 21, 2008. The 772nd conducted collective engineer mobility training while focusing on drivers' training for new equipment such as the armored combat earth-mover, armored vehicle launch bridge, armored personnel carrier and command post carrier.



While assisting with debris removal in Chetopa, Spc. Joshua Russ, 242nd Engineer Company, uses a chainsaw to reduce the size of limbs before they are loaded into dump trucks to be hauled away.

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Lt. Col.
Barry Manley



Command Sgt.
Maj. Ed Boring



69th Troop Command

Headquarters in Topeka

1,788 soldiers authorized; 28 authorized at Headquarters



Col. Lee Tafarielli



Command Sgt. Maj.
James Moberly

Mission: Command, control, and supervise Army National Guard units attached to Troop Command so as to provide trained and equipped units capable of immediate expansion to war strength and available for service in time of war or national emergency or when appropriate to augment the active Army. It also prepares for the mobilization of attached Army National Guard units in support of U.S. Army Forces Command, U.S. Northern Command, and Continental United States Army Reserve Component mobilization plans. Its state mission is to command, control and supervise assigned Army National Guard units employed in support of civil authorities in the protection of life and property and the preservation of peace, order and public safety under competent orders of state authorities and exercise control of assigned Army National Guard units employed in support of civil authorities during civil defense operations, civil disturbances, natural disasters and other emergencies as required by state law or directives.

Col. Lee Tafarielli is commander of 69th Troop Command; the command sergeant major is Command Sgt. Maj. James Moberly.

Subordinate units include:

- Headquarters and Headquarters Detachment, 69th Troop Command, headquartered in Topeka
- 2nd Battalion, 137th Infantry Regiment, headquartered in Kansas City, Kan.
- 1st Battalion, 635th Armor, headquartered in Manhattan
- 35th Military Police Company, headquartered in Topeka
- 1st Battalion, 108 Aviation, headquartered in Topeka
- Detachment 1, Company C, 1st Battalion, 171st Aviation, headquartered in Topeka
- Embedded Training Teams #3 and #4



69th Troop Command Soldiers distribute ice to citizens in Louisiana in the aftermath of Hurricane Gustav.

2008 Highlights

- 35th Military Police Company's mobilization and deployment to Iraq in support of Operation Iraqi freedom.
- Support of a detachment of the 35th Military Police mobilized at Fort Riley in support of the garrison operations there.
- 69th Troop Command completed the reconstitution of 2nd Battalion, 137th Infantry Regiment after their deployment in support of Operation Iraqi Freedom, as well as the re-deployment of 1st Battalion, 108th Aviation from Operation Iraqi Freedom.
- 69th Troop Command maintained oversight on the re-deployment of Embedded Training Team

#3 from their Afghanistan deployment and was charged with preparing and deploying Embedded Training Team #4 to Afghanistan for a 12 month deployment.

- 69th Troop Command supported the tank and Bradley gunnery of the armor and infantry battalions during annual training 2008 and aviation battalions first annual training since redeployment.
- 69th Troop Command was the controlling headquarters for the emergency response for the Manhattan, Kan., tornado and supervised the deployment of more than 400 soldiers to Louisiana in support of Hurricane Gustav with less than 24 hours notice. In addition, the headquarters was involved as the forward operations center during the Operation Prairie Shield, a joint local, state and Kansas National Guard readiness exercise.



2nd Battalion, 137th Infantry Regiment (Mechanized)

Headquarters in Kansas City, Kan. – 664 soldiers authorized

Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat and counterattack. Units operate the M2A2 OSD Bradley Fighting Vehicle which is capable of going 35 mph with a range of 265 miles. It is equipped with a laser range finder, thermal optics, 25mm M242 chain gun, TOW missile launcher and the 7.62mm M240C coaxial machine gun. The commander is Lt. Col. Anthony Mohatt; Command Sgt. Maj. Troy Hester is the battalion's command sergeant major.

Units:

- Headquarters and Headquarters Company - Kansas City and Wichita
- Company A - Lawrence and Kansas City
- Company B - Wichita
- Company C - Wichita

2008 Highlights

- 2nd Battalion, 137th Infantry Regiment spent the year focusing on the Combined Arms Battalion transition and Bradley gunnery.
- The battalion focused training on individual skills and weapons qualification resulting in individual weapons qualification growth to 85 percent and Duty Military Occupational Skill Qualification improvement to 91 percent of available Soldiers.
- Mobilized and deployed Embedded Training Team #4.
- Annual training was conducted at Fort Riley and concluded with the successful completion of Bradley Gunnery qualifying 96 percent of available crews. In addition to the Bradley gunnery, the battalion conducted its first ever 120mm mortar live fire exercise with 100 percent of crews qualifying first time gunners on the Mortar Gunners Exam.
- All infantry squads were trained in dismounted operations and conducted and qualified on the squad assault course. At the completion of training, the dismounts conducted an air assault insert into the Military Operation in Urban Terrain site at Fort Riley.
- More than 91 soldiers from the battalion are currently deployed with other Army National Guard units in support of Operation Iraqi Freedom and Operation Enduring Freedom.
- Training for fiscal year concluded with an emergency relief operation to Louisiana in support of Hurricane Gustav. More than 400 soldiers reported and deployed.
- As the battalion entered fourth quarter Fiscal Year 2008, the focus turned to completing the transformation of 1st Battalion, 635th Armor and 2nd Battalion, 137th Infantry Regiment into a Combined Arms Battalion.
- The battalion provided personnel and equipment to support the mobilization and deployment of Embedded Training Team #4, 1st Battalion, 161st Field Artillery and 287th Sustainment Brigade.
- Effective Sept. 6, 2008, the Combined Arms Battalion was ordered to duty.



Members of 2nd Platoon, Company C, 2nd Battalion, 137th Infantry “stack” as they prepare to enter and clear a building during the squad assault course live fire exercise. This training was conducted as part of the dismounted lane training at Fort Riley, Kan., during annual training in June 2008.

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**Lt. Col.
Anthony Mohatt**



**Command Sgt. Maj.
Troy Hester**



1st Battalion, 635th Armor

Headquarters in Manhattan – 496 soldiers authorized



Lt. Col. Howard
Wheeler



Sgt. Maj. Timothy
Tiemissen

Mission: Close with and destroy the enemy using maneuver, firepower and shock effect. The battalion operates the Army's main battle tank, the M1A1 Abrams, which is capable of going 42 mph and climbing vertical obstacles 49 inches high. It is equipped with a laser rangefinder and thermal optics and its 120mm main gun can fire a projectile 4,800 meters. Lt. Col. Howard Wheeler is the battalion commander; Sgt. Maj. Timothy Tiemissen is acting battalion command sergeant major.

