

Kansas Adjutant General's Department

ANNUAL REPORT 2010

- KANSAS ARMY NATIONAL GUARD
- KANSAS AIR NATIONAL GUARD
- KANSAS DIVISION OF
EMERGENCY MANAGEMENT
- KANSAS HOMELAND SECURITY
- CIVIL AIR PATROL



Contents

Summary	3
Overview 2010	4
Our History	6
Deployments	9
Homeland Security	13
Kansas Division of Emergency Management ...	21
Civil Air Patrol	32
Joint Operations and Support Offices	33
Aviation and Maintenance Facilities	43
Joint Forces Headquarters Kansas ...	51
Kansas Army National Guard	55
Kansas Army National Guard Support Offices ...	68
Kansas Air National Guard	79
Fiscal and Personnel	89



Mark Parkinson
Governor of Kansas



Maj. Gen. Tod M. Bunting
The Adjutant General





KANSAS

ADJUTANT GENERAL'S DEPARTMENT
Major General Tod M. Bunting

MARK PARKINSON, Governor

Dear Reader:

We appreciate the opportunity to highlight for you the accomplishments of the Kansas Adjutant General's Department in 2010 in this annual report. The hard work and dedication of the men and women of this agency impacted many in Kansas and around the globe in this past year. We invite you to share in our recent journey in the pages that follow.

During 2010, thousands of Kansas National Guardsmen proudly served their country in deployments to Afghanistan, Iraq, Kuwait, Horn of Africa, Egypt, Kosovo and Haiti. Each month, approximately 800 to 1,000 of our troops were either deployed or preparing to deploy. With pre-mobilization training capabilities fully operational now in Salina, our Guardsmen spend less time training out of state prior to each deployment. We thank our citizen soldiers and airmen for their sacrifice and we will continue to make every effort to support them and their families.

Families are a crucial part of the success of our Guard members, whose role can become quite complex with work, family and deployments. We have taken steps to improve service to families through our Family Programs Office with more training and ongoing support. Many of our Guardsmen have gone through the Resiliency Center Training Program to learn valuable tools to assist them through the challenges of life. This program has recently been taken nationwide to National Guard organizations and also presented to troops deployed in Iraq, Afghanistan, the Horn of Africa and the Sinai.

Preparing for emergencies is a priority for our department and in 2010 Kansas once again had extreme weather, with widespread damage from ice, snow, flooding and hail. Our Division of Emergency Management staff provided support to local governments for these storms. This brought the number of Kansas disasters being processed for state and federal reimbursement to 12. We continue to expand our capabilities to support counties during a crisis, including bringing on more trained personnel for our deployable incident management teams and urban search and rescue teams.

Our homeland security staff provided a number of vulnerability assessments around the state this past year providing public facilities including courthouses and schools with information necessary to improve their security amidst ongoing threats across our country. The threats our state faces require constant vigilance requiring more information sharing and partnerships than ever before.

In 2010, the agency completed the development of the Kansas Intelligence Fusion Center which houses a team of analysts who produce information to share with local, state, and federal entities working together to protect our state.

We continued to expand our partnerships with local government, as well as with business and private industry to improve our crisis response capabilities. In 2010, we broke ground on the Kansas National Guard's Heartland Preparedness Center in Wichita. It will be the state's largest armory and share space with local public safety and emergency management staff. To further ensure our disaster response efforts involve more business and industry partnerships, we held the third annual Business and Industry Forum in Salina. We look forward to future growth in this area.

During 2010, we also improved our training capability for emergency responders in Salina at Crisis City, a mock disaster site, managed by the Kansas Division of Emergency Management and co-located with the Great Plains Joint Training Center, an expanded military training area. A new Crisis City headquarters facility, with an observation deck and classrooms, was completed along with a new rubble pile. An agricultural venue is now being developed. Hundreds of emergency responders from around the state trained alongside National Guardsmen from Kansas and Nebraska, the second event of its kind in recent years.

All of these accomplishments would not have been possible without the tremendous support of our elected officials, local, state and federal partners and families of soldiers and airmen serving our country and fighting for our freedoms. Thank you for your ongoing support!

We are dedicated to protecting Kansans and our country and we look forward to serving you again in 2011.



Tod M. Bunting
Major General, Kansas National Guard
The Adjutant General

*In honor of all the men and women in uniform
serving our state and nation
and the Kansas National Guard soldiers
who gave their lives in service to their country.*



Sgt. Don Clary
2nd Battalion,
130th Field Artillery



**Sgt. 1st Class
Clinton Wisdom**
2nd Battalion,
130th Field Artillery



Sgt. Derrick Lutters
891st Engineer
Battalion



Sgt. Jessie Davila
2nd Battalion,
137th Infantry



**Master Sgt.
Bernard Deghand**
35th Division Artillery



Spc. John Wood
891st Engineer
Battalion



**Staff Sgt.
David Berry**
1st Battalion,
161st Field Artillery



Sgt. Courtney Finch
714th Security Forces



**Sgt. 1st Class
Travis Bachman**
714th Security Forces



Spc. Ronald Schmidt
1st Battalion,
161st Field Artillery

*Although no sculptured marble
should rise to their memory,
nor engraved stone bear record
of their deeds, yet will their
remembrance be as lasting as
the land they honored.*

~Daniel Webster

The Adjutant General's Department Summary

The Adjutant General's Department has the responsibility for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management, Kansas Homeland Security and the administrative support of the Kansas Wing of the Civil Air Patrol.

Mission

The department's mission is to be the "9-1-1" for our state and nation's emergency responders, protect life and property in Kansas, provide military capability for our nation and be a valued part of our communities.

Adjutant General

The adjutant general is appointed by the governor and serves as commander of the Kansas National Guard, director of the Kansas Division of Emergency Management and director of Kansas Homeland Security.

Kansas National Guard

The adjutant general administers the joint federal-state program that is the Kansas Army and Air National Guard. Approximately 7,500 Guardsmen currently serve the state of Kansas. Military equipment for the Kansas Guard is furnished by the U.S. Department of Defense through the National Guard Bureau. Federal control is exercised over military strength and mobilization of the Kansas Guard. Federal personnel are employed in both administrative and maintenance jobs in armories and maintenance shops. The Kansas Army National Guard is made up of the Joint Forces Headquarters, Topeka; 35th Infantry Division, Fort Leavenworth; 69th Troop Command, Topeka; 287th Sustainment Brigade, Wichita; 635th Regional Support Group, Hutchinson; and 235th Regiment, Salina and their subordinate units. The Kansas Air National Guard is organized into two wings: the 184th Intelligence Wing based at McConnell Air Force Base, Wichita, and the 190th Air Refueling Wing at Forbes Field, Topeka.

Kansas Division of Emergency Management

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercises, response coordination, and administration of recovery programs for the civil sector of the state, regardless of the type of hazards. The Kansas Division of Emergency Management's organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, preparedness and response and recovery.

Kansas Homeland Security

Kansas Homeland Security, within the Adjutant Generals' Department, coordinates statewide activities pertaining to the prevention of and protection from terrorist-related events. This involves all aspects of prevention/mitigation, protection/preparedness and response and recovery. While Homeland Security addresses threats aimed at citizens, threats to agriculture and food supply are also monitored and addressed along with outbreaks of illness. Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.

Overview 2010

During their annual two-week training in January 2010, 48 members of Topeka's 190th Air Refueling Wing deployed to Guantanamo Bay, Cuba, to assist with several base construction projects. Following the disaster in Haiti, 190th airmen began assessing personnel and equipment for providing disaster relief response at the U.S. Navy base at Guantanamo.

As part of their original assignment, 190th members worked to install electrical conduits and outlets in the base's migrant processing centers. Near that same area, members also cleared away brush and trees, laying the groundwork for the construction of tents to house refugees, as well as showers and latrines for relief workers. They also erected an Expeditionary Medical System hospital to provide additional medical facilities for U.S. Navy personnel treating injured Haitians aboard the U.S.S. Comfort.



Members of the 190th Air Refueling Wing Civil Engineering Squadron were tasked with preparing the ground and constructing temporary housing at Guantanamo Bay, Cuba, for Haitian refugees following the earthquake that struck Haiti in January 2010.

Gov. Mark Parkinson signed a State of Disaster Emergency proclamation Jan. 8, 2010, in response to the severe winter storms and dangerously cold temperatures that impacted the state. A federal disaster declaration was granted in March for 49 counties affected by the storms. Six additional counties were added to the federal declaration in May.

On Jan. 12, 2010, a ceremony was held in Salina to mark the reorganization of the Kansas National Guard's Field Maintenance Shop #11 to the Unit Training Equipment Site. The expanded capability of this reorganized facility better serves units training in the Salina area.

Several Kansas National Guard units saw a change of command during the year, including the 35th

Infantry Division, 891st Engineer Battalion, the 184th Intelligence Wing, 287th Sustainment Brigade, 69th Troop Command, 635th Regional Support Group, 287th Special Troops Battalion, 169th Combat Sustainment Support Battalion, 2nd Battalion, 130th Field Artillery and the 73rd Civil Support Team.

The Kansas National Guard began closing 18 of its armories in February as part of a cost-cutting measure announced in December 2009. The Guard units and equipment were consolidated into other armories in the same region.

In March, Gen. Craig McKinley, chief of the National Guard Bureau, visited the Great Plains Joint Training Center in Salina, Kan. He took an aerial and ground tour of parts of the 160-acre site where military and civilian first responders train together for state disaster response.

Col. Bradley S. Link was named to succeed retiring Brig. Gen. Ed Flora as assistant adjutant general – Air and commander of the Kansas Air National Guard. The appointment became effective April 12. Link was promoted to brigadier general Nov. 10.

Business leaders from across the state met May 26-27 in Salina for the third annual Business and Industry Forum for Disaster Response and Recovery. The annual forum facilitates discussion of how public and private sectors can work together during disaster response within the state.

In June, Maj. Gen. Tod Bunting selected Col. Lee Tapanelli as the next assistant adjutant general – Army and commander of the Kansas Army National Guard. Tapanelli assumed command from Brig. Gen. John Davoren, who took command of the 35th Infantry Division.

Severe thunderstorms accompanied by tornadoes, high winds, hail, lightning, flooding

and flash flooding hit the state over a two week period in June, causing damage or loss in 34 Kansas counties. Preliminary Damage Assessments for Public Assistance were conducted jointly between FEMA Region VII staff and the Kansas Division of Emergency Management, resulting in a request for a federal disaster declaration, which was granted.

The Kansas Division of Emergency Management hosted a "Human Services in Disaster Summit" in July. The free two-day conference was targeted toward social workers, emergency responders, human service professionals, disaster service volunteers, voluntary organizations active in disaster and others in emergency management roles.

Nearly 300 local, state and federal first responders, including National Guard units from Kansas and Nebraska, joined forces for an eight-day exercise at Crisis City in Salina July 11-18. Operation Smoky Hill tested civilian and government response to a domestic terrorism scenario.

The Kansas Center for Safe and Prepared Schools hosted a Safe and Prepared Schools Conference Sept. 27 and 28 in Wichita. The conference was attended by school officials, first responders, emergency management and others with a stake in making sure Kansas schools are safe and secure learning environments.

The Kansas Division of Emergency Management joined with several federal, state, county and local first response agencies to present "Kansas Preparedness Day" at the Kansas State Fair. The annual event, part of Kansas Preparedness Month, encourages Kansans to be better prepared for disasters and provides educational information on how they can do that. A new on-line database, the Kansas Vulnerable Needs Planning System, was announced at the Fair.

Maj. Gen. Tod Bunting announced in October his intention to retire as adjutant general effective in January 2011. Governor -elect Sam Brownback announced his selection of Col. (Promotable) Lee Tafanelli as the new adjutant general on Dec. 10.

Also in October, the Kansas Senate Confirmation Oversight Committee approved the promotions of Col. Vic Braden, Col. Eric Peck and Col. Lee Tafanelli to the rank of brigadier general in the Kansas National Guard. Peck received his promotion Oct. 17 and Braden was promoted on Nov. 12. With his selection as adjutant general, Tafanelli will be promoted to the rank of major general.

Brig. Gen. Eric Peck received authority over the Great Plains Joint Training Center, Salina, in October, replacing Brig. Gen. Norman Steen, who retired Oct. 31.

Search and rescue professionals from across the state convened in Salina Nov. 3 to 5 for the 2010 Kansas Technical Rescue Conference, sponsored by the Kansas Search and Rescue Working Group, Kansas Adjutant General's Department and the Kansas Fire and Rescue Training Institute.

Ground was broken Nov. 16 for the multimillion dollar Kansas National Guard Heartland Preparedness Center in Wichita. The center will be developed by a partnership of military, city and county agencies as a joint-use facility for military, public safety and emergency management. The 45-acre complex will consist of an Army National Guard Readiness Center of approximately 121,000 square feet providing classroom, administrative and common-use space, including a drill floor, plus an adjoining Field Maintenance Shop of approximately 62,000 square feet with maintenance bays, supply storage and administrative areas. The Readiness Center will be the base of operations for more than 330 Kansas Army National Guard personnel. Future plans call for the construction of a law enforcement training center adjacent to the Heartland Center and a new headquarters building for Troop F of the Kansas Highway Patrol.



In October, Maj. Gen. Tod Bunting, the adjutant general, announced his intention to retire from that position in January 2011.

Our Agency History

Kansas National Guard

Citizen-soldiers began protecting Kansas homes and families when our state was still a territory, leaving farms, businesses and other work places when called to defend the state and nation.

As members of the National Guard of the United States, they trace their roots to the organized "militia" regiments formed in the Massachusetts Bay Colony in December 1636. "Militia," from the Latin "miles," means "soldier." The concept of armed citizenry comes from the Greeks who required military service of free male citizens to defend their own land and the city-state, generally for short durations. That concept, which came to the colonies from England through the Saxons, brought with it an enduring fear of standing armies – the repressive forces of monarchs. The posting of British Regulars in the colonies reinforced that fear and distrust of full-time soldiers among Americans.



"The First Muster" Salem, Massachusetts, 1637. (Painting from the National Guard Heritage Series)

"Minutemen" from that same colony's militia fired the "shot heard around the world" at Concord River's North Bridge on April 19, 1775, and began our nation's struggle for independence from Britain. We gained that independence with the help of the Marquis de Lafayette, a volunteer commander for American troops, and on his return to America in 1824, members of a New York militia took the name "National Guard" in honor of the Marquis, who was the commander of a French militia unit called the "Garde Nationale de Paris." By the end of the 19th century, militia units in nearly all states were designated "National Guard" and with

the passage of the Militia Act of 1903, the name "National Guard" became official.

Both the Army and Air National Guard seals are built around the "Minuteman," the symbol of the National Guard. During colonial times, the Minutemen were the members of the militia who volunteered to respond within 30 minutes with their own arms. The plowshare in the Minuteman symbol represents the civilian job the Guardsman leaves as he picks up his musket to answer the call to serve our state or nation.

The forerunner of the Kansas National Guard, the Kansas Militia, was formed on Aug. 30, 1855, when the Territorial Governor and Legislative Assembly of the Territory of Kansas established "An Act to organize, discipline and govern the militia of this Territory." The Act also provided for the Territorial Governor, with the advice and consent of the Legislative Council, to appoint and commission one adjutant general to oversee the territorial militia. The first Territorial Adjutant General was Hiram J. Strickler, who was appointed on Aug. 31, 1855. On Jan. 29, 1861, six years after the formation of the territorial militia, Kansas became the 34th state and the state militia was organized into units of the Kansas National Guard. Article 8, Section 4 of the Kansas Constitution designates the Governor of Kansas as the commander in chief for state duties. The U.S. Congress passed the Militia Act of 1903, providing the same organization and equipment for the National Guard in each state as provided to the U. S. Army.

The Kansas National Guard consists of the Kansas Army National Guard and the Kansas Air National Guard. The latter was established on Sept. 18, 1947.

The Kansas National Guard has been involved in the nation's conflicts since the state's inception as a territory. The Kansas Guard actively participated in the Civil War, 1861-1865; Indian Wars, 1864-1870; Spanish-American War, 1898-1899; Mexican Border, 1916; World War I, 1917-1919; World War II, 1940-1946; Korean War, 1950-1952; Berlin Crisis, 1961-

1962; Air National Guard Squadron Tactical Reconnaissance Interceptor Program alert (STRIP), 1955-1965; Vietnam War, 1966-1969; 8044 (formerly Single Integrated Operations Plan Alert), 1978 - present; Operations Desert Shield/Desert Storm, 1990-1991; Operations Northern and Southern Watch in Southwest Asia, 1992 - 2002; Operation Restore Hope in Somalia, 1992-1993; Operations Joint Endeavor, Deny Flight and Joint Guardian in Bosnia-Herzegovina, 1995-2003; Operations Phoenix Scorpion, Phoenix Scorpion III and Desert Fox in Southwest Asia, 1997 and 1998; Operation Allied Force in Kosovo, 1999 - present; the Global War on Terrorism (Operation Enduring Freedom and Operation Noble Eagle), 2001- present; and Operation Iraqi Freedom, 2003 - 2010; Operation New Dawn, 2010 .

During the Philippine Insurrection following the Spanish-American War, five Kansas Guardsmen were awarded the Medal of Honor for their heroic actions. Col. Frederick Funston was the most famous of these Guardsmen. The others were 1st Lt. Arthur Ferguson, Sgt. John A. Huntsman, Pvt. Edward White and Pvt. William Trembley.

Another Medal of Honor recipient was William F. Cody, a.k.a. "Buffalo Bill" Cody, who was a member of the 7th Kansas Cavalry during the Civil War. Cody earned his medal for gallantry in 1872 during the Indian Wars when he was a civilian scout assigned to the 3rd U.S. Cavalry.



**Col. Frederick
Funston**

A posthumous award was presented to 2nd Lt. Erwin Bleckley for helping to save the "Lost Battalion" during World War I. He began military service by enlisting in the Kansas Army National Guard's Battery F, 1st Field Artillery, which later became the 130th Field Artillery Regiment. His interest in aviation led him to volunteer for the Army Air Service, the forerunner of the U.S. Army Air Corps, which later became the U.S. Air Force. As the first aviator to earn the Medal of Honor, he is claimed by the Kansas Air National Guard and U.S. Air Force, although in reality he was a member of the Kansas Army National Guard.

Col. Don Ballard, a retired member of the Kansas Army National Guard, saved lives while risking his own life as a Navy medic in Vietnam. Ballard is the only living Congressional Medal of Honor recipient from the Kansas National Guard.

Kansas citizen-soldiers and citizen-airmen have also served our state supporting civil authority in the 1888-89 County Seat Wars, the 1893 Legislative War, labor disputes in 1886 and 1893, and during student unrest over the Vietnam conflict in the 1960s. They continue to train to assist civil authority today. They also serve to protect Kansans in response to emergencies and disasters throughout the state, including tornadoes, floods, snowstorms and other weather-related and man-made emergencies and disasters.

Kansas Division of Emergency Management

In 1941, the Kansas Legislature established the State Council of Defense. As a result of the Federal Civil Defense Act of 1950, the State Civil Defense Agency was established the following year. The State Civil Defense Agency was charged with providing civil defense to protect life and property in Kansas from nuclear attack, but did not address other disasters.

In 1955, the State Civil Defense Agency became part of The Adjutant General's Department. It is responsible for emergency management throughout Kansas at state and local (county/city) levels, advising the governor with respect to his or her powers and duties during a disaster/emergency and coordinating the state and federal level responses.

In the 1970s, a Radiological Systems Management Section was established to meet requirements of the Nuclear Regulatory Commission. It provides inspection, repair, calibration, and exchange services for more than 70,000 radiological detection, identification, and computation instruments in Kansas and is responsible for approving the security arrangement, location, and the individuals responsible for the maintenance of radiological materials. The construction of two nuclear power plants - the Wolf Creek Generating Station near Burlington, Kan., and the Cooper Nuclear Station in southeast Nebraska - necessitated planning activities for the division designed to protect the public from accidental radioactive material releases into the environment.

In 1975, the title of Civil Defense was changed to the Division of Emergency Preparedness. This reflected the "dual use" of nuclear and natural disaster and preparedness as stated in the Robert T. Stafford Act of 1974. In 1993, the Division was redesignated as the Division of Emergency Management.

The division is responsible for training state and local personnel to respond to natural disasters such as floods, tornadoes, snowstorms and man-made disasters.

Kansas Homeland Security

As both a military and a public safety organization, many of The Adjutant General's Department's sections were involved with homeland security concerns even before the events of Sept. 11, 2001. Shortly after those events, Kansas Homeland Security was made a part of The Adjutant General's Department. The adjutant general was named director of Kansas Homeland Security in October 2001.

Working in conjunction with the Kansas Bureau of Investigation, Kansas Highway Patrol and other agencies at all levels of government, the state's homeland security picture was analyzed and security measures were stiffened at airports, utilities and other key infrastructure, across the state to ensure the health and safety of the public were well-protected.

In July 2004, a Homeland Security section was established in the Kansas Division of Emergency Management to coordinate all phases of homeland security, including prevention/mitigation, preparedness, response and recovery. Other organizations within the department, including the Kansas National Guard and Civil Air Patrol, also provide homeland security support and assistance.

Civil Air Patrol

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c)(3) corporation and by congressional charter is the auxiliary of the United States Air Force (USAF). The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding.

The Adjutants General of Kansas

The position of adjutant general was officially created April 23, 1861, with the rank of brigadier general. The rank was reduced to colonel on Feb. 24, 1864, and then returned to brigadier general on May 1, 1901. On March 1, 1956, the rank was raised to major general and on July 1, 1970, to lieutenant general, contingent upon 15 consecutive years of tenure and as recommended by the governor and with consent of the Senate.

Maj. Gen. Tod M. Bunting Jan. 5, 2004 - Present	Brig. Gen. Samuel H. Kelsey Feb. 1, 1903 - March 31, 1905	Col. William S. Moorhouse March 4, 1869 - March 4, 1870
Maj. Gen. Gregory B. Gardner Feb. 10, 1999 - Oct. 31, 2003	Brig. Gen. Simeon M. Fox March 1, 1895 - Jan. 31, 1897 Feb. 22, 1899 - Feb. 1, 1903	Col. Josiah B. McAfee Aug. 18, 1867 - March 3, 1869
Maj. Gen. James F. Rueger Dec. 1, 1990 - Feb. 10, 1999	Col. Hiram Allen Feb. 1, 1897 - Feb. 21, 1899	Col. Thomas J. Anderson April 1, 1865 - Aug. 18, 1867
Maj. Gen. Philip B. Finley Oct. 18, 1987 - Nov. 30, 1990	Col. Albert J. Davis April 1, 1894 - Feb. 28, 1895	Col. Cyrus K. Holliday May 2, 1864 - March 31, 1865
Maj. Gen. Ralph T. Tice Oct. 1, 1980 - Oct. 17, 1987	Col. Henry H. Artz Jan. 10, 1893 - March 31, 1894	Brig. Gen. Guilford Dudley Feb. 27, 1863 - May 2, 1864
Maj. Gen. Edward R. Fry Jan. 1, 1973 - Sept. 30, 1980	Col. John N. Roberts April 1, 1889 - Jan. 1, 1893	Brig. Gen. Charles Chadwick March 22, 1862 - Feb. 26, 1863
Lt. Gen. Joe Nickell April 21, 1951 - Dec. 31, 1972	Col. Alexander B. Campbell Jan. 23, 1885 - March 31, 1889	Brig. Gen. Lyman Allen June 23, 1861 - March 22, 1862
Brig. Gen. Milton R. McLean Feb. 10, 1925 - April 17, 1951	Col. Thomas Moonlight Jan. 8, 1883 - Jan. 22, 1885	Brig. Gen. Robert B. Mitchell May 2, 1861 - June 20, 1861
Brig. Gen. R. Neill Rahn Jan. 11, 1923 - Feb. 10, 1925	Col. Peter S. Noble April 8, 1878 - Jan. 7, 1883	Territorial Adjutants General Adj. Gen. Hiram J. Strickler Aug. 31, 1855 - Jan. 1858
Brig. Gen. Charles I. Martin April 1, 1909 - Oct. 1, 1917 Jan. 27, 1919 - Jan. 11, 1923	Col. Hiram T. Beman March 2, 1876 - March 5, 1878	
Brig. Gen. Charles S. Huffman Oct. 1, 1917 - Jan. 27, 1919	Col. Charles A. Morris March 6, 1873 - March 2, 1876	
Brig. Gen. James W. F. Hughes April 1, 1905 - April 1, 1909	Col. David Whittaker March 5, 1870 - March 5, 1873	



Deployments

In January 2010, members of Topeka's **190th Air Refueling Wing Civil Engineering Squadron** deployed to Guantanamo Bay, Cuba, to assist with several base construction projects. Following the disaster in Haiti, the 190th airmen deployed to the U.S. Navy base at Guantanamo to assist with relief efforts.

A joint Kansas Army and Air National Guard team of approximately 60 personnel were honored during a ceremony, Jan. 14, as the second Kansas team to deploy to Afghanistan known as **Agribusiness Development Team #2**. The team, under the leadership of Col. Mike Dittamo, worked in conjunction with the Provincial Reconstruction Team, USAID, USDA, the Department of State and other agencies in Afghanistan's Laghman Province to assist in building capabilities for increased agricultural production, training and services, and improving the safety of food and other agricultural products that are produced and distributed to the Afghan people. They also assisted in the development of sustainable agriculture and other related enterprises that will increase the economic well-being of the Afghans.



Members of the second Kansas Agribusiness Development Team wait for the start of their deployment ceremony Jan. 14 in Salina. The Guardsmen's mission is to assist local Afghan farmers develop new crops and markets, as well as improving farming techniques.

The Kansas National Guard's **Agribusiness Development Team #1** was welcomed home from their year-long deployment to Afghanistan, March 13. The 60 soldiers and airmen of the Kansas National Guard deployed in March 2009. The ADT #1 was the first of three agribusiness teams that was sent by the Kansas National Guard, in partnership with Kansas State University, to build continuity and relationships with local and regional Afghan individuals and leaders.

Approximately 55 members of **Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion)**, Kansas Army National Guard, were honored during a ceremony, May 13, as they deployed for a year-long mission in support of Operation Iraqi Freedom.



Soldiers of Company G, 2nd Battalion, 135th Aviation Regiment prepare to board buses that will take them to Fort Hood, Texas, the first leg of their journey to Iraq in support of Operation Iraqi Freedom.

The unit is headquartered in Topeka. Their mission while in Iraq will consist of providing aeromedical evacuation support within the division and corps under the command and control of the General Support Aviation Battalion. They will also be providing the rapid evacuation and movement of patients while providing en-route care to

higher echelons of medical treatment, movement of medical personnel and accompanying medical equipment and supplies, consistent with evacuation priorities and operational considerations, to and from points as far forward as possible.

Approximately 560 members of Kansas Army National Guard's **2nd Combined Arms Battalion, 137th Infantry**, headquartered in Kansas City, Kan., took part in a deployment ceremony May 10. The soldiers



Wearing their orange berets as a mark of distinction, Guardsmen of the **2nd Battalion, 130th Field Artillery** are welcomed home from a year-long deployment to Egypt as part of a **Multinational Force and Observers** mission.

deployed to the Horn of Africa for a year-long mission to conduct offensive, defensive, and or stability operations in Africa in order to strengthen partner nation and regional security capacity to enable long-term regional stability, prevent conflict and protect U.S. and Coalition interests.

Twenty-one soldiers of the Kansas National Guard as they returned home May 14 from a peacekeeping mission in Kosovo. The soldiers were from **Headquarters and Headquarters Company and Company A of the 2nd Combined Arms Battalion, 137th Infantry Regiment**. The commander was Capt. Darren Koberlein. The soldiers deployed

in August 2009 to Kosovo, where they were attached to the 231st Brigade Support Battalion, North Dakota National Guard, as the Quick Reaction Force for Task Force Defender, KFOR 12, Multinational Task Force East.

Kansas National Guardsmen of the **2nd Battalion, 130th Field Artillery** were honored in welcome home ceremonies held on July 13 and 17. The approximately 450 soldiers, commanded by Lt. Col. John Rueger, deployed in July 2009 as part of a Multinational Force and Observers mission in Egypt. The mission of the MFO was to supervise the implementation of the security provisions of the Egyptian-Israeli Treaty of Peace and employ their best efforts to prevent any violation of its terms. The 2-130th FA is headquartered in Hiawatha, with subordinate units located in Abilene, Clay Center, Concordia, Holton, Marysville, Ottawa and Salina.

Approximately 300 Kansas National Guardsmen took part in a deployment ceremony on Oct. 17. The soldiers from the **778th Transportation Company (Heavy Equipment Transport)**, are headquartered in Kansas City, Kan. The unit was augmented by soldiers from the **731st Medium Truck Company** and the **137th Transportation Company (Palletized Loading System)**. All three units are part of the Kansas National Guard's 287th Sustainment Brigade. The Guardsmen will deploy to Kuwait to transport military equipment and supplies out of Iraq as U.S. troops withdraw from that nation. The unit conducting pre-mobilization training at the Great Plains Joint Training Center in Salina and concluded training at Camp Atterbury, Ind., prior to leaving for Kuwait.

Members of the Kansas **Agribusiness Development Team #3** were honored during a deployment ceremony in Salina, Kan., Nov. 23. ADT #3, which deployed to Afghanistan, is comprised of approximately 60 members of the Kansas Army and Air National Guard. The team continue the mission of previous teams, building on the relationships and programs they established.

Approximately 170 soldiers of the Kansas National Guard were welcomed home Dec. 23 from their year-long deployment to Afghanistan in support of Operation Enduring Freedom. The soldiers are from the **226th Engineer Company**, headquartered in Augusta, and soldiers from the **891st Engineer Battalion**, headquartered in Iola. Their mission in Afghanistan was to construct, repair, and maintain vertical infrastructures in support of support brigades or engineer brigades within the Afghanistan theater, including construction of base camps and facilities.

Resiliency Center

Located in Topeka; 2 federal, 2 contract employees

The Resiliency Center was initiated by Maj. Gen. Tod Bunting, the adjutant general, when Kansas National Guard suicides equaled combat deaths. The Kansas National Guard began a pilot program to facilitate resilient service members and families. He assembled a team that interviewed leaders and conducted content analysis of existing military leadership and stress management training programs. Information was gathered from a variety of sources, including American Association of Emergency Psychiatry; Walter Reed Army Institute for Research; National Defense University; Israeli military and psychological health experts; NATO Task Group, Research and Technology Organization; psychological and mental health experts; U.S. Army, Air Force, Marine Corp stress programs; Kansas State University, Institute for the Health and Security of Military Families; and the Purdue Military Family Research Institute.

The Resiliency Center's primary purpose is to develop a curriculum that can be used to teach resiliency related tools to soldiers, airmen, their families, and emergency management personnel.

Currently, the program offers two courses. Flash Forward is a resiliency training leader's



Maj. Gen. (Dr.) Raymond L. Webster (left), Air National Guard assistant to the Surgeon General, U.S. Air Force, and other group members listen to a point made by Brig. Gen. Jim Chow during a group discussion that was part of the "Flash Forward" course conducted by the Kansas National Guard Resiliency Center. Webster, Chow and other National Air Guard medical leaders came to Topeka in early October to take part in the course.

responders, medical compassion fatigue, physical core strength, cognitive skills, financial, and resiliency educational DVD.

Beyond education, skill development and longitudinal improvement is a key component in the development and enhancement of successful resilient adaptation. The Resiliency Center is currently working collectively with heart rate variability coherence biofeedback techniques for stress reduction, quick reference educational pocket guides, computer based training that provides an immersive environment to apply resiliency skills through interaction with virtual characters and interactive skills engagement trainers to improve coherence and stress management techniques.

More than 3,900 National Guard service members from 18 different states and territories have received the Flash Forward Course training to date, and the course is continuing to pick up momentum at the national level. The same result is expected for the Life Ties course and other future courses under development.

The Resiliency Center provides resiliency curriculum and tools to the greatest asset of any organization, the service members, civilian employees, and families of the National Guard.

