


Kansas Adjutant General's Department

ANNUAL REPORT

2011

- 
- **KANSAS ARMY NATIONAL GUARD**
 - **KANSAS AIR NATIONAL GUARD**
 - **KANSAS DIVISION OF EMERGENCY MANAGEMENT**
 - **KANSAS HOMELAND SECURITY**
 - **CIVIL AIR PATROL**

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Sam Brownback
Governor of Kansas



Maj. Gen. (KS)
Lee Tafanelli
The Adjutant General

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ADJUTANT GENERAL'S DEPARTMENT

KANSAS ARMY NATIONAL GUARD

KANSAS AIR NATIONAL GUARD

JOINT ARMY/AIR



Maj. Gen (KS) Lee Tafanelli, Adjutant General
Kansas Army National Guard
Kansas Air National Guard
Kansas Division of Emergency Management
Kansas Homeland Security
Kansas Civil Air Patrol

Sam Brownback, Governor

Greetings,

This Annual Report is a summation of the many accomplishments achieved over the past year by the men and women of the Adjutant General's Department.

I am very proud of our employees and National Guard members who make up this agency and who work hard to protect the lives and property of their fellow citizens. I am also proud of and grateful for the personal sacrifices of our soldiers and airmen who have deployed to Afghanistan, Iraq, Kuwait, the Horn of Africa and Asia, spreading the ideals of liberty and providing support to help make others' lives better.

During the past year, we have had our share of challenges. Some were natural – winter storms, tornadoes, floods and some of the hottest weather in years. These challenges were met with the high level of professionalism and dedication that is always demonstrated by this agency. Some of the challenges were economic, having to make do with less. But through a “can-do” attitude and creative solutions, we met those challenges and overcame them.

In mentioning these sacrifices and challenges, I must add that the support of the families of our employees and Guard members and the support of our elected officials has been vital to the success of this agency. Allow me to express my sincere thanks to you all.

The past year is past; we are looking ahead now to what the future holds for us. And I know that whatever comes, we will be ready to do our jobs, and serve the people of the state and the nation with pride.

Very respectfully,

Lee E. Tafanelli

Lee Tafanelli
Major General (KS)
The Adjutant General

*In honor of all the men and women in uniform
serving our state and nation
and the Kansas National Guard soldiers
who gave theirs lives in service to their country.*



Sgt. Don Clary
2nd Battalion,
130th Field Artillery



**Sgt. 1st Class
Clinton Wisdom**
2nd Battalion,
130th Field Artillery



Sgt. Derrick Lutters
891st Engineer
Battalion



Sgt. Jessie Davila
2nd Battalion,
137th Infantry



**Master Sgt.
Bernard Deghand**
35th Division Artillery



Spc. John Wood
891st Engineer
Battalion



**Staff Sgt.
David Berry**
1st Battalion,
161st Field Artillery



Sgt. Courtney Finch
714th Security Forces



**Sgt. 1st Class
Travis Bachman**
714th Security Forces



Spc. Ronald Schmidt
1st Battalion,
161st Field Artillery

*America's fighting men and
women sacrifice much to ensure
that our great nation stays free.
We owe a debt of gratitude to
the soldiers that have paid the
ultimate price for this cause, as
well as for those who are blessed
enough to return from the
battlefield unscathed.*

~ Allen Boyd

The Adjutant General's Department Summary

The Adjutant General's Department has the responsibility for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management, Kansas Homeland Security and the administrative support of the Kansas Wing of the Civil Air Patrol.

Mission

The department's mission is to be the "9-1-1" for our state and nation's emergency responders, protect life and property in Kansas, provide military capability for our nation and be a valued part of our communities.

Adjutant General

The adjutant general is appointed by the governor and serves as commander of the Kansas National Guard, director of the Kansas Division of Emergency Management and director of Kansas Homeland Security.

Kansas National Guard

The adjutant general administers the joint federal-state program that is the Kansas Army and Air National Guard. Approximately 7,500 Guardsmen currently serve the state of Kansas. Military equipment for the Kansas Guard is furnished by the U.S. Department of Defense through the National Guard Bureau. Federal control is exercised over military strength and mobilization of the Kansas Guard. Federal personnel are employed in both administrative and maintenance jobs in armories and maintenance shops. The Kansas Army National Guard is made up of the Joint Forces Headquarters, Topeka; 35th Infantry Division, Fort Leavenworth; 69th Troop Command, Topeka; 287th Sustainment Brigade, Wichita; 635th Regional Support Group, Hutchinson; and 235th Regiment, Salina and their subordinate units. The Kansas Air National Guard is organized into two wings: the 184th Intelligence Wing based at McConnell Air Force Base, Wichita, and the 190th Air Refueling Wing at Forbes Field, Topeka.

Kansas Division of Emergency Management

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercises, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards. The Kansas Division of Emergency Management's organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, preparedness and response and recovery.

Kansas Homeland Security

Kansas Homeland Security, within the Adjutant General's Department, coordinates statewide activities pertaining to the prevention of and protection from terrorist-related events. This involves all aspects of prevention/mitigation, protection/preparedness and response and recovery. While Homeland Security addresses threats aimed at citizens, threats to agriculture and food supply are also monitored and addressed along with outbreaks of illness. Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.



Agency History

Kansas National Guard

Citizen-soldiers began protecting Kansas homes and families when our state was still a territory, leaving farms, businesses and other work places when called to defend the state and nation.

As members of the National Guard of the United States, they trace their roots to the organized “militia” regiments formed in the Massachusetts Bay Colony in December 1636. “Militia,” from the Latin “miles,” means “soldier.” The concept of armed citizenry comes from the Greeks who required military service of free male citizens to defend their own land and the city-state, generally for short durations. That concept, which came to the colonies from England through the Saxons, brought with it an enduring fear of standing armies – the repressive forces of monarchs. The posting of British Regulars in the colonies reinforced that fear and distrust of full-time soldiers among Americans.

“Minutemen” from that same colony’s militia fired the “shot heard around the world” at Concord River’s North Bridge on April 19, 1775, and began our nation’s struggle for independence from Britain. We gained that independence with the help of the Marquis de Lafayette, a volunteer commander for American troops, and on his return to America in 1824, members of a New York militia took the name “National Guard” in honor of the Marquis, who was the commander of a French militia unit called the “Garde Nationale de Paris.” By the end of the 19th century, militia units in nearly all states were designated “National Guard” and with the passage of the Militia Act of 1903, the name “National Guard” became official.

Both the Army and Air National Guard seals are built around the “Minuteman,” the symbol of the National Guard. During colonial times, the Minutemen were the members of the militia who volunteered to respond within 30 minutes with their own arms. The plowshare in the Minuteman symbol represents the civilian job the Citizen-Soldier leaves to pick up a musket and answer the call to serve our state or nation.

The forerunner of the Kansas National Guard, the Kansas Militia, was formed Aug. 30, 1855, when the governor and Legislative Assembly of the Kansas territory established “An Act to organize, discipline and govern the militia of this Territory.” The act also provided for the territorial governor, with the advice and consent of the Legislative Council, to appoint and commission one adjutant general to oversee the territorial militia. The first territorial adjutant general was Hiram J. Strickler, who was appointed on Aug. 31, 1855. On Jan. 29, 1861, six years after the formation of the territorial militia, Kansas became the 34th state and the militia was organized into units of the Kansas National Guard. Article 8, Section 4 of the Kansas Constitution designates the governor of Kansas as the commander in chief for state duties. The U.S. Congress passed the Militia Act of 1903, providing the same organization and equipment for the National Guard in each state as provided to the U.S. Army.



Kansas volunteers served in every major national conflict since the Civil War, including the Spanish-American War and the Philippine Insurrection.



The 8th Kansas Volunteers at the Battle of Missionary Ridge, Tenn., Nov. 25, 1863.

The Kansas National Guard consists of the Kansas Army National Guard and the Kansas Air National Guard. The latter was established on Sept. 18, 1947.

The Kansas National Guard has been involved in the nation’s conflicts since the state’s inception as a territory. The Kansas Guard actively participated in the Civil War, 1861-1865; Indian Wars, 1864-1870; Spanish-American War, 1898-1899; Mexican Border, 1916; World War I, 1917-1919; World War II, 1940-1946; Korean War, 1950-1952; Berlin Crisis, 1961-1962; Air National Guard Squadron Tactical Reconnaissance Interceptor Program alert (STRIP), 1955-1965; Vietnam War, 1966-1969; Operations Plan 8044 (formerly Single Integrated Operations Plan Alert), 1978-present; Operations Desert Shield/Desert Storm, 1990-1991; Operations Northern and Southern Watch in Southwest Asia, 1992-2002; Operation Restore Hope in Somalia, 1992-1993; Operations Joint Endeavor, Deny Flight and Joint

Guardian in Bosnia-Herzegovina, 1995-2003; Operations Phoenix Scorpion, Phoenix Scorpion III and Desert Fox in Southwest Asia, 1997-1998; Operation Allied Force in Kosovo, 1999-2010; the Global War on Terrorism (Operation Enduring Freedom and Operation Noble Eagle), 2001- present; Operation Iraqi Freedom, 2003-2010; and Operation New Dawn, 2010-present.

During the Philippine Insurrection following the Spanish-American War, five Kansas Guardsmen were awarded the Medal of Honor for their heroic actions. Col. Frederick Funston was the most famous of these Guardsmen. The others were 1st Lt. Arthur Ferguson, Sgt. John A. Huntsman, Pvt. Edward White and Pvt. William Trembley.

Another Medal of Honor recipient was William F. Cody, a.k.a. "Buffalo Bill" Cody, who was a member of the 7th Kansas Cavalry during the Civil War. Cody earned his medal for gallantry in 1872 during the Indian Wars when he was a civilian scout assigned to the 3rd U.S. Cavalry.

A posthumous award was presented to 2nd Lt. Erwin Bleckley for helping save the "Lost Battalion" during World War I. He began military service by enlisting in the Kansas Army National Guard's Battery F, 1st Field Artillery, which later became the 130th Field Artillery Regiment. His interest in aviation led him to volunteer for the Army Air Service, the forerunner of the U.S. Army Air Corps, which later became the U.S. Air Force. As the first aviator to earn the Medal of Honor, he is claimed by the Kansas Air National Guard and U.S. Air Force, although in reality he was a member of the Kansas Army National Guard.

Col. Don Ballard, a retired member of the Kansas Army National Guard, saved lives while risking his own life as a Navy medic in Vietnam. Ballard is the only living Congressional Medal of Honor recipient from the Kansas National Guard.

Kansas citizen-soldiers and citizen-airmen have also served our state supporting civil authority in the 1888-89 County Seat Wars, the 1893 Legislative War, labor disputes in 1886 and 1893, and during student unrest over the Vietnam conflict in the 1960s. They continue to train to assist civil authority today. They also serve to protect Kansans in response to emergencies and disasters throughout the state, including tornadoes, floods, snowstorms and other weather-related and man-made emergencies and disasters.

Kansas Division of Emergency Management

In 1941, the Kansas Legislature established the State Council of Defense. As a result of the Federal Civil Defense Act of



The State Emergency Operations Center, State Defense Building, Topeka.

1950, the State Civil Defense Agency was established the following year. The State Civil Defense Agency was charged with providing civil defense to protect life and property in Kansas from nuclear attack, but did not address other disasters.

In 1955, the State Civil Defense Agency became part of the Adjutant General's Department. The department is responsible for emergency management throughout Kansas at state and local (county/city) levels, advising the governor with respect to his or her powers and duties during a disaster/emergency and coordinating the state and federal level responses.

In the 1970s, a Radiological Systems Management Section was established to meet requirements of the Nuclear Regulatory Commission. It provides inspection, repair, calibration and exchange services for more than 70,000 radiological detection, identification and computation instruments in Kansas and is responsible for approving the security arrangement, location and the individuals responsible for the maintenance of radiological materials. The construction of two nuclear power plants - the Wolf Creek Generating Station near Burlington, Kan., and the Cooper Nuclear Station in southeast Nebraska - necessitated planning activities for the division designed to protect the public from accidental radioactive material releases into the environment.

In 1975, the title of Civil Defense was changed to the Division of Emergency Preparedness. This reflected the "dual use" of nuclear and natural disaster and preparedness as stated in the Robert T. Stafford Act of 1974. In 1993, the Division was redesignated as the Division of Emergency Management.

The division is responsible for training state and local personnel to respond to natural disasters such as floods, tornadoes, snowstorms and man-made disasters.

Kansas Homeland Security

As both a military and a public safety organization, many of The Adjutant General's Department's sections were involved with homeland security concerns even before the events of Sept. 11, 2001. Shortly after those events, Kansas Homeland Security was made a part of The Adjutant General's Department. The adjutant general was named director of Kansas Homeland Security in October 2001.

Working in conjunction with the Kansas Bureau of Investigation, Kansas Highway Patrol and other agencies at all levels of government, the state's homeland security picture was analyzed and security measures were stiffened at airports, utilities and other key infrastructure, across the state to ensure the health and safety of the public were well-protected.

Kansas Homeland Security was established to coordinate all phases of homeland security, including prevention/mitigation, preparedness, response and recovery. Other organizations within the department, including the Kansas National Guard and Civil Air Patrol, also provide homeland security support and assistance.

Civil Air Patrol

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c)(3) corporation and by congressional charter is the auxiliary of the United States Air Force (USAF). The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding.

The Adjutants General of Kansas

The position of adjutant general was officially created April 23, 1861, with the rank of brigadier general. The rank was reduced to colonel on Feb. 24, 1864, and then returned to brigadier general on May 1, 1901. On March 1, 1956, the rank was raised to major general and on July 1, 1970, to lieutenant general, contingent upon 15 consecutive years of tenure and as recommended by the governor and with consent of the Senate.

| | | |
|---|---|--|
| Maj. Gen. (KS) Lee Tafarielli Jan. 9, 2011 - Present | Brig. Gen. James W. F. Hughes April 1, 1905 - April 1, 1909 | Col. David Whittaker March 5, 1870 - March 5, 1873 |
| Maj. Gen. Tod M. Bunting Jan. 5, 2004 - Jan. 8, 2011 | Brig. Gen. Samuel H. Kelsey Feb. 1, 1903 - March 31, 1905 | Col. William S. Moorhouse March 4, 1869 - March 4, 1870 |
| Maj. Gen. Gregory B. Gardner Feb. 10, 1999 - Oct. 31, 2003 | Brig. Gen. Simeon M. Fox March 1, 1895 - Jan. 31, 1897 Feb. 22, 1899 - Feb. 1, 1903 | Col. Josiah B. McAfee Aug. 18, 1867 - March 3, 1869 |
| Maj. Gen. James F. Rueger Dec. 1, 1990 - Feb. 10, 1999 | Col. Hiram Allen Feb. 1, 1897 - Feb. 21, 1899 | Col. Thomas J. Anderson April 1, 1865 - Aug. 18, 1867 |
| Maj. Gen. Philip B. Finley Oct. 18, 1987 - Nov. 30, 1990 | Col. Albert J. Davis April 1, 1894 - Feb. 28, 1895 | Col. Cyrus K. Holliday May 2, 1864 - March 31, 1865 |
| Maj. Gen. Ralph T. Tice Oct. 1, 1980 - Oct. 17, 1987 | Col. Henry H. Artz Jan. 10, 1893 - March 31, 1894 | Brig. Gen. Guilford Dudley Feb. 27, 1863 - May 2, 1864 |
| Maj. Gen. Edward R. Fry Jan. 1, 1973 - Sept. 30, 1980 | Col. John N. Roberts April 1, 1889 - Jan. 1, 1893 | Brig. Gen. Charles Chadwick March 22, 1862 - Feb. 26, 1863 |
| Lt. Gen. Joe Nickell April 21, 1951 - Dec. 31, 1972 | Col. Alexander B. Campbell Jan. 23, 1885 - March 31, 1889 | Brig. Gen. Lyman Allen June 23, 1861 - March 22, 1862 |
| Brig. Gen. Milton R. McLean Feb. 10, 1925 - April 17, 1951 | Col. Thomas Moonlight Jan. 8, 1883 - Jan. 22, 1885 | Brig. Gen. Robert B. Mitchell May 2, 1861 - June 20, 1861 |
| Brig. Gen. R. Neill Rahn Jan. 11, 1923 - Feb. 10, 1925 | Col. Peter S. Noble April 8, 1878 - Jan. 7, 1883 | Adjutant General Hiram J. Strickler November 1860 - April 16, 1861 |
| Brig. Gen. Charles I. Martin April 1, 1909 - Oct. 1, 1917 Jan. 27, 1919 - Jan. 11, 1923 | Col. Hiram T. Beman March 2, 1876 - March 5, 1878 | Territorial Adjutant General Adjutant General Hiram J. Strickler Aug. 31, 1855 - January 1858 |
| Brig. Gen. Charles S. Huffman Oct. 1, 1917 - Jan. 27, 1919 | Col. Charles A. Morris March 6, 1873 - March 2, 1876 | |

Overview 2011

The Kansas National Guard participated in the Jan. 10 inauguration ceremony for Governor Sam Brownback. The 35th Infantry Band, directed by Chief Warrant Officer 3 Stephen Patterson, provided pre-ceremony music for the inauguration. The soldiers and airmen from the Kansas National Guard cooperated with many other agencies in planning for and assisting in activities for this ceremony. Winter weather hindered the initial outside ceremony, forcing it to be conducted in the House Chambers of the Kansas Statehouse. The 2nd Battalion, 130th Field Artillery, Kansas National Guard, provided the 19-gun salute for the new commander in chief.

With the start of a new year, the Kansas National Guard gained a new commander. Maj. Gen. (KS) Lee Tafanelli was sworn in Jan. 28 by Governor Sam Brownback to lead the Kansas National Guard. Tafanelli has been a member of the Kansas National Guard for more than 30 years. He assumed the position of assistant adjutant general - Army and commander of the Kansas Army National Guard July 19, 2010. Tafanelli previously served as commander of 69th Troop Command and the director of operations for the Kansas National Guard. Tafanelli's selection left the assistant adjutant general Army position vacant. Col. Eric Peck was selected for this position in February and promoted to brigadier general.

In addition to these changes, several Kansas National Guard units saw a change of command during the year, including chief of staff for the Kansas Air National Guard; the 190th Air Refueling Wing; 2nd Combined Arms Battalion, 137th Infantry Regiment and the 891st Engineer Battalion.



Soldiers of the 2nd Battalion, 130th Field Artillery provided the 19-gun salute for the inauguration of Governor Sam Brownback Jan. 10.

Brownback signed a State of Disaster Emergency proclamation Feb. 1, 2011, in anticipation of severe winter storms and dangerously cold temperatures that were forecast to impact the state. That proclamation included 53 counties most likely to be affected. The proactive approach led to minimal impact on the state.

The Kansas National Guard deployed and returned hundreds of soldiers and airmen during the year to several theaters of operation, including Afghanistan, Iraq and the Horn of Africa. The Kansas National Guard is continuing its consecutive Agribusiness Development Team missions as the fifth team trains to deploy to Afghanistan in 2012. Agribusiness Development Team 3 returned from Afghanistan this year and Agribusiness Development Team 4 is currently deployed.

Brownback declared a state of disaster emergency May 21, 2011, after storms left a trail of damage in northeast Kansas. The disaster declaration was for 16 counties. An F3 tornado left one dead, five reported injured, more than 20 houses destroyed and 200 structures that were significantly damaged in and around the town of Reading, Kan., in Lyon County. Preliminary damages assessments were \$2.25 million. Kansas was granted a declaration for Small Business Administration loan assistance for Reading. These loans provided low interest disaster loans to homeowners, renters, businesses of all sizes and private nonprofit organizations.

Severe thunderstorms accompanied by tornadoes, high winds, hail, lightening, flooding and flash flooding hit the state starting in June, causing damage or loss in 45 Kansas counties. Brownback signed a State of Disaster Emergency Proclamation for those 45 counties. Preliminary Damage Assessments for Public Assistance were conducted jointly between FEMA Region VII staff and the Kansas Division of Emergency Management, resulting in a request for a federal disaster declaration, which was granted for 25 counties.

The Kansas National Guard honored their first female drill sergeant. Staff Sgt. Veronica Bartley graduated from Fort Jackson, S.C., while she continued to meet her quota as a Kansas Army National Guard recruiter. She is now a subject matter expert on drill, ceremony and numerous other aspects of the current Basic Training environment. With this new title, Bartley will be a mentor, coach and the "go to" leader for new soldiers heading to basic training. Her tutelage will help ensure these young soldiers are successful and become a qualified soldier that the Recruiting and Retention Command can transition into their prospective unit.

Record snowfall and spring rains in the upper Missouri River basin left the Missouri River reservoirs at historic levels. Elwood, Kan., in Doniphan County was one of many towns threatened by the rising waters. Thirty-two Kansas Guardsmen from the 2nd Battalion, 130th Field Artillery were deployed to aid with security and monitoring of the levees. Brownback submitted a request to the president asking for appropriate shelter supplies, such as food, water and generators, to support long-term operations of shelters in Doniphan and Leavenworth Counties. He also requested federal assistance to locate and secure the unsecured floating dock in the Leavenworth County area to prevent damage to the levee, bridge



Floodwaters washed out these drainage tubes on Highway 24 near the Missouri River.

infrastructure and potable water. The president granted the request which authorizes the Federal Emergency Management Agency to identify, mobilize and provide, at its discretion, equipment and resources necessary to alleviate the impacts of the emergency. State and local emergency protective measures, limited to direct federal assistance, are provided with 75 percent federal funding.

The Kansas Center for Safe and Prepared Schools hosted a Safe and Prepared Schools Conference Sept. 26 and 27 in Topeka. The conference was attended by approximately 400 school officials, first responders, emergency management and others with a stake in making sure Kansas schools are safe and secure learning environments.

In September, the Kansas Division of Emergency Management joined with several federal, state, county and local first response agencies to present "Kansas Preparedness Day" at the Kansas State Fair. The annual event, part of Kansas Prepared-

ness Month, encourages Kansans to be better prepared for disasters and provides educational information on how they can do that. This year featured Kansas Highway Patrol's Seat Belt "Convincer," the fire safety house from the Hutchinson Fire Department and the search and rescue dogs from the Kansas Search and Rescue Dog Association.

Brig. Gen. Deborah Rose retired Oct. 1 after 28 years of service to the state and nation. Rose entered military service with a direct commission into the Nurse Corps in March 1983, where she remained until 1994 when the wing leadership requested she leave the Nurse Corps to take on a crucial leadership role. She was moved to a line officer position, where she became the 190th Service Flight Commander, transforming the organization to one of the finest in the Air National Guard. She has served in assignments with progressively more responsibility in the 190th Air Refueling Wing, first at a squadron level, then at a group level and finally at the wing level. During Desert Shield, she deployed to Saudi Arabia where she served as a nurse. Pre-Operation Iraqi Freedom, she deployed to Turkey as the leader of an aerial refueling base bed-down team. She became the highest-ranking female in the Kansas National Guard when she was promoted to the rank of colonel in 2002, then to brigadier general in 2007.

Search and rescue professionals from across the state convened in Salina Sept. 29 through Oct. 1 for the fourth Annual Kansas Technical Rescue Conference, sponsored by the Kansas Search and Rescue Working Group, Kansas Division of Emergency Management, Adjutant General's Department, Great Plains Joint Training Center, Crisis City and Kansas Fire and Rescue Training Institute. This conference was held at Crisis City, a multipurpose facility near Salina. This conference gave approximately 175 attendees from all seven disaster regions within Kansas an opportunity to collectively train together to the same standards.

The Kansas Division of Emergency Management in partnership with Shawnee County Emergency Management and the City of Topeka, hosted their first ever "Zombie Preparedness Day and Spooktacular Safety Fair" in October. The event was designed as a fun and informative way to highlight an all-hazards approach to emergency management. The public was encouraged to come as their favorite zombie and see emergency services displays, vehicles and informational booths. Hundreds of people joined the event to gain valuable knowledge of how to prepare for upcoming disasters.

In November, the Kansas Division of Emergency Management and Wolf Creek Generating Station successfully passed a FEMA inspection. FEMA requires a graded inspection every two years that demonstrates the readiness and preparedness of the state should a disaster occur at or around the nuclear facility. The graded exercise included participation from multiple agencies across the state, including Kansas Division of Emergency Management, Kansas Department of Health and Environment, Kansas Department of Agriculture, Kansas Highway Patrol, Kansas Wildlife and Parks, Kansas Department of Transportation, Kansas National Guard and many others.

Deployments

2011 started out with a homecoming ceremony Jan. 13 for the Agribusiness Development Team 2 as they returned from a year-long deployment to Afghanistan. Approximately 60 soldiers and airmen spent 2010 assisting Afghans in the Laghman Province develop efficient agribusiness techniques and practices. The ADT 2 was commanded by Col. Mike Dittamo. Sgt. Maj. Dennis Holder was the noncommissioned officer-in-charge.

The ADT 2 was the second of five teams being sent by the Kansas National Guard, in partnership with Kansas State University. The teams work in conjunction with the Provincial Reconstruction Team, USAID, USDA, the Department of State and other agencies in Afghanistan's Laghman Province to assist in building capabilities for increased agricultural production, training and services, and improving the safety of food and other agricultural products produced and distributed to the Afghan people. They also assist in the development of sustainable agriculture and other related enterprises that will increase the economic well-being of the Afghans.

Approximately 550 members of the 1st Battalion, 161st Field Artillery, Kansas National Guard, were honored during a ceremony March 2 as they deployed to the Horn of Africa for a year-long mission. The unit's mission is to conduct stability operations in Africa to strengthen partner nation and regional security capacity to enable long-term regional stability, prevent conflict and protect U.S. and Coalition interests. The unit is headquartered in Wichita, with subordinate units in Dodge City, Great Bend, Lenexa, Liberal, Hutchinson, Newton, Paola, Pratt and Topeka. The unit is commanded by Lt. Col. Thomas Burke and the command sergeant major is Command Sgt. Maj. Ricky Matticks.



Soldiers of the 1st Battalion, 161st Field Artillery march into Salina's Bicentennial Center for their departure ceremony March 2. Approximately 550 soldiers of the battalion deployed to the Horn of Africa for a one-year mission.

The 2nd Combined Arms Battalion, 137th Infantry, was welcomed home April 22 from their year-long deployment to the Horn of Africa. Approximately 560 soldiers deployed as the first unit for the ongoing Kansas National Guard mission in Africa, laying the groundwork for the 1st Battalion, 161st Field Artillery. The 2-137th spent the year conducting stability operations in Africa to strengthen partner nation and regional security capacity for long-term regional stability and to prevent conflict and protect U.S. and Coalition interests. The battalion is headquartered in Kansas City, Kan. with subordinate units in Emporia, Lawrence, Lenexa, Manhattan and Wichita. Lt. Col. Greg Mittman was the battalion commander and Command Sgt. Maj. Troy Hester was the battalion's senior noncommissioned officer.

On May 5, the Kansas National Guard welcomed home approximately 55 soldiers of Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion). The Guardsmen left Topeka in May 2010 for a one-year mission in support of Operation Iraqi Freedom, providing aero-medical evacuation support; rapid movement of patients, medical personnel and supplies; and other support.

A departure ceremony was held Aug. 24 for members of the 1st Battalion, 108th Aviation Regiment, Kansas National Guard as they deployed for duty with Operation Enduring Freedom in Kuwait. Approximately 250 soldiers departed from Kansas for Fort Hood, Texas, for additional training. The unit will be involved in transporting troops, supplies and equipment in UH-60 Black Hawk helicopters. The 1st Battalion, 108th Aviation, is headquartered in Topeka with companies in Topeka and Salina, Austin, Texas and Hawaii.

Kansas Agribusiness Development Team 4 was honored during a deployment ceremony Sept. 2. ADT 4 is comprised of approximately 60 members of the Kansas Army National Guard under the command of Lt. Col. Russell Richardson. The team will continue the work of previous ADT deployments in conjunction with the Provincial Reconstruction Team, USAID, USDA, the Department of State and other agencies in Afghanistan's Laghman Province to assist in building capabilities for increased agricultural production, training and services, and improving the safety of food and other agricultural products that are produced and distributed to the Afghan people. They will also assist in the development of sustainable agriculture and other related enterprises that will increase the economic well-being of the Afghans.

Oct. 23 was a great day for the Kansas National Guard as they welcomed home two units in the same day. Approximately 240 Kansas National Guard soldiers of the 778th Transportation Company (Heavy Equipment Transport) were welcomed home after serving a year in Kuwait and Iraq supporting Operations New Dawn and Enduring Freedom. Soldiers of the 778th Transportation Company (HET) served as a forward deployed heavy equipment transportation company of a transportation battalion, providing heavy equipment transportation capabilities for staging, onward movement, integration,

retrograde and sustainment operations. The soldiers from the 778th Transportation Company, headquartered in Kansas City, Kan., were augmented by soldiers from the 731st Transportation Company (Medium Truck) and the 137th Transportation Company (Palletized Loading System). All three units are part of the Kansas National Guard's 287th Sustainment Brigade.

The Agribusiness Development Team 3 was also welcomed home from Afghanistan Oct. 23. Approximately 60 members of the Kansas Army and Air National Guard deployed under the command of Col. Howard Wheeler in November 2010.



Maj. Gen. (KS) Lee Tafarielli, the adjutant general (center) and Brig. Gen. Eric Peck, commander of the Kansas Army-National Guard, greeted soldiers of the 2nd Combined Arms Battalion, 137th Infantry Regiment as they stepped off the plane that returned them to the United States from their year-long deployment to the Horn of Africa.

The Kansas National Guard performs this mission in partnership with Kansas State University over a three year period to build continuity and relationships with local and regional Afghan individuals and leaders. The Agribusiness Development Team program is a joint effort of several federal government agencies and the National Guard.