Units:

- Headquarters and Headquarters Company, Manhattan
- Company A, Emporia
- Company B, Junction City
- Company C, Lenexa
- 35th Military Police Company, Topeka

2008 Highlights

- Continued operational control of the 35th Military Police Company while deployed 176 soldiers with 35th Military Police Company to Operation Iraqi Freedom.
- Completed annual training at Fort Riley, Kan.
- Annual training resulted in successful completion of a Tank Gunnery, qualifying 75 percent of its crews.
- Trained and evaluated soldiers during annual Spur ride (Calvary history).
- Conducted unit training on individual warrior skills and individual weapons qualification.
- Additionally, the battalion continues to support the Global War on Terrorism by providing trained and ready personnel – more than 251 deployed soldiers from the battalion are currently deployed with other Army National Guard units in support of Operation Iraqi Freedom and Operation Enduring Freedom.



Soldiers of the 1st Battalion, 635th Armor stand in formation to watch the top gun crew, A66, fire the last round down range, signifying the deactivation of the armor battalion.

Currently deployed with other Army National Guard units in support of Operation Iraqi Freedom and Operation Enduring Freedom.

- Conducted Military Assistance to Civil Authorities in Chapman and Manhattan tornado response
- Supported response to Hurricane Gustav and Hurricane Ike in Louisiana.
- Effective Sept. 6, 2008, the Combined Arms Battalion was ordered to duty.
- 35th Military Police Company was attached to the armor battalion.
- The 35th MP Company returned home 42 soldiers who had been deployed in support of Operation Iraqi Freedom.
- The 35th MP Company returned 40 soldiers for law enforcement

duties at Fort Riley, Kan., in support of Operation Enduring Freedom. The soldiers were mobilized to back-fill Fort Riley soldiers deployed to Afghanistan.

- The 35th MP Company conducted two practice and one graded Wolf Creek Nuclear Reactor Response Drill.
- The 35th MP Company conducted unit training on individual warrior skills and individual weapons qualification. Rear Detachment conducted garrison law enforcement training and operations with the Fort Riley Provost Marshall office during annual training 2008.



1st Battalion, 108th Aviation

Headquarters in Topeka – 456 soldiers authorized

Mission: Alert, mobilize and deploy to wartime theater of operations and conduct air assault and air movement operations as an integrated member of a Combat Aviation Brigade. On order, conduct stability and support operations for both federal and state agencies. Retain our trained soldiers and recruit new ones. Lt. Col. Dave Leger is the battalion commander. 1st Sgt. Ed Monteith is the acting sergeant major while Command Sgt. Maj. Jim Crosby is deployed.

Units:

- Headquarters and Headquarters Company, Topeka
- Company A, Topeka
- Company B, Salina
- Company D, Topeka
- Company E, Topeka
- Detachment 1, Company C, 1st Battalion, 171st Aviation (Medevac)

2008 Highlights

- Reconstitution upon return from Operation Iraqi Freedom Rotation 06-08. Since returning the primary focus for the battalion has been ensuring reintegration of the battalion and ensuring the reintegration of soldiers with their families. The 1st Battalion, 108th Aviation reconstitution focused on ensuring all equipment returning from Operation Iraqi Freedom was reset and fixed, as well as ensuring all personnel and administrative actions were completed.
- Aerial Gunnery 2008.
Company A and Company B, 1st Battalion, 108th Aviation completed daytime aerial door gunnery on Sept. 6 and 7 at Smoky Hill Weapons Range. The battalion qualified a total of 19 door gunners.
- The 1st Battalion, 108th Aviation and Detachment 1, Company C, 1st Battalion, 171st Aviation (Medevac) deployed 20 pilots, crew chiefs and aviation maintenance personnel for Hurricane Ike relief from Sept. 10 to 19. The soldiers conducted air movement and aeromedevac operations in support of Hurricane Ike in Victoria, Texas, flying approximately 50 flight hours in support of relief operations.



A UH-60 Black Hawk scoops water to dump on wildfires raging in the woodlands of California, one of several disaster response operations undertaken outside of Kansas by the 1st Battalion, 108th Aviation.



Lt. Col. Dave Leger



1st Sgt. Ed Monteith



**Col. Robert
Windham**



**Command Sgt.
Maj. John Ryan**



**Lt. Col.
Judith Martin**



**Lt. Col.
John Campbell**



235th Training Regiment

Located in Salina - 135 instructors and support staff authorized;
student load of 1,000 per year; 121,749 man-days usage

Mission: Provides Ordnance, Military Occupational Skill, Additional Skill Identifier, Officer Candidate School, Warrant Officer Candidate School, Non-commissioned Officer Education System training for the U.S. Army (Army National Guard, Army Reserve, and Active Component for a nine state region. Also provides, billeting, training support weapons ranges, training areas and annual training billeting for Department of Defense (DoD), Kansas National Guard and federal, state, and local government agencies. The regimental commander is Col. Robert Windham and the regimental sergeant major is Command Sgt. Maj. John Ryan.

Units:

- Training Site Detachment
- 1st Battalion, 235th Regiment
 - Officer Candidate School Company, Salina
 - Warrant Officer Candidate School Company, Salina
- 2nd Battalion, 235th Regiment – General Studies, Salina
 - Noncommissioned Officer Education System
 - Combat Arms Military Occupational Specialty
 - Regional Training Site-Maintenance

2008 Highlights:

- This year came with a change of faces on multiple levels. Lt. Col. John Campbell replaced Lt. Col. Mark Stevens as the General Studies Battalion commander in January. Lt. Col. Judith Martin took command of the OCS Battalion in February from Lt. Col. Barry Adams. In June, Col. Robert E. Windham assumed command of the Regiment from Col. Norman E. Steen.
- KSRTI provided resources and training for multiple Department of Defense, federal, state and local agencies, as well as providing training in the following courses: Officer Candidate School, Company-level Pre-Command Course, Common Core for the Basic NCO Courses, Combat Lifesaver Course, Small Group Instructor Training and the Tactical Qualification Course.
- Graduated Officer Candidate School Class 52 and Accelerated Class 2008-501 – 13 Officer Candidates.
- Graduated Warrant Officer Candidate Class 3 – six Warrant Officer Candidates.
- Successfully conducted a consolidated Officer Candidate School Phase 1 class consisting of candidates from nine states in June 2008 – 153 officer candidates.
- The 88M (Truck Driver) Military Occupational Skill Qualification course completed its third year of training – graduating 83 students and receiving full accreditation.
- Successfully conducted three Field Artillery Meteorology courses – graduating 56 students.
- The 2nd Battalion, 235th Regiment General Studies Battalion was awarded the "Institution of Excellence" rating on their accreditation from the Fort Sill Quality Assurance office for the Field Artillery Company.
- The Kansas Regional Training Institute is leading the way by tracking the continuing education, professional certification and training records for medics across the state. Due to the outstanding efforts of the medic team, Kansas rose to third nationally for medics who have completed the Military Occupational Skill transition – graduating 97 students during this training year.
- The Regional Training Site – Maintenance graduated 646 students during the year.
- 235th Regiment hosted the Adjutant General's Army Physical Fitness Training competition on Sept. 20. There were 35 competitors from the Kansas Army and Air National Guard and the civilian sector.
- Training Site Detachment added a Reflexive Fire Range to meet Soldier Readiness Processing and premobilization evaluation and requirements.

