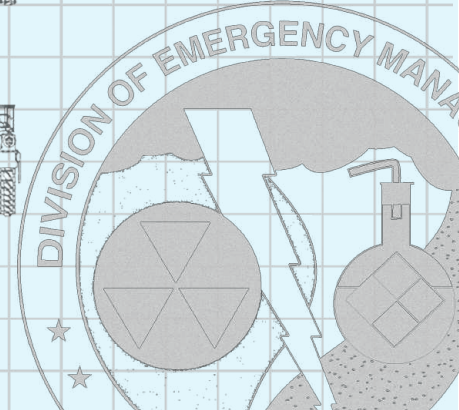
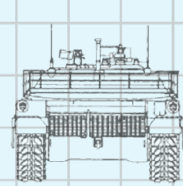
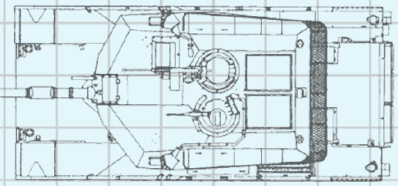
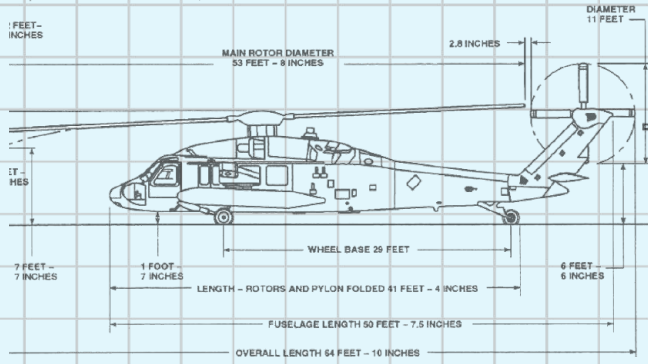
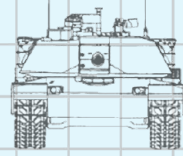
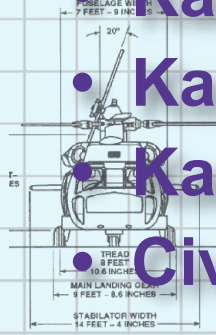


# The Adjutant General's Department Annual Report 2019

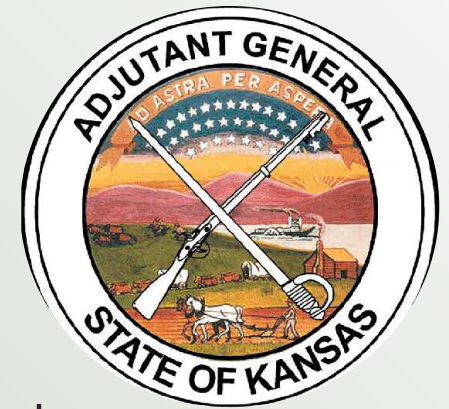
- Kansas Army National Guard
- Kansas Air National Guard
- Kansas Division of Emergency Management
- Kansas Homeland Security
- Civil Air Patrol



The Adjutant General's Department is responsible for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management, Kansas Homeland Security and administrative support of the Kansas Wing of the Civil Air Patrol.

## **Our Mission**

The Adjutant General's Department synchronizes multi-agency assets utilizing integrated planning; coordinates local, state and federal resources; and provides equipped, trained and ready Army and Air Forces, rapid emergency management response, and cohesive homeland security capability to protect life and property in our state and protect national interests from both Kansas and abroad.



# Contents

Overview 2019 . . . . .	2
Joint Forces	
Headquarters Kansas . . . . .	8
Directorates and Facilities . . . . .	11
Kansas Army National Guard . . . . .	22
Kansas Air National Guard. . .	46
Kansas Division of Emergency Management . . . .	60
Civil Air Patrol . . . . .	70
Fiscal . . . . .	72
State Employees . . . . .	74
State Budget Fiscal Support . . . . .	75



**Laura Kelly**  
Governor of Kansas



**Maj. Gen. Lee Tafanelli**  
The Adjutant General



## 2019 Overview

As with many years in Kansas, 2019 started off with a round of severe winter storms. Gov. Laura Kelly issued a State of Disaster Emergency declaration and the Kansas Division of Emergency Management activated the State Emergency Operations center in Topeka to a partial level, to monitor the weather and coordinate state emergency response operations.

The Kansas National Guard deployed Stranded Motorists Assistance Response Teams, which consisted of two High Mobility Multi-purpose Wheeled Vehicles and four Guardsmen per team, to three locations to aid local authorities, if needed, with the rescue stranded motorists.

In January, senior leaders attended an event at the Armenian Embassy commemorating the 27th anniversary of the establishment of the Armenian Armed Forces. The Armenian Government adopted the “On the Defense Ministry of Armenia” historic decision on Jan. 28, 1992, heralding the formation of the Armenian Army. In her remarks during the event, Deputy Assistant Secretary Laura Cooper acknowledged Armenia’s active involvement in the peacekeeping missions in Afghanistan and Kosovo and the 15-year partnership with the Kansas National Guard.

Gov. Laura Kelly issued a second declaration of disaster emergency in February due to another round of severe winter storms. KDEM activated the SEOC and the Kansas National Guard prepositioned 13 Stranded Motorist Assistance Response Teams.



**Widespread flooding plagued a number of Kansas counties in the early months of 2019.**



No sooner had the winter storms subsided than spring storms began in March, bringing with them heavy rains, high winds and tornadoes.

In the midst of all the heavy rains and flooding, nine tornadoes were reported in a single night. A destructive tornado, reported to be a mile wide, struck south-east Lawrence along US-59 the evening of May 28. Major damages were also reported in Linwood and Pleasant Grove. Other tornadoes were reported in Beloit, Bonner Springs, Collier, Eudora, Russell and Tip-ton. Search and rescue operations occurred throughout the night. Kansas National Guard assets were staged in Lawrence to assist local authorities and State Task Force 2 deployed to Lawrence to assist fire and rescue teams. The Kansas Wing of the Civil Air Patrol conducted aerial reconnaissance flights.

Soldiers of the 2nd Combined Arms Battalion, 137th Infantry Regiment and Battery C, 1st Battalion 161st Field Artillery returned in March from a year-long deployment to Southwest Asia in support of Operation Spartan Shield.

Even as many parts of the state were experiencing floods and flash floods, there was a high threat index for wildland fires in early April. The Kansas Division of Emergency Management asked the Kansas Army National Guard to deploy six UH-60 Black Hawk helicopters to several locations within the state to assist local fire departments. The helicopters were equipped with collapsible 660-gallon buckets used to draw water from local sources to drop on areas that are difficult for ground crews to reach. These aircraft were prepositioned in key locations to expedite assistance, should they be needed.

Rainfall continued almost unabated across the state for several weeks, resulting in a State of Disaster Emergency Declaration by Gov. Kelly. Many of the state's rivers and reservoirs passed the flood stage. Before the storms and flooding ended, more than 60 Kansas counties were included in the state disaster proclamation and more than 33 counties were included in a federal disaster proclamation signed by President Donald Trump.



**Soldiers of the 2nd Combined Arms Battalion, 137th Infantry are welcomed home after a year-long deployment in support of Operation Spartan Shield.**

In May, members of the Kansas Division of Emergency Management and the Kansas National Guard Domestic Operations Support Section participated in a joint, interagency exchange with the Republic of Armenia under the State Partnership Program. The team, led by the U.S. Army Corps of Engineers' Civil-Military Emergency Preparedness Program, completed a comprehensive disaster preparedness assessment that describes Armenia's current all-hazards preparedness capacities and capabilities. The team developed a common picture of current national-level law, policies, plans and procedures, interagency coordination that support all-hazards preparedness and response, which will be relied upon as a foundation for future exchanges designed to enhance the all hazards emergency management capabilities of Kansas and Armenia.



**Soldiers of the 1st Battalion, 108th Aviation, trained with students studying medical disciplines at Washburn University Technical College in an April 10 exercise that tested their ability to rescue, stabilize and transport accident victims.**

ture of current national-level law, policies, plans and procedures, interagency coordination that support all-hazards preparedness and response, which will be relied upon as a foundation for future exchanges designed to enhance the all hazards emergency management capabilities of Kansas and Armenia.

Soldiers of the Kansas National Guard's 1st Battalion, 108th Aviation Regiment returned to Kansas in May after a year-long mission in support of Operation Spartan Shield and Operation Inherent Resolve, where they provided air movement, air assault, and aeromedical evacuation support in the joint area of operations.

Due to severe flooding in northeast Kansas, the Kansas Army National Guard was tasked to provide potable water to the community of Lakeside Village in Ozawkie. Soldiers from the 891st Engineer Battalion and 2nd Combined Arms Battalion, 137th Infantry began delivering water on June 7 and completed the final deliveries on



Nov. 20, for a total of 167 days. They delivered approximately 4.6 million gallons of water, travelling over 22,000 miles, working weekends and holidays to provide water for the citizens of Lakeside Village.

The Kansas Air National Guard's 184th Intelligence Wing, Wichita, officially changed its name Aug. 1 to the 184th Wing. The wing's missions and capabilities include cyber operations, intelligence, surveillance and reconnaissance operations, command and control operations, as well as the requisite mission support and medical services associated with those operations.

Retired Brig. Gen. Robert E. Windham, was inducted into the Kansas National Guard Officer Candidate School Hall of Fame in a ceremony Aug. 24 in Salina. The ceremony was held in conjunction with the graduation and commissioning ceremony for Officer Candidate School Class 63.

In August, a delegation from Kansas met with the Armenian Commander of the Ministry of Defense's Human Rights and Integrity Building Center and discussed best practices regarding support services to service members and their families. As part of this initiative, the Kansas National Guard partnered with Girls of Armenia Leadership Soccer and Coaches Across Continents to host a three-day youth camp for military children living in the Tavush region. The curriculum developed by GOALS and CAC included games from CAC's Ask For Choice curriculum, creating a fun and safe environment where the participants could share their thoughts and feelings and participate in activities geared toward building confidence and developing life skills.

To help Kansans be prepared for emergencies, local, state and federal agencies took part in the annual Kansas Preparedness Day at the Kansas State Fair in Hutchinson on Sept. 9.

Kansas Preparedness Month is observed each September to place a special emphasis on reminding Kansans to be prepared for tornadoes, floods, wildfires, blizzards and other disasters by assembling an emergency kit and making emergency plans for homes and businesses.

Agencies and organizations participating in the Kansas Preparedness Day event included the Adjutant General's Department/Kansas Division of Emergency Management/Kansas National Guard, Kansas Department of Health and Environment, Kansas Highway Patrol, Kansas Department of Transportation, Kansas Fire Marshal's Office, Kansas Citizen Corps, Hutchinson Fire Department, Hutchinson Po-



**Participants in a three-day youth camp in Armenia's Tavush region enjoy a team-building exercise with Kansas Guardsmen in August.**



lice Department, Hutchinson Reno County Emergency Communications, South Hutchinson Police Department, Salvation Army, Reno Community Emergency Response Team, Reno County Emergency Management, Reno County Health Department, Reno County Sheriff's Department, Reno County Volunteers Organizations Active in Disasters, National Weather Service and the Federal Emergency Management Agency.

Two members of the Kansas National Guard were among five service members of the Topeka military community honored as Topeka Armed Forces Personnel of the Year at the Topeka City Council meeting Sept. 10. The annual awards are sponsored by the Topeka Military Relations Committee. This year's recipients, selected by their respective service branch, were Master Sgt. Beverly Claycamp, Kansas Army National Guard; Sgt. 1st Class Larry Bukacek, U.S. Army Reserve; Staff Sgt. Anthony Miller, United States Marine Corps; Yeoman Third Class Nathaniel Batoon, U.S. Coast Guard; and Chief Master Sgt. Ron Rindt, Kansas Air National Guard.

Maj. Gen. Lee Tafanelli and Fort Hays State University President Tisa Mason cut the ribbon opening a new Kansas National Guard office on the campus Oct. 8. The new office will be staffed by members of the Kansas National Guard Recruiting and Retention Battalion, who will provide members of the Fort Hays State community with information on the educational and professional benefits of enlisting in the Kansas National Guard.

"These partnerships between the Kansas National Guard and our state's community colleges and universities are mutually beneficial," said Tafanelli. "The men and women who attend these institutions are smart, eager and committed to improving their state and communities; they're just the sort of people we want in the Guard."

Soldiers and families of the Kansas National Guard's 169th Combat Sustainment Support Brigade were honored in a departure ceremony Oct. 20 in Kansas City, Kansas. Soldiers of the brigade's Headquarters and Headquarters Company deployed to



**Maj. Gen. Lee Tafanelli and Fort Hays State University President Tisa Mason cut the ribbon opening a new Kansas National Guard office on the campus Oct. 8.**



**The guidon of the 117th Medical Company is unfurled during the activation ceremony for the unit Nov. 2.**

Afghanistan, where they are responsible for the logistics and sustainment for forces operating in the southern half of the country.

The 117th Medical Company was activated Nov. 2 during a ceremony at the Heartland Preparedness Center in Wichita.

Maj. Judee Cordell, company commander, said the unit's mission will be to provide emergency medical treatment at the point of injury of a service member and to return them to duty or evacuate them to higher levels of care depending on their injury. The unit can also provide emergency and routine mental health and dental care.

The Kansas National Guard added three new names to its roster of distinguished Guardsmen during an induction ceremony for the Kansas National Guard Hall of Fame Nov. 3. This year's inductees were the late Capt. James A. Naismith, the late Capt. William A. Smith and retired Command Sgt. Maj. Joseph C. Romans.

The Kansas Division of Emergency Management joined with Wolf Creek Nuclear Generating Station near Burlington, Coffey County officials and numerous other local, state and federal emergency response agencies in a two-day graded exercise Dec. 3-4. The exercise tested each organization's response capabilities in the event of a release of radioactive material from the nuclear plant. The first day was dedicated to emergency response measures and the second day involved protective measures in the aftermath of such a release.