**RESILIENCY
CENTER**
Performance and Adaptive Strategies for Success



**Maj. Shawn
Manley**



Dr. Rick Selig



**Sgt. 1st Class
Gordon Lamb**



Steve Rexer

course which consists of the following: leadership, assessment, bolstering strengths, family, spirituality, and application exercises. Life Ties is a resiliency training family course which consists of the following: introduction to family resiliency, unity and bonding, resourcefulness, reframing and flexibility, and goal setting.

Future resiliency courses under development include the following: first



People attending the Kansas State Fair in September had the opportunity to get an upclose look at equipment used by a variety of first responders during Kansas Preparedness Day, as well as some of the equipment fielded by the Kansas National Guard.



Kansas Homeland Security

Located in State Defense Complex, Topeka - 5 state employees

The Adjutant General has the primary responsibility and authority for directing statewide activities pertaining to the prevention of and protection from terrorist-related events. This responsibility includes the development and implementation of a comprehensive and coordinated strategy to secure the state from terrorist threats and attacks.

Bill Chornyak is the deputy director of Kansas Homeland Security. During the past year, an updated Kansas Homeland Security strategy was formulated in coordination with the seven Regional Councils and the Kansas Division of Emergency Management. Kansas Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of our state and citizens.



Bill Chornyak

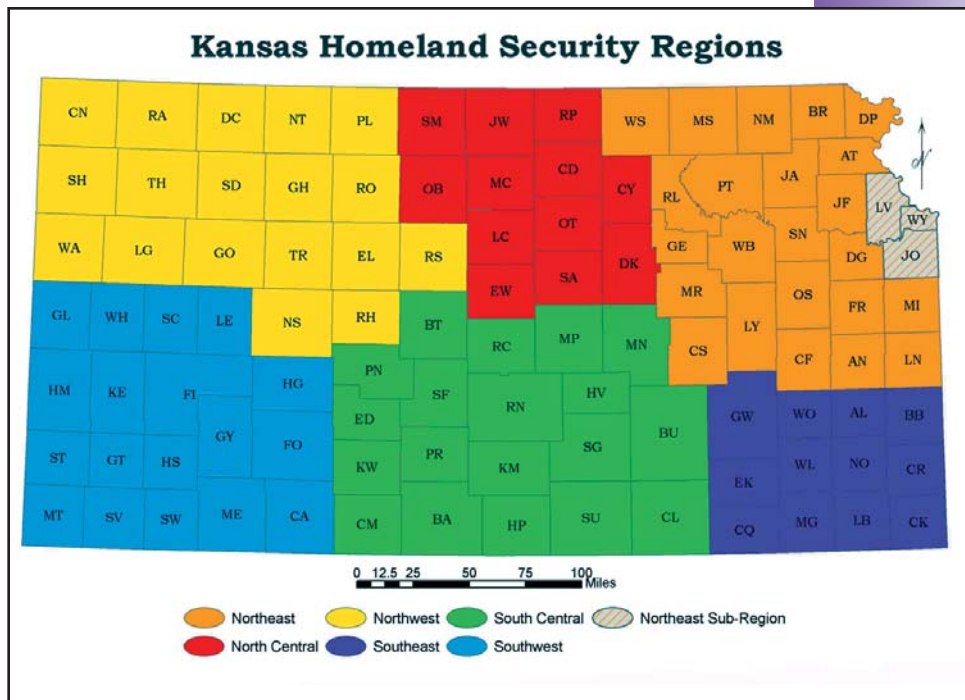
Kansas Homeland Security Areas of Concentration

- Awareness - Identify and understand terrorist threats within Kansas.
- Prevention - Detect, deter and mitigate terrorist threats to Kansas.
- Protection - Safeguard our citizens, their freedoms, property and the economy of Kansas from acts of terrorism.
- Response - Assist in coordinating the response to terrorist related events.

Focus Areas of Responsibilities:

- Continue to improve an updated State Strategic Homeland Security strategy.
- Conduct vulnerability assessments of the state's critical infrastructures and key resources.
- Facilitate the coordination of intelligence information between federal, state and private entities from the Fusion Center.

Kansas Homeland Security's intent is to be able to integrate seemingly unrelated pieces of information into coherent patterns and to recognize the significance of often obscure and incidental events and behavior by connecting those perennial dots for those entities that need to prepare, protect, prevent and respond to an incident.



- Coordinate and market advanced training and exercise requirements for both law enforcement and firefighters with the Kansas Division of Emergency Management's Crisis City Training Center.
- Develop and implement the state's critical infrastructure plan, including private industry input.
- Identify an Improvised Explosive Device training and requirements program in coordination with the Fire Marshal's office.
- Further develop agro-terrorism plans for the state.
- Develop a second Kansas Homeland Security Summit.

Under the Homeland Security program, the safety and security of children has been elevated to a top priority, as exemplified in Executive Order 06-12. Signed by Gov. Kathleen Sebelius, the order created the Governor's Commission on Healthy and Prepared Schools.

This forms a partnership between emerging interests and invested authorities concerned with preparedness, safety and health issues in Kansas schools.

Kansas Homeland Security, under the Adjutant General's Department, has contracted with Dr. Robert Hull, former Olathe School District assistant superintendent, to develop a strategic plan that integrates the numerous disciplines in responding to a crisis in the schools. With assistance from Dr. Hull numerous school districts are requesting vulnerability assessments of their schools. In 2010 to 2011, assessments in 21 school districts have been completed, scheduled or are waiting to be scheduled.



Maj. Gen. Tod Bunting addresses Kansas educators and other professionals attending the Safe and Prepared Schools conference in Wichita.

Our schools are the most valuable structures in our community because they possess the most priceless treasures of our society. They should receive the constant attention and protection they deserve. School safety and all hazards preparedness should rise to the level of value we place on our children.

Although Homeland Security addresses chemical, biological, radiological, nuclear or explosive threats aimed directly at citizens, it also concerns itself with threats to agriculture and the food supply, whether as a result of terrorism or an act of nature. Agriculture accounts for one in six jobs in the United States; in Kansas, live-stock farming alone is more than

a \$12 billion business.

Biological threats include not only weapons, but also naturally occurring outbreaks of illness that could have a drastic impact on public health, safety and the economy. Homeland Security monitors the progress of threats to public health, such as pandemic flu outbreaks and coordinates efforts of public health officials to anticipate and counter epidemics.

State and National Priorities for Homeland Security

- Implement the National Incident Management System and the National Response Framework.
- Expand regional collaboration, both intra- and interstate, with an emphasis on food and agriculture security.
- Implement the National Infrastructure Protection Plan.
- Strengthen information sharing and collaboration capabilities.
- Strengthen interoperable communications capabilities.
- Strengthen chemical, biological, radiological, nuclear and explosive detection, response and decontamination capabilities.
- Strengthen medical surge and mass prophylaxis capabilities.
- Strengthen Emergency Operations Planning and Citizen Protection Capabilities.
- Develop the Kansas Critical Infrastructure Protection Plan.
- Identify Critical Infrastructure and Key Resources in Kansas that meet National and State criteria.

Using the process outlined in the Homeland Security Presidential Directive-8, partners from various state, federal and private agencies reviewed and updated a detailed statewide vulnerability assessment. This report was the basis for regionalization of ongoing homeland security grants. With the assistance of the State Administrative Agency, Kansas Highway Patrol, timelines have been established in formulating the state's investment strategies. This is a yearly DHS requirement and is due to DHS by the end of March each year.

The team works in conjunction with the Kansas Division of Emergency Management's Technological Hazmat Section to conduct vulnerability assessments on chemical facilities throughout the state.

Kansas Homeland Security Team

The Kansas Homeland Security Team provides the state with a knowledgeable and professional staff to go to sites identified as critical infrastructure by the state of Kansas or the federal government. This team works with multiple state agencies and private industries to build private/public partnerships by providing assessments focused on hardening target strategies. The team consists of five members with one currently on extended military leave.

In 2010, the division conducted Buffer Zone Protection assessments, which gave law enforcement agencies in Kansas \$600,000 to purchase equipment.

In addition to the assessments, the division conducted training in the Automated Critical Infrastructure Asset Management System in Kansas. The Automated Critical Infrastructure Asset Management System is a federally sponsored database used for information sharing among planners, analysts, and emergency responders. To date, 2,500 critical infrastructure sites have been entered into the system.

In 2010, the division funded training for the state's six bomb team members so that they could obtain training in beginner and advanced improvised explosive device instruction.

The team conducted vulnerability assessments at the University of Kansas on three separate occasions to address security related issues with respect to large sporting events, evacuation, active shooter and natural disasters. KU used these assessments to conduct a table top exercise for members of Kansas Homeland Security and the Kansas Division of Emergency Management.



Brig. Gen. Eric Peck



Col. J.J. Jordan



Lt. Col. Richard Fisher

The Great Plains Joint Training Center provides military and civilian organizations an exceptional opportunity to operate in a joint environment. The GPJTC is the result of the Adjutant General's Department working with numerous state and local government agencies and public safety professional organizations to determine how best to integrate the needs of emergency responders, public and industry safety officials and the National Guard into realistic training and exercise facilities. Brig. Gen. Eric Peck received command of the GPJTC in October 2010 from Brig. Gen. Norman Steen, who retired. Col. Jeffrey J. Jordan is the deputy commander and Lt. Col. Richard Fisher is the executive officer.

The GPJTC is integral to the Kansas National Guard's ability to conduct pre-mobilization training for its soldiers here at home prior to deployment. This keeps Kansans in the community during this extensive training rather than away from family and friends at military installations outside the state. It is an essential part of the training certification that is now a National Guard responsibility resting with the Adjutant General of Kansas, a transformation initiative of the Department of Defense.

Business and Industry Forum

A key component to the success of the GPJTC has been its partnership with private enterprises. Business leaders from across the state met May 26 to 27 at the GPJTC for the third annual Business and Industry Forum for Disaster Response and Recovery. The forum is designed to facilitate public and private sectors working together during disaster response. The forum addresses the disaster response process and how the parties can assist each other.

The key benefit to attendees was the interaction, discussion and mutual understanding gained through participation. The main session included panel presentations and discussions on private businesses that have survived a disaster. Other topics related to disaster planning included public information, logistics and threats to the state's oil and gas industry.

Operation Smoky Hill

Nearly 300 local, state and federal first responders, including National Guard units from Kansas and Nebraska, joined forces for an eight-day exercise in Salina July 11 to 18. Operation Smoky Hill took place at Crisis City, the Great Plains Joint Training Center, the Saline County Emergency Operations Center, and the Kansas Highway Patrol Training Academy, testing civilian and military response to a domestic terrorism scenario.

The exercise scenario involved requesting support from the Nebraska National Guard. This initiated actions for one of the primary goals of the exercise, which was to provide certification training and national validation for the Nebraska National Guard's new Chemical, Biological, Radiological, Nuclear and High-Yield Explosive Enhanced Response Force Package (CERF-P). The CERF-P, made up of 180 to 200 Guardsmen, assists first responders with casualty search and extraction, decontamination and validation.

The exercise scenario involved

requesting support from the Nebraska National Guard. This initiated actions for one of the primary goals of the exercise, which was to provide certification training and national validation for the Nebraska National Guard's new Chemical, Biological, Radiological, Nuclear and High-Yield Explosive Enhanced Response Force Package (CERF-P). The CERF-P, made up of 180 to 200 Guardsmen, assists first responders with casualty search and extraction, decontamination and validation.



The Crisis City facilities and training venues are available to military and civilian agencies from any city or state in the United States. The Nebraska National Guard's Chemical, Biological, Radiological, Nuclear and High-Yield Explosive Enhanced Response Force Package took part in Operation Smoky Hill at Crisis City in July 2010 to conduct certification training and validation.

mination and medical triage in the event of a terrorist attack.

Agencies that participated in Operation Smoky Hill included the Kansas National Guard, Kansas Division of Emergency Management, Kansas Department of Health and Environment, Kansas Highway Patrol, Kansas Regional Search and Rescue Team, Kansas Civil Air Patrol, Major Emergency Response Group, Kansas Bureau of Investigation, Saline County Emergency Management, Saline County Sheriff's Department, Salina Police Department, Salina Fire Department, Salina-Saline County Health Department, Salina Regional Health Center, Salina Surgical Hospital and the American Red Cross, as well as representatives from the FBI and Secret Service.



Firefighters bring a "victim" out of a train passenger car at the Crisis City rail venue during Operation Smoky Hill, a joint civilian-military training exercise conducted in July.

Kansas Technical Rescue Conference

The third annual Kansas Technical Rescue Conference was held Sept. 10 to 12 at the GPJTC and Crisis City. The conference was hosted by the Kansas Search and Rescue Working Group and the Kansas Fire and Rescue Training Institute in partnership with GPJTC.

The conference offered an exceptional personal and professional development opportunity for the technical rescue community in Kansas. Participants gathered from across the spectrum of rescue disciplines, including structural collapse, trench collapse, confined space, water rescue teams, along with equipment, manufacturers and distributors. It provided an open forum for sharing news and views on advances in equipment and techniques, technical problems, and mutual issues surrounding our local jurisdictions.

Joint Military Operations

The facilities and personnel associated with the GPJTC provide an unparalleled opportunity for our warfighters to train in a joint environment. The ability GPJTC affords soldiers and airmen to mission plan, execute and debrief face-to-face can be found at only a few locations in the United States.

The year was marked by several very successful close air support exercises conducted with support of the Kansas National Guard's 284th Air Support Operations Squadron. GPJTC also hosted three Air National Guard Air Support Operations Squadron annual training exercises and numerous joint terminal attack controller training deployments.

Viking Strike

Viking Strike is the name given to the close air support exercises conducted at GPJTC. The inaugural Viking Strike was conducted by the 284th ASOS and visiting Joint Terminal Attack Controllers from around the country.

Viking Strike has been primarily supported by A-10 aircraft from the 303rd Fighter Squadron, Whiteman Air Force Base, Mo. During the exercise, the 303rd operates from the Salina Municipal Airport in order to maximize range time and to capitalize on the opportunity to meet directly with the JTACs and soldiers. The close air support exercises have also included F-16, B-1, B-52 aircraft and helicopters from the Kansas Army National Guard and Fort Riley. Training exercises such as Viking Strike are important not only because they provide outstanding training to teach advanced JTAC skills, but also provide a critical opportunity for JTACs and soldiers to train together before they fight together in combat.

A significant milestone was reached this year with the completion of an extensive environmental assessment to allow a broad range of ground training activities to occur at Smoky Hill Weapons Range. This will considerably improve the ability of GPJTC to conduct joint military training.

Fort Riley

With the return of the Combat Aviation Brigade to Fort Riley, GPJTC and Smoky Hill

Weapons Range has supported several helicopter training events, including weapons firing, door gunnery and participation in close air support exercises. Fort Riley has been a devoted partner as GPJTC expands its ability to support the joint warfighter. Future exercises will focus on the entire joint fires and effects spectrum.

Unmanned Aerial Systems/Remotely Piloted Aircraft

GPJTC continues to expand its role in unmanned aerial system missions. GPJTC's focus is to provide an unmatched opportunity for joint forces to train on how to operate unmanned aerial vehicles in combat operations and in the development of unmanned aerial system capabilities to support disaster response. GPJTC has formed a partnership with Kansas State University's Applied Aviation Research Center to develop a UAS capability for the state of Kansas.

The center's unmanned aerial systems programs office collaborates closely with GPJTC and the private sector to focus on developing unmanned flight in the National Air Space and training unmanned systems pilots and operators. Kansas State University is establishing criteria for unmanned aerial system flight operations, including activity at the Kansas National Guard's nearby Smoky Hill Weapons Range and, eventually, at the Herington unmanned aerial system flight facility. The program office establishes policies and procedures to enable both military and civilian organizations to fly and test at local facilities.



Jeremy Jackson
Kansas Attorney
General's Office



Kansas Intelligence Fusion Center



The Kansas Intelligence Fusion Center is a multidisciplinary team of homeland security analysts dedicated to producing relevant information for local, state and tribal agencies, and non-governmental organizations. Its location in a Sensitive Compartmented Information Facility enables the Kansas Intelligence Fusion Center to meet the classified and unclassified information needs of the state of Kansas.

The Kansas Attorney General serves as the lead agency within the center with strong support from the Adjutant General's Department and more than 30 other public and private agencies. The center consolidates and analyzes all-source information (law enforcement, intelligence, health, agricultural, communications, transportation, and public utilities, etc.) to address Kansas-specific information requirements for prevention, mitigation, preparedness, response and recovery. The Kansas Intelligence Fusion Center is a one-stop shop for statewide information sharing between local, state, tribal and federal government agencies, non-governmental organizations and private entities. By utilizing multi-agency funding sources, the Kansas Intelligence Fusion Center provides relevant and timely information to local entities at no cost to them.

Fast Facts

- Statewide information for Kansas local and regional homeland security entities through the Kansas Intelligence Fusion Center.
- Team of professionally trained analysts, able to provide local and state homeland security professionals with timely and relevant information.
- All-source information products, customized for local and state homeland security professionals.
- Constantly updated net assessment of threats and trends affecting Kansas Homeland Security.
- Collaborative center supporting governmental agencies, non-government organizations, and private sector entities; to include law enforcement, agriculture, health, communication, transportation, utilities, emergency management and the Kansas National Guard.
- Staffed by local, state, and federal personnel with access to critical information from national level intelligence agencies.
- Direct intelligence/information support for local Incident Commander using the Incident Command System/National Incident Management System model.

Integrated Initiatives Office (IIO)

Located in Nickell Armory, Topeka

Modeled off the Pentagon's Office of Net Assessment, the Integrated Initiatives Office is responsible for long-term forecasting, strategic analysis and the development of integrated homeland security concepts for Kansas. The IIO has been the driving force behind the design and development of the Eisenhower Center for Homeland Security Studies, the Kansas Intelligence Fusion Center, the domestic application of the Expeditionary Medical Support System, various domestic response/situational awareness initiatives and more than 70 Kansas National Guard and public safety concepts targeted at addressing emerging asymmetric threats and long-term sustainability. To accomplish these functions, a fellowship program has been developed to bring homeland security professionals and public officials together to discuss interagency multi-discipline approaches to current and emerging challenges. All agencies, groups and officials who have a role in Kansas homeland security are encouraged to participate.



Eisenhower Center

Located in Nickell Armory, Topeka

Over the past year, the Eisenhower Center has served the state well in the area of education and training, and continually strives to advance capability in the simulation and technology arena. Designed as a catalyst for collaborative efforts among emergency responders and managers, local and state agencies, educational institutions, non-government organizations, private sector partners and elected officials, the center has become a resource for conducting various workshops, exercises and a broad range of training venues.

The center was utilized to host a Governor's cabinet-level exercise, served as a simulation cell for state-level exercises, and is being groomed as a hub for technical resources in support of state emergency operations center activations. As the field of emergency management evolves to meet the ever-changing challenges and needs of our state, training and exercise opportunities remain a convincing factor in validating our capabilities. Leadership development, enhancing program management skills, and the analysis of best practices and technologies continue to evolve within the concepts of the Eisenhower Center.



Participants from federal agencies used Eisenhower Center for their workspace as part of an emergency exercise for Wolf Creek Generating Station.



The city of Greensburg, Kan., continues to recover from the devastating tornado that struck the community in May 2007, as evidenced by the rebuilding of the Kiowa County Memorial Hospital. Prior to the rebuilding, the area was served by medical personnel working out of an Expeditionary Medical System mobile hospital (below) provided by the Kansas National Guard.





Kansas Division of Emergency Management

Located in State Defense Building, Topeka - 28 state employees



Angee Morgan

The Kansas Division of Emergency Management (KDEM) is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards.

Maj. Gen. Tod Bunting, the adjutant general, is the director of KDEM and Kansas Homeland Security. Angee Morgan is the deputy director of KDEM.

KDEM was created under the revised statutes of Kansas, KSA Chapter 48, Article 9, (Kansas Emergency Preparedness for Disasters Act); and KSA Chapter 65, Article 57, (Kansas Emergency Planning and Community Right to Know Act). Specifically, under the Emergency Management Act, it is the policy of KDEM and the state to:

- Reduce the vulnerability of people and communities to damage, injury, loss of life and/or property resulting from natural, technological or manmade disasters and emergencies, civil disturbances, hostile military or paramilitary action;
- Provide an emergency management system embodying the aspects of mitigation, preparedness, response and recovery;
- Clarify and strengthen the roles of the governor, state agencies and county governments in the prevention of, preparation for, response to and recovery from disasters, emergencies or civil defense emergencies;
- Authorize and provide for cooperation and coordination of activities relating to prevention of, preparedness for, response to and recovery from disasters, emergencies and civil defense emergencies by agencies and officers of this state and its political subdivisions;
- Assist in mitigation and prevention of disasters, emergencies and civil defense emergencies caused or aggravated by inadequate planning for and regulation of public and private facilities and land use; and
- Provide funding of activities incidental to carrying out the purposes of the Emergency Management Act.



In emergency situations, first responders organizations operate out of the State Emergency Operations Center in Topeka to better coordinate resources and response activities.

KDEM's mission is to build sustainable capabilities across all phases of emergency management in Kansas through selfless service.

KDEM, in coordination with county emergency managers and the Department of Homeland Security/Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM's vision is a state that is educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.

Planning

In 2010, KDEM's planning efforts included a substantial revision of the Kansas Response Plan, continued support of Continuity of Operations Planning at the state and local level, completion of county resource typing grants and the deployment of the Kansas Vulnerable Needs Planning System.

County Emergency Operations Plans continue to be reviewed for compliance with the National Incident Management System, SARA Title III, and Kansas Planning Standard requirements.

KDEM continues to take an all-hazard approach to emergency planning to encourage effective and consistent response to any disaster or emergency, regardless of cause.

Kansas Response Plan

Accomplishments for 2010 include:

- Revision of the Kansas Response Plan to provide the following improvements:
 - o Creates a plan which provides support through all phases of emergency management;
 - o Protocols for incident management actions (Emergency Management Assistance Compact, Preliminary Damage Assessments, mission tasking, etc);
 - o Increased specificity of Emergency Support Function actions and responsibilities;
- Fostered partnerships with private sector entities which provided valuable subject matter expertise.
- Increased use of Incident Specific and Support Annexes, including Radiological Incident Annex, Biological Incident Annex, Mass Fatality Support Annex, Continuity of Government Support Annex and Debris Management Support Annex

Continuity of Operations Planning

Accomplishments for 2010 include:

- Created a comprehensive state agency alternate facility identification report made available to state agencies.
- Presented at the National FEMA COOP conference on “COOP Planning, Kansas Style.”
- Established annual review cycle for all state Continuity of Operation plans to be re-graded by Feb. 1, 2011.
- Completed Continuity of Operation training for all 105 counties.
- Assisted emergency managers to facilitate county entities in development of department-specific COOP plans which are incorporated in a county master Continuity of Operation plan.



Brandt Haehn, a planner with the Kansas Division of Emergency Management, gives a presentation on Continuity of Operations Planning to participants of the third annual Business and Industry Forum, conducted at the Great Plains Joint Training Center in Salina.

County Emergency Operations Plans

Accomplishments for 2010:

- Approval of 16 County Emergency Operations Plans to achieve 103 approved plans out of 105 counties in the state.
- Training for new county emergency managers.

National Incident Management System Resource Typing

Accomplishment for 2010:

- Launched the Kansas-MAP Web application, including a Closest Resource Tool that allows emergency managers to identify the closest needed resources.
- Mapped and verified many local resources, updated critical information while giving Kansas college students internship opportunities.

Vulnerable Needs Planning System (Registry)

Accomplishments for 2010 include:

- Established “Kansas Vulnerable Needs Planning System” which voluntarily registers individuals, volunteers (via KSERV), and facilities serving citizens with vulnerable needs.
- Finalized United Way 2-1-1 contract to validate initial registrations, provided telephone

support of registrations and annual verification of personal data.

- Memorandums of Understanding sent to counties to sign for access to the reporting side of the system.

Mitigation

In 2010, the Hazard Mitigation Grant Program funded more than \$20 million in grants. These grants consisted mostly of building safe rooms in schools to reduce risk to life safety and provide peace of mind for parents when their children are at school. Hazard Mitigation Grant Program funding also assisted in rebuilding rural electric cooperative infrastructure, planning grants, buyouts of flood prone properties, flood control projects and additional safe rooms in communities and Boy Scout camps.

KDEM's Mitigation Section consists of the state hazard mitigation officer, mitigation planner and three state augmentees whose jobs are funded using a management grant under the Hazard Mitigation Grant Program. State employees work daily with FEMA in administering five separate grant programs: Hazard Mitigation Grant Program, Pre-Disaster Mitigation, Severe Repetitive Loss, Repetitive Flood Claims and Flood Mitigation Assistance. The mitigation section also conducts mitigation outreach and raises awareness on mitigation and what it can accomplish in local communities. In fiscal year 2010, the mitigation section had three more disasters declared, DR-1868, DR-1885, and DR-1932, for which disaster related funds became available under the HMGP.

Through multiagency cooperation, the state of Kansas Hazard Mitigation Plan update for 2010 to 2013 was approved. This plan provides the ability for grant funding and allows the state to receive assistance through the Public Assistance Program, which occurs after a federally declared disaster. Local mitigation plans have been approved for the following: 56 multijurisdiction plans, one county-only plan and one tribal plan. Through the dedication to secure a FEMA approved Hazard Mitigation Plan for every Kansas county, the Mitigation Section will have the opportunity to obligate funds to more Kansas counties and their jurisdictions.

Preparedness

Preparedness is a shared responsibility, and the agency works closely with local, state, federal and nongovernmental partners to achieve optimal and reasonable levels of disaster readiness. Following a capability-based planning approach, the agency supports building capabilities suitable for a wide range of threats and hazards while working within an economic framework that necessitates prioritization and choice. Preparedness initiatives in Kansas have adopted a systems-based regional approach that enables a growing number of stakeholders to blend expertise and integrate resources to better serve the citizens of the state.

Training

In 2010, KDEM and Kansas Homeland Security training programs focused on the continued delivery of training opportunities aimed at enhancing the emergency management and homeland security capabilities of first responders at the local and state level.

Training accomplishments in 2010 included:

- Facilitated the delivery of 22 courses from the National Domestic Preparedness Consortium providers to 840 Kansas first responders.
- Sent 867 Kansas first responders to courses on the campuses of NDPC providers.
- Coordinated the delivery and attendance at 48 training or conference events for the seven Regional Homeland Security Councils.



The Kansas Division of Emergency Management works with schools and other public institutions to facilitate construction of tornado-resistant safe rooms. This facility in the Basehor, Kan., high school was funded in part by a federal Hazard Mitigation Assistance Grant. The 8,000 square foot free-standing building doubles as a fitness/health center and can hold all of the school's students, and attendees at local sporting events.

- Conducted 133 FEMA/National Incident Management System emergency management courses to 2,733 participants.
- Provided two instructor professional development courses for volunteer instructor cadre.
- Conducted five Web seminars on National Incident Management System 2010 compliance to 86 participants.



Maj. Gen. Tod Bunting speaks at a news conference during Kansas Preparedness Day at the Kansas State Fair unveiling the new Kansas Vulnerable Need Registry.

- Developed a course specific to the responsibilities of Kansas local emergency managers titled "Emergency Management 101: Everything You Need to Know Before the Next Kansas Disaster."
- Helped develop the Kansas Intergovernmental Preparedness for Essential Records plan and completed instructor certification to deliver program.
- Conducted three training focus groups for the purpose of identifying core competencies of local emergency managers.

Volunteer Training Cadre

In order to conduct courses in all regions of the state, KDEM training program relies heavily on a cadre of volunteer instructors. Currently, there are 157 members of the training cadre. These individuals come from a variety of state and local disciplines and teach the general emergency management courses and the courses for National Incident Management System compliance.

Exercise Program

KDEM serves as the Exercise Administrative Agency for the state's Homeland Security Grant Program and supports the principles set forth by the Homeland Security Exercise Evaluation Program. Partnerships remain constant with other state agencies that have exercise needs and requirements. The agency is strengthening its capacity to support exercise program development at local and regional levels and to share expertise and resources statewide and across disciplines.

Exercise accomplishments include:

- Supported and developed more than 80 exercises across the state, including local, state and federal level partners.
- Conducted the Homeland Security Exercise Evaluation Program across Kansas.
- Purchased exercise simulation equipment that is deployable on a statewide basis.
- Conducted the annual Training and Exercise Planning Workshop to identify a multiyear exercise strategy.
- Supported staff in completing the DHS/FEMA Master Exercise Practitioner Program.
- Developed a new Exercise Evaluation Guide for behavior health responses and posted on the DHS/FEMA Lessons Learned Information Sharing Web site.
- Presented the Training and Exercise Planning Workshop concept to the Regional Council Coordinating Committee.

Local and Regional Coordination

K.S.A. 48-929(n) requires KDEM, under the direction of the adjutant general, to develop a regional emergency management system which includes the use of regional coordinators that provide training and preparation of state, county, city and interjurisdictional disaster agencies to prevent, respond to, mitigate and recover from emergency situations.

In 2004, the infrastructure was created based on seven administrative regions with field staff hired and assigned to each of those regions. The guiding mission of the regional coor-

dinators is to assist local officials in coordinating preparedness activities, and to act as a state liaison representative to establish and maintain linkages among the prevention and response community partners at the local, regional, state and federal levels.

Each of the regions formed a regional council comprised of multijurisdictional, multidiscipline partners and developed their own bylaws and governing protocols. Now in existence for nearly five years, each of these regions continue to examine current response capabilities and identify common solutions and priorities for improvement.

Accomplishments include:

- Regional councils are successfully forming joint investment projects (i.e. Interoperable communications, Incident Management Team, Search and Rescue, Credentials, Planning, etc.) and erasing regional boundaries to facilitate completion of projects.
- Leadership of the councils meet quarterly to discuss common issues and solutions to guide strategic planning opportunities.
- Regional council representatives provided input into the revision of the State Homeland Security Strategy and the annual State Preparedness Report.
- Regional Councils sponsored IMT team members to attend the All Hazards Incident Management Team in Houston, Texas.

Working Groups

The regional council infrastructure has been a huge contributor in engaging partners at the grassroots level and has served well in identifying issues and challenges that impact the state as a whole. From this regional structure, the “working group” concept was created to build a forum for dialogue among subject matter experts interested in seeking solutions to common problems and finding efficient ways to resolve funding barriers. Membership on these working groups is sought from each of the seven regions for a statewide perspective.

Several working groups have formed over the past few years to address specific response needs and resources. These groups include Incident Management Teams, Search and Rescue, Law Enforcement, Geographic Information Systems Team and Credentialing. The successes of these working groups are proving that the state of Kansas can enhance capabilities by developing resources that are deployable.

Accomplishments for 2010 include:

- Hosted the second annual Search and Rescue conference in Salina.
- Incident Management Team and Search and Rescue working group meetings were conducted quarterly.
- A new working group was established with law enforcement officials from local and state departments and agencies. Monthly meetings have been conducted as the structure of the group forms.
- Thirteen position specific and technical trainings have been offered across the state for Incident Management Team and Search and Rescue members.
- Staff was invited to Mississippi to conduct the Command and General Staff class to further the partnership created during Hurricane Katrina.
- Incident Management Team individuals were selected to begin forming a Type 3 team in Kansas.
- Purchased collapse cameras for each of the Search and Rescue teams.
- Incident Management Team and Search and Rescue members participated in the Operation Smoky Hill exercise at Crisis City.



State, local and federal agencies took part in an emergency exercise in Ottawa, Kan., in April.

National Incident Management System

KDEM serves as the state National Incident Management System coordinator and in this capacity is responsible for ensuring that all first responder agencies receive information regarding NIMS principles, concepts and activities. This includes promoting the adoption and implementation of NIMS and encouraging the annual reporting of NIMS compliance activities by state, local and tribal entities.