Kansas Air National Guard



Joint Forces Headquarters Kansas Air Component

2,260 airmen authorized; Headquarters in Topeka – 41 airmen authorized

Brig. Gen. Ed Flora is the Assistant Adjutant General - Air and commander of the Kansas Air National Guard. The JFHQKS-Air Component directs and coordinates the Air component of the Adjutant General's Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Division of Emergency Management.

Lt. Col. Hans Neidhardt is the Director of Staff - Air and Command Chief Master Sgt. Dave Rodriguez is the Command Chief for JFHQKS - Air.

The Kansas Air National Guard is approximately 2,100 airmen strong. Headquartered in the State Defense Building, Topeka, it has two main units: the 184th Intelligence Wing, Wichita, and the 190th Air Refueling Wing, Topeka. Additionally, a detachment of the 184th Intelligence Wing operates Smoky Hill Weapons Range, Salina.

The Air Component of the Joint Forces Headquarters Kansas provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.

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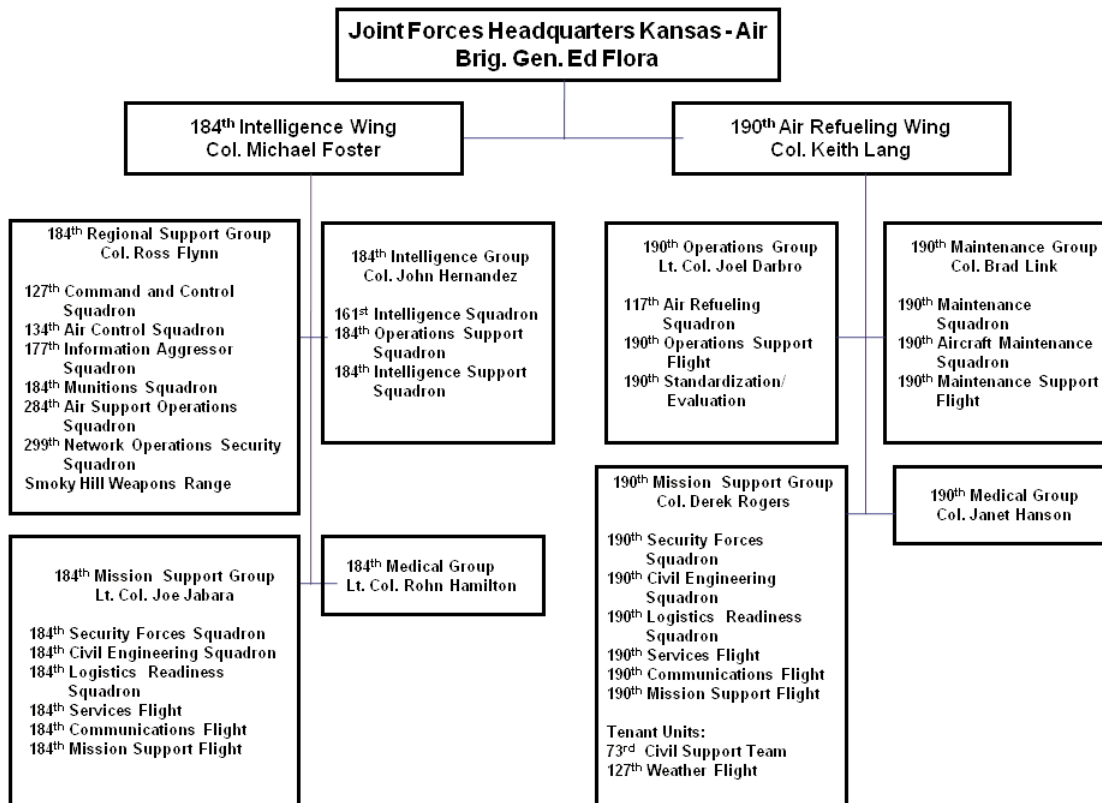
Brig. Gen. Ed Flora



Lt. Col. Hans
Neidhardt



State Command
Chief Master Sgt.
Dave Rodriguez





184th Intelligence Wing

Located on McConnell Air Force Base (AFB), Wichita

1,340 airmen authorized, includes Smoky Hill Weapons Range



Col. Michael Foster



Command Chief
Master Sgt.
Ken Emerson

More than 50 personnel make up the 184th Intelligence Wing Headquarters. They include the commander, vice commander, command chief master sergeant, wing executive officer, chaplain, comptroller, historian, judge advocate general, inspector general, public affairs, safety, military equal opportunity and wing plans. The commander is Col. Michael C. Foster and Col. Leonard H. Mattingly is vice commander. The command chief is Chief Master Sgt. Kenneth S. Emerson.

184th Regional Support Group

The 184th Information Operations Group officially became the 184th Regional Support Group (RSG) on July 1, 2008. It is commanded by Col. Ross W. Flynn. The seven different squadrons that make up the RSG are the 127th Command and Control Squadron, 134th Air Control Squadron, 177th Information Aggressor Squadron, 184th Munitions Squadron, 284th Air Support Operations Squadron, 299th Network Operations Security Squadron and the Smoky Hill Weapons Range. The RSG is comprised of more than 600 members of the Kansas Air National Guard's "Fighting Jayhawks."

127th Command and Control Squadron

- Coordinated initial qualification training for 10 personnel and mission equipment specific training for 13 personnel.
- Participated in the re-write of U.S. Strategic Command Distributed Command and Control Squadron Concept of Operations.

134th Air Control Squadron

- 8th Air Force Standardization/Evaluation Inspection rated Operations as Excellent. Inspection team identified several programs/practices as "commendable item."



Brig. Gen. Ed Flora, assistant adjutant general - Air and commander of the Kansas Air National Guard, congratulates Col. Michael Foster during the ceremony installing him as commander of the 184th Intelligence Wing.

- Supported Exercise Chain Lightning, a joint training collaborative effort between the Great Plains Joint Regional Training Center and the Improvised Explosive Device Network Defeat team at Nellis Air Force Base, Nev.
- Provided weapons control, air-space and safety-of-flight coordination, and oversaw Tactical Data Link activity.
- Coordinated with Airborne Warning and Control System, Combined Air Operations Center-Nellis, Rivet Joint and Joint Surveillance and Target Attack Radar System weapons systems and created a detailed command and control Tactical Data Link architecture plan and communications template.