Approximately 80 airmen from the 184th Intelligence Wing's 134th Air Control Squadron returned to Wichita Nov. 17 after a five month deployment to Southwest Asia and Afghanistan in support of Operation Enduring Freedom and Air Defense of the Arabian Gulf. During their deployment, they controlled more than 300 missions and accomplished more than 400 tactical data link events.

On Nov. 19 and 20, the 184th Intelligence Wing's 284th Expeditionary Air Support Operations Squadron, deployed to Afghanistan. The airmen loaded several tons of equipment upon multiple aircraft for transport to the National Training Center in California. The 284th EASOS deployed to Fort Irwin, Calif., to link up with the 37th Infantry Brigade Combat Team, Ohio Army National Guard, for final preparations of the brigade's deployment in support of Operation Enduring Free-

dom. The 284th EASOS will advise Army ground commanders on the best use and limitations of air power in the brigade's area of responsibility. The 284th EASOS personnel include joint terminal attack controllers, radio operators, maintainers and drivers to provide on call close air support to Army maneuver units.

The 184th Intelligence Wing deployed 126 airmen at home state in support of Operation New Dawn and Enduring Freedom during 2011. During that time, they viewed 11,484 hours of video, producing 1,500 intelligence products, which helped identify over 43 improvised explosive devices.

The 184th Civil Engineering Squadron, under the 184th Intelligence Wing, deployed more than 35 personnel to Kuwait, and Afghanistan to provide base operating support, senior airfield authority and critical infrastructure repair.

The 184th Logistics Readiness Squadron conducted three Air Expeditionary Force deployments in 2011, totaling more than 200 personnel and 176 tons of cargo.

The 190th Air Refueling Wing deployed personnel and aircraft to three different theaters during their Air Expeditionary Force commitment in 2011. Over a six-month period, nearly 300 pilots, boom operators, maintenance personnel and support staff deployed to Southwest Asia, Guam and Spain in support of combat operations in the Middle East and Libya. The deployments led to a record breaking year as 190th aircraft and crews logged more than 6,114 flight hours during Fiscal Year 2011, the most in 190th history.

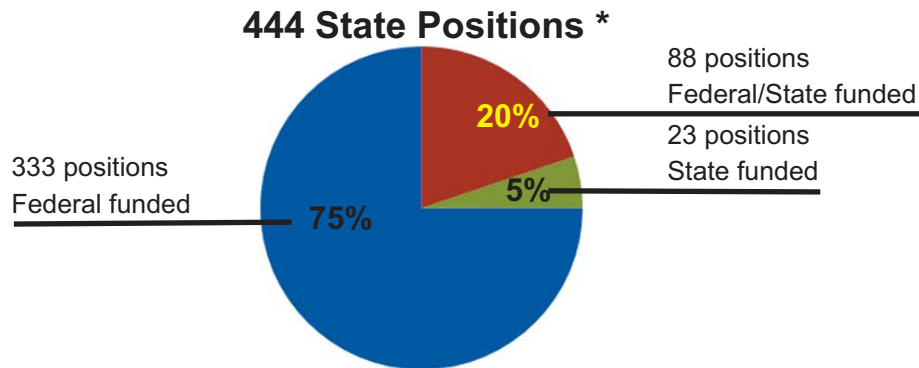
Eighteen members of the 190th Security Forces Squadron deployed to Bagram Airfield, Afghanistan, for a six-month tour in 2011. The airmen were responsible for the safety and security of more than 35,000 personnel, 22 kilometers of perimeter fence line and \$3.6 billion worth of United States and coalition aircraft on the busiest runway in the entire Afghan theater of operations. During their deployment, the airmen responded to numerous indirect fire attacks and conducted post-attack reconnaissance and battle damage assessments.

The 190th also had numerous small groups and individuals deploy during 2011. In all, more than 425 airmen from the 190th deployed to nearly a dozen countries in support of military operations around the world.

Fiscal and Personnel

State personnel of the Adjutant General's Department are located at 14 worksites throughout the state. Of the approximately 444 (benefits eligible) positions, 333 are 100 percent federally funded, 88 are a federal/state mix and 23 are 100 percent state funded. In addition to the regular positions, approximately 35 temporary positions (not eligible for benefits) were utilized, primarily funded with federal dollars. In this 12-month period, the number of employees (including temporary positions) was approximately 498.

Major divisions/programs include Kansas Division of Emergency Management, Homeland Security, Readiness Sustainment Maintenance Site, Facilities Engineering, 190th Air Refueling Wing, the 184th Intelligence Wing, Facilities Security/Police, Administration and Civil Air Patrol. In addition to the operations divisions outlined below, the Military Advisory Board, with three members appointed by the governor, addresses state military matters, including armory plans, to the governor.



State Employees Assigned to Support Adjutant General's Department Offices

| Divisions | Positions (2011) | Includes |
|--|------------------|---|
| Administration – Topeka | 25.5 | Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Printing, Information Management, Distance Learning and Interoperability |
| Air Guard | | |
| • 184 th Intelligence Wing - Wichita | 29.5 | Facilities Engineering and Security |
| • Smoky Hill Weapons Range - Salina | 3.0 | Facilities and Administrative Support |
| • 190 th Air Refueling Wing - Topeka | 53.5 | Facilities Engineering, Security, Fire and Environment |
| Army Guard | | |
| • Facilities Engineering - Statewide | 33.5 | Electronic Security, Engineering, Environmental and Army Aviation Support Facility |
| • Armories | 5.0 | Hiawatha, Hutchinson, Kansas City and Topeka |
| • Security | 23.5 | State Headquarters, Armed Forces Reserve Center and Antiterrorism |
| • Battle Command Training Center - Leavenworth | 4.5 | Facilities Support |
| • Camp Funston Training Area – Fort Riley | 12.0 | Facilities Support |
| • Kansas Regional Training Institute – Salina | 2.5 | Range Maintenance and facilities support for KRTI and the RSMS satellite site |
| • Readiness Sustainment Maintenance Site – Fort Riley and Salina | 206.5 | Production facilities |
| Emergency Management - Topeka | 44.0 | Mitigation, Planning, Preparedness, Regional Coordinators, Response, Recovery, Technological Hazards Training |
| Homeland Security – Topeka | 0.5 | Planning and Vulnerability Assessments |
| Civil Air Patrol - Salina | 0.5 | Administrative Support |
| Total Number of Positions | 444 | |

* Equivalent to full-time benefit positions

STATE BUDGET FISCAL SUPPORT

Fiscal Year 2011

| | <u>State Funds</u> | <u>Other Funds</u> |
|---|----------------------|-----------------------|
| Expenditures by Program: | | |
| Operational Management | \$ 1,286,649 | \$ 147,322 |
| Civil Air Patrol | \$ 34,512 | \$ - |
| State Military Service Operations | \$ 97,616 | \$ 255,145 |
| Division of Emergency Management | \$ 942,262 | \$ 5,671,222 |
| Disaster Relief | \$ 19,554,732 | \$ 166,125,514 |
| Air National Guard Security | \$ - | \$ 464,286 |
| Armories and State Defense Building | \$ 1,402,085 | \$ 2,846,041 |
| Operation and Maintenance ARNG Facilities | \$ 126,419 | \$ 7,918,224 |
| Statewide Training Sites | \$ 8,424 | \$ 5,222,177 |
| Operation and Maintenance ANG Forbes | \$ 462,751 | \$ 1,648,050 |
| Operation and Maintenance ANG McConnell | \$ 610,027 | \$ 2,522,331 |
| Smoky Hill Weapons Range | \$ 5,000 | \$ 482,347 |
| ANG Fire Protection | \$ - | \$ 1,378,541 |
| Readiness Sustainment Maintenance Site | \$ - | \$ 11,551,089 |
| National Guard Youth Programs | \$ - | \$ 1,192,528 |
| Counter Drug Operations | \$ - | \$ 29,817 |
| Debt Service | \$ 3,212,486 | \$ - |
| Capital Improvements | \$ 58,792 | \$ 2,589,701 |
| AGENCY TOTAL | \$ 27,801,755 | \$ 210,044,335 |
| | \$ - | \$ - |

Expenditures by Category:

| | | |
|----------------------------------|----------------------|-----------------------|
| Salaries | \$ 3,031,812 | \$ 21,037,654 |
| Contractual Services | \$ 2,016,065 | \$ 10,847,663 |
| Commodities | \$ 249,402 | \$ 2,419,612 |
| Capital Outlay | \$ 137,466 | \$ 1,197,864 |
| Non-Expense Items | \$ 512 | \$ 4,777,141 |
| Aid to Local Units of Government | \$ 8,865,326 | \$ 80,281,784 |
| Other Assistance | \$ 10,283,369 | \$ 82,935,193 |
| Debt Service | \$ 3,212,486 | \$ - |
| Capital Improvements | \$ 5,317 | \$ 6,547,424 |
| AGENCY TOTAL | \$ 27,801,755 | \$ 210,044,335 |

KANSAS NATIONAL GUARD ECONOMIC FACTSHEET

FISCAL YEAR 2011

| | | | | |
|---|---|---------------------------------|------------------------|-------------------------------|
| VALUE OF RESOURCES | <u>Capital Assets:</u> | | | |
| | Buildings/Land | | | \$999,802,148 |
| | <u>Major Weapon Systems:</u> | | | |
| | (Aircraft, tanks, artillery, support equipment, etc.) | | | \$837,777,262 |
| | <u>Other Equipment:</u> | | | |
| | Computers | | | \$ 26,114,446 |
| | Vehicles | | | \$446,606,994 |
| | Aircraft – Rotary Wing | | | \$ 83,870,000 |
| | Aircraft – Fixed Wing C-12 | | | \$ 3,068,422 |
| | All Other (deployed equipment is not included) | | | <u>\$ 232,551,641</u> |
| | TOTAL | | | \$792,211,503 |
| <u>Inventories:</u> | | | | |
| | Warehouse, USPFO | | | \$ 4,032,345 |
| | Parts and Supplies | | | <u>\$75,270,037</u> |
| | TOTAL | | | \$79,302,382 |
| | <u>Total Value of Resources</u> | | | <u>\$2,709,093,295</u> |
| PERSONNEL | | <u>Authorized</u> | <u>Assigned</u> | <u>Percent</u> |
| | Officer | 944 | 853 | 90% |
| | Warrant Officer | 169 | 125 | 74% |
| | Enlisted | <u>7,246</u> | <u>6,546</u> | <u>94%</u> |
| | *TOTAL | 8,359 | 7,524 | 93% |
| *Assigned state employees providing support in facilities and maintenance are not included. | | | | |
| GROSS PAYROLL | <u>Civilians/Technicians</u> | <u>Military</u> | <u>State Employees</u> | <u>Total</u> |
| | \$83,079,547 | \$139,247,978 | \$27,618,885 | \$249,946,410 |
| AIRCRAFT | <u>Type On Hand:</u> | Helicopters | UH-60 Black Hawks (18) | |
| | | Fixed wing air refueling tanker | KC-135 (12) | |
| | | Fixed wing passenger transport | C-12 (1) | |
| | <u>Flying Hours:</u> | | 8,332 | |
| MISCELLANEOUS | Service Contracts | | | \$6,482,366 |
| | Military Construction Program | | | \$35,021,544 |
| | Sustainment Restoration and Modernization | | | \$11,519,651 |
| | Other Operations and Maintenance Expenditures | | | \$93,838,415 |
| | FC 17 | | | \$895,445 |
| | Other Military Interdepartmental Purchase Requests | | | \$233,887 |
| | Total Miscellaneous Expenditures | | | \$147,991,308 |
| ECONOMIC IMPACT | Estimated Number of Indirect Jobs Created | | | 2,007 |
| | Estimated Annual Dollar Value of Jobs Created | | | \$68,591,926 |
| | Estimated Impact in Community Exceeds | | | \$568,991,243 |
| | | | | |

KANSAS ARMY NATIONAL GUARD ECONOMIC FACTSHEET

FISCAL YEAR 2011

VALUE OF RESOURCES

Capital Assets: Buildings

| | |
|---|---------------|
| 38 State Owned Armories (988,338 SF) | \$215,200,087 |
| 13 State Owned Training Facilities (335,511 SF) | \$162,682,669 |
| 53 State Logistic Facilities (321,341 SF) | \$107,685,262 |
| 98 Federal Owned Facilities (698,778 SF) | \$111,006,167 |

TOTAL

\$596,574,185

Major Weapon Systems:

| | |
|------------------------------------|--------------|
| Bradley M2A2 Tanks (29) | \$38,037,531 |
| Howitzer MedSP M109A6 Paladin (18) | \$25,830,000 |
| High Mobility Artillery (16) | \$40,000,000 |
| Tank Combat 105MM M1A1 (29) | \$69,409,731 |

TOTAL

\$173,277,262

Other Equipment:

| | |
|--|----------------|
| Computers | \$ 15,190,814 |
| Vehicles | \$ 421,303,388 |
| Aircraft – Rotary Wing UH-60 Black Hawk | \$ 83,870,000 |
| Aircraft – Fixed Wing C-12 transport | \$ 3,068,422 |
| All Other (deployed equipment is not included) | \$ 94,645,035 |

TOTAL

\$ 618,077,659

Inventories:

| | |
|--------------------|--------------|
| Warehouse, USPFO | \$ 4,032,345 |
| Parts and Supplies | \$62,929,665 |

TOTAL

\$66,962,010

Total Value of Resources

\$1,454,891,116

PERSONNEL

| | <u>Authorized</u> | <u>Assigned</u> |
|-----------------|-------------------|-----------------|
| Officer | 618 | 565 |
| Warrant Officer | 169 | 125 |
| Enlisted | <u>4,882</u> | <u>4,598</u> |
| *TOTAL | 5,669 | 5,288 |

*Full-time federal technicians 485

480

*576 Assigned state employees providing support in facilities and maintenance are not included.

GROSS PAYROLL

| <u>Technicians</u> | <u>Military</u> | <u>State Employees</u> | <u>Total</u> |
|--------------------|-----------------|------------------------|----------------------|
| \$36,549,450 | \$86,490,618 | \$24,069,466 | \$147,109,534 |

AIRCRAFT

| | | |
|----------------------|-------------------|-----------------------------------|
| <u>Type On Hand:</u> | Helicopters | UH-60 Black Hawks (18) |
| <u>Flying Hours:</u> | Authorized: 2,046 | Actual: 2,218 |
| <u>Type on Hand</u> | Fixed Wing | C-12 Transport/Recon Aircraft (1) |
| <u>Flying Hours</u> | Athorized : 600 | Actual: 96 |

MISCELLANEOUS

| | |
|---|----------------------|
| Sustainment, Restoration and Maintenance | \$ 9,971,459 |
| Military Construction | \$ 34,927,787 |
| Other Operations and Maintenance Expenditures | \$ 78,204,137 |
| Total Miscellaneous Expenditures | \$123,103,383 |

ECONOMIC IMPACT

| | |
|---|---------------|
| Estimated Number of Indirect Jobs Created | 1,215 |
| Estimated Annual Dollar Value of Jobs Created | \$37,452,375 |
| Estimated Impact in Community Exceeds | \$307,665,292 |

KANSAS AIR NATIONAL GUARD ECONOMIC FACTSHEET

FISCAL YEAR 2011

| | | | |
|---------------------------------|-----------------------|--|------------------------|
| VALUE OF RESOURCES | Capital Assets | | |
| | Buildings | McConnell 47 Bldgs/260 Acres | \$113,018,257 |
| | | Smoky Hill Weapons Range - 18 Bldgs, 30,337 Acres | \$19,811,401 |
| | | Smoky Hill -(leased to KSARNG) - 25 Bldgs, 3,536 Acres | \$1,543,980 |
| | | Forbes Field | \$268,854,325 |
| | Weapon Systems | | |
| | | KC-135R (12) @ \$55,000,000 each | \$660,000,000 |
| | | Support Equipment | \$4,500,000 |
| | Equipment | | |
| | | Computers | \$10,923,632 |
| | | Vehicles | \$25,303,606 |
| | | Other | \$137,906,606 |
| | Inventories | | |
| | | Parts and Supplies | \$12,340,372 |
| Total Value of Resources | | | \$1,254,202,179 |

| | | | | |
|------------------|--|-----------------|-------------------|-----------------|
| PERSONNEL | | | Authorized | Assigned |
| | | Officer | 326 | 288 |
| | | Enlisted | 2,038 | 1,948 |
| | | Combined | 2,364 | 2,236 |

NOTE: State employees providing facilities maintenance, security support, and conservation support are not included in this total.

| | | | | |
|----------------------|-----------------|-----------------|------------------------|----------------------|
| GROSS PAYROLL | Civilian | Military | State Employees | Total |
| | \$46,530,097 | \$52,757,360 | \$3,549,419 | \$102,836,876 |

| | | | | |
|-----------------|--|--------------------|-------------------|---------------------|
| AIRCRAFT | Type | Avg on-hand | Authorized | Flying hours |
| | KC-135 | 12 | 12 | 6,114 |
| | 1 KC-135 (E) on tanker storage program | | | |

| | | | |
|----------------------|---------------------|----------------------------|--------------|
| AIRCRAFT FUEL | Gallons JP-8 | Avg. price per gal. | Total |
| | 8,532,546 | \$3.95 | \$33,703,557 |

| | | | |
|----------------------|---|--|---------------------|
| MISCELLANEOUS | Construction | | |
| | | Military Construction Program | \$93,757 |
| | | Sustainment Restoration and Modernization | \$1,548,192 |
| | | FC 17 | \$895,445 |
| | | Total | \$2,537,394 |
| | Service Contracts | | |
| | Other Operations and Maintenance Expenditures: | | \$6,482,366 |
| | | Other Military Interdepartmental Purchase Requests | \$15,634,278 |
| | | | \$233,887 |
| | Total Miscellaneous Expenditures: | | |
| | | | \$27,425,319 |

| | | |
|------------------------|---|----------------------|
| ECONOMIC IMPACT | Estimated Number of Indirect Jobs Created | 792 |
| | Estimated Annual Dollar Value of Jobs Created | \$31,139,551 |
| | Estimated Impact in Community Exceeds | \$261,325,951 |



Sgt. Robert J. Skinner, a combat engineer with Agribusiness Development Team 4, stands on the hood of a Humvee to make sure the lens from the XM153 Common Remotely Operated Weapons Station lines up with the view on the screen inside the vehicle before trying the system out on the range at the Kansas National Guard Great Plains Joint Training Center in Salina, Kan.



Maj. Gen. (KS) Lee Tafaelli (right), the adjutant general, is given a boomer's eye view of an air refueling operation aboard a KC-135 air refueling tanker from the 190th Air Refueling Wing.

Adjutant General's Department Offices

These offices support Army, Air and state operations.

Directorate of Information Management

Located in State Defense Building, Topeka; 10 state employees and 19 federal employees

Mission: Implement and maintain command, control, communications, computer and information management architecture, standards, plans and programs in order to assure the confidentiality, integrity and availability of information and to provide responsive support to the Kansas National Guard and Joint Forces Headquarters.

The Directorate of Information Management employs Army and Air Force federal technicians, non dual-status federal technicians, state and grant funded employees.

In 2011, DOIM continued efforts to modernize, secure and streamline communications operations for the Adjutant General's Department. A new state of the art server room was constructed and the majority of the agency's network infrastructure will be migrated to the facility soon. It provides much-needed space and leading-edge environmental, power management and fire suppression systems.

The department has greatly increased the efficiency and productivity of the agency through the development and deployment of several dedicated web applications. Fieldings include business process and task tracking systems, online archived personnel records, armory funds management database and a hazardous materials spills database. Mobile applications have also been introduced that feature federal job announcements and news releases, as well as a mobile version of KSReady.gov. The agency's network infrastructure has been greatly improved through the completion of multiple rewire projects, conversion of all circuits to a new carrier and increased bandwidth to key nodes.

Projects currently in development include completion of state-wide 800 MHz and secure communications terminal installations, new internal SharePoint environment, commercial internet service at all armories through a centrally managed backbone, expanded and enhanced data storage capabilities, creation of a tactical communications branch and further development and deployment of mobile applications.

In the coming year, the directorate plans to stand up a comprehensive and well-trained computer network defense team. The team will serve the Kansas National Guard and U.S. Army and will be able to work closely with the civilian sector.

The Adjutant General's Office of Emergency Communications continues to work to enhance response communications. Along with the Kansas Department of Transportation, Kansas Highway Patrol and other members of the Statewide Interoperability Executive Committee, the office has effected the completion of 76 MOTOBRIDGE sites. Fifteen additional P25 digital radio communications trunk sites were also completed in 2011 and seven more are on schedule for 2012. The P25 upgrade of the seven sites in 2012 will complete all of the original planned sites of the Kansas Statewide Interoperable Communications System. Many of these P25 site conversions are a result of a joint state-regional project that was facilitated through the Office of Emergency Communications in the spring of 2011. Training efforts have been particularly successful with nearly 4,150 attendees from all 105 Kansas counties having received basic interoperability training or specialized courses.



**Col. Chris
Stratmann**

Geospatial Technologies Section

Located in Nickell Armory, Topeka; 3 state employees

The Geospatial Technologies Section provides GIS support through maps, database design and management, and mapping applications. GIS, Geographic Information Systems, is a system of software, hardware, digital data, and personnel that analyzes, manipulates, visualizes and stores geographic data to provide decision support to leadership.

The section has three full-time personnel, one coordinator and two analysts. To augment the full-time personnel, GIS interns from universities and technical colleges across the state are temporarily hired to work on large GIS projects.

The section maintains more than 2,375 state GIS data layers and 304 data layers specific to the Great Plains Joint Training Center and armories across the state. For use during disasters, the section maintains copies of over 3,500 local GIS data layers and orthoimagery. All data layers are backed-up off-site to retain continuity should a disaster or hardware failure occur.

The section manages and recruits local, state and private industry GIS personnel to form the



Jessica Frye

Kansas GIS Response Team that is available to respond to disasters outside their jurisdiction and provide mapping support to any of the Incident Management Teams and local emergency managers, when needed.

Achievements in 2011 include:

- Produced 576 map projects
- Produced 438 maps in digital format
- Printed more than 500 maps and supporting documentation
- Created nine web map applications
- Produced a GPS Camera Quick Guide and nine accompanying training videos
- Completed the creation of School Safety GIS Applications for 30 school districts and five private schools
- Provided project management and two GIS interns for Data Collection Verification and Validation of 47 structure GIS layers
- Developed a standardized structures geodatabase and supporting documentation for distribution to local governments
- Maintained the Geospatial Technologies Standard Operating Guideline for Emergency Operations Center Support
- Provided technical guidance to others within the agency and state and local government
- Upgraded the Kansas-MAP application [web-based decision support tool for use in emergencies] to Version 2 and continued to add additional tools as requested by users
- Developed a Kansas-MAPv2 Quick Guide



The PIO/GIS vehicle provides working space for public information/geospatial information personnel to provide on-site support during a disaster.

Legal Advisor/Staff Judge Advocate

Located in State Defense Building, Topeka; 4 federal employees

The Legal Advisor/Staff Judge Advocate Office provides full-time legal services to the adjutant general, Army and Air Guard staffs and employees of the Adjutant General's Department. Additionally, the Legal Advisor's office provides legal support to the Kansas Division of Emergency Management, Kansas Homeland Security and the United States Property and Fiscal Management Office.

Legal advisors serve as state ethics counselors for the agency on both federal and state ethics issues. They also serve as claims officers, litigation coordinators and Freedom of Information Act and Privacy Act officers. Contracts, real estate agreements, Memorandum of Understanding/Agreement and policy issues are all reviewed by the SJA Office. Serving as legal advisors in administrative law areas such as reduction and separation actions, fiscal and labor law issues and personnel matters takes much of the office staffs' time.

The Legal Advisor's office provides a variety of legal assistance services to soldiers, airmen and their families. Over the past year, hundreds of wills and power of attorney documents have been written as they prepare to deploy. Many soldiers and airmen require advice in areas of domestic, probate and other legal matters.



Col. Scott Dold

Public Affairs Office

Located in Nickell Armory, Topeka; 3 state employees, 1 AGR and 1 federal technician

The Public Affairs Office of the the Adjutant General's Department oversees the release of information about the Kansas National Guard, Division of Emergency Management and Homeland Security. The office provides critical information to the public during emergencies or disasters and sends regular updates throughout the year regarding the department's actions, plans and recommendations.

The Public Affairs Office includes a director, deputy director and public information writer, all state employees; one Active Guard and Reserve (print specialist) and one federal technician public affairs specialist (video specialist). Additional

military public affairs officers support the office in disaster response and during regular events by working with media, taking photos, writing articles and assisting with media training. These individuals serve at the Joint Forces Headquarters, 35th Division, 105th Mobile Public Affairs Detachment, 102nd Military History Detachment, 184th Intelligence Wing and 190th Air Refueling Wing. In addition, Unit Public Affairs Representatives are appointed by each unit commander to support public affairs efforts at the unit level. The office conducts an annual two-day Unit Public Affairs Representative course in Salina.

Information is distributed through the news media, social networking sites including Facebook and Twitter, the agency website, internal and external publications, projects, campaigns, speeches, events, VIP trips, orientation flights and other venues. During the 2011 calendar year, the office sent out more than 150 news releases, in addition to media advisories, conducted news conferences and media tours. Photos and videos were also uploaded to the agency's website and social media sites.

The Public Affairs Office produces the agency's newspaper, the Plains Guardian, six times a year containing stories and photos that are generated by the PAO, Kansas Army and Air National Guard public affairs staff, Unit Public Affairs Representatives, the Museum of the Kansas National Guard, National Guard Bureau, Department of Defense, FEMA and other government agencies, as well as reprinting by permission agency-related stories that appear in Kansas newspapers. It also prepares and prints the Annual Report. Both publications are distributed in hard copy and are posted on the agency website.

During disasters or emergencies, the public affairs director activates the Joint Information Center in conjunction with the State Emergency Operations Center. Other state agency public information officers and Kansas military public affairs staff support the Joint Information Center and public affairs needs in the field. During disasters, county and city public information officers are also asked to assist the state in disaster response in community efforts, if needed.

Through federal funds, the Public Affairs Office received the Emergency Response Support vehicle in 2010 for use on site during disaster response. The generator-powered vehicle includes computers, printers, mapping equipment, satellite television, DVRs and phones, allowing the staff of the Public Affairs Office and Geospatial Technologies Section (mapping) to get information out quickly to the public, the media and disaster response workers. It is also used during disaster exercises involving KDEM, other state and local agencies, the Kansas National Guard, federal agencies and private entities including Wolf Creek Generating Station. In 2011, the PIO/GIS vehicle deployed for use by public information officers for the Reading, Kan., tornado response and for use by the Kansas Highway Patrol during an incident on I-70 outside of Topeka.



Sgt. Jessica Barnett, public affairs specialist, works on the layout for the Plains Guardian, the official newspaper of the Adjutant General's Department. The Public Affairs Office publishes the Plains Guardian six times a year.

Through the Speaker's Bureau, the PA office arranges guest speakers from the Kansas National Guard for schools, civic organizations and other forums for Veterans Day, Memorial Day, Independence Day, meetings, programs and other events. The office also plans events for Kansas Preparedness Month and Kansas Preparedness Day in September.

The Public Affairs Office is responsible for obtaining appropriate approvals to allow civilians to fly on Kansas National Guard aircraft. Once the appropriate approvals for the individuals have been received, Invitational Travel Orders are issued. More than 845 Invitational Travel Orders were issued during the year. A total of 23 orientation flights and 16 operational flights were flown by the 1st Battalion, 108th Aviation; Company G, 2nd Battalion, 135th General Support Aviation Battalion and the 190th Air Refueling Wing.



Sharon Watson

State Offices

State Comptroller's Office

Located in Nickell Armory, Military Division; 9 full-time state employees

Mission: The State Comptroller establishes and directs the policies and procedures of fiscal management to ensure compliance with state and federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management.

The State Comptroller also serves as the primary liaison with the Division of Budget and Division of Legislative Research for budgetary processes. The State Comptroller's Office provides fiscal, accounting and budgetary management services for program managers to ensure agency objectives are accomplished within legislative appropriations and fund limitations. The office administers state programs, federal/state cooperative agreements between the National Guard Bureau and the agency in support of the Kansas National Guard, grants received from the Department of Homeland Security through the Kansas Highway Patrol and a grant from the United States Department of Transportation.



State Human Resources Office

Located in Nickell Armory, Topeka; 4 state employees

In 2011, by Executive Order 11-04 from Governor Sam Brownback, all state human resources staff moved under the direction of the director of the Division of Personnel Services within the Department of Administration for the State of Kansas.

The Department of Administration will lead the enterprise toward a shared service organization by modeling innovation, teamwork, efficient business practices and quality customer service.

The State Human Resources Office provides a full range of quality human resource/payroll services for the agency's approximately 439 benefits eligible and 38 temporary, unclassified and classified state employees. This includes policy and procedure development, recruitment, employment, equal opportunity, unclassified pay plan development, staffing, workforce utilization, establishment of new positions, salary adjustments, payroll, benefits, employee performance reviews, discipline, grievance, labor management, personnel records, criminal records checks, drug screening, employee recognition, military activations, training and other functions.

During this period the office supported the agency's changing staffing needs, streamlined processes and paperwork, re-organized all HR files, developed and conducted ongoing supervisory training for all supervisors of state employees of the Adjutant General's Department, including military personnel, provided open enrollment informational presentations for all employees in Topeka and satellite locations and moved all state employees of the Adjutant General's Department to an online self-service timekeeping process.



Kansas Homeland Security

Located in State Defense Complex, Topeka; 1 part-time employee

The Adjutant General has the primary responsibility and authority for directing statewide activities pertaining to the prevention of and protection from terrorist-related events. This responsibility includes the development and implementation of a comprehensive and coordinated strategy to secure the state from terrorist threats and attacks.