2010 NIMS Accomplishments:

- Conducted five Webinars to 86 local participants on 2010 NIMS compliance reporting using the NIMSCast online tool.
- Received NIMS compliance reports from 195 first responder agencies at the local, county and state level.
- Submitted annual NIMS compliance report for the state of Kansas.

Kansas Center for Safe and Prepared Schools

Beginning operations in February 2009, the Kansas Center for Safe and Prepared Schools carries the mission to provide leadership, training and resources to member schools that will sustain and improve the safe and prepared learning environments in Kansas schools. School safety and preparedness is not just an educational responsibility. It

is a challenge greater than what any single agency can accomplish. As a result, the KC-SPS has built a collaborative approach with several state agencies (Kansas Adjutant General's Department, Kansas Division of Emergency Management, Kansas Homeland Security, Kansas Department of Education, Kansas Highway Patrol, Kansas Attorney General's Office, Kansas Department of Health and Environment), state level associations (Kansas National Education Association, United School



KDEM personnel performed the role of observer/evaluators during an exercise conducted by Shawnee County Emergency Management in June.

Administrators of Kansas), as well as the Governor's Office.

2010 Accomplishments:

- Gained more than 250 member school districts.
- Led and sponsored the Governor's Commission on Healthy and Prepared Schools.
- Recognized by a Senate Resolution No. 1843. Urged Kansas school boards to maintain an atmosphere of safety in schools and to remain prepared for the unknown.
- Developed a working group of school officials and public safety professionals to advise and counsel on initiatives.
- Co-hosted a Safe and Prepared Schools conference attended by more than 200 professionals.
- Supported three district/community teams to attend the Multi-Hazard Emergency Planning for Schools course at the Emergency Management Institute in Emmitsburg, Md.
- Piloted a field offering of the Multi-Hazard Emergency Planning for Schools course in Cowley County with more than 40 participants.
- Created and distributed model school plans.
- Created and distributed building and classroom crisis kits.
- Conducted various vulnerability assessments in districts across the state.

Citizen Corps

Following the events of Sept. 11, 2001, state and local governments increased opportunities for citizens to become an integral part of protecting the homeland and supporting the local first

responders. Officials agree that the formula for ensuring a safer, more secure homeland consists of preparedness, training and citizen involvement in supporting first responders.

In January 2002, President George W. Bush launched USA Freedom Corps, an initiative that includes Citizen Corps, to capture the spirit of service that emerged throughout our communities following the terrorist attacks. The Kansas Division of Emergency Management manages the Kansas Citizen Corps Program, which has been awarded DHS/FEMA State Homeland Security funds since federal fiscal year 2002 to further the readiness of counties against all hazards, including terrorism.

The Kansas Citizen Corps program is made up of 43 Citizen Corps Councils in the state including Medical Reserve Corps, Neighborhood Watch, Volunteers in Police Service, Fire Corps and Community Emergency Response Team programs.

The mission of Citizen Corps is to harness the power of every individual through education, training, and volunteer service to make communities safer, stronger, and better prepared to respond to the threats of terrorism, crime, public health issues and disasters of all kinds.

In 2010, Kansas Citizen Corps was a partner in the Kansas Human Services in Disaster Summit, reaching out to Volunteer Organizations Active in Disaster and human service professionals to increase knowledge and training in the field of disaster human services. This summit brought together more than 120 partners from volunteer organizations and local, state and federal government.

Kansas Citizen Corps is also active in preparedness outreach campaigns in the state during Severe Weather Awareness Week, the Kansas State Fair and Kansas Preparedness Day. By teaching citizens of the state about disaster preparedness, Citizen Corps is able to achieve its mission to make communities safer, stronger and better prepared to respond to the threats of terrorism, crime, public health issues and disasters.

Kansas Commission on Emergency Preparedness and Response

The purpose of the Commission on Emergency Preparedness and Response includes carrying out all requirements of the federal Emergency Planning and Community Right-To-Know Act of 1986, providing assistance and advice in establishing policy for the coordination of state agency activities relating to emergency training, preparedness, planning, and response, chemical release reporting and prevention. CEPR advises the adjutant general, Kansas Division of Emergency Management and others in the preparation and implementation of all emergency plans prepared by state agencies and county emergency plans. It also advises in coordinating, advising or planning tasks related to community right-to-know reporting, toxic chemical release reporting, management of hazardous substances, and emergency planning and preparedness for all types of hazards and disasters.

The CEPR consists of 27 members with broad representation from both government and private industry. The CEPR has chartered several subcommittees including a Deployable Resources, Continuity of Operations, Incident Management and Public Private Partnership Committees. The commission publishes an annual report titled "Managing the Risk," which can be downloaded off the Kansas Division of Emergency Management Web site.

Crisis City

KDEM accepted responsibility for Crisis City from the adjutant general in October 2009. Since that time, Crisis City has seen significant growth and expansion of not only the physical plant, but of its scheduled use for training, drills, exercises and conferences. Crisis City, located in Salina, is a multiuse training complex for first responders, emergency management professionals, and the military at the local, state and federal levels.

Crisis City has hosted numerous training events for a variety of state and local agencies and military units, including the State Fire Marshal Bomb Squad, Kansas Search and Rescue Dog Association K-9 teams, National Association of Search and Rescue K-9 teams, Salina Fire Department, Salina Police Department and the Kansas Army National Guard.

One major training event, Operation Smoky Hill, was a multidiscipline, multilevel exercise that included hundreds of local, state and federal first responders and emergency management personnel, as well as National Guardsmen from Kansas and Nebraska. Participants in the exercise encountered realistic scenarios and training venues, including a derailed train, release of hazardous materials, building collapse, mass casualties and simultaneous serving of arrest warrants in an urban setting.

Local and state law enforcement SWAT, hazmat and Technical Search and Rescue teams worked with Kansas and Nebraska National Guardsmen during this complex, interwoven scenario. Approximately 300 first responders and emergency management personnel from across the state participated, as well as the FBI Joint Terrorism Task Force, FBI Radiological

Response Team, the U.S. Secret Service and the State Emergency Operations Centers of Kansas and Nebraska. More than 300 members of the Nebraska National Guard Chemical, Biological, Radiological, Nuclear and Explosive (CBRNE) Emergency Response Force Package deployed as part of Operation Smoky Hill for their federal evaluation and certification. Operation Smoky Hill was a huge success, due to the realism experienced in the training venues and the significant amount of cooperation exhibited by all agencies and units involved.



Search and rescue personnel work on the simulated collapsed building rubble pile at Crisis City during the annual Technical Search and Rescue Conference in November. The conference was one of many training events conducted at Crisis City in 2010.

Training venue development is continuing at Crisis City. Kansas Pipeline Association is constructing a Pipeline Venue, which includes buried and exposed product transfer pipeline that can be energized with compressed water and air. This capability allows for “leaks” to be created by numerous electric valves, thereby creating various scenarios where first responders and private industry safety personnel learn to work more effectively and efficiently together. It also includes a small house plumbed into the buried pipeline, a drilling rig, a pumping derrick, propane tanks and an overturned tanker trailer.

Burlington Northern Santa Fe Railroad is providing Crisis City with an additional anhydrous ammonia tanker car for the Rail

Venue. Westar Energy is providing multiple training venues with downed electrical wires and utility poles, complete with light arms, cross members and transformers to provide enhanced realism to each training venue. A Box For You, Wichita, is providing a blast-proof shipping container for use as a portable emergency operations center, which will be integrated into exercises involving local and state emergency management personnel.

Crisis City also hosts numerous leadership conferences. One recent event was the 2010 Kansas Technical Search and Rescue Conference in November. This conference brought together most of the Search and Rescue Teams from across Kansas for a day of meetings and discussions and hands-on instruction utilizing the Collapsed Structure Venue, the Technical Rescue Tower and the Urban Village.

Reservations for conferences, training and exercises at Crisis City may be made by email at crisiscitykansas@gmail.com, or visit <http://kansastag.ks.gov/default.asp>.

Kansas Emergency Management Response and Recovery

One of the primary missions of the Adjutant General’s Department is to protect the lives and property of Kansas citizens when natural and manmade disasters strike. The Adjutant General’s Department responds through the Kansas Division of Emergency Management.

KDEM, through the Kansas Response Plan, coordinates the response activities of state agencies to support county emergencies. Emergency management interacts daily with other state agencies to ensure operational plans are exercised, revised and consistent with current federal mandates. KDEM also works with the county emergency managers, Wolf Creek Nuclear Generating Station and numerous other agencies to provide training, technical expertise, assistance, resources and assessments.

Kansas Assessment Team

The Kansas Assessment Team is comprised of professional building officials who are members of the International Code Conference of Building Officials and architects who are members of the American Institute of Architects. In the wake of disasters, this team conducts damage assessments of homes and buildings, providing information to owners and others regarding the safety and validity of issuing building permits to repair structures.

Public Assistance Cadre

The Public Assistance Cadre is comprised of trained and experienced retired Kansas National Guardsmen who are activated following disasters to conduct damage assessments

of public infrastructure, including roads, bridges, waterways, debris and electrical utilities.

Public Information Cadre

The Public Information Cadre is comprised of trained public information specialists, organized through the Public Affairs Office, who are activated to manage and coordinate information in and for the Joint Information Center and do public information coverage and outreach during periods of response and recovery from disasters or major emergencies.

Incident Management Teams

The Kansas Incident Management Team System is made up of seven county and state, or Type 4, Incident Management Teams, one in each of the state's seven Homeland Security Regions. Supervised and guided by the Kansas Incident Management Team Working Group, these teams are all-hazard, multidisciplinary teams. Kansas is the first state in the nation to have such a statewide system of IMTs.

There are more than 150 IMT members across the state. Team members come from municipal, county and state government agencies, the private sector, and some are retired volunteers. They come from many disciplines, including emergency management, fire service, emergency medical service, law enforcement, public health, public works and health care.

Technological Hazards

The Technological Hazards Section, Kansas Division of Emergency Management, provides direction and planning guidance concerning potential accidents involving hazardous substances such as toxic chemicals, radioactive substances and potential releases from nuclear power plants. The section provides technical assistance related to chemical and radiological vulnerability planning, emergency notification and statewide emergency coordination.

The Technological Hazards Section is responsible for maintaining a Wolf Creek Nuclear Power Plant emergency response plan, accident management off-site and statewide emergency notification. Physical response to Wolf Creek Generating Station or a Cooper Nuclear Station accident/incident is the responsibility of this section with support from KDEM Operations. The section also provides on the scene coordination and technical support for transportation accidents/incidents involving medical and industrial radioisotopes, nuclear fuel, radioactive waste and spent nuclear fuel.

The Technological Hazards Section receives and maintains the hazardous material spill and release notifications on behalf of the Commission on Emergency Planning and Response. All spills that exceed the Environmental Protection Agency's list of reportable quantities must be reported to KDEM.

The section administers the Hazardous Materials Emergency Preparedness grant program for the state of Kansas.

Public Assistance Program

The Federal Emergency Management Agency's Public Assistance Grant Program provides assistance to state, tribal and local governments and certain types of private nonprofit agencies for emergencies declared by the president. The eligible funding is available on a cost-sharing basis for emergency work and the repair or replacement of facilities damaged as a result of the disaster occurrence. Additionally, funding may also be available on a cost-sharing basis for hazard mitigation measures statewide.

The Public Assistance Program provides supplemental federal disaster grant assistance for the repair, replacement, or restoration of disaster-damaged, publicly owned facilities and the facilities of certain private nonprofit organizations. The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The state determines how the nonfederal share, up to 25 percent, is split with the applicants.

The state of Kansas Public Assistance Program conducts its operations with one full-time state employee, while drawing from a diverse, seasoned and mentored cadre of 36 augmented personnel. These men and women are retired military with proud traditions of serving the state of Kansas, and continue their service as Public Assistance Coordinators and Project Specialists. A total of 36 augmented positions were coordinated for project assignments throughout counties affected by the disasters. Averages of 10 to 12 augmented personnel complete the detailed project assignments. However, in 2010 that number rose to 25 due to consecutive disasters throughout the state.

The Kansas PA program continues to maintain its ranking among the top in the nation in its ability to sustain mobilization standards during disasters and serve those in need following a disaster declaration. The PA program uses annual survey information received from annual surveys to determine how to enhance their response in future disasters and develop best prac-

tices to improve upon their expertise in future operations. Over the last 10 years, the Kansas PA program consistently received 90 percent or better satisfaction rating for customer service while administering PA disaster grants during disaster response and recovery.

Virtually every jurisdiction in Kansas is threatened by some type of natural peril during the year. During the preceding 66 months, February 2005 through August 2010, Kansas has averaged nearly one disaster declaration occurrence every four months, with several disaster exposures involving many of the jurisdictions. The state of Kansas had two Federal Disaster Declarations during 2010, preceded by 15 Federal Disaster Declarations during the period February 2005 through December 2009.

At this point in calendar year 2010, a total of \$14,623,763.90 (Disasters 1885 and 1932 as of 09/28/2010) in federal Public Assistance funds have been obligated for eligible state and local governments and certain private nonprofit organizations for projects involving emergency and permanent work and the repair or replacement of facilities damaged by the effects of the disasters.

KDEM hosted individual training for new PA Cadre by utilizing actual Kansas disaster scenarios and practical field experience to strengthen critical skills for future deployment. Though PA Cadre mobilizes for various lengths of time during disaster operations, training exercises and "hot wash" sessions are routine for implementing and developing courses of action in support of best practices for active and future disasters.

A review of the current disasters involving the Public Assistance Section operations in 2010 is listed below.

**Public Assurances Program's Current Disasters
(Obligated funds are as of Sept. 28, 2010)**

FEMA KS DR 1932

- Declaration Date: Aug. 10, 2010
- Incident Type: Severe storms, flooding and tornadoes
- Incident Period: June 7 to July 21, 2010
- Designated Counties: Atchison, Brown, Butler, Chase, Cheyenne, Clay, Cloud, Comanche, Decatur, Doniphan, Ellis, Elk, Franklin, Greenwood, Harvey, Jackson, Jewell, Kiowa, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Norton, Osage, Osborne, Pawnee, Phillips, Pottawatomie, Republic, Riley, Rooks, Rush, Sheridan, Smith, Wabaunsee, Washington, Wilson and Woodson
- Funds Obligated to Date: \$56,348.25

FEMA KS DR 1885

- Declaration Date: March 9, 2010
- Incident Type: Severe winter storms and snowstorm
- Augmented Personnel Assignments: 25
- Designated Counties: Allen, Anderson, Atchison, Bourbon, Brown, Butler, Cherokee, Cheyenne, Clay, Coffey, Cowley, Crawford, Decatur, Doniphan, Douglas, Elk, Franklin, Geary, Gove, Graham, Greenwood, Jackson, Jefferson, Jewell, Labette, Leavenworth, Linn, Logan, Lyon, Marshall, McPherson, Miami, Montgomery, Morris, Nemaha, Neosho, Norton, Osage, Phillips, Pottawatomie, Rawlins, Republic, Riley, Rooks, Shawnee, Sheridan, Wabaunsee, Wallace, Washington, Wilson, Woodson and Wyandotte
- Funds Obligated to Date: \$14,567,415.65

FEMA KS DR 1868

- Declaration Date: Dec. 23, 2009
- Incident Type: Severe winter storm
- Incident Period: Nov. 14 to Nov. 16, 2009
- Designated Counties: Marshall, Republic and Washington
- Funds Obligated to Date: \$32,666,170.83

FEMA KS DR 1860

- Declaration Date: Sept. 30, 2009
- Incident Type: Severe storms and flooding
- Incident Period: July 8 to July 14, 2009

- Designated Counties: Anderson, Bourbon, Franklin, Linn and Sedgwick
- Funds Obligated to Date: \$3,788,937.13

FEMA KS DR 1849

- Declaration Date: June 25, 2009
- Incident Type: Severe storms, flooding, straight-line winds and tornadoes
- Incident Period: April 25 to May 16, 2009
- Designated Counties: Anderson, Barber, Bourbon, Butler, Chase, Cherokee, Coffey, Cowley, Crawford, Elk, Finney, Greenwood, Harper, Harvey, Kingman, Labette, Linn, Lyon, Marion, Marshall, Montgomery, Morris, Neosho, Reno, Rice, Sumner, Wabaunsee and Wilson
- Funds Obligated to Date: \$11,821,323.60

FEMA KS DR 1848

- Declaration Date: June 24, 2009
- Incident Type: Severe winter storm and record and near record snow
- Incident Period: March 26 to 29, 2009
- Designated Counties: Butler, Chase, Chautauqua, Coffey, Cowley, Dickinson, Elk, Grant, Greenwood, Harvey, Lyon, Marion, Morris, Sumner and Woodson; Emergency Assistance for Barber, Barton, Clark, Comanche, Edwards, Grant, Haskell, Kearny, Kingman, Kiowa, McPherson, Meade, Pratt, Reno, Rice, Seward, Stafford, Stanton and Stevens
- Funds Obligated to Date: \$15,188,708.83

FEMA KS DR 1808

- Declaration Date: Oct. 27, 2008
- Incident Type: Severe storms, flooding and tornadoes
- Incident Period: Sept. 11 to 17, 2008
- Designated Counties: Anderson, Butler, Chase, Cowley, Greenwood, Harper, Harvey, Russell and Sumner
- Funds Obligated to Date: \$3,636,936.37

FEMA KS DR 1776

- Declaration Date: July 9, 2008
- Incident Type: Severe storms and tornadoes (Chapman and Manhattan), flooding
- Incident Period: May 22 to June 16, 2008
- Designated Counties: Barber, Barton, Bourbon, Brown, Butler, Chautauqua, Cherokee, Clark, Clay, Comanche, Cowley, Crawford, Decatur, Dickinson, Edwards, Elk, Ellis, Ellsworth, Franklin, Gove, Graham, Harper, Haskell, Hodgeman, Jackson, Jewell, Kingman, Kiowa, Lane, Linn, Logan, Mitchell, Montgomery, Ness, Norton, Osborne, Pawnee, Phillips, Pratt, Reno, Republic, Riley, Rooks, Rush, Saline, Seward, Sheridan, Smith, Stafford, Sumner, Thomas, Trego, Wallace and Wilson
- Funds Obligated to Date: \$55,156,503.73

FEMA KS DR 1741

- Declaration Date: Feb. 1, 2008
- Incident Type: Severe winter storms
- Incident Period: Dec. 6 to 19, 2007
- Designated Counties: Atchison, Barber, Barton, Brown, Butler, Chase, Cherokee, Clark, Clay, Cloud, Comanche, Crawford, Dickinson, Doniphan, Edwards, Ellis, Ellsworth, Ford, Geary, Graham, Gove, Harvey, Hodgeman, Jackson, Jefferson, Jewell, Kickapoo Nation, Kingman, Kiowa, Labette, Leavenworth, Lincoln, Logan, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Nemaha, Osage, Osborne, Ottawa, Pawnee, Phillips, Pottawatomie, Pratt, Reno, Republic, Rice, Riley, Rooks, Rush, Russell, Saline, Sedgwick, Shawnee, Sheridan, Smith, Stafford, Thomas, Wabaunsee, Wallace, Washington and Woodson
- Funds Obligated to Date: \$274,703,180.14

Civil Air Patrol



Col. Regina Aye

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c) (3) corporation and by congressional charter is the auxiliary of the United States Air Force. In 1997, the Kansas Wing was placed, by legislation, under the Kansas Adjutant General's Department for administrative support and control of state resources and funding. The Civil Air Patrol is charged with three balanced primary missions: aerospace education, cadet programs and emergency services.

Aerospace Education

Aerospace education provides the CAP membership and Kansas communities with classroom materials, teacher training and other educational aids that promote the understanding of aviation and space programs. Kansas Wing members attend the annual meeting of the National Congress on Aviation and Space Education. Capt. Catherine Mages was recognized for excellence in Aerospace Education in the seven state region in 2010.

Kansas Wing provides orientation flights for cadets in three programs: Civil Air Patrol, Air Force Junior ROTC and Air Force ROTC.

Cadet Programs

The Kansas Wing Cadet Program develops the potential of youth ages 12 to 21 through aerospace education, leadership training and physical fitness. Parents and educators credit the cadet program for communicating the importance of integrity, self-discipline and trust in their children's personal and professional success. Adult wing members help inspire and encourage cadets interested in the aviation industry or military careers. Kansas Wing cadet programs' personnel were recognized for excellence in the seven state region in 2010 and the cadet program was rated first in the region.

Emergency Services

Kansas Wing volunteer air and ground teams accomplish most of the search and rescue operations in the state. CAP works closely with the Kansas National Guard, Kansas Highway Patrol, Kansas Division of Emergency Management and other agencies during training and actual disaster relief operations. The CAP support includes searching for missing persons, aircraft and emergency locator transponders, air and ground



The Civil Air Patrol stands ready to take part in search and rescue operations, when needed.

transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control and transportation of live human organs, blood and tissue.

Chaplain (Lt. Col.) Homer Ontman was recognized as the North Central Region Chaplain of the Year in 2010.

Units and equipment:

- Chanute – one vehicle, one C172 fixed wing aircraft
- Cunningham/Pratt – one vehicle
- Ellsworth – one vehicle
- Emporia – two vehicles
- Garden City - one vehicle
- Junction City - two vehicles
- Lawrence - one vehicle
- Kansas City, Kan. - one vehicle
- Olathe - one vehicle, one C-182 G1000 fixed wing aircraft
- Salina - one vehicle; Wing Headquarters - two vehicles, two FEMA Trailers, one C-172 fixed wing aircraft
- Topeka - one C-182 fixed wing aircraft
- Wichita – one vehicle, one C-182 G1000 fixed wing aircraft

Joint Operations and Support Offices

Workforce Support

Located in Nickell Armory, Topeka - 1 federal employee

This position supervises the Yellow Ribbon Program, Transition Assistance Advisor, Employer Support of the Guard and Reserve, Sexual Assault Response Coordinator, Director of Psychological Health and the State Family Program Director. Workforce Support also coordinates many different events involving the cooperation of the Yellow Ribbon, Office/Strong Bonds, Family Programs/Family Readiness Groups and the Transition Assistance departments to ensure quality service delivery to the National Guard service members and their families.

Yellow Ribbon Reintegration Program

In January 2009, the Yellow Ribbon Reintegration Program was officially established in Kansas. Three federally contracted Deployment Cycle Support specialists were hired and integrated into the Kansas National Guard Warrior and Family Support program. The Deployment Cycle Support team coordinates with the state and unit leadership to assist warriors' and families' well-being and benefit coordination throughout the Deployment Life Cycle. Since the implementation, more than 35 events have been successfully conducted.

The Deployment Cycle Support Team incorporates the resources of several departments:

State Family Program

The director of the State Family Program is responsible for planning, coordination, implementation, execution and management of the Family Program for National Guard members and their families. The director also provides commanders with staff assistance in solving problems affecting the military community.

- Family readiness
- Resource management
- Mobilization and deployment coordination
- Volunteer management
- Youth programs
- Operation: Military Kids
- Joint Family Support Assistant Program



A pair of teens climb a wood and rope ladder as part of a team building exercise at Teen Camp, one of the many programs of the State Family Program.

Joint Family Support Assistant Program

The Joint Family Support Assistant Program is designed to augment existing Family Programs by providing support and services based on member and family strength, and needs and available resources.

- Financial and material assistance
- Mobile support services
- Sponsors volunteers and Family Support professionals for delivery of support services.
- Coordinate family assistance programs: Military OneSource; counselors; Military Life consultants; Department of Defense, federal, state and local agencies and nonprofit entities.

Transition Assistance Advisors

Transition Assistance Advisors serve as the statewide point of contact and coordinator, and provide technical support to managers, supervisors, Guard members and their family members as to the benefits and entitlements available through the Department of Veterans Affairs and to provide technical assistance in resolving entitlements from TRICARE. The advisors also coordinate with Family Programs and Employer Support of the Guard and Reserve.



Maj. Robert Stinson



Fred Waller

Kansas currently has one full-time non-dual status technician and a full-time contractor assigned as Transition Assistance Advisors.

Employer Support of the Guard and Reserve

The Employer Support of the Guard and Reserve representative coordinates with the Kansas National Guard to provide soldiers and airmen, their families and employers the opportunity to raise issues of concern regarding quality of life for leadership information action.

- Assist state personnel office: ESGR Committee Programs
- Personnel office liaison between national and state ESGR officials
- Briefings: employers, soldiers and airmen
- Marketing plan development and implementation

Psychological Health

The director of Psychological Health is a licensed, full-time mental health provider who partners with both the Army and Air National Guard to assess, guide and assist Guard members and their families who may be experiencing any aftereffects associated with Post Traumatic Stress Disorder and/or Traumatic Brain Injury. The director assists military members and their families seeking advice, referral, guidance and information about local and state resources that are available to help with psychological health concerns.

TRICARE 180 day Early Eligibility Program

This program is for deploying warriors and their families. Additionally, the program assists family members and Guard Members with problem resolution and coordination between Tri-

West and the Defense Enrollment Eligibility Reporting System, as needed. The program representative serves as the state subject matter expert/point of contact for information and changes to available TRICARE benefits.

This program is additionally responsible for the Joint Forces Headquarters ID card machine and Defense Enrollment Eligibility Reporting System enrollment/update.

Joint Support Chaplain Office

The primary responsibility of the Joint Support Chaplain Office is to create and implement a religious support plan to meet the operational tempo of the Kansas National Guard.



Chaplain (Col.) Donald Davidson, state chaplain, offers the invocation at a deployment ceremony.

Sexual Assault Response Coordinator

The Sexual Assault Response Coordinator manages and implements the Sexual Assault Prevention and Response Program and manages the Domestic Abuse/Violence Program for the Kansas National Guard by:

- Providing guidance to the adjutant general, senior commanders, managers
- Maintaining direct contact with the adjutant general
- Advising on sexual assault, domestic and abuse/violence incidents
- Serving as the primary contact for Sexual Assault Response Coordinator programs
- Planning and implementing long-term planning and organizational development
- Staying current on Department of Defense, Army, Air Force, National Guard Bureau, Army National Guard and Air National Guard policy guidance
- Managing victim support services
- Monitoring trend analysis
- Managing state training programs

Other external organizations provide additional support to warriors and their families. These include private and military organizations, communities, local and national warrior support programs and a host of other resources.

Family Programs Office

Located in Nickell Armory - 5 federal and 15 contract employees

The Kansas National Guard Family Program, directed by Mary Nesbitt, is a program that provides training and assistance to Guard families to help them with their quality of life, as well as with the pressures of separation and reunion.

The Family Program has six operating Service Member and Family Assistance Centers, which serve as a resource and referral. Though the Family Assistance Centers primary focus is Guard members and their families, they also cater to the needs of military families from all branches of services.

Family Readiness Groups are officially Guard sanctioned groups consisting of families and friends of the National Guard. Training is offered throughout the year to those families of deployed Guard men and women and other volunteers.

The Kansas National Guard Youth Program is designed to support the needs and development of youth whose parents serve in the National Guard and other branches of the military.

Personnel consist of one State Family Program director; two Airmen and Family Readiness Program managers; one Family Program specialist; one Family Program assistant; one Family Readiness assistant; two Family Readiness support assistants; two youth coordinators; one Family Assistance specialist coordinator (located in Hiawatha); five Family Assistance specialists, located in Great Bend, Iola, Ottawa, Salina and Wichita; one Military One Source consultant; one Military Family Life consultant; one Youth Military Family Life consultant; and one personal financial counselor.

Duties performed and support provided to Guard families:

- Facilitate discussion groups and peer support groups to assist family members in dealing with emotions and responsibilities that they assume when their Guard member is away.
- Crisis intervention and referral
- Financial assistance
- Legal assistance
- Community information and outreach
- ID cards
- Youth support
- Youth and Teen Camps
- Pre-mobilization support
- Reintegration support

The main focus of the Family Program is on the Guard members and their success to their mission, knowing their loved ones' needs are being met at home.

Human Resources Office

Located in Nickell Armory, Topeka - 32 federal employees and 22 contract employees employed by the Kansas National Guard

Mission: Provide a full-range of quality personnel support to more than 2,100 full-time federal employees in the Adjutant General's Department work force. Human Resource Specialists within the Human Resource Office administer two separate and distinct personnel systems; the Active Guard Reserve and Military Technician systems. Areas of responsibility include guidance and oversight of hiring, staffing, employee entitlements / benefits, labor relations, equal employment opportunity, human resources development and position classification.

Workforce Support specialists provide support to service members and their families through Family Programs, Sexual Assault Prevention, Transition Assistance, Psychological Health, Employer Support of the Guard and Reserve, Yellow Ribbon Reintegration, and Child and Youth Programs. The successful and comprehensive execution of all programs ensure the Kansas National Guard forces can meet the needs of their respective community, state and federal missions during state and federal emergencies.



Mary Nesbitt



Col. Kathryn Hulse



Col. Chris
Stratmann

Directorate of Information Management

Located in State Defense Building, Topeka - 10 state employees and 19 federal employees

Mission: Implement and maintain command, control, communications, computer and information management architecture, standards, plans and programs in order to assure the confidentiality, integrity and availability of information and to provide responsive support to the Kansas National Guard and Joint Forces Headquarters.

The Directorate of Information Management employs Army and Air Force federal technicians, non-dual-status federal technicians, state and grant funded employees.

In 2010, DOIM continued efforts to modernize, secure and streamline communications operations for the Adjutant General's Department. Projects started in 2009 and completed in 2010 include fielding of a 40 workstation mobile classroom and the implementation of a completely redesigned public Web site in cooperation with the Public Affairs Office, Divisions of Emergency Management and Homeland Security and the department's state offices.

This year also saw the migration of all state employees' network accounts and shared resources to the federal network. This project greatly reduced the required infrastructure and associated cost to support a separate system. It also aids timely and accurate communications within the department.

In 2010 the department also fielded two complete communications "fly-away" kits. These kits are designed to support a quick-reaction team of up to four people with complete data and voice connectivity and reachback.

The coming year will see the agency break ground on a new server facility. In cooperation with the Directorate of Facilities Engineering, the facility is being designed and built to provide state of the art power supply, backup and cooling. The Network Branch began a comprehensive server replacement project that should bring all of these devices up-to-date by close of fiscal year 2011. Also slated for 2011 is a large data mass storage initiative.

The Telecommunications Branch has completed rewiring more than 15 facilities this year and has more than 10 similar projects on the books for next year. This year's projects included the facilities at Crisis City in Salina.

Other on-going projects include the installation of 800 MHz base stations at all National Guard facilities across the state to enhance communications with civil authority, as well as the installation of 15 secure communications terminals across the state. Lastly, in 2011 a new fiber ring will be installed at the Joint Force Headquarters complex.

The Adjutant General's Office of Emergency Communications continues to work to enhance response communications. Along with the Kansas Department of Transportation, Kansas Highway Patrol and other members of the Statewide Interoperability Executive Committee, the office has effected the completion of 76 Motobridge sites. Seventeen additional P25 trunk sites were also completed and eight more are on schedule for 2011. Training efforts have been particularly successful with more than 3,250 attendees from more than 70 counties receiving basic interoperability training. The team hopes to have delivered the training to all 105 counties by the end of calendar year 2010.

Geospatial Technologies Section

Located in Nickell Armory, Topeka - 3 state employees



Jessica Frye

The Geospatial Technologies Section provides geographic information system support through maps, database design and management and applications. A geographic information system, or GIS, is a system of software, hardware, digital data, and personnel that analyzes, manipulates, visualizes and stores digital data and provides decision support to leadership.

The section has three full-time personnel, one coordinator and two analysts. The section is primarily funded through the Kansas Army National Guard, Division of Facilities and Engineering and the Division of Emergency Management.

The section maintains more than 1,700 state GIS data layers and 251 data layers specific to the Great Plains Joint Training Center and armories across the state. It also stores copies of 3,500 local GIS data layers for internal use during emergencies. All data layers are backed-up off-site to retain continuity should a disaster or hardware failure occur.