# Joint Forces Headquarters Kansas

Located in Topeka

## The Adjutant General – Maj. Gen. Lee Tafanelli

- Exercises command and/or control over all assigned, attached or operationally aligned forces as a standing Joint Task Force within the state.
  - Provides situational awareness to federal and state authorities for developing or ongoing emergencies and activities.
  - Provides trained and equipped forces and capabilities to all 15 Emergency Support Functions as identified in the Kansas Response Plan.
  - Serves in a supporting role to the local incident commander.
- Oversees the activities of the Adjutant General's Department, including providing personnel administration and training guidance for more than 6,400 soldiers and airmen in the Kansas Army and Air National Guard.
  - Director of the Kansas Division of Emergency Management. Guides a professional core of personnel that prepare for and respond to disasters. The division provides guidance and training to 105 county emergency managers and their staffs.
  - Director of Kansas Homeland Security.
  - Has oversight of budget and administration of the Civil Air Patrol.

## State Command Senior Enlisted Leader – Command Chief Master Sgt. Maurice Williams

- Manages the enlisted force and represents their interests at all levels of local and state government and to the Kansas public.
- Serves as the personal advisor to the Kansas adjutant general on all issues regarding the professional development, readiness, training, utilization, health, morale, and welfare of the enlisted members of the Kansas Army and Air National Guard.



**Maj. Gen.  
Lee Tafanelli**



**Command Chief  
Master Sgt.  
Maurice Williams**



### **Chief of Joint Staff – Brig. Gen. David Weishaar**

- Responsible for the integration of the Kansas Army and Air National Guard forces for homeland security missions and for organizing, training, equipping and deploying National Guard forces to support a local incident commander in a disaster response.
- Commander, Joint Task Force-Kansas, for National Guard forces responding to events within the state. Also serves as the Title 10/Title 32 Dual Status commander in the event missions by federal forces are required within the state.
- Coordinates all Joint Staff programs in Kansas relating to Homeland Security, including state's quick/rapid reaction forces, Civil Support Team and other National Guard emergency response forces for natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.
- Supervises daily operations and activities of Army and Air elements of the Joint Forces Headquarters Kansas staff.
- Provides direction and oversight of all Joint Staff training and exercise planning.

### **J-2 Intelligence Directorate – Lt. Col. Charles Harriman**

- Provides intelligence assessments to the adjutant general and other senior state leaders to maintain situational awareness and assist in the planning and decision-making process regarding homeland security and anti-terrorism/force protection.
- Determines intelligence objectives and evaluates information requirements to manage intelligence sharing capabilities within state-level joint force operations.
- Primary focus on foreign threat assessment and analysis. Other areas of specific focus include support to the Kansas Intelligence Fusion Center, the State's Partnership Program with Armenia and Military Assistance to Civil Authorities missions. Primary intelligence oversight advisor within the Kansas National Guard.
- Serves as a channel of communication between the adjutant general, National Guard Bureau, and Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense, the Kansas National Guard and the state.



## J-5/7, Directorate of Strategic Plans and Policy/

### Joint Education, Training and Exercises – Lt. Col. Fran Oleen

Mission - Strategic Plans and Policy: Conducts strategic planning and policy development for the Kansas National Guard, including exploring projected threats, opportunities and trends. Assists the adjutant general in developing the department's long-range goals, future military and civil support strategies, and drafting the agency's Strategic Plan.

Mission - Joint Education, Training, and Exercises: Develops and manages joint training and exercises. Plans and conducts training for the Joint Staff, manages statewide joint education programs, develops and coordinates interstate civil support exercises, tracks domestic operations training, and manages the Joint Training Information Management System.

- The Adjutant General's Department continued to operate under the four organizational values of Teamwork, Stewardship, Respect and Duty articulated in the Strategic Plan for fiscal years 2019-2024. The Directorate of Strategic Plans and Policy reviewed the plan to ensure it continues to convey the adjutant general's vision and intent and to focus the actions of the department.
- The Kansas National Guard trained Soldiers and Airmen in a joint interagency training event to operate brush trucks, water tenders, and ground support vehicles to increase the Kansas National Guard's wildland firefighting capabilities.
- The Kansas National Guard's Liaison Affairs and Crisis Coordination Element remained trained and available for response for disasters as a Joint Enabling Team. A Joint Enabling Team ensures that critical expertise is available at the request of a state to support crisis events or training exercises related to domestic operations or emergency response.
- In October, more than 40 service members and civilian emergency managers participated in a tabletop exercise regarding plans for response at the Wolf Creek Nuclear Generating Station.



Lt. Col. Fran Oleen

## JOINT OFFICES

### Directorate of Public Works - Col. Kenneth Weishaar

The Kansas National Guard operates in 315 buildings across the state, encompassing 4 million square feet (71 percent Army Guard and 29 percent Air Guard). These buildings and their infrastructure are located on 42,516 acres of grounds, including an 8,775-acre bombing range in Salina.

The Directorate of Public Works coordinates all Kansas National Guard facility operations and maintenance, and provides a central point of advice for current and future decisions relating to Kansas National Guard infrastructure.

The directorate supports the Kansas Army National Guard Construction Facility Management Office, the Kansas Air National Guard 190th Air Refueling Wing's, and 184th Wing Civil Engineering offices. The directorate also provides coordination with military engineering commanders in the planning of military construction and training projects. The directorate also engages with nonmilitary Kansas municipal and state entities to identify and plan mutually beneficial partnership projects.

Col. Kenneth Weishaar is the director of Public Works and Sam Mryyan is deputy director. The directorate establishes specific strategic planning objectives for the Kansas National Guard facilities organization in support of the adjutant general's real property policy vision.

#### Strategic Planning

Planning and Programming section focused on several key areas, including estimating and forecasting required resources to accomplish statewide improvement of readiness centers to exceed fire code requirements associated with emergency shelters; updating the facilities-based master plan for collected National Guard activities in the Salina area; maintaining and improving partnership with Fort Riley regarding National Guard facilities for installation and identification of buildings for future missions on Fort Leavenworth. The section also worked on improving internal processes related to real property accounting, maintaining systems-based reporting requirements for federal and state owned assets, validating and rebalancing facility requirements between units and activities following unit moves and reception of new units.

#### Energy Program

In 2019, KSARNG received \$1.086 million in energy program funding. The KSARNG made significant energy consumption and cost-reduction efforts through the installation of various technologies, such as direct digital controls, LED lighting retrofits, and power factor correction. The strategic placement of generators, and improvements in electrical infrastructure and system operation efficiency enhance mission-critical resilience and security, two master plans, concentrating on Forbes Field and statewide facilities, were conducted and 418,910 square feet of energy and water audits were conducted. Vast reduction in water measures through in-house leak detection investigation and water bill analysis led to the conservation of more than two million gallons.



**Col. Kenneth  
Weishaar**





## Construction and Sustainment

The section contracted more than \$5.5 million in construction and design services in fiscal year 2018. Two major military construction projects are underway at Fort Leavenworth: a new 35th Infantry Division Readiness Center and a transient barracks building for the Mission Training Complex. Many of the projects awarded this year directly contribute to energy conservation and resiliency, including multiple generators and building system controls. The largest project is installing additional vaults at the Wichita North Readiness Center. This year also began designs for installation of fire suppression systems in all of our Readiness Centers.

## Environmental Program

The National Guard Bureau and contractor personnel conducted an Environmental Performance Assessment System environmental assessment of 25 KSARNG facilities in early November. Facilities were assessed for environmental compliance in 17 protocol areas, including air emissions; cultural resources; hazardous materials; hazardous waste; natural re-

## Two major construction projects were initiated at Fort Leavenworth in 2019.

sources; National Environmental Policy Act; noise; cleanup; pollution prevention; waste munitions; pesticides; petroleum, oil and lubricant management; solid waste; storage tanks; toxic substances; wastewater; and water quality. After the assessments, the KSARNG DPW-Environmental Management Branch office personnel began follow-ups on any noncompliance issues.

## Geospatial Information Systems

The migration to the most current spatial data standard was completed this year. The geospatial section is now fully operational under the Spatial Data Standards for Facilities, Infrastructure and Environment Version 4.0. A number of significant improvements have been made to the KSARNG web map application. The statewide map display is much quicker with a locally customized basemap gallery. The KSARNG floorplan viewer app now provides options to download floorplans in pdf and dwg file format. As of now, approximately 65 percent of the buildings displayed in the app provide options to download those plans.

## Human Resources Office - Col. Shayna Holman

Mission: To provide the full-range of quality personnel support to the full-time federal employees of the Kansas Army and Air National Guard within the Adjutant General's Department.

Trained specialists within the Human Resources Office support Army and Air National Guard personnel and functions, administering two separate and distinct personnel programs/systems; for Active Guard Reserve personnel and the federal civil service program, which includes dual status Title 32 Excepted Service employees, Title 5 Excepted Service employees and Title 5 Competitive Service employees.

The HRO areas of responsibility are to provide guidance and oversight in the hiring, staffing, employee entitlements, employee benefits, man-power, labor relations, civil service, Active Guard Reserve training and position classification. The office is responsible for the management and execution of the Army National Guard budget supporting technician pay, travel, training, awards and incentives, and Active Guard Reserve travel.

This year, the Human Resources Office continued to work through the Air National Guard's realignment efforts by creating more Active Guard Reserve positions to replace technician positions. Efforts have also been made on continuous updates to local policy as NGB releases instructions replacing technician personnel regulations.

The HR Staffing Section is implementing the new Onboarding System, giving new hires more ownership of their onboarding process. In the next year, there will be changes to the tracking system of all full-time employees as the National Guard moves from the Defense Civilian Personnel Data System to the Defense Civilian Human Resources Management System, a cloud-based system used by all federal agencies.

## Directorate of Military Support — Lt. Col. Larry Leupold

Mission: The Directorate of Military Support provides planning, military resources and operational support for implementation of the Kansas National Guard's Military Assistance to Civil Authorities mission, Civil Support Team, Counter-Drug Team, Anti-Terrorism/Force Protection Program, physical security for the Kansas National Guard and emergency support for Wolf Creek and Cooper Nuclear Generating Stations. Responsible for ensuring timely and effective National Guard deployment for natural or man-made emergencies to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property and preserving peace, order and public safety.

- During the last year, the KSNG supported the Kansas Division of Emergency Management's requests to assist with hurricanes, tornados, wildfires, winter storms and water shortages. More than 564 members of the Kansas National Guard responded to 10 separate disasters in and out of Kansas. Additional wildland firefighting capabilities were established, including brush trucks, water tender and ground support which were validated in a joint interagency training event.



Col. Shayna Holman



Lt. Col.  
Larry Leupold

## **The Kansas National Guard Counterdrug Task Force**

The Kansas National Guard Counterdrug Task Force is a joint operation tasked with supporting the drug interdiction and counter-narcotics missions of law enforcement agencies and community based organizations within the state and across the nation. The Counterdrug Task Force's focus is on criminal analyst support, counter-threat finance analysis, and occasional support to community-based organizations focused on the prevention and recovery of narcotics use and addiction.

In 2019, the Kansas National Guard Counterdrug Task Force provided analytical support to 15 agencies across the state with six Air and 11 Army analysts. They provided enhanced communication between state and federal agencies. The Task Force analytical support led to multiple felony arrests and seizures of drugs, cash, weapons and vehicles totaling tens of millions of dollars in street value.

### **73rd Civil Support Team**

The 73rd Civil Support Team is a 22-person unit comprised of Active Guard Reserve personnel drawn from the Kansas Army and Air National Guard, which supports civil authorities at domestic incidents involving chemical, biological, radiological, or nuclear material by identifying agents/substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for additional support. This includes incidents involving the intentional or unintentional release of CBRN and natural or man-made disasters that result or could result in the catastrophic loss of life or property. The 73rd CST also conducts standby operations to ensure the safety of events in Kansas and throughout the United States and its territories.

The 73rd CST began the fiscal year by passing the semiannual AR North Technical Proficiency Evaluation. During the year, the team conducted joint collective field exercises with fire departments, hazardous materials teams, and bomb squads from Topeka, Kansas City, Overland Park, Manhattan, Dodge City and Ford County. Members of the team additionally facilitated individual and section level training with these and other fire departments in Kansas. The 73rd CST also planned and coordinated a backfill mission to Guam and a maritime exercise in Florida.

### **International Affairs**

Develops policy and formulates strategy for international security cooperation efforts in support of the National Guard Bureau, national military and national security strategies. Integrates National Guard capabilities into the Secretary of Defense Security Cooperation Plan, Combatant Commanders' Theater Security Cooperation Plan and Ambassadors' Mission Performance Plan.

Oversees the State Partnership Program, the International Officer Program and provides agency support services.

In July, the International Affairs Office hosted more than 114 international officers from 89 different nations in Topeka as part of a program designed to educate the officers on the role of state government and the role of the National Guard. The officers are in Kansas to attend the one-year, in-residence U.S Army Command and General Staff Officer Course at Fort Leavenworth. More than 8,000 international officers have been part of the college since 1894 with many going on to hold important positions in their countries. The Kansas National Guard partners with Fort Leavenworth on an annual basis to host this special event.



## State Partnership Program

The National Guard Bureau's State Partnership Program helps to support and assure our allies, deter aggression and build lasting relationships based on mutual respect. The program enhances U.S. national security by playing a critical role in efforts to build capacity and capability in strategic nations and regions throughout the world. Since 2003, Kansas has maintained a strategic partnership with the Republic of Armenia. The Kansas-Armenia partnership supports the security cooperation efforts of the U.S. ambassador to Armenia and the commander, United States European Command. The high level of cooperation enjoyed between Kansas and Armenia demonstrates the State Partnership Program's capability to simultaneously support the national military strategy, the priorities of the combatant commanders, and a partner nation's capacity to achieve a secure, peaceful, and prosperous future.