Maj. Gen. (KS) Lee Tafanelli, the adjutant general, is the director Kansas Homeland Security. Jay Scott Emler is the deputy director of Kansas Homeland Security. Kansas Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of our state and citizens.

Kansas Homeland Security Areas of Concentration

- Awareness - Identify and understand terrorist threats within Kansas
- Prevention - Detect, deter and mitigate terrorist threats to Kansas
- Protection - Safeguard our citizens, their freedoms, property and the economy of Kansas from acts of terrorism
- Response - Assist in coordinating the response to terrorist-related events
- Sustainability of Kansas Homeland Security



Since taking office in mid-June, the deputy director has been working with the National Conference of State Legislatures, the Council of State Governments and various other persons and groups to develop a sustainability strategy for Kansas Homeland Security and Emergency Management. The information gleaned from these activities will be used to position both Homeland Security and Emergency Management to withstand anticipated budgetary difficulties in the near future. The strategy will provide for the long-term viability of both divisions.

Focus Areas of Responsibilities:

- Continue to improve an updated State Strategic Homeland Security strategy
- Facilitate the coordination of intelligence information between federal, state and private entities from the Kansas Intelligence Fusion Center
- Develop a strategy for sustainability

Under the Homeland Security program, the safety and security of children is a top priority, as exemplified in Executive Order 06-12. Kansas Homeland Security, under the Adjutant General's Department, contracted with Dr. Robert Hull to assist in this endeavor.

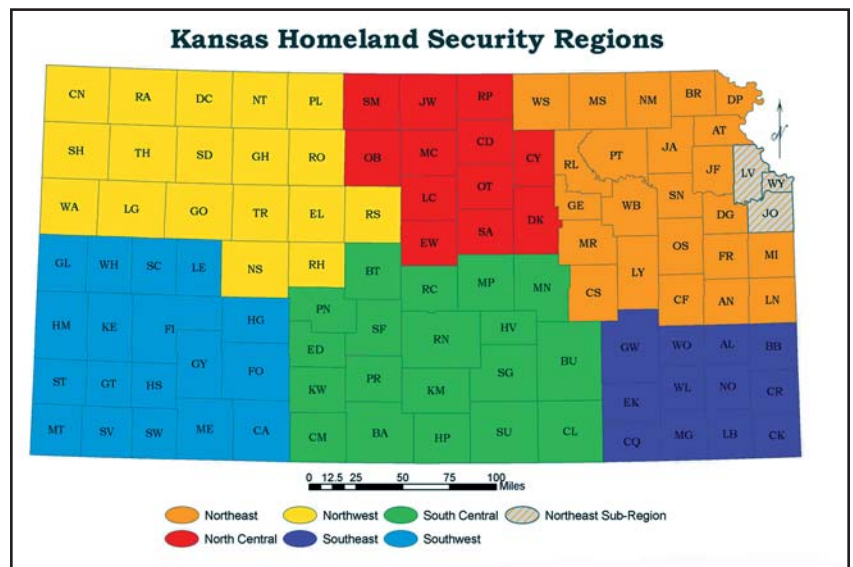
Although Homeland Security addresses chemical, biological, radiological, nuclear or explosive threats aimed directly at citizens, it also concerns itself with threats to agriculture and the food supply, whether as a result of terrorism or an act of nature. Agriculture accounts for one in six jobs in the United States; in Kansas, livestock farming alone is a more than \$12 billion business.

Biological threats include not only weapons, but also naturally occurring outbreaks of illness that could have a drastic impact on public health, safety and the economy. Homeland Security monitors the progress of threats to public health, such as pandemic flu outbreaks and coordinates efforts of public health officials to anticipate and counter epidemics.

State and National Priorities for Homeland Security

State and national priorities for Homeland Security remain essentially unchanged. They are:

- Develop the Kansas Critical Infrastructure Protection Plan
- Identify Critical Infrastructure and Key Resources in Kansas that meet National and State criteria
- Strengthen information sharing and collaboration capabilities



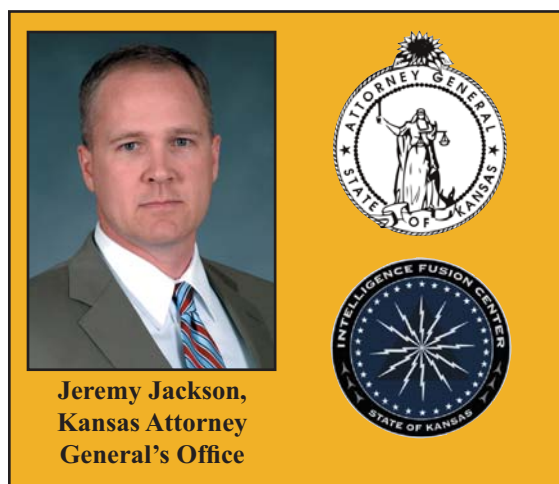
- Implement the National Incident Management System and the National Response Framework
- Expand regional collaboration, both intra- and interstate, with an emphasis on food and agriculture security
- Implement the National Infrastructure Protection Plan
- Strengthen interoperable communications capabilities
- Strengthen chemical, biological, radiological, nuclear and explosive detection, response and decontamination capabilities
- Strengthen Emergency Operations Planning and Citizen Protection Capabilities
- Strengthen medical surge and mass prophylaxis capabilities

Kansas Intelligence Fusion Center

Located in Topeka

The Kansas Intelligence Fusion Center is a multidisciplinary team of homeland security analysts dedicated to producing relevant information for local, state and tribal agencies, and non-governmental organizations. Its location in a Sensitive Compartmented Information Facility enables the Kansas Intelligence Fusion Center to meet the classified and unclassified information needs of the state of Kansas.

The Kansas Attorney General serves as the lead agency within the center with strong support from the Adjutant General's Department and more than 30 other public and private agencies. The center consolidates and analyzes all-source information (law enforcement, intelligence, health, agricultural, communications, transportation, public utilities, etc.) to address Kansas-specific information requirements for prevention, mitigation, preparedness, response and recovery. The Kansas Intelligence Fusion Center is a one-stop shop for statewide information sharing between local, state, tribal and federal government agencies, non-governmental organizations and private entities. By utilizing multi-agency funding sources, the Kansas Intelligence Fusion Center provides relevant and timely information to local entities at no cost to them.



**Jeremy Jackson,
Kansas Attorney
General's Office**

Fast Facts

- Provides statewide information for Kansas local and regional homeland security entities.
- Team of professionally trained analysts, able to provide local and state homeland security professionals with timely and relevant information.
- All-source information products, customized for local and state homeland security professionals.
- Constantly updated net assessment of threats and trends affecting Kansas Homeland Security.
- Collaborative center supporting governmental agencies, non-government organizations, and private sector entities; to include law enforcement, agriculture, health, communication, transportation, utilities, emergency management and the Kansas National Guard.
- Staffed by local, state and federal personnel with access to critical information from national level intelligence agencies.
- Direct intelligence/information support for local Incident Commander using the Incident Command System/National Incident Management System model.

Integrated Initiatives Office

Located in Nickell Armory, Topeka

Modeled off the Pentagon's Office of Net Assessment, the Integrated Initiatives Office is responsible for long-term forecasting, strategic analysis and the development of integrated homeland security concepts for Kansas. The IIO has been the driving force behind the design and development of the Eisenhower Center for Homeland Security Studies, the Kansas Intelligence Fusion Center, the domestic application of the Expeditionary Medical Support System, various domestic response/situational awareness initiatives and more than 200 Kansas National Guard and public safety concepts targeted at addressing emerging asymmetric threats and long-term sustainability.

Kansas Division of Emergency Management

Located in the State Defense Building, Topeka; 44 state employees

The Kansas Division of Emergency Management (KDEM) is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards.

Maj. Gen. (KS) Lee Tafanelli, the adjutant general, is the director of KDEM and Kansas Homeland Security. Angee Morgan is the deputy director of KDEM.

KDEM was created under the revised statutes of Kansas, KSA Chapter 48, Article 9, (Kansas Emergency Preparedness for Disasters Act); and KSA Chapter 65, Article 57, (Kansas Emergency Planning and Community Right to Know Act). Specifically, under the Emergency Management Act, it is the policy of KDEM and the state to:

- Reduce the vulnerability of people and communities to damage, injury, loss of life and/or property resulting from natural, technological or man-made disasters and emergencies, civil disturbances, hostile military or paramilitary action;
- Provide an emergency management system embodying the aspects of mitigation, preparedness, response and recovery;
- Clarify and strengthen the roles of the governor, state agencies and county governments in the prevention of, preparation for, response to and recovery from disasters, emergencies or civil defense emergencies;
- Authorize and provide for cooperation and coordination of activities relating to prevention of, preparedness for, response to and recovery from disasters, emergencies and civil defense emergencies by agencies and officers of this state and its political subdivisions;
- Assist in mitigation and prevention of disasters, emergencies and civil defense emergencies caused or aggravated by inadequate planning for and regulation of public and private facilities and land;
- Provide funding of activities incidental to carrying out the purposes of the Emergency Management Act.

KDEM's mission is to build sustainable capabilities across all phases of emergency management in Kansas through service.

KDEM, in coordination with county emergency managers and the Department of Homeland Security/Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM's vision is a state that is educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.

Planning and Mitigation

County Emergency Operation Plans

County Emergency Operations Plans continue to be reviewed for compliance with the National Incident Management System, Superfund Amendments and Reauthorization Act Title III, and Kansas Planning Standard requirements.

KDEM continues to take an all-hazard approach to emergency planning to encourage effective and consistent response to any disaster or emergency, regardless of cause.

Accomplishments for 2011:

- Revision of Kansas Planning Standards which are the standards for County Emergency Operations Plans construction
- Approval of two updates to County Emergency Operations Plans
- One-on-one technical assistance in updating and maintaining plans to over seven counties
- Training for new county emergency management personnel



Major disaster response for the state of Kansas is coordinated by the Kansas Division of Emergency Management out of the State Emergency Operations Center in Topeka.

Continuity of Operations Planning

Accomplishments for 2011:

- Assisted emergency managers to facilitate county entities in development of department specific COOPs which are incorporated in a county master Continuity of Operation Plan
- Technical assistance to emergency managers, health departments and other county entities
- Training for new county emergency management personnel
- Performed complete review on all state agency COOPs (150 plans)
- Adoption of State Multi-Year COOP Training and Exercise Plan

Kansas Vulnerable Needs Planning System (Registry)

Accomplishments for 2011:

- Media announcements to encourage citizen involvement
- Receipt of additional Memorandums of Understanding for county participation
- Renewal of United Way 2-1-1 contract to validate initial registrations, provided telephone support of registration and annual verification of personal data
- Conducted system training to emergency management in 102 counties
- Presented System at Medical Reserve Conference
- Provided technical assistance to emergency managers
- Training for new county emergency management personnel
- Facility Section:
 - o 56 facilities registered
 - o 9,277 identified individuals associated with a care facility
 - o 5,167 identified staff associated with a care facility
 - o 28 Care Facilities across Kansas registered resources to emergency management during disasters
- Individual Section:
 - o 403 individuals registered across Kansas not associated with a care facility or agency

National Incident Management System: Resource Management

KDEM serves as the state National Incident Management System coordinator and in this capacity is responsible for ensuring that all first responder agencies receive information regarding NIMS principles, concepts and activities. This includes promoting the adoption and implementation of NIMS and encouraging the annual reporting of NIMS compliance activities by state, local and tribal entities.

Accomplishments for 2011

- Created and launched the Comprehensive Resource Management and Credentialing System, which is capable of providing accountability for all state personnel and equipment resources
- A project charter steering group with state and local representation was formed to provide input and direction to the project. This group established the state-wide credentialing policy.
- The CRMCS group has started training for the use of the system across the state. Hands-on training will continue utilizing webinar and face-to-face meetings as needed.
- The CRMCS integrates projects and systems used by many state and local agencies. It will display deployable resources in the state GIS system Kansas – MAP. It will verify medical qualifications via Kansas System for the Early Registration of Volunteers. There will be a sunflower decal available for people in the CRMCS database through coordination with Kansas Department of Revenue.
- Secured grant partnership with Kansas Department of Health and Environment to provide equipment required for county use of the CRMCS
- Received NIMS compliance reports from 246 first responder agencies at the local, county, and state level
- Submitted annual NIMS compliance report for Kansas on 9/30/2011

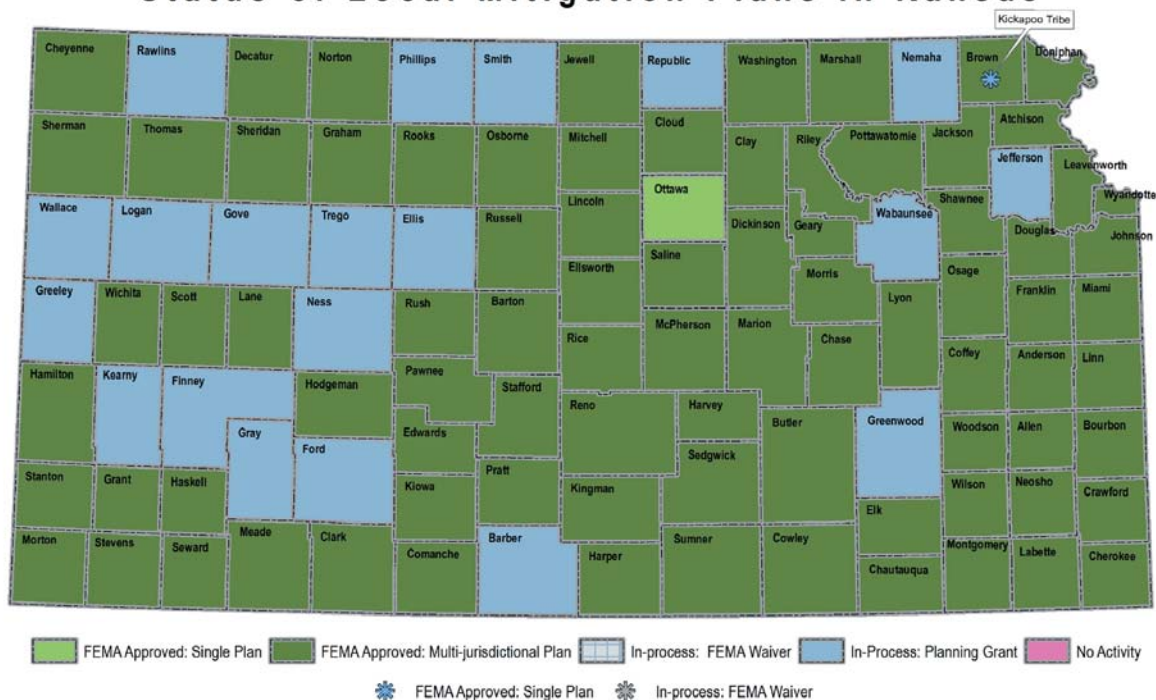
Mitigation

In 2011, the Hazard Mitigation Grant Program funded \$9 million in grants. These grants once again consisted mostly of building safe rooms in schools to help ensure peace of mind for parents when their children are not with them. The funding also assisted in the rebuilding of rural electric cooperative infrastructure, planning grants, buyouts of flood prone properties, flood control projects and additional safe rooms in communities.

KDEM's mitigation section, located within the Planning and Mitigation Branch, consists of five employees: the state hazard mitigation officer, a mitigation planner, two state augmentees and a mitigation intern whose jobs are funded using a management grant under the HMGP. State employees work daily with FEMA in administering five separate grant programs: HMGP, Pre-Disaster Mitigation, Severe Repetitive Loss, Repetitive Flood Claims and Flood Mitigation Assistance. The mitigation section also conducts mitigation outreach and raises awareness on mitigation and what it can accomplish in local communities. In 2011, the mitigation section had two more disasters declared, DR-4010 and DR-4035, for which disaster-related funds became available under the HMGP.

The mitigation section continues to move forward with similar priorities in mitigation planning as last fiscal year. The map below depicts the status of county mitigation planning efforts. Through the dedication to secure a FEMA approved Hazard Mitigation Plan for every Kansas County, the mitigation section will have the opportunity to obligate funds to more Kansas counties and their jurisdictions. This will help reduce the hazard risk across the state as mitigation plans become approved.

Status of Local Mitigation Plans in Kansas



Preparedness

Preparedness is a shared responsibility, and the agency works closely with local, state, federal and nongovernmental partners to achieve optimal and reasonable levels of disaster readiness. Following a capability-based planning approach, the agency supports building capabilities suitable for a wide range of threats and hazards while working within an economic framework that necessitates prioritization and choice. Preparedness initiatives in Kansas have adopted a systems-based regional approach that enables a growing number of stakeholders to blend expertise and integrate resources to better serve the citizens of the state.

Eisenhower Center

The Eisenhower Center continues to serve the state well in the area of education and training combined with technology and simulation. Designed as a catalyst for collaborative efforts among emergency responders and managers, local and state agencies, educational institutions, non-government organizations, private sector partners and elected officials, the Eisenhower Center has become a resource for conducting various workshops, exercises and a broad range of training venues.

The center has hosted a Governor's cabinet-level exercise, served as a simulation cell for local and state-level exercises, and is being developed as a hub for technical resources in support of state emergency operations center activations.

Training

In 2011, the Kansas Division of Emergency Management training program focused on the continued delivery of training opportunities aimed at enhancing the emergency management and homeland security capabilities of first responders at the local and state level. KDEM serves as the state administrative agent for Kansas Homeland Security for training.

Training accomplishments in 2011:

- Facilitated the delivery of 13 courses from the National Domestic Preparedness Consortium providers to 841 Kansas first responders
- Sent 243 Kansas first responders to courses on the campuses of National Domestic Preparedness Consortium providers
- Conducted 42 FEMA/National Incident Management System emergency management courses to 1,565 participants
- Provided lodging for 181 participants of FEMA/National Incident Management System emergency management courses
- Provided two instructor professional development courses for volunteer instructor cadre
- Conducted six webinars on NIMS 2011 implementation objectives to 86 participants
- Developed a course specific to the responsibilities of Kansas local emergency managers called “Emergency Management 101: Everything You Need to Know Before the Next Kansas Disaster”
- Facilitated a monthly emergency management training meeting to collaborate and coordinate on training issues
- Participated in the delivery of 12 sessions of the Kansas Intergovernmental Preparedness for Essential Records courses for state and local records managers

Volunteer Training Cadre

In order to conduct courses in all regions of the state, KDEM training program relies heavily on a cadre of volunteer instructors. These individuals come from a variety of state and local disciplines and teach the general emergency management courses and the courses for National Incident Management System compliance.

Crisis City

KDEM accepted responsibility for Crisis City from the adjutant general in October 2009. Since that time, Crisis City has seen significant growth and expansion of not only the physical plant, but of its scheduled use for training, drills, exercises and conferences. Crisis City, located in Salina, is a multiuse training complex for first responders, emergency management professionals, and the military at the local, state and federal level.

Crisis City has hosted numerous training events for a variety of state and local agencies and military units, including the State Fire Marshal Bomb Squad, Kansas Search and Rescue Dog Association K-9 teams, National Association of Search and Rescue K-9 teams, Salina Fire Department, Salina Police Department and the Kansas Army National Guard.

Crisis City has experienced explosive growth over the past year. It has seen expansion in the capabilities supporting all three of the Crisis City missions: training facility, alternate State Emergency Operations Center and deployable resources site.

Training venues have increased from the original four to the current 13 available for scheduling and use. In large part, this is due to the strong relationship with, and the generous support of our private industry partners. BNSF Railroad, Kansas Pipeline Association, Sukkup Industries, Solomon Industries, Westar Energy, Verizon Wireless, Salina Airport Authority and many more private businesses and individual families have contributed goods, services, and time to enhance the capabilities of Crisis City’s training complex.

The public-to-public partnership is equally strong. Ellsworth Correctional Facility, Kansas Highway Patrol, North Central Planning Commission, Salina Fire Department and other public / governmental agencies and departments have donated their time, equipment, manpower and goods to help move Crisis City toward the vision of being the world class, state of the art training complex of choice for Kansas first responders, emergency management professionals, National Guard and our private industry partners. New training venues available include the MILO use of force interactive virtual trainer, dual band and 800 MHz communications suite, Collapsed Structure #1, the mobile downed aircraft fuselage trainer, the portable Emergency Operations Center, Wide Area Search venue, the Pipeline venue, and Salamander Rapid Tag and Command Suite.



A first responder crew transports a “victim” down a zip line from the technical rescue tower at Crisis City. Crisis City offers multiple venues for military, law enforcement, fire department, emergency medical and other first responder training.

Since its opening in May 2010, Crisis City has hosted more than 4,350 first responders, emergency management professionals, National Guard and private industry response personnel from 22 states and Washington D.C., participating in events ranging from meetings and conferences, individual team training in specific venues, to integrated, multilevel, full-scale drills and exercises utilizing all 156 acres of the training complex.

Exercise Program

KDEM serves as the exercise administrative agent for the state's Homeland Security Grant Program and supports the principles set forth by the Homeland Security Exercise Evaluation Program. Partnerships remain constant with other state agencies that have exercise needs and requirements. The agency is strengthening its capacity to support exercise program development at local and regional levels and to share expertise and resources statewide and across disciplines.

Local and Regional Coordination

K.S.A. 48-929(n) requires KDEM, under the direction of the adjutant general, to develop a regional emergency management system which includes the use of regional coordinators that provide training and preparation of state, county, city and interjurisdictional disaster agencies to prevent, respond to, mitigate and recover from emergency situations.

In 2004, the infrastructure was created based on seven administrative regions with field staff hired and assigned to each of those regions. The guiding mission of the regional coordinators is to assist local officials in coordinating preparedness activities, and to act as a state liaison representative to establish and maintain linkages among the prevention and response community partners at the local, regional, state and federal levels.

Each of the regions formed a regional council comprised of multijurisdictional, multidiscipline partners and developed their own bylaws and governing protocols. Now in existence for nearly five years, each of these regions continue to examine current response capabilities and identify common solutions and priorities for improvement.

Working Groups

The regional council infrastructure has been a huge contributor in engaging partners at the grassroots level and has served well in identifying issues and challenges that impact the state as a whole. From this regional structure, the "working group" concept was created to build a forum for dialogue among subject matter experts interested in seeking solutions to common problems and finding efficient ways to resolve funding barriers. Membership on these working groups is sought from each of the seven regions for a statewide perspective.

Several working groups have formed over the past few years to address specific response needs and resources. These groups include Incident Management Teams, Search and Rescue, Law Enforcement, Geographic Information Systems Team, State Emergency Alert System Committee, Radio Amateur Civil Emergency Services Working Group and Credentialing. The successes of these working groups are proving that the state of Kansas can enhance capabilities by developing resources that are deployable.



A firefighter demonstrates a technique for cutting concrete to rescue a trapped "victim" during an Open House at Crisis City, part of the Great Plains Joint Training Center.

Kansas Center for Safe and Prepared Schools

The Kansas Center for Safe and Prepared Schools, under the general supervision of the Adjutant General's Department, has successfully completed its third year of operation. The mission of KC-SPS is to provide leadership, training and resources that will assist Kansas' Schools in providing a safe and prepared learning environment for its students and staff. This year all school districts in Kansas became members of KC-SPS.

Five school districts in Kansas have completed a week-long course on Multihazards Emergency Planning for Schools at the Emergency Management Institute in Emmitsburg, Md. Each one of the school teams that attended have stated the course and the information brought back to their local school district has greatly improved their level of preparedness for all hazards.

A working group, consisting of people from nine Kansas School Districts, created a model emergency operations plan that will be shared with other Kansas school districts. Funding to support this training is from a federal Department of Education grant and from state general funds supporting the work of KC-SPS. More than 50 Kansas school districts initially responded to the invitation to take training that will develop a National Incident Management System and Incident Command Structure compliant emergency operations plan for their district.

During National Preparedness month, Gov. Sam Brownback issued a proclamation declaring Sept. 12-16 as Kansas School Preparedness Week. Many schools across the state participated in safety and preparedness activities celebrating this week.

KC-SPS co-sponsored the fourth annual Kansas Safe and Prepared School Conference in Topeka during the last week of September. Approximately 400 people attended the conference, a record number, including Drug Abuse Resistance Education personnel, school resource officers, school nurses, emergency managers and first responders. The conference evaluations were very strong indicating timely and helpful topics were chosen for the conference attendees.



Teachers, administrators, law enforcement officers, first responders and others with an interest in public education took part in the 2011 Safe and Prepared Schools Conference in Topeka.

A doctoral dissertation at Wichita State University by Dr. Bob Diepenbrock and an article in the Journal of Business Continuity and Emergency Management (February 2011) titled "Changing Realities in School Safety and Preparedness" by Dr. Bob Hull highlighted recent activities of the KC-SPS.

Knowing that every Kansas educational setting is vulnerable to threats, hazards and disasters and since not all schools are uniformly prepared, the work of the KC-SPS remains as viable as ever. Every day, we are reminded that regardless of current challenges, we all have a sense of duty to provide a safe and prepared environment for our children.

Citizen Corps

Following the events of Sept. 11, 2001, state and local governments increased opportunities for citizens to become an integral part of protecting the homeland and supporting the local first responders. Officials agree that the formula for ensuring a safer, more secure homeland consists of preparedness, training and citizen involvement in supporting first responders.

In January 2002, President George W. Bush launched USA Freedom Corps, an initiative that includes Citizen Corps, to capture the spirit of service that emerged throughout our communities following the terrorist attacks. The Kansas Division of Emergency Management manages the Kansas Citizen Corps Program, which has been awarded Department of Homeland Security/FEMA State Homeland Security funds since federal fiscal year 2002 to further the readiness of counties against all hazards, including terrorism.

The Kansas Citizen Corps program is made up of 17 Medical Reserve Corps teams, 54 Neighborhood Watch organizations, 24 Volunteers in Police Service programs, nine Fire Corps programs and 32 Community Emergency Response Teams. The mission of Citizen Corps is to harness the power of every individual through education, training, and volunteer service to make communities safer, stronger, and better prepared to respond to the threats of terrorism, crime, public health issues and disasters of all kinds.

In 2011, Kansas Citizen Corps was a partner in state preparedness outreach campaigns during Severe Weather Awareness Week, Flood Awareness Week, Kansas Preparedness Day, National Preparedness Month and Zombie Preparedness Month. By teaching citizens of the state about disaster preparedness, Citizen Corps is able to achieve its mission to make communities safer, stronger and better prepared to respond to the threats of terrorism, crime, public health issues and disasters.

Response and Recovery

One of the primary missions of the Adjutant General's Department is to protect the lives and property of Kansas citizens when natural and man-made disasters strike. The Adjutant General's Department responds through the Kansas Division of Emergency Management.

KDEM, through the Kansas Response Plan, coordinates the response activities of state agencies to support county emergencies. Emergency management interacts daily with other state agencies to ensure operational plans are exercised, revised and consistent with current federal mandates. KDEM also works with the county emergency managers, Wolf Creek Generating Station and numerous other agencies to provide training, technical expertise, assistance, resources and assessments.

Individual Assistance

The Federal Emergency Management Agency's Individual Assistance Program may be made available during large-scale disasters if the damage amounts in the affected area meet certain federal guidelines. This program offers grant funds to individuals to assist with recovery costs such as housing and personal property losses that are not covered by insurance. Additionally, this program can also assist with medical, dental and funeral expenses incurred as a result of the disaster that are not covered by insurance (www.fema.gov). Other federal programs may also be available to recover losses to agriculture, livestock, businesses, homes and other properties.

This year the state of Kansas was awarded two Small Business Administration Disaster Declarations. These low-interest loans were made available to Riley, Lyon and contiguous counties.

The disaster declaration for Riley County and contiguous counties occurred as a result of a strong storm system with torrential rains that swept through Riley County and the surrounding counties of Clay, Geary, Marshall, Pottawatomie, Wabaunsee and Washington Counties overnight on June 1 and 2, 2011, causing damaging flash flooding, which affected many homes and businesses in the area.

Additionally, Lyon County received a SBA Disaster Declaration after a tornado swept through the community of Reading overnight on May 21, 2011, affecting Lyon County and the surrounding counties of Chase, Coffey, Greenwood, Morris, Osage and Wabaunsee Counties.

Disaster Loan Outreach Centers were established for a period of time in each community to assist residents through the loan process.

Public Assistance Program

The Federal Emergency Management Agency's Public Assistance Grant Program provides assistance to state, tribal and local governments and certain types of private nonprofit agencies for emergencies declared by the president. The eligible funding is available on a cost-sharing basis for emergency work and the repair or replacement of facilities damaged as a result of the disaster occurrence. Additionally, funding may also be available on a cost-sharing basis for hazard mitigation measures statewide.

The Public Assistance Program provides supplemental federal disaster grant assistance for the repair, replacement, or restoration of disaster-damaged, publicly owned facilities and the facilities of certain private nonprofit organizations. The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The state determines how the nonfederal share, up to 25 percent, is split with the applicants.

The Kansas Public Assistance Program conducts its operations with one full-time state employee, while drawing from a diverse, seasoned and mentored cadre of 37 augmented personnel. These men and women are retired military with proud traditions of serving the state of Kansas, and continue their service as public assistance coordinators and project specialists. A total of 37 augmented positions were coordinated for project assignments throughout counties affected by the disasters. Averages of 10 to 12 augmented personnel complete the detailed project assignments. With disasters involving multiple counties across the state, augmentee numbers reach upward to 25 to complete disaster requirements.

The Kansas PA program continues to maintain its ranking among the top in the nation in its ability to sustain mobilization standards during disasters and serve those in need following a disaster declaration. The PA program uses information received from annual surveys to determine how to enhance their response in future disasters and develop best practices to improve upon their expertise in future operations. Over the last 11 years, the program consistently received 90 percent or better satisfaction rating for customer service while administering PA disaster grants during disaster response and recovery.