In 2010, the section produced 837 map projects, provided 879 maps in digital format, and approximately 500 maps and supporting documentation in printed format. The section also

produced two training manuals, three GIS help documents, maintained the Geospatial Technologies Standard Operating Guidelines for Emergency Operations Center Support, maintained the Department's Data Catalog and provided technical guidance to others within the agency and state and local government. The section continues development and maintenance of the Kansas-MAP, a Web-based decision support tool for use in emergencies.

The section provided direct GIS support to multiple units of the Adjutant General's Department and provided subject matter expertise to many local governments and partnering state agencies.

The section continued its support of the Regional Homeland Security GIS projects in state and served as subject matter experts for new GIS project proposals. The section hired, trained and supervised seven GIS summer interns to collect, verify and validate 37 GIS layers. The interns worked on more than 6,000 features in 30 counties in the two regions.

The section developed and recruited local, state and private industry GIS personnel to form the Kansas GIS Response Team, which is available to respond to disasters outside their jurisdiction and will provide mapping support to the state's Incident Management Teams and local Emergency Managers, when needed.

One analyst, Jesse Smith, led the GIS team that supported Lafourche Parish, La., during the gulf oil spill June through August 2010. The team's priority was to advise and provide products to the U.S. Coast Guard Situation Unit leader, who used the information to task the U.S. Coast Guard's field observation units. The team provided all mapping service for the response pertaining to the parish. The team also monitored and documented recovery progress, boom location, affected areas and response structure built for support.

In July, the section received the Special Achievement in GIS Award from ESRI at the International User's Conference in San Diego, Calif. The award was presented to the section for vision, leadership, hard work and its innovative use of ESRI's geographic information system technology.

Inspector General

Located in State Defense Building, Topeka - 4 federal employees

The Inspector General serves as an extension of the adjutant general by providing him with an independent and impartial assessment of the readiness, morale, welfare and discipline of the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct, as well as explains Army and Air Force systems, procedures and processes as they relate to issues.

In accordance with Presidential Executive Order 12333 and applicable Department of Defense regulations, the IG provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of soldiers, airmen, family members, federal civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases that relate to Army and Air Guard activities.

The IG conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, chief of the National Guard Bureau and the services inspectors general.



Members of the Geospatial Technologies Section provide geographic information support during disasters and emergency exercises.



Col. James D. Nickolas



Col. Scott Dold



Sharon Watson

Legal Advisor/Staff Judge Advocate

Located in State Defense Building, Topeka - 4 federal employees

The Legal Advisor/Staff Judge Advocate Office provides full-time legal services to the adjutant general, Army and Air Guard staffs and employees of the Adjutant General's Department. Additionally, the Legal Advisor's office provides legal support to the Kansas Division of Emergency Management, Kansas Homeland Security and the United States Property and Fiscal Management Office.

Legal advisors serve as state ethics counselors for the agency on both federal and state ethics issues. They also serve as claims officers, litigation coordinators, and Freedom of Information Act and Privacy Act officers. Contracts, real estate agreements, Memorandum of Understanding/Agreement and policy issues are all reviewed by the SJA Office. Serving as legal advisors in administrative law areas such as reduction and separation actions, fiscal and labor law issues, and personnel matters takes much of the office staffs' time.

The Legal Advisor's office provides a variety of legal assistance services to soldiers, airmen and their families. Over the past year, hundreds of wills and power of attorney documents have been written as they prepare to deploy. Many soldiers and airmen require advice in areas of domestic, probate and other legal matters.

Public Affairs Office

Located in Nickell Armory - 3 state employees, 1 AGR and 1 federal technician

The Adjutant General's Department Public Affairs Office oversees the release of information about the Kansas National Guard, Division of Emergency Management and Homeland Security. The office provides critical information to the public during emergencies or disasters, and sends regular updates throughout the year regarding the department's actions, plans and recommendations.

Information is distributed through the news media, social networking sites including Facebook and Twitter, the agency Web site, internal and external publications, projects, campaigns, speeches, events, VIP trips, orientation flights and other venues. During the 2010 calendar year, the office sent out more than 110 news releases, in addition to media advisories, conducted news conferences and media tours, and redesigned the agency Web site in cooperation with information management staff.

During disasters or emergencies, the public affairs director activates the Joint Information Center in conjunction with the State Emergency Operations Center. Other state agency

public information officers support the Joint Information Center and public affairs needs in the field. During disasters, county and city public information officers are also asked to assist the state in disaster response in community efforts, if needed.

Through federal funds, the Public Affairs Office received the Emergency Response Support vehicle in 2010 for use on site during disaster response. The generator-powered vehicle includes computers, printers, mapping equipment, satellite television, DVRs, and phones, allowing the staff of the Public Affairs Office and Geospatial Technologies Section (mapping) to get information out quickly to the public, the media and disaster response workers. It is also used during disaster exercises



In 2010, the Public Affairs Office and Geospatial Technologies Section received an emergency vehicle that will allow those offices to provide vital public information and geospatial mapping services on the site during a major disaster anywhere in the state.

involving KDEM, other state and local agencies, the Kansas National Guard, federal agencies and private entities including Wolf Creek Generating Station.

The Public Affairs Office includes a director, deputy director/writer and an administrative assistant, all state employees, one Active Guard and Reserve and one federal technician public affairs specialist. Additional military public affairs officers support the office in disaster response and during regular events by working with media, taking photos, writing articles and assisting with media training. These individuals serve at the Joint Forces Headquarters, 35th Division, 105th Mobile Public Affairs Detachment, 102nd Military History Detachment, 184th Intelligence Wing and 190th Air Refueling Wing. In addition, Unit Public Affairs Representatives are appointed by each unit commander to support public affairs efforts at the unit level. The office conducts a two-day UPAR course annually in Salina.

Through the Speaker's Bureau, the PA office arranges guest speakers from the Kansas National Guard for schools, civic organizations and other forums for Veterans Day, Memorial Day, Independence Day, meetings, programs and other events. The office also plans events for Kansas Preparedness Month and Kansas Preparedness Day in September.

The Public Affairs Office is responsible for obtaining appropriate approvals to allow civilians to fly on Kansas National Guard aircraft. Once the appropriate approvals for the individuals have been received, Invitational Travel Orders are issued. More than 1,062 Invitational Travel Orders were issued during the year. A total of 25 orientation flights and 26 operational flights were flown by the 1st Battalion, 108th Aviation; Detachment 1, Company C, 1st Battalion, 171st Aviation (Medevac); Detachment 37 Operational Support - Aviation Command and the 190th Air Refueling Wing.

Safety Office

Located in the Armed Forces Reserve Center, Topeka - 2 federal employees

Mission: Provide safety resources to the Kansas Adjutant General's Department, providing safety training and composite risk management education. Provide an active inspection program for all Kansas National Guard facilities.

Safety continues to be a key focus for the Kansas National Guard to conserve valuable human and equipment resources while continuing to support the Global War on Terrorism, Homeland Defense and domestic emergency operations. The Safety Office supports the KSNG full-time employees and unit personnel with safety training and program regulatory guidance to support their mission. The Safety Office continues to have an active inspection program and supports unit safety requirements throughout the state. This pro-active approach enhances the Kansas National Guard's state and federal mission.

Kansas STARBASE

Located in Kansas City, Salina, Topeka and Wichita - 11 full-time and 4 part-time employees

In 1992, Kansas STARBASE was launched to ignite the interest of youth in fourth through sixth grade, in science, math, engineering, technology, goal setting and positive life choices by exposing them to the technological environments and positive role models of the Kansas Army and Air National Guard. Kansas STARBASE is an official youth program of the U.S. Department of Defense. In some instances, community support from individuals, corporations and foundations is acceptable.

In fiscal year 2000, the National Defense Authorization Act provided legislative authority, under Section 2193b of Title 10, United States Code, which further expanded the program nationwide and provided a more permanent source of funding.

STARBASE has worked with more than 63,313 Kansas children, directly and indirectly, by improving their interest in the areas of math, science, engineering or technology as well as instilling a sense of pride and personal accomplishment. It is those traits by which STARBASE will increase the number of students going into math, science, engineering and technology areas once they have completed their secondary education.

The Kansas STARBASE program has the most academy sites in the U.S. There are academy sites in Wichita (184th Intelligence Wing), Topeka (190th Air Refueling Wing), Salina (Great Plains Joint Training Center) and Kansas City, Kan. (2nd Combined Arms Battalion, 137th Infantry).

2010 Highlights:

- In 2010, STARBASE served 4,462 Kansas students.
- Kansas STARBASE partnered with Fort Hays State University to offer summer



Chief Warrant
Officer 3
Marvin Terhune



Jeff Gabriel



Janice Harper

STARBASE academies in Hays.

- Kansas STARBASE received nearly \$43,350 in grants and donations to supplement the federal funding.
- More than 210 Guard members volunteered almost 4,788 hours to the STARBASE program.

State Comptroller's Office

Military division located in Nickell Armory, Topeka - 8 state employees

State (emergency management) division located in State Defense Building, Topeka - 4 full-time state employees

Mission: The State Comptroller establishes and directs the policies and procedures of fiscal management to ensure compliance with state and federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management. The State Comptroller also serves as the primary liaison with the Division of Budget and Division of Legislative Research for budgetary processes. The State Comptroller's Office provides fiscal, accounting and budgetary management services for program managers to ensure agency objectives are accomplished within legislative appropriations and fund limitations. The office administers state programs, federal/state cooperative agreements between the National Guard Bureau and the agency in support of the Kansas National Guard, grants received from the Department of Homeland Security through the Kansas Highway Patrol and a grant from the United States Department of Transportation.

2010 Highlights:

- After more than a year of preparations, the State Comptroller's Office has transitioned to the new state financial management software called SMART. Office staff continues to learn new information daily about how to manage and operate this new system. The system has proven to be more challenging than originally thought. The staff has dedicated themselves to learning and understanding all of the new procedures and has had to put in long days to get this accomplished. Over the next year policies and procedures will be established for managing the system.
- The past year was a tough budget year with major cuts to the agency's state general fund budget. The State Comptroller's Office was able to help program managers better understand the cuts and how they affected their programs as well as make some suggestions for ways to save. The office will continue to assist program managers over the next few budget periods as funds continue to be constrained.

State Human Resources Office

Located in Nickell Armory, Topeka - 4 state employees



Stephanie Burdett

Mission: Provides a full range of quality human resource/payroll services for the agency's approximately 448 benefits eligible and 48 temporary, unclassified and classified state employees. This includes policy and procedure development, recruitment, employment, equal opportunity, unclassified pay plan development, staffing, workforce utilization, establishments of new positions, salary adjustments, payroll, benefits, employee performance reviews, discipline, grievance, labor management, personnel records, criminal records checks, drug screening, employee recognition, military activations, training and other functions.

During this period the office supported the agency's changing staffing needs, which included 102 hires/rehires; created a Web page to allow 24-hour employee access to Human Resource related forms, policies and information; created the Adjutant General's Department state recruitment brochure; managed the MindLeaders online training resource for the Adjutant General's Department, which had an unprecedented 48 percent utilization in its initial year; developed and implemented the new Security Clearance policy and procedures having a 90 percent compliance rate by June and worked with the State Comptroller's Office to bring in a record number of contributions for the 2010 Adjutant General's United Way campaign.

State Partnership Program/International Affairs Office

Located in the State Defense Building, Topeka - 3 full-time employees,
including one at the U.S. Embassy in Armenia

ANNUAL REPORT 2010

In 2003, Kansas and the Republic of Armenia were linked under the National Guard Bureau's State Partnership Program. The Kansas National Guard works closely with the Armenian Ministry of Defense, Ministry of Health, Rescue Service and other governmental offices and agencies. Types of cooperation include military-to-military, military-to-civilian, and civilian-to-civilian events. In 2009, the Kansas Army and Air National Guard supported approximately 16 events with Armenia.



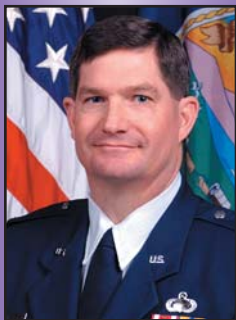
Lt. Col. Brent
Salmans

- Twice a year, the International Affairs Office (J-5) hosts the International Officers visit from the Command and General Staff College, Fort Leavenworth, Kan. This is a state government visit to Topeka to familiarize international officers with judicial, legislative and executive branches of state government; including the role of the National Guard.
- All but two military cooperation events were postponed until 2011 due to a military engagement pause between the United States and Armenia. The SPP made the most of the decreased military activity to expand the civil engagement initiatives in 2010. The civilian relationships that started in 2008 in the areas of university-level health education, agriculture, and policing/law enforcement continue to show tangible results in 2010. The Republic of Armenia continues to be a loyal ally to the United States with troops deployed to support operations in Kosovo and potentially Afghanistan.
- In May 2010, two faculty members from the Washburn School of Nursing and a hospital administrator from the University of Kansas Medical Center met with medical counterparts, government officials and U.S. Embassy staff in Armenia. The purpose of the visit was to explore areas where Kansas medical institutions could collaborate with medical institutions within Armenia. The goal is to improve the country's ability to respond to large-scale medical emergencies by improving the medical standards over time through an enduring relationship with Kansas health education institutions.
- Also in May, four Armenian police officers attended the annual civil disturbance training at the Kansas Regional Training Center in Salina. During their visit, the officers spent a day with Kansas law enforcement officers in Wichita, Topeka, Kansas City, Overland Park, and the Kansas Law Enforcement Training Center in Hutchison. The Armenian government has asked the United States for assistance in reforming its police force and Kansas police departments have been asked to be a part of that process.
- During the same week in May, the SPP facilitated the visit from a diverse team from Armenia to observe a Foreign Animal Disease outbreak exercise in Topeka. The National Agriculture Biosecurity Center at Kansas State University hosted the exercise and has been assisting Armenia developing their own Foreign Animal Disease plan. The Armenian delegation also visited the Biosecurity Research Institute and the Kansas State Department of Agriculture to explore areas for future engagement opportunities. They also visited a local dairy and ranch during their trip.
- In June, three members of the Adjutant General's Department joined forces with the U.S. Army Corps of Engineers to conduct an intra-ministerial continuity of operations exercise in Armenia. The disaster response exercise centered on a major earthquake scenario in the country. This is the second time in three years that Kansas has worked



In August, members of the 190th Air Refueling Wing Medical Group traveled to Armenia to observe Armenia conduct an Expeditionary Medical System medical field training exercise. The team made assessments and evaluated the exercise to determine the way ahead for future engagements.

- with the Corps of Engineers in administering a disaster response exercise in Armenia.
- In July, National Agriculture Biosecurity Center experts traveled to Armenia and hosted a second workshop and first tabletop exercise for the country. This is the second year that NABC has conducted an event in Armenia to achieve its goal of developing a national Foreign Animal Disease response plan. NABC plans to continue to expand the complexity of exercises in the coming year.
- August brought the lifting of the military-to-military engagement pause. Members of the 190th Air Refueling Wing Medical Group traveled to Armenia to observe Armenian medical personnel conduct an Expeditionary Medical System medical field training exercise. The team made assessments and evaluated the exercise to determine the way ahead for future engagements.
- Also during the same week in August, a team of physicians from the Kansas University Medical Center continued to explore further engagement opportunities to expand the relationship with Yerevan State Medical University, the National Institute of Health, and the Military Medical Hospital in Armenia. KUMC will focus its involvement in the following areas: the 10-year Ministry of Health anti-smoking initiative, Advanced Cardiac Life Support certification, continuing medical education programs and medical school curriculum development at YSMU.
- 2011 will be a transition year back to a normal military-to-military relationship. The focus for military events for next year will continue to focus on Armenia's development of a deployable Peacekeeping Brigade. The other area of emphasis in the coming year will be on a future deployable EMEDS capability. To that end, the Kansas National Guard is committed to provide training and assistance in the following areas: noncommissioned officer roles and responsibilities, noncommissioned officer training, disaster response, minefield clearing, engineering and facility management, firefighting, first aid training and reserve forces mobilization.
- Future exchanges and visits are projected to continue averaging 15-20 engagements per year.



Col. Terry Fritz

United States Property and Fiscal Office

Located in State Defense Complex, Topeka – 66 federal technicians

Mission: The United States Property and Fiscal Office receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations. The USPFO is responsible for \$2.5 billion in assets owned by the Adjutant General's Department.

The USPFO provides accounting and budget management services for program coordinators to ensure agency objectives are completed within appropriation and fund limitations. The office administers cooperative funding agreements between the National Guard Bureau and the Adjutant General's Department in support of the Kansas National Guard. The office also makes returns and reports on federal funds and property as directed by the Chief of the National Guard Bureau and the appropriate service secretary.

Aviation and Maintenance Facilities

Advanced Turbine Engine Army Maintenance

Located on Fort Riley – 85 federal technicians authorized

Mission: The Advanced Turbine Engine Army Maintenance is a special repair activity specializing in the rebuild of a fully warranted (five years/1,400 hours) Air Gas Turbine (AGT) 1500 engine for the M1 Abrams tank. In addition, the ATEAM also rebuilds the M1 Abrams tank transmission, (X1100-3B cross-drive) and complete Full-Up Power Pack, which consists of the engine, transmission and all related components. The repairs performed by the ATEAM exceed the National Maintenance Work Requirement standards.

The ATEAM is located at Marshal Army Airfield, Fort Riley, Kan., and has 61,000 square feet of facility space. There are 10 separate sections, each having a distinct and specialized role: Allied Trades Section; Disassembly and Cleaning, Quality Assurance/Quality Control Inspection Section; Verification/Non Destructive Inspection Section, Maintenance Rebuild Section, Component Rebuild Section, Production Control Section; Class IX Repair Section; Property Accountability Section; and the Headquarters. In addition, the ATEAM also facilitates Non-Destructive Testing for Fort Riley and the Maneuver and Training Equipment Site special repair sections. The ATEAM has the only ground-based Joint Oil Analysis Program, using two Spectroil-M Oil Analysis Spectrometers. The oil spectrometer tests for contaminants in a wide variety of equipment including engines, transmissions and hydraulic systems.

The ATEAM is an ISO (International Organization for Standardization; 9001:2008) registered program, earning initial certification on April 13, 2001, and re-certification on April 13, 2010. The ISO is a network of nongovernmental standard institutes from 162 countries, headquartered in Geneva, Switzerland, setting standards in manufacturing and quality.

The ATEAM's customers include the National Guard Bureau, Tank Automotive Command and the Kingdom of Saudi Arabia. The ATEAM now partners with the Army Material Command as an AGT1500 turbine engine provider. The ATEAM has completed AGT1500 turbine engines in support of Operation Noble Eagle, Operation Enduring Freedom and Operation New Dawn.

In fiscal year 2010, the ATEAM rebuilt 52 engines and 15 Full-Up Power Packs. In fiscal year 2011, the ATEAM is scheduled to rebuild 80 AGT1500 turbine engines and 50 Full-Up Power Packs for the M1 Abrams Main Battle Tank. The ATEAM offers on-site service, support, advice, and training to National Guard and active Army facilities across the United States. During fiscal year 2011, the ATEAM will train National Guard soldiers on AGT1500 turbine engine principles, operation, maintenance and troubleshooting processes.

By teaming with Tank Automotive Command and Honeywell, the ATEAM now offers the newest AGT1500 engine available. The ATEAM can reset, rebuild, service, and support the latest version of the AGT1500, the Total Integrated Engine Revitalization, an integrated life cycle management approach to improve the operational readiness and durability of the M1 Abrams AGT1500 tank engine while reducing operating and support costs. This strategy involves performing a one time "refresh" on every engine in the fleet, creating a single standard engine and then maintaining the refresh using Lean/Six Sigma principles and gathered data used to perform overhaul and durability improvements.

The ATEAM's annual economic impact to the community is \$25 million. The ATEAM continues to lead the way for engine rebuild in terms of highest quality for the lowest cost with a warranty that is unmatched by any other repair site.



**Chief Warrant Officer 3
Cam Wahlmeier**



Staff Sgt. Barry Munger and Senior Airman Kaitling Robinson work on an engine at the Advanced Turbine Engine Army Maintenance site.



Maj. Steven O'Neil



Capt. Patrik Goss

Army Aviation Support Facilities (AASF)

Located in Topeka and Salina – 72 federal technicians and AGR personnel authorized

Mission: The Army Aviation Support Facilities are charged with ensuring that supported units sustain and maintain proficiency on individual pilot, crew chief and flight medic proficiency. The facilities also ensure that the unit aircraft and ground support equipment is maintained to Department of the Army standards. Training standards for Army National Guard aviation air crew-members are no different than the requirements for active duty air crew members.

The AASF provides mission support during periods when the supported units are not conducting inactive duty training and annual training. As required, the AASF provides support to a variety of Homeland Security missions including command and control, community support, and over flight in support of damage assessment teams responding to state and national emergencies as directed by the adjutant general.

2010 Highlights AASF #1 (Topeka):

- Over 1,200 flight hours flown by the 1st Battalion, 108th Aviation and Detachment 1, Company C, 1st Battalion, 171st Aviation UH-60 Black Hawk units conducting mission support and aviation training.
- Over 35 assigned support missions flown. These missions included supporting multiple commands including the adjutant general, assistant adjutant general-Army and 35th Infantry Division command.
- Multiple missions in support of the Employer Support of the Guard and Reserve, Civil Air Patrol and other organizations.
- Supported ROTC Programs at the University of Kansas, Kansas State University and Pittsburg State University.
- Coordinated and supported the deployment and mobilization of Company G, 2nd Battalion, 135th Aviation Aeromedical unit.

2010 Highlights AASF #2 (Salina):

- Flying Hour Program Execution: 715 UH-60 flight hours flown by Company B, 1st Battalion, 108th Aviation conducting mission support and aviation training.
- More than 50 assigned support missions were flown. Missions included supporting multiple commands including the adjutant general, assistant adjutant general-Army and 35th Infantry Division headquarters and state of Kansas entities.
- Flew numerous joint tactical training missions at the Great Plains Joint Training Center.
- Supported the Kansas Department of Corrections tactical response teams.
- Multiple missions were performed in support of the Employer Support of the Guard and Reserve, Civil Air Patrol and other organizations.
- Supported ROTC Programs at Kansas State University.
- Mission at the National Boy Scouts Jamboree, Fort A.P. Hill, Va., which resulted in 72 flight hours and over 300 passengers, including VIPs, media and distinguished visitors.
- Transportation for General Craig R. McKinley, chief of the National Guard Bureau.

Combined Support Maintenance Shop (CSMS)

Located in the State Defense Complex – 34 federal technicians authorized

Mission: The Combined Support Maintenance Shop has been providing maintenance support to the state of Kansas from its current location in Topeka, Kan., since 1946. The CSMS operates under the two level maintenance concept, providing on-site maintenance support, technical advice and assistance to six supported Field Maintenance Shops, 62 supported units/elements and the United States Property and Fiscal Office warehouse. Primary services include inspection, repair and classification of end items/components for Field Maintenance Shops, units and the United States Property and Fiscal Office warehouse.

The CSMS performs field-level and limited sustainment-level maintenance on federal equipment issued to the Kansas Army National Guard. The CSMS is a maintenance facility that focuses on responsiveness to its customers. During this fiscal year, the CSMS received a first time “GO” rating in the United States Army Test Measurement and Diagnostic Equipment Activity inspection. This inspection certifies the CSMS as compliant achieving the standards set forth by the National Institute of Standards and Technology for calibration services performed at the CSMS. The CSMS Test Measurement and Diagnostic Equipment shop has consistently proven itself to be a national leader in achieving these high standards amongst other facilities of this size.

The CSMS was inspected by the Communication Electronic Command as the only registered Radiological Dosimetry Program in Kansas and received a first time “GO” rating. CSMS is the sole facility in the Kansas National Guard qualified to calibrate radiological equipment.

CSMS performs the following maintenance functions for Army surface equipment:

- Furnishes mobile contact repair teams for inspection and repair of equipment in the field.
- Provides technical advice and assistance to units and Field Maintenance Shops, as required.
- Executes repairs for return stock, assemblies, components and end items in support of using organizations.
- Processes inbound equipment, outbound equipment and evacuates equipment requiring a higher category of repair.
- Classifies equipment requiring salvage or shipment to depots and other supporting installations.
- Furnishes technicians as required for Command Maintenance Evaluation Team and Maintenance Advisory and Instruction Teams.
- Conducts pre-embarkation inspections on the weapons of deploying units.

The CSMS is always ready to support state deployments, as well as domestic support operations with excellent maintenance support.



Federal technicians with the Combined Support Maintenance Shop in Topeka perform repair and maintenance on a variety of Kansas National Guard equipment.



Maj. Jose Torres



Maj. Lisa Mullinax

Field Maintenance Shops (FMS)

9 locations – 99 federal technicians authorized

Mission: Performs field level maintenance support on federal equipment issued to the Kansas Army National Guard. Field Maintenance Shops provide maintenance operations beyond the capabilities of owning units, and conduct 75 percent of scheduled services for supported units. This allows the supported units more time for training in other skill areas.

Field Maintenance Shops are located in Dodge City, Hays, Hutchinson, Iola, Kansas City, Ottawa, Sabetha, Topeka and Wichita.

The FMS provides support for heavy mobile and construction equipment repair, quality control, production control and Class IX (repair parts).

During the year, the Field Maintenance Shops provided support to the Kansas National Guard during predeployment operations and post deployment operations in support of Operation Enduring Freedom and Operation Iraqi Freedom, including the mobilization of many of the FMS employees with their National Guard units. In addition, the FMS facilities remain prepared to support any state emergency response situation.



Field Maintenance Shops provide support for heavy mobile and construction equipment repair; quality control; production control and Class IX (repair parts).

FMS 7, located in Kansas City, won the Army Award for Maintenance Excellence for the Kansas Army National Guard in 2010 for the third consecutive year. FMS 7 also placed second in the Region Five Army Award for Maintenance Excellence for the third consecutive year allowing them to move on to the National Guard Bureau Army Award for Maintenance Excellence category for the second consecutive year. FMS 7 won the National Guard Bureau level competition and will compete in the Department of the Army competition next fiscal year. FMS 7 also received the National Guard Bureau Award for Efficiency in Maintenance for the state of Kansas. This was the second consecutive year that FMS 7 has won this award.

FMS 7 is also active in the local community:

- Provided technical assistance to the Lenexa Police Department SWAT Team in maintaining their Armor Personnel Carrier (M113), as well as providing the team with repair parts information.
- Employees provided personal time to assist the SWAT Team in maintaining the M113, thus fostering an important community partnership in Lenexa.
- Provided maintenance support, basic skills training and informational support for the Kansas STARBASE program.
- Conducted equipment demonstrations and presented a static display for STARBASE students.
- Assisted in outdoor school events with an aerial rocket launch and discussion of the importance of the capability.
- Supported the Wyandotte County "Back to School Program."

Maneuver Area Training Equipment Site (MATES)

Located on Fort Riley – 96 federal technicians authorized

Mission: To provide field-level and limited sustainment-level maintenance for equipment pre-positioned at the Maneuver Area Training Equipment Sites, as well as equipment that is assigned to Kansas Army National Guard units. The MATES also provides backup maintenance support to the Field Maintenance Shops. MATES accounts for, stores, secures, issues and maintains a preposition fleet of combat and combat support vehicles on Fort Riley for owning units for use during training events, annual training, field training exercises and in support of state emergencies.

The MATES has 123,000 square feet of building space with 47 maintenance bays and 721,000 square feet of parking area combined on 26 acres of land located at Camp Funston on Fort Riley. Additionally, assigned technicians provide specialty maintenance on items such as communication; electronics; instrument and fire control; weapons; Chemical, Biological, Radiological, Nuclear and Explosive equipment; fabrication; machining; welding; vehicle painting; and paint removal operations. The highly skilled and experienced MATES personnel provide training to soldiers in proper maintenance and repair parts supply processes, procedures and doctrine.

The MATES is compliant with and participates in the International Organization for Standardization for quality assurance under the ISO 9001-2008 standard to ensure units and special project customers are receiving the highest quality repairs and products. As part of the special projects repair programs, MATES has 10 separate project lines that repair various components of Army vehicles or equipment under the National Maintenance Program for Army Material Command, as well as with Tank and Automotive Command and the Program Manager Heavy Brigade Combat Team. During fiscal year 2010, MATES completed more than 1,375 work orders on these reimbursable programs.

Units across the Kansas Army National Guard place their equipment into the MATES package in order to support unit training events and gain logistical efficiencies. The MATES has more than 450 major end items valued at more than \$400 million; which are serviced, maintained and stored at the facility. MATES employees worked more than 56,000 man-hours towards the completion of 5,700 work orders during fiscal year 2010. The MATES maintains more than 3,220 lines of shop stock and bench stock repair parts valued at more than \$6 million. The annual payroll for MATES is about \$8 million with an annual repair parts budget in excess of \$5 million.

The MATES is a significant contributor of manpower toward the Adjutant General's Command Maintenance Evaluation Team Program. They are adept at evaluating unit maintenance programs and equipment readiness of Kansas Army National Guard units across the state. In fiscal year 2010, the MATES supported 13 different Command Maintenance Evaluation Team inspections.



In fiscal year 2010, technicians at the Maneuver and Training Equipment Site put in more than 56,000 man-hours while working on 5,700 work orders.



Capt. Dallas McMullen

Readiness Sustainment Maintenance Site (RSMS)

Located at Fort Riley and Salina – 240 state employees authorized



Jim Shaffer

In June 1993, the Kansas Army National Guard established a military vehicle refurbishment site at Fort Riley, Kan. This original program was called Retro-Europe. The purpose of the site was to receive and refurbish equipment returning from the European theater and place it into service in the National Guard. All types of combat and tactical vehicles have been rebuilt at this Kansas site, from armored recovery vehicles and personnel carriers to artillery to light tactical vehicles and specialized engineer equipment and electronics vans. The site was redesignated as the General Support Maintenance Site on Oct. 1, 1998, and was later re-designated as the Kansas Readiness Sustainment Maintenance Site on Oct. 1, 1999. Currently, the site performs complete refurbishment of all M939 Series five-ton trucks, including specialized command and logistics expandable vans and all cargo trucks.

During fiscal year 2010, 270 five-ton cargo trucks and 240 trailers were rebuilt. The current Fort Riley facilities consist of five maintenance shops; two allied trades shops, one carpenter shop, one tire shop and one rust proofing shop. The site encompasses a total covered square footage of about 130,000 square feet. All administrative offices are located at Building 1970, Camp Funston, Fort Riley. There is now an additional shop located in Salina which refurbishes all the trailers. This site encompasses 69,500 square feet of building space and 33 acres of parking. Both sites have paint booths and blast capabilities. Five percent of employees are members of the Kansas Army National Guard. The RSMS annual budget is \$26.2 million with \$9.6 million allocated for payroll and \$16.6 for parts and specialized services in the local community, state and region.

The RSMS refurbishes cascaded equipment received from Department of Defense agencies

from all over the world. Refurbished equipment is then directed to Army National Guard units to fill critical readiness shortages. This high-quality, cost-effective program spends an average of \$75,000 to refurbish a \$134,000 M939 series five-ton truck and \$45,000 to return a \$50,000 fifth wheel line haul trailer to the service.



One of the primary functions of the Readiness Sustainment Maintenance Site is to refurbish military equipment and return it to service.

In 2010, the RSMS produced 510 pieces at a calculated cost savings of \$22.1 million. Since 1998, the site has accumulated approximately \$183.9 million in total cost savings. The RSMS is focused on quality products and efficiency in operations.

Certification by the International Standards Organization (ISO 9001-2000) ensures that the RSMS products are always top

quality. The RSMS operates a controlled exchange point, where equipment not worthy for rebuild by Army standards is disassembled and every useable part is refurbished for reuse. This practice saves an average of \$250,000 per month.

Unit Training and Equipment Site (UTES)

Located in Salina – 12 federal technicians

Mission: To provide field and limited sustainment maintenance for equipment pre-positioned at the Unit Training and Equipment Site, as well as equipment that is assigned to Kansas Army National Guard units. The UTES also provides a central location for emergency response equipment. UTES accounts for, stores, secures, issues and maintains a pre-positioned fleet of combat and tactical vehicles and equipment in support of training events, annual training, field training exercises and state emergencies. The UTES also provides recovery operations for units traveling through their area of operations.