**A joint bilateral team of combat medics from Kansas and Armenia participate in a capstone exercise at the Armenian Combat Medic Academy as part of a peer-to-peer exchange of best practices regarding Tactical Combat Casualty Care instruction.**

In March, Ambassador Varuzhan Nersesyan and Defense Attaché Col. Arman



**Armenian Minister of Defense, H.E. Mr. Davit Tonoyan, and Armenian Ambassador to the U.S., H.E. Varuzhan Nersesyan, meet with Gov. Laura Kelly and Maj. Gen. Lee Tafanelli, the adjutant general, to recognize March 27 as Kansas-Armenia Partnership Day and discuss strategic plans to expand cooperation between Armenia and Kansas.**

Mkrtychyan accompanied Armenia's Defense Minister Davit Tonoyan on his visit to Kansas to acknowledge the 15-year partnership between the Republic of Armenia and the state. During the visit, the Armenian delegation accompanied by Maj. Gen. Lee Tafanelli, the adjutant general, met with Gov. Laura Kelly, who issued a proclamation to recognize March 27 as Kansas-Armenia Partnership Day.

In June, the State Partnership Program hosted a delegation from the De-

partment of State's International Narcotics and Law Enforcement Bureau at the U.S. Embassy in Armenia and the Armenian National Police Force. The visit focused on peer-to-peer exchanges of information on best practices between law enforcement agencies. Multiple partners throughout Kansas supported this exchange, to include the Kansas Highway Patrol, the Kansas Law Enforcement Training Center, the Kansas Division of Motor Vehicles, the Kansas City, Kansas, Police Department and the Topeka and Wichita Police Departments.

In August, the State Partnership Program hosted a delegation of Armenian combat medics. The peer-to-peer exchange included classroom time focused on instructor professionalization, refinement of tactics, techniques and procedures through exposure to the Medical Simulation Training Center at Fort Riley, collaboration with colleagues and partners at the University of Kansas Health Systems in Kansas City and partners at the Medical Education Training Center at Fort Sam Houston, located on Joint Base San Antonio, Texas. The Kansas National Guard and the Armenian Armed Forces work together on a regular basis to exchange information, increase knowledge and refine techniques in areas of administering emergency medical treatment to battlefield casualties; preparing patients for evacuation to next level of care; managing equipment and supplies for patient care; and, many other skills that save lives on the battlefield.

### **Inspector General — Col. Brian Hathaway**

Serves as an extension of the adjutant general by providing him with an independent and impartial assessment of the readiness, morale, welfare and discipline of the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct, as well as explains Army and Air Force systems, procedures and processes as they relate to issues.

Provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of Soldiers, Airmen, family members, federal civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases relating to Army and Air Guard activities.

Conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, chief of the National Guard Bureau and the services inspectors general.



**Col. Brian Hathaway**

## Senior Army Advisor — Col. Tacildayus Andrews

Col. Tacildayus Andrews is the Senior Regular Army Advisor for Kansas.

As principal advisor to the adjutant general and the Kansas Army National Guard, she advises and assists in matters pertaining to organization, administration, personnel, training, operations, logistics, readiness, force modernization and mobilization preparedness.

Serves as liaison between Kansas National Guard and 1st Army and represents the 1st U.S. Army commander. Serves as president or member of designated boards.

## United States Property and Fiscal Office — Col. Alan Soldan

The United States Property and Fiscal Office is a federal resource manager assigned to each state and is tasked to provide oversight of federal resources while supporting the adjutant general's federal mission to provide ready forces to the nation.

The USPFO reports directly to the chief of the National Guard Bureau and is responsible for the proper execution of federal resources including fiscal, property and real property in the state. The office receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations.

The USPFO is accountable and liable for all federal assets used by the Adjutant General's Department. It provides accounting and budget management services for program managers to ensure agency objectives are completed within appropriation and fund limitations. As the federal grants officer, the USPFO administers cooperative funding agreements between the National Guard Bureau and the Adjutant General's Department in support of the Kansas National Guard. The USPFO makes returns and reports on federal funds and property as directed by the chief of the National Guard Bureau and the appropriate service secretary.



**Col. Tacildayus  
Andrews**



**Col. Alan Soldan**



## SPECIAL PROGRAMS

### STARBASE

The Department of Defense STARBASE program captures students' interest in Science, Technology, Engineering and Mathematics at the elementary and middle school levels. Studies have shown that this is a pivotal time to intervene and prevent students from losing interest in STEM career fields. At Kansas STARBASE, students develop awareness of potential careers in STEM and discover what technical and educational competencies they will need to consider to obtain their goal.

Since 1993, Kansas STARBASE has been educating and preparing our youth to become innovators, researchers, teachers, and leaders by providing students with a 25-hour program of “hands-on, minds-on” approach to learning. Having five locations across the state, (Kansas City, Manhattan, Salina, Topeka and Wichita) allows the program to serve more than 5,000 students each year. STARBASE gives the students the chance to interact with military personnel to explore STEM careers and make application to the real world.

The Kansas STARBASE program extends outreach beyond the classroom to include area businesses and schools. STEM nights, robotics clubs, Girl Scouts, 4H Clubs, Veterans Day events, Kansas Reading Roadmap, Girls in STEM and STARBASE 2.0 all provide opportunities to showcase the STARBASE program in local schools and surrounding communities.

#### 2019 highlights:

- Kansas STARBASE collectively served 5,948 students
- Kansas National Guard members from the respective STARBASE locations volunteered 832 hours
- Kansas STARBASE collectively held 172 classes for fourth through sixth grade students
- Nine STARBASE 2.0 after school programs were held across the state for middle school students
- Continued partnership with Friends University and Baker University to provide workshops for teachers pursuing continuing education credits.



Students at the Manhattan STARBASE academy conduct an experiment.



## Advanced Turbine Engine Army Maintenance



**Dennis Bolte (right) explains the rebuild process of the AGT 1500 turbine engine to Maj. Gen. Lee Tafanelli (left) and Kansas Lt. Gov. Lynn Rogers.**

The ATEAM mission is to rebuild certified AGT1500 M1 Abrams tank engine and rebuild the X1100-3B cross-drive tank transmission and all related components. ATEAM is comprised of 52 Title 5 Federal Technicians and maintains 2,473 lines of repair parts for its mission. The ATEAM supports the National Guard and U.S. Army's Tank Command Foreign Military Sales Program. In fiscal year 2019, the ATEAM completed three Total Integrated Engine Revitalization Condition-Based Overhauls for the National Guard Bureau, and supported four Armor Brigade Combat Team field-training events and one National Training Center rotation with onsite support. ATEAM completed the first six of 133 overhauls for Foreign Military Sales to the Kingdom of Saudi Arabia.





**In the Minuteman tradition,  
I serve my community,  
state and nation  
As a citizen, soldier and airman  
I am the Kansas National Guard**



Joint Forces Headquarters Kansas - Land Component

Joint Forces Headquarters Kansas
HHBN JFHQ - Land Component
U.S. Property and Fiscal Office
Central Issue Facility
JFHQ - Air Component
KS ARNG FMS
Combined Support Maintenance Shop
Det 1, 137th Trans Co. (PLS)
35th Military Police Co

Topeka

69th Trp Cmd
105th MPAD
1074th Field Trial Defense Team
1174th Senior Trial Defense Team
1979th Contracting Team
73rd Civil Support Team (WMD)

Kansas National Guard



State Aviation Office
Army Aviation Support Facility #1
Det 37 OSA Cntd
2nd Bn, 641st Avn

Forbes Field, Topeka

1st Bn, 108th Aviation
NHC (I), 1108th Avn
Co A, 1-108th Avn
Co E, 1-108th Avn
Co G, 1-111th Avn
Det 5, Co D, 1-111th Avn
Det 6, Co E, 1-111th Avn
Co G, 1-111th Avn

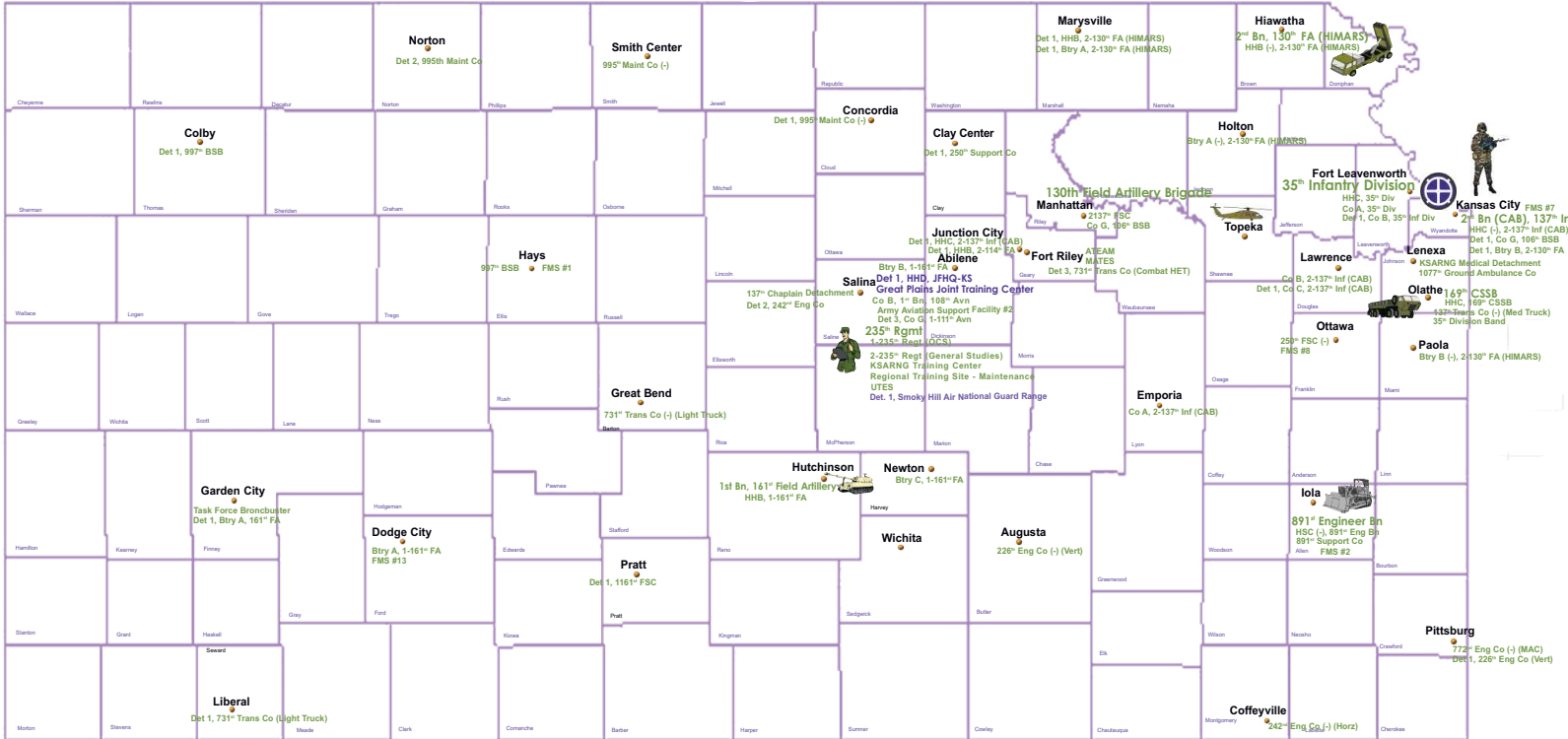


190th Air Refueling Wing

190th Operations Group
117th Air Refueling Squadron
190th Operations Support Squadron
127th Weather Flight
190th Maintenance Group
190th Maintenance Squadron
190th Aircraft Maintenance Squadron
190th Maintenance Operations Flight
190th Mission Support Group
190th Security Force Squadron
190th Civil Engineering Squadron
190th Logistics Readiness Squadron
190th Force Support Squadron
190th Communications Flight
190th Medical Group
Health Services Division
Aero Medical Division
Dental Division
Professional Services



Joint Forces Headquarters Kansas - Air Component



Legend

ATEAM = Advanced Turbine Engine Army Maint
Avn = Aviation
Bde = Brigade
Bn = Battalion
BSB = Brigade Support Battalion
HQ = HQ and HQ Btry
CAB = Combined Arms Battalion
Cmd = Command
Co = Company
CSSB = Combat Support Sustainment Battalion
Div = Detachment
Elt = Division
Eng = Engineer

FA = Field Artillery
FMS = Field Maintenance Shop
FSC = Forward Support Company
HIMARS = High Mobility Artillery Rocket System
HQB = HQ and HQ Btry
HQ = HQ and HQ Detachment
HQ = Headquarters
HSC = Headquarters Support Company
Inf = Infantry
ISR = Intelligence, Surveillance and Reconnaissance
Lg = Logistics
MAC = Mobile Augmentation Company

MATES = Maneuver and Training Equipment Site
Maint = Maintenance
Med = Medical
MP = Military Police
MPAD = Mobile Public Affairs Detachment
OCS = Officer Candidate School
Rgmt = Regiment
Rtc and Ret = Recruiting and Retention
RMSM = Readiness Sustainment Maint Site
Trans = Transportation
Trp = Troop
UTES = Unit Training Equipment Site
WMD = Weapons of Mass Destruction

Wichita

635th Regional Support Group
HHD, 635th Regional Support Gp

170th Maint Co (-)
Co C, 2-137th Inf (CAB)
FMS #3
Co B, Rec and Ret
1161st FSC (-)
330th Signt Co

Det 1, KSARNG Med Det
Det 2, 721st
Det 1, 242nd Eng Co
Transportation Co
117th ASMC

McConnell AFB, Wichita

184th Regional Support Group
134th Air Control Squadron
294th Air Support Operations Squadron
Smoky Hill Weapons Range
184th Intelligence/Surveillance/Reconnaissance Group
191st Intelligence Squadron
184th Operations Support Squadron
184th Intelligence Support Squadron
184th Det (21st MSB)
184th Cyberspace Operations Group
127th Information Operations Squadron
295th Network Operations Security Squadron

184th Wing

184th Mission Support Group
184th Security Force Squadron
184th Civil Engineering Squadron
184th Logistics Readiness Squadron
184th Force Support Squadron
184th Communications Flight
184th Medical Group
Health Services Division
Aero Medical Division
Dental Division
Medical Operations Division



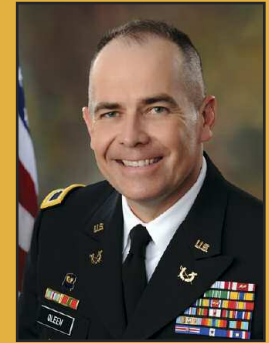
# Joint Forces Headquarters Kansas - Land Component

## Headquarters in Topeka

- Brig. Gen. Anthony Mohatt, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.
- Col. Matt Oleen is the chief of staff - Joint Forces Headquarters Kansas - Land Component.
- Chief Warrant Officer 5 Michael Smith is the command chief warrant officer - Joint Forces Headquarters Kansas - Land Component.
- Command Sgt. Maj. Steve Harmon is the senior enlisted leader - Joint Forces Headquarters Kansas - Land Component.
- More than 4,400 authorized Soldiers within Kansas. Headquartered at Forbes Field, Topeka, it has 38 armories and seven field maintenance shops, plus additional training and logistical support facilities throughout the state.
- Four brigade-level commands – 635th Regional Support Group, 69th Troop Command, 130th Field Artillery Brigade and 235th Regiment – and is the host state for the 35th Infantry Division.
- Oversees fiscal, maintenance, training, supply and repair facilities, including the United States Property and Fiscal Office, Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Combined Support Maintenance Shop and two Army Aviation Support Facilities.