- Controlled 178 missions, accomplished 273 Tactical Data Link events and accumulated more than 838 positional hours.

Annual Field Training

- Maintenance and Mission Support conducted Field Operations Familiarization Training with 47 personnel and 31 increments. Operations conducted crew training and theater familiarization for upcoming Air Expeditionary Force deployment. Accomplished training and positional evaluations to award advanced skill-level and Combat Mission Ready ratings.

177th Information Aggressor Squadron

Mission: Train U.S. Air Force, Joint and Allied personnel by replicating current and emerging threats as a professional Information Operations Opposition Force. The 177th IAS, under the United States Air Force Warfare Center, answers the Air Force vision of providing aggressor forces to the air, space and cyber warfighters.

- Provided Intelligence Operations threat and countermeasures training to more than 30,000 Air Force personnel worldwide.
- Fifty-nine personnel participated in four Intelligence Operations Roadshows worldwide.
- Fifty-seven personnel participated in 11 exercises worldwide.
- Participated in four command-level conferences advising senior Air Force leadership on vulnerabilities to Air Force networks.
- Certified by the National Security Agency as a Department of Defense Red Team specializing in physical and network exploitation. The 177th IAS led the 57th Adversary Tactics Group through this certification, which is limited to a select few organizations throughout the entire Department of Defense. The 177th IAS is the largest Red Team squadron in the entire Air Force that is certified to aggress Department of Defense installations world-wide.

184th Munitions Squadron

- Maintains the largest explosives committed Munitions Storage Area in the Air National Guard.
- Managed 35 munitions supply points. Allocates, forecasts, issues, expends, requisitions, stores and inspects all munitions for the 22nd Air Refueling Wing, 931st Air Refueling Group and 184th Intelligence Wing.
- Supported the War on Terrorism by deploying 11 personnel for 1,701 man-days to two different locations in Southwest Asia and locally to support the 22nd ARW.

284th Air Support Operations Squadron

- Air Support Operations Squadron building construction in progress, scheduled completion August 2009.
- Two Mine Resistant Ambush Protected vehicles delivered to train Air National Guard Joint Terminal Attack Controllers.

299th Network Operations Security Squadron

- Provided 24/7 Secret Internet Protocol Router Network e-mail support to all Air National Guard intelligence groups.
- Completed upgrading all Air National Guard circuits to Multiple Protocol Layered Switching.
 - Largest single change to the Air National Guard Wide Area Network since the creation of Regions.
- Air National Guard sets the "standard" in the Air Force for Tactical Computers Network Operators tracking and reporting, continuing to maintain 99 percent in Network Tasking Order and Maintenance Tasking Order responses.
- Upgraded all 325 System Management Servers across the Air National Guard Enterprise Network to System Center Configuration Manager 2007 on Non-Classified Internet Protocol Router Network and Secret Internet Protocol Router Network.
- Re-structured the Network Operations Security Squadron Organization.
- 99.91 percent network availability across the Air National Guard enterprise.



Ground was broken in March at Smoky Hill Weapons Range for a new facility to house the 284th Air Support Operations Squadron. The facility is scheduled to be completed in August 2009.

Ground Unit Training at Smoky Hill:

Supported multiple ground units during exercises and close air support training. Units utilizing the range included: Canadian Forces Forward Air Control Cell Field Artillery School; 10th Air Support Operations Squadron; 284th Air Support Operations Squadron; 116th Air Support Operations Squadron; 9th Air Support Operations Squadron; 3rd Air Support Operations Squadron; 13th Air Support Operations Squadron; 19th Air Support Operations Squadron; 1st Air Support Operations Squadron; 5th Air Support Operations Squadron; 14th Air Support Operations Squadron; 122nd Air Support Operations Squadron; 23rd Special Tactics Squadron; 84th Ordnance Battalion; 287th Sustainment Brigade; 235th Medics; Kansas Bomb Squad; U.S. Air Force ROTC Detachment 270; 891st Engineer Battalion; 134th Air Control Squadron; 635th Regional Support Group; 1st Battalion, 161st Field Artillery; 1st Battalion, 108th Aviation and the Recruit Sustainment Program.

184th Intelligence Group

The 184th Intelligence Group consists of the 161st Intelligence Squadron, 184th Operations Support Squadron and the 184th Intelligence Support Squadron. The 161st Intelligence Squadron and the 184th Operations Support Squadron are nominally tasked with the execution, training, and development of MQ-1 Predator and RQ-4 Global Hawk intelligence exploitation operations as part of the U.S. Air Force Distributed Common Ground System. The 184th Intelligence Support Squadron is similarly responsible for the execution, training, and development of the mission-enabling communications logistics. The commander is Col. John J. Hernandez.

The 184th Intelligence Group operates Distributed Ground Site Kansas and is conducting 24/7 exploitation operations for two Central Command MQ-1 combat air patrols. Sixty unit members are mobilized in-garrison for this tasking and a total 240 personnel are on-strength. Crews provided direct combat support to U.S. and multi-national land and air forces for both Operations Iraqi and Enduring Freedom.

To date, crews have been involved in more than 471 separate mission operations, including troops-in-contact, close air support, and MQ-1 Hellfire engagements in support of Operations Iraqi and Enduring Freedom, as well as other theaters of operations vital to national security objectives.

MQ-1 Mission hours exploited – Approximately 9,420 hours

Intelligence products developed – Nearly 8,800

MQ-1 Missions exploited – 436

Direct Combat Actions supported – 29

- Coordinated contingency preparations with Department of Homeland Security and Customs/Border Patrol for potential imagery analysis support for Hurricane Ike.

184th Mission Support Group**184th Civil Engineering Squadron**

- Deployed for 18 days to Nevatim Air Base, Israel, in support of United States F-16 fighter aircraft. Constructed F-16 shelter, installed roof and concrete driveway on Munitions Maintenance Facility, completed all interior finish work on four United States dormitories and completed numerous



Members of the 184th Civil Engineering Squadron prepare land for installation of the rail disaster training site at Crisis City, a new joint use training facility at the Great Plains Joint Regional Training Center near Salina.

work orders in support of the host nation.

- Deployed for 14 days to Helemano Plantation, Hawaii, to support the Wellness Learning Center. Completed all interior and exterior finish work; final heating, ventilation, and air conditioning; and final electrical wiring.
- Completed construction of \$3.2 million state-of-the-art Command and Control Squadron Facility.
- Completed construction of \$2 million dining facility -- Project completion culminates more than five years of planning, providing much needed extra space for Services personnel.
- Completed construction of more than \$1 million in other projects in support of Kansas Air National Guard operations at McConnell Air Force Base and Smoky Hill Air National Guard Range.

184th Communications Flight

- Upgraded the Wing CCTV system to receive the new digital broadcasts being mandated by the federal government.
- One of the first Air National Guard wings to install the Host Based Security System.
- Managed more than 5,000 information technology assets worth an estimated \$7.7 million.
- Migrated the Wing data circuit to the Network Operations Security Squadron.