The UTES established operations in November 2007 with a dedication ceremony in January 2010 marking the official transformation from an armory to its current use. The UTES operates in a converted armory with more than 24,000 square feet of space. Currently, there are eight maintenance bays totaling more than 9,000 square feet and an overhead lift capability of 15 tons. The UTES has equipment stored in three motor pool areas located throughout the Salina training area. Assigned technicians provide field maintenance support for the equipment pre-positioned in Salina and for assigned units. The UTES provides maintenance, Class IX (repair parts), administrative and recovery support to units training in the Great Plains Joint Training Center area of operations.

Units contributing equipment to the UTES package are the 35th Military Police Company; 287th Sustainment Brigade; Headquarters, 35th Infantry Division; 1161st Forward Support Company; 105th Mobile Public Affairs Detachment; 731st Transportation Company; 137th Transportation Company (PLS); 242nd Engineer Company and the 2nd Combined Arms Battalion, 137th Infantry regiment. The UTES has established a track record for maintaining assets resulting in a readiness rating exceeding 90 percent.

The UTES supports a wide range of equipment ranging from generators to gun trucks to cranes and scrapers. The UTES maintenance mission is unique, executing continuous operations. The UTES also supports a wide range of operations in the Salina area, including Motor Transport Operator's driver training for the Kansas Regional Training Institute, mobilization training and range operations, as well as emergency response training at Crisis City.

Units across the Kansas Army National Guard can enter their equipment into a UTES package in order to support unit training events and increase unit readiness. The UTES has more than 700 lines of shop stock and bench stock repair parts valued at more than \$100,000 available to execute maintenance missions. The annual payroll for the UTES contributes more than \$640,000 to the local economy.

The UTES has established an excellent reputation for maintenance support of assigned equipment. The UTES provides timely and accurate responses to unit requests for maintenance as well as supply and administrative support.

In addition to its annual mission, the UTES provided interagency support to the U.S. Marine Corps and the 126th Chemical Battalion, Nebraska Army National Guard.



Maj. Gen. Tod Bunting, the adjutant general, prepares to cut the ribbon during a dedication ceremony for the Unit Training and Equipment Site in Salina in January 2010.



**Chief Warrant Officer 2
Kevin Herrman**



**In the Minuteman tradition,
I serve my community, state and nation
As citizen, soldier and airman
I am the Kansas National Guard**

Kansas National Guard

Joint Forces Headquarters Kansas

The Kansas National Guard Joint Forces Headquarters exercises command and/or control over all assigned, attached or operationally aligned forces as a standing Joint Task Force within the geographic confines of the state. The JFHQ provides situational awareness for developing or ongoing emergencies and activities to federal and state authority. The JFHQ provides trained and equipped forces and capabilities to all 15 Emergency Support Functions as identified in the Kansas Response Plan. In this capacity, the Kansas National Guard serves in a supporting role to the local incident commander.

The Adjutant General – Maj. Gen. Tod M. Bunting

Maj. Gen. Tod M. Bunting is the adjutant general. As adjutant general, Bunting oversees the activities of the Adjutant General's Department, including providing personnel administration and training guidance for more than 7,500 soldiers and airmen in the Kansas Army and Air National Guard. As the director of the Kansas Division of Emergency Management, a division of the department, he guides a professional core of personnel that prepare for and respond to disasters. In addition to part-time soldiers and airmen, the department he leads includes about 2,300 full-time state and federal employees. Additionally, the 105 county emergency managers and their staffs receive guidance and training through the department. Bunting is also director of Kansas Homeland Security, where he works to ensure security in the state is a top priority. For budgetary and administrative purposes, he is responsible for the Civil Air Patrol.

Command Chief Warrant Officer – Chief Warrant Officer 5 Hector Vasquez

Chief Warrant Officer 5 Hector Vasquez is the command chief warrant officer, responsible to the adjutant general as the advisor on all policy and personnel matters as they relate to warrant officer education, career management and warrant officer recruiting. The command chief reports directly to the adjutant general and is the liaison for warrant officer issues between the state and National Guard Bureau and the active Army warrant officer branch, as well as associated warrant officer schools. The command chief is a member of the Warrant Officer Advisory Committee at the national level, which acts as an advisory group to the chief and director National Guard Bureau.

State Command Sergeant Major – Command Sgt. Maj. Scott Haworth

State Command Sgt. Maj. Scott Haworth is the senior enlisted leader and advisor to the to the adjutant general and the Joint Forces Headquarters for all of the administrative, training, morale and welfare matters of all enlisted soldiers, airmen and their families. Haworth has oversight of promotion boards and recommends senior noncommissioned officers for positions of greater responsibility. The state command sergeant major regularly visits soldiers and airmen in their operational environment in the state and operational areas overseas and combat theaters. He interacts and meets regularly with the senior enlisted leaders of the National Guard Bureau and other military organizations. Haworth mentors and advises the senior enlisted leaders of the Kansas National Guard.

The Director of the Joint Staff – Brig. Gen. Deborah Rose

- Responsible for the integration of the Kansas Army and Air National Guard forces for homeland security missions.
- Responsible for organizing, training, equipping and deploying National Guard forces to support the local incident commander.
- Serves as the commander, Joint Task Force-Kansas, for National Guard forces responding to events within the state of Kansas.
- Will serve as the Title 10/Title 32 Dual Status commander in the event missions by federal forces are required within the state for specified missions.
- Assigned as the Air National Guard Assistant to the Commander 17th Air Force. The 17th Air Force serves as the Air Component to U.S Africa Command and has responsibility for all Air Force activities.



**Maj. Gen.
Tod M. Bunting**



**Chief Warrant
Officer 5
Hector Vasquez**



**State Command Sgt.
Maj. Scott Haworth**



**Brig. Gen.
Deborah Rose**



Brig. Gen.
Eric Peck



Col. Kathryn
Hulse



Lt. Col.
Scott Henry



Col. Alan Soldan

The Chief of the Joint Staff - Brig. Gen. Eric Peck

- Serves as the full-time representative of the Joint Staff.
- Coordinates through the Director of the Joint Staff all Joint Staff Programs in Kansas relating to Homeland Security. This includes the state's quick/rapid reaction forces, Civil Support Team and other National Guard emergency response forces that respond to requests from the governor or local officials to situations ranging from local to state-wide contingencies or threats. These responses include natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.
- Supervises daily operations and activities of elements of the Joint Forces Headquarters Kansas staff and is the State Defense Complex Installation Commander.
- Coordinates through the Director of the Joint Staff the joint staff development of policies, directives and training for joint force mission accomplishment and organizations managed.
- Provides direction and oversight of all Joint Staff training and exercise planning.

**Joint Force Headquarters J-1, Director of Manpower and Personnel –
Col. Kathryn Hulse**

- Principle staff officer and primary advisor to the adjutant general, senior commanders and staff on all matters pertaining to the development, interpretation, integration and implementation of joint human resources programs for all Kansas National Guards members and their families.
- Ensures all joint manpower and personnel programs and systems are effectively managed and administered whether the service member's status is a drill status Guardsman, active Guard reservist, military technician or state active duty.
- Areas of responsibilities include; personnel accountability, joint officer credit, joint awards, development and implementation of statewide joint personnel policies, personnel and family readiness, and service member and family support services.

Joint Force Headquarters J-2, Intelligence Directorate – Lt. Col. Scott Henry

- Responsible for all intelligence-related matters, including joint intelligence policy and programs, current intelligence and foreign threat information, situational awareness and common operating picture.
- Manages the intelligence sharing capabilities in support of state level joint force operations and determines objectives, directs operations and evaluates information requirements.
- Serves as the channel of communication for the adjutant general to the Chief National Guard Bureau and Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense and maintains continuing liaison with intelligence counterparts.

Joint Force Headquarters J-3, Operations Directorate - Col. Alan Soldan

- Responsible for planning, coordinating, organizational development and integrating JFHQ operations, including the operation of the Joint Operations Center of the JFHQ.
- Ensures readiness by providing management and synchronization of actions in a variety of functional programs for the directorate. He serves as the primary for the formulation of plans, policies and programming and budgeting data pertaining to current operations.
- Manages the state mobilization readiness and state aviation operations and performs long term planning and organizational development necessary to accomplish functions essential to state National Guard joint operations, training and readiness missions.

Joint Force Headquarters J-4, Logistics Directorate - Col. Robert Schmitt

- Responsible for identifying and coordinating supply and services, transportation and maintenance support for Army and Air National Guard joint operations. Provides technically and tactically proficient Liaison Officers to the Joint Operations Center and the State Emergency Operations Center, as required. Manages around-the-clock defense movement coordination, available operational and maintenance funds, equipment and supply acquisition, automated logistics systems and inventory management.
- Provides logistical support to the reception, staging, onward movement and integration of security and support elements into the Joint Operations Area. Sustains relief efforts through flexible, responsive combat service support for the duration of the operational requirement. Integrates the latest standard tactical automated management information systems to augment combat service support functional areas. Provides logistical planning and sustainment requirements for maintaining and supporting equipment for elements of both the Army and Air National Guard.



Col. Robert
Schmitt

Joint Force Headquarters J-5/7, Directorate of Strategic Plans, Policy and International Affairs; Joint Education and Training and Exercises - Col. Laura McKnight

- Serves as the primary staff officer responsible for strategic planning and joint training.
- Maintained agency plans for Kansas National Guard forces to support domestic operations; emphasis was on preparation for H1N1 influenza outbreak. Revised and expanded the Kansas National Guard Continuity of Operations plan for validation in 2011.
- Expanded the agency's strategic thinking to consider the impact of diminishing resources on future operations. Explored strategies to shape the strategic environment and ensure long-range security for Kansas.
- Developed the department's Strategic Implementation Plan for 2011-2017.



Col. Laura
McKnight

Joint Force Headquarters J-6, Director of Command, Control, Communication and Computers (C4) - Col. Chris Stratmann

- Establishes policies/procedures, provides advice, and makes recommendations on J-6 matters to the adjutant general and director of the Joint Staff for supporting joint military, major subordinate command, interagency, and Joint Force Headquarters information sharing for the homeland security and domestic response missions. Develop Joint Force Headquarters information technology strategy, including programs in the Kansas Army and Air National Guard for incorporation and use in a shared environment for domestic and homeland security response.
- Responsible for all matters pertaining to C4 systems that support the primary functions involving the collection, transportation, processing, dissemination and protection of information. These systems include both the communications and computer systems required to implement the state command and control process and are the information exchange and decision support subsystems within the state's total force Command and Control Support System.



Col. Chris
Stratmann

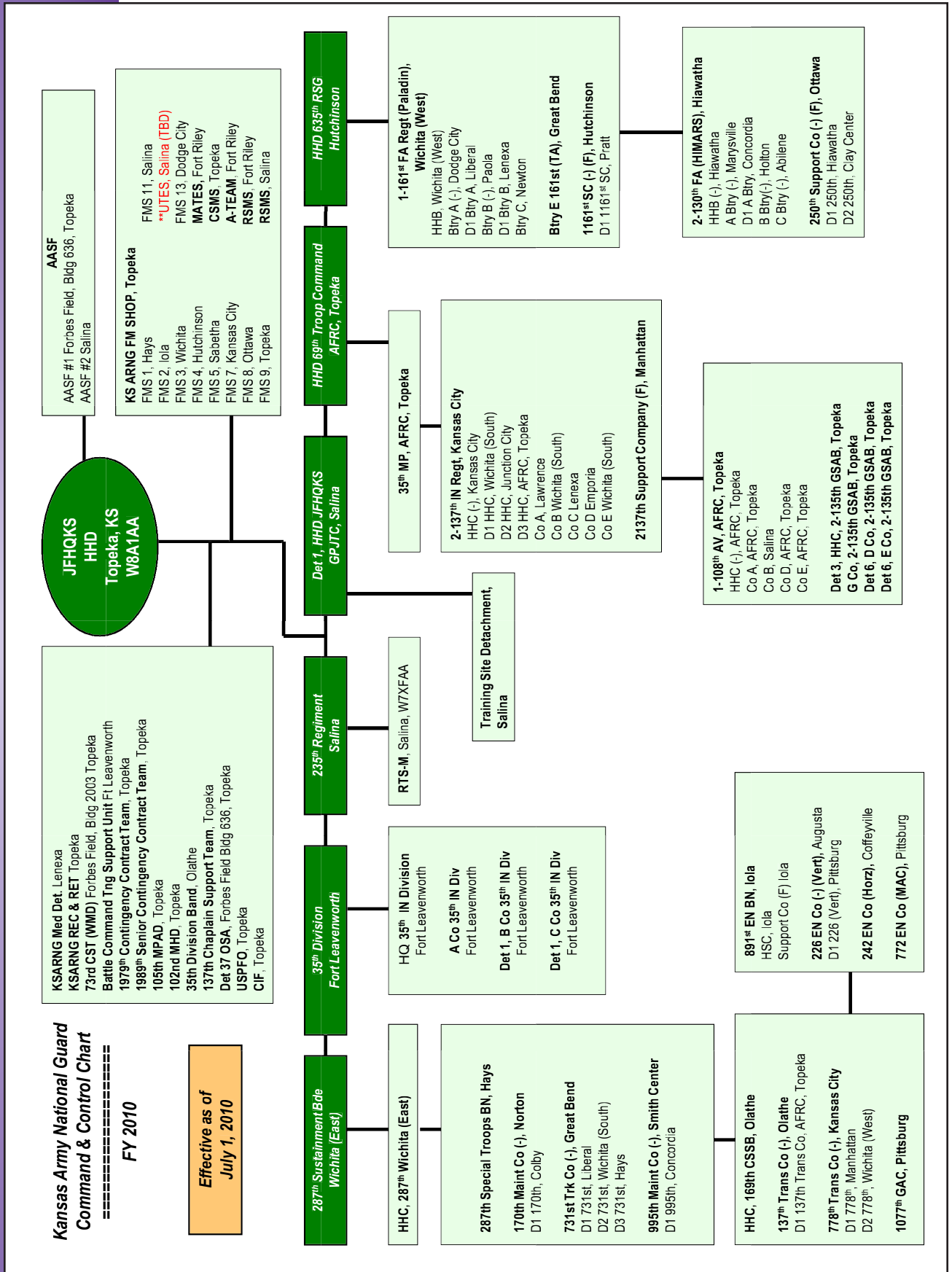
Joint Force Headquarters J-8, Director of Force Structure, Resources and Assessment – Col. Michael Dittamo

- Responsible for resource management oversight, guidance, policy, procedures, performance metrics and operational contracting.
- Provides guidance, policy and direction for J-8 functions including internal review, data processing, comptroller, supply and services, purchasing and contracting and property management. The J-8 provides Joint Strategic Resource planning, capabilities-based planning and analysis and overall program requirements analysis and validation.



Col. Michael
Dittamo

Kansas Army National Guard Force Structure



Kansas Army National Guard



Joint Forces Headquarters Kansas – Land Component

5,538 soldiers authorized

Headquarters in Topeka - 206 soldiers authorized

Brig. Gen. Lee Tafanelli, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.

Col. John Andrew is chief of staff for the Joint Forces Headquarters Kansas - Land Component and Command Sgt. Maj. John Ryan is the JFHGKS - Land Component command sergeant major.

The Kansas Army National Guard is a military organization of more than 5,400 authorized soldiers within Kansas. Headquartered at the State Defense Building, Topeka, it has 36 armories and 10 Field Maintenance Shops, plus additional training and logistical support facilities throughout the state.

The KSARNG has four brigade-level commands – 635th Regional Support Group, 69th Troop Command, 287th Sustainment Brigade and 235th Training Regiment – and is the host state for the 35th Infantry Division, which has subordinate units in three states.

JFHQKS oversees fiscal, maintenance, training, supply and repair facilities, including the United States Property and Fiscal Office, Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Readiness Sustainment Maintenance Site, Combined Support Maintenance Shop and two Army Aviation Support Facilities.

Units:

- Headquarters and Headquarters Detachment, Topeka
- 105th Mobile Public Affairs Detachment, Topeka
- 73rd Civil Support Team (Weapons of Mass Destruction), Topeka (Joint Army and Air)
- 102nd Military History Detachment, Topeka
- Detachment 37, Operational Support - Aviation (OSA) Command, Topeka
- Kansas Area Medical Detachment, Lenexa
- Kansas Recruiting and Retention Command, Topeka
- 35th Infantry Division Band, Olathe
- 137th Chaplain Support Team, Topeka
- Battle Command Training Support Unit, Fort Leavenworth
- 1979th Contingency Contract Team, Topeka
- 1989th Senior Contingency Contract Team, Topeka

Army Recruiting and Retention Battalion

Located in communities with armories

The Recruiting and Retention Battalion for the Kansas Army National Guard is currently comprised of 98 full-time personnel which includes 81 enlisted Active Guard and Reserve soldiers, six active Guard and Reserve officers and 11 active duty for Operational Support soldiers. The operating budget for fiscal year 2010 was more than \$3.4 million, which supported Recruiting and Retention operating expenses, efforts, and events throughout the state. Lt. Col. Barry Thomas is the commander and the command sergeant major is Command Sgt. Maj. Manuel Rubio.

The Kansas Army National Guard met its end strength goal of 5,365 set by National Guard Bureau for fiscal year 2010. This includes 517 soldiers retained, 436 non-prior service accessions and 216 prior service accessions. There are recruiting offices in 38 armories throughout the state, as well as four storefront locations in Topeka, Lenexa, Olathe and Wichita. Recruiting efforts continue in all 105 counties throughout the state.



Brig. Gen.
Lee Tafanelli



Col. John Andrew



Command Sgt.
Maj. John Ryan



Lt. Col. Barry
Thomas



Command Sgt.
Maj. Manuel Rubio



35th Infantry Division

Headquarters in Fort Leavenworth – 261 authorized at Headquarters



**Maj. Gen.
John Davoren**



**Brig. Gen.
Vic Braden**



**Command Sgt.
Maj. Timothy
Newton**

Mission: On order, the 35th Infantry Division mobilizes and deploys to a theater of operations and conducts operations in a combined or joint environment, supporting national command objectives. On order, the division conducts military and civil support operations, including support and stability operations in an overseas environment or upon activation within the United States in support of federal and state agencies.

Maj. Gen. John Davoren is the 35th Infantry Division commanding general. Brig. Gen. David Irwin of Missouri and Brig. Gen. Vic Braden of Kansas serve as assistant division commanders. Col. Matthew Raney serves as the division chief of staff. Command Sgt.

Maj. Timothy Newton is the division command sergeant major.



Soldiers of the 35th Infantry Division practice proper egress techniques from a humvee in a roll-over simulator.

The 35th Infantry Division is one of eight divisions in the Army National Guard.

- 35th Infantry Division Headquarters at Fort Leavenworth, Kan. Detachments in Missouri, Illinois and Nebraska.
- 35th Infantry Division Headquarters, Headquarters Battalion in Missouri. Detachments in Kansas and Illinois.

35th Infantry Division Aligned for Training Brigades include the 39th Infantry Brigade Combat Team, Arkansas; 33rd Infantry Brigade Combat Team, Illinois; 48th Infantry Brigade Combat Team, Georgia; 67th Battlefield Surveillance Brigade, Nebraska; 142nd Fires Brigade, Arkansas; 35th Combat Aviation Brigade, Missouri; 110th Maneuver Enhancement Brigade, Missouri; 287th Sustainment Brigade, Kansas.

2010 Highlights

- Completed the first rotation of the National Guard's new Domestic All-Hazard Response Team mission and handed off to the next division following a successful tabletop validation exercise.
- Served as an Air Assault Division Headquarters for Exercise Key Resolve in March 2010 in the Republic of Korea.
- Fielded the Standardized Integrated Command Post System, giving the division the capability to operate in any environment.
- Fielded Warfighter Information Network Tactical/Joint Network Node into the NetOps company, giving division the capability to communicate digitally by satellite at remote locations.
- Preparing to participate in Exercise Yama Sakura 59 in Kumamoto, Japan, in January 2011.
- Preparing to participate in a Warfighter Seminar in February 2011 to prepare division staff for a full-spectrum exercise in September.



635th Regional Support Group

Headquarters in Hutchinson

1,160 soldiers authorized; 57 authorized at Headquarters

Mission: Provide command and control structure for the 1st Battalion, 161st Field Artillery and the 2nd Battalion, 130th Field Artillery in order to meet training, readiness and deployment requirements as directed by the Kansas Army National Guard. On order, the 635th Regional Support Group provides domestic support operations for disaster response, humanitarian relief and homeland defense activities. Col. John Campbell is commander of the 635th Regional Support Group. The group command sergeant major is Command Sgt. Maj. Ed Boring.

Units:

- 635th Headquarters and Headquarters Detachment, Hutchinson
- 1st Battalion, 161st Field Artillery, Wichita
- 2nd Battalion, 130th Field Artillery, Hiawatha
- 1161st Forward Support Company, Hutchinson
- 250th Forward Support Company, Ottawa
- Battery E (Target Acquisition), 161st Field Artillery, Great Bend

2010 Highlights:

- In support of the 2nd Battalion, 130th Field Artillery redeployment, the 635th Regional Support Group coordinated and executed reintegration operations as the battalion returned from the Multinational Forces Observation mission Sinai, Egypt in July. 635th RSG personnel provided logistical and administrative support for more than 420 soldiers during postmobilization out-processing at Fort McCoy, Wis., welcome home ceremonies and reintegration training in Topeka.
- Directly responsible for organizing and conducting Soldier Readiness Processing operations in October and white-cell training support in November and December for approximately 65 soldiers as the Agribusiness Development Team #2 prepared for its mission in Afghanistan.
- The 635th Headquarters and Headquarters Detachment conducted annual training in the month of July at Fort Riley, Kan., during which the unit focused on the military decision making process and conducted the Regional Support Group change of command.



Col. (Promotable) Lee Tafanelli, commander of the Kansas Army National Guard (left) presides over the change of command ceremony for Lt. Col. John Campbell (center) as he prepares to assume command of the 635th Regional Support Group from Col. Michael Dittamo (right).



Col. John Campbell



Command Sgt. Maj. Ed Boring



1st Battalion, 161st Field Artillery

Headquarters in Wichita – 596 soldiers authorized



Lt. Col.
Thomas Burke



Command Sgt.
Maj. Ricky
Matticks

Mission: Destroy, neutralize, or suppress the enemy by cannon fire.

The battalion commander is Lt. Col. Thomas Burke. Sgt. Maj. Ricky Matticks is the battalion's command sergeant major.

Units:

- Headquarters and Headquarters Battery, Wichita
- Battery A, Dodge City and Liberal
- Battery B, Paola and Lenexa
- Battery C, Newton
- Battery E (Target Acquisition), Great Bend
- 1161st Forward Support Company (-), Hutchinson
- Detachment 1, 1161st Forward Support Company, Pratt

The battalion is equipped with the M109A6 self-propelled 155mm howitzer.

2010 Highlights:

- The battalion provided 88 soldiers for other mobilizations, primarily the 2nd Battalion, 130th Field Artillery peacekeeping mission in Sinai, Egypt.
- The unit facilitated the hand over of the armories in Garden City and Kingman to the communities in February.
- Battery E fielded upgrades to its radar system in April.



Spc. Leonard Herrman and Spc. Jerry Lofland, Battery E (Target Acquisition), 161st Field Artillery, take security positions while conducting Situation Training Exercise lanes at Fort Riley, Kan., in July 2010.

- The battalion conducted live fire operations on the M109A6 (Paladin) 155mm Self Propelled Howitzer at Fort Riley, Kan., during drill weekend in April.
- The battalion began training operations during annual training at Fort Riley, Kan., in preparation for its deployment to the Horn of Africa.
- Twelve soldiers from the battalion became Air Assault qualified after participating in the Air Assault Course hosted at Camp Gruber, Okla., in April.
- The battalion conducted an Air Assault Order of Merit List weekend in August in which 24 personnel participated to attempt to earn a training seat in the Air Assault course.

- The battalion fielded upgrades to its howitzers and ammunition carriers during annual training.



2nd Battalion, 130th Field Artillery

Headquarters in Hiawatha – 511 soldiers authorized

Mission: The 2nd Battalion, 130th Field Artillery mobilizes and deploys a trained operational force into any operational environment to provide general support artillery rocket and missile fires that are accurate, timely and in sufficient volume as required to ensure that the supported commander is successful in theatre.

The battalion employs the M270 Multiple Launch Rocket System to deliver rockets to a range of 30 kilometers and missiles to a range of 300 kilometers.

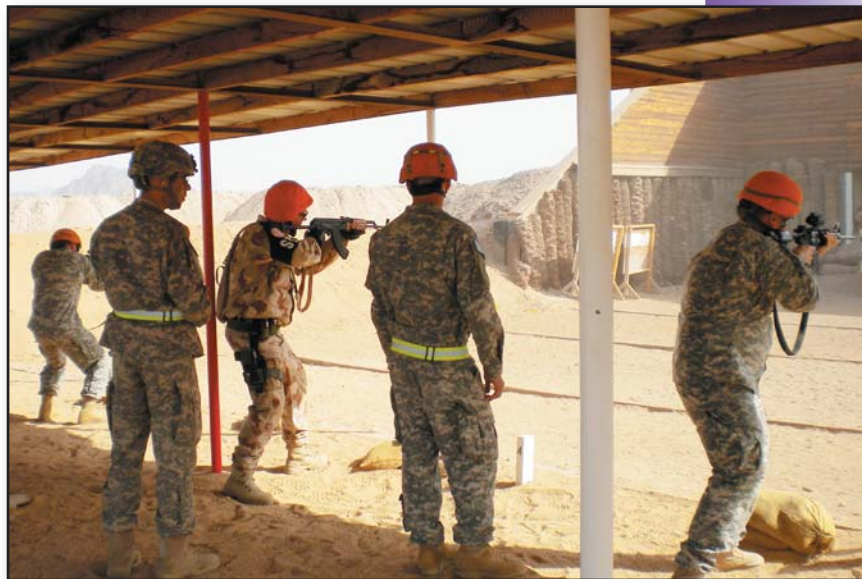
Lt. Col. Christopher Burr is the battalion commander. The senior noncommissioned officer is Command Sgt. Maj. Brian Anderson.

Units:

- Headquarters and Headquarters Battery, Hiawatha
- Battery A, Marysville and Concordia
- Battery B, Holton
- Battery C, Abilene
- 250th Forward Support Company (-), Ottawa
- Detachment 1, 250th Forward Support Company, Hiawatha
- Detachment 2, 250th Forward Support Company, Clay Center

2010 Highlights

- The battalion deployed as Rotation 53 of the Multinational Force and Observers mission to the Sinai Peninsula located along the Egypt-Israel border and Gulf of Aqaba-Red Sea. The battalion task organized into an infantry battalion and deployed in September 2009 to July 2010 as the MFO U.S. Battalion. The battalion's mission was to occupy the southern sectors of Zone C, observe and report and, if necessary, verify the compliance between Egypt and Israel in accordance with the Treaty of Peace. The 2-130th FA is the first field artillery unit to conduct this non-standard mission.
- In January and February 2010, the Rear Detachment was tasked with closing the armories in Troy, Atchison, Horton, Sabetha, Burlington and Salina, consolidating the equipment and personnel to the other stations within the battalion.
- During annual training, the Rear Detachment conducted maintenance and drivers training on the battalion equipment and prepared for the return of MFO 53.
- The battalion conducted reintegration training in August and September and is preparing for the conversion to the High Mobility Artillery Rocket System with the fielding to occur in the third quarter of training year 2011.



Soldiers of the 2nd Battalion, 130th Field Artillery test their marksmanship skills on the firing range.



Lt. Col.
Christopher Burr



Command Sgt. Maj.
Brian Anderson



287th Sustainment Brigade

Headquarters in Wichita – 1,986 soldiers authorized;

266 soldiers at Headquarters



Col. Barry Taylor



Command Sgt. Maj. Pat Cullen

Mission: Plan, prepare, execute and assess combat service support operations within a corps or division area of operations. On order, conduct stability operations in support of federal missions and provide Military Assistance to Civil Authorities for state and local missions. The 287th Sustainment Brigade is the largest brigade-level headquarters in the state and commands three subordinate battalions. Col. Barry Taylor is the battalion commander and Command Sgt. Maj. Pat Cullen is the senior noncommissioned officer.

Units:

- 169th Combat Sustainment Support Battalion, Olathe
- 287th Special Troops Battalion, Hays
- 891st Engineer Battalion, Iola

2010 Highlights:

287th Sustainment Brigade conducted recovery and reset of forces and equipment after their successful deployment to Iraq in 2008-2009. During this year, under the 287th Sustainment Brigades' leadership:

- Consolidated operations and returned 10 unit armories to their communities in response to the current state budget crisis. Brigade units ceased operations at armories in Chanute, Cherryvale, Council Grove, Fort Scott, Garnett, Goodland, Larned, Phillipsburg, Russell and Winfield.
- Recognized for Excellence in Family Programs during the Combined Annual Conference of the National Guard Association of Kansas and the Enlisted Association of the National Guard of Kansas. 287th Sustainment Brigade leaders and volunteers received numerous awards, including the Unit of the Year, Volunteer of the Year, best Family Readiness Group Newsletter, Military Liaison of the Year and Military Family of the Year.



Col. Robert Schmitt makes his remarks during the 287th Sustainment Brigade change of command ceremony on July 11, 2010, in Wichita, Kan. The Adjutant General's Mounted Color Guard carries the colors in the background.

- Conducted a change of command ceremony between Col. Robert F. Schmitt and Col. Barry K. Taylor at Riverside Park in Wichita. The Adjutant General's Mounted Color Guard presented the colors and flowers for the incoming and outgoing commander's spouses.

- Fielded the Standard Integrated Command Post System during annual training. The Standard Integrated Command Post System permits the brigade to plan and conduct sustainment operations with all of its automated systems and communications capabilities from remote and under-developed locations around the world.

- Provided command and control, resources and support for the 778th Transportation Company (Combat Heavy Equipment

Transport) preparations for their year-long deployment in support of Operation Iraqi Freedom in the fall of 2010.



287th Special Troop Battalion

Battalion Headquarters in Hays – 744 soldiers authorized; 42 soldiers at Headquarters

Mission: To provide command and control, administrative support and logistical support for assigned and attached brigade personnel. On order, conduct stability and support operations in support of federal and state agencies to protect life and property within Kansas.

The 287th Special Troops Battalion covers an area from Salina west to Colorado, north to Nebraska and south to Oklahoma. Following the battalion's reintegration from Operation Iraqi Freedom, the STB regained control of the 731st Transportation Company and the 170th and 995th Maintenance Companies on Jan. 1, 2010. The battalion commander is Lt. Col. Matt Bedwell. The senior noncommissioned officer is Command Sgt. Maj. Greg Kober.

Units:

- Headquarters and Headquarters Company, 287th Sustainment Brigade, Wichita
- 170th Maintenance Company (-), Norton
- 731st Transportation Company (-), Great Bend
- 995th Maintenance Company (-), Smith Center

2010 Highlights:

- The 287th Special Troops Battalion's primary focus in 2010 was to reestablish command and control of its organic, subordinate units while reintegrating the battalion and Headquarters and Headquarters Company soldiers returning from their 2008-2009 Operation Iraqi Freedom deployment.
- Lt. Col. Matt Bedwell took command of the 287th Special Troops Battalion in July, replacing Lt. Col. Tony D. Divish.
- Thirty soldiers of the 995th Maintenance Company deployed overseas to the Joint Multinational Readiness Center, Hohenfels, Germany. The center provides training for coalition forces preparing for deployments to the Middle East.
- Forty soldiers from the 731st Transportation Company convoyed to the east coast to participate in the artificial "REEF-EX" project. The unit supported the South Carolina Army National Guard by transporting demilitarized, surplus Army vehicles and other equipment to port at Charleston. The vehicles were to be floated out and deposited on artificial reef sites off the Carolina coast to create a hard-bottom habitat for fish.
- The STB reorganized its structure in Western Kansas. Armories in Goodland, Larned, Phillipsburg and Russell were returned to the community, allowing units to expand current operations at the battalion's eight remaining facilities.
- More than 112 soldiers from the 287th STB are currently deployed or preparing to mobilize with other Kansas National Guard units in support of Operation New Dawn and Operation Enduring Freedom.