**Brig. Gen.  
Anthony Mohatt**



**Col. Matt Oleen**



**Chief Warrant  
Officer 5  
Michael Smith**

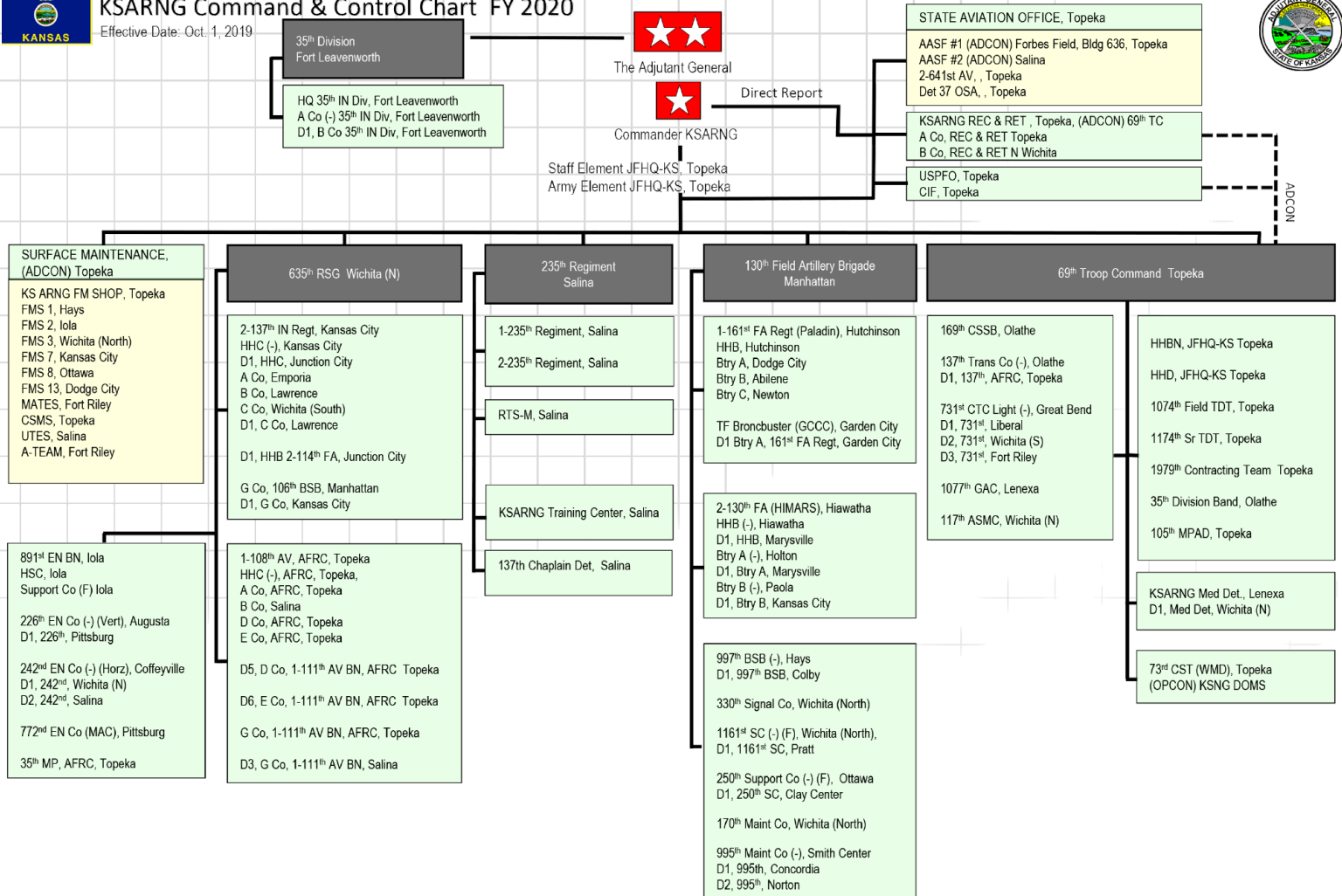


**Command Sgt. Maj.  
Steve Harmon**



# KSARNG Command & Control Chart FY 2020

Effective Date: Oct. 1, 2019



## G-1, Directorate of Personnel — Col. Paul Schneider

Mission: Manages and provides military personnel support to the Kansas Army National Guard through automated personnel systems and a variety of personnel support programs to balance retention and attrition management with the needs of the command.

- The directorate increases operational readiness of the command through retention and enhancement of Soldier care programs, such as equitable promotion systems, life insurance, health and dental care, military incentives, civilian educational programs and military awards programs. The directorate also has oversight of the officer and enlisted career management programs. This section provides personnel support to mobilizing and mobilized units as well as members on state active duty for disaster response.
- The directorate manages the organization's military archives records, which assists prior service personnel from all services in locating service records. It also oversees the Military Funeral Honors program, which provides honors for Army veterans. Upon a family's request, the team provides military honors for every eligible veteran at no cost to the family, to include at a minimum, the playing of taps, and the folding and presentation of the United States flag. During fiscal year 2019, Kansas provided honors to 896 veterans.
- The directorate collaborates with the State Surgeon's Office, which is responsible for medical readiness of approximately 4,400 Soldiers. The State Surgeon's Office also oversees the Psychological Health section comprised of two licensed, full-time mental health providers who guide and assist National Guard members and their families who may be experiencing effects associated with post-traumatic stress disorder and/or traumatic brain injury. The Director of Psychological Health assists military members and their families seeking advice, referral, guidance, and information about local and state resources to help with psychological health concerns.
- The directorate also has oversight of the Kansas National Guard Service Member and Dependent Support Team that works with Soldiers, Airmen, families, employers and communities. Kansas National Guard Service Member and Dependent Support Team is composed of the following programs: Joint Support Chaplain's Office, Child and Youth Program, Defense Enrollment Eligibility Reporting System, Employer Support of the Guard and Reserve, Family Assistance Centers, Family Readiness Program, Resiliency and Risk Reduction Program, Sexual Assault Response and Prevention, Substance Abuse Program, Suicide Prevention Program, Survivor Outreach Services, Transition Assistance Advisors, Yellow Ribbon Program, Personal Financial Consultant and Military OneSource.



Col. Paul Schneider



### **G-3, Directorate of Plans, Operations and Training — Col. Steve Denney**

Mission: Provide properly equipped, well-trained, agile Soldiers and units capable of prompt mobilization in the event of war, natural disaster, man-made catastrophe, and civil unrest.

- Provides guidance, resource prioritization and force generation to support commanders' training requirements aligned with a known or contingency demand to increase the readiness and lethality of the Kansas Army National Guard.
- Prepares, coordinates, authenticates, publishes, reviews and distributes written guidance for the KSARNG. This includes standard operating procedures, plans, orders, exercises and products involving contributions from other directorates.
- Provides resource prioritization to support commanders' collective training and Soldiers' individual training requirements in support of readiness objectives, professional development and mobilization load.
- Leads the force-generation process, which includes submission of commander's unit status report to the Department of the Army, management of the unit federal recognition process, integration of new equipment training/fielding and oversight of all mobilizations.



**Col. Steve Denney**

### **G-4, Directorate of Logistics — Col. Robert Wood**

Mission: Provides planning and resources necessary to maintain logistical support for operations of the Kansas Army National Guard. Serves as the principal staff officer and primary advisor to the adjutant general and chief of the joint staff for all logistics planning and operations.

- Develops logistics policies, budgets and prioritizes requirements to meet the mission goals as directed by the adjutant general. Responsible for the accountability, supply and equipment readiness of all units and Soldiers in the Kansas Army National Guard.
- Oversees all areas of command supply, maintenance, transportation, support of all Logistics Information Systems computers, and movement of Department of Defense assets throughout the state, ensuring that resource requirements are identified, documented and validated. Oversees the Surface Maintenance Manager, Senior Logistics Management Specialist, Consolidated Property Book Office, Command Supply Discipline Program, State Movement Control Center and Food Service Management for the Kansas Army National Guard.



**Col. Robert Wood**

### **Senior Logistics Management**

- Supervises and conducts the Command Supply Discipline Program, ensuring compliance with all applicable regulatory requirements by conducting an annual statewide inspection program with the purpose of instilling supply discipline, assist commander's in monitoring supply compliance, identify deficiencies and provide assistance to ensure deficiencies are corrected.
- Supervises the logistics processes that coordinate and authorize an annual federal expenditure of \$15.5 million to conduct training, including subsistence, lodging, transportation, fuel, and authorized expendable supplies in support of unit readiness and mission accomplishment.
- Tracks, reviews and audits financial liability investigations when there is a suspected loss or damage of federal property.
- Developed strategies to increase the KSARNG's wildland fire fighting capability.

### **Defense Movement Coordinator**

- The Kansas Defense Movement Coordinator supervises, plans, coordinates and controls all military convoys for the Department of Defense moving through the state. Creates and maintains traffic circulation plans in a state highway network database in coordination with the Kansas Department of Transportation that readily identifies routes suitable for convoy use.
- The DMC planned, coordinated and facilitated commercial transportation for the mobilization and demobilization of several KSARNG units, units mobilizing for annual training, warfighter exercises, and an external training evaluation event at the Joint-Regional Training Center at Fort Polk, Louisiana.

### **Surface Maintenance Management Office**

- Supervises all ground maintenance operations, maintenance programs, maintenance policy, and full-time maintenance personnel for the Kansas Army National Guard. The fiscal year 2019 budget for the SMMO was more than \$20 million.
- Responsible for the repair and equipment readiness of all KSARNG ground vehicles and equipment including trucks, trailers, tracked vehicles, engineer equipment, generators, weapons, missile systems, communication and electronics equipment. The SMMO's focus for 2019 was training and enhancing functionality within Global Combat Support System-Army, readiness of Focused Readiness Units, and deploying and redeploying Kansas National Guard Units.
- Supervises 10 separate maintenance facilities throughout Kansas and employs over 290 personnel.

### **Combined Support Maintenance Shop**

- Provides field-level and sustainment-level maintenance for equipment assigned to KSARNG units. Provides back-up maintenance support, on-site maintenance support, technical advice, and assistance to all Field Maintenance Shops, all KSARNG units and elements, both Army Aviation Support Facilities, and the United States Property and Fiscal Office Warehouse.
- Primary services include inspection, repair and classification of end items and components. Specialty services include maintenance of

small arms, communication; electronics; chemical, biological, nuclear radiological and explosive equipment; canvas repair; fabrication; carpentry; metal machining; and welding.

- Operates the Calibration and Repair Service facility responsible for coordinating the repair, maintenance, and calibration of 9,100 items, including chemical detection equipment and radiological equipment for KSARNG units.
- During the fiscal year, CSMS employees worked more than 20,000 direct labor man-hours, completing more than 2,300 work orders. The annual repair parts budget was more than \$800,000. The annual payroll was more than \$3 million. CSMS supported deploying and redeploying units for by servicing and repairing 300 pieces of equipment, and maintained the readiness of Focused Readiness Units.

### **Maneuver Area Training Equipment Site**

- Provides field and sustainment maintenance support to equipment assigned to Kansas Army National Guard units and Field Maintenance Shops. Accounts for and maintains a fleet of combat and combat-support vehicles, and issues them during training and field exercises. MATES supports more than 958 end items valued in excess of \$423 million.
- During the fiscal year, employees worked more than 36,385 direct labor man-hours and completed 3,260 work orders. MATES maintained more than 2,704 lines of repair parts valued at more than \$2.7 million. MATES Processed 6,845 ZPARK requisitions and over 55,000 repair parts, totaling \$4,583,779. Annual payroll is more than \$5.25 million.

### **Unit Training Equipment Site**

- Provides field maintenance and limited sustainment maintenance support for equipment to support training and mobilizations. Serves as a central location for emergency response equipment. UTES supports eight units, Army Aviation Support Facility #2, Great Plains Joint Training Center, and other Department of Defense and State agencies.
- During the fiscal year, UTES opened more than 335 work orders and expended more than 19,000 man-hours in conducting maintenance support operations. The facility manages and stocks more than \$175,000 of repair parts. UTES supported multiple units within the state for annual training and drill weekends.
- Through local purchase of Class IX repair parts, annual payroll and individuals utilization of the facility, the UTES contributes more than \$950,000 to the Saline County economy.

### **Field Maintenance Shops**

- Field Maintenance Shops perform field-level maintenance support on federal equipment issued to the Kansas Army National Guard, provide maintenance operations beyond the capabilities of owning units and conduct 75 percent of scheduled services for supported units.
- Provide support for heavy mobile and construction equipment repair, quality control, production control and repair parts. Routinely included in coordination plans to provide maintenance support to other Kansas Army National Guard, Army Reserve and active-duty units.



vide maintenance operations beyond the capabilities of owning units and conduct 75 percent of scheduled services for supported units.

- Provide support for heavy mobile and construction equipment repair, quality control, production control and repair parts. Routinely included in coordination plans to provide maintenance support to other Kansas Army National Guard, Army Reserve and active-duty units.