The 184th Intelligence Wing played host to President George W. Bush during a visit to Kansas.

184th Mission Support Flight

- The Retention Office paid 49 initial bonus and Student Loan Repayment payments worth \$393,775. In addition, there were 191 anniversary bonus payments worth \$263,573 for a total of \$657,348.
- Actively involved in the wing's conversion process. Oversight and audit of new mission area documents involved the coordination of hundreds of personnel actions.
- The Recruiting Office initiated and managed a \$175,000 advertising campaign for the wing's new mission areas.

184th Services Flight

- Supported the 22nd Services Squadron while they deployed to Volk Field for an Operational Readiness Inspection.
- Deployed seven members on a 150-day Aeromedical Expeditionary Force rotation in support of Operation Iraqi Freedom.

Contracting

- Major procurement actions:
 - Smoky Hill Military Operations on Urban Terrain Training - \$2.2 million
 - BRAC Related Project - \$1.1 million
 - Repair of Building 35, Medical/Services Facilities - \$2.8 Million
 - Combating Terrorism threat reduction project - \$680,000

184th Security Forces Squadron

Ravens conducted 103 missions supporting both active duty and Air National Guard units.

- 22 members supported McConnell, Offutt and Cheyenne Mountain by volunteering through the Air Reserve Component Volunteer Program.
- Participated in a joint training program at the Kansas National Guard Regional Training Center. Training was conducted utilizing the convoy simulators.

184th Logistics Readiness Squadron

- Inventory Accuracy Rate: 99.49 percent
 - Total supply transactions: 155,172
 - Supported 2,178 customers in retail sales
- Vehicle In-Commission Rate: 96.9 percent
 - Vehicle Operations Dispatch transported more than 2,700 passengers to include 192 Distinguished Visitors
 - Supported movement of more than 75,000 lbs of cargo (covering in excess of 1,860 miles)
- Contingency Operations:
 - Supported four unit deployments to Hawaii; Israel; Fargo, N.D. and Korea
 - Total personnel processed for deployments: 200
 - 98 percent "on-time reporting rate" for Air Reserve Technician/Status of Resources and Training System
- Total Transportation Management Office Shipments: 2,005
 - Monthly average: 167
 - Total pieces shipped: 10,180
 - Total weight: 162,686 lbs

184th Medical Group

- Annual training deployment of 31 Medical Group personnel to GimHae, Korea, from Sept. 14 - 29, 2008. Conducted a field exercise to set-up, inventory, test equipment and functionally repack pre-positioned Medical War Reserve Material at GimHae Contingency Operating Base consisting of an Expeditionary Medical System +25 Field Hospital.
- Completed a Training Affiliation Agreement between the 184th Medical Group and the Galichia Medical Group. This agreement will provide the opportunity for 184th Medical Group personnel to use the facilities of Galichia Medical Group to maintain their Air Force Specialty Code and Readiness Skills Verification, which is otherwise not attainable within the 184th Medical Group. Air Force Specialty Code and Readiness Skills Verification training is invaluable to U.S. Air Force and Kansas Air National Guard mission requirements.
- During May 1 – 4, the Medical Group completed their Health Services Inspection with a grade of "Satisfactory." This five-year inspection assesses the functioning and execution of Air Force Medical Service programs and processes and provides senior leadership with accurate data upon which to base policy decisions. Also assesses the ability of Air Force medical units to fulfill their peacetime and wartime missions, including provision of medical care and support of the host wing mission.



190th Air Refueling Wing (ARW)

Located on Forbes Field, Topeka – 937 airmen authorized

Mission: Provides global reach for the United States Air Force through the in-flight refueling of fighters, bombers and other aircraft using the KC-135R Stratotankers.

The 190th Air Refueling Wing is comprised of four main organizations, two tenant/geographically separated units as well as the Wing headquarters.

The Wing headquarters contains the offices of the wing and vice commander, command chief, community relations, anti-terrorism, family programs, judge advocate general, chaplains, comptroller, safety, equal opportunity, public affairs, human resources, historian, command post, wing inspector general and wing plans.

190th Operations Group

- 117th Air Refueling Squadron is the flying element of the 190th Air Refueling Wing. The 117th flies the K-135R Stratotanker. The KC-135R Stratotanker provides the core aerial refueling capability for the United States Air Force and has excelled in this role for more than 50 years.
- 190th Operations Support Flight is responsible for operational services and support, training, and mission ready personnel to the flying squadron, wing, and higher headquarters so they can successfully conduct their wartime and peacetime mission.
- 190th Standardization/Evaluation is the commander's tool to validate mission readiness and the effectiveness of unit flying, to include documentation of individual aircrew member qualification and capabilities.

190th Maintenance Group

The 190th Maintenance Group provides responsive, reliable and resourceful maintenance for the 190th Air Refueling Wing. The 190th Maintenance Group is composed of three organizations whose unique missions directly contribute to the overall mission accomplishment of the group.

- 190th Maintenance Squadron provides aircraft component support to include fabrication, avionics and propulsion.
- 190th Aircraft Maintenance Squadron provides support to the 117th Air Refueling Squadron in the generation of aircraft.
- 190th Maintenance Support Flight is responsible for aircraft maintenance staff functions required for the efficient operation of the Maintenance Group. These functions include the Maintenance Operations Center; Plans, Scheduling and Documentation; comprehensive Engine Management; Training Management; Maintenance Analysis and Maintenance Plans and Programs.



A KC-135 from the 190th Air Refueling Wing fuels an F-22 Raptor.



Col. Keith I. Lang



Command Chief
Master Sgt.
Brian Saunders

190th Mission Support Group

The primary mission of the 190th Mission Support Group is to provide mission support and combat-ready Airmen to the Air National Guard and worldwide expeditionary forces.

- 190th Logistics Readiness Squadron is responsible for supply, transportation, vehicle operations, aviation and ground fuels support and wing deployment operations.
- 190th Security Forces Squadron provides base defense and security of unit assets.
- 190th Civil Engineering Squadron maintains installation facilities, manages construction and improvement projects, provides damage assessment and runway repair, provides fire protection services and emergency management functions.
- 190th Mission Support Flight oversees force development/sustainment and recruiting and retention functions.
- 190th Communications Flight is responsible for communications infrastructure, computers, telecommunications, wireless communications and information management and transport.
- 190th Services Flight is responsible for providing food, lodging, search and recovery and mortuary affairs functions.

190th Medical Group

The mission of the 190th Medical Group is to provide timely quality medical evaluations to



A "casualty" is evaluated by 2nd Lt. Mark Dixon (right) and Staff Sgt. Troy Manz (left), members of the 190th Air Refueling Wing's Medical Group, as part of a skills evaluation exercise.

assure wing members are physically fit to deploy; to implement effective industrial hygiene and preventative medicine programs; and to train medical staff to perform their duties at a medical treatment facility at a deployed location.