Staff Sgt. Richard Vickers, 995th Maintenance Company, prepares to remove a constant-velocity joint from an M998 truck in the Recovery and Maintenance Shop in Hohenfels, Germany, during annual training.



**Lt. Col.
Matt Bedwell**



**Command Sgt. Maj.
Greg Kober**



169th Combat Sustainment Support Battalion

Headquarters in Olathe – 622 soldiers authorized; 78 soldiers at Headquarters



Lt. Col.
David E. Lee



Command Sgt. Maj.
Craig Tunheim

Mission: Provide command and control structure for assigned and/or attached units in order to support operational and tactical level logistics by planning and managing sustainment and replenishment operations. On order, conducts Domestic Support Operations in support of state and federal agencies as directed. The battalion is commanded by Lt. Col. David E. Lee. The battalion's senior noncommissioned officer is 1st Sgt. Craig Tunheim.

Units:

- Headquarters and Headquarters Company, Olathe
- 137th Transportation Company (PLS), Olathe and Topeka
- 778th Transportation Company (HET), Kansas City, Manhattan and Wichita
- 1077th Medical Company Ground Ambulance (MCGA), Olathe

2010 Highlights:

- The 778 Transportation Company began premobilization prep and training which culminated with their arrival at Camp Atterbury, Ind., from which the unit deployed in support of Operation Iraqi Freedom in December 2010.
- In January, the battalion transitioned command and control of the 731st Transportation Company, 995th Maintenance Company and 170th Maintenance Company to the 287th Special Troops Battalion. These three companies were under the command and control of the 169th Combat Sustainment Support Battalion during the 287th Sustainment Brigade mobilization to Iraq 08-09.



In August, the 778th Transportation Company transported 15 M1A1 Abrams Tanks from Fort Riley to Anniston Army Depot in Alabama.

- In February, the battalion moved Detachment 3, 778th Transportation Company from the Council Grove armory to Manhattan and returned the armory to the city of Council Grove.
- In April, Headquarters and Headquarters Company conducted annual training at Fort Riley, focusing on individual soldier skills and staff exercises.
- In May, 778th Transportation Company moved 10 Heavy Equipment Transporter systems to Missouri to support their mobilization needs. The systems were retrieved in August.
- Also in May, Headquarters and Headquarters Company passed the Command Maintenance Evaluation Team inspection with a 95 percent overall rating.
- In June, the 1077th Ground Ambulance Company convoyed to Fort Carson, Colo., for annual training.
- In July, 137th PLS conducted annual training which included individual soldier training and support of the 778th Transportation Company premobilization activity.
- In August, 778th Transportation Company transported 15 M1A1 tanks from Fort Riley to Anniston, Ala.
- During the year, the 1077th provided instructional assistance to Kansas Regional Training Institute for Combat Life Saver classes.
- Overall, the 169th Combat Sustainment Support Battalion conducted 23 transportation support missions with 86,000 miles driven and 1,700 tons hauled.



891st Engineer Battalion

Headquarters in Iola – 620 soldiers authorized; 83 soldiers at Headquarters

Mission: 891st Engineer Battalion trains to increase the combat effectiveness of the support brigades at division and corps level by accomplishing mobility, survivability and general engineering tasks. Provides command and control of three to five assigned engineer companies and one field support company, to provide mobility in support of force application or focused logistics. On order, conduct stability and support operations in support of federal missions and provide Military Assistance to Civil Authorities for state and local missions. Lt. Col. Roger Murdock is the battalion commander. 1st Sgt. Tracy Williams is the battalion's senior noncommissioned officer.

Units:

- Headquarters and Headquarters Support Company, Iola
- Field Support Company, Iola
- 226th Engineer Company (Vertical), Augusta and Pittsburg
- 242nd Engineer Company (Horizontal), Coffeyville
- 772nd Engineer Mobility Augmentation Company, Pittsburg

2010 Highlights:

- 168 soldiers of the 226th Engineer Company mobilized Jan. 2, 2010, and deployed to Afghanistan in support of Operation Enduring Freedom. The unit returned home to Kansas on Dec. 23, 2010.
- In January 2010, all units participated in the battalion change of command ceremony for the incoming commander, Lt. Col. Roger Murdock.
- Annual training was held for the 226th, 772nd, FSC, and HHC at Camp Gruber, Okla., in June 2010. Soldiers trained on tasks and missions pertaining to their company's Mission Essential Task List, as well as driver's qualification training. The 772nd conducted a Crew Served familiarization range while at annual training. The 226th Engineer Company worked with the Oklahoma National Guard on various projects on Camp Gruber.
- The 242nd Engineer Company conducted annual training in Salina, Kan., in July 2010. While there, they conducted numerous engineer missions, including the destruction and removal of an old cafeteria and the construction of a half-mile road on the Great Plains Joint Training Center range complex.



Sgt. Matthew Pierson and Spc. Kyler Wellman work on measuring and cutting structural pieces needed to build a 16-room Super B hut for their detachment at Forward Operating Base Sharana, Afghanistan.

- The road project at the Kansas Regional Training Institute in Salina was supported by Headquarters and Headquarters Company August through September 2010.
- The 226th Engineer Company hosted "Warrior Weekend" recruiting event in Augusta, Kan., in September 2010. The event drew high school students, Recruit Sustainment Program soldiers and their guests to compete in a variety of individual and team-oriented venues.



Lt. Col.
Roger Murdock



1st Sgt.
Tracy Williams



69th Troop Command

Headquarters in Topeka - 1,501 soldiers authorized;
28 authorized at Headquarters



Col. Anthony Mohatt



Command Sgt. Maj. Harold Whitley

Mission: Federal mission is to command, control, and supervise Army National Guard units attached to Troop Command to provide trained and equipped units capable of immediate expansion to war strength and available for service in time of war or national emergency or when appropriate to augment the active Army. It also prepares for the mobilization of attached Army National Guard units in support of U.S. Army Forces Command, U.S. Northern Command and Continental United States Army Reserve Component mobilization plans.

Its state mission is to command, control, and supervise assigned ARNG units employed in support of civil authorities in the protection of life and property and the preservation of peace, order and public safety under competent orders of state authorities and exercise control of assigned Army National Guard units employed in support of civil authorities during civil defense operations, civil disturbances, natural disasters and other emergencies as required by state law or directives. Col. Anthony Mohatt is the commander of 69th Troop Command. Command Sgt. Maj. Harold Whitley is the senior noncommissioned officer.

Units:

- Headquarters and Headquarters Detachment, 69th Troop Command, Topeka.
- 35th Military Police Company, Topeka.
- 2nd Combined Arms Battalion, 137th Infantry Regiment, headquartered in Kansas City, Kan.
- 1st Battalion, 108th Aviation Regiment, headquartered in Topeka.
- Agribusiness Development Team #3
- Agribusiness Development Team #4

2010 Highlights:

- The 2nd Combined Arms Battalion, 137th Infantry deployed 578 soldiers to the Horn of Africa in support of Operation Enduring Freedom.
- Twenty-one soldiers from the 2nd Combined Arms Battalion, 137th Infantry, assigned in support of the KFOR12 rotation, returned from Kosovo.



Soldiers of the 35th Military Police Company take part in Military Operations on Urban Terrain training at the Great Plains Joint Training Center in Salina.

- Soldiers with the first Kansas Agribusiness Development Team returned from Afghanistan.
- Redesignated Detachment 1, Company C, 171st Air Ambulance Company to Company G, 2nd Battalion, 135th General Support Aviation Battalion.
- Deployed Company G, 2-135th GSAB to Iraq in support of Operation New Dawn.
- 35th MPs supported Kansas National Guard Command and Control Headquarters Resource Protection Officers and State Security Office with exercises in improving response preparedness and Kansas Military Assistance to Civil Authorities/Defense Support of Civil Authorities mission training.

- Began planning and premobilization training to deploy 1st Battalion, 108th Aviation Regiment.
- 69th Troop Command identified as Command Headquarters for Agribusiness Development Team #4 and Agribusiness Development Team #5 deployments.



2nd Combined Arms Battalion, 137th Infantry

Headquarters in Kansas City, Kan. – 945 soldiers authorized

Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat and counterattack. Units operate the M2A2 Operation Desert Storm Bradley Fighting Vehicle and the Army's main battle tank, the M1A1 Abrams.

The Bradley is capable of going 35 mph with a range of 265 miles. It is equipped with a laser range finder, thermal optics, 25mm M242 chain gun, TOW missile launcher and the 7.62mm M240C coaxial machine gun.

The Abrams is capable of going 42 mph and climbing vertical obstacles 49 inches high. It is equipped with a laser rangefinder and thermal optics and its 120mm main gun can fire a projectile almost three miles.

The battalion commander is Lt. Col. Gregory D. Mittman. Command Sgt. Maj. Troy Hester is the battalion command sergeant major.

Units:

- Headquarters and Headquarters Company, Kansas City, Wichita, Junction City and Topeka
- Company A, Lawrence
- Company B and E, Wichita
- Company C, Lenexa
- Company D, Emporia
- 2137th Forward Support Company, Manhattan

2010 Highlights:

- The battalion spent the year preparing for its third deployment since Sept. 11, 2001. During this training year, the battalion transitioned into two elements, Forward and Rear. In preparation for the deployment, the Forward element focused training on individual skills, weapons qualification and the required mobilization tasks. The Rear element conducted logistical and administrative tasks with platoon level Military Operations on Urban Terrain training during annual training at Fort Riley, Kan.
- In March 2010, 33 soldiers from the battalion's Company B returned from deployment to Afghanistan with Agricultural Development Team 1. ADT 1's security platoon was replaced by 35 soldiers from Company B to support ADT 2's mission in Afghanistan.
- In May 2010, 567 soldiers with battalion's Forward element arrived at Camp Lemonnier, Djibouti, Africa, to begin Relief in Place – Transfer of Authority with the 1st Battalion, 65th Infantry, Puerto Rico Army National Guard.
- More than 76 soldiers from the battalion are deployed with other Army National Guard units in support of Operation Iraqi Freedom and Operation Enduring Freedom.



1st Lt. Corey Lies, intelligence officer, 2nd Combined Arms Battalion, 137th Infantry Regiment, discusses Cordon and Search course of action development with Rwandan Defense Forces Battalion.



Lt. Col.
Gregory Mittman



Command Sgt. Maj.
Troy Hester



1st Battalion, 108th Aviation

Headquarters in Topeka – 347 soldiers authorized



Lt. Col. David Leger



Command Sgt. Maj. James Crosby

Mission: Alert, mobilize and deploy to a wartime theater of operations and conduct air assault and air movement operations as an integrated member of a Combat Aviation Brigade. On order, conduct stability and support operations in support of both federal and state agencies. Retain trained soldiers and recruit new ones.

The 1st Battalion, 108th Aviation Regiment is commanded by Lt. Col. David A. Leger. Command Sgt. Maj. James D. Crosby is the unit's command sergeant major.

Units:

- Headquarters and Headquarters Company, Topeka
- Company A, Topeka
- Company B, Salina
- Company D, Topeka
- Company E, Topeka
- Det. 3, Headquarters and Headquarters Company, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion), Topeka
- Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion), Topeka
- Detachment 6, Company D, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion), Topeka
- Detachment 6, Company E, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion), Topeka

2010 Highlights

- Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion), commanded by Capt. Kevin Kennedy, mobilized in support of Operation Iraqi Freedom in May 2010.



A UH-60 Black Hawk helicopter, flown by the 1st Battalion, 108th Aviation Regiment, Kansas National Guard.

- From June 7 to 26, 2010, the battalion staff and staff sections conducted New Equipment Training at Fort Leonard Wood, Mo., on the Army Battle Command System computer and software systems in preparation for the 1-108th upcoming mobilization in support of Operation New Dawn.

- From Aug. 14 to 27, 2010, the battalion staff and staff sections conducted New Equipment Training in preparation for mobilization at Great Plains Joint Training Center, Salina, on the basic set-up of the Standardized Integrated Command Post System systems and integration of the Army Battle Command System computer systems within the Command Post.

- Company A and Company B, 1st Battalion, 108th Aviation conducted a Multiple Unit Training Assembly 6 aerial door gunnery event at Smoky Hill Weapons Range from Sept. 11 to 13, 2010. The battalion executed ground and air tables under daylight and night vision goggle conditions. Twenty-two door gunners qualified.



235th Training Regiment

Located in Salina - 105 instructors and support staff authorized;
student load of 1,000 per year

Mission: Provides Ordnance, Military Occupational Specialty, Addition Skill Identifier, Officer Candidate School, Warrant Officer Candidate School, Noncommissioned Officer Education System training for the U.S. Army, Army National Guard, Army Reserve and Active Component for a nine state region. Also provides billeting, training support weapons ranges, training areas and annual training billeting for Department of Defense, Kansas National Guard and federal, state and local government agencies. The regimental commander is Col. Robert Windham and the regiment's senior noncommissioned officer is Command Sgt. Maj. James Moberly.

Units:

- 1st Battalion, 235th Regiment
- Officer Candidate School Company, Salina
- Warrant Officer Candidate School Company, Salina
- 2nd Battalion, 235th Regiment – Modular Training, Salina
- Noncommissioned Officer Education System
- Combat Arms Military Occupational Specialty
- Regional Training Site-Maintenance

2010 Highlights:

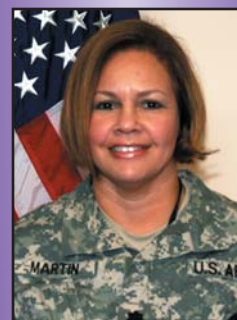
- Lt. Col Douglas Hinkley replaced Lt. Col. John Campbell as the Modular Training Battalion commander in January. Command Sgt. Maj. James Moberly replaced Command Sgt. Maj. John Ryan as the command sergeant major.
- Training Year 2010 marked the stand-up year for the Quartermaster Subject Matter Expert Cell based in Salina, Kan., at the Headquarters, 235th Regiment. The Subject Matter Expert Cell supports the National Guard Bureau Training Division in coordinating authority across state boundaries and the flow of critical information between proponent and Total Army School System Army National Guard School, assisting National Guard Bureau Training Division in the training coordination process and staffing Total Army School System-related issues within our perspective training lane.
- The Kansas Officer Candidate School Battalion conducted the Platoon Trainer Qualification Course prior to Phase I in June 2010. Twenty soldiers attended this course.
- Conducted the Consolidated OCS Phase I training for 109 officer candidates in June 2010, in which 106 graduated. Approximately 130 staff and cadre from throughout the nine-state battalion and Fort Riley supported this training.
- The OCS Battalion conducted two Site Assistance Visits within the nine-state region in preparation for the Training Year 11 accreditation inspection.
- The Kansas OCS Company graduated 14 officer candidates as part of OCS traditional Class 54 and accelerated Class 54-501.
- In training year 2010, the Kansas Warrant Officer Candidate School Battalion successfully completed and passed the accreditation inspection cycle. The Kansas WOCS Company also conducted a joint WOCS Phase II with the Nebraska WOCS Company from February through July. Two warrant officer candidates enrolled and successfully completed the ARNG WOCS Program.
- The Modular Training Battalion stood up a new facility named the 92 CMF (Career Management Fields) National Training Center, in coordination with the Salina Airport Authority and the Joint Forces Headquarters Kansas. More space was required because of the increase in federal missions and the stand-up of the 92Y Unit supply specialist MOS. The MTB graduated 477 students in TY10.
- The Regional Training Site – Maintenance conducted 95 classes and graduated 460 students during this training year.



Col. Robert
Windham



Command Sgt. Maj.
James Moberly



Lt. Col.
Judith Martin



Lt. Col.
Douglas Hinkley

Kansas Army National Guard Support Offices



Col. Cliff Silsby

Directorate of Facilities Engineering

Headquartered in State Defense Complex, Topeka - 64 state employees;
12 federal employees

Mission: Provide quality and environmentally sound planning and execution of construction, maintenance and repair projects for the Kansas Army National Guard. This mission is centered on effective accountability and proper management of resources. DOFE is responsible for the ongoing maintenance and repair of over 3,000,000 square feet of Army National Guard buildings and associated support facilities.

Appointed in 2005, Col. Clifford M. Silsby serves as the Kansas Army National Guard Construction and Facilities Management officer and he continues to lead the directorate. He is currently a regional chairman and member of the Army National Guard Facility Engineer Advisory Committee.

The Directorate of Facilities Engineering ensures that the facilities and infrastructure of the Adjutant General's Department will enhance readiness by providing high quality installations to train, maintain and deploy Kansas National Guard forces. The department's training sites, readiness centers, aviation sites, headquarters buildings, and logistical support facilities will be adaptable to future missions and built to high standards of quality and environmental stewardship.

Federal Economic Stimulus Projects

This year the KSARNG executed over \$1.7 million in federal stimulus money. This money

is being used to bring selected facilities to a more energy efficient standard, saving the KSARNG money in the long run. The following facilities are selected for upgrades:

- Camp Funston Training Area Headquarters, Fort Riley
- Nickell Hall, Salina
- Field Maintenance Shop #1, Hays
- Readiness Center, Kansas City
- Readiness Center, Manhattan
- Army Aviation Support Facility #1, Forbes Field, Topeka
- Field Maintenance Shop #9, Topeka
- Hangers 680, 681, 682, Forbes Field, Topeka



In November, ground was broken for the Heartland Readiness Center, a multi-agency, joint-use facility in Wichita.

Military Construction Projects

The KSARNG Military Construction Project for 2010 is the Salina airfield taxiway/parking apron resurfacing (\$2.2 million). It is currently under construction at the Army Aviation Support Facility #2.

The directorate is currently preparing for future projects. Four Military Construction Projects are projected in the Future Year Defense Plan over the next six years. Total construction is projected at more than \$115 million for these projects:

- Heartland Preparedness Center (\$42.7million) and
- Field Maintenance Shop (\$25 million).

* These Wichita projects are both located on the site in north Wichita. Horst, Terrill and Karst Architects, Inc. have designed both facilities. These projects are on track to be awarded on receipt of federal funding in 2011.

- Topeka Forbes hangar renovation and airfield pavement resurfacing (\$9.5 million). Hangars #680 and #681 will receive exterior renovation and the taxiway and aircraft parking areas will be upgraded. This fiscal year 2013 project is now in design and may be moved up to fiscal year 2011 by congressional action.
- Readiness Center for 35th Infantry Division Headquarters (\$38.4 million). Construction is now anticipated to start in fiscal year 2015.

Armory Closures

In 2010, 18 Kansas armories were closed and the property returned to their respective city. These include armories in: Atchison, Burlington, Chanute, Cherryvale, Council Grove, Fort Scott, Garden City, Garnett, Goodland, Horton (leased to the city), Kingman, Larned, Phillipsburg, Russell, Sabetha, Troy and Winfield. The Salina East armory was vacated and converted into a Unit Training Equipment Site.

Master Planning and Long Range Construction Planning

A comprehensive master plan for the Great Plains Joint Training Center was developed in 2009 by Jacobs Engineering, Inc., and finished in 2010. This joint effort between the Kansas Army and Air National Guard was built on a series of meetings with military and civilian stakeholders with the purpose of identifying future missions, facilities and infrastructure requirements, weapons range improvements, resource sharing and ways to enhance the Kansas Regional Training Institute, joint training and emergency response training missions.



The Heartland Readiness Center will include facilities for the Kansas National Guard, Wichita law enforcement and emergency management.

Preferred Master Plan for the GPJTC Campus

Also updated this year was the Smoky Hill Weapons Range Complex Master Plan. This plan has resulted in submission of nine firing range projects thus far, with construction costs ranging from \$750,000 to more than \$3,000,000 per project. Range projects recently approved for construction in fiscal year 2016 include a new Combat Pistol Course, a new Basic 10/25M Firing Range (Zero) and substantial upgrades to the Record Fire Range, which includes additional lanes, new targets and additional support facilities.

The adjutant general's top three priorities on the KSARNG Long Range Construction Plan for military construction projects remain the same. These priorities relate to aging and obsolete facilities on the State Defense Complex in Topeka. The industrial and heavy vehicle maintenance functions are no longer compatible with surrounding land use and city zoning. After relocation of the Combined Support Maintenance Shop and United States Property and Fiscal Office warehouse to new facilities, the aging logistics buildings on the State Defense Complex are to be demolished, making room for a Joint Forces Headquarters building in a campus environment.

ECIP Project Submission

This year the KSARNG submitted and will compete for funding for 13 Energy Conservation Investment Program projects. Submittals for fiscal year 2012 included Energy Recovery Systems and HVAC Efficiency Upgrades at Nickell Hall in Salina costing \$1,084,909; a renewable geothermal heating system at the Battle Command and Training Center at Fort Leavenworth costing \$1,050,587; and a renewable geothermal heating system at the Armed Forces Readiness Center at Forbes Field costing \$1,153,361.

The energy conservation project submittals for fiscal year 2013 are photovoltaic solar power system for the Great Plains Joint training Center, \$2,960,700; photovoltaic solar power system for the Kansas Regional Training Center range complex, \$1,718,200; and photovoltaic solar power system for Army Aviation Support Facility #1 in Topeka, \$7,100,000.

Projects for fiscal year 2014 are photovoltaic solar power system for MATES, \$6,091,800; statewide LED lighting light poles and wall packs, \$516,065.

Projects for fiscal year 2015 are photovoltaic solar power system for Army Aviation Support Facility #2 in Salina, \$5,062,300; photovoltaic solar power system for USPFO, \$3,606,800; photovoltaic solar power system for the Battle Command Training Center, \$10,200,000; photovoltaic solar power system for Pittsburg Readiness Center, \$5,353,400.

Project for fiscal year 2016 is a wind-power system for the Great Plains Joint Training Center, \$3,598,000.

These projects will produce renewable on-site energy, will reduce electrical demand costs, and will contribute to the Kansas Army National Guard's mission in support of Executive Orders 13123 and 13423, EPact 2005-2007 and EISA 2007. This project anticipates the annual sale of Solar Renewable Energy Certificates. The ECIP projects will result in an annual reduction in energy consumption of 10,083,812 kWh, and an annual reduction in carbon dioxide emissions of 6,796,892 lbs.

Environmental Program

The Kansas Army National Guard Environmental Program, consisting of the full-time Environmental Management Branch and the Environmental Management Section, continued to set the standard for environmental programs in the Army National Guard. The KSARNG Environmental Management Branch continued to work closely with project planners and proponents to ensure all environmental requirements were met, including reviews required by the National Environmental Policy Act, consulted with appropriate external agencies, such as the Kansas State Historical Society, the Kansas Department of Health and Environment and Native American Tribes, on projects or issues that were of importance to them and insured that all KSARNG facilities and operations were in full compliance with environmental laws and regulations.

The KSARNG Environmental Management Branch continued its successful implementation of an Environmental Management System that was fully conformant with ISO 14001, as required by Army policy. Aspects and impacts were reassessed, and projects identified that would help meet the goals established as part of the system's development. The Environmental Quality Control Committee, the membership of which is composed of senior leaders in the KSARNG, continues to provide guidance and input into the planning, executing and monitoring of actions and programs that have environmental implications.

The KSARNG Environmental Management Program also continued to provide soldiers with the best environmental training available. Through partnerships with regional environmental companies, on-site environmental training was conducted at all of the KSARNG's Field Maintenance Shops, the Army Aviation Support Facilities, and at other large maintenance facilities throughout the state. This innovative approach to training gives personnel at these facilities hands-on environmental training unique to their particular operation. In addition, the KSARNG Environmental Management Section continued the instruction of the Environmental Compliance Officer course during 2010, training over 50 soldiers on environmental topics so they can serve as their unit's ECO.

The KSARNG Recycling Program was one of the most effective in the Army National Guard. Through the efforts of our soldiers and civilian employees, more than two million pounds of scrap metal, paper and cardboard were collected and recycled, saving the agency money by reducing disposal costs and improving the quality of the environment throughout the state by decreasing the amount and volume of materials taken to landfills.

Deputy Chief of Staff for Logistics

Located in State Defense Complex, Topeka - 30 federal employees

Mission: Provide the required planning and resources necessary to maintain logistical support for operations of the Kansas Army National Guard. Provides operational control for the following logistical support sections: Logistics Management, Food Service, Program Analyst, Defense Movement Coordinator, Central Property Book Office, Sustainment Automation Support Management Office and the Surface Maintenance Management Office.

The **Logistics Management Office** provides support and resources and serves as a direct link to units in the Kansas Army National Guard for support operations. Logistics Management also provides technical support and resources to six units comprised of 1,146 soldiers who are either deployed or were preparing to deploy in support of Operation New Dawn and Operation Enduring Freedom. These units included the 226th Engineer Company, Agribusiness Development Teams #2 and # 3, the Horn of Africa mission #1 and the 778th Transportation Company.

The **Food Program Manager** provides technical advice and oversight, assistance, training and inspections to all subordinate unit commanders, supply sergeants and food service personnel in the KSARNG. He is the point of contact for coordination, assistance and administration of subsistence support for annual trainings; competitive state food contracts; mobilization and contingency operations for natural disaster; and homeland defense planning.

The **Program Analyst** provides technical analysis and consultation for the management and administration of programs within the Logistics Directorate. He is the key coordinator for all budgetary requirements, as well as logistical, financial, advisory and regulatory support to the KSARNG units and activities.

The **Defense Movement Coordinator** directs and controls military traffic on Kansas highways and coordinates with other states' Defense Movement Control Centers for planning and coordination of road movements crossing the borders of Kansas.

The **Central Property Book Office** maintains accountability of all federal equipment assigned to the Kansas Army National Guard, valued at nearly \$750 million.

The **Sustainment Automation Support Management Office** provides automated logistics support to all state activities and organizations. The office synchronizes the newest generation of Army logistics systems with the operational warfighter. Their expertise led to the section's selection to provide beta testing to automated system upgrades.

Surface Maintenance Office

Located in State Defense Complex, Topeka - 550 federal employees

The Surface Maintenance Management Office is located in Topeka and supervises all ground maintenance operations, maintenance programs and full-time maintenance personnel for the Kansas Army National Guard. The fiscal year 2010 budget for the Surface Maintenance Management Office was \$56.1 million.

The Surface Maintenance Management Office is responsible for the repair and equipment readiness of all ground vehicles and equipment located at 107 separate units and detachments. Examples of equipment support and repair include trucks, trailers, tracked vehicles, engineer equipment, generators, weapons, missile systems and communication and electronics equipment.

The Surface Maintenance Management Office supervises 14 separate maintenance facilities throughout Kansas, which includes two separate special repair programs: The Advanced Turbine Engine Army Maintenance and the Readiness Sustainment Maintenance Site. Surface Maintenance employs about 550 personnel, comprised mostly of federal civil service employees, followed by state of Kansas employees with a small number of soldiers on orders or as contract employees. Currently, the Surface Maintenance Management Office has 40 soldiers deployed in support of Operation New Dawn, Operation Enduring Freedom and the Horn of Africa.

The National Guard Bureau's initiative continued this year for the states to repair their own equipment when it returns from deployment. This initiative is important because it gives the National Guard the ability to repair equipment without having to rely on active Army installation mobilization stations. Under this initiative, the National Guard Bureau receives funding from the Department of the Army, which is distributed to each state based upon the



Col. Barry Taylor



Lt. Col. Tony Divish

type of units returning from deployment. The Kansas maintenance community is an active participant in the program. Surface Maintenance has employed up to 18 additional personnel as indefinite federal civil service technicians or on active duty special work orders.

The Surface Maintenance Management Office had two of its Field Maintenance Shops submit packets to compete for the Army Award for Maintenance Excellence. This award allows Modification Table of Organization and Equipment units and Table of Distribution and Allowances maintenance activities to compete at the state/installation, regional, National Guard Bureau and up to the Department of the Army levels. Field Maintenance Shop # 7 (Kansas City) and Shop #5 (Sabetha) were selected at the state level and were successful in competing at the regional and subsequently at the National Guard Bureau level. Field Maintenance Shop #7 will compete in the "Small TDA (Table of Distribution and Allowances)" Category at the Department of the Army level.

Deputy Chief of Staff for Operations

Located in State Defense Building, Topeka - 12 federal employees



Col. Alan Soldan

Mission: Provide trained, ready forces and capabilities to the services and combatant commanders for federal missions; support unit mobilizations, demobilizations, reception, staging, onward movement and integration of forces within Kansas. Train, equip and exercise soldiers and units to provide direct support to state and local civil authorities within Kansas and conduct expeditionary medical, logistic, security, engineering and command and control activities. The Deputy Chief of Staff for Operations oversees the Directorate of Military Support and the 73rd Civil Support Team (Weapons of Mass Destruction).

Accomplishments include being the principal coordinator for resource management for all annual training events; significant improvements in budget execution and Military Occupational Specialty qualifications; multiple overseas deployments in support of military missions in Iraq, Afghanistan, Kosovo, Djibouti, Sinai and Fort Riley; and planning for units to train at each of the three primary U.S. Army training centers in the continental United States. During the past year, this office deployed over 1,200 soldiers. This office is the primary planner for locating the force structure of Army National Guard units in Kansas and provides oversight in the process of receiving and disseminating new equipment items.

Premobilization Training Assistance and Evaluation Team

Mission: Provide independent, impartial and unbiased professional combat experienced evaluation of standards-based and battle-focused training to the adjutant general for certification of individual and collective premobilization training. In addition, be prepared to provide training certification assistance and oversight for pre-mobilization training and observe, evaluate and assist with premobilization training of deploying units. On order, the Premobilization Training Assistance Element conducts primary training as required (e.g., specialized training, such as improvised explosive device detection and defeat); coaches and mentors trainers and leaders of mobilizing units and accompanies units, as required, to the mobilization station to assist with certification/validation documentation of pre-mobilization training.

During Training Year 2010, the Kansas Army National Guard Joint Forces Headquarters Premobilization Training



Staff Sgt. Christopher Dix, a member of the Premobilization Training Assistance and Evaluation Team, observes a shooter on the firing range.

Assistance and Evaluation Team has increased the efficiency of the conduct of premobilization task in Inactive Duty Training and Premobilization annual training. The PTAE trained and assisted more than 1,200 Kansas mobilizing soldiers. Mobilization platforms under the guidance of 1st Army for unit validations have recognized the level of preparedness for all Kansas units. Additional collective training continues to be removed from the postmobiliza-

tion timeline and put in the premobilization timeline within the state, allowing soldiers to remain with their families for an extended period of time. A prime example of this is the live gun truck gunnery training and validation. While focus continues to be on the 32 warrior tasks and 12 battle drills, the Kansas Army National Guard Joint Forces Headquarters PTAE will continue to train units in the platoon and company collective.

The Kansas Army National Guard PTAE currently has 23 personnel with deployment experience and instructor-qualified noncommissioned officers and officers. Kansas was one of the first states in the nation to implement this new mobilization process. The PTAE works with a unit for up to two years prior to its mobilization through Inactive Duty Training and extended annual training periods. PTAE has played a key role ensuring that the quality of mobilized Kansas units achieves a level for all other Active Duty and Reserve component units to emulate.

Directorate of Military Support (DOMS)

Located in State Defense Building, Topeka - 15 federal and
24 state employees

The Directorate of Military Support, under the guidance of the J-3 Operations Directorate, provides the planning, military resources and operational support for the implementation of the Kansas National Guard's Military Assistance to Civil Authorities mission, the Anti-Terrorism/Force Protection program for the Kansas National Guard and for Wolf Creek and Cooper Nuclear Generating Stations emergency support. They ensure a timely and effective National Guard deployment in response to a natural or man-made emergency to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property, and preserving peace, order and the public safety in Kansas.