In calendar year 2011, a total of \$556,124,912.34 is obligated (Disasters 1741 through 4035 as of Jan. 6, 2012).

A review of the current disasters involving the Public Assistance Section operations in 2011 is listed below.

Public Assistance Program's Current Disasters

(Obligated funds are as of Jan. 6, 2011)

FEMA KS DR 4035

- Declaration Date: Sept. 23, 2011
- Incident Type: Flooding
- Incident Period: June 1 to Aug. 1, 2011
- Designated Counties: Atchison, Doniphan, Leavenworth, and Wyandotte
- PDA Estimated Funding: \$223,725.39

FEMA KS DR 4010

- Declaration Date: July 29, 2011
- Incident Type: Severe storms, straight-line winds, tornadoes and flooding
- Incident Period: May 19 to June 4, 2011
- Designated Counties: Barton, Clay, Cloud, Hamilton, Jewell, Lincoln, Logan, Lyon, Marion, Mitchell, Morton, Osage, Osborne, Ottawa, Pottawatomie, Republic, Riley, Rooks, Rush, Russell, Sherman, Smith, Stafford, Stanton and Washington
- PDA Estimated Funding: \$1,148,873.00



Flooding along the Missouri River prompted a request for federal disaster assistance to help restore infrastructure damaged by flood waters.

FEMA KS DR 1932

- Declaration Date: Aug. 10, 2010
- Incident Type: Severe storms, flooding and tornadoes
- Augmented Personnel Assignments: 25
- Incident Period: June 7 to July 21, 2010
- Designated Counties: Atchison, Brown, Butler, Chase, Cheyenne, Clay, Cloud, Comanche, Decatur, Doniphan, Ellis, Elk, Franklin, Greenwood, Harvey, Jackson, Jewell, Kiowa, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Norton, Osage, Osborne, Pawnee, Phillips, Pottawatomie, Republic, Riley, Rooks, Rush, Sheridan, Smith, Wabaunsee, Washington, Wilson and Woodson
- Funds Obligated to Date: \$9,729,819.78

FEMA KS DR 1885

- Declaration Date: March 9, 2010
- Incident Type: Severe winter storms and snowstorm
- Augmented Personnel Assignments: 25
- Designated Counties: Allen, Anderson, Atchison, Bourbon, Brown, Butler, Cherokee, Cheyenne, Clay, Coffey, Cowley, Crawford, Decatur, Doniphan, Douglas, Elk, Franklin, Geary, Gove, Graham, Greenwood, Jackson, Jefferson, Jewell, Labette, Leavenworth, Linn, Logan, Lyon, Marshall, McPherson, Miami, Montgomery, Morris, Nemaha, Neosho, Norton, Osage, Phillips, Pottawatomie, Rawlins, Republic, Riley, Rooks, Shawnee, Sheridan, Wabaunsee, Wallace, Washington, Wilson, Woodson and Wyandotte
- Funds Obligated to Date: \$19,599,386.18

FEMA KS DR 1868

- Declaration Date: Dec. 23, 2009
- Incident Type: Severe winter storm
- Incident Period: Nov. 14 to Nov. 16, 2009
- Designated Counties: Marshall, Republic and Washington
- Funds Obligated to Date: \$43,479,845.99

FEMA KS DR 1860

- Declaration Date: Sept. 30, 2009
- Incident Type: Severe storms and flooding
- Incident Period: July 8 to July 14, 2009
- Designated Counties: Anderson, Bourbon, Franklin, Linn and Sedgwick

- Funds Obligated to Date: \$4,574,011.02

FEMA KS DR 1849

- Declaration Date: June 25, 2009
- Incident Type: Severe storms, flooding, straight-line winds and tornadoes
- Incident Period: April 25 to May 16, 2009
- Designated Counties: Anderson, Barber, Bourbon, Butler, Chase, Cherokee, Coffey, Cowley, Crawford, Elk, Finney, Greenwood, Harper, Harvey, Kingman, Labette, Linn, Lyon, Marion, Marshall, Montgomery, Morris, Neosho, Reno, Rice, Sumner, Wabaunsee and Wilson
- Funds Obligated to Date: \$16,209,462.93

FEMA KS DR 1848

- Declaration Date: June 24, 2009
- Incident Type: Severe winter storm and record and near record snow
- Incident Period: March 26 to 29, 2009
- Designated Counties: Butler, Chase, Chautauqua, Coffey, Cowley, Dickinson, Elk, Grant, Greenwood, Harvey, Lyon, Marion, Morris, Sumner and Woodson; Emergency Assistance for Barber, Barton, Clark, Comanche, Edwards, Grant, Haskell, Kearny, Kingman, Kiowa, McPherson, Meade, Pratt, Reno, Rice, Seward, Stafford, Stanton and Stevens
- Funds Obligated to Date: \$20,797,761.37

FEMA KS DR 1808

- Declaration Date: Oct. 27, 2008
- Incident Type: Severe storms, flooding and tornadoes
- Incident Period: Sept. 11 to 17, 2008
- Designated Counties: Anderson, Butler, Chase, Cowley, Greenwood, Harper, Harvey, Russell and Sumner
- Funds Obligated to Date: \$4,447,932.43

FEMA KS DR 1776

- Declaration Date: July 9, 2008
- Incident Type: Severe storms and tornadoes (Chapman and Manhattan), flooding
- Incident Period: May 22 to June 16, 2008
- Designated Counties: Barber, Barton, Bourbon, Brown, Butler, Chautauqua, Cherokee, Clark, Clay, Comanche, Cowley, Crawford, Decatur, Dickinson, Edwards, Elk, Ellis, Ellsworth, Franklin, Gove, Graham, Harper, Haskell, Hodgeman, Jackson, Jewell, Kingman, Kiowa, Lane, Linn, Logan, Mitchell, Montgomery, Ness, Norton, Osborne, Pawnee, Phillips, Pratt, Reno, Republic, Riley, Rooks, Rush, Saline, Seward, Sheridan, Smith, Stafford, Sumner, Thomas, Trego, Wallace and Wilson

Funds Obligated to Date: \$73,219,376.46

FEMA KS DR 1741

- Declaration Date: Feb. 1, 2008
- Incident Type: Severe winter storms
- Incident Period: Dec. 6 to 19, 2007
- Designated Counties: Atchison, Barber, Barton, Brown, Butler, Chase, Cherokee, Clark, Clay, Cloud, Comanche, Crawford, Dickinson, Doniphan, Edwards, Ellis, Ellsworth, Ford, Geary, Graham, Gove, Harvey, Hodgeman, Jackson, Jefferson, Jewell, Kickapoo Nation, Kingman, Kiowa, Labette, Leavenworth, Lincoln, Logan, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Nemaha, Osage, Osborne, Ottawa, Pawnee, Phillips, Pottawatomie, Pratt, Reno, Republic, Rice, Riley, Rooks, Rush, Russell, Saline, Sedgwick, Shawnee, Sheridan, Smith, Stafford, Thomas, Wabaunsee, Wallace, Washington and Woodson
- Funds Obligated to Date: \$362,694,717.79

Kansas Assessment Team

The Kansas Assessment Team is comprised of professional building officials who are members of the International Code Conference of Building Officials and architects who are members of the American Institute of Architects. In the wake of disasters, this team conducts damage assessments of homes and buildings, providing information to owners and others regarding the safety and validity of issuing building permits to repair structures.

Public Assistance Cadre

The Public Assistance Cadre is comprised of trained and experienced retired Kansas National Guardsmen who are activated following disasters to conduct damage assessments of public infrastructure, including roads, bridges, waterways, debris and electrical utilities.

Public Information Cadre

The Public Information Cadre is comprised of trained public information specialists, organized through the Public Affairs Office, who are activated to manage and coordinate information in and for the Joint Information Center and do public information coverage and outreach during periods of response and recovery from disasters or major emergencies.

Incident Management Teams

The Kansas Incident Management Team System is made up of seven county and state Incident Management Teams, one in each of the state's seven Homeland Security Regions. Supervised and guided by the Kansas Incident Management Team Working Group, these teams are all-hazard, multidisciplinary teams. Kansas is the first state in the nation to have such a statewide system of IMTs. There are more than 150 IMT members across the state. Team members come from municipal, county and state government agencies, the private sector, and some are retired volunteers. IMTs deployed this past year to support Lyon County in response to the Reading tornado, to Wabaunsee County to support the "Symphony in the Flint Hills" event and to Doniphan County during the Missouri River flooding.

Technological Hazards

Kansas Division of Emergency Management's Technological Hazards Program provides direction and planning guidance concerning potential accidents involving hazardous substances such as toxic chemicals, radioactive substances and potential releases from nuclear power plants. The section provides technical assistance related to chemical and radiological vulnerability planning, emergency notification and statewide emergency coordination.

The Technological Hazards Program is responsible for maintaining the state's Nuclear Facilities Incident Response Plan and ensures the participating state agencies are fully trained and knowledgeable in their role during a nuclear incident at either Wolf Creek Generating Station near Burlington, Kan., or Cooper Nuclear Station in Nebraska.



Radiation monitoring equipment was just part of the many displays at Kansas Preparedness Day at the Kansas State Fair in Hutchinson Sept. 12.

The section stores, repairs and lends radiation detection devices for use by various public agencies in case of radiological materials accidents. These devices are serviced and calibrated regularly by this section to ensure that the devices accurately register radiation.

The Technological Hazards Section receives and maintains the hazardous material spill and release notifications on behalf of the Commission on Emergency Planning and Response. All spills that exceed the EPA's reportable quantities must be reported to KDEM. The section also assists the commission by providing technical guidance on the roles and responsibilities of the Local Emergency Planning Committees and by maintaining membership listings of the LEPCs.

The Technological Hazards Section administers the Hazardous Materials Emergency Preparedness grant program for the state of Kansas. For Federal Fiscal Year 2011, there were a total of 19 projects awarded, including four regional projects.

Accomplishments for 2011:

- Hosted a very successful Hazmat/Radiological Family Awareness Day with over 300 attendees
- Published "Hazmat Heros" a children's book on hazardous materials
- Provided training to state agencies on Wolf Creek response
- Participated in a FEMA-evaluated Wolf Creek Exercise (Nov. 15, 2011)
- Developed a new online spill reporting system that will be linked with the Kansas Department of Health and Environment's spill database to create a "one-stop shop" for spill records for emergency managers and facilities.

Special Programs and Facilities

Kansas STARBASE

Located in Kansas City, Salina, Topeka and Wichita; 10 full-time and 4 part-time employees

In 1992, Kansas STARBASE was launched to ignite the interest of youth in fourth through sixth grade, in science, math, engineering, technology, goal setting and positive life choices by exposing them to the technological environments and positive role models of the Kansas Army and Air National Guard. Kansas STARBASE is an official youth program of the U.S. Department of Defense. In some instances, community support from individuals, corporations and foundations is acceptable.

STARBASE has worked with more than 68,500 Kansas children, improving their interest in the areas of math, science, engineering or technology and instilling a sense of pride and personal accomplishment.

The Kansas STARBASE program has the most academy sites in the U.S. There are academy sites in Wichita (184th Intelligence Wing), Topeka (190th Air Refueling Wing), Salina (Great Plains Joint Training Center) and Kansas City, Kan. (2nd Combined Arms Battalion, 137th Infantry).

2011 Highlights:

- In 2011, STARBASE served 5,211 Kansas students.
- Kansas STARBASE partnered with Fort Hays State University to once again offer summer STARBASE academies in Hays, serving a record 36 students.
- Kansas STARBASE received nearly \$38,800 in grants and donations to supplement the federal funding.
- More than 216 Guard members volunteered almost 4,921 hours to the STARBASE program.



State Partnership Program/International Affairs Office

Located in State Defense Building, Topeka; 3 full-time employees, including one at the U.S. Embassy in Armenia

In 2003, Kansas and the Republic of Armenia were linked under the National Guard Bureau's State Partnership Program. The Kansas National Guard works closely with the Armenian ministries of defense, health, emergency situations and other governmental offices and agencies. Types of cooperation include military-to-military, military-to-civilian and civilian-to-civilian events.

2011 was a transition year back to a normal military-to-military relationship. The focus for military events for next year will continue to focus on Armenia's development of a deployable Peacekeeping Brigade. The other area of emphasis was to continue efforts to assist Armenia to develop a deployable Expeditionary Medical System capability. The Kansas National Guard also provided training and assistance in the following areas: noncommissioned officer roles and responsibilities, noncommissioned officer training, disaster response, minefield clearing and legal reform.

Maj. Gen. (KS) Lee Tafarielli made his first trip to Armenia in September 2011. The visit coincided with the 20th anniversary of Armenian independence. Tafarielli served as the senior U.S. military representative during festivities and ceremonies associated with the anniversary celebration. He also conducted meetings with the Armenian Minister of Defense and Minister of Emergency Situations, as well as site visits to the 12th Peacekeeping Brigade and EMEDS warehouse that was constructed last year by the Kansas National Guard's 190th Civil Engineering Squadron.

As a result of the State Partnership Program, a bilateral relationship has been established between Kansas Law Enforcement entities, the Bureau for International Narcotics and Law, and the Armenian National Police Force. The relationships is similar to the military relationship and focuses assistance on



Maj. Gen. (KS) Lee Tafarielli (left), the adjutant general, is given a briefing at the Armenian emergency operations center during his first visit to Armenia in September 2011.



the development of a community policing program as well as other reforms that Kansas law enforcement can assist Armenia. Future events include a class on identifying and detecting signs of domestic violence. Additionally, senior Armenian law enforcement officers will be traveling to Kansas to visit Kansas police departments to explore other areas of cooperation.

The Adjutant General's Department sent participants to Armenia as part of a collaborative effort with the U.S. Army Corps of Engineers. The U.S. team conducted an intra-ministerial continuity of operations exercise in Armenia. The disaster response exercise centered on a major earthquake scenario in the country. This is the third time in four years that Kansas has worked with the Corps of Engineers in administering a disaster response exercise in Armenia.

The 190th Air Refueling Wing Medical Group hosted a visiting team from Armenia's military medical hospital. The focus of the event was to assist medical equipment technicians to develop procedures and schedules to conduct calibration on the Expeditionary Medical System equipment. A team from the 190th Medical Group will be traveling to Armenia in 2012 to assess progress made as a result of this visit.

Members of the 891st Engineer Battalion participated in an assessment of Armenia's Humanitarian Demining Center. They were part of a U.S. lead team to evaluate current shortfalls and help to determine the way ahead for future progress in assisting the country with its humanitarian demining program.

Future exchanges and visits will continue to focus on deployable peacekeeping and medical capabilities in Armenia. There are also emerging opportunities for Kansas involvement in disaster response, bio-security, humanitarian de-mining, law and noncommissioned officer development. The program is projected to conduct approximately 15-20 engagements next year.

Twice a year, the International Affairs Office hosts the International Officers visit from the Command and General Staff College, Fort Leavenworth, Kan. This is a state government visit to Topeka to familiarize international officers with judicial, legislative and executive branches of state government; including the role of the National Guard. The visit this year also included a luncheon with the governor, chief justice and legislative leadership.

Advanced Turbine Engine Army Maintenance (ATEAM)

Located at Marshall Army Airfield, Fort Riley; 96 federal employees

Mission: The Advanced Turbine Engine Army Maintenance is a special repair activity specializing in the rebuild of fully warranted (five years/1,400 hours) Air Gas Turbine 1500 M1 Abrams tank engine. In addition, the ATEAM also rebuilds the X1100-3B cross-drive tank transmission, and all related components, exceeding National Maintenance Work Requirement standards. Maj. Luke Foster is the ATEAM foreman.

The ATEAM is an ISO (International Organization for Standardization) 9001:2008 registered program, receiving initial certification on April 13, 2001, and re-certified on April 13, 2010. The ATEAM currently employs 96 federal employees and is the only maintenance facility in Kansas that employs personnel from both the Kansas Army and Air National Guard as Title 32 federal technicians.



Staff Sgt. Mario Neal works on an AGT 1500 turbine engine at the Advance Turbine Engine Army Maintenance site.



Maj. Luke Foster

The ATEAM's customers include the National Guard Bureau and the Tank Automotive Command. The ATEAM supports Tank Automotive Command's Foreign Military Sales program by rebuilding engines and transmissions for the Kingdom of Saudi Arabia. The ATEAM is now a partner with Army Material Command as an AGT1500 turbine engine provider. The ATEAM has shipped AGT1500 turbine engines in support of Operation Noble Eagle, Operation Enduring Freedom and Operation Iraqi Freedom.

The annual payroll is \$6.5 million. The FY12 repair parts budget is \$52 million. The ATEAM maintains 2,300 lines of repair parts valued at \$22 million. In FY11, the ATEAM rebuilt 83 engines and 40 Full-Up Power Packs. The ATEAM is scheduled to rebuild 80 AGT1500 turbine engines and 50 Full-Up Power Packs for the M1 Abrams Main Battle Tank in FY12.

The ATEAM has 10 separate maintenance sections, each

having a distinct and specialized role: Allied Trades Section, Disassembly and Cleaning, Quality Assurance/Quality Control Inspection Section, Verification/Non-Destructive Inspection Section, Maintenance Rebuild Section, Component Rebuild Section, Production Control Section, Repair Parts Section, Property Accountability Section and the front office. In addition, the ATEAM also facilitates Non-Destructive Testing for Fort Riley and the Maneuver And Training Equipment Site and special repair sections.

The ATEAM has the only “in-house” ground-based Joint Oil Analysis Program within the National Guard, thus saving time and shipping costs. The oil spectrometer tests for contaminants in a wide variety of equipment including engines, transmissions and hydraulic systems.

Readiness Sustainment Maintenance Site (RSMS)

Located at Fort Riley and Salina; 240 state employees.

Mission: Provide the Army National Guard with top quality military equipment and component refurbishment or repair. This is accomplished by utilizing cost effective labor efficient methods that maximize savings for the Department of Defense and the American taxpayer. Retired Chief Warrant Officer 5 Jim Shaffer is the RSMS supervisor.

The Kansas Army National Guard established a military vehicle refurbishment site at Fort Riley, Kan., in June 1993. The purpose of the original program, named Retro-Europe, was to receive and refurbish equipment returning from the European theater and place it into service in the National Guard. All types of combat and tactical vehicles were rebuilt at this Kansas site, from armored recovery vehicles and personnel carriers to artillery to light tactical vehicles and specialized engineer equipment and electronics vans.

The site was re-designated as the General Support Maintenance Site on Oct. 1, 1998. It was re-designated as the Kansas Readiness Sustainment Maintenance Site on Oct. 1, 1999.

Currently, the site performs complete refurbishment of all M939 Series five-ton trucks, including specialized command and logistics expandable vans and all cargo trucks. The site's budget continues to be \$26.2 million with \$9.6 million spent on payroll; \$16.6 million expended for parts and specialized services. RSMS projects a savings of \$16.1 million for new equipment costs in 2012.



**Retired Chief
Warrant Officer 5
Jim Shaffer**



Kevin Goff, RSMS supply supervisor, conducts inventory of Armor Ready Cabs.

The RSMS provided the following services and savings to the Army National Guard in the last year:

- Rebuilt 251 five-ton cargo trucks and 232 trailers
- Saved taxpayers approximately \$20.1 million and returned 511 fully mission capable tactical vehicles to units of the National Guard
- M939 series five-ton trucks valued at \$134,000 were refurbished for \$80,000 then transferred to ARNG units

Great Plains Joint Training Center (GPJTC)

Located in Salina

The Great Plains Joint Training Center is a collaboration of assets from the Kansas Army and Air National Guard, and the Kansas Division of Emergency Management that synchronizes public safety and military training for operational missions. GPJTC supports these assets to give Department of Defense, governmental organizations and non-governmental organizations an opportunity to operate in a joint environment, and facilitate emergency response and combined air-land combat maneuvers and exercises. The GPJTC is comprised of the Kansas Army National Guard Training Center, the Kansas Regional Training Institute, the Smoky Hill Range Complex and Crisis City, a KDEM/Homeland Security public safety training facility. Brig. Gen. Eric Peck is the GPJTC commander. Col. Jeffry Jordan is the deputy commander and Lt. Col. Richard Fisher is the executive officer.

The GPJTC is the backbone of the Kansas Army National Guard's ability to conduct premobilization training for its soldiers at home prior to deployment overseas. This keeps Kansas Guardsmen in the community during this vital training rather than away from family and friends at military installations outside our state. It is an essential part of the training certification that is now a National Guard responsibility resting with the adjutant general of Kansas.

Under the GPJTC is the Kansas Army National Guard Training Center, which provides state of the art training simulators, computer labs and a full array of live-fire, automated, familiarization and qualification ranges for small arms, as well as land navigation courses. It has 13 classrooms which can accommodate classes with as many as 360 personnel in the main auditorium. The KSARNG training center can house up to 300 personnel at Nickell Hall. An additional 312 personnel can be housed in two open-bay barracks located on the training center campus. An additional 260-personnel barracks are available and located on the weapons ranges. Lt. Col. Richard Fisher is the Kansas Army National Guard Training Center garrison commander.

The Smoky Hill Air National Guard Range complex has approximately 34,000 acres for combined arms training. This gives active duty and reserve component military organizations the opportunity to train jointly in a realistic environment that combines ground and air assets in operational training in a way that is possible at only a few sites throughout the United States. Smoky Hill is the largest Air National Guard weapons range in the nation, encompassing 54 square miles of training space with more than 115 tactical target sets and an electronic warfare site. It is home to the 284th Air Support Operations Squadron and provides realistic combat training for military aircraft and ground forces from all the military services, as well as providing unmanned aerial vehicle support for selected users. The range has access to four million acres of restricted airspace.

GPJTC continues to expand its role in unmanned aircraft system missions. Its focus is to provide an opportunity for joint forces to train on using unmanned aircraft systems in combat operations and in the development of their capabilities to support disaster response. GPJTC has formed a partnership with Kansas State University's Applied Aviation Research Center to develop an unmanned aircraft system capability for the state. KSU has numerous certificates of authorization from the Federal Aviation Administration to fly unmanned aircraft systems within Class D airspace. The authorization allows the program, based at the Salina Municipal Airport, to operate in the national airspace system.

Crisis City, part of the GPJTC complex, is a 156-acre multiuse training complex for first responders, emergency management professionals, and the military at the local, state and federal levels. Crisis City is operated by the Kansas Division of Emergency Management.



Kansas National Guard soldiers conduct a training exercise at the Military Operations in Urban Terrain venue at the Great Plains Joint Training Center. Conducting training at the GPJTC shortens the time Guardsmen have to be away from home prior to deployments.

Kansas National Guard

Joint Forces Headquarters Kansas

Located in the State Defense Building, Topeka

The Kansas National Guard Joint Forces Headquarters exercises command and/or control over all assigned, attached or operationally aligned forces as a standing Joint Task Force within the geographic confines of the state. The JFHQ provides situational awareness for developing or ongoing emergencies and activities to federal and state authority. The JFHQ provides trained and equipped forces and capabilities to all 15 Emergency Support Functions as identified in the Kansas Response Plan. In this capacity, the Kansas National Guard serves in a supporting role to the local incident commander.

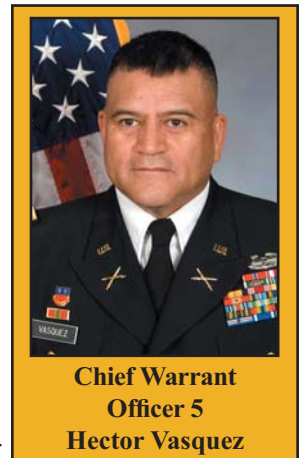
The Adjutant General – Maj. Gen. (KS) Lee Tavanelli

Maj. Gen. (KS) Lee Tavanelli is the adjutant general. As adjutant general, Tavanelli oversees the activities of the Adjutant General's Department, including providing personnel administration and training guidance for more than 7,500 soldiers and airmen in the Kansas Army and Air National Guard. As the director of the Kansas Division of Emergency Management, a division of the department, he guides a professional core of personnel that prepare for and respond to disasters. In addition to part-time soldiers and airmen. The department includes about 2,300 full-time state and federal employees. Additionally, the 105 county emergency managers and their staffs receive guidance and training through the department. Tavanelli is also director of Kansas Homeland Security, where he works to ensure security in the state is a top priority. For budgetary and administrative purposes, he is responsible for the Civil Air Patrol.



Command Chief Warrant Officer – Chief Warrant Officer 5 Hector Vasquez

Chief Warrant Officer 5 Hector Vasquez is the command chief warrant officer, responsible to the adjutant general as the advisor on all policy and personnel matters as they relate to warrant officer education, career management and warrant officer recruiting. The command chief reports directly to the adjutant general and is the liaison for warrant officer issues between the state and National Guard Bureau and the active Army warrant officer branch, as well as associated warrant officer schools. The command chief is a member of the Warrant Officer Advisory Committee at the national level, which acts as an advisory group to the chief and director of the National Guard Bureau.



State Command Sergeant Major – Command Sgt. Maj. Scott Haworth

State Command Sgt. Maj. Scott Haworth is the senior enlisted leader and advisor to the adjutant general and the Joint Forces Headquarters for all of the administrative, training, morale and welfare matters of all enlisted soldiers, airmen and their families. Haworth has oversight of promotion boards and recommends senior noncommissioned officers for positions of greater responsibility. The state command sergeant major regularly visits soldiers and airmen in their operational environment in the state and operational areas overseas and combat theaters. He interacts and meets regularly with the senior enlisted leaders of the National Guard Bureau and other military organizations. Haworth mentors and advises the senior enlisted leaders of the Kansas National Guard.



The Director of the Joint Staff – Vacant

The director of the Joint Staff is responsible for the integration of the Kansas Army and Air National Guard forces for homeland security missions and for organizing, training, equipping and deploying National Guard forces to support the local incident commander.

The director serves as the commander, Joint Task Force-Kansas, for National Guard forces responding to events within the state of Kansas.

The director will also serve as the Title 10/Title 32 Dual Status commander in the event missions by federal forces are required within the state for specified missions.

The Chief of the Joint Staff - Col. Alan Soldan

- Serves as the full-time representative of the Joint Staff.
- Coordinates through the Director of the Joint Staff all Joint Staff programs in Kansas relating to Homeland Security. This includes the state's quick/rapid reaction forces, Civil Support Team and other National Guard emergency response forces that respond to requests from the governor or local officials to situations ranging from local to statewide contingencies or threats. These responses include natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.
- Supervises daily operations and activities of elements of the Joint Forces Headquarters Kansas staff and is the State Defense Complex Installation Commander.
- Coordinates through the Director of the Joint Staff the joint staff development of policies, directives and training for joint force mission accomplishment and organizations managed.
- Provides direction and oversight of all Joint Staff training and exercise planning.



Col. Alan Soldan

Joint Forces Headquarters J-1, Director of Manpower and Personnel – Col. Barry Adams

- Principal staff officer and primary advisor to the adjutant general, senior commanders and staff on all matters pertaining to the development, interpretation, integration and implementation of joint human resources programs for all Kansas National Guard members and their families.
- Ensures all joint manpower and personnel programs and systems are effectively managed and administered whether the service member's status is a drill status Guardsman, active Guard reservist, military technician or state active duty.
- Areas of responsibilities include; personnel accountability, joint officer credit, joint awards, development and implementation of statewide joint personnel policies, personnel and family readiness, and service member and family support services.



Col. Barry Adams

Joint Forces Headquarters J-2, Intelligence Directorate – Lt. Col. Matt Oleen

- Responsible for providing the adjutant general and other senior state leaders with intelligence assessments designed to maintain situational awareness and to assist in the planning and decision-making process as it pertains to homeland security and anti-terrorism/force protection issues. Classified and unclassified intelligence products are produced at both the Strategic and Operational level.
- Manages the intelligence sharing capabilities within state level joint force operations by determining intelligence objectives and evaluating information requirements.
- Primary focus is given to foreign threat assessment and analysis. Other areas of specific focus include support to the Kansas Intelligence Fusion Center, the State's Partnership Program with Armenia, and Defense Support to Civil Authorities missions. The J2 is also the primary Intelligence Oversight Advisor within the Kansas National Guard.
- Serves as a channel of communication between the adjutant general, the National Guard Bureau, and Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense, the Kansas National Guard and the state of Kansas.



Lt. Col. Matt Oleen

Joint Forces Headquarters J-3, Operations Directorate - Col. Roger Murdock

- Responsible for planning, coordinating, organizational development and integrating JFHQ operations, including the operation of the Joint Operations Center of the JFHQ.
- Ensures readiness by providing management and synchronization of actions in a variety of functional programs for the directorate. He serves as the primary for the formulation of plans, policies and programming and budgeting data pertaining to current operations.
- Manages the state mobilization readiness and state aviation operations and performs long term planning and organizational development necessary to accomplish functions essential to state National Guard joint operations, training and readiness missions.



Col. Roger Murdock

Joint Forces Headquarters J-4, Logistics Directorate - Col. Robert Schmitt

- Responsible for identifying and coordinating supply and services, transportation and maintenance support for Army and Air National Guard joint operations. Provides technically and tactically proficient liaison officers to the Joint Operations Center and the State Emergency Operations Center, as required. Manages around-the-clock defense movement coordination, available operational and maintenance funds, equipment and supply acquisition, automated logistics systems and inventory management.
- Provides logistical support to the Reception, Staging, Onward Movement and Integration of security and support elements into the Joint Operations Area. Provides flexible and responsive sustainment to the force during the operational requirement. Integrates the latest Standard Automated Management Information Systems to augment logistics functional areas. Provides sustainment planning for maintaining and supporting equipment.