Spearheaded the implementation of a domestic Expeditionary Medical System +25. This deployed 25-bed inpatient hospital unit is used in support of Homeland Defense/Security and natural disasters, providing medical support to communities affected in these events. The 190th Medical Group currently has three EMEDS +25 sets available to support the needs of the U.S.

Tenant/Geographically Separated Unit

127th Weather Flight

The specific mission of the 127th Weather Flight is to provide deployed weather support to both Army and Air Force operations anywhere in the world.

2008 Highlights

- The 190th maintained a high ops tempo in spite of the E to R model conversion by flying more than 1,200 passengers, logging more than 3,300 hours, transferring more than 6,850,000 pounds of fuel to over 700 receivers and over 38,000 pounds of cargo.
- In February 2008, aircrew, maintenance and support personnel from the 190th Air Refueling Wing performed a special airlift mission to the Republic of Palau to return the remains of eight crew members of a B-24 shot down during World War II.
- In March 2008, aircrew, maintenance and support personnel from the 190th Air Refueling Wing performed a 43 hour special airlift mission to Thailand and Cambodia designed to return the remains of an American service member killed in action during the Vietnam war.
- The 190th Air Refueling Wing was the lead tanker unit in support of Pacific Air Forces Air Expeditionary Force at Andersen Air Force Base, Guam, from May-July 2008.
- Members of the 190th Security Forces Squadron deployed to Iraq for a six-month rotation in support of Operation Iraqi Freedom.
- Eleven members of the 190th Medical Group deployed to Balad, Iraq, in support of

Operation Iraqi Freedom. While deployed, the 190th members were assigned to the intensive care unit lab and patient wards.

- The 190th Medical Group deployed to Daegu, South Korea, in June 2008, where they set up and trained on several prepositioned Expeditionary Medical Systems.
- 15 members of the 190th Civil Engineering squadron deployed to Iraq and Kuwait in support of Operation Iraqi Freedom.
- The unit has been able to maintain an impressive and exemplary safety record since 1978 when the unit's flying mission changed from EB-57s to KC-135s. The unit has not experienced an on-duty fatality since April 1977.
- Col. Keith Lang assumed command of the 190th Air Refueling Wing in March 2008. This marked the first time a traditional Guardsmen has commanded the 190th Air Refueling Wing.

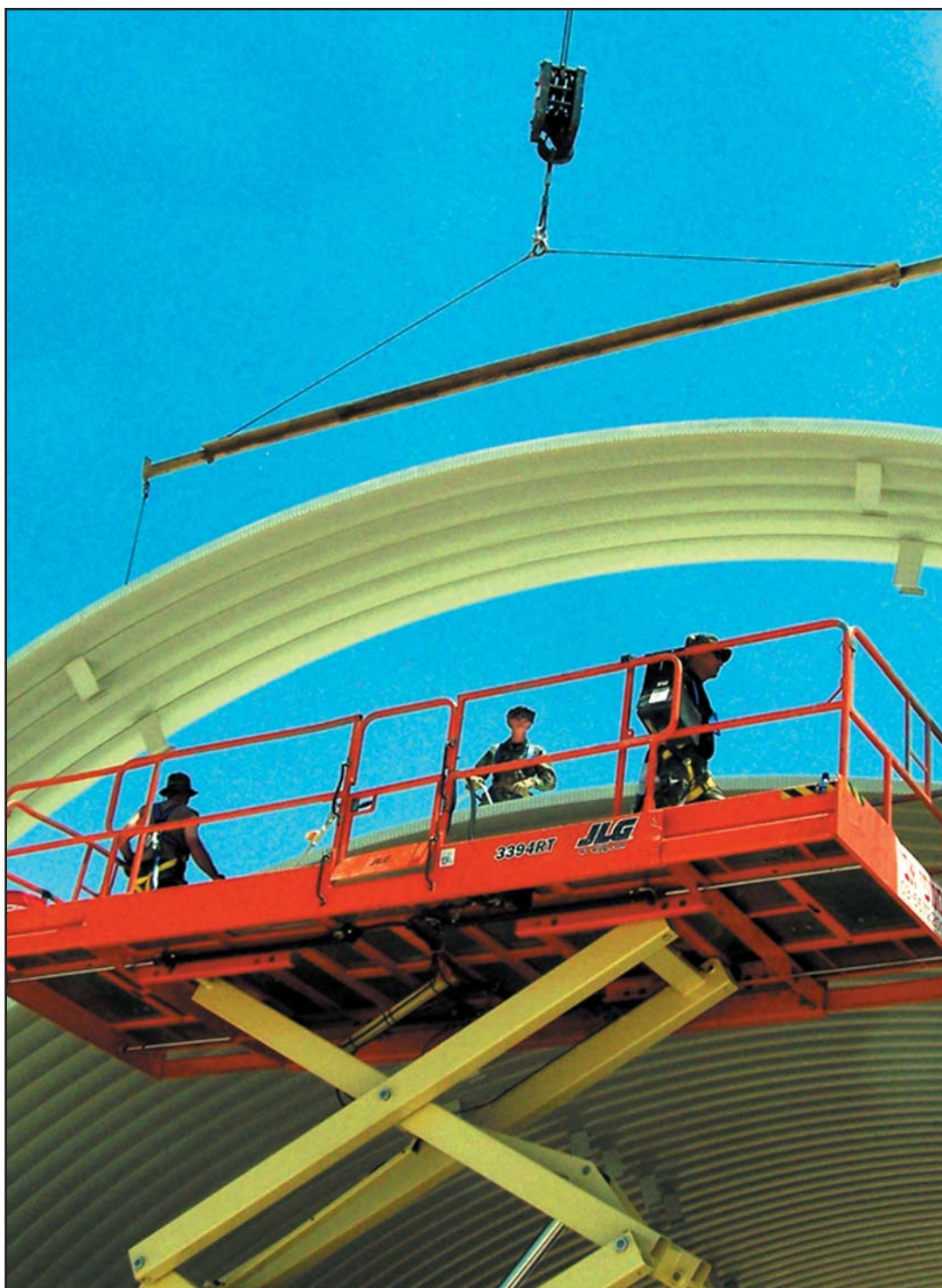


First Lady Laura Bush visits with members of the 190th Air Refueling Wing during a stop-over in Topeka.