DOMS has operational control of the Joint Operations Center, Anti-Terrorism and Force Protection Programs, the Kansas National Guard Sunflower communications network, intelligence sourcing and physical security at the State Defense Building Complex and all Kansas National Guard facilities. The Sunflower network includes radios at each of the armories across the state as a back-up communications system. The network control stations are in the Joint Operations Center in Topeka and the equipment in each location is 800 MHz radios. DOMS organized and provided Homeland Defense/Security coordination for the Adjutant General's Department and the Kansas National Guard.

Military Assistance to Civil Authorities

Military Assistance to Civil Authorities is coordinated through the Operations Directorate and DOMS in the Adjutant General's Department. The Kansas National Guard has assigned major units in both the Army and Air National Guard the responsibility of providing this coordination of military support to civil authority for the counties in their assigned region of the state. They provide assistance in disasters and emergencies.

National Guard Scout Program

The National Guard Scout Program was created in an effort to improve the responsiveness and effectiveness of the Kansas National Guard during disasters by ensuring that Guard members meet county elected leaders, first responders and emergency managers prior to a disaster. A Guard member who lives or works in the community volunteers to build a relationship with the community points of contact prior to a disaster. When a disaster hits, the Guard member reports to the County Emergency Operations Center. The Scouts serve as the "eyes and ears" of the Adjutant General, providing timely and accurate feedback to the Joint Operations Center on how the disaster response is progressing and anticipating the needs of the community for state assistance. This provides time to prepare troops and equipment, if needed, but does not circumvent the proven emergency management process where the county emergency managers and/or other county officials request state support through the Kansas Division of Emergency Management.

The Kansas National Guard Counterdrug Program

The Kansas National Guard Counterdrug Task Force is comprised of four parts: Ground Reconnaissance (supply reduction), Drug Demand Reduction, Joint Substance Abuse Prevention and Criminal Analyst Support. Army and Air Guardsmen perform these duties under the governor's control, but are federally funded (Section 112, Title 32 United States Code) and are part of the Operations Directorate.

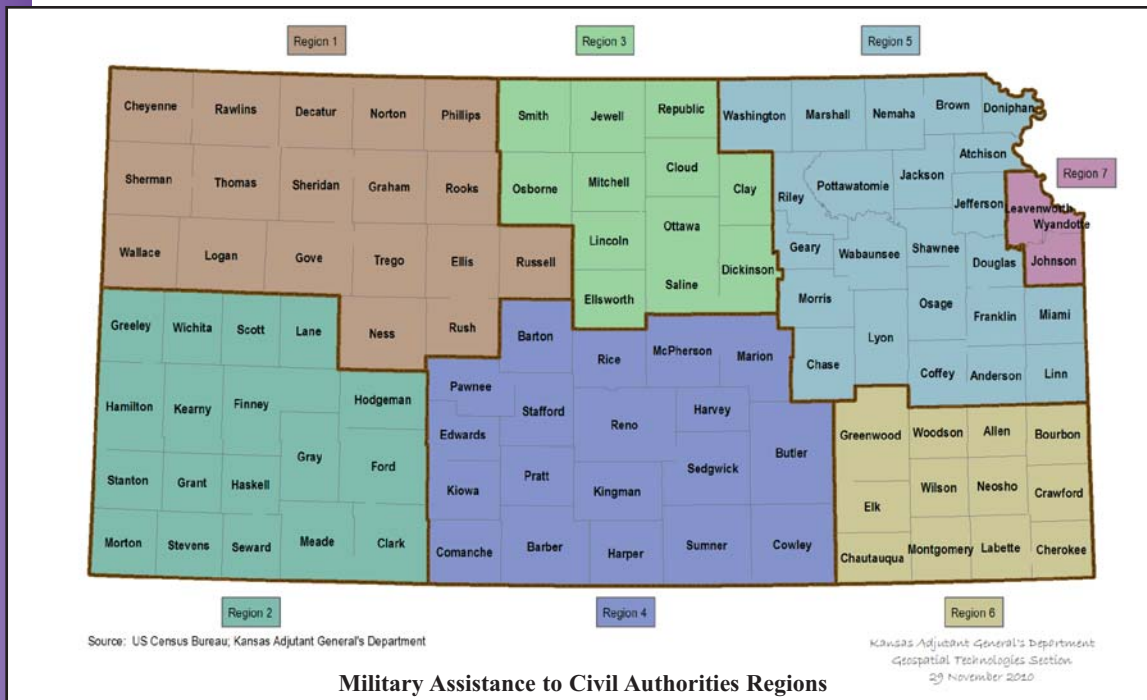
The Secretary of Defense provides resources through the National Guard Bureau to Kansas for National Guard Counterdrug support. The total fiscal year 2010 Counterdrug budget was more than \$2 million. The Kansas National Guard currently has 28 Counterdrug members providing full-time support to local, state and federal law enforcement agencies



**Maj. Paul
Schneider**

and community-based organizations all across Kansas. Deployed personnel returned from overseas in 2010 while others are projected to depart. More than two thirds of the Kansas National Guard counterdrug team have deployed in support of the Global War On Terrorism since Sept. 11, 2001.

The Counterdrug Task Force Ground Reconnaissance Section started in 1990 by providing specially trained personnel and equipment to law enforcement agencies to support the search for and eradication of cultivated marijuana plots. The Ground Reconnaissance Section expanded to include methamphetamine and other drug threats that escalated in Kansas. There are eight team members supporting local, state, and federal law enforcement agencies. Two Kansas airmen are certified as narcotic detection trained K-9 handlers.



The CDTF provided six analysts and investigative case support personnel to the Midwest High Intensity Drug Trafficking Area Office, the DEA, the Kansas Bureau of Investigation and other agencies. The analysts use open and law enforcement sensitive sources to assist these agencies. Analysts also provide computer program, information technology and technical expertise to support Kansas law enforcement agencies.

The Drug Demand Reduction Program provides drug education and prevention to schools, communities, and Guardsmen and their families throughout Kansas. The program currently has seven area coordinators working with Guard units, schools and other entities supporting existing state and local prevention efforts. Drug Demand Reduction continues its “Stay On Track” initiative, a 12-week sixth through eighth grade school-based program that focuses on reducing at-risk behavior and decisions. Drug Demand Reduction participates in the Red Ribbon campaign, each year distributing more than 300,000 Red Ribbons. Drug Demand Reduction assisted with several youth camps this year.

The Joint Substance Abuse Prevention Program for the Kansas National Guard manages and administers monthly drug testing of all units. This program has three Guardsmen dedicated to drug testing, prevention, treatment and outreach. The Kansas National Guard randomly tested 100 percent of the Kansas Army National Guard and 54 percent of the Kansas Air National Guard personnel. Additional testing was completed for military police, aviators, aviation maintenance, Active Guard and Reserve and Counterdrug personnel.

In 2010, the program successfully completed a national evaluation with a nearly 100 percent completion rating. The programs support to law enforcement agencies led to multiple felony arrests and numerous seizures of drug and precursor chemicals, weapons and vehicle seizures. Drug Demand Reduction reached thousands of Kansas children and adults with the anti-drug message. Joint Substance Abuse Prevention successfully met the overall substance testing benchmarks. The Counterdrug Task Force continues to be a relevant and cost effective partner in the Kansas counterdrug mission.

73rd Civil Support Team (Weapons of Mass Destruction)

Located at Forbes Field, Topeka - 22 full-time employees

Certified by the Secretary of Defense in January 2003, the 73rd Civil Support Team of the Kansas National Guard is charged with providing support to civil authorities in incidents involving chemical, biological, radiological, nuclear, and high yield explosions as a Weapons of Mass Destruction response team. The 73rd CST is part of the Operations Directorate and maintains the ability to deploy to an incident within three hours; provide timely on-site analysis and presumptive identification of chemical, biological, radiological and nuclear agents; determine the extent and persistence of contamination and make recommendations to ensure operational and public safety. Since its inception, the role of the CST has broadened to include response to the release of any chemical, biological, radiological or nuclear agent, regardless of origin, whether intentional or accidental.

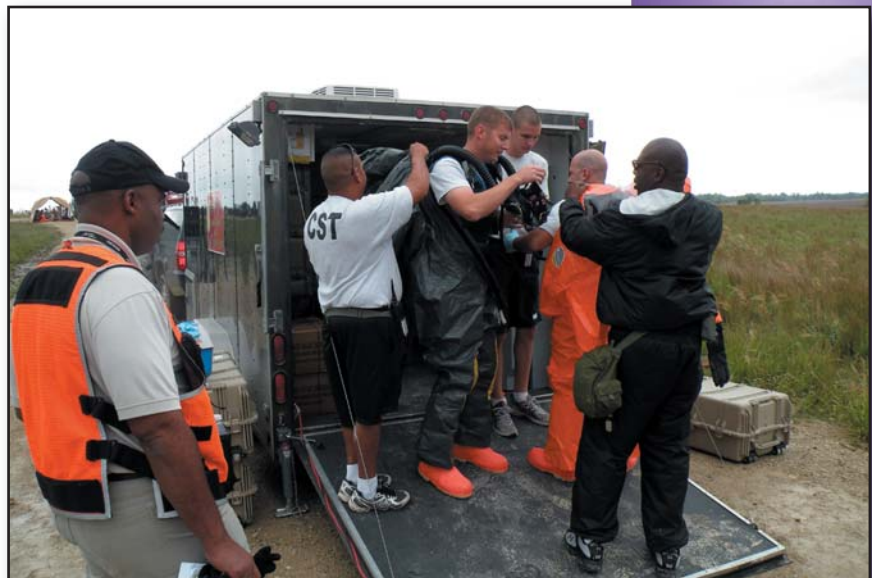
The 73rd CST must be recertified every 18 months to ensure that it is able to meet or exceed Army North standards of training proficiency. During this past year, the 73rd CST completed Advanced Radiological Response Training levels 1, 2 and 3 at Kirkland Air Force base near Albuquerque, N.M. At this instruction, the members of the 73rd CST received extensive training in the detection and analysis of nuclear materials, greatly enhancing the team's ability to respond to incidents involving the release of nuclear materials. During Army North lanes, the 73rd CST distinguished itself from among the other CSTs nationwide, not only by its ability to identify radiological sources, but also by the ability to calculate remaining half-life, stay times and the amount of material involved.

The 73rd CST participated in numerous training events throughout Kansas, including Iola, Fort Riley, Wichita, Junction City, Kansas City and Leavenworth. During each of these training events, the 73rd CST made great progress in raising the awareness of their capabilities and forged better interagency relationships with emergency responders through joint training with local firefighters, law enforcement officers, EMS providers and emergency managers.

In addition to numerous training events, the 73rd CST also participated in ensuring public safety in several real world standby events, including the NASCAR race weekend at the Kansas Speedway, Kansas City, Kan.; the Kansas State Fair in Hutchinson, Kan., and the Country Stampede in Manhattan, Kan.



Lt. Col. Dirk Christian



Members of the 73rd Civil Support Team don environmental suits as part of a training exercise.



Lt. Col. Mike
Erwin



Lt. Col. David Leger



Col. John Muther

Directorate of Personnel

Located in State Defense Building, Topeka - 126 federal, 1 state and 7 contract employees

Mission: Manages and provides military personnel support to the Kansas Army National Guard through automated personnel systems and a variety of personnel support programs to balance recruiting, retention and attrition management with the needs of the command. The director of personnel increased operational readiness of the command through retention, enhancement of soldier care programs such as effective and equitable promotion systems, life insurance, health and dental care, global tracking of wounded and injured personnel wartime replacements, military incentives and civilian educational programs and awards programs. This section provides personnel support to mobilizing and mobilized units for Operation New Dawn, Operation Enduring Freedom, Horn of Africa and state active duty for ice storms, tornadoes and flooding.

The Military Funeral Honors section enhanced its capacity to serve Kansas. The law requires, upon a family's request, every eligible veteran receive, at no cost to the family, a military funeral honors ceremony to include, at a minimum, folding and presenting the United States flag and the sounding of "Taps." During the year, the Military Funeral Honor program credentialed more than 45 Kansas Army National Guard soldiers to serve as Honor Guards, who provided military honors at more than 500 funerals in 2010.

The director of personnel has oversight of the Recruiting and Retention Command, which exceeded the state's recruiting and retention mission. The directorate also oversees the Occupational Health Office and the State Surgeon's Office, which is responsible for medical readiness of approximately 5,500 soldiers.

State Army Aviation Office

Located in Army Aviation Support Facility #1, Topeka - 3 federal employees

The State Army Aviation Officer is responsible for establishing and supervising the Kansas Army National Guard aviation program. This includes aviation safety, flight operations and training and aviation maintenance. The State Army Aviation Officer is responsible for planning and programming resources to attain the highest levels of aviation personnel and equipment readiness, as well as managing and approving aviation specific training quotas.

The State Army Aviation Officer provides command and control oversight for two aviation support facilities and Operational Support Airlift Detachment 37 to accomplish the aviation mission. The aviation team provides safe, quality, customer-focused individual training, collective training, operational support airlift and logistics support to Kansas Army National Guard aviation units. Training support is provided to soldiers assigned to the Kansas Army National Guard and active duty and reserve component units training at active duty installations and the Great Plains Joint Training Center in Salina. The State Army Aviation Officer provides peacetime, general and operational aviation support to the Kansas Army National Guard, the state of Kansas and to the federal government.

State Medical Personnel Office

Located in State Defense Building, Topeka - 7 soldiers authorized and 11 contract employees

Mission: The State Medical Services Office plans, directs, provides and sustains force health protection. The State Medical Office also provides medical/dental support and oversight to meet the operational and training needs of mobilizing soldier's throughout the Kansas Army National Guard.

2010 Highlights:

- Case Management of more than 700 soldiers with illnesses or injuries occurring during training or deployments.
- Provided continuous tracking of all soldiers with medical issues in and out of theater.
- Liaison with Landstuhl Regional Medical Center, Walter Reed Regional Medical Command, Western Regional Medical Command and Veterans Administration for ill or wounded Kansas soldiers .
- Tracked and managed soldier movement throughout the United States and various military treatment facilities.

- Liaison for Kansas soldiers assigned to Warrior Transition Units and Community-Based Warrior Transition Units.
- Assisted soldiers who became ill or injured on Active Duty with Active Duty Medical Extension Program and Medical Retention and Processing Program 2.
- Initiated physical and mental evaluations to determine soldiers' health and readiness.
- Completed and managed Line of Duty Investigations.
- Conducted medical boards and coordinated with Active Army for the completion of medical and physical evaluations boards.
- Assisted soldiers who were unable to work due to a duty related medical issue with processing Incapacitation Pay.
- Assisted soldiers with Line of Duty medical issues to obtain appointments at Military Treatment Facilities.
- Attended Premobilization and Demobilization sites to ensure soldiers with medical issues are able to obtain proper documentation and care while on Active Duty orders.
- Oversight of the Occupational Health Office to ensure a healthy force.

Occupational Health Office

Located in South Armory, Topeka - 2 federal employees

Mission: To protect and enhance the health and wellness of military and civilian employees of the Kansas National Guard.

Occupational Health consists of those capabilities and activities necessary to anticipate, identify, assess, communicate, mitigate and control occupational disease and injury threats. This includes management of the risks to personnel from exposures encountered at their worksite in garrison and field settings.

The State Occupational Health Office is structured under the State Medical Personnel Office. Services and capabilities are established and provided for the following areas:

- Medical Surveillance Examinations and Screening
- Health Hazard Education
- Surety Programs
- Reproductive Hazards
- Blood-borne Pathogens
- Hearing Conservation and Readiness
- Vision Conservation and Readiness
- Workplace Epidemiological Investigations
- Ergonomics
- Radiation Exposure and Medical Surveillance
- Industrial Hygiene
- Personal Protective Equipment
- Respiratory Protection
- Asbestos Exposure and Control and Surveillance
- Injury Prevention and Control
- Occupational Illness and Injury Prevention and Mitigation
- Worksite Evaluations



Capt. Amy Blow



Senior Airman Jesse Reid adds power outlets to a KC-135R. The added outlets allow the tanker to airlift three times as many medical patients requiring electrically powered equipment.

Kansas Air National Guard



Joint Forces Headquarters Kansas – Air Component

2,365 airmen authorized; Headquarters in Topeka – 41 airmen authorized

Brig. Gen. Brad Link is the assistant adjutant general - Air and commander of the Kansas Air National Guard. The JFHQKS-Air Component directs and coordinates the Air Component of the Adjutant General's Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Division of Emergency Management.

Col. Hans Neidhardt is the director of staff - Air and Command Chief Master Sgt. Dave Rodriguez is the command chief for JFHQKS - Air.

The Kansas Air National Guard is approximately 2,200 airmen strong. Headquartered in the State Defense Building, Topeka, it has two main units: the 184th Intelligence Wing, Wichita, and the 190th Air Refueling Wing, Topeka. Additionally, a detachment of the 184th Intelligence Wing operates Smoky Hill Weapons Range, Salina.

The Air Component of the Joint Forces Headquarters Kansas provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.

The Kansas Air National Guard has a Recruiting and Retention workforce made up of a Recruiting and Retention Superintendent located at state headquarters, plus recruiters and retention officers assigned at both Air Guard wings at Forbes Air Force Base and McConnell Air Force Base. Senior Master Sgt. Troy Kyle serves as the Recruiting and Retention superintendent for the Kansas Air National Guard.

The 190th Air Refueling Wing in Topeka has three recruiters and one retention office manager for a wing with an authorized number of 944 and an assigned number of 911 effective December 2010. The 184th Intelligence Wing, Wichita, has four recruiters assigned with one retention office manager. The wing has an authorized number of 1,380 and an assigned number of 1,266 effective December 2010. This number also includes the roughly 64 members assigned to the 284th Air Support Operations Squadron in Salina, Kan., which now has one Recruiting and Retention noncommissioned officer. The state as a whole sits at 93.7 percent with its manning. The Kansas Air National Guard receives roughly \$50,000 a year for advertising and nearly \$52,000 for Operation and Maintenance.



Brig. Gen. Bradley Link



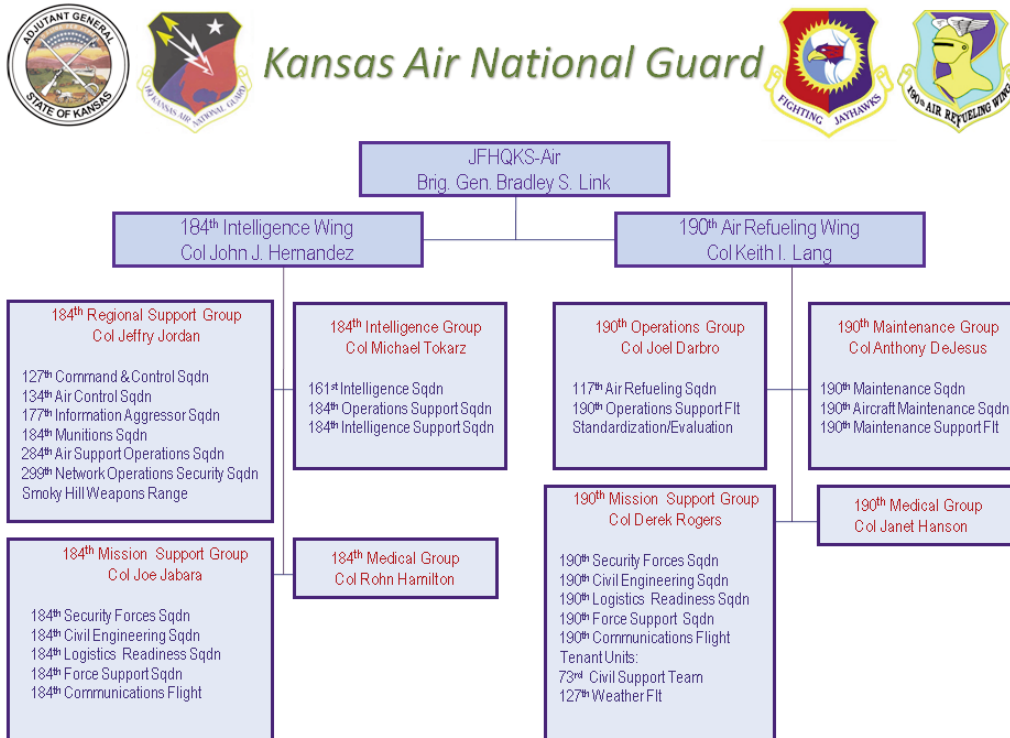
Col. Hans Neidhardt



State Command Chief Master Sgt. Dave Rodriguez



Senior Master Sgt. Troy Kyle





184th Intelligence Wing

Located on McConnell Air Force Base (AFB), Wichita

1,340 airmen authorized, includes Smoky Hill Weapons Range



Col. John J. Hernandez



**Command Chief
Master Sgt.
Sharon L. Clark**

More than 60 personnel make up the 184th Intelligence Wing Headquarters. They include the commander, vice commander, command chief master sergeant, wing executive officer, chaplain, comptroller, historian, human resource advisor, judge advocate general, inspector general, public affairs, safety, military equal opportunity, command post and wing plans.



Retired Brig. Gen. Ed Flora congratulates Col. John J. Hernandez after passing command of the 184th Intelligence Wing to him in April 2010.

The 184th IW commander is Col. John J. Hernandez. Chief Master Sgt. Sharon L. Clark is the wing's command chief.

184th Regional Support Group – Commander, Col. Jeffrey J. Jordan

The Regional Support Group and its substantive organizations include the 127th Command and Control Squadron, 134th Air Control Squadron, 177th Information Aggressor Squadron, 184th Munitions Squadron, 284th Air Support Operations Squadron, 299th Network Operations Security Squadron and Smoky Hill Weapons Range. The Regional Support Group is the second largest group in the Air National Guard with more than 600 members authorized.

127th Command and Control Squadron

Mission: Provide command and control support to the U.S. Government at all levels for redundant communication capabilities during peace time, natural disasters and national emergencies.

- Completed the installation of five major communication systems, providing enhance mission capabilities

134th Air Control Squadron

Mission: Operate and maintain a Control and Reporting Center; a mobile command, control, and communications radar element of the U.S. Air Force theater air control system. The CRC integrates a comprehensive air picture via multiple data links from air, sea and land-based sensors, as well as from its surveillance and control radars. It performs decentralized command and control of joint operations by conducting threat warning, battle management, theater missile defense, weapons control, combat identification and strategic communications.

- Provided Ground Control Intercept support for the 138th Fighter Wing Operational Readiness Inspection.
- Supported multiple Control and Reporting Center weapons system tests at the 133rd Test Squadron with equipment and personnel.

177th Information Aggressor Squadron

Mission: Train U.S. Air Force, Joint and Allied personnel by replicating current and emerging threats as a professional Information Operations Opposition Force. The 177th Information Aggressor Squadron, under the United States Air Warfare Center, answers the Air Force vision of providing Aggressor forces to Air, Space and Cyber warfighters.

- Exercised network penetration, intelligence collection and close-access team capabilities on nine remote network operations, five Red Flag exercises, two Weapons

School/Mission Execution events, five Mobile Training Team events and five Combatant Command exercises during fiscal year 2010.

- Participated in the first fully-integrated Mobile Training Team event joining Air, Space, and Information Operations aggressors for a synchronized, multi-front attack on a joint, blue-forces team.
- Provided Information Operations threat/counter-threat training to more than 50,000 Air Force members, directly impacting the Information Operations security postures of multiple components.

184th Munitions Squadron

Mission: Provides the war fighting commanders with aircraft munitions and weapons release equipment to meet worldwide contingencies and conflicts. The unit is the primary component of the Harvest Standard Air Munitions Packages/Standard, Tank, Rack, Adaptor, and Pylon Packages (STAMP/STRAPP). The unit trains continuously to execute Harvest (STAMP/STRAPP) during contingency and wartime operation.

284th Air Support Operations Squadron

Mission: Directly support the National Guard and U.S. Army by facilitating combat air and space power by providing Tactical Air Control Parties comprised of Air Liaison Officers, Air Mobility Liaison Officers, Career Battalion Air Liaison Officers and Joint Terminal Attack Controllers.

- Supported annual training for the 113th and 146th Air Support Operations Squadrons with facilities, vehicles, computers, Opposing Forces and Joint Terminal Attack Controller Instructors.
- Provided courseware development and classroom and field instruction to Air National Guard Tactical Air Control Party Skills Training course in Savannah, Ga.
- Hosted and took part in joint training exercise "Viking Strike" at Smoky Hill Weapons Range.

299th Network Operations Security Squadron

Mission: Operate and defend the Air National Guard Enterprise Network

- Provided 24/7 Secure Internet Protocol Router Network (SIPRnet) e-mail support to over 12,000 accounts including all ANG Intelligence Groups and Predator Groups.
- Successfully completed a full-scale planned disaster recovery operation for more than 55,000 ANG users—first ever Air Force event of this magnitude.
- Deployed Host-Based Security System to the entire ANG SIPRnet.
- Deployed 126 SIPRnet Intrusion Detection and Prevention Systems across the ANG.

Detachment 1, Smoky Hill Weapons Range

Mission: Enhance warfighter combat capability by providing joint tactical air-to-ground and close air support training.

- Completed \$5.3 million in upgrade projects.
- Hosted several ANG/USAF, ARNG, joint, and coalition training events including Viking Strike Close Air Support Exercise, various ASOS, AFSOC, and Special Operations Aviation Regiment Close Air Support /Field Training Exercises, Kansas Army National Guard predeployment training, Canadian Joint Terminal Attack Controller qualification courses and B-2 Weapons School exercises.
- Improved air-to-ground and Close Air Support training capability by expanding target arrays for precision guided munitions, and by acquisition of a Tactical Radar Threat Generator mobile Electronic Warfare threat emitter.



184th Munitions Squadron personnel inspect palletized munitions outside their facility in Wichita.

184th Intelligence Group - Commander, Col Michael J. Tokarz

The 184th Intelligence Group provides intelligence through airborne reconnaissance sensors to support warfighters. The group consists of the 161st Intelligence Squadron, 184th Operations Support Squadron and the 184th Intelligence Support Squadron. The 161st IS and the 184th OSS are tasked with the execution, training and development of MQ-1 Predator, U-2 Aircraft and RQ-4 Global Hawk intelligence exploitation operations as part of the U.S. Air Force Distributed Common Ground System. The 184th ISS is similarly responsible for the execution, training, and development of the mission-enabling communications logistics.



Airman 1st Class Andrew Jundt (right) listens as Lt. Col. Gary Nash directs an air strike on a nearby building during a close air support exercise at Smoky Hill Weapons range Aug. 19.

- The 184th IG operates Distributed Ground Site Kansas and is conducting 24/7/365 exploitation operations for two Central Command MQ-1/MQ-9 combat air patrols; 77 unit members activated "in-garrison" supporting missions in both Operations Iraqi Freedom and Enduring Freedom

- To date, Distributed Ground Site Kansas crews have supported more than 834 separate mission operations in support of Operations Iraqi Freedom, Enduring Freedom and other theaters of operations.
- Six OSS and IS members deployed to Osan, Korea, in support of exercise Ulchi Freedom Guardian 10, performing simulations of probable scenarios of unfriendly nations aggression toward the United States forces in Korea and the Republic of Korea.

184th Mission Support Group - Commander, Col. Joseph M. Jabara

The Mission Support Group provides the critical support elements needed to keep to the entire wing prepared both at home and deployed. That goal is achieved through four squadrons, one flight and 300 personnel.

Civil Engineer Squadron

- Deployed 49 personnel to Silver Flag military training site in New London, N.C., in preparation for Air Expeditionary Force deployment. Training was conducted jointly with Active Duty, Air National Guard, and Reserve forces.
- Supported the Smoky Hill Air National Guard Range with multiple construction projects, including \$6 million project constructing multiple new state-of-the-art facilities across the range and \$2 million in projects, jointly executed with Saline County officials, to rebuild critical off-range access roads for Army and Air National Guard personnel.
- Awarded more than \$10 million in other construction projects in support of Kansas Air National Guard operations at McConnell Air Force Base.

Communications Flight

- Completed a \$12 million Combat Information Transport System Infrastructure project that merged the 184th IW and 22nd Air Refueling Wing data networks into a single McConnell Air Force Base data network.
- Planned, coordinated and installed a new core services delivery system for the data network at Smoky Hill Weapons Range.
- Installed and modified the communications infrastructure in nine buildings to support sustainment, restoration and modernization as well as other military construction projects.

Contracting Office

- \$1.3 million worth of credit card purchases, a majority of these made on the local economy.
- \$3.25 million worth of local procurements includes award of three construction contracts totaling \$420,000.

Force Support Squadron

- Force Support Squadron superintendent began a 180-day deployment to serve at Bagram Air Base, Afghanistan, in support of Operation Enduring Freedom.
- Deployed two Services Sustainment personnel to Al Udeid Air Base, Qatar, for 120 days in support of Operation Enduring Freedom.
- Deployed two Personnel Contingency Operations members to Bagram Air Base, Afghanistan, for more than 60 days in support of Operation Enduring Freedom.
- Deployed two Personnel Contingency Operations members to Davis-Monthan Air Force Base, Ariz., to provide real-world personnel support to joint/coalition forces in support of 12th Air Force and Air Force South's 2010 Blue Flag exercise.



Staff Sgt. Christopher Guild, a member of the 184th Force Support Squadron, inspects a product shipment at al Udeid Air Base in Southwest Asia, where he is deployed as a food service technician.

Logistics Readiness Squadron

- Inventory Accuracy Rate: 100 percent
- Vehicle In-Commission Rate: 94 percent (maintained fleet of 98 vehicles)
 - * Transported more than 500 passengers and more than 118,000 lbs of cargo
 - * Processed 700+ vehicle dispatch requests supporting Wing and Combatant Command requirements
- Total TMO Shipments: Inbound=7,245 Outbound=1,827
 - * Handled 1000+ pieces of explosives/munitions without incident/discrepancy
- Managed \$554,000 budget in Military Personnel/Operation and Maintenance funds, supported increased Wing operations tempo, personnel clothing/equipment and mobility requirements for all assigned organizations in the wing.
- Stood up and equipped new long-range surveillance vehicle maintenance facility at Smoky Hill Range to support maintenance requirements of assigned vehicles and equipment.

Security Forces Squadron

- Augmented the 127th Command and Control Squadron security operations, providing nine personnel and equipment to support daily operations and providing assistance during critical exercises.
- Transferred the Air National Guard Phoenix Raven Program to the National Guard Bureau; transferred members to new mission areas.
- Provided 10 Security Forces personnel and four non Security Forces member to augment Active Duty at the 22nd Security Forces Squadron to backfill during contingency operations for Operations Iraqi and Enduring Freedom.

184th Medical Group - Commander, Col. Rohn H. Hamilton

The 184th MDG maintains medical readiness oversight to the Wing by providing medically trained personnel to perform physical exams, aerospace medicine, dental and optometry.

- Sent new medical technicians to Galichia Heart Hospital, Wichita, for seasoning training. Took advantage of the Training Affiliation Agreement between the 184th MDG and Galichia. Provided them the opportunity to use the facilities at Galichia in order to gain their Air Force Specialty Code and Readiness Skills Verification skills, which is otherwise not attainable within the 184th MDG.



184th Security Forces Squadron members Tech. Sgt. Mark Wall, Staff Sgt. Quentin Morris and Master Sgt Frank Cook joins with other local law enforcement agencies at the “Meet Your Local Heroes Day” event on Sept. 30 at Robinson Middle School.



134th Air Control Squadron specialists work with personnel from the 84th Radar Evaluation Squadron out of Hill Air Force Base, Utah.



190th Air Refueling Wing

Located on Forbes Field, Topeka – 980 airmen authorized

Mission: Provides Global Reach for the United States Air Force through the in-flight refueling of fighters, bombers and other aircraft using the KC-135R Stratotankers. The 190th Air Refueling Wing is comprised of four main groups, two tenant/geographically separated units, as well as the wing headquarters.