### **G-6, Directorate of Information Management – Col. Robert Stinson**

Mission: Provides planning, personnel and management necessary to oversee the Kansas Army National Guard network and integrate into all Army networks. Monitors the network in support of the state and federal command. Develops and manages the Kansas National Guard Cyber Security strategy. Implements and maintains command, control, communications, computer and information management architecture, standards, plans and programs to assure the confidentiality, integrity and availability of information and to provide responsive support to the Kansas National Guard, the Kansas Division of Emergency Management and Kansas Homeland Security.

- In 2019, the directorate completed the upgrade of \$1.6 million of infrastructure equipment throughout the state. This project replaced outdated routers and switches on the Kansas Army National Guard network with new Cisco equipment to meet Defense Information System Agency cyber security standards. DOIM completed an intensive Department of Defense Inspector General inspection to verify that the Kansas DOIM is complying with Red Team cyber security assessment recommendations and is maintaining standards with the Defense Information Systems Agency and Army Cyber Command policies and procedures. DOIM initiated an extensive wireless fielding project to install wireless access in all armories across the state. This project should be completed in 2020.
- In 2020, the DOIM will continue its focus on 1/3/5 year planning and strategy, life cycle replacement of equipment, information technology sustainment plan, cyber security readiness, customer service and Domestic Operations support.

### **G-8, Directorate of Resources and Accountability – Col. Jason Nelson**

- Provides guidance and direction for comptroller, supply and services, purchasing and contracting and property management. Provides resource management oversight, guidance, policy, procedures, performance metrics and operational contracting.
- Assists the United States Property and Fiscal Officer with ensuring that federal oversight and accountability pro-grams are in place and functioning properly to safeguard all federal funds, property, and real property issued to, under the control of or managed by the Kansas National Guard.



**Col. Robert Stinson**



**Col. Jason Nelson**

## State Army Aviation Office/Army Aviation Support Facilities - Col. David Barkus

- The State Army Aviation Office, directs, administers and supervises the Army National Guard aviation program, including aviation safety, aircrew and maintenance training, aircrew standardization and the aviation logistics program. This includes direct responsibility for supervising the Army Aviation Support Facilities and the Operational Support Airlift Detachment flight operations.
- The State Army Aviation Officer is the principal advisor to the adjutant general and staff on matters related to capabilities, limitations and operational capabilities of Army aircraft. The office has responsibility for the budgeting, funding, tracking, execution and reporting of the aviation training and maintenance program. It also provides command and control of aviation forces to support of civil authorities.
- The Army Aviation Support Facilities, located in Topeka and Salina, ensure that supported units sustain and



**Soldiers of the 1st Battalion, 108th Aviation practice connecting a slingload to a UH-60 Black Hawk helicopter.**



maintain individual pilot, crew chief and flight medic proficiency. The facilities maintain unit aircraft and ground support equipment to Department of the Army standards. As directed by the adjutant general, the AASF provides support to Homeland Security missions, including command and control, community support and over flight in support of damage assessment teams responding to state and national emergencies.

Headquarters at Fort  
Leavenworth

Training alignments with:

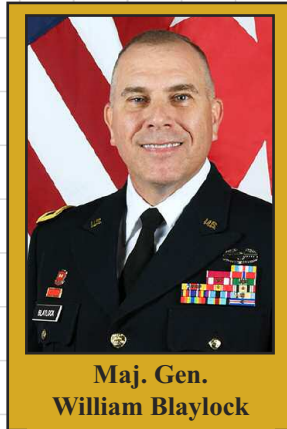
- 130th Field Artillery Brigade, Kansas
- 110th Maneuver Enhancement Brigade, Missouri.
- 35th Engineer Brigade, Missouri
- 35th Aviation Brigade, Missouri
- 230th Sustainment Brigade, Tennessee



# 35th Infantry Division

**Mission:** The mission of the 35th Infantry Division is to mobilize and deploy to a theater of operations and conduct operations in a combined or joint environment, supporting national command objectives. The division conducts military and civil support operations, including support and stability operations in an overseas environment or upon activation within the United States in support of federal and state agencies.

- Division commander: Maj. Gen. William B. Blaylock
- Deputy commanding generals: Brig. Gen. Robert D. Ferguson  
Brig. Gen. Kevin A. Fujimoto
- Senior noncommissioned officer: Command Sgt. Maj. Harold R. Whitley



**Maj. Gen.  
William Blaylock**

## 2019 Highlights:

- The 35th Infantry Division Headquarters participated in the 19-03 War Fighter Exercise at Fort Bragg, Jan. 28-Feb. 13. Approximately 168 Guard Soldiers from Kansas and Missouri supported the exercise.
- The division had a full change of leadership. Maj. Gen. William Blaylock assumed command on Sept. 8 and Brig. Gen. Kevin Fujimoto, Missouri National Guard, received his one-star rank the same day, becoming the deputy commanding general of sustainment. Brig. Gen. Doug Ferguson, Mississippi National Guard, is the new deputy commanding general of operations.
- Several employers of 35th ID Soldiers were recognized by both the Missouri and Kansas Employer Support of the Guard and Reserve in their annual awards banquets. The division received the ESGR St. Louis Arch award for its continued support and coordination of the program.
- Solidified partnerships during key leader engagements to support Total Army Integration. These partnerships create opportunities for 35th ID Soldiers to build on their knowledge and proficiency that will help the division in future training and deployments.

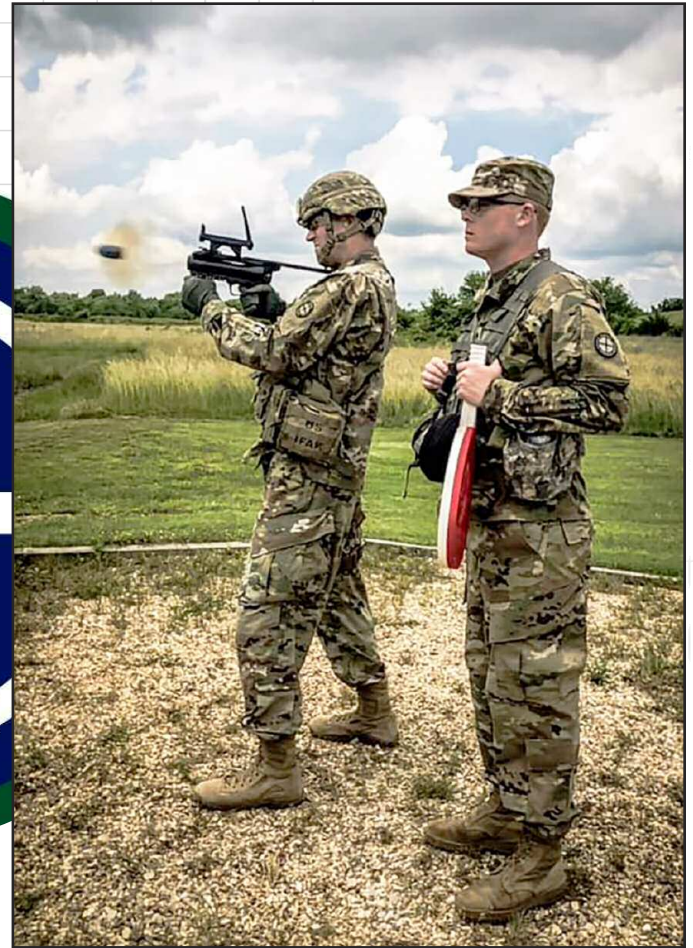
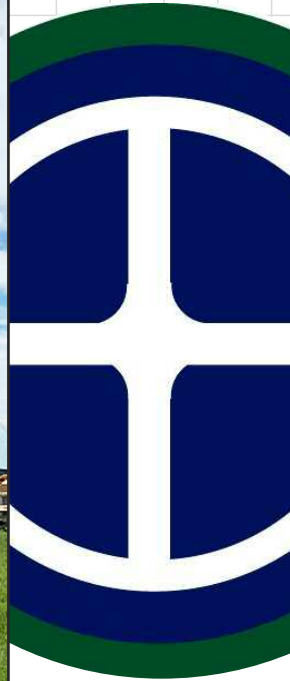


**Command Sgt. Maj.  
Harold Whitley**





**Soldiers from Company C received communications training at Camp Clark, Missouri during annual training in June.**



**Brig. Gen. John Rueger received training on an M320 grenade launcher at Camp Crowder, Missouri, in June.**



**Headquarters in Wichita  
Subordinate commands:**

- **2nd Combined Arms Battalion, 137th Infantry - Kansas City, Kansas**
- **1st Battalion, 108th Aviation - Topeka**
- **891st Engineer Battalion - Iola**



# 635th Regional Support Group



**Col. Robert Stinson Jr.**



**Command Sgt. Maj.  
Michael Haeffle**

**Mission:** The Regional Support Group is a deployable headquarters that manages base camps or base clusters with a population of 6,000 or more personnel. This mission requires a staff to provide human resources support, conduct intelligence assessments, coordinate base camp security, manage base utilities, develop plans for base construction and deconstruction, provide logistics support to include lodging, food, and fuel, and manage camp communications.

When not deployed, the RSG oversees assigned units during National Guard Civil Support missions. The 635th RSG also provides training, readiness and mobilization oversight of forces assigned to it.

- **Brigade commander: Col. Robert K. Stinson, Jr.**
- **Senior noncommissioned officer: Command Sgt. Maj. Michael W. Haeffle**

## 2019 Highlights

- In March, the brigade supported a response for Winter Storm Scott with Stranded Motorist Assistance Response Teams in Topeka, Emporia, Augusta and Iola.
- The headquarters hosted an armory open house in April at the Heartland Preparedness Center for students in the Wichita area. The event featured partner schools, first responders, National Guard equipment displays, and informational briefings on educational benefits available to members of the Kansas National Guard.
- More than 100 personnel within the brigade were activated in May and June for State Active Duty to support flood response activities across the state. The brigade headquarters provided mission command for the flood response during its annual training in June.

# 2nd Combined Arms Battalion, 137th Infantry Regiment

## Headquarters in Kansas City

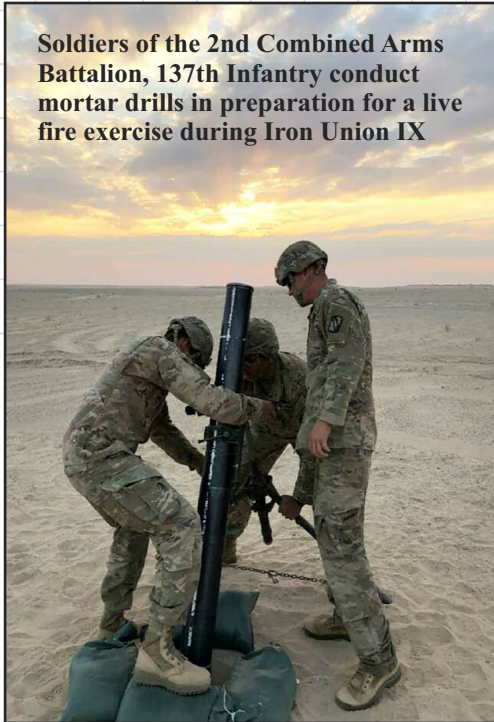
Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat and counterattack. The battalion operates the M1A2 System Enhancement Package version 2 Abrams Battle Tank and the M2A3 Bradley Infantry Fighting Vehicle.

- Battalion commander: Lt. Col. Darren L. Koberlein
- Senior noncommissioned officer: Command Sgt. Maj. Dwane S. Clifford

### 2019 Highlights

- The battalion conducted two Multinational Joint training exercises with the United Arab Emirates. Exercise "Iron Union VIII and IX" were joint military exercises with 155th Armored

**Soldiers of the 2nd Combined Arms Battalion, 137th Infantry conduct mortar drills in preparation for a live fire exercise during Iron Union IX**



**Soldiers of Company C, 2nd Combined Arms Battalion, 137th Infantry rehearse squad movement drills during Iron Union VIII in Kuwait.**

Brigade Combat Team Soldiers and the UAE forces that focused on combat readiness and interoperability.

- The exercises were conducted in Kuwait and UAE, vehicles included the French made Leclerc tank, Russian made BMP-3 Infantry Fighting Vehicle, M2A3 Bradley Fighting Vehicle and M1A2 Abrams SEP V2 main battle tank. The exercises included platoon and company level training events and concluded with combined live-fire exercises.

# 1st Battalion, 108th Aviation Regiment

## Headquarters in Topeka

Mission: Alert, mobilize and deploy to wartime theater of operations and conduct air assault and air movement operations as an integrated member of a combat aviation brigade. On order, conduct domestic operations in support of both federal and state agencies.

- Battalion commander: Lt. Col. Patrik W. Goss
- Senior noncommissioned officer: Command Sgt. Maj. Mark Seats

### 2019 Highlights

- In May, the 1-108th returned to Kansas from its nine month deployment in support of Operations Inherent Resolve and Spartan Shield. While deployed, the 1-108th Assault Helicopter Battalion consisted of Army National Guardsmen from Kansas, Texas, Minnesota and Utah. They worked with joint and multi-national forces enhancing partnerships. The Guardsmen flew nearly 8,000 hours using both rotary and fixed-wing aircraft out of nine different locations in the Middle East. They completed more than 100 aeromedical evacuations and facilitated the movement of more than 5,000 personnel, approximately 700 distinguished guests and nearly one million pounds of cargo.
- Company G, 1st Battalion, 111th Aviation Regiment, conducted a combined medical evacuation training event with Washburn Technical College in Topeka. The event was organized to simulate patient care given at point of injury during transport, delivery to an emergency room and transition to surgery.



Aircrews of the 1st Battalion, 108th Aviation fly a mission in support of Operations Spartan Shield and Inherent Resolve.



# 891st Engineer Battalion

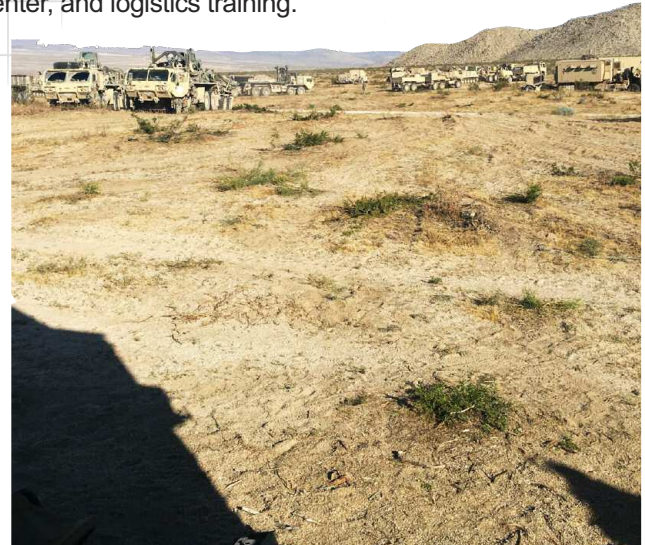
## Headquarters in Iola

The 891st Engineer Battalion trains to increase the combat effectiveness of the support brigades at division and corps level by accomplishing mobility, survivability and general engineering tasks. It has command and control of three to five assigned engineer companies and one forward support company that support other forces. On order, the battalion conducts stability and support operations for federal missions and support civil authorities for state and local missions.

- Battalion commander: Lt. Col. Justin Nusz
- Senior noncommissioned officer: Command Sgt. Maj. Christopher Hargis

### 2019 Highlights

- Annual training was held at Fort Riley July 13-27. Soldiers of the Headquarters and Headquarters Company conducted medical training, driver training, personnel training, battalion and company Tactical Operations Center, and logistics training.
- The 772nd Mobility Augmentation Company conducted a rotation to the National Training Center at Fort Irwin, California, in May. The Soldiers received training and evaluations on various mission essential tasks. The realistic training at the National Training Center gave the Soldiers a better understanding of team work and squad cohesion.
- During their rotation to the National Training Center, the 242nd Horizontal Engineer Company supported the 116th Brigade Engineer Battalion, Idaho National Guard, by providing engineer assets to support mobility, counter mobility and survivability operations. Dozer blade teams constructed approximately 2,000 meters of anti-vehicle ditches, 150 tank-fighting positions and numerous other obstacles.
- The 226th Vertical Engineer Company conducted its annual training at Fort Riley and Topeka July 13-27. Missions at Fort Riley included pouring a 30' x 60' concrete pad at Freedom Park hill and completing mobilization required training including Rail Load and Combat Life Saver courses. Missions at Forbes Field included breaking and removing a 50' x 80' concrete pad and removing a gazebo structure.



**Soldiers of the 772nd Mobility Augmentation Company set up at the National Training Center.**



Headquarters and subordinate units in Salina

- 1st Battalion, 235th Regiment
  - Officer Candidate School
  - Warrant Officer Candidate School
- 2nd Battalion, 235th Regiment
- Regional Training Site - Maintenance
- KSARNG Training Center
- 137th Chaplain Detachment



Col. Thomas Powers



Command Sgt. Maj. Ricky Baldwin

# 235th Regiment

Mission: Provide training oversight, quality assurance, scheduling and accreditation management for aligned units from 18 states. Provide resource management and other services to train Soldiers. The regiment also supports critical state and civil support missions.

- Regimental commander: Col. Thomas Powers
- Senior noncommissioned officer: Command Sgt. Maj. Ricky Baldwin

## Officer Candidate School/Warrant Officer Candidate School

In June, the 1st Battalion conducted Consolidated OCS Phase I training for 106 officer candidates in Salina, with 90 graduates. Training support included more than 120 staff and cadre from the six-state battalion and Fort Riley medical professionals. OCS Class 63 graduated six officer candidates in August. Warrant Officer Candidate School Class 19-001 graduated 11 candidates in September.

## Modular Training Battalion

The 2nd Battalion instructs courses for Unit Supply Specialist, Culinary Specialist, Culinary Specialist Advanced Leaders Course, Common Faculty Development-Instructor Course, Combat Lifesaver and Combat Medic Recertification. The Modular Training Battalion graduated 650 Soldiers from the Army National Guard and Army Reserve.

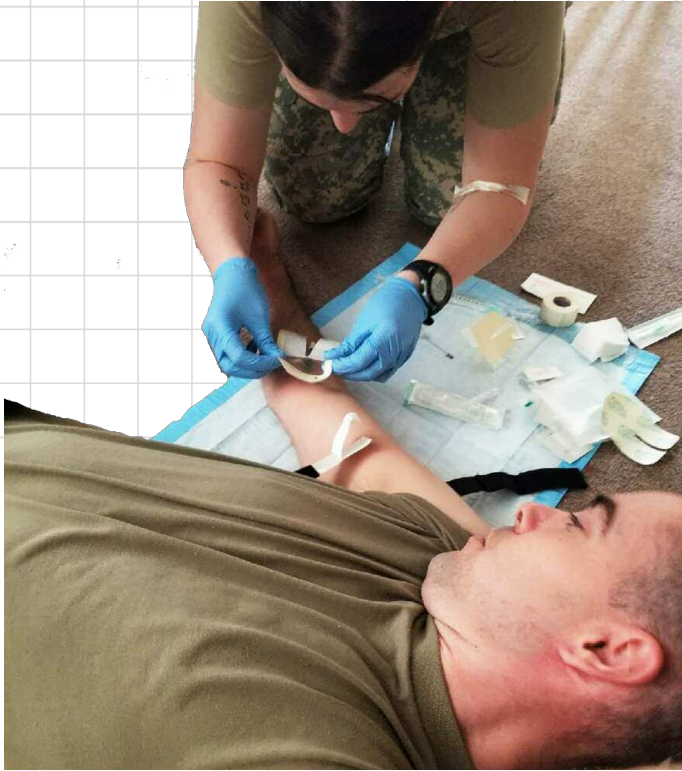
## Regional Training Site – Maintenance

RTS-M was the lead element for the Synchronous Training and Academic Credit partnership with Salina Area Technical College. To date, 13 Soldiers have earned a total of 458 college credits for military training conducted at RTS-M. In May, Staff Sgt. Tracy Marble became the first graduate of the program, earning an Associates of Applied Science. This year RTS-M trained 277 Soldiers from all three components.

## Kansas Training Center

Encompasses more than 3,500 acres. Provides state-of-the-art training simulators, computer labs and a full array of live-fire, automated familiarization and qualification ranges for small arms and land navigation courses.

This year, more than 53,000 service members and civilian partners were trained on live-fire, automated familiarization and qualification ranges for small arms, counter improvised explosive devices lanes, off-road driving courses and dismounted land navigation. Local partners including STARBASE, Kansas Highway Patrol, Salina Police Department, Kansas Department of Agriculture and many others, used the facilities to conduct training and educational classes.



A student in the Combat Medic Specialist Recertification Course practices inserting an intravenous tube.



RTS-M students sharpen their shielded metal arc welding technique.

# 130th Field Artillery Brigade

Headquarters in  
Manhattan

- 1st Battalion, 161st Field Artillery - Hutchinson
- 2nd Battalion, 130th Field Artillery - Hiawatha
- 997th Brigade Support Battalion - Hays



Col. Paul Schneider



Command Sgt. Maj.  
Ricky Matticks

Mission: To plan, prepare, execute and assess combined arms operations to provide close support and precision strike for Joint Forces Headquarters Kansas; corps, division, and brigade combat teams; and support brigades employing joint and organic fires and capabilities to support commanders' operational and tactical objectives.

- Brigade commander: Col. Paul Schneider
- Senior noncommissioned officer: Command Sgt. Maj. Ricky Matticks

## 2019 Highlights

- The brigade successfully conducted a major training event providing mission command for four battalions: 1st Battalion, 161st Field Artillery; 2nd Battalion, 130th Field Artillery; 1st Battalion, 129th Field Artillery (Missouri Army National Guard); 2nd Battalion, 114th Field Artillery (Georgia Army National Guard) and its logistical supporting element, the 997th Brigade Support Battalion. It controlled artillery fires during this multistate annual training live-fire exercise, safely firing 1,901 155mm high explosive rounds and 60 reduced range rockets.
- The brigade continued its Army partnership with Fort Riley's 1st Infantry Division Artillery through reciprocal support of warfighter exercises, collective training events, and leader development programs. Soldiers of the brigade augmented the 1st Infantry Division's staff in support of a European Command's Sabre Junction Exercise in Hohenfels, Germany.
- Soldiers of the brigade are actively engaged in global operations supporting the nation and state including Saber Junction 2019, support of Operation Spartan Shield in the Middle East, serving as observer controller/trainers to evaluate the 56th Stryker Brigade Combat Team during their sustainment training, providing intelligence analysis in support of the Southwest Border Mission and responding to multiple domestic response events in support of state and local governments during inclement weather.



# 1st Battalion, 161st Field Artillery

## Headquarters in Hutchinson

Mission: Provide mission command and deliver artillery support to the field artillery headquarters using the M109A6 self-propelled Paladin howitzer. Conducts Ready Reaction Force responsibilities to mobilize and deploy within 24-36 hours to provide site security, presence patrols, establish roadblocks, control civil disturbances and force protection for the 73rd Civil Support Team. Maintain personnel, equipment and operational readiness in support of foreign contingencies.

- Commander: Lt. Col. Michael McCoy
- Senior noncommissioned officer: Command Sgt. Maj. Darrian Campbell

### 2019 Highlights

- Annual training was conducted June 1-15 at Fort Riley. The howitzer crews conducted 66 fire missions, safely firing 521 rounds. The ammunition included 405 high-explosive projectiles, including 10 High Explosive Rocket Assisted projectiles, a first for this Battalion at Fort Riley. The crews also fired 60 smoke rounds and 56 illumination rounds.
- Battery C completed their mobilization in support of Operation Spartan Shield and Operation Inherent Resolve-Iraq this year. Soldiers assigned to the battery conducted security forces and Joint Multi-National Operations in Syria, the Kingdom of Saudi Arabia, Kuwait, and Jordan. The Soldiers returned to Fort Bliss, Texas, in March for demobilization and returned home by April.
- The battalion provided equipment and Soldier support to several community events, such as the Kansas State Fair in Hutchinson, Wichita River Fest, Dodge City Days, Burden Dayz, Central Kansas Free Fair at the Abilene fairgrounds and many other events. The battalion also provided color guards and guest speakers for several events throughout western Kansas and personnel in support of State Active Duty missions.



An M109A6 Paladin howitzer fires a round downrange at Fort Riley during annual training for the 1st Battalion, 161st Field Artillery.



# 2nd Battalion, 130th Field Artillery

## Headquarters in Hiawatha

Mission: The 2nd Battalion, 130th Field Artillery provides command, control, and administrative supervision of and service support for organic and attached field artillery units. On order, in times of natural disaster or emergency, the battalion provides military support to civil authorities as directed by the governor.

The battalion employs the M142 High Mobility Artillery Rocket System to deliver rockets to a range of 120 kilometers and missiles to a range of 300 kilometers. The HIMARS weapons system is a more agile and versatile system compared to the M270 Multiple Launch Rocket System. The HIMARS is also able to fire all MLRS munitions, including guided munitions, unlike the MLRS. HIMARS is transportable by C-130 aircraft and can be deployed faster, with more ease, and into areas previously inaccessible to heavier launchers like the MLRS M-270. It also incorporates self-loading autonomous features that have made HIMARS the premier rocket artillery system in the world.

- Battalion Commander: Lt. Col. Adam D. Krein
- Senior noncommissioned officer: Command Sgt. Maj. Gerald Gibson

### 2019 Highlights

- In 2019, the battalion focused on rebuilding the formation after two deployments and on reestablishing baseline tactical skillsets.
- In January, the battalion participated in several civil support missions during winter weather operations.
- In January, February and March, Headquarters and Headquarters Battery conducted field artillery safety testing, communications training, and artillery skills and proficiency tests in preparation to begin section level certification leading up to annual training.
- Annual training for the battalion was conducted in late June at Fort Riley. Twelve M142 HIMARS sections were successful in safely firing 60 M28 Reduced Range Practice Rockets. The battalion also focused on all other tactical tasks and conducted some strategic strength building operations.



**Soldiers of the 2nd Battalion, 130th Field Artillery fire a rocket during annual training at Fort Riley.**

# 997th Brigade Support Battalion

## Headquarters in Hays

Mission: Provide command and control of assigned and attached units, plan and manage logistics support to the 130th Field Artillery Brigade and supported maneuver battalions. On order, conduct domestic support operations for federal and state agencies to protect life and property within Kansas.

- Battalion commander: Lt. Col. Mark Mullinax
- Senior noncommissioned officer: Command Sgt. Maj. Linus Thuston

### 2019 Highlights:

- The 997th BSB activated elements of its subordinate units in support of the two major winter storms that struck Kansas. They also provided initial support to the extensive, multi-hazard flood event.
- The 995th Maintenance Company conducted its annual training from March 29 to April 12 at Fort Riley. The unit supported Maneuver Area Training Equipment Site and the Combined Support Maintenance Shop with backlog maintenance requirements.
- During annual training, the 170th Maintenance Company and the 330th Signal Company traveled to Fort Polk, Louisiana, from May 6-27. This combined exercise included 5,000 Soldiers from 22 states in support of the 86th Infantry Brigade Combat Team rotation 19-07. The 330th Brigade Signal Company supported the 169th Combat Sustainment Support Battalion with unsecured and secured tactical communications. The 170th Maintenance Company supported maintenance on 717 pieces of equipment used during the exercise. Their maintenance support resulted in 528 vehicles repairs and a \$1.25 million dollars in savings to the government.
- From June 1-15 in Fort Riley, the 997th BSB Headquarters and Headquarters Support Company and subordinate units provided direct and indirect logistical support for more than 850 Soldiers from four field artillery battalions. In total, the 997th BSB provided 17,547 meals, 9,350 Meals Ready-to-Eat, 35,000 gallons of fuel, more than 1,900 155mm rounds and 60 MLRS rockets throughout its largest combined live-fire exercise to date.



Soldiers of the 997th Brigade Support Battalion unload 155mm artillery rounds in support of field artillery battalions conducting annual training at Fort Riley.