- The 190th was the proud host to First Lady Laura Bush during her visit to Topeka in September 2008. This is the second visit that Mrs. Bush has made to Forbes.
- The 190th Civil Engineering Squadron completed an \$8 million state-of-the-art Operations and Training facility and commenced construction on a \$7 million renovation project to Hangar 662, the unit's three-bay KC-135 hangar.
- The 190th hosted a Contemporary Issues Course in November 2007. The course brought in Air National Guard commanders and senior noncommissioned officers from across the Air National Guard to discuss the legalities and implications of current and future Air Force policies.
- The 190th hosts a satellite Noncommissioned Officer Academy at Forbes Field. The course is taught by 190th noncommissioned officers two nights a week for a 14-week period followed by a two-week in-residence portion held at McGhee-Tyson Air National Guard Base.
- 190th Medical Group was awarded the Marrs Award recognizing them as the outstanding medical unit in the Air National Guard.



Members of the 190th Air Refueling Wing Fire Department extinguish a blaze during a training exercise.



Members of the 184th Civil Engineering Squadron deployed to Nevatim Air Base, Israel, where they worked on constructing dormitories, F-16 shelters and other projects.

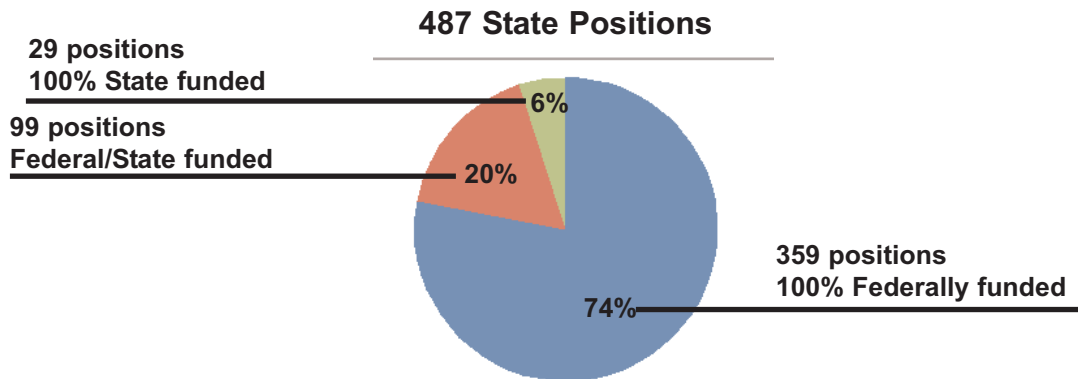
Fiscal and Personnel

ANNUAL REPORT 2008

STATE PERSONNEL

The state offices of the Adjutant General's Department are located at 13 worksites throughout the state. Of the approximately 487 positions, 359 are 100 percent federally funded, 99 are a federal/state mix and 29 are 100 percent State funded. In addition to the regular positions, approximately 40 temporary positions (non-benefit temporary) were utilized, primarily funded with federal dollars. In this 12-month period, the number of employees (including non-benefit temporaries) remained approximately the same around 458.

Major divisions include the Kansas Division of Emergency Management; Kansas Homeland Security; the Readiness Sustainment Maintenance Site at Fort Riley and its satellite site in Salina; administration, environment, security, fire and/or facilities maintenance support at Kansas Air Guard units, the State Headquarters Complex, Kansas Army Guard training facilities, several State armories and the Armed Forces Reserve Center in Topeka; and administrative support for the Civil Air Patrol. In addition to the operating divisions, the Military Advisory Board, including three members appointed by the Governor, addresses state military matters including armory plans to the governor.



State Employees Assigned to Support TAG Offices

Divisions	Pos*	Includes
2008		
Administration –Topeka	27	Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Printing, Information Management, Distance Learning and Interoperability.
Air Guard		
▪ 184 th Intelligence Wing - Wichita	31	Facilities Engineering and Security.
▪ 190 th Air Refueling Wing - Topeka	49.5	Facilities Engineering, Security, Fire and Environment.
▪ Smoky Hill Weapons Range- Salina	4	Facilities and administrative support.
Army Guard		
▪ Facilities Engineering-Statewide	39	Electronic Security, Engineering, Environmental and Army Aviation Support Facility.
▪ Armories	7	Hiawatha, Hutchinson, Topeka and Kansas City.
▪ Security	33	State Headquarters, the Armed Forces Reserve Center and Antiterrorism.
▪ BCTC – Training -Leavenworth	3	Facilities support.
▪ Camp Funston Training Area– Fort Riley	13	Facilities support.
▪ KRTI – Training - Salina	11	Range Maintenance and facilities support for KSRTI and the RSMS satellite site.
▪ RSMS - Fort Riley and Salina	227	Production facilities.
Emergency Management –Topeka	42	Emergency Management and Homeland Security.
Civil Air Patrol –Salina	0.5	Administrative support.
Total number of Positions	487	

* Equivalent to full-time benefit eligible positions.

STATE BUDGET FISCAL SUPPORT

	<u>Fiscal Year 2008</u>	
	<u>State Funds</u>	<u>Other Funds</u>
Expenditures by Program:		
Operational Management	\$ 1,268,672	\$ 220,281
Civil Air Patrol	\$ 31,119	
State Military Service Operations	\$ 3,312,748	\$ 2,512,992
Division of Emergency Management	\$ 24,995,425	\$ 171,904,818
Air National Guard Security		\$ 443,003
Armories and State Defense Building	\$ 1,773,298	\$ 43,991
Operation and Maintenance ARNG Facilities	\$ 84,852	\$ 4,548,561
Statewide Training Sites		\$ 4,276,557
Operation and Maintenance ANG Forbes	\$ 464,291	\$ 1,561,819
Operation and Maintenance ANG McConnell	\$ 627,391	\$ 2,079,963
Smoky Hill Weapons Range		\$ 443,743
ANG Fire Protection		\$ 1,084,418
Readiness Sustainment Maintenance Site		\$ 8,728,484
National Guard Youth Programs		\$ 685,767
Counter Drug Operations		\$ 18,885
Debt Service	\$ 2,046,804	
Capital Improvements	\$ 387,200	\$ 2,496,074
AGENCY TOTAL	\$ 34,991,800	\$ 201,049,356

Expenditures by Category:		
Salaries	\$ 3,179,769	\$ 18,664,228
Contractual Services	\$ 2,797,969	\$ 7,728,751
Commodities	\$ 299,596	\$ 1,895,610
Capital Outlay	\$ 211,988	\$ 3,526,343
Non-Expense Items	\$ 65,054	\$ 10,961,369
Aid to Local Units of Government	\$ 12,048,787	\$ 60,893,207
Other Assistance	\$ 14,341,833	\$ 97,310,634
Debt Service	\$ 896,021	\$ -
Capital Improvements	\$ 1,150,783	\$ 69,214
AGENCY TOTAL	\$ 34,991,800	\$ 201,049,356