Col. Robert Schmitt

Joint Forces Headquarters J-5/7, Directorate of Strategic Plans, Policy and International Affairs; Joint Education, Training and Exercises - Col. Laura McKnight

- J-5 is responsible for strategic planning and policy development. Responsibilities include exploring projected threats, opportunities and trends; assisting the adjutant general in developing the department's long-range goals; developing future military and civil support strategies; drafting the agency's Strategic Plan; and executing a state partnership with Armenia under the national State Partnership Program for International Affairs.
- J-7 is responsible for managing joint training and exercises. Responsibilities include planning and conducting training for the Joint Staff; managing state-wide joint education programs; developing and coordinating interstate civil support exercises; tracking domestic operations training; and managing the Joint Training Information Management System.



**Col. Laura
McKnight**

Joint Forces Headquarters J-6, Director of Command, Control, Communication and Computers - Col. Chris Stratmann

- Establishes policies/procedures, provides advice and makes recommendations on J-6 matters to the adjutant general and director of the Joint Staff for supporting joint military, major subordinate command, interagency and Joint Forces Headquarters information sharing for the homeland security and domestic response missions. Develops Joint Forces Headquarters information technology strategy, including programs in the Kansas Army and Air National Guard for incorporation and use in a shared environment for domestic and homeland security response.
- Responsible for all matters pertaining to command, control, communication and computer systems that support the primary functions involving the collection, transportation, processing, dissemination and protection of information. These systems include both the communications and computer systems required to implement the state command and control process and are the information exchange and decision support subsystems within the state's total force Command and Control Support System.



**Col. Chris
Stratmann**

Joint Forces Headquarters J-8, Director of Force Structure, Resources and Assessment - Col. Michael Dittamo

- Responsible for resource management oversight, guidance, policy, procedures, performance metrics and operational contracting.
- Provides guidance, policy and direction for J-8 functions including internal review, data processing, comptroller, supply and services, purchasing and contracting and property management. The J-8 provides Joint Strategic Resource planning, capabilities-based planning and analysis and overall program requirements analysis and validation.



**Col. Michael
Dittamo**

Joint Offices

These offices support Army and Air Guard operations.

Federal Human Resources Office

Located in Nickell Armory, Topeka; 21 federal employees

Mission: To provide the full-range of quality personnel support to more than 2,100 full-time federal employees of the Kansas Army and Air National Guard within the Adjutant General's Department.

Specialists within the Human Resource Office administer two separate and distinct personnel programs/systems; for Active Guard and Reserve personnel and the technician program, which is comprised of dual status military technicians and non-dual status technicians.

Our areas of responsibility are to provide guidance and oversight of hiring, staffing, employee entitlements, employee benefits, man-power, labor relations, technician and AGR training, as well as classification of positions and budget management. HRO is responsible for the management and execution of the Army National Guard budget for technician pay, travel, training, awards as well as AGR travel.



Lt. Col. Roger Krull

Inspector General

Located in the State Defense Building, Topeka; 4 federal employees

The inspector general serves as an extension of the adjutant general by providing him with an independent and impartial assessment of the readiness, morale, welfare and discipline of the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct, as well as explains Army and Air Force systems, procedures and processes as they relate to issues.

In accordance with Presidential Executive Order 12333 and applicable Department of Defense regulations, the IG provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of soldiers, airmen, family members, federal civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases that relate to Army and Air Guard activities.

The IG conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, chief of the National Guard Bureau and the services inspectors general.



**Col. James D.
Nickolas**

Joint Support Chaplain Office

Located in Nickell Armory, Topeka

The primary responsibility of the full-time Joint Support Chaplain Office is to provide religious support designed to meet the operational tempo of the Kansas National Guard. As part of their duties, chaplains may:

- Conduct deployment cycle support briefings
- Host marriage enrichment retreats
- Facilitate critical incident stress debriefings
- Officiate at religious services
- Provide pastoral counseling to service members and families



**Chaplain (Col.)
Donald Davidson**

Safety Office

Located in the Armed Forces Reserve Center, Topeka; 2 full-time federal employees, 1 part-time

Mission: Provide safety resources to the Kansas National Guard, providing safety training, safety initiatives and composite risk management education. Provide an active inspection program for all of the Kansas National Guard facilities.

Safety continues to be a key focus for the Kansas National Guard to conserve valuable human and equipment resources while continuing to support the Overseas Contingency Operation, Homeland Defense and domestic emergency operations. The Safety Office supports the Kansas National Guard full-time employees and unit personnel with safety training and program regulatory guidance to support their mission.

By identifying accident trends, the Safety Office enhances the leadership's ability to mitigate hazards associated with their mission. The Safety Office continues to have an active inspection program and supports unit safety requirements and initiatives throughout the state. This proactive approach enhances the Kansas National Guard's state and federal missions.



United States Property and Fiscal Office

Located in State Defense Complex, Topeka; 66 federal employees

Mission: The United States Property and Fiscal Office receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations. The USPFO is responsible for \$2.5 billion in assets owned by the Adjutant General's Department.

The USPFO provides accounting and budget management services for program coordinators to ensure agency objectives are completed within appropriation and fund limitations. The office administers cooperative funding agreements between the National Guard Bureau and the Adjutant General's Department in support of the Kansas National Guard. The office also makes returns and reports on federal funds and property as directed by the Chief of the National Guard Bureau and the appropriate service secretary.



Workforce Support

Located in Nickell Armory, Topeka

This position supervises the Yellow Ribbon Program, Transition Assistance Advisor, Employer Support of the Guard and Reserve, Sexual Assault Response Coordinator, Director of Psychological Health and the State Family Program Director. Workforce Support also coordinates many different events involving the cooperation of the Yellow Ribbon, Chaplain's Office/Strong Bonds, Family Programs/Family Readiness Groups and the Transition Assistance departments to ensure quality service is delivered to National Guard service members and their families.

State Family Program

The director of the State Family Program is responsible for planning, coordination, implementation, execution and management of the Family Program for National Guard members and their families. The director also provides commanders with assistance in solving problems affecting the military community.

The Kansas National Guard Family Program, directed by Mary Nesbitt, is a program that provides training and assistance to Guard families to help them with their quality of life, as well as with the pressures of separation and reunion.

The Family Program has five operating Service Member and Family Assistance Centers, which serve as a resource and referral. Though the Family Assistance Centers primary focus is Guard members and their families, they also cater to the needs of military families from all branches of services.



Family Readiness Groups are officially Guard sanctioned groups consisting of families and friends of the National Guard. Training is offered throughout the year to those families of deployed Guard men and women and other volunteers.

The Kansas National Guard Youth Program is designed to support the needs and development of youth whose parents serve in the National Guard and other branches of the military.

Personnel consist of one State Family Program Director; two Airmen and Family Readiness Program Managers; one Family Program Specialist; one Family Program Assistant; one Senior Family Readiness Support Specialist; two Family Readiness Support Assistants; one State Youth Coordinator; one Family Assistance Coordinator located in Hiawatha; four Family Assistance Specialists located in Great Bend, Iola, Salina and Wichita; one Military One Source consultant; one Military Family Life Consultant; one Youth Military Family Life Consultant; and one Military Family Life Consultant Personal Financial Counselor.

Duties and support provided to Guard families:

- Facilitate discussion groups and peer support groups to assist family members in dealing with emotions and responsibilities they assume when their Guard member is away
- Crisis intervention and referral
- Financial and legal assistance
- Community information and outreach
- ID cards
- Youth support, including annual Youth and Teen Camps
- Premobilization and reintegration support

The main focus of the Family Program is on the Guard members and their success to their mission, knowing their loved ones' needs are being met at home.

Joint Family Support Assistant Program

The Joint Family Support Assistant Program is designed to augment existing Family Programs by providing support and services based on member and family strength and needs and available resources.

- Financial and material assistance
- Mobile support services
- Sponsors volunteers and Family Support professionals for delivery of support services.
- Coordinate family assistance programs: Military OneSource; counselors; Military Life consultants; Department of Defense, federal, state and local agencies and nonprofit entities.

Transition Assistance Advisors

Transition Assistance Advisors serve as the statewide point of contact and coordinator and provide technical support to managers, supervisors, Guard members and their family members as to the benefits and entitlements available through the Department of Veterans Affairs and to provide technical assistance in resolving entitlements from TRICARE. The advisors also coordinate with Family Programs and Employer Support of the Guard and Reserve.

Kansas currently has one full-time non-dual status technician and a full-time contractor assigned as Transition Assistance Advisors.

Employer Support of the Guard and Reserve

The Employer Support of the Guard and Reserve representative coordinates with the Kansas National Guard to provide soldiers and airmen, their families and employers the opportunity to raise issues of concern regarding quality of life for leadership information action.

- Assist state personnel office: ESGR Committee Programs
- Personnel office liaison between national and state ESGR officials
- Briefings: employers, soldiers and airmen
- Marketing plan development and implementation



Teams at Kids Camp 2011 make final adjustment on the trajectory of their team-built rockets prior to launch. Kids Camp is an annual event sponsored by the Family Programs Office.

Psychological Health

The director of Psychological Health is a licensed, full-time mental health provider who partners with both the Army and Air National Guard to assess, guide and assist Guard members and their families who may be experiencing any aftereffects associated with Post Traumatic Stress Disorder and/or Traumatic Brain Injury. The director assists military members and their families seeking advice, referral, guidance and information about local and state resources that are available to help with psychological health concerns.

Resiliency Center

The Resiliency Center's primary purpose is to develop curriculum that can be used to teach resiliency-related tools to soldiers, airmen, their families and emergency management personnel.

Currently, the program offers two courses. Flash Forward is a resiliency training course which consists of the following: bolstering strengths, spirituality, adaptive thinking/problem solving, relationships, finance, assessment, leadership and application exercises. Life Ties is a relationships resiliency training course which consists of the following: individual resiliency traits, commitment, communication, problem solving, social support and application exercises.

Future resiliency courses under development include Flash Forward Distance Learning computer based training; "Resiliency: Mission Ready for Life," an educational DVD; first responders and medical compassion fatigue.

Beyond education, skill development and longitudinal improvement is a key component in the development and enhancement of successful resilient adaptation. The Resiliency Center is currently working collectively with heart rate variability biofeedback techniques for stress reduction training and publishing quick reference educational resiliency pocket guides.

More than 5,100 National Guard servicemembers from 22 different states and territories have received the Flash Forward Course training to date and the course is continuing to pick up momentum at the national level. The same result is expected for the Life Ties course and other future courses under development.

The Resiliency Center provides resiliency curriculum and tools to the greatest asset of any organization, the service members, civilian employees and families of the National Guard.

TRICARE 180 day Early Eligibility Program

This program is for deploying warriors and their families. Additionally, the program assists family members and Guard members with problem resolution and coordination between Tri-West and the Defense Enrollment Eligibility Reporting System, as needed. The program representative serves as the state subject matter expert/point of contact for information and changes to available TRICARE benefits.

This program is additionally responsible for the Joint Forces Headquarters identification card machine and Defense Enrollment Eligibility Reporting System enrollment/update.

Sexual Assault Response Coordinator

The Sexual Assault Response Coordinator manages and implements the Sexual Assault Prevention and Response Program and manages the Domestic Abuse/Violence Program for the Kansas National Guard by:

- Providing guidance to the adjutant general, senior commanders, managers
- Maintaining direct contact with the adjutant general
- Advising on sexual assault, domestic and abuse/violence incidents
- Serving as the primary contact for Sexual Assault Response Coordinator programs
- Planning and implementing long-term planning and organizational development
- Staying current on Department of Defense, Army, Air Force, National Guard Bureau, Army and Air National Guard policy guidance
- Managing victim support services
- Monitoring trend analysis
- Managing state training programs

Other external organizations provide additional support to warriors and their families. These include private and military organizations, communities, local and national warrior support programs and a host of other resources.

Yellow Ribbon Reintegration Program

In January 2009, the Yellow Ribbon Reintegration Program was officially established in Kansas. Three federally contracted Deployment Cycle Support specialists were hired and integrated into the Kansas National Guard Warrior and Family Support program. The Deployment Cycle Support team coordinates with the state and unit leadership to assist warriors' and families' well-being and benefit coordination throughout the Deployment Life Cycle. Since the implementation, more than 59 events have been successfully conducted.



KSARNG Command & Control Chart FY 2012

Effective Date: October 1, 2011



The Adjutant General



Commander KSARNG

JFHQ-KS, Topeka



STATE AVIATION OFFICE, Topeka
 AASF #1 Forbes Field, Bldg 636, Topeka
 AASF #2 Salina
 Det 37 OSA, Forbes Field Bldg 636, Topeka

SURFACE MAINTENANCE, Topeka

KS ARNG FM SHOP, Topeka
 FMS 1, Hays
 FMS 2, Iola
 FMS 3, Wichita
 FMS 4, Hutchinson
 FMS 5, Sabetha
 FMS 7, Kansas City
 FMS 8, Ottawa
 FMS 9, Topeka
 FMS 13, Dodge City

MATES, Ft Riley
 CSMS, Topeka
 UTES, Salina
A-TEAM, Ft Riley
 RSMS, Ft Riley
 RSMS, Salina

287th Sustainment Bde
Wichita (East)

35th Division
Fort Leavenworth

235th Regiment
Salina

Det 1, HHD JFHQKS
GPJTC, Salina

HHD 69th Troop Command
AFRC, Topeka

HHD 635th RSG
Hutchinson

HHC, 287th Wichita (East)

287th Special Troops BN, Hays
 369th Signal Co, Kansas City
 170th Maint Co (-), Norton
 D1 170th, Colby
 731st Trk Co (-), Great Bend
 D1 731st, Liberal
 D2 731st, Wichita (South)
 D3 731st, Hays

995th Maint Co (-), Smith Center
 D1 995th, Concordia

HHC, 169th CSSB, Olathe

137th Trans Co (-), Olathe
 D1 137th Trans Co, AFRC, Topeka

778th Trans Co (-), Kansas City
 D1 778th, Manhattan
 D2 778th, Wichita (West)

1077th GAC, Olathe

HQ 35th IN Division
 Ft Leavenworth
A Co 35th IN Div
 Ft Leavenworth
Det 1, B Co 35th IN Div
 Ft Leavenworth
Det 1, C Co 35th IN Div
 Ft Leavenworth

RTS-M, Salina

KSARNG Training Center,
Salina

35th MP, AFRC, Topeka

2-137th IN Regt, Kansas City
 HHC (-), Kansas City
 D1 HHC, Wichita (South)
 D2 HHC, Junction City
 D3 HHC, AFRC, Topeka
 Co A, Lawrence
 Co B Wichita (South)
 Co C Lenexa
 Co D Emporia

2137th Support Company (F),
Manhattan

1-108th AV, AFRC, Topeka
 HHC (-), AFRC, Topeka
 Co A, AFRC, Topeka
 Co B, Salina
 Co D, AFRC, Topeka
 Co E, AFRC, Topeka

G Co, 2-135th GSAB, Topeka
 Det 3, HHC, 2-135th GSAB, Topeka
 Det 6, D Co, 2-135th GSAB, Topeka
 Det 6, E Co, 2-135th GSAB, Topeka

Det 2, C Co 2-211th GSAB, Salina
 Det 4, D Co 2-211th GSAB, Salina
 Det 4, E Co 2-211th GSAB, Salina

1-161st FA Regt (Paladin),
Wichita (West)
 HHB, Wichita (West)
 Btry A (-), Dodge City
 D1 Btry A, Liberal
 Btry B (-), Paola
 D1 Btry B, Lenexa
 Btry C, Newton

Btry E 161st (TA), Great Bend
1161st SC (-) (F), Hutchinson
 D1 1161st SC, Pratt

2-130th FA (HIMARS), Hiawatha
 HHB (-), Hiawatha
 D1 HHB, Marysville
 A Btry (-), Holton
 D1 A Btry, Marysville
 B Btry, Abilene

250th Support Co (-) (F), Ottawa
 D1 250th, Hiawatha
 D2 250th, Clay Center

Kansas Army National Guard

Joint Forces Headquarters Kansas - Land Component

Headquarters in Topeka; 206 soldiers authorized

Brig. Gen. Eric Peck, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.

Col. Alan Soldan is the chief of staff for Joint Forces Headquarters Kansas - Land Component and Command Sgt. Maj. John Ryan is the JFHQKS - Land Component command sergeant major.

The Kansas Army National Guard is a military organization of more than 5,500 authorized soldiers within Kansas. Headquartered at the State Defense Building, Topeka, it has 36 armories and 10 Field Maintenance Shops, plus additional training and logistical support facilities throughout the state.

The KSARNG has four brigade-level commands – 635th Regional Support Group, 69th Troop Command, 287th Sustainment Brigade and 235th Training Regiment – and is the host state for the 35th Infantry Division. **Division** and **brigade** level commands are listed on the following pages in **bold headings**; subordinate battalion level commands are listed on the pages that follow each.

JFHQKS oversees fiscal, maintenance, training, supply and repair facilities, including the United States Property and Fiscal Office, Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Readiness Sustainment Maintenance Site, Combined Support Maintenance Shop and two Army Aviation Support Facilities.

Units:

- Headquarters and Headquarters Detachment, Topeka
- 105th Mobile Public Affairs Detachment, Topeka
- 73rd Civil Support Team (Weapons of Mass Destruction), Topeka
- 102nd Military History Detachment, Topeka
- Detachment 37, Operational Support - Aviation Command, Topeka
- Kansas Area Medical Detachment, Lenexa
- 35th Infantry Division Band, Olathe
- 137th Chaplain Support Team, Topeka
- Battle Command Training Support Unit, Fort Leavenworth
- 1979th Contingency Contract Team, Topeka
- 1989th Senior Contingency Contract Team, Topeka



Brig. Gen. Eric Peck



Col. Alan Soldan



**Command Sgt. Maj.
John Ryan**



35th Infantry Division

Headquarters in Fort Leavenworth; 261 soldiers authorized at Headquarters

Mission: On order, the 35th Infantry Division mobilizes and deploys to a theater of operations and conducts operations in a combined or joint environment, supporting national command objectives. On order, the division conducts military and civil support operations, including support and stability operations in an overseas environment or upon activation within the United States in support of federal and state agencies.

The 35th Infantry Division is one of eight divisions in the Army National Guard. 35th Infantry Division Aligned for Training Brigades include the 39th Infantry Brigade Combat Team, Arkansas; 33rd Infantry Brigade Combat Team, Illinois; 48th Infantry Brigade Combat Team, Georgia; 67th Battlefield Surveillance Brigade, Nebraska; 142nd Fires Brigade, Arkansas; 35th Combat Aviation Brigade, Missouri; 110th Maneuver Enhancement Brigade, Missouri; 287th Sustainment Brigade, Kansas.

- Division commander: Maj. Gen. John Davoren
- Assistant division commanders: Brig. Gen. Vic Braden, Kansas and Brig. Gen. David Irwin, Missouri
- Chief of staff: Col. John Andrew
- Senior noncommissioned officer: Command Sgt. Maj. Timothy Newton

2011 Highlights

- Served as a Division Headquarters conducting joint operations with the Japanese Western Army in Yama Sakura 59 with forward deployment of the Division Command Post to Kumamoto, Japan and a Support Effort to Joint Base Lewis-McCord, Wash., in January 2011.
- Conducted a Full Spectrum Exercise training seminar between the 35th Division Staff and the Fort Leavenworth's Mission Command Training Program in February 2011 to focus on the specific skill sets required for division operations in today's complex operational environment.
- Conducted Battle Command Operating Systems of Systems Integration Test in June, necessitating the full fielding and integration of the division's and Army Battle Command Systems in a full tactical scenario to prepare for a fully integrated working environment at home or abroad.
- Served as a training audience for the Army's first Full Spectrum Exercise, the Army's next generation Warfighter, designed to exercise division and above staffs in all aspects of today's complex operational environment, challenging the staff with operations in simultaneous Offensive, Defensive and Stability Operations.



During the year, the 35th Infantry Division transitioned from the M-16 to the M-4 rifle as the standard combat weapon for its soldiers.



Leaders and staff conduct river-crossing rehearsal on a large-scale floor map during full-spectrum exercise Tornado Strike, conducted Sept. 7 to Sept. 30 at Fort Leavenworth.

635th Regional Support Group

Headquarters in Hutchinson; 1,160 soldiers authorized; 63 authorized at Headquarters

Mission: Provide command and control structure for the 1st Battalion, 161st Field Artillery and the 2nd Battalion, 130th Field Artillery in order to meet training, readiness and deployment requirements as directed by the Kansas Army National Guard. On order the 635th Regional Support Group conducts Defense Support of Civil Authorities for disaster response, humanitarian relief and homeland defense activities.

- Brigade commander: Col. John Campbell
- Senior noncommissioned officer: Command Sgt. Maj. Edward Boring

2011 Highlights

- 635th RSG coordinated and conducted soldier readiness processing and premobilization operations in support of the 1st Battalion, 161st Field Artillery mobilization and deployment as the battalion readied itself for missions in the Horn of Africa. RSG personnel provided logistical and administrative support for more than 550 soldiers during premobilization processing at Camp Atterbury, Ind.
- Conducted a welcome home ceremony, redeployment and reintegration activities for approximately 65 soldiers of the Agribusiness Development Team #2 as they returned from their mission in Afghanistan.
- 635th RSG Headquarters and Headquarters Detachment conducted annual training in June at Camp Rapid, S.D. The 635th RSG shadowed and assisted the 211th RSG, a Texas Army Reserve unit, during the Golden Coyote Exercise in preparation for the 635th RSG being the lead command and control element for the exercise in 2012.



Col. John Campbell



Command Sgt. Maj.
Ed Boring

- 1st Battalion, 161st Field Artillery, Wichita
- 2nd Battalion, 130th Field Artillery, Hiawatha
- 1161st Forward Support Company, Hutchinson
- 250th Forward Support Company, Ottawa
- Battery E (Target Acquisition), 161st Field Artillery, Great Bend



Soldiers of Agribusiness Development Team 2 stand in formation at their welcome home ceremony conducted by the 635th Regional Support Group.



Soldiers of the 635th Regional Support Group supported the Reno County Big Brother and Big Sister organization's fifth annual "Big for a Day" event at the Kansas State Fairgrounds in Hutchinson.

1st Battalion, 161st Field Artillery

Headquarters in Wichita; 596 soldiers authorized

Mission: Destroy, neutralize, or suppress the enemy by cannon fire. The battalion is equipped with the M109A6 self-propelled 155mm howitzer.

- Battalion commander: Lt. Col. Thomas Burke
- Senior noncommissioned officer: Command Sgt. Maj. Ricky Matticks

2011 Highlights:

- In February, the battalion conducted a premobilization annual training with the battalion split between Fort Riley and the Great Plains Joint Training Center.
- In March, the battalion moved to Camp Atterbury, Ind., to complete the predeployment training for the Horn of Africa mission.
- During the month of April, the battalion deployed 565 soldiers, comprised of units from the 1st Battalion, 161st Field Artillery; Battery E (Target Acquisition), 161st Field Artillery; 1161st Forward Support Company and the 35th Military Police Company to Djibouti to support the mission of the Combined Joint Task Force - Horn of Africa.
- On April 15, 2011, the battalion relieved the 2nd Combined Arms Battalion, 137 Infantry Regiment of the mission centered at Camp Lemonnier, Djibouti.
- The battalion conducted a series of force protection missions on and near Camp Lemonnier, as well as in Kenya and Ethiopia.
- The battalion also had personnel in Liberia supporting Operation Onward Liberty by mentoring the soldiers of the Armed Forces of Liberia in standing up a 2,000-strong force after years of civil war.
- Throughout the year, the battalion conducted more than 50 military cooperative missions on the African continent. The engagements were on a variety of topics, such as mobilization readiness for United Nations missions in Africa, the Advanced Infantry Combat Course, integration of combat arms and noncommissioned officer course development. The engagements occurred in Burundi, Djibouti, Rwanda, Kenya, Mozambique, Tanzania and Uganda.



Lt. Col. Thomas Burke

Command Sgt. Maj. Ricky Matticks

- Battery A, Dodge City and Liberal
- Battery B, Paola and Lenexa
- Battery C, Newton
- Battery E (Target Acquisition), Great Bend
- 1161 Forward Support Company, Hutchinson and Pratt



Soldiers of Battery B, 1st Battalion, 161st Field Artillery, react to an “attack” during an exercise at Fort Riley, Kan., in February. The soldiers were training in preparation for their deployment to the Horn of Africa.



Soldiers from the Site Security Team, 1st Battalion, 161st Field Artillery, provide security as litter bearers evacuate a simulated casualty to a nearby helicopter in the deserts of Djibouti. The soldiers partnered with the U.S. Air Force’s 82nd Expeditionary Rescue Squadron as a security detail to enhance security and evacuation skills during a personnel recovery training mission Aug. 22.

2nd Battalion, 130th Field Artillery

Headquartered in Hiawatha; 364 soldiers authorized

Mission: 2nd Battalion, 130th Field Artillery mobilizes and deploys a trained operational force into any operational environment to provide general support artillery rocket and missile fires accurately, timely and in sufficient volume as required to ensure that the supported commander is successful in theatre.

The battalion employs the High Mobility Artillery Rocket System to deliver rockets to a range of 70 kilometers and missiles to a range of 480 kilometers. The HIMARS (M142) weapons system is a more agile and versatile system compared to the Multiple Launch Rocket System (MLRS/M270). HIMARS is transportable by C-130 aircraft and can be deployed into areas previously inaccessible to heavier launchers. It also incorporates self-loading, autonomous features that have made MLRS the premier rocket artillery system in the world. It also has the ability to fire all MLRS munitions, including guided munitions, unlike the M270.

- Battalion commander: Lt. Col. Christopher Burr
- Senior noncommissioned officer: Command Sgt. Maj. Brian Anderson

2011 Highlights

- In January 2011, Battery C, 2-130th conducted a 19-gun salute for the governor's inauguration ceremony and Kansas Sesquicentennial celebrations.
- The battalion conducted a High Mobility Artillery Rocket System fielding from March to May 2011.
- During annual training, the 2-130th conducted maintenance and drivers training on the newly issued HIMARS equipment and conducted the HIMARS Live Fire Exercise on May 21, 2011.
- The battalion provided 32 personnel to Elwood, Kan., from June to August 2011, conducting Elwood levee patrols and security operations for Elwood citizens who left their homes due to the potential flood threat of the Missouri River.



Lt. Col. Christopher Burr



Command Sgt. Maj. Brian Anderson

- Battery A, Horton and Marysville
- Battery B, Abilene
- 250th Forward Support Company, Ottawa, Hiawatha and Clay Center



A High Mobility Artillery Rocket System from the 2nd Battalion, 130th Field Artillery launches a missile during a live-fire exercise at Fort Riley, Kan., May 21.



Soldiers of the 2nd Battalion, 130th Field Artillery assist with repair of a sand boil along a levee near Elwood, Kan. The soldiers were deployed to Doniphan County to assist local authorities with flood control measures.

287th Sustainment Brigade

Headquarters in Wichita; 1,986 soldiers authorized, 266 authorized at Headquarters

Mission: Plan, prepare, execute and assess combat service support operations within a corps or division area of operations. On order, conduct stability operations in support of federal missions and provide Military Assistance to Civil Authorities for state and local missions. The 287th Sustainment Brigade is the largest brigade-level headquarters in the state and commands three subordinate battalions.

Brigade commander: Col. Barry Taylor

Senior noncommissioned officer: Command Sgt. Maj. Patrick Cullen

2011 Highlights

- 287th Sustainment Brigade conducted staff, individual and section training to plan and fully prepare for a successful annual training in support of the 35th Infantry Division's Full Spectrum Exercise at Fort Leavenworth. This represented the first test of Modular Logistics doctrine in a Full Spectrum Exercise throughout the Army since the conversion of Sustainment units to Modular design beginning in 2005.
- Mobilized and deployed the 778th Transportation Company (Heavy Equipment Transport) to Kuwait in support of Operation New Dawn. As part of the predeployment training, the company planned and conducted convoy operations to Anniston Army Depot, Ala., to deliver M1A1 tank chassis undergoing maintenance on behalf of the Kingdom of Saudi Arabia.
- Provided support for Reset and Reintegration of the 226th Engineer Company (Vertical) after their redeployment from Afghanistan in support of Operation Enduring Freedom.
- 170th Maintenance Company deployed to Combined Maintenance Training Center, Camp Dodge, Iowa, to maintain vehicles and equipment critical to the Training Center's mission.
- 242nd Engineer Company (Horizontal) and 226th Engineer Company (Vertical) deployed Overseas Deployment Training rotations to Hohenfels Joint Maneuver Training Center, Germany, to construct various training area improvements.
- 731st Transportation Company (Medium Truck) conducted convoy operations to Camp McCrady, S.C. to deliver decommissioned armored vehicles to the East Coast as part of REEF-EX, an Innovative Readiness Training environmental reef construction project.
- 1077th Ground Ambulance Company provided six ambulances and six rotations of medical specialists to the Dominican Republic in support of Operation Beyond The Horizon 2011.



Maj. Charles Lunkwitz (right) assists Master Sgt. James Brown track and manage information about convoy support during the 287th Sustainment Brigade annual training at Fort Leavenworth, Kan. The 287th Sustainment Brigade planned and conducted convoy operations for sustainment using modular logistics doctrine during the first division-level Full Spectrum Exercise since Modular Force Structure was adopted across the Army.



Maj. David Burk (right) demonstrates key features of the Command Post of the Future system to Sgt. Maj. Dennis Holder during the 287th Sustainment Brigade annual training at Fort Leavenworth, Kan. Using Command Post of the Future provides leaders with more rapid information management for decision-making.

287th Special Troop Battalion

Headquarters in Hays; 783 soldiers authorized, 42 authorized at Headquarters

Mission: To provide command and control, administrative support and logistical support for assigned and attached brigade personnel. On order, conduct stability and support operations in support of federal and state agencies to protect life and property within Kansas.