# 69th Troop Command

Headquarters in Topeka

- 169th Combat Sustainment Support Battalion - Olathe
- 1979th Contingency Contracting Team - Topeka
- 1074th Field Trial Defense Team - Topeka
- 1174th Senior Trial Defense Team - Topeka
- 35th Division Band - Olathe
- 105th Mobile Public Affairs Detachment - Topeka
- KSARNG Medical Detachment - Lenexa
- 73rd Civil Support Team - Topeka



Col. Michelle  
Hannah



Command Sgt. Maj.  
James Fenton

**Mission:** The 69th Troop Command provides mission command and continuous support operations for assigned and directed organizations during federal missions. During state missions, it augments the Joint Operations Center and/or a joint task force to provide mission command of Kansas Army National Guard forces. Under state authorities, it commands, controls and supervises assigned Army National Guard units employed in support of civil authorities.

- Commander: Col. Michelle Hannah
- Senior noncommissioned officer: Command Sgt. Maj. James Fenton

## 2019 Highlights:

- Began Military Decision Making Process training for the brigade headquarters and 269th Brigade Support Battalion staffs. The training provided necessary overview of warfighting function responsibilities to prepare the unit to conduct MDMP on Defense Support to Civilian Authorities training in 2020. The brigade began preparing Soldiers on the upcoming Army Combat Fitness Test through comprehensive physical training sessions during drill.
- The 35th Infantry Division Band conducted multiple ceremonies for changes of command, the Hall of Fame and similar occasions. The majority of its training time went into preparation for their upcoming quadrennial organization readiness evaluation in 2020.
- The 169th CSSB prepared for its mission to Afghanistan by conducting command post exercises and re-organizing its staff to support multiple rotations in theater. The 169th CSSB culminated its training year with a JRTC rotation at Fort Polk, Louisiana.
- The 105th MPAD Soldiers provided public affairs coverage to Exercise Allied Spirit X in Germany, the annual TAG Shooting Match, Adjutant General's Army Physical Fitness Training Challenge, the KSNG Hall of Fame ceremony and other events.



# 169th Combat Sustainment Support Battalion

## Headquarters in Olathe

Mission: Provides mission command of units attached to the Combat Sustainment Support Battalion; synchronizes and controls execution of logistics operations. On order, conducts domestic support operations in support of state and federal agencies to protect life and property within Kansas.

- Battalion commander: Lt. Col. Dallas D. McMullen
- Senior noncommissioned officer: Command Sgt. Maj. Christina M. Escott

### 2019 Highlights

- The Headquarters and Headquarters Company, 169th Combat Sustainment Support Battalion, participated in the Joint Readiness Training Center 19-07 Exercise in support of the 86th Infantry Brigade Combat Team at Fort Polk, Louisiana.
- The Headquarters and Headquarters Company deployed to Afghanistan in October in support of Operation Freedom's Sentinel and Resolute Support.
- The 137th Transportation Company conducted annual training in Kentucky at the Bluegrass Army Depot. Tasks included convoy operations (connex and ammo haul) in an operational environment, establishment of a patrol base, and maintenance operations.
- 731st Composite Truck Company focused on sustainment gunnery during their annual training at Camp Guernsey, Wyoming, conducting dismounted crew-serve weapons familiarization and qualifications tables.
- 1077th Medical Company (Ground Ambulance) supported the 130th Field Artillery Brigade's Operation Big Bow at Fort Riley. The culminating event consisted of a mass casualty scenario.



**Soldiers of the 731st Composite Truck Company conduct dismounted crew-serve weapons familiarization training at Camp Guernsey, Wyoming.**



# Recruiting and Retention Battalion

## Headquarters in Topeka

Mission: Conduct continuous recruiting, retention and attrition management activities to achieve authorized end strength objectives and operational force readiness requirements.

- Battalion commander: Lt. Col. Trent Miller
- Senior noncommissioned officer: Command Sgt. Maj. Richard Haney

### 2019 Highlights:

- Recruiting achieved 520 first-time enlistments, 42 Soldiers from other service components and 54 new officers and warrant officers.
- Retained 644 qualified Soldiers.
- The battalion ranked #1 in market share increase.
- The battalion conducted Black Hawk orientation flights in eight communities across Kansas to build partnerships with community partners and educators. The events educated guests on the Army National Guard and the benefits it offers, then took them on a 20-minute ride aboard a Black Hawk helicopter. Current plans are to conduct eight more such events in 2020.
- Members of the Kansas Army National Guard Recruiting and Retention Battalion provide services to high schools and colleges across the state, including the Helping Everyone Achieve Respect anti-bullying campaign, career direction surveys, mentorship and guidance of JROTC programs across the state and the JROTC Cadet Leadership Camp in Salina.



**Participants in a community event at Fort Hays State University buckle in for an orientation flight aboard a UH-60 Black Hawk helicopter. The event was presented by the KSARNG Recruiting and Retention Battalion.**





# Joint Forces Headquarters Kansas – Air Component

## Headquarters in Topeka

- Brig. Gen. David Weishaar is the assistant adjutant general – Air and commander of the Kansas Air National Guard. The JFHQKS-Air Component directs and coordinates the Air Component of the Adjutant General's Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Division of Emergency Management.
- Lt. Col. David Young is the director of staff – Air
- Command Chief Master Sgt. William Stacey is the state command chief – Air.
- The Kansas Air National Guard has more than 2,300 airmen. The headquarters is at Forbes Field, Topeka, it has two main units: the 184th Wing, Wichita; and the 190th Air Refueling Wing, Topeka. A detachment of the 184th Wing operates Smoky Hill Air National Guard Range in Salina.
- The Air Component of the Joint Forces Headquarters Kansas provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.







# Kansas Air National Guard



★  
Commander  
Brig Gen David Weishaar  
CMSgt William Stacey



**184<sup>th</sup> Wing**  
Col Michael Venerdi  
CMSgt Sidney Colliatie  
McConnell Air Force Base  
Wichita



**190<sup>th</sup> Air Refueling Wing**  
Col Daniel Skoda  
CMSgt Von Burns  
Forbes Field  
Topeka

161st Intelligence Squadron  
184th Operations Support Squadron  
184th Intelligence Support Squadron  
184th Detachment (201 MSS)

**Intelligence  
Surveillance &  
Reconnaissance  
Group**

177th Information Aggressor Squadron  
299th Network Operations Security Squadron  
127th Cyberspace Operations Squadron

**Cyberspace  
Operations Group**

134th Air Control Squadron  
284th Air Support Squadron (Salina)  
Det. 1, Smoky Hill ANG Range (Salina)

**Regional Support  
Group**

Civil Engineer Squadron  
Security Forces Squadron  
Logistics Readiness Squadron  
Force Support Squadron  
Communications Flight

**Mission Support  
Group**

Health Services Division  
Aero Medical Division  
Dental Division  
Medical Operations Division

**Medical  
Group**

**Operations  
Group**

190th Operations Support Squadron  
117th Air Refueling Squadron  
127th Weather Flight

**Mission Support  
Group**

Civil Engineer Squadron  
Security Forces Squadron  
Logistics Readiness Squadron  
Force Support Squadron  
Communications Flight

**Maintenance  
Group**

190th Maintenance Squadron  
190th Aircraft Maintenance Squadron  
190th Maintenance Operations Flight

**Medical  
Group**

Health Services Division  
Aero Medical Division  
Dental Division  
Professional Services

## Headquarters in Wichita

- 184th Regional Support Group - Wichita
- 184th Intelligence, Surveillance and Reconnaissance Group - Wichita
- 184th Cyber Operations Group - Wichita
- 184th Mission Support Group - Wichita
- 184th Medical Group
- Det. 1, Smoky Hill Air National Guard Range - Salina



# 184th Wing



Col. Michael Venerdi

The 184th Wing provides combat-ready/support units to three major commands and two combatant commands as well as domestic operations support to the state of Kansas. Comprised of five groups and a headquarters section, the wing performs seven distinct missions. The headquarters section includes the commander, vice commander, command chief master sergeant, wing executive officer, comptroller, wing director of psychological health, historian, human resource advisor, staff judge advocate, inspector general, public affairs, safety, equal opportunity, command post, wing plans and the Information Protection Office. The 184th Wing executed 99.83 percent of a \$46 million total budget in fiscal year 2019.

- Wing commander: Col. Michael T. Venerdi
- Wing vice commander: Col. Jason L. Knobbe
- Wing command chief: Command Chief Master Sgt. Sidney D. Collatie



Command Chief  
Master Sgt.  
Sidney D. Collatie

## 184th Comptroller Flight

Mission: The 184th Comptroller Flight provides financial management services including military, civilian, and travel pay, to more than 1,317 wing personnel, manages multiple appropriations and types of workdays that make up the wing's budget, and advises all levels of leadership on financial and resource management issues to facilitate mission accomplishment.

# 184th Regional Support Group

Located in Wichita and Salina

Mission: The Regional Support Group fields a diverse mission set comprised of tactical-to-national command and control, and weapons range operations. The RSG consists of the 134th Air Control Squadron, 284th Air Support Operations Squadron and Detachment 1, Smoky Hill Air National Guard Range (Salina).

- Commander: Col. Joe A. Dessenberger.

## 2019 Highlights

- The 134th Air Control Squadron participated in United States Air Forces in Europe – Air Forces Africa exercise Spartan Shield hosted by the Warrior Prep Center in Heidelberg, Germany. The two-week exercise is a multinational large force employment interoperability exercise for NATO-28 training partners over a NATO Secret level network. The squadron was responsible for tactical level battle management and command and control for the entire area of responsibility and the cornerstone of the integration of various joint air and missile defense agencies exercising EUCOM concept of operations.



**Tech. Sgt. Andrew Jundt performs live-fire shooting during the 284th Air Support Operations Squadron yearly Viking Challenge.**

- The 284th Air Support Operations Squadron integrated with the 35th Infantry Division in support of War Fighter Exercise 20-3 at Fort Bragg, North Carolina. The ASOS and 35th ID planned multiple missions and combined air, ground, information, and electronic warfare operations across the battlefield during the multiday exercise.
- Smoky Hill Air National Guard Range hosted Jaded Thunder, United States Joint Special Operations Command's graduate-level close air support exercise. This was the fifth time that Smoky Hill hosted the event, which saw 232 sorties flown over six days.
- The Smoky Hill biannual Open House drew 8,760 attendees to the range to watch a variety of military aircraft, including Salina's own UH-60 Black Hawk helicopters from the 1st Battalion, 108th Aviation, perform combat training maneuvers.



# 184th Intelligence, Surveillance and Reconnaissance Group

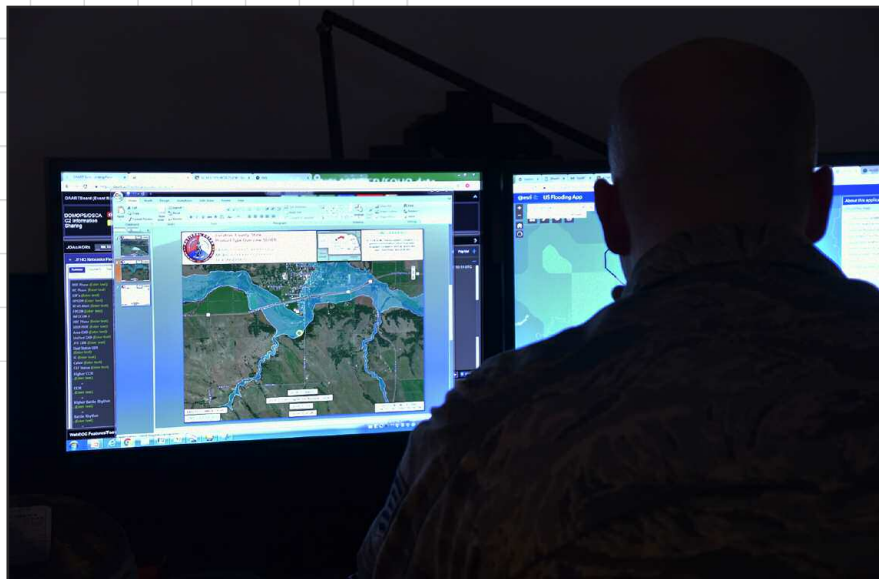
Located in Wichita

Mission: Use airborne reconnaissance sensors and disseminate intelligence directly to combatant commands and deployed warfighters in near-real time. The state support mission is to develop and field capabilities to help protect life and property when directed by the governor for civil support missions. Units of the 184th ISRG are the 161st Intelligence Squadron, 184th Operations Support Squadron and 184th Intelligence Support Squadron.

- Commander: Col. Jeffery R. Locke.

## 2019 Highlights

- The 161st Intelligence Squadron provided command and control for 190 U-2/RQ-4 combat ISR missions, conducted detailed exploitations of 14,882 imagery targets and generated 13,999 reports used to shape and execute national defense policy. Delivered 9,694 hours of full-motion video analysis during 476 tasked missions, developing 1,886 detailed intelligence products used by American and Coalition combat force.
- The 184th Operations Support Squadron hosted first McConnell Tactics Summit; 20 total force partners from eight mission sets met to facilitate integration of all capabilities available. Hosted training events for 13 USAF Weapons School students from across the Air National Guard, providing critical instruction and feedback, resulting in three students accepted to class 19B and two applicants for class 20A.
- The 184th Intelligence Support Squadron provided around-the-clock network and information technology systems support to intelligence, surveillance and reconnaissance operations.



**The 184th Wing activated seven Airmen in March to provide stateside emergency assistance to Nebraska in response to floods that swept through the Midwest. The Unclassified Processing Analysis and Dissemination team assigned to the 184th Wing provided timely, informative products to incident commanders so they could make well-informed, life-saving decisions.**

# 184th Cyberspace Operations Group

Located in Wichita

Mission: Deliver freedom of action in and through cyberspace to advance Air National Guard and Air Force missions. The group consists of the 127th Cyberspace Operations Squadron, 177th Information Aggressor Squadron and the 299th Network Operations Squadron.

- Commander: Col. Chris A. Snyder.

## 2019 Highlights

- 127th Cyberspace Operations Squadron conducted a Cooperative Vulnerability Penetration Assessment on the KC-46A during a two week hands-on assessment Sept. 9-20. The mission provided the Air Force Test and Evaluation Center a report identifying any potential cyber weaknesses that might prevent the Air Forces newest tanker from performing its assigned missions.