KANSAS NATIONAL GUARD ECONOMIC FACT SHEET

FISCAL YEAR 2008

ANNUAL REPORT 2008

VALUE OF RESOURCES	Capital Assets	
	Buildings/Land	\$741,743,722
	Weapon Systems	
	(Aircraft, tanks, artillery, support equipment, etc.)	\$1,003,525,334
	Equipment	
	Computers	\$20,312,958
	Vehicles	\$334,840,365
	Aircraft - Rotary Wing	\$13,905,000
	Other	\$312,060,497
	Inventories	
	Warehouse, USP&FO	\$3,821,583
	Parts and Supplies	\$71,808,481
	Total inventories	\$75,630,064
	Total Value of Resources	\$2,502,017,940

EXPENDITURES

GROSS PAYROLL	Civilians	Military	State Employees	Technicians
	\$45,165,242	\$134,490,531	\$21,586,008	\$31,109,300
	NAF contract civilians and private business		\$820,000	
			Total	\$233,171,081

MISCELLANEOUS	Construction	
	Military Construction Program	\$8,812,753
	Sustainment Restoration and Modernization	\$17,507,632
	DOD MIPR	\$750,000
	Service Contracts	\$5,455,846
	Other Operations and Maintenance Expenditures:	\$33,527,676
	Other MIPRs	\$56,995
	Total Miscellaneous Expenditures:	\$66,110,902
	TOTAL EXPENDITURES	\$299,281,983

AIRCRAFT

UH-60 Black Hawk helicopters	18
KC-135(E)	6
KC-135(R)	12

PERSONNEL	Authorized	Assigned	Percent
Officer	1,004	779	77.6%
Warrant Officer	178	103	57.9%
<u>Enlisted</u>	<u>7,235</u>	<u>6,827</u>	<u>94.4%</u>
Combined	8,417	7,709	91.6%

NOTE: 33 assigned State employees providing facilities maintenance, security support, and conservation support are not included in this total.

ECONOMIC IMPACT	Estimated # of Indirect Jobs Created	2,149
	Estimated Annual Dollar Value of Jobs Created	\$71,643,744
	Estimated Impact in Community Exceeds	\$460,549,267

KANSAS ARMY NATIONAL GUARD ECONOMIC FACT SHEET

FISCAL YEAR 2008

VALUE OF RESOURCES

<u>Capital Assets</u>	<u>Buildings</u>	
	58 State Owned Armories (1,167,253 SF)	\$215,941,805
	23 State Owned Training Facilities (299,700 SF)	\$ 55,444,500
	41 State Logistic Facilities (283,362 SF)	\$ 52,421,970
	40 Federal Owned Facilities (574,112 SF)	<u>\$106,210,720</u>
	TOTAL	\$430,018,995

<u>Major Weapon Systems</u>		
	Bradley M2A2 Tanks (44)	\$58,755,268
	Howitzer MedSP M109A6- PALADIN (18)	\$25,830,000
	Rocket Launcher –MLRS (18)	\$19,002,528
	Tank Combat 105MM M1A1 (44)	<u>\$105,311,316</u>
	TOTAL	\$208,899,112

<u>Other Equipment</u>		
	Computers	\$ 13,942,493
	Vehicles	\$418,321,087
	Aircraft – Rotary Wing	\$ 83,430,000
	All Other (deployed equipment is not included)	<u>\$ 35,529,174</u>
	TOTAL	\$551,222,754

<u>Inventories</u>		
	Warehouse, USP&FO	\$ 3,776,968
	Parts & Supplies	<u>\$53,689,751</u>
	TOTAL	\$57,466,719

Total Value of Resources \$1,247,607,580

PERSONNEL

	<u>Authorized</u>	<u>Assigned</u>
Officer	690	535
Warrant Officer	178	105
Enlisted	<u>5,233</u>	<u>4,829</u>
*TOTAL	6,101	5,469

*27 Assigned Competitive Single Status Technicians are Not Included
 *532 Assigned State Employees Providing Support in Facilities & Maintenance are Not Included

GROSS PAYROLL

<u>Technicians</u>	<u>Military</u>	<u>State Employees</u>	<u>Total</u>
\$35,527,752	\$84,834,134	\$19,576,646	<u>\$139,938,532</u>

AIRCRAFT

<u>Type On Hand</u>	Helicopters	UH-60 Blackhawks (18)
<u>Flying Hours</u>	Authorized: 3,511	Actual: 3,120

MISCELLANEOUS

Construction	Task Order Contracts (RPM)	\$4,719,315
Other Operations and Maintenance Expenditures		\$87,123,139
Total Miscellaneous Expenditures:		<u>\$91,842,454</u>

ECONOMIC IMPACT

Estimated # of Indirect Jobs Created	1,263
Estimated Annual Dollar Value of Jobs Created	\$38,931,975
Estimated Impact in Community Exceeds	<u>\$270,712,781</u>

KANSAS AIR NATIONAL GUARD ECONOMIC FACT SHEET

FISCAL YEAR 2008

ANNUAL REPORT 2008

VALUE OF RESOURCES

Capital Assets		
Buildings	McConnell 52 Bldgs / 260 Acres	\$78,187,603
	Smoky Hill ANGR 16 Bldgs / 33,873 Acres	\$4,890,541
	Forbes Field (ANG)	\$263,854,325
Weapon Systems		
	KC-135(E) (6) @ \$21,100,000 Each	\$126,600,000
	KC-135(R) (12) @ \$55,000,000 Each	\$660,000,000
	Support Equipment	\$26,301,050
Equipment		
	Computers	\$9,931,935
	Vehicles	\$24,018,372
	Other	\$78,966,912
Inventories		
	Parts and Supplies	\$26,215,269
Total Value of Resources		\$1,298,966,007

PERSONNEL

	Authorized	Assigned
Officer	314	246
Enlisted	2,002	1,798
Combined	2,316	2,044

NOTE: 33 assigned State employees providing facilities maintenance, security support, and conservation support are not included in this total.

GROSS PAYROLL

Civilian	Military	State Employees	Total
\$45,165,242	\$63,897,357	\$3,247,112	\$113,129,711
NAF contract civilians and private business		\$820,000	

AIRCRAFT

Type	Avg on-hand	Authorized	Flying Hrs
KC-135	18	12	3322
6 KC-135 (E) On Tanker Storage Program			

AIRCRAFT FUEL

Gallons JP-8	Price per gal	Total
4,373,003	\$3.75	\$16,398,763

MISCELLANEOUS

Construction		
	Military Construction Program (MCP)	\$8,812,753
	Sustainment Restoration & Modernization (SRM)	\$17,507,632
	DOD MIPR	\$750,000
Service Contracts		
	Other Operations and Maintenance Expenditures:	\$5,455,846
	Other MIPRs	\$33,527,676
		\$56,995
Total Miscellaneous Expenditures:		\$66,110,902

ECONOMIC IMPACT

Estimated # of Indirect Jobs Created	857
Estimated Annual Dollar Value of Jobs Created	\$31,817,844
Estimated Impact in Community Exceeds	\$210,751,464