Battalion commander: Lt. Col. Matt Bedwell

Senior noncommissioned officer: Command Sgt. Maj. Greg Kober

2011 Highlights

- The 170th Support Maintenance Company began training for mobilization in support of Operation Enduring Freedom.
- The Special Troops Battalion began standing up the 369th Brigade Signal Company. The 369th, a 39-soldier company headquartered in Kansas City, Kan., is scheduled to become active at the beginning of FY13.
- The 995th Support Maintenance Company completed a successful annual training at Fort Riley, Kan., in June. With only 49 soldiers, the unit completed 121 work orders during the two-week period, significantly reducing the work order backlog on 287th STB equipment at the Maneuver and Training Equipment Site.
- The 995th Maintenance Company underwent a major Modification Table of Organization and Equipment change, as the unit's authorized strength increased from 89 soldiers to 143 soldiers effective Sept. 2, 2011.
- Fifty-two soldiers from the 731st Transportation Company convoyed to the East Coast to participate in the REEF-EX artificial reef project, supporting the South Carolina Army National Guard for a second consecutive year. The unit transported demilitarized surplus Army vehicles and other equipment to the port at Charleston, S.C. The vehicles were to be floated out and deposited on artificial reef sites off the Carolina coast to create a hard-bottom habitat for fish.
- Special Troops Battalion units underwent several new equipment fieldings during the past 12 months. Included in those were 30 new M915A5 line-haul tractor trucks to the 731st Transportation Company and nine Defense Advanced GPS Receivers and four new M2 .50-caliber machine guns to the 170th Support Maintenance Company.
- More than 140 soldiers from the 287th Special Troops Battalion are currently deployed or preparing to mobilize with other Kansas National Guard units in support of Operation New Dawn and Operation Enduring Freedom.



Lt. Col. Matt Bedwell

Command Sgt. Maj. Greg Kober

- 170th Maintenance Company, Norton and Colby
- 369th Brigade Signal Company (-), Kansas City, Kan.
- 731st Transportation Company, Great Bend, Liberal, Wichita and Hays
- 995th Maintenance Company, Smith Center and Concordia





Sgt. Peter Parlock (right) teaches Spc. Jessie Worthington how to properly chain and binder an M113 hull at Camp McCrady, S.C., during the 731st Transportation Company's annual training.



Soldiers of Detachment 2, 731st Transportation Company help stabilize an M113 armored personnel carrier as it is loaded onto an M872 flatbed trailer.

169th Combat Sustainment Support Battalion

Headquarters in Olathe; 623 soldiers authorized, 78 soldiers authorized at Headquarters

Mission: Provide command and control structure for assigned and/or attached units in order to support operational and tactical level logistics by planning and managing sustainment and replenishment operations. On order, conducts Domestic Support Operations in support of state and federal agencies to protect life and property within Kansas.

- Commander: Lt. Col. David Lee
- Senior noncommissioned officer: Command Sgt. Maj. Craig Tunheim

2011 Highlights

- The 1077th provided instructional assistance to the Kansas Regional Training Institute for both Combat Life Saver and Basic Life Support training and medical support to several units during their respective premobilization train-up periods.
- Thirty soldiers from the 1077th Medical Company Ground Ambulance participated in an Army South Overseas Deployed Training mission during March to July 2011. Five rotations of medics deployed to the Dominican Republic in support of Operation Beyond the Horizon – Dominican Republic 2011. These soldiers provided medical support to U.S. forces engaged in several civil works projects.
- In April 2011, the Headquarters and Headquarters Company conducted a convoy to and from Fort Leavenworth in support of their annual weapons qualification and provided a makeup opportunity for other units within the battalion.
- The 137th Transportation Company and 778th Transportation Company Rear, augmented by 1077th Medical Company Ground Ambulance conducted annual training in June. This included joint training with the Army Reserve 2nd Battalion, 383rd Training Support Battalion. Soldiers from all units successfully complete driver's training, convoy operations training, Combat Lifesaver certification, Recruiting and Retention Support and completed five state-directed transportation missions, driving safely in excess of 10,000 miles.
- In July 2011, Headquarters and Headquarters Company conducted home station annual training with an emphasis on Military Decision Making Process and Command Post Operations. The training was facilitated by Battle Staff Training Team, Team 3 with the Battle Command Training Center, Leavenworth, Kan. The training culminated with the execution of several modified Command Post Exercises.



Lt. Col. David Lee **Command Sgt. Maj. Craig Tunheim**

- 137th Transportation Company (PLS), Olathe and Topeka
- 778th Transportation Company (HET), Kansas City, Manhattan and Wichita
- 1077th Medical Company Ground Ambulance, Olathe





The 778th Transportation Company, augmented by soldiers of the 137th Transportation Company, provided support for a variety of equipment hauling missions for Operation New Dawn and Operation Enduring Freedom.



Spc. Courtenay Seppala, 1077th Medical Company Ground Ambulance, took a moment to pose with two children from the Dominican Republic during Operation Beyond the Horizon. Seppala provided medical support for the Army South mission from April 2 to 30, 2011.

891st Engineer Battalion

Headquarters in Iola; 620 soldiers authorized, 83 soldiers authorized at Headquarters

Mission: 891st Engineer Battalion trains to increase the combat effectiveness of the support brigades at division and corps level by accomplishing mobility, survivability and general engineering tasks. Provides command and control of three to five assigned engineer companies and one field support company, to provide mobility in support of force application or focused logistics. On order, conduct stability and support operations in support of federal missions and provide Military Assistance to Civil Authorities for state and local missions.

- Battalion commander: Lt. Col. Shawn Manley
- Senior noncommissioned officer: Command Sgt. Maj. Tracy Williams

2011 Highlights:

- The battalion conducted a three-week overseas deployment training mission to Hohenfels, Germany, in April 2011, working primarily on troop construction projects within the Hohenfels Training Area to improve and enhance the training environment at the Joint Multinational Readiness Center. The 242nd Engineer Company was tasked with expansion of the current CH47 Pad, improvements to IED Lane North training lane, Class IV yard motor pool repair, as well as initial work on berm construction at Forward Operating Base Schwend. Maintenance personnel also worked countless hours repairing engineer equipment, as well as supporting the base maintenance team with unit services and repairs of organizational equipment.
- 226th Engineer Company was tasked with a mission to improve the structures of the Military Operations on Urban Terrain site at Hohenfels for the Joint Multinational Readiness Center. The focus of the work was improving the already standing cinder-block buildings. The soldiers added Plexiglas windows and frames, mortared building walls, sealed roofs and ceilings, and painted walls and buildings yellow. The soldiers constructed doors for the buildings, gates for the exterior city walls and added several staircases that provided access to roofs.
- Headquarters and Headquarters Company and Forward Support Company conducted a home station annual training in June 2011. While there, they conducted numerous exercises, including a Wolf Creek communications test.
- The 226th Engineer Company constructed five concrete pads for the Museum of the Kansas National Guard at Forbes Field, Topeka. The museum plans on using these pads for their static displays.



Lt. Col. Shawn Manley**Command Sgt. Maj. Tracy Williams**

- Field Support Company, Iola
- 226th Engineer Company (Vertical) Augusta and Pittsburg
- 242nd Engineer Company (Horizontal), Coffeyville
- 772nd Engineer Mobility Augmentation Company, Pittsburg



Soldiers of the 242nd Engineer Company load a 20-ton dump truck driven by a 242nd soldier with fill for a helicopter pad expansion project in Hohenfels, Germany.



Soldiers of the 891st Engineer Battalion work on rebuilding the base of the berm at Forward Operating Base Schwend within the Hohenfels, Germany, training area.

69th Troop Command

Headquarters in Topeka; 1,531 soldiers authorized, 28 soldiers authorized at Headquarters

69th Troop Command's federal mission is to command, control and supervise Army National Guard units attached to Troop Command to provide trained and equipped units capable of immediate expansion to war strength and available for service in time of war or national emergency or when appropriate to augment the active Army. It also prepares for the mobilization of attached Army National Guard units in support of the United States Army Force Command, Northern Command and Continental United States Army Reserve Component mobilization plans.

Its state mission is to command, control and supervise assigned Army National Guard units employed in support of civil authorities in the protection of life and property and the preservation of peace, order and public safety under competent orders of state authorities and exercise control of assigned Army National Guard units employed in support of civil authorities during civil defense operations, civil disturbances, natural disasters and other emergencies as required by state law or directives.

- Commander: Col. Anthony Mohatt
- Senior noncommissioned officer: Command Sgt. Maj. Harold Whitley

2011 Highlights

- Agribusiness Development Team 3 redeployed from Afghanistan.
- 35th Military Police Company deployed 120 soldiers in support of Operation Enduring Freedom to the Horn of Africa.
- Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) returned home from Iraq in support of Operation New Dawn.
- Approximately 578 soldiers of the 2nd Combined Arms Battalion, 137th Infantry Regiment returned to Kansas from a year-long mission supporting Operation Enduring Freedom in the Horn of Africa.
- Agribusiness Development Team 4 deployed to Afghanistan.
- 1st Battalion, 108th Aviation deployed in support of Operation Enduring Freedom.
- 35th Military Police Company soldiers supported Kansas National Guard resource protection officers and the State Security Office with exercises in improving response preparedness and Kansas Military Assistance to Civil Authorities/Defense Support to Civil Authorities mission training.
- Company C, 2nd Battalion, 211th General Support Aviation Battalion was activated in Salina.
- 69th Troop Command began planning and premobilization training to deploy Agribusiness Development Team #5 and Company C, 2nd Battalion, 211th General Support Aviation Battalion.



Col. Anthony Mohatt



Command Sgt. Maj. Harold Whitley

- 35th Military Police Company, Topeka
- 2nd Combined Arms Battalion, 137th Infantry Regiment, Kansas City
- 35th Military Police Company, Topeka
- 1st Battalion, 108th Aviation Regiment, Topeka
- Agribusiness Development Team #4
- Agribusiness Development Team #5



Soldiers of the 35th Military Police Company conduct riot control training in preparation for their deployment to the Horn of Africa with the 1st Battalion, 161st Field Artillery.



Capt. Eric Deeds, Agribusiness Development Team 3, talks with Afghan farmers at the Nowruz new year celebration, March 27, 2011.

2nd Combined Arms Battalion, 137th Infantry Regiment

Headquarters in Kansas City, Kan.; 839 soldiers authorized

Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat and counterattack. Units operate the M2A2 OSD Bradley Fighting Vehicle and the Army's main battle tank, the M1A1 Abrams. The Bradley is capable of traveling at 35 mph with a range of 265 miles. It is equipped with a laser range finder; thermal optics; 25mm M242 chain gun; Tube-launched, Optically tracked, Wire-guided missile launcher; and the 7.62mm M240C coaxial machine gun. The Abrams is capable of traveling at 42 mph and climbing vertical obstacles 49 inches high. It is equipped with a laser rangefinder and thermal optics. Its 120mm main gun can fire a projectile 4,800 meters.

- Battalion commander: Lt. Col. Robert A. Wood
- Senior noncommissioned officer: Command Sgt. Maj. Timothy M. Tiemissen

2011 Highlights

- The 2nd Combined Arms Battalion, 137th Infantry Regiment spent part of the year deployed to the Horn of Africa. While the battalion was deployed, the Rear Detachment focused on administrative and logistical readiness improving in every measurable category.
- During this training year, the Rear Detachment focused training on individual skills, weapons qualification and platoon-level Military Operations on Urban Terrain conducted during annual training at Fort Riley, Kan.
- February 2011 – The battalion hosted the 7th Army Noncommissioned Officer Academy in Djibouti, the first ever Warrior Leader Course conducted on the Horn of Africa.
- April 2011 – Conducted a phased redeployment at Fort McCoy, Wis. The battalion held its welcome home ceremony at the Kansas Expo centre in Topeka, Kan., April 22.
- July 2011 – The battalion conducted the first integrated drill weekend at Fort Riley, Kan. Deployed soldiers completed Organizational Clothing and Individual Equipment inventories and Post-Deployment Health Reassessments as a requirement for reintegration.
- More than 90 soldiers from the battalion are deployed with other Army National Guard units in support of Operation Iraqi Freedom and Operation Enduring Freedom.



Lt. Col. Robert A. Wood

Command Sgt. Maj. Timothy Tiemissen

- Headquarters Detachments in Topeka, Junction City and Wichita
- Company A, Lawrence
- Company B, Wichita
- Company C, Lenexa
- Company D, Emporia
- 2137th Forward Support Company, Manhattan



Staff Sgt. Nelson Perkins draws lines in the dirt to show a soldier of the Djiboutian Army's 1st Quick Reaction Regiment his sector of fire during a training scenario at Camp Ali Oune, Djibouti.



Staff Sgt. Craig Lafon observes Spc. Gabriel Castel administer an IV to Spc. Clinton Mumbower as part of a continuing education class for the battalion's Medical Section.

1st Battalion, 108th Aviation

Headquarters in Topeka; 377 soldiers authorized

Mission: Alert, mobilize and deploy to a wartime theater of operations and conduct air assault and air movement operations as an integrated member of a Combat Aviation Brigade. On order, conduct stability and support operations in support of both federal and state agencies. Retain trained soldiers and recruit new ones.

- Battalion commander: Lt. Col. David A. Leger
- Senior noncommissioned officer: Command Sgt. Maj. Edward Monteith

2011 Highlights

- Company G, 2nd Battalion, 135th Aviation Regiment (GSAB), commanded by Capt. Kevin Kennedy, returned in May 2011 from a highly successful deployment to Iraq. The company mission is to provide aerial medical evacuation and support. The unit is currently conducting reconstitution and reintegration activities.
- 1st Battalion, 108th Aviation is currently deployed in support of Operation Enduring Freedom. During the past 12 months, the soldiers of the battalion conducted premobilization and post mobilization training focused on preparing for the current deployment. Training highlights included; air assault, air movement and aircraft environmental training. The battalion staff also participated in an Aviation Training Exercise and culminated with overall unit validation.
- The Kansas Army National Guard recently organized three detachments of 2nd Battalion, 211th Aviation (GSAB) in Salina, Kan. Commanded by Capt. Ryan Bernard, the detachments are currently receiving personnel and equipment in preparation for future deployment. The unit mission is to provide aerial medical evacuation and support as part of a medical evacuation company.



Lt. Col. David Leger



Command Sgt. Maj.
Edward Monteith

1st Battalion, 108th Aviation Regiment

- Company A, Topeka
- Company B, Salina
- Company D, Topeka
- Company E, Topeka



2nd Battalion, 135th Aviation Regiment, (General Support Aviation Battalion)

- Company G, Topeka
- Detachment 3, Headquarters and Headquarters Company, Topeka
- Detachment 6, Company D, Topeka
- Detachment 6, Company E, Topeka

2nd Battalion, 211th Aviation Regiment (GSAB)

- Detachment 2, Company C, Salina
- Detachment 4, Company D, Salina
- Detachment 4, Company E, Salina



Soldiers of Company G, 2nd Battalion, 135th Aviation Regiment, returned in May 2011 from a deployment to Iraq, where they provided aerial medical evacuation and support.



Four Black Hawk helicopters from the 1st Battalion, 108th Aviation take off on the first leg of a deployment to Kuwait in support of Operation Enduring Freedom.

235th Training Regiment

Located in Salina; 105 instructors and support staff authorized, student load of 1,000 per year

Mission: The 235th Regiment provides Command and Control structure for the 1st Battalion, 235th Regiment Officer Candidate School/Warrant Officer Candidates School and 2nd Battalion, 235th Regiment Modular Training Battalion in order to meet training, readiness and deployment requirements as directed by the Kansas National Guard while providing training oversight, quality assurance, scheduling and accreditation management for aligned units nationally. On order, the 235th Regiment conducts civil support operations for disaster response, humanitarian relief and homeland defense activities.

- Regimental commander: Col. Robert Windham
- Senior noncommissioned officer: Command Sgt. Maj. James Moberly

2011 Highlights:

- The 235th Regiment passed the new Army triennial accreditation inspection performed by the United States Army Training and Doctrine Command in July.
- The 235th Regiment hosted the Kansas OCS 55-Year Alumni Reunion in concert with its August OCS graduation of 14 officer candidates, as well as the induction of retired Col. Michael Slusher into the Kansas OCS Hall of Fame in August.
- The 1-235th Battalion passed the accreditation inspection cycle performed by United States Army Infantry School, receiving 100 percent, the highest possible rating of "Learning Institution of Excellence."
- The 1-235th Battalion conducted the Consolidated OCS Phase I training for 126 officer candidates in June, with 118 graduating.
- The KS WOCS Company graduated four warrant officer candidates from Nebraska, South Dakota and Kansas.
- The 2-235th Modular Training Battalion continued its second year as a 92 Career Management Fields National Training Center, in coordination with the Salina Airport Authority and Joint Forces Headquarters Kansas. The 2-235th Modular Training Battalion graduated 510 students in TY11.
- The Regional Training Site – Conducted 95 classes and graduated 484 students, receiving, the highest possible rating of "Learning Institution of Excellence" this year.



An officer candidate crawls through the mud to rescue a "wounded soldier" during a training exercise at the Officer Candidate School in Salina.



Col. Robert Windham



Command Sgt. Maj. James Moberly



Lt. Col. Judith Martin



Lt. Col. Douglas Hinkley

- 1st Battalion, 235th Regiment

* Officer Candidate School Company, Salina

* Warrant Officer Candidate School Company, Salina



- 2nd Battalion, 235th Regiment, Modular Training, Salina
- Noncommissioned Officer Education System
- Combat Arms Military Occupational Specialty
- Regional Training Site - Maintenance

Recruiting and Retention Battalion

Located in communities with armories

The Recruiting and Retention Battalion for the Kansas Army National Guard is currently comprised of 91 full-time personnel which includes 71 enlisted Active Guard and Reserve soldiers, three Active Guard and Reserve warrant officers, five Active Guard and Reserve officers and 12 Active Duty for Operational Support soldiers.

Battalion commander: Lt. Col. Barry Thomas

Senior noncommissioned officer: Command Sgt. Maj. Manuel Rubio.

The operating budget for fiscal year 2011 was more than \$2.9 million, which supported Recruiting and Retention operating expenses, efforts and events throughout the state. The Kansas Army National Guard met its end strength goal set by National Guard Bureau for fiscal year 2011. This includes 517 soldiers retained, 436 non-prior service accessions and 216 prior service accessions.



**Lt. Col. Barry
Thomas**



**Command Sgt. Maj.
Manuel Rubio**

- Recruiting offices in 38 armories throughout the state
- Storefront locations in Garden City, Lenexa, Olathe, Topeka and Wichita.



Spc. Jeffrey Karraker, 2nd Combined Arms Battalion, 137th Infantry Regiment, shows the tank commander and gunner seats in an M1A1 Abrams tank to two potential future recruits at the Kansas Army National Guard vehicle display at the Kansas State Fair in Hutchinson.

Kansas Army National Guard Offices

Directorate of Personnel

Located in State Defense Building, Topeka; 126 federal, 1 state and 7 contract employees

Mission: Manages and provides military personnel support to the Kansas Army National Guard through automated personnel systems and a variety of personnel support programs to balance recruiting, retention and attrition management with the needs of the command. The director of personnel increased operational readiness of the command through retention, enhancement of soldier care programs such as effective and equitable promotion systems, life insurance, health and dental care, global tracking of wounded and injured personnel wartime replacements, military incentives and civilian educational programs and awards programs. This section provides personnel support to mobilizing and mobilized units for Operation New Dawn, Operation Enduring Freedom, Horn of Africa and state active duty for ice storms, tornadoes and flooding.

The Military Funeral Honors section enhanced its capacity to serve Kansas. The law requires, upon a family's request, every eligible veteran receive, at no cost to the family, a military funeral honors ceremony to include, at a minimum, folding and presenting the United States flag and the sounding of "Taps." During the year, the Military Funeral Honor Program credentialed more than 35 Kansas Army National Guard soldiers to serve as Honor Guards, who provided military honors at more than 850 funerals in 2011.

The director of personnel has oversight of the Recruiting and Retention Command, which exceeded the state's recruiting and retention mission. The directorate also oversees the Occupational Health Office; the State Surgeon's Office; which is responsible for medical readiness of approximately 5,500 soldiers; and Military Archives, which assists prior service personnel from all services in locating service records.



Col. Mike Erwin

Directorate of Operations

Located in State Defense Building, Topeka; 12 federal employees

Mission: Provide trained, ready forces and capabilities to the services and combatant commanders for federal missions; support unit mobilizations, demobilizations, reception, staging, onward movement and integration of forces within Kansas. Train, equip and exercise soldiers and units to provide direct support to state and local civil authorities within Kansas and conduct expeditionary medical, logistic, security, engineering and command and control activities.

Accomplishments include being the principal coordinator for resource management for all overseas deployment training events and annual training events; significant improvements in budget execution and Military Occupational Specialty qualifications; multiple overseas deployments in support of military missions in Iraq, Afghanistan, Djibouti, Sinai and Fort Riley; and planning for units to train at each of the three primary U.S. Army training centers on the continent. During the past year this office deployed over 1,100 soldiers. This office is the primary planner for locating the force structure of Army National Guard units in Kansas and provides oversight in the process of receiving and disseminating new equipment items.



Col. Roger Murdock

Premobilization Training Assistance and Evaluation Team

Mission: Provide independent, impartial and unbiased professional combat experienced evaluation of standards-based and battle-focused training to the commander of the Kansas Army National Guard and the adjutant general for certification of individual and collective predeployment training. In addition, be prepared to provide training certification assistance and oversight for predeployment training and observe, evaluate and assist with predeployment training of deploying units.

On order, the PTAE team conducts primary training as required (e.g., specialized training such as improvised explosive device detection and defeat and long-range marksmanship); coaches and mentors staff and leaders of deploying units and accompanies units, as required, to the mobilization training center to assist with validation documentation and post-mobilization deployment training.

During Training Year 2011, the PTAE assisted more than 1,100 Kansas servicemembers with premobilization training. The premobilization training conducted and certified by the PTAE ensured that units were required to complete significantly less training post-mobilization at the 1st Army mobilization training centers than typical reserve components. These were typically 60 to 90 day reductions, compared to similar units from other states and the Army Reserve.

The PTAE maintained a staff of up to 24 personnel with combat deployment experience and instructor-qualified non-commissioned officers. The PTAE works with deploying units for up to two years prior to mobilization through Inactive

Duty Training and extended annual training periods. PTAE continues to play a key critical role in ensuring that the quality of mobilized Kansas units achieves a level for all other Active Duty and Reserve component units to emulate.

2011 Highlights

- 1st Battalion, 161st Field Artillery and 35th Military Police Company: 565 soldiers certified and mobilized in February 2011 in support of Operation Enduring Freedom – Horn of Africa.



The Premobilization Training Assistance and Evaluation Team is instrumental for assisting in the training of Kansas National Guard soldiers prior to deployments.

- diers to conduct gun-truck crew qualification and mounted collective live-fire exercises during premobilization rather than at their mobilization station in another state, reducing training time.
- Assisted numerous Kansas Army National Guard units in the proper conduct of their annual individual weapons qualifications; ensuring qualifications were conducted to standard and increasing the proficiency and scores of the soldiers.
- Conducted a new equipment operator training course for the Common Remotely Operated Weapons Station system for deploying Kansas Army and Air National Guard personnel. This course was conducted jointly with the U.S. Army Tactical Command Life Cycle Management Command.

- 1st Battalion, 108th Aviation: 267 soldiers certified and mobilized in August 2011 in support of Operation Enduring Freedom.
- Agriculture Development Team #4: 58 soldiers certified and mobilized in September 2011 in support of Operation Enduring Freedom – Afghanistan.
- Supported Idaho and Oklahoma during their mobilizations of Army National Guard Brigade Combat Teams for deployment to Iraq and Afghanistan.
- Conducted a squad designated marksman course for deploying Kansas Army National Guard soldiers. This course was conducted jointly with the U.S. Army Marksmanship Unit and certified Kansas Army National Guard PTAE personnel to conduct future courses without assistance.

- Conducted Vehicle Crew Evaluator certification courses for gun-truck gunnery for Kansas and Oklahoma Army National Guard personnel. This allowed the Kansas and Oklahoma sol-

Directorate of Military Support (DOMS)

Located in State Defense Building, Topeka; 15 federal and 24 state employees

The Directorate of Military Support, under the guidance of the Operations Directorate, provides the planning, military resources and operational support for the implementation of the Kansas National Guard's civil support mission, the Anti-Terrorism/Force Protection program for the Kansas National Guard and emergency support for Wolf Creek and Cooper Generating Stations. DOMS ensures a timely and effective National Guard deployment in response to a natural or man-made emergency to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property and preserving peace, order and the public safety in Kansas.

DOMS has operational control of the Joint Operations Center, Anti-Terrorism and Force Protection Programs, the Kansas National Guard Sunflower communications network, intelligence sourcing and physical security at the State Defense Building Complex and all Kansas National Guard facilities. The Sunflower network includes radios at each of the state's armories as a back-up communications system. The network control stations are in the Joint Operations Center in Topeka and the equipment in each location is 800 MHz radios. DOMS organizes and provides Homeland Defense/Security coordination for the Adjutant General's Department and the Kansas National Guard.

Kansas National Guard Civil Support Operations

Kansas National Guard Civil Support is coordinated through the Operations Directorate and DOMS in the Adjutant General's Department. The Kansas National Guard has assigned major units in both the Army and Air National Guard the responsibility of providing this coordination of civil support for the counties in their assigned region of the state. They provide assistance in disasters and emergencies.

During the year, civil support given by the Kansas National Guard included augmenting security for the governor's inaugural, assisting local emergency medical services during the winter storms in January and February, and levee patrol and security in the Elwood and Wathena communities during the Missouri river flooding in June and July.



**Lt. Col. Paul
Schneider**

73rd Civil Support Team (Weapons of Mass Destruction)

The 73rd Civil Support Team (Weapons of Mass Destruction) is a small, highly-trained organization of Kansas Army and Air National Guard personnel who support local, state and federal agencies responding to an incident involving weapons of mass destruction. The 73rd CST of the Kansas National Guard is charged with providing support to civil authorities at any domestic chemical, biological, radiological, nuclear and high yield explosive incident site by identifying agents/substances, assessing current and projected consequences, advising on response measures and assisting with appropriate requests for state support.

The CST maintains the ability to deploy to an incident within three hours; provide timely on-site analysis and presumptive identification of chemical, biological, radiological and nuclear agents; determine the extent and persistence of contamination and make recommendations to ensure operational and public safety. Since its inception, the role of the CST has broadened to include response to the release of any chemical, biological, radiological or nuclear agents and high-yield explosives, regardless of origin, whether intentional or accidental, as well as response to natural and manmade disasters. The 73rd CST must be recertified by Congressional mandate every 18 months to ensure that it is able to meet or exceed Army North standards of training proficiency.

During this past training year, the 73rd CST deployed to the I-25 corridor exercise with four other Civil Support Teams, dubbed "Operation Mile High," which was centered on several WMD training scenarios in the Denver, Colo., area. The team participated in other training exercises in Boise, Idaho; the Nevada Test Site and locations throughout Kansas, including Wichita, Chanute, Manhattan, Lawrence, Great Bend and Hutchinson. During each of these collective training events, the 73rd CST made great progress in raising the awareness of their capabilities and forged stronger interagency relationships with emergency response agencies; mostly through joint training with local firefighters, law enforcement officers, EMS providers and County Emergency Managers.

In addition to training events and individual required training, the 73rd CST provided communications support to the Missouri National Guard and Army Corps of Engineers at Sikeston, Mo., during summer flooding. It also responded to an illegal bomb-making lab in Junction City, Kan., and gave support to the FBI for a suspected weapons of mass destruction incident that turned out to be hoax, but resulted in the FBI closing Interstate 70 until the incident could be investigated and mitigated.

The 73rd CST also completed rigorous emergency services training when the entire team completed the 50-hour Confined Space Rescue Technician course and the FEMA-equivalent 80-hour Structural Collapse Rescue Technician course at Crisis City. The CST also participated in ensuring public safety during several stand-by events, including the NASCAR race weekend at the Kansas Speedway, the Kansas State Fair in Hutchinson and the Country Stampede in Manhattan, Kan.

National Guard Scout Program

The National Guard Scout Program was created in an effort to improve the responsiveness and effectiveness of the Kansas National Guard during disasters by ensuring that Guard members meet county elected leaders, first responders and emergency managers prior to a disaster. A Guard member who lives or works in the community volunteers to build a relationship with the community points of contact prior to a disaster. When a disaster strikes, the Scout reports to the County Emergency Operations Center. The Scouts serve as the "eyes and ears" of the Adjutant General, providing timely and accurate feedback to the Joint Operations Center on how the disaster response is progressing and anticipating the needs of the community for state assistance. This provides time to prepare troops and equipment, if needed, but does not circumvent the proven emergency management process where the county emergency managers and/or other county officials request state support through the Kansas Division of Emergency Management.

Kansas National Guard Counterdrug Task Force

The Kansas National Guard Counterdrug Task Force is a joint, operational endeavor with the mission of supporting the full spectrum of counterdrug efforts. It is active within four operational areas: criminal analyst support, ground reconnaissance (supply reduction), drug demand reduction and joint substance abuse prevention, treatment and outreach. Army and Air Guard men and women perform these duties under the governor's control, but are federally funded (Section 112, Title 32 United State Code).

The Secretary of Defense provides resources through the National Guard Bureau to Kansas for National Guard Counterdrug Support. The total Fiscal Year 2011 Counterdrug budget was \$180 million nationwide, of which Kansas received an appropriate portion. The Kansas Guard currently has 23 Counterdrug members providing full-time support to local, state and federal law enforcement agencies and community-based organizations all across Kansas.