**Maj. Tristen Fries, director of operations, 177th Information Aggressor Squadron, speaks to industry professionals during the ICTechXPO at Wichita State University Tech in Wichita, Kansas, Oct. 18.**

- The 177th Information Aggressor Squadron provided adversary replication to U.S. and Allied network defenders in 10 combatant command exercises. Red team members provide training through network penetration, information collection and intelligence analysis targeting Blue Force vulnerabilities during multiple network and physical security assessments.
- 299th Network Operations Squadron completed Risk Management Framework packages for six Regional Operations Centers. This resulted in validated Approval to Operate decisions, allowing all Air National Guard wings to access and connect to the Air Force's network. Worked 24,500 Air National Guard Domain Enterprise trouble tickets across both non and secure internet protocol, providing mission assurance for 94 Air National Guard Wings and 140 geographically separated units on the Air Force Network.

# 184th Mission Support Group

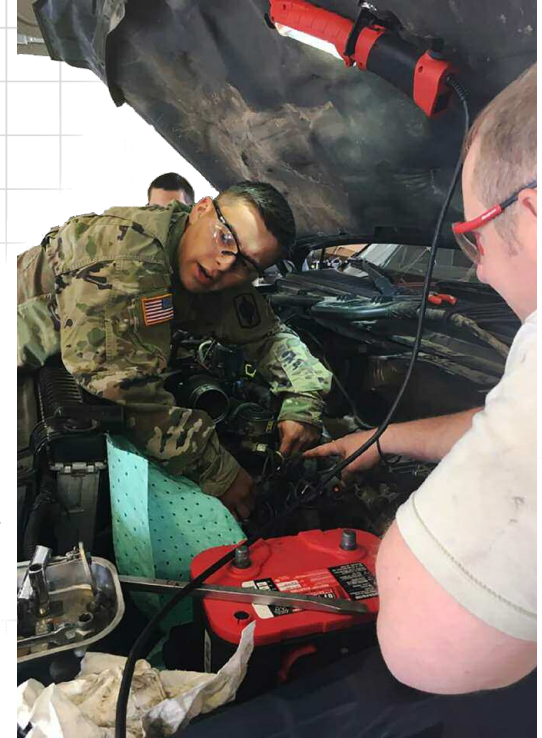
Located in Wichita

Mission: Provides critical support elements needed to keep the wing prepared for both home station and deployed operations. Units of the 184th MSG are the 184th Security Forces Squadron, 184th Logistics Readiness Squadron, 184th Force Support Squadron, 184th Civil Engineer Squadron, 184th Communications Flight and the Contracting Office.

- Commander: Col. Steven J. Smart.

## 2019 Highlights:

- The 184th Civil Engineering Squadron is constructing the largest Energy Resiliency and Conservation Investment Program Project in the Air National Guard at McConnell Air Force Base. This ERCIP Project includes 300 geothermal wells 400 foot deep for a closed loop geothermal heating and cooling system that will support five buildings. Estimated annual savings in utility and maintenance costs is \$328,190 per year and an energy savings of 11,043 million British thermal units per year.
- In April, 26 members of the 184th Security Forces Squadron participated in a joint event with the 184th Medical Group and 190th Security Forces Squadron in England.
- The 184th Communications Flight facilitated the connectivity for a building renovation in support of a new U.S. Cyber Command mission. It also oversaw the installation of a new Defense Information System Network node, solidifying the base's standing as an "IT mega-installation" enabling critical intelligence, surveillance and reconnaissance; cyber, and command and control missions.
- The 184th Logistics Readiness Squadron coordinated the roundtrip airlift of 81 wing personnel to Royal Air Force Lakenheath, providing medical specialists an opportunity to accomplish annual training while supplementing active-duty providers.



**Tech. Sgt. John Combs, 184th Logistics Readiness Squadron, instructs Spc. Ricky Burrows on the exhaust gas recirculation system of a diesel engine.**



# 184th Medical Group

Located in Wichita

Mission: The 184th Medical Group has home station support and expeditionary medical support missions. Home station support ensures the highest levels of individual medical readiness for more than 1,200 wing members. Expeditionary medical support projects forward medical capability into deployed settings. EMEDS are modular, scalable field hospitals that allows the Air Force to field medical capabilities ranging from small teams that provide skilled medical care for a limited number of casualties, to a large medical system that

can provide specialized care to a population at risk of more than 6,500.

- Commander: Col. Vonda M. Wigal.

## 2019 Highlights:

- Mobilized to Royal Air Force Lakenheath, Croughton, and Alconbury in the United Kingdom for annual training. Augmented active-duty Air Force medical facilities with a team of 22 medical specialties, consisting of 47 Airmen.
- Provided medical care in support of the 134th ACS operation Excellent Fury to Savannah, Georgia.
- Supported 184th Smoky Hill Bomb Range open house and 184th Wing Heritage Day with on-site medical care.



**Lt. Col. Linda Goodson, flight surgeon and chief of Aerospace Medicine, 184th Medical Group, shows Airmen the proper way to insert a breathing tube at Royal Air Force Lakenheath on April 16. Members of the 184th MDG completed their 2019 annual training requirement working alongside their active duty counterparts in England.**

# 190th Air Refueling Wing

Headquarters and all subordinate units in Topeka

- 190th Operations Group
- 190th Maintenance Group
- 190th Mission Support Group
- 190th Medical Group



**Col. Daniel Skoda**



**Command Chief  
Master Sgt.  
Von Burns**

Mission: The 190th Air Refueling Wing operates and maintains a fleet of 12 KC-135R Stratotanker aircraft. The wing, attached to Air Mobility Command under 18th Air Force, provides rapid global mobility airpower and deploying expeditionary forces in support of worldwide combat, contingency and humanitarian operations in addition to maintaining a nuclear-deterrence tasking. The wing also supports the state of Kansas and the nation in times of disaster and domestic emergency response.

- Wing commander: Col. Daniel Skoda
- Wing vice commander: Col. James Wehrli
- Wing command chief: Command Chief Master Sgt. Von Burns

# 190th Operations Group

Located in Topeka

Mission: Responsible for directing the flying and support operations for the 117th Air Refueling Squadron, the 190th Operations Support Squadron and the 127th Weather Flight.

Commander: Lt. Col. Nathan O. Drewry



**A 190th Air Refueling Wing KC-135 refuels an F-16 during a training mission over Kansas. The 117th Air Refueling Squadron regularly flies refueling missions all over the world.**

- 117th Air Refueling Squadron members supported Global Reach-Global Power with a wide range of missions that were planned, flown and executed throughout the past year. Airmen from the 117th ARS flew more than 3,900 hours, including 2,500 hours in support of contingency operations for the Middle East and Pacific Theatre. 117th ARS Airmen were on the road for more than 2,500 days supporting state and federal missions, which included hurricane relief operations. The 117th ARS provides continuous support to the nation's nuclear enterprise. Its alert missions provide the Air Force with two aircraft and two crews that are always ready to respond in the event of a tasking from higher headquarters.
- The 190th Operations Support Squadron Airfield Operations was a key component during the runway reconstruction phases, acting as a direct liaison between all agencies. Additionally, they successfully coordinated a secure place for six C-130 aircraft which were flown to Forbes Field due to flooding in St Joseph, Missouri.
- The 127th Weather Flight provided six personnel for six months in support of Operation Inherent Resolve and Operation Spartan Shield, supplying accurate and timely weather intelligence for operations in seven locations. One airman also deployed in support of Operation Enduring Freedom and six personnel for backfill operations in the state.



# 190th Maintenance Group

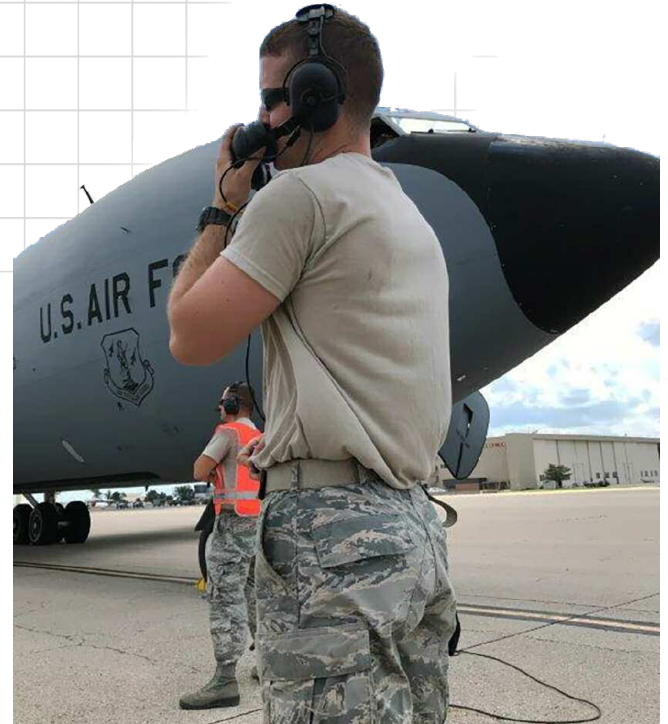
Located in Topeka

Mission: Provides aircraft maintenance for the 190th Air Refueling Wing. Directs support operations for the 190th Maintenance Squadron, the 190th Aircraft Maintenance Squadron and the 190th Maintenance Operations Flight.

The Maintenance Group is responsible for the sustainment and readiness of 12 combat-ready KC-135 mid-air refueling aircraft. Approximately 300 maintenance personnel are ready to deploy to support combatant commanders or domestic operations.

Commander: Col. M. David Arnold Jr.

- The Airmen of the 190th Maintenance Group successfully supported the 190th ARW in two higher headquarters-directed inspections to validate the ability to generate and deploy strategic airlift capabilities in both contested conventional and nuclear response operations.
- The 190th Maintenance Group deployed more than 100 Airmen to the Central Command Area of Responsibility and more than 50 Airmen to the Pacific Command. The 190th MXG also maintained 24/7, 365 continuous high-priority alert to National Command Authority assets while simultaneously employing Airmen in support of domestic relief operations due to tornado damage in Northeast Kansas and flooding in Southern Kansas.



**Airman 1st Class Kyler Milligan (headset) and Tech. Sgt. Noe Garza engaged in tanker pre-flight operations before takeoff.**

# 190th Mission Support Group

Located in Topeka

Mission: Provides oversight and operational support for the 190th Logistics Readiness Squadron, the 190th Security Forces Squadron, the 190th Civil Engineer Squadron, the 190th Force Support Squadron, the 190th Communications Flight and the Base Contracting Office. These six organizations support the wings flying mission while also providing mission-ready expeditionary combat support Airmen to the Air Force and Air National Guard and the Adjutant Generals' Department.

Commander: Lt. Col. Brian J. Budden

- The Civil Engineer Squadron, in cooperation with the Metropolitan Topeka Airport Authority and Federal Aviation Administration, completed a two-year, \$33 million repair of Forbes Field's 12,800-foot runway. The squadron designed a \$17 million aircraft parking ramp repair to modernize the airfield infrastructure and sustain the future of Forbes Field flying operations. The Emergency Management Flight responded to seven state missions following flooding and tornado events. The Fire and Emergency Services Flight supported mutual aid agreements with eight county fire departments resulting in over 40 calls off base, totaling more than 150 man-hours and certified 10 firefighters in wildland firefighting. FES Flight has 15 Tech 2 and 27 Tech 1 rescuers certified and trained to perform Urban Search and Rescue in support of FEMA.
- Logistics Readiness Squadron sent 35 airmen to Joint Base Elmendorf, Alaska, for their annual training, where 300 training tasks were completed. During fiscal year 2019, the Distribution Section processed and received more than 13,000 shipments weighing more than 1.3 million pounds. Fuels Management moved more than 5.2 million gallons of fuel and Vehicle Management executed its first joint training with the Army National Guard. Two Airmen trained with the 1161st Support Battalion and two Soldiers trained with the 190th at Joint Base Elmendorf-Richardson in Alaska. Plans and Integration deployed 156 Airmen in support of 15 partial mobilizations, Materiel Management processed over 7,400 aircraft parts requests valued at \$28.3 million and Small Air Terminal processed 995 passengers, 63.2 short tons of cargo and baggage on 99 aircraft.



**Tech. Sgt. Doyle Timberlake, 190th Logistics Readiness Squadron, attaches a coupler to a liquid oxygen tank during annual training at Joint Base Elmendorf, Alaska.**

- Force Sustainment Squadron deployed/processed 131 Airmen in support of contingency operations, issued 1,638 ID cards, administered 784 fitness tests, fed 9,582 people in the dining facility and had the most accessions in 190th history with 153 new Airmen. Current manning as of September 2019 is 100.92 percent, a 5.24 percent increase since last year.
- Security Forces personnel provided nearly 60 hours of military customs operations support for 18 flights and more than 400 military crews and duty passengers returning from overseas. Security Forces personnel deployed in support of a Wolf Creek Nuclear Power Plant mission, providing access control and critical infrastructure security at the Wolf Creek Emergency Operations Center.
- Communications Flight sent 19 Airmen to Joint Base Elmendorf, Alaska, for their annual training to create a partnership with leading ANG Mission Defense Team, 176th Mission Defense Team and active duty 673rd Mission Defense Team, to identify course requirements, cyber training environments, position taskings and weapons system functionality. They also completed a full SharePoint upgrade and conducted 100 percent domain user access and accountability. Forbes will become first Air National Guard wing to field the new Global Aircrew Strategic Network Terminal.

---

## 190th Medical Group

Located in Topeka

---

Mission: Responsible for training mission-ready medical professionals who support the wing through peacetime and wartime roles.

Professional affiliations include Stormont Vail Health for high-fidelity simulation training, enhancing patient safety, and the University of Kansas Health System for proficiency-based clinical hands-on training with live patients at a Level 1 Trauma Center.

Commander: Col. William F. Hefner

- Developed Advanced Medical Sustainment and Trauma Training course through training affiliation agreement with University of Kansas Health System. Kansas National Guard service members receive lectures by experts, low fidelity skills, simulation training, cadaver lab with trauma training, Advanced Cardiovascular Life Support and Pediatric Advanced Life Support over a seven-day course, gaining 35-44 continuing education units.
- Thirty-four members participated in FEMA training at the Center for Domestic Preparedness, An-niston, Alabama. During the weeklong training the groups participated in both Hospital Emergency Response Training and Healthcare