The wing headquarters contains the offices of the wing and vice commander, command chief, community relations, anti-terrorism, family programs, judge advocate general, chaplains, comptroller, safety, equal opportunity, public affairs, human resources, historian, command post, wing inspector general and wing plans. Col. Keith Lang is the wing commander. Command Chief Master Sgt. Brian Saunders is the wing's senior noncommissioned officer.

190th Operations Group - Commander, Col. Joel Darbro

190th Operations Group is responsible for directing the flying and support operations for one KC-135R squadron, an Operations Support Flight and the Standardization and Evaluation Program.

117th Air Refueling Squadron

The 117th Air Refueling Squadron is the flying element of the 190th Air Refueling Wing. The 117th flies the K-135R Stratotanker, which provides the core aerial refueling capability for the United States Air Force and has excelled in this role for more than 50 years.

190th Operations Support Flight

The 190th Operations Support Flight is responsible for operational services and support, training and mission ready personnel to the flying squadron, wing and higher headquarters so they can successfully conduct their wartime and peacetime mission.

190th Standardization/Evaluation

The Aircrew Standardization and Evaluation Program is the commander's tool to validate mission readiness and the effectiveness of unit flying, including documentation of individual aircrew member qualification and capabilities.

190th Maintenance Group - Commander, Col. Anthony DeJesus

The 190th Maintenance Group provides responsive, reliable and resourceful maintenance for the 190th Air Refueling Wing. The 190th Maintenance Group is composed of three organizations that directly contribute to the overall success of the group.

190th Maintenance Squadron

Provides aircraft component support, including fabrication, avionics and propulsion.

190th Aircraft Maintenance Squadron

Provides support to the 117th ARS in the generation of aircraft.

190th Maintenance Support Flight

Responsible for aircraft maintenance staff functions required for the efficient operation of the maintenance group. These functions include the Maintenance Operations Center; Plans, Scheduling and Documentation; comprehensive Engine Management; Training Management; Maintenance Analysis; and Maintenance Plans and Programs.

190th Mission Support Group - Commander, Col. Derek Rogers

The primary mission of the 190th Mission Support Group is to provide mission support and combat-ready airmen to the Air National Guard and worldwide expeditionary forces. These support services and activities include providing civil engineering, security, communi-



Col. Keith I. Lang



Command Chief
Master Sgt.
Brian Saunders



A KC-135R receives modifications during the April 2010 Unit Training Assembly.

cations, personnel, services, contracting, supply and transportation support for Air National Guard, Army National Guard, civilian, dependent and retired personnel.

The 190th MSG is comprised of the 190th Logistics Readiness Squadron, 190th Security Forces Squadron, 190th Civil Engineering Squadron, 190th Force Support Squadron and 190th Communications Flight.

190th Logistics Readiness Squadron

Responsible for supply, transportation, vehicle operations, aviation and ground fuels support and wing deployment operations.



Members of the 190th Civil Engineering Squadron assemble a tent in Cuba for refugees from the Haitian earthquake in January 2010.

190th Security Forces Squadron

Provides base defense and security of unit assets.

190th Civil Engineering Squadron

Maintains installation facilities, manages construction and improvement projects, provides damage assessment and runway repair, provides fire protection services and emergency management functions.

190th Force Support Squadron

Oversees force development/sustainment and recruiting and retention functions. Also responsible for providing food, lodging, search and recovery and mortuary affairs functions.

190th Communications Flight

Responsible for communications infrastructure, computers, telecommunications, wireless communications and information management and transport.

190th Medical Group - Commander, Col. Janet Hanson

The mission of the 190th Medical Group is to provide timely quality medical evaluations to assure wing members are physically fit to deploy, implement effective industrial hygiene and preventative medicine programs, and train medical staff to perform their duties at a medical treatment facility at a deployed location.

Tenant/Geographically Separated Units

127th Weather Flight

The mission of the 127th Weather Flight is to develop and maintain the capability to augment the 3rd Air Support Operations Group/Air Combat Command when mobilized. The specific mission of the 127th Weather Flight is to provide deployed weather support to both Army and Air Force operations anywhere in the world.

2010 Wing Highlights:

- Provided extensive air refueling and airlift support in multiple areas of responsibility to every major command.
- The 190th ARW was the Air National Guard lead in aeromedical evacuations, flying 20 missions. Significantly expanded Expeditionary Medical System mission: three EMEDS+25, one EMEDS+10, two Air Transportable Clinics and one pediatric module, the only Air National Guard unit with this capability.
- First to test and employ KC-135R power modification expanding CCAT capability.
- First ANG unit to develop/test/employ on Central Command AE; LED lighting system enabling superior patient care.
- Provided aircraft/personnel to expedite ground testing and approval of Enhanced Patient Litter Stanchion System.
- Air Expeditionary Force lead ANG tanker unit supporting Operations Iraqi and Enduring Freedom - 2,443 hrs and more than 300 combat sorties.
- The 190th Civil Engineering Squadron was the first ANG civil engineering unit on the ground in Haiti in support of Operation Unified Response. The 190th CES expanded

one of the medical triage facilities in Port-au-Prince by assembling an EMEDS hospital.

- The 190th Civil Engineering Squadron currently participating in a six-month deployment to Central Command.
- The 190th Medical Group deployed personnel in support of operations in Iraq and Afghanistan.
- Actively supported POW/MIA Accountability Command with airlift support to Vietnam and Palau.
- 127th Weather Flight supported operations in Kosovo and Iraq.
- Security Forces Squadron supported operations in Afghanistan and Iraq.
- Provides 24/7 U.S. Strategic Command alert mission in support of the nation's nuclear preparedness - all volunteer force.
- The 190th supported the Gulf Coast oil spill clean-up efforts by deploying members of the Public Affairs staff.
- Provided aerial refueling training to the Egyptian Air Force, flying 12 sorties, 600 contacts to 300 receivers.
- The 190th ARW conducted rotations to Geilenkirchin, Germany, supporting NATO Airborne Warning and Control System flights during this period.
- Thirty-seven members of the 190th Civil Engineering Squadron deployed to Armenia in support of the National Guard State Partnership Program. The CES personnel built a new Expeditionary Medical Support System warehouse, rewired a kindergarten and installed air conditioners at the Armenian Air Institute.
- Conducted Force Protection Condition exercises testing terrorist response to base attack; numerous exercises testing defenses to WMD/infiltration/bombs; conduct comprehensive IRAM program and incorporate exercises to ensure vigilance.
- The 190th Safety office is the only military organization in Kansas to coordinate annual motorcycle training within state guidelines-ensures all graduates are able to operate motorcycles on all Kansas and military roads.
- The Safety Office expanded its Motorcycle Safety Course. Army Guard instructors were trained and course has been expanded to Army National Guard facilities.
- Innovative partnership with the Air Force Research Laboratory Air Vehicles Directorate - key support in the development of an Air Force precision measurement system for automated air refueling of unmanned aerial vehicles.
- Successfully passed a no-notice Nuclear Operational Readiness Inspection, one of the first Air Guard units to receive no-notice NORI.
- Host to one of only four Precision Measurement Equipment Labs within the Air National Guard. The lab is responsible for the repair and calibration of over 8,500 different items of Test Measurement Diagnostic Equipment.
- The 190th provided color guard support to the Native Sons and Daughters banquet honoring Secretary of Defense Robert Gates.
- Successfully completed the Logistics Compliance Inspection Program, earning



Members of Joint POW/MIA Accountability Command team exit a 190th KC-135 in Vietnam on a 45-day mission to recover the remains of U.S. service members who were missing in action from the Vietnam War.

an overall grade of Outstanding.

- The Wing successfully completed an Air Mobility Command/Inspector General Compliance inspection; eight functional areas earning Excellent.
- The Wing successfully completed the Air Traffic System Evaluation with high overall ratings.



190th Civil Engineers moved back into their newly renovated 14,690 square-foot facility.

- The 190th Civil Engineering Squadron continues construction on the \$7.5 million renovation project on the current Squadron Operations Facility, turning this “Cold War” relic into a two-story state of the art facility, the first facility on base that meets Leadership in Energy and Environmental Design silver standards.

- Operation KUDOS (Kids Understanding Deployment Operations), wing socials, and spouse orientation flights bolstered morale; nationally recognized retention staff / unit career advisors resulted in superior retention rates.

- Recipient of the 2009 NGAUS Distinguished Flying Unit – outstanding flying program/overall effectiveness.

- Winner of the 2009 Maintenance Effectiveness Award - recognizing the 190th MXG as the best in the ANG.

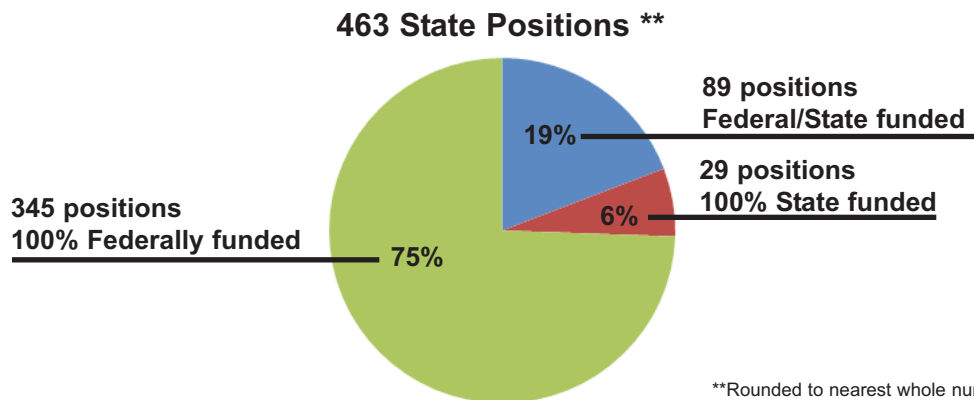


A new fire station is under construction at the 190th Air Refueling Wing in Topeka. The new facility will enhance the wing’s ability to respond to fires on base.

Fiscal and Personnel

State personnel of the Adjutant General's Department are located at 14 worksites throughout the state. Of the approximately 463 (benefits eligible) positions, 345 are 100 percent federally funded, 89 are a federal/state mix and 29 are 100 percent state funded. In addition to the regular positions, approximately 35 temporary positions (not eligible for benefits) were utilized, primarily funded with federal dollars. In this 12-month period, the number of employees (including temporary positions) was approximately 498.

Major divisions/programs include Kansas Division of Emergency Management, Homeland Security, Readiness Sustainment Maintenance Site, Facilities Engineering, 190th Air Refueling Wing, the 184th Intelligence Wing, Facilities Security/Police, Administration and Civil Air Patrol. In addition to the operations divisions outlined below, the Military Advisory Board, with three members appointed by the governor, addresses state military matters, including armory plans, to the governor.



State Employees Assigned to Support TAG Offices

Divisions	Pos*	Includes
	2009	
Administration–Topeka	32.0	Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Printing, Information Management, Distance Learning and Interoperability
Air Guard		
▪ 184 th Intelligence Wing -Wichita	27.5	Facilities Engineering and Security
▪ 190 th Air Refueling Wing - Topeka	48.0	Facilities Engineering, Security, Fire and Environment
▪ Smoky Hill Weapons Range- Salina	4.0	Facilities and administrative support
Army Guard		
▪ Facilities Engineering- <i>Statewide</i>	28.5	Electronic Security, Engineering, Environmental and Army Aviation Support Facility
▪ Armories	5.0	Hiawatha, Hutchinson, Topeka and Kansas City
▪ Security	21.0	State Headquarters, the Armed Forces Reserve Center and Antiterrorism
▪ BCTC – Training - <i>Leavenworth</i>	5.0	Facilities support
▪ Camp Funston Training Area– <i>Fort Riley</i>	12.0	Facilities support
▪ KRTI – Training - <i>Salina</i>	13.0	Range Maintenance and facilities support for KRTI and the RSMS satellite site
▪ RSMS - <i>Fort Riley and Salina</i>	213.0	Production facilities
Emergency Management –Topeka	30.0	Mitigation, Planning, Preparedness, Regional Coordinators, Response, Recovery, Technological Hazards, Training
Homeland Security –Topeka	6.5	Planning and Vulnerability Assessments
Civil Air Patrol–Salina	0.5	Administrative support
Total number of positions	446	

* Equivalent to full-time benefit eligible positions.

STATE BUDGET FISCAL SUPPORT

	Fiscal Year 2010	
	State Funds	Other Funds
Expenditures by Program:		
Operational Mangement	\$ 1,240,664	\$ 483,816
Civil Air Patrol	\$ 34,828	\$ -
State Military Service Operations	\$ 502,240	\$ 2,373,481
Division of Emergency Management	\$ 26,351,501	\$ 213,661,044
Air National Guard Security	\$ -	\$ 574,017
Armories and State Defense Building	\$ 1,516,561	\$ 617,277
Operation and Maintenance ARNG Facilities	\$ 127,172	\$ 8,529,106
Statewide Training Sites	\$ -	\$ 5,663,132
Operation and Maintenance Air National Guard Forbes	\$ 468,337	\$ 1,512,588
Operation and Maintenance Air National Guard McConnell	\$ 619,720	\$ 2,093,931
Smoky Hill Weapons Range	\$ -	\$ 450,993
Air National Guard Fire Protection	\$ -	\$ 1,048,096
Readiness Sustainment Maintenance Site	\$ -	\$ 10,239,652
National Guard Youth Programs	\$ 24	\$ 1,258,649
Counter Drug Operations	\$ -	\$ 30,102
Debt Service	\$ 1,370,110	\$ -
Capital Improvements	\$ 8,600	\$ 3,956,079
AGENCY TOTAL	\$ 32,239,757	\$ 252,491,963
Expenditures by Category:		
Salaries	\$ 3,121,663	\$ 21,246,825
Contractual Services	\$ 2,476,892	\$ 11,599,674
Commodities	\$ 238,862	\$ 2,023,336
Capital Outlay	\$ 16,154	\$ 2,241,039
Non-Expense Items	\$ 2,271	\$ 7,144,336
Aid to Local Units of Government	\$ 7,007,403	\$ 64,304,898
Other Assistance	\$ 17,986,520	\$ 138,481,211
Debt Service	\$ 1,370,110	\$ -
Capital Improvements	\$ 19,882	\$ 5,450,644
AGENCY TOTAL	\$ 32,239,757	\$ 252,491,963

KANSAS NATIONAL GUARD ECONOMIC FACT SHEET FISCAL YEAR 2010

VALUE OF RESOURCES	Capital Assets		
	Buildings/Land		\$818,086,985
	Weapon Systems		
	(Aircraft, tanks, artillery, support equipment, etc.)		\$855,719,047
	Equipment		
	Computers		\$30,485,976
	Vehicles		\$825,557,670
	Aircraft-rotary wing		\$85,014,000
	Other		\$195,196,441
	Inventories		
Warehouse, USPFO		\$3,909,855	
Parts and Supplies		\$69,189,372	
Total Value of Resources			\$2,883,159,346

PERSONNEL		Authorized	Assigned	Percent
	Officer	968	825	85%
	Warrant Officer	155	118	76%
	Enlisted	6,782	6,575	97%
	Combined	7,905	7,518	95%

NOTE: Assigned state employees providing facilities maintenance, security support, and conservation support are not included in this total.

GROSS PAYROLL	Civilian/Technician:	Military	State Employees	Other*	Total
	\$86,421,595	\$138,874,323	\$25,931,153	\$820,000	\$252,047,071

*NAF contract civilians and private business

AIRCRAFT	UH-60 Black Hawk helicopters	18
	KC-135 Stratotankers	12

MISCELLANEOUS	Construction		
	Military Construction Program		\$8,919,561
	Sustainment Restoration and Modernization		\$9,183,791
	Task Order Contracts		\$9,213,495
	BRAC		\$0
	Service Contracts		\$908,518
	Other Operations and Maintenance Expenditures:		\$107,246,458
	Other MIPRs		\$286,127
	Total Miscellaneous Expenditures:		\$135,757,950

ECONOMIC IMPACT	Estimated Number of Indirect Jobs Created	1,990
	Estimated Annual Dollar Value of Jobs Created	\$67,650,891
	Estimated Impact in Community Exceeds	\$546,266,453

KANSAS ARMY NATIONAL GUARD ECONOMIC FACT SHEET FISCAL YEAR 2010

VALUE OF RESOURCES	<u>Capital Assets:</u>		
	Buildings		
		38 State Owned Armories (835,355 SF)	\$181,701,441
		23 State Owned Training Facilities (299,700 SF)	\$ 81,102,964
		41 State Logistic Facilities (283,362 SF)	\$ 60,160,603
		45 Federal Owned Facilities (628,510 SF)	<u>\$123,669,785</u>
		TOTAL	\$446,634,793
	Major Weapon Systems:		
		Bradley M2A2 Tanks (30)	\$39,349,170
		Howitzer MedSP M109A6- Palladin (18)	\$25,830,000
		Rocket Launcher –MLRS (18)	\$35,530,146
		Tank Combat 105MM M1A1 (29)	<u>\$69,409,731</u>
		TOTAL	\$170,119,047
	Other Equipment:		
		Computers	\$ 18,717,775
		Vehicles	\$429,429,960
		Aircraft – Rotary Wing	\$ 85,014,000
		All Other (deployed equipment is not included)	<u>\$ 60,537,894</u>
		TOTAL	\$593,699,629
	Inventories:		
		Warehouse, USPFO	\$ 3,909,855
		Parts and Supplies	<u>\$54,953,563</u>
		TOTAL	\$58,863,418
	Total Value of Resources		\$1,269,316,887

PERSONNEL	Authorized	Assigned
	Officer	614
	Warrant Officer	155
	Enlisted	<u>4,766</u>
	*TOTAL	5,535

*27 assigned competitive single status technicians are not included.

*547 assigned state employees providing support in facilities and maintenance are not included.

GROSS PAYROLL	Technicians	Military	State Employees	<i>Total</i>
	\$39,926,000	\$92,412,306	\$22,316,286	\$154,654,592
AIRCRAFT	Type On Hand:	Helicopters	UH-60 Black Hawks (18)	
	Flying Hours:	Authorized: 3,090	Actual: 2,318	
MISCELLANEOUS	Construction:	Task Order Contracts (RPM)		\$9,213,495
	Operations and Maintenance Expenditures:			\$84,477,020
	Total Miscellaneous Expenditures:			\$93,690,515
ECONOMIC IMPACT	Estimated Number of Indirect Jobs Created			1,224
	Estimated Annual Dollar Value of Jobs Created			\$37,729,800
	Estimated Impact in Community Exceeds			\$286,074,907

KANSAS AIR NATIONAL GUARD ECONOMIC FACT SHEET FISCAL YEAR 2010

VALUE OF RESOURCES	Capital Assets		
	Buildings	McConnell 42 Bldgs; 260 Acres	\$87,805,873
		Smoky Hill ANGR 11 Bldgs; 30,337 Acres	\$13,299,839
		Smoky Hill UAG 25 Bldgs; 3,536 Acres	\$1,492,155
		Forbes Field	\$268,854,325
	Weapon Systems		
		KC-135E(1) @ \$21,100,000 each	\$21,100,000
		KC-135R (12) @ \$55,000,000 each	\$660,000,000
		Support Equipment	\$4,500,000
	Equipment		
		Computers	\$11,768,204
		Vehicles	\$39,612,771
		Other	\$134,658,547
	Inventories		
		Parts and Supplies	\$14,235,809
	Total Value of Resources		\$1,257,327,523

PERSONNEL		Authorized	Assigned
	Officer	354	272
	Enlisted	2,016	1,878
	Combined	2,370	2,150

NOTE: Assigned state employees providing facilities maintenance, security support, and conservation support are not included in this total.

GROSS PAYROLL	Civilian	Military	State Employees	Other*	Total
	\$46,495,595	\$46,462,017	\$3,614,867	\$820,000	\$97,392,479

* NAF contract civilians and private business

AIRCRAFT	Type	Average on-hand	Authorized	Flying hours
	KC-135	13	12	4,670
		1 KC-135E on tanker storage program		

AIRCRAFT FUEL	Gallons JP-8	Price per gal	Total
	6,716,766	\$2.90	\$19,478,621

MISCELLANEOUS	Construction	
		Military Construction Program
		Sustainment Restoration and Modernization
		BRAC
	Service Contracts	
	Other Operations and Maintenance Expenditures:	
		Other MIPRs
	Total Miscellaneous Expenditures:	

\$8,919,561
\$9,183,791
\$0
\$908,518
\$22,769,438
\$286,127
\$42,067,435

ECONOMIC IMPACT	Estimated Number of Indirect Jobs Created	766
	Estimated Annual Dollar Value of Jobs Created	\$29,921,091
	Estimated Impact in Community Exceeds	\$260,191,546

INDEX

169th Combat Sustainment Support Battalion	62
184th Intelligence Wing	80
190th Air Refueling Wing	85
1st Battalion, 108th Aviation	66
1st Battalion, 161st Field Artillery	58
235th Training Regiment	67
287th Special Troop Battalion.....	61
287th Sustainment Brigade	60
2nd Battalion, 130th Field Artillery	59
2nd Combined Arms Battalion, 137th Infantry	65
35th Infantry Division	56
635th Regional Support Group.....	57
69th Troop Command.....	64
73rd Civil Support Team (Weapons of Mass Destruction)	75
891st Engineer Battalion	63
Adjutant General.....	51
Advanced Turbine Engine Army Maintenance	43
Agency History	6
Army Aviation Support Facilities	44
Assistant Adjutant General - Air Component	79
Assistant Adjutant General - Land Component	55
Chief of the Joint Staff	52
Civil Air Patrol	32
Combined Support Maintenance Shop.....	45
Command Chief Warrant Officer	51
Command Chief Master Sergeant	79
Crisis City	27
Department Summary.....	3
Deployments.....	9
Deputy Chief of Staff for Logistics	71
Deputy Chief of Staff for Operations.....	72
Director of Command, Control, Communication and Computers (J-6)	53
Director of Force Structure, Resources and Assessment (J-8)	53
Director of the Joint Staff	51
Director of Staff - Air	79
Director of Manpower and Personnel (J-1)	52
Directorate of Facilities Engineering.....	68
Directorate of Information Management.....	36
Directorate of Military Support	73
Directorate of Personnel.....	76
Directorate of Strategic Plans, Policy and International Affairs; Joint Education and Training and Exercises (J 5/7)	53
Eisenhower Center	19
Employer Support of the Guard and Reserves	34
Family Programs Office	35
Field Maintenance Shops	46
Fiscal and Personnel	89
Geospatial Technologies Section	36
Great Plains Joint Training Center	16
Human Resources Office	35
Inspector General	37

Integrated Initiatives Office	19
Intelligence Directorate (J-2)	52
Joint Family Support Assistant Program	33
Joint Forces Headquarters	51
Joint Forces Headquarters Kansas-Air Component.....	79
Joint Forces Headquarters Kansas-Land Component	55
Joint Support Chaplains Office	34
Kansas Army National Guard Environmental Program	70
Kansas Commission on Emergency Preparedness and Response.....	27
Kansas Division of Emergency Management.....	21
Kansas Emergency Management Response and Recovery	28
Kansas Homeland Security	13
Kansas Intelligence Fusion Center.....	18
Kansas National Guard Counterdrug Program	73
Kansas National Guard Scout Program	73
Kansas STARBASE	39
KDEM Citizen Corps.....	26
KDEM Mitigation	23
KDEM Planning	21
KDEM Preparedness	23
KDEM Training	23
Legal Advisor/Staff Judge Advocate	38
Letter from The Adjutant General	1
Logistics Directorate (J-4).....	52
Maneuver Area Training Equipment Site	47
Military Assistance to Civil Authorities	73
Occupational Health Office	77
Operations Directorate (J-3)	52
Overview 2010	4
Premobilization Training Assistance and Evaluation Team	72
Psychological Health	34
Public Affairs Office.....	38
Readiness Sustainment Maintenance Site.....	48
Recruiting and Retention, Kansas Air National Guard	79
Recruiting and Retention, Kansas Army National Guard	55
Resiliency Center	11
Safety Office	39
Sexual Assault Response Coordinator.....	34
State Army Aviation Office	76
State Command Sergeant Major	51
State Comptroller's Office.....	40
State Human Resources Office	40
State Medical Personnel Office	76
State Partnership Program/International Affairs Office	41
Surface Maintenance Office	71
Transition Assistance Advisors	33
TRICARE 180 day Early Eligibility Program.....	34
United States Property and Fiscal Office	42
Unit Training and Equipment Site.....	49
Workforce Support	33
Yellow Ribbon Reintegration Program	33



Kansas National Guard



Joint Forces Headquarters Kansas - Land Component

Topeka Joint Forces Headquarters Kansas TDA Battalion

JFHQ - Land Component
105th MPAD
137th Chaplain Spt Team
Rec and Ret Det

JFHQ - Air Component

1979th Contingency Contract Team
1989th Senior Contingency Contract Team
United States Property and Fiscal Office
Central Issue Facility

KS ARNG FMS
FMS #9
Combined Support Maintenance Shop



69th Trp Cmd
HHD, 69th Trp Cmd
Det 1, 137th Trans Co. (PLS)
Det 3, HHC, 2-137th Inf (CAB)

Army Air Support Facility #1
Det 37, OSA Cmd
102nd Mil Hist Det
35th Military Police Co

Forbes Field, Topeka

1st Bn, 108th Aviation
HHC (-), 1-108th Avn
Co A, 1-108th Avn
Co D, 1-108th Avn
Co E, 1-108th Avn
Det 3, HHC, 2-135th GSAB
Co G, 2-135th GSAB
Det 6, Co D, 2-135th GSAB
Det 6, Co E, 2-135th GSAB

190th Operations Gp
117th Air Refueling Sqdn
190th Operations Support Flt

190th Maintenance Group
190th Maintenance Squadron
190th Aircraft Maintenance Squadron
190th Maintenance Support Flight

73rd Civil Support Team (WMD)

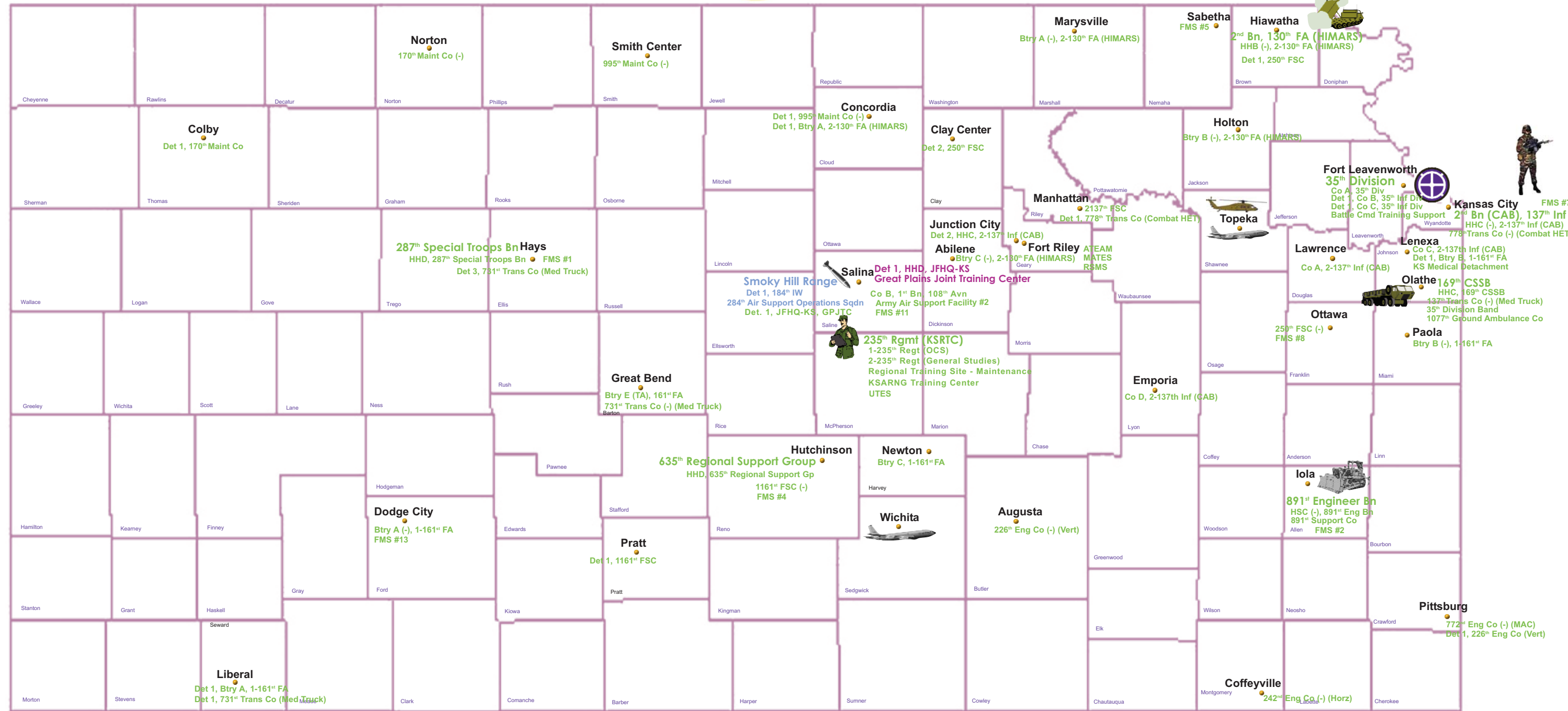
190th Air Refueling Wing

190th Mission Support Group
190th Logistics Readiness Squadron
190th Security Forces Squadron
190th Civil Engineering Squadron
190th Force Support Squadron
190th Communications Flight

190th Medical Group
127th Weather Flt



Joint Forces Headquarters Kansas - Air Component



Legend

ATEAM = Advanced Turbine Engine Army Maint	FA = Field Artillery	HSC = Headquarters Support Company	OCS = Officer Candidate School
ARW = Air Refueling Wing	Flt = Flight	HQ = Headquarters	Rgmt = Regiment
Avn = Aviation	FMS = Field Maintenance Shop	Inf = Infantry	Rec and Ret = Recruiting & Retention
Bde = Brigade	FSB = Forward Support Battalion	KSRTC = Kansas Regional Training Center	RSMS = Readiness Sustainment Maint Site
Bn = Battalion	FSC = Forward Support Company	Lg = Logistics	Spt = Support
Btry = Battery	GSAB = General Support Aviation Battalion	MAC = Mobile Augmentation Company	Sqdn = Squadron
CAB = Combat Arms Battalion	Gp = Group	MATES = Maneuver and Training	TA = Target Acquisition
Cmd = Command	HET = Heavy Equipment Transport	Equipment Site	TDA = Table of Distribution and Allowances
Co = Company	HIMARS = High Mobility Artillery Rocket System	Maint = Maintenance	Trans = Transportation
CSSB = Corps Support Sustainment Battalion	HQB = HQ and HQ Btry	HQB = HQ and HQ Btry	Trp = Troop
Det = Detachment	HHC = HQ and HQ Company	HHD = HQ and HQ Detachment	UTES = Unit Training Equipment Site
Div = Division	HHD = HQ and HQ Detachment	HHS = HQ and HQ Service Btry	WMD = Weapons of Mass Destruction
Eng = Engineer			

Wichita

1st Bn, 161st Field Artillery
HHC, 1-161st FA

287th Sustainment Brigade
HHC, 287th Sustainment Brigade

Det 1, HHC, 2-137th Inf (CAB)
Co B, 2-137th Inf (CAB)
Co E, 2-137th Inf (CAB)

Det 2, 731st Co (Med Truck)
Det 2, 778th Trans Co (Combat HET)
FMS #3

McConnell AFB, Wichita

184th Regional Support Group
127th Command and Control Sqdn
134th Air Control Sqdn
177th Information Aggressor Sqdn
184th Munitions Sqdn
299th Network Operations Security Sqdn

184th Intelligence Wing
161st Intelligence Sqdn
184th Operations Support Sqdn
184th Intelligence Support Sqdn

184th Mission Support Group
184th Civil Engineering Squadron
184th Communications Flight
184th Force Support Squadron
184th Security Forces Squadron
184th Logistics Readiness Squadron