The Counterdrug Task Force provided five analysts and investigation case support personnel to the Federal Bureau of Investigation's Midwest High Intensity Drug Trafficking Area Office, the Drug Enforcement Agency, the Kansas Bureau of Investigation and other agencies. The analysts used open source and law enforcement sensitive sources to assist these agencies in the conduct of investigations and intra-agency coordination. Analysts also provided computer program, information technology and technical expertise in support of these agencies.

The Counterdrug Task Force Ground Reconnaissance Section has six team members (five human and one canine) supporting local, state and federal law enforcement agencies. One Kansas airmen is certified as a narcotic detection trained K-9 Handler and his military working dog work as a team to provide support to local law enforcement.

The Drug Demand Reduction Program provides drug education and prevention to schools, communities, Guardsmen and their families throughout Kansas. The program has three area coordinators working with Guard units, schools and other entities supporting existing state and local prevention efforts. Drug Demand Reduction continues its “Stay on Track” initiative, a 12-week school-based program for sixth through eighth grades that focuses on reducing at-risk behavior and promoting positive decision making. Drug Demand Reduction also assists with several Guard youth and at-risk teen camps each year during the summer months.

The Joint Substance Abuse Prevention Program for the Kansas National Guard manages and administers the monthly drug deterrent testing of all units. This program has three Guardsmen dedicated to drug testing, prevention, treatment and outreach. The Kansas National Guard randomly tested 100 percent of the Kansas Army National Guard and 54 percent of the Kansas Air National Guard. Additional testing was completed for military police, aviators, aviation maintenance personnel, Active Guard and Reserve and Counterdrug personnel. Prevention, Treatment and Outreach is an expanding program which provides a confidential means for soldiers and airmen, who demonstrate a commitment, to receive assistance in breaking cycles of dependency and building effective methods of resiliency.

In 2011 operations in analytical and field support to law enforcement promoted effective communication between agencies at all levels and led to multiple felony arrests and law enforcement seizures of millions of dollars worth of drugs, as well as precursor chemicals, weapons and vehicles. Drug Demand Reduction reached thousands of Kansas children and adults with the anti-drug message. Joint Substance Abuse Prevention successfully met the overall substance testing benchmarks and promoted positive resiliency. The Counterdrug Task Force continues to be a relevant and cost effective partner across the full spectrum of the national, state and community efforts for a Drug Free America.



Seventh grade participants in the “Stay on Track” program at Capital City School, Topeka, conducted by the Kansas National Guard Drug Demand Reduction program, launch rockets constructed during the 14-week session.

Directorate of Logistics

Located on the State Defense Complex, Topeka; 30 federal employees

Mission: Provide planning and resources necessary to maintain logistical support for operations of the Kansas National Guard. Provides operational control for the following logistical support sections: Logistics Management, Food Service, Program Analyst, Defense Movement Coordinator, Central Property Book Office, the Sustainment Automation Support Management Office and the Surface Maintenance Management Office.

Logistics Management coordinates the efforts of the other logistics sections serving as a direct link to units in the Kansas Army National Guard for logistics and provides budget tracking and analysis. The Logistics Management Office provided logistical support and resources to six units comprised of 1,247 soldiers from the 1st Battalion, 108th Aviation Regiment; 778th Transportation Company; Agribusiness Development Teams; Detachment 37, Operational Support Aircraft (OSA); and Horn of Africa in support of Operation New Dawn and Operation Enduring Freedom.

The Food Program Manager is responsible for the entire operation of the Kansas Army National Guard Food Program. The manager provides technical advice, assistance, training and inspections to all subordinate unit commanders, supply sergeants and food service personnel in the Kansas Army National Guard.

The Budget Analyst serves as the analyst and consultant for the management and administration of programs within the Logistics Directorate. She serves as the key coordination point for all program requirements, as well as providing logistical, financial, advisory and regulatory support to Kansas Army National Guard units and activities.

The Defense Movement Control Office coordinates, directs and controls military traffic on Kansas roadways and coordinates with other states' Defense Movement Control centers on movement into and out of the boundaries of Kansas. This includes all active duty and reserve component military movements.



Col. Barry Taylor

The Central Property Book Office maintains accountability of Kansas Army National Guard assets and processes property book transactions. This office maintains property book accountability utilizing an automated system Property Book Unit Supply Enhanced and related computer programs to account for more than \$811 million worth of federal property assigned to Kansas Army National Guard units.

The Sustainment Automation Support Management Office provides automated logistics Standard Army Management Information System support to all state activities and organizations. The office designs, programs, implements and trains end users on data management systems to streamline logistics analysis and logistics/maintenance reporting.

Surface Maintenance Office

Located in the State Defense Complex, Topeka; 550 state and federal employees

The Surface Maintenance Management Office is located in Topeka and supervises all ground maintenance operations, maintenance programs and full-time maintenance personnel for the Kansas Army National Guard. The fiscal year 2011 budget for the Surface Maintenance Management Office was \$75.1 million. Lt. Col. Tony Divish is the Surface Maintenance manager.

The Surface Maintenance Management Office is responsible for the repair and equipment readiness for all Kansas Army National Guard ground vehicles and equipment. Examples of equipment support and repair include trucks, trailers, tracked vehicles, engineer equipment, generators, weapons, missile systems, communication and electronics equipment.

The Surface Maintenance Management Office supervises 14 separate maintenance facilities throughout Kansas, including two separate special repair programs: Advanced Turbine Engine Army Maintenance and the Readiness Sustainment Maintenance Site. The SMM employs approximately 550 personnel, comprised mostly of federal civil service employees and state employees. Currently, the Surface Maintenance Management Office has 69 soldiers deployed in support of Operation New Dawn, Operation Enduring Freedom and the Horn of Africa.

The National Guard Bureau's RESET initiative continues this year authorizing the states to repair their own equipment when they return from deployment. This initiative is important because it gives the National Guard the ability to repair their equipment without having to rely on active Army installation mobilization stations. The Department of the Army funds this initiative and allocates to each state based upon the type of units returning from deployment. The Kansas maintenance community is an active participant in the program. The SMM can employ additional personnel as indefinite federal civil service technicians or on active duty special work orders.

The Army Award for Maintenance Excellence is a national competition open to all Department of Army components. The SMM had three of its Field Maintenance Shops compete for the AAME in 2011. Levels of competition include state/installation, regional, National Guard Bureau and the Department of the Army. FMS #4, Hutchinson; FMS #7, Kansas City, Kan.; and FMS #13, Dodge City, competed at the state and regional levels. FMS #4 and FMS #7 placed at the regional and, subsequently, at the National Guard Bureau level. FMS #7 will compete for the fifth consecutive year in the "Small TDA (Table of Distribution and Allowances)" category at the Department of the Army level later this year.



Lt. Col. Tony Divish

Combined Support Maintenance Shop (CSMS)

Located on the State Defense Complex; 34 federal employees

Mission: The Combined Support Maintenance Shop has provided maintenance support to the state of Kansas from its current location in Topeka, Kan., since 1946. The CSMS operates under the two-level maintenance concept, providing field-level and limited sustainment-level maintenance for equipment assigned to Kansas Army National Guard units.

The CSMS provides back-up maintenance support, on-site maintenance support, technical advice and assistance to six supported Field Maintenance Shops, 52 supported units/elements and the United States Property and Fiscal Office warehouse. The CSMS executed more than 40,000 man-hours towards the completion of 3,800 work orders during FY11.

Capt. Mark Mullinax is the shop foreman.

Primary services include inspection, repair and classification of end items and components. Specialty services include maintenance of communication; electronics; Chemical, Biological, Nuclear, Radiological and Explosive equipment; canvas repair; fabrication; machining and welding. The CSMS operates the Calibration and Repair Service facility. This section is responsible for coordinating the repair, maintenance and calibration of 7,616 items to include chemical detection equipment and radiological equipment for Kansas Army National Guard units.



Capt. Mark Mullinax



Staff Sgt. Josephis Douglas makes final adjustments to complete repairs on an M998 HMMWV at the Combined Support Maintenance Shop in Topeka.

CSMS performs the following maintenance functions for Army surface equipment:

- Furnishes mobile contact repair teams for inspection and repair of equipment at the unit's location
- Provides technical advice and assistance to units and Field Maintenance Shops
- Executes repairs for return stock, assemblies, components and end items in support of using organizations
- Processes inbound equipment, outbound equipment and evacuates equipment requiring a higher category of repair
- Classifies equipment requiring salvage or shipment to depots and other supporting installations
- Furnishes technicians as required for Command Maintenance Evaluation Team and Maintenance Advisory and Instruction Teams
- Conducts pre-embarkation inspections on the weapons of deploying units

Field Maintenance Shops (FMS)

Located in Dodge City, Hays, Hutchinson, Iola, Kansas City, Ottawa, Sabetha, Topeka and Wichita; 99 federal employees

Mission: Performs field-level maintenance support on federal equipment issued to the Kansas Army National Guard. Field Maintenance Shops provide maintenance operations beyond the capabilities of owning units and conducts 75 percent of scheduled services for supported units. This allows the supported units more time for training in other skill areas.

Maj. Lisa Mullinax is the supervisor for all Field Maintenance Shops.

The FMS provides support for Heavy Mobile and Construction Equipment Repair, Quality Control, Production Control and Class IX (repair parts). Field Maintenance Shops are routinely contacted and included in coordination plans to provide maintenance support to other Kansas Army National Guard, U.S. Army Reserve and Active Duty units.

During the year, the Field Maintenance Shops provided support to the Kansas National Guard during predeployment operations and post-deployment operations in support of Operation Enduring Freedom and Operation New Dawn, including the mobilization of many of the FMS employees with their National Guard units. In addition, the FMS facilities remain prepared to support any state emergency response situation.



Employees of the Field Maintenance Shops are committed to supporting their communities.

FMS #1 in Hays hosts work study students from Hays High School. One of these work study students enlisted in the Kansas Army National Guard and is serving with Company A, 1st Battalion, 161st Field Artillery in the Horn of Africa. FMS #9 in Topeka provided drivers and vehicle assets for the annual Project Topeka food drive. They assisted in collecting over 194 large boxes of food and transported them to Project Topeka for distribution to needy citizens of Topeka. FMS #13 in Dodge City supports their community with their involvement in the Boy Scouts and Girl Scouts. Some employees have leadership positions in the Scouts. Other employees coach youth in sports and participate in many charitable events in their communities.

The Field Maintenance Shops are continuously ready to support Kansas during emergencies or natural disasters. FMS #5 supported the 2nd Battalion, 130th Field Artillery earlier this year during their mission in Northeast Kansas communities impacted by the Missouri River flood. They repaired equipment such as generators, military wheeled vehicles and non-tactical vehicles. The shop ensured equipment was fully mission-capable for more than 90 days during the state active duty mission.

FMS #7, Kansas City, won the state level Army Award for Maintenance Excellence annual competition for the fifth consecutive year and placed second in the National Guard region, which consists of units from Kansas, Nebraska, Iowa, Missouri, Oklahoma, Texas, Arkansas and Louisiana. Kansas City placed second at the regional and National Guard Bureau levels, progressing to the Department of the Army level of competition.

Maneuver Area Training Equipment Site (MATES)

Located on Fort Riley, Kan.; 107 federal employees

Mission: To provide field and sustainment maintenance support to equipment assigned to Kansas Army National Guard units and Field Maintenance Shops. MATES accounts for and maintains a pre-positioned fleet of combat and combat support vehicles and issues them to owning units during training and field exercises. Capt. Dallas McMullen is the MATES supervisor.

MATES has 123,000 square feet of building space with 47 maintenance bays and 721,000 square feet of parking area combined on 26 acres of land located at Camp Funston on Fort Riley, Kan. Employees provide field and limited sustainment maintenance support for the equipment prepositioned at Fort Riley and directly supports units of the Kansas Army National Guard for specialty maintenance items such as communication; electronics; instrument and fire control; weapons; and chemical, biological, radiological, nuclear and explosive equipment and fabrication or machining capabilities. With the highly trained and experienced personnel, equipment, special tools and facilities, the MATES provides training to soldiers in field and limited sustainment maintenance and supply operations.

MATES is compliant with and participates in the International Standardization Organization for quality assurance under the ISO 9001-2000 standard to ensure units and special project customers are receiving quality products. As part of the special projects repair programs, MATES operates one project through the National Maintenance Program for Army Material Command and works multiple lines for the Kansas Advanced Turbine Engine Army Maintenance and Readiness Sustainment Maintenance Site in support of their maintenance missions.

Units across the Kansas Army National Guard pre-position their equipment at the MATES. In all, MATES has over 450 end items valued in excess of \$400 million, which are all serviced, maintained and stored at the facility. MATES is responsible for the maintenance, accountability and readiness of all of the states' combat weapons systems including the Abrams tank, Bradley fighting vehicles, howitzers and the new High Mobility Artillery Rocket System. Employees worked more than 92,000 direct labor man-hours contributing to the 4,900 work orders completed during FY11 on unit services, work orders and reimbursable programs. MATES maintains a warehouse of repair parts valued at more than \$1.6 million. MATES annual payroll is more than \$7 million.

MATES is a significant contributor to the Adjutant General's Command Maintenance Evaluation Team Program. The program evaluates the maintenance posture of the Kansas Army National Guard units.



Unit Training Equipment Site (UTES)

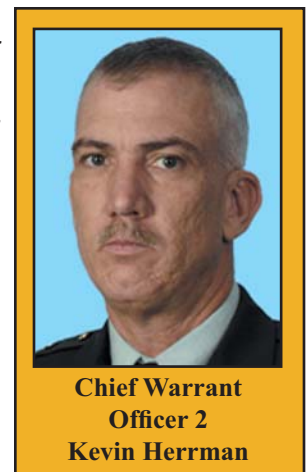
Located in Salina, Kan.; 12 federal employees

The Unit Training Equipment Site was established in 2007 to provide field and limited sustainment maintenance support that is beyond the capabilities of owning units. Equipment and vehicles are pre-positioned at the site to support training and mobilizations. The UTES also provides a central location for emergency response equipment. The UTES has an economic impact of more than \$860,000 annually. Chief Warrant Officer 2 Kevin Herrman is the UTES supervisor.

The UTES has an economic impact of approximately \$800,000. Local purchases were approximately \$60,000.

The UTES provides the following services to Kansas Army National Guard units:

- Provides maintenance to supported units consisting of equipment services, troubleshooting, repairing and coordinating warranty repairs, as needed
- Coordinates and assists supported unit commanders
- Maintains repair parts shop stock, tracks equipment services and readiness of supported units
- Provides recovery operations for units traveling through their area of operations
- Accounts for, stores, secures, issues and maintains a prepositioned fleet of combat and tactical vehicles and equipment in support of training events, annual training, field training exercises and state emergencies



Directorate of Facilities Engineering (DOFE)

Headquartered in State Defense Complex, Topeka; 64 state employees, 12 federal employees

Mission: Provide quality and environmentally sound planning and execution of construction, maintenance and repair projects for the Kansas Army National Guard. This mission is centered on effective accountability and proper management of resources. We are responsible for the ongoing maintenance and repair of more than three million square feet of Army National Guard buildings and associated support facilities.

Lt. Col. Shawn C. Manley serves as the Kansas Army National Guard Construction and Facilities management officer.

The Directorate of Facilities Engineering ensures that our facilities and infrastructure will enhance readiness by providing quality installations to train, maintain and deploy Kansas National Guard forces. Its training sites, readiness centers, aviation sites, headquarters buildings and logistical support facilities will be adaptable to future missions and built to military standards and environmental stewardship.



**Lt. Col. Shawn
Manley**

Federal Economic Stimulus Projects

This year, the KSARNG received over \$1.7 million in federal stimulus money. This money is being used to bring selected facilities to a more energy efficient standard, saving the KSARNG money in the long run. The following facilities are selected for upgrades:

- Camp Funston Training Area Headquarters, Fort Riley
- Nickell Hall, Salina
- Field Maintenance Shop #1, Hays
- Readiness Center, Kansas City
- Readiness Center, Manhattan
- Army Aviation Support Facility #1, Forbes Field, Topeka
- Field Maintenance Shop #9, Topeka
- Hangars 680, 681, 682, Forbes Field, Topeka

Military Construction Projects

Currently, the directorate has two military construction projects which just started construction at the Heartland Preparedness Center site in Wichita.

Both Wichita projects are co-located on the site in north Wichita. Horst, Terrill and Karst Architects Inc. have designed both facilities. These projects are on track to be completed by Nov. 1, 2013.

Future projects in the next five years include the following:

- Topeka Forbes hangar renovation and airfield pavement resurfacing (\$9.5 million). Hangars #680 and #681 will receive exterior renovation and the taxiway and aircraft parking areas will be upgraded. This FY 2013 project may be moved up to FY 2012 by congressional action.
- Readiness Center for 35th Infantry Division Headquarters (\$38.4 million); construction is anticipated to start in FY 2015.

Master Planning and Long Range Construction Planning

The adjutant general's top three priorities on the KSARNG Long Range Construction Plan for military construction projects remain the same. These unfunded projects include new logistical facilities, training facilities, armories and weapons ranges. The National Guard Bureau is in the process of selecting military construction projects for FY 2018. The adjutant



Artist's rendering of the new Readiness Center that will be constructed in Wichita.

general's two highest priority projects will compete with projects from other states for funding. Two high priority projects are: (1) a new Combined Support Maintenance Shop (\$40 million) and (2) a new USPFO Warehouse (\$17 million). These will replace aging and obsolete fa-

cilities at the State Defense Complex in Topeka.

Energy Conservation Investment Program Projects

In 2011, DOFE was awarded \$1 million of military construction Energy Conservation Investment Program funds for the implementation of a renewable geoexchange retrofit project at the Fort Riley Maneuver and Training Equipment Site facility. If the existing systems were left in place and the project never built, taxpayers would pay \$1,425,124 more in electrical bills over the next 20 years at this facility. The project will save \$1.41 for every dollar it has invested. The first of 18 geoexchange wells, each 400 feet deep, will be drilled this fall. The project is expected to be complete by February 2012. The project also includes additional cost savings energy improvements, such as energy recovery units and hi-bay heating systems. This project is a good example of creatively using sources which will support the long term fiscal readiness of the KSARNG.



Artist's rendering of the new Field Maintenance Shop to be constructed in Wichita as part of the Readiness Center complex.

DOFE currently has an additional 13 military construction ECIP submissions at the Department of Defense waiting funding. The projects span across the state, are spread across fiscal years 2013-17 and include geoexchange, wind and photovoltaic projects.

Environmental Program

The Kansas Army National Guard Environmental Program continued to set the standard for environmental programs in the Army National Guard. The KSARNG Environmental Management Branch continued to work closely with project planners and proponents to ensure all environmental requirements were met, including reviews required by the National Environmental Policy Act, consulted with appropriate external agencies, such as the Kansas State Historical Society, the Kansas Department of Health and Environment and Native American Tribes, on projects or issues that were of importance to them and ensured that all KSARNG facilities and operations were in full compliance with environmental laws and regulations.

The KSARNG Environmental Management Branch continued its successful implementation of an environmental management system that was fully conformant with ISO 14001, as required by Army policy. Aspects and impacts were reassessed and projects identified that would help meet the goals established as part of the environmental management system development. The Environmental Quality Control Committee, composed of senior leaders in the KSARNG, continues to provide guidance and input into the planning, executing and monitoring of actions and programs that have environmental implications.

The KSARNG Environmental Management Program also continued to provide soldiers with the best environmental training available. Through partnerships with regional environmental companies, on-site environmental training was conducted at all of the KSARNG's Field Maintenance Shops, the Army Aviation Support Facilities and at other large maintenance facilities throughout the state. This innovative approach to training gives personnel at these facilities hands-on environmental training unique to their particular operation. In addition, the KSARNG Environmental Management Section continued the instruction of the Environmental Compliance Officer course during 2010, training more than 50 soldiers on environmental topics so they can serve as their unit's environmental compliance officer.

The KSARNG Recycling Program was, once again, one of the most effective in the Army National Guard. Through the efforts of our soldiers and civilian employees, more than two million pounds of scrap metal, paper and cardboard were collected and recycled, saving the agency money by reducing our disposal costs and improving the quality of the environment throughout the state by decreasing the amount and volume of materials taken to landfills.

State Army Aviation Office/Army Aviation Support Facilities

SAAO located in the Army Aviation Support Facility #1, Topeka; 2 federal employees

AASF #1 located in Topeka; 44 federal employees and AGR authorized

AASF #2 located in Salina; 28 federal employees authorized

Detachment 37, Operational Support Airlift located in Topeka; 3 federal employees

The State Army Aviation Officer is responsible for establishing and supervising the Kansas Army National Guard aviation program. This includes aviation safety, flight operations and training and aviation maintenance. Lt. Col. David Leger is the State Army Aviation Officer. Maj. Steven O'Neil is the facility commander for AASF #1. Capt. Patrik Goss is the facility commander for AASF #2.

The State Army Aviation Officer is responsible for planning and programming resources to attain the highest levels of aviation personnel and equipment readiness, as well as managing and approving aviation specific training quotas. The SAAO provides command and control oversight for two aviation support facilities and Detachment 37, Operational Support Airlift to accomplish the aviation mission. The aviation team provides individual training, collective training, operational support airlift and logistics support to Kansas Army National Guard aviation units. Training support is provided to soldiers assigned to the Kansas Army National Guard and active duty and reserve component units training at active duty installations and the Great Plains Joint Training Center in Salina.

The Army Aviation Support Facilities are charged with ensuring that supported units sustain and maintain individual pilot, crew chief and flight medic proficiency. The facilities also ensure that the unit aircraft and ground support equipment is maintained to Department of the Army standards. The AASF provides mission support during periods when the supported units are not conducting inactive duty training and annual training. The AASF provides support to a variety of Homeland Security missions including command and control, community support and over flight in support of damage assessment teams responding to state and national emergencies as directed by the adjutant general.

AASF 1 Highlights:

- Flew more than 1,000 flight hours in support of annual training for air crew members assigned to 1st Battalion, 108th Aviation Regiment; Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) Air Ambulance; 69th Troop Command and Joint Forces Headquarters Kansas.
- Mission support included 52 missions to multiple directorates and commands including the governor of Kansas, the adjutant general, commander of the Army National Guard, 35th Infantry Division and Directorate of Military Support. Also supported initial response with air movement of Kansas military and civilian leadership after the Reading, Kan., tornado, Western Kansas drought assessment and Department of the Army engineer assessment of Kansas reservoirs.
- Provided in excess of 2,400 man-hours over eight weeks to train air crew members of 1-108th Aviation in preparation for their Operation New Dawn deployment.
- Aviation maintenance operations supported the complete installation of aircraft modifications for seven UH-60 aircraft in preparation for the 1st Battalion, 108th Aviation deployment.

AASF 2 Highlights:

- Flew 520 UH-60 flight hours, flown by Company B, 1st Battalion, 108th Aviation conducting mission support and aviation training.
- Flew 28 assigned support missions for multiple commands.
- Flew three joint tactical training missions at the Great Plains Joint Training Center in conjunction with the Air Guard, Air Force and Active Army.
- Supported the deployment training of several units consisting of air movement operations, static load training and dynamic load training.

Detachment 37, Operational Support Airlift Highlights:

- Flew more than 100 C-12U fixed wing hours in support of Operational Support Airlift-assigned missions, including Wounded Warrior visits, courier missions and command visits to deploying and redeploying units.
- Coordinated multiple missions with Operational Support Airlift in support of state leadership, Premobilization Training Assistance and Evaluation Team, deploying unit mobilization site visits and the National Guard Bureau.
- Completed premobilization training in preparation for Detachment 37 deployment in support of Operation Enduring Freedom.



Lt. Col. David Leger



Maj. Steven O'Neil



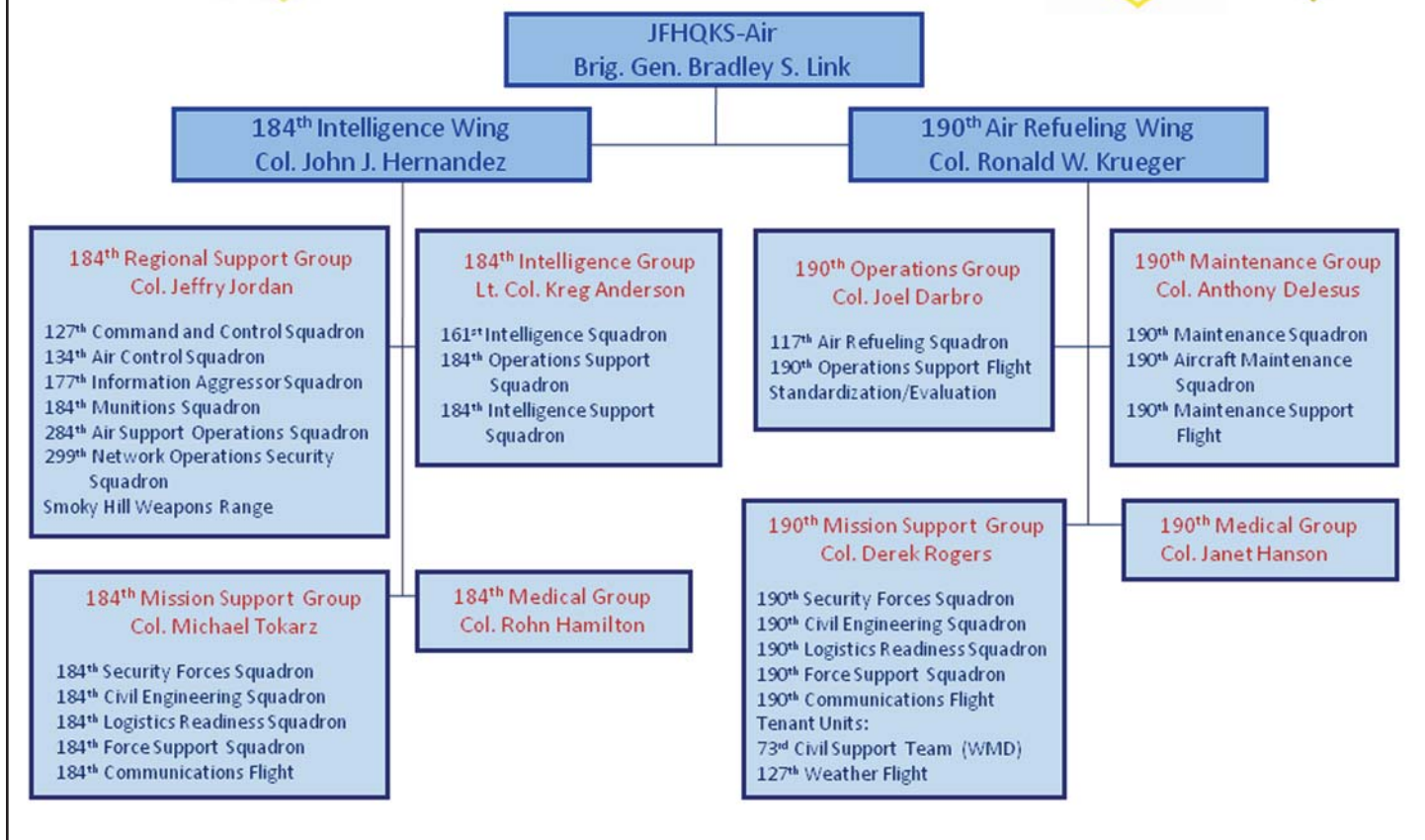
Capt. Patrik Goss



**In the Minuteman tradition,
I serve my community, state and nation
As citizen, soldier and airman
I am the Kansas National Guard**



Kansas Air National Guard



Kansas Air National Guard

Joint Forces Headquarters Kansas – Air Component

Headquarters in Topeka; 2,374 airmen authorized; 40 authorized at Headquarters

Brig. Gen. Bradley Link is the assistant adjutant general - Air and commander of the Kansas Air National Guard. The Joint Forces Headquarters Kansas - Air Component directs and coordinates the Air Component of the Adjutant General's Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Division of Emergency Management. Col. Hans Neidhardt is the director of staff - Air and Command Chief Master Sgt. James Brown is the command chief for JFHQKS - Air.

The Kansas Air National Guard is approximately 2,200 airmen strong. Headquartered in the State Defense Building, Topeka, it has two main units--the 184th Intelligence Wing, Wichita and the 190th Air Refueling Wing, Topeka. A detachment of the 184th Intelligence Wing operates the Smoky Hill Weapons Range, Salina.

The Air Component of the Joint Forces Headquarters Kansas provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies and provides evaluation, issue resolution and action recommendations.

The Kansas Air National Guard has a Recruiting and Retention workforce made up of a Recruiting and Retention superintendent and a health professional recruiter located at state headquarters, plus recruiters and retention officers assigned at both Air Guard wings at Forbes Field and McConnell Air Force Base. Senior Master Sgt. Troy Kyle serves as the Recruiting and Retention superintendent for the Kansas Air National Guard.

The 190th Air Refueling Wing in Topeka has three recruiters and one retention office manager for a wing with an authorized number of 944 and an assigned number of 901 effective Jan. 1, 2012. The 184th Intelligence Wing, Wichita, has four recruiters assigned with one retention office manager. The wing has an authorized number of 1,380 and an assigned number of 1,314, effective Jan. 1, 2012. This number includes approximately 64 members assigned to the 284th Air Support Operations Squadron in Salina, Kan., which now has one Recruiting and Retention noncommissioned officer. The state, as a whole, sits at 94.8 percent with its manning. The Kansas Air National Guard receives approximately \$50,000 a year for advertising and nearly \$52,000 for Operation and Maintenance.



**Brig. Gen.
Bradley Link**



Col. Hans Neidhardt



**State Command
Chief Master Sgt.
James Brown**



**Senior Master Sgt.
Troy Kyle**



184th Intelligence Wing

Located on McConnell Air Force Base, Wichita; 1,387 airmen authorized, including Smoky Hill Weapons Range, Salina

The 184th Intelligence Wing consists of four groups and a headquarters section, including the commander, vice commander, command chief master sergeant, wing executive officer, chaplain, comptroller, director of psychological health, historian, human resource advisor, staff judge advocate, inspector general, public affairs, safety, equal opportunity, command post and wing plans.

- Wing commander: Col. John J. Hernandez
- Wing vice commander: Col. Joseph M. Jabarra
- Wing command chief: Command Chief Master Sgt. Russell L. Brotsky

184th Regional Support Group

The Regional Support Group fields a uniquely diverse mission set comprised of tactical-to-national Command and Control, Cyber/Information operations, Weapons Range operations and Munitions Logistics. The RSG consists of the 127th Command and Control Squadron, 134th Air Control Squadron, 284th Air Support Operations Squadron, 177th Information Aggressor Squadron, 299th Network Operations Security Squadron, Smoky Hill Weapons Range and 184th Munitions Squadron. The RSG is the second largest group in the Air National Guard, with over 600 personnel authorized.

- Commander: Col. Jeffry J. Jordan

127th Command and Control Squadron

Mission: National-level communications support

- Supported 14 United States Strategic Command driven mission events, hosted Global Thunder 2011, completed a Defense Information Systems Agency exercise and became mission capable certified. These exercises and certifications ensure seamless and effective strategic connectivity for National Command Authority during peace time, as well as in natural disasters or emergencies.

134th Air Control Squadron

Mission: Operates a Control and Reporting Center, integrating a comprehensive air picture via surveillance radars and data links. This decentralized command and control provides threat warning, battle management, theater missile defense, weapons control, combat identification and strategic communications in the deployed environment.

- Deployed 84 personnel to Al Udeid, Qatar and Afghanistan in support of Operation Enduring Freedom and Air Defense of the Arabian Gulf. Controlled more than 300 missions and accomplished more than 400 tactical data link events

- Completed \$3.1 million project improving capability via new antenna, satellite and radar towers

284th Air Support Operations Squadron

Mission: Ensures the effective application of joint combat air power by training, equipping and deploying Tactical Air Control Parties.

- Supported predeployment training for the 146th Air Support Operations Squadron, Oklahoma National Guard and 37th Infantry Brigade Combat Team, Ohio National Guard, with courses including a Counter Insurgency Seminar, Leader



Col. John J. Hernandez



Col. Joseph M. Jabarra



**Command Chief
Master Sgt.
Russell L. Brotsky**



Members of the 184th Intelligence Wing collect donations for victims of the tornado that struck Joplin, Mo. A trailer was filled with items such as water, baby diapers and blankets before it was driven to the devastated city.



Col. Jeffry J. Jordan

Development Education for Sustained Peace and Leader Training Program

- Hosted “Operation Viking Strike,” a week-long close air support exercise at Smoky Hill Weapons Range

177th Information Aggressor Squadron

Mission: Train U.S. Air Force, Joint and Allied personnel by replicating current and emerging cyber threats

- Provided Information Operations threat/counter-threat training to more than 25,000 Air Force members
- Exercised network penetration, information collection and intelligence analysis during nine off-site missions, five Red Flag exercises, three Mobile Training Team events and five Combatant Command exercises
- Participated in two integrated missions with the Air Force Space Command Inspector General Team. First-ever collaborative efforts between Inspector General Teams and Aggressors, the events enhanced realism of inspection conditions and corrected DoD Global Information Grid vulnerabilities
- Facilitated improvement of the Host Based Security System, installed on all Department of Defense computers, by providing Opposing Forces/Red Teaming against McAfee software engineers and the Defense Information Systems Agency

299th Network Operations Security Squadron

Mission: Operate and defend the Air National Guard Enterprise Network, the largest single network entity in the Air Force, with over 120,000 accounts and infrastructure in 54 States and territories

- Provided 24/7 Secure Internet Protocol Router Network email support to more than 19,000 accounts, ensuring mission-critical communications to 89 Air National Guard Wings and 11 intelligence, surveillance and reconnaissance operations
- Successfully deployed Rights Management Service across the Air National Guard Enterprise, enabling efficient and secure administration of access rights. The Air National Guard was the first DoD network to implement this solution.
- Deployed and implemented information sharing tools including Office Communicator Service and Enterprise Remedy, enhancing effective communications capabilities across the Air National Guard domain

Detachment 1, Smoky Hill Weapons Range

Mission: Enhance warfighter combat capability by providing joint tactical air-to-ground and close air support training

- Completed \$895,000 Moving Target Strafe upgrade project, the longest moving strafe system in the nation
- Hosted numerous Air National Guard/U.S. Air Force, U.S. Army/Army National Guard, joint and coalition training events including Army Air Assault exercises, various Air Support Operations Squadrons, Army Aviation Regiment Close Air Support/Field Training Exercises, Kansas Army National Guard predeployment training and Canadian Joint Terminal Attack Controller qualification courses
- Hosted international Global Strike Command bomber competition. Aircraft from 19 different United States Air Force squadrons, including B-52s, B-1s and B-2s, participated in the 2011 Global Strike Challenge.

184th Munitions Squadron

Mission: Provides Combatant Commanders with munitions to meet worldwide contingencies. The unit is tasked to receive, inspect, maintain and deploy Standard Air Munitions Packages/Standard Tank, Rack, Adaptor and Pylon Packages.

- Performed short-notice deployment of over \$110 million in munitions, including 788 Hellfire air-to-surface missiles, 768 Joint Direct Attack Munitions Guidance Sets, 5,760 40mm Low-Velocity Grenades and 36 Laser-Guided Bomb kits to Operations Enduring Freedom, Odyssey Dawn/Unified Protector and Trident Reach II
- Deployed \$5.1 million in aircraft munitions carriage systems including 68 Guided Missile Launchers to Operation Enduring Freedom

184th Intelligence Group

Mission: Exploits airborne reconnaissance sensors and disseminates actionable intelligence directly to Combatant Commanders and warfighters in near-real time. The 184th Intelligence Group has 374 personnel and conducts imagery and



Staff Sgt. Alejandro Saldivar, 113th Air Support Operations Squadron, loads ammunition prior to firing his weapon during a predeployment training exercise at Smoky Hill Weapons Range in October 2011. Approximately 40 Tactical Air Control Party members trained on the Common Remotely Operated Weapon System.

signals exploitation from the most ergonomic and best-equipped intelligence infrastructure in the Air National Guard. The unit is comprised of the 161st Intelligence Squadron, 184th Operations Support Squadron and the 184th Intelligence Support Squadron.

- Commander: Lt. Col. Kreg M. Anderson
- The 184 Intelligence Group operates Distributed Ground Site Kansas (DGS-KS), conducting 24/7/365 intelligence, surveillance and reconnaissance exploitation operations for Central Command via one high altitude and two MQ-1/MQ-9 Combat Air Patrols.
- Made Air Guard/Air Force history in February by conducting the first mission management of a combat U-2 flight with an all-Air National Guard crew, composed of Kansas, Indiana and



The 161st Intelligence Squadron is one of three squadrons under the 184th Intelligence Group, which conducts 24/7/365 intelligence, surveillance and reconnaissance exploitation operations.

Massachusetts Guardsman, while deployed at Langley Air Force Base, Va.

- A second milestone was attained on June 13, when DGS-KS became the first Air National Guard site to initiate U-2 exploitation operations—Air National Guard crews exploited over 30 high altitude missions yielding dissemination of 5,460 images.
- Kansas Guardsmen contributed daily to the counter insurgency effort from Wichita.
- In FY11, supported missions in both Operations New Dawn and Enduring Freedom; 126 “in-garrison” activated personnel exploited 11,484 hours of video, producing 1,500 intelligence products. Identified over 43 improvised explosive devices; reducing friendly forces threat exposure. Supported engagements directly resulting in the neutralization of numerous high value insurgency leaders.
- Deployed four personnel to support MC-12W intelligence, surveillance and reconnaissance operations



Lt. Col. Kreg Anderson

184th Mission Support Group

Mission: Provides critical support elements needed to keep the wing prepared for both home station and deployed operations. The Mission Support Group goal is achieved through four squadrons, one flight and 300 personnel.

- Commander: Col. Michael J. Tokarz

184th Civil Engineering Squadron

- Deployed 37 personnel to Kuwait and Afghanistan to provide base operating support, senior airfield authority and critical infrastructure repair
- Completed multiple improvements at Smoky Hill Weapons Range, including a \$6 million project constructing state-of-the-art range facilities
- Awarded the “Leadership in Energy and Environmental Design Gold Certification” for Smoky Hill Weapons Range facilities
- Completed more than 165,000 square feet of energy-efficient closed-loop ground source heat pump geothermal heating, ventilation and air conditioning upgrades
- Began construction of \$9 million consolidated Intelligence campus, adding more than 45,000 square feet of state of the art facility

184th Communication Flight

- Engineered and relocated the Smoky Hill Weapons Range commercial communications presence and associated military circuits to ensure a more robust network infrastructure for the 284th Air Support Operations Squadron and range
- Deployed three personnel to Southwest Asia in support of Operation Enduring Freedom

184th Contracting Office

- Executed \$3.54 million in local contracts, oversaw \$1.5 million in credit card purchases -- 90 percent made in the local economy
- Identified as Superior Performers during Air Combat Command Unit Compliance Inspection



Col. Michael J. Tokarz

184th Force Support Squadron

- Enlisted 158 new members, increasing unit strength to 93.7 percent; achieved 94.5 percent retention rate
- Coordinated bonus payments totaling more than \$1.4 million in cash and student loan payments of more than \$116,000
- Deployed five Force Sustainment personnel to Southwest Asia
- "Standard of Excellence" with outstanding results during Air Combat Command Unit Compliance Inspection

184th Logistics Readiness Squadron

- Maintained a wing inventory accuracy rate of 99.8 percent while processing 100,000 supply transactions
- Executed three Air Expeditionary Force deployments; 200+ personnel, 176 tons of cargo deployed on time with zero discrepancies
- Five individuals and four sections received superior performance awards during Air Combat Command Unit Compliance Inspection.

184th Security Forces Squadron

- Provided 11 Security Forces personnel to support the 2011 governor's inauguration ceremony
- Provided more than 420 man-hours of security detail during the open house at Smoky Hill Weapons Range
- Augmented the 127th Command and Control Squadron--supported United States Strategic Command mission and critical exercises

184th Medical Group

The 184th Medical Group executed its home-station mission of maintaining wing medical



Members of the 184th Medical Group board a cargo plane at the Combat Readiness Training Center, Alpena, Mich.

readiness by providing medically trained personnel to perform physical exams, aerospace medicine, dentistry and optometry.

- Commander: Col. Rohn H. Hamilton
- Actively recruited and accessed seven new health care professionals
- Deployed 45 personnel for field exercises at Alpena, Mich., Combat Readiness Training Center

- Individual deployments: five to Operation Enduring Freedom, one to Iraq and one to Alaska. In Afghanistan, Medical Group personnel provided medical support to the Kansas Guard's Agribusiness Development Team



Col. Rohn H. Hamilton



Members of the 284th Air Support Operations Squadron load vehicles and equipment on a C-17 cargo plane at Salina Regional Airport on Nov. 19, 2011. The Mississippi Air National Guard offered a C-17 from the 183rd Airlift Squadron to pick up and deliver the airmen and their equipment to Fort Irwin, Calif.



Master Sgt. Shad England inspects a new missile countermeasure system developed by Northrup Grumman and tested by the 190th Air Refueling Wing.

190th Air Refueling Wing

Located on Forbes Field, Topeka; 944 airmen authorized

Mission: Using the KC-135R Stratotanker, the 190th Air Refueling Wing provides in-flight refueling to extend the flight range of fighters, bombers and other aircraft. The 190th ARW is assigned 12 KC-135Rs and has more than 980 Air Guardsmen providing combat surge capability for our nation and support of civil authorities for the state of Kansas

The 190th ARW is comprised of four main organizations, two tenant/geographically separated units, as well as the wing headquarters. The wing headquarters contains the offices of the wing and vice commander, command chief, community relations, anti-terrorism, family programs, judge advocate general, chaplains, comptroller, safety, equal opportunity, public affairs, human resources, historian, command post, wing inspector general and wing plans.

- Wing commander: Col. Ron Krueger
- Vice wing commander: Col. Jay Selanders
- Senior noncommissioned officer: Command Chief Master Sgt. Brian Saunders

190th Operations Group

190th Operations Group is responsible for directing the flying and support operations for one KC-135R squadron, an Operations Support Flight and the Standardization and Evaluation Program.

- Commander: Col. Joe Darbro

117th Air Refueling Squadron

The 117th Air Refueling Squadron is the flying element of the 190th Air Refueling Wing. The 117th flies the K-135R Stratotanker. The KC-135R Stratotanker provides the core aerial refueling capability for the United States Air Force and has excelled in this role for more than 50 years.

190th Operations Support Flight

The 190th Operations Support Flight is responsible for operational services and support, training and mission ready personnel to the flying squadron, wing and higher headquarters so they can successfully conduct their wartime and peacetime mission.

190th Standardization/Evaluation

The Aircrew Standardization and Evaluation Program is the commander's tool to validate mission readiness and the effectiveness of unit flying, including documentation of individual aircrew member qualification and capabilities.

190th Maintenance Group

The 190th Maintenance Group provides responsive, reliable and resourceful maintenance for the 190th Air Refueling Wing. The 190th Maintenance Group is composed of three organizations whose unique missions directly contribute to the overall mission accomplishment of the group.

- Commander: Col. Anthony DeJesus

190th Maintenance Squadron

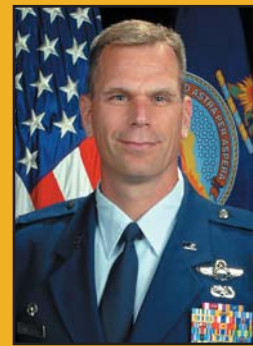
Provides aircraft component support to include fabrication, avionics and propulsion

190th Aircraft Maintenance Squadron

Provides support to the 117th Air Refueling Squadron in the generation of aircraft

190th Maintenance Support Flight

Responsible for aircraft maintenance staff functions required for the efficient operation of the Maintenance Group. These functions include the Maintenance Operations Center; Plans, Scheduling and Documentation; comprehensive Engine Management, Training Management; Maintenance Analysis; and Maintenance Plans and Programs.



Col. Ron Krueger



Col. Jay Selanders



Command Chief
Master Sgt.
Brian Saunders



Col. Joe Darbro



Col. Anthony DeJesus

190th Mission Support Group

The primary mission of the 190th Mission Support Group is to provide mission support and combat-ready airmen to the Air National Guard and worldwide expeditionary forces. These support services and activities include providing civil engineering, security, communications, personnel, services, contracting, supply and transportation support for Air National Guard, Army National Guard, civilian, dependent and retired personnel.

- Commander: Col. Derek Rogers

The 190th Mission Support Group is comprised of six organizations whose unique missions directly contribute to the overall mission accomplishment of the group.

190th Logistics Readiness Squadron

This squadron is responsible for supply, transportation, vehicle operations, aviation and ground fuels support and wing deployment operations.



The new Operations facility under construction at the 190th Air Refueling Wing in Topeka.

190th Medical Group

The mission of the 190th Medical Group is to provide timely quality medical evaluations to ensure wing members are physically fit to deploy; to implement effective industrial hygiene and preventative medicine programs; and to train medical staff to perform their duties at a medical treatment facility at a deployed location.

- Commander: Col. Janet Hanson

Tenant/Geographically Separated Units

127th Weather Flight

The mission of the 127th Weather Flight is to develop and maintain the capability to augment the 3rd Air Support Operations Group/Air Combat Command when mobilized. The specific mission of the 127th Weather Flight is to provide deployed weather support to both Army and Air Force operations anywhere in the world.

2011 Highlights

- The 190th Air Refueling Wing maintained an outstanding mission effectiveness rate, providing extensive air refueling and airlift support to every major air command. The wing flew more than 1,600 passengers, logging more than 6,100 hours and transferring more than 30 million pounds of fuel during this period.
- The 190th ARW was the Air Expeditionary Force lead Air National Guard tanker unit supporting Operations Iraqi and Enduring Freedom. More than 300 members deployed during a six-month AEF commitment to three locations in the Middle East, Pacific and Europe.
- Seven Civil Engineering Squadron personnel deployed to Iraq and five firefighters to Kuwait supporting Operation Iraqi Freedom and Operation Enduring Freedom.
- Eighteen members of the Security Forces Squadron provided security at Bagram Airfield, Afghanistan, supporting Operation Enduring Freedom.
- The wing provided 24/7 U.S. Strategic Command alert mission in support of the nation's nuclear preparedness with



Col. Derek Rogers

190th Security Forces Squadron

The Security Forces Squadron provides base defense and security of unit assets.

190th Civil Engineering Squadron

The Civil Engineering Squadron maintains installation facilities, manages construction and improvement projects, provides damage assessment and runway repair, provides fire protection services and emergency management functions.

190th Force Support Squadron

The 190th Force Support Squadron oversees force development/sustainment and recruiting and retention functions. It is also responsible for providing food, lodging, search and recovery and mortuary affairs functions.

190th Communications Flight

The flight is responsible for communications infrastructure, computers, telecommunications, wireless communications and information management and transport.



Col. Janet Hanson

an all volunteer force.

- The 190th Air Refueling Wing supported rotations to Geilenkirchen, Germany, supporting NATO Airborne Warning and Control System.
- The wing successfully completed an Air Traffic System Evaluation with an overall grade of Outstanding.
- The wing passed the Aircraft Standardization Evaluation with two Excellent ratings. The aircrew scored 99.9 percent and the boom operators scored 100 percent, an Air Mobility Command first.
- The 190th ARW was selected as the recipient of the 2010 National Guard Association of the United States Distinguished Flying Unit, recognizing the unit for its outstanding flying program and overall effectiveness.
- The 190th ARW partnered with Air Force Research Lab Air Vehicles Directorate, the only Air National Guard unit supporting the development of an Air Force measurement system for automated air refueling of unmanned aerial vehicles. Nineteen test missions were flown.
- The 190th ARW is a test-site for the Large Aircraft Infra Red Counter Measures system on the KC-135 fleet. The system is designed to improve the survivability of the KC-135 during a surface to air missile launch. The 190th ARW was



Senior Master Sgt. David S. Clampitt, a boom operator with the 190th Air Refueling Wing, lines up the refueling boom with the target aircraft trailing the tanker.



New light-emitting diode lighting packages enhance patient care during aeromed missions flown by the 190th Air Refueling Wing. The lighting system was installed and tested by the 190th's Maintenance Section. The system is being installed all across the Air Force air fleet.

the first unit to successfully fly operational Central Command mission with LAICM pod installed.

- The 190th ARW was the first Air National Guard unit to develop, test and employ a light emitting diode lighting system, enabling superior patient care during medical transport missions.
- The wing expanded its role in the community and with sister services in the Topeka area by hosting an all-military back-to-school supply giveaway. More than 430 backpacks filled with school supplies were provided to military families in need.
- The Friends of Forbes Emergency fund was established to provide short financial help to unit members in financial trouble. The wing partnered with Financial Peace University and state resources to ensure members are financially ready.
- Wing personnel raised more than \$2,500 for the American Cancer Society's Making Strides Against Breast Cancer fundraising walk and was the largest team at the event.
- The wing donated more than \$20,000 through the Combined Federal Campaign to help local, state and national charities.

Civil Air Patrol

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c) (3) corporation and by congressional charter is the auxiliary of the United States Air Force. In 1997, the Kansas Wing was placed, by legislation, under the Kansas Adjutant General's Department for administrative support and control of state resources and funding. The Civil Air Patrol is charged with three balanced primary missions: aerospace education, cadet programs and emergency services.

Aerospace Education

Aerospace education provides the CAP membership and Kansas communities with classroom materials, teacher training and other educational aids that promote the understanding of aviation and space programs. Kansas Wing members attend the annual meeting of the National Congress on Aviation and Space Education. Col. Tim Hansen was recognized for excellence in Aerospace Education in the seven state region in 2010.

Kansas Wing provides orientation flights for cadets in three programs: Civil Air Patrol, Air Force Junior ROTC and Air Force ROTC.

Cadet Programs

The Kansas Wing Cadet Program develops the potential of youth ages 12 to 21 through aerospace education, leadership training and physical fitness. Parents and educators credit the cadet program for communicating the importance of integrity, self-discipline and trust in their children's personal and professional success. Adult wing members help inspire and encourage cadets interested in the aviation industry or military careers. Cadet Programs personnel were recognized for excellence in the seven state region in 2011 and the cadet program was rated first in the region.

Emergency Services

Kansas Wing volunteer air and ground teams accomplish most of the search and rescue operations in the state. CAP works closely with the Kansas National Guard, Kansas Highway Patrol, Kansas Division of Emergency Management and other agencies during training and actual disaster relief operations. Civil Air Patrol support includes searching for missing persons, aircraft and emergency locator transponders, air and ground transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control and transportation of live human organs, blood and tissue.

Lt. Col. John Shelton was recognized as the top incident command staff officer in North Central Region for 2011.

Units and equipment:

- Chanute - one vehicle, one C-172 fixed wing aircraft
- Cherokee - one vehicle
- Cunningham/Pratt - one vehicle
- Ellsworth - one vehicle
- Emporia - two vehicles
- Junction City - two vehicles
- Lawrence - one vehicle
- Kansas City, Kan. - one vehicle
- Olathe - one vehicle, one C-182 G1000 fixed wing aircraft
- Salina - one vehicle; Wing Headquarters - two vehicles, two FEMA Trailers, one C-172 fixed wing aircraft
- Topeka - one C-182 fixed wing aircraft
- Wichita - one vehicle, one C-182 G1000 fixed wing aircraft



Col. Regina Aye



Maj. William Bickford from New Century Composite Squadron instructs a class of Civil Air Patrol cadets on communications at a search and rescue exercise held by the Kansas Wing in Salina April 28, 2011.

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Kansas National Guard



Joint Forces Headquarters Kansas -
Land Component

Topeka Joint Forces Headquarters Kansas TDA Battalion

JFHQ -Land Component
105th MPAD
137th Chaplain Spt Team
Rec and Ret Det

JFHQ - Air Component

1979th Contingency Contract Team
1989th Senior Contingency Contract Team
United States Property and Fiscal Office
Central Issue Facility

KS ARNG FMS
FMS #9
Combined Support Maintenance Shop



69th Trp Cmd
HHD, 69th Trp Cmd
Det 1, 137th Trans Co. (PLS)
Det 3, HHC, 2-137th Inf (CAB)

Army Air Support Facility #1
Det 37, OSA Cmd
102nd Mil Hist Det
35th Military Police Co
State Aviation Office

Forbes Field, Topeka



1st Bn, 108th Aviation
HHC (-), 1-108th Avn
Co A, 1-108th Avn
Co D, 1-108th Avn
Co E, 1-108th Avn
Det 3, HHC, 2-135th GSAB
Co G, 2-135th GSAB
Det 6, Co D, 2-135th GSAB
Det 6, Co E, 2-135th GSAB

190th Operations Gp
117th Air Refueling Sqdn
190th Operations Support Flt
190th Maintenance Group
190th Maintenance Squadron
190th Aircraft Maintenance Squadron
190th Maintenance Support Flight

73rd Civil Support Team (WMD)



190th Air Refueling Wing

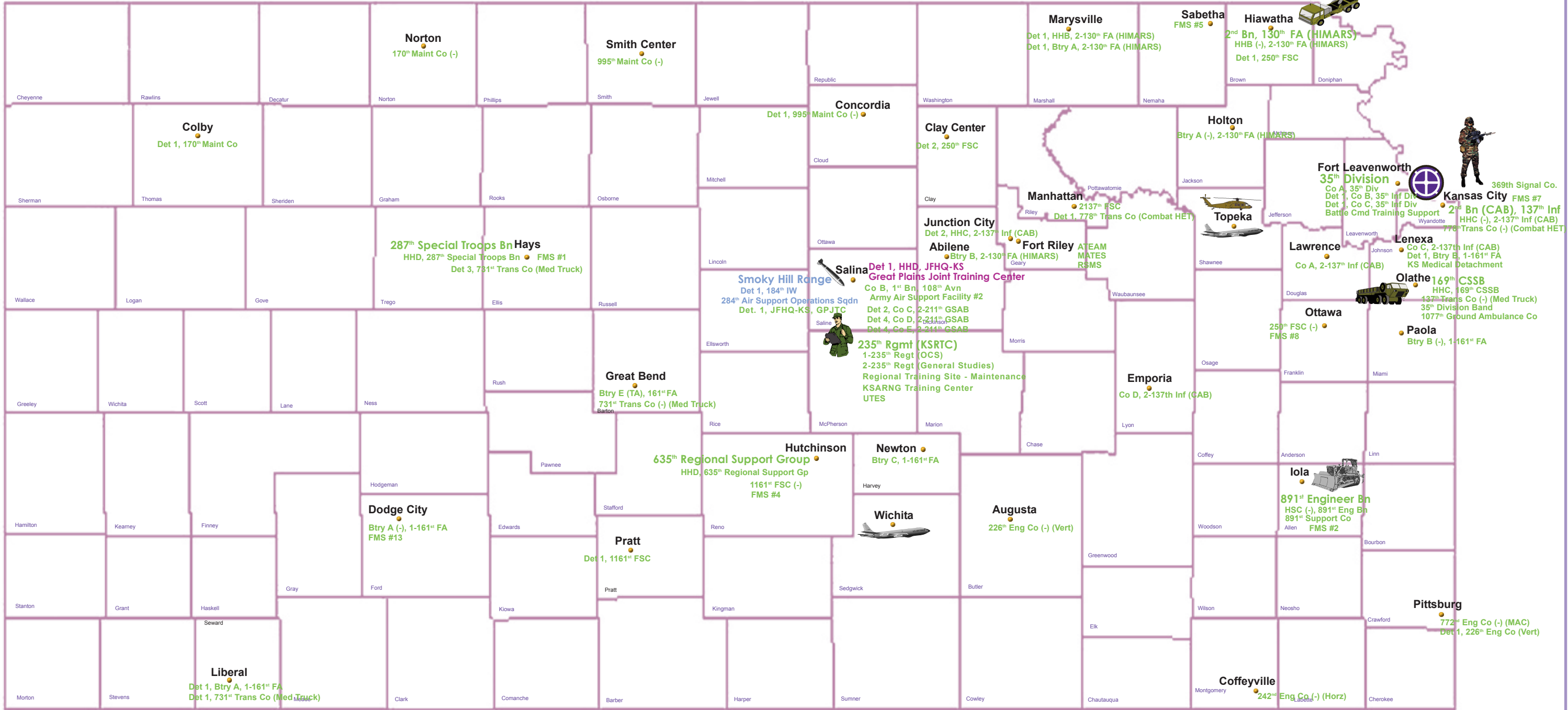
190th Mission Support Group
190th Logistics Readiness Squadron
190th Security Forces Squadron
190th Civil Engineering Squadron
190th Force Support Squadron
190th Communications Flight

190th Medical Group

127th Weather Flt



Joint Forces Headquarters Kansas -
Air Component



Legend

ATEAM = Advanced Turbine Engine Army Maint
ARW = Air Refueling Wing
Avn = Aviation
Bde = Brigade
Bn = Battalion
Btry = Battery
CAB = Combat Arms Battalion
Cmd = Command
Co = Company
CSSB = Corps Support Sustainment Battalion
Det = Detachment
Div = Division
Eng = Engineer

FA = Field Artillery
Flt = Flight
FMS = Field Maintenance Shop
FSB = Forward Support Battalion
FSC = Forward Support Company
GSAB = General Support Aviation Battalion
Gp = Group
HET = Heavy Equipment Transport
HIMARS = High Mobility Artillery Rocket System
HHB = HQ and HQ Btry
HHC = HQ and HQ Company
HHD = HQ and HQ Detachment
HHS = HQ and HQ Service Btry

HSC = Headquarters Support Company
HQ = Headquarters
Inf = Infantry
KSRTC = Kansas Regional Training Center
Lg = Logistics
MAC = Mobile Augmentation Company
MATES = Maneuver and Training
Equipment Site
Maint = Maintenance
Med = Medical
MP = Military Police
MPAD = Mobile Public Affairs Detachment

OCS = Officer Candidate School
Rgmt = Regiment
Rec and Ret = Recruiting & Retention
RSMS = Readiness Sustainment Maint Site
Spt = Support
Sqdn = Squadron
TA = Target Acquisition
TDA = Table of Distribution and Allowances
Trans = Transportation
Trp = Troop
UTES = Unit Training Equipment Site
WMD = Weapons of Mass Destruction

1st Bn, 161st Field Artillery
HHB, 1-161st FA

287th Sustainment Brigade
HHC, 287th Sustainment Brigade
Det 1, HHC, 2-137th Inf (CAB)
Co B, 2-137th Inf (CAB)
Det 2, 731st Co (Med Truck)
Det 2, 778th Trans Co (Combat HET)
FMS #3



Wichita

McConnell AFB, Wichita

184th Intelligence Wing

184th Regional Support Group
127th Command and Control Sqdn
134th Air Control Sqdn
177th Information Aggressor Sqdn
184th Munitions Sqdn
299th Network Operations Security Sqdn
184th Intelligence Group
161st Intelligence Sqdn
184th Operations Support Sqdn
184th Intelligence Support Sqdn

184th Mission Support Group
184th Civil Engineering Squadron
184th Communications Flight
184th Force Support Squadron
184th Security Forces Squadron
184th Logistics Readiness Squadron
184th Medical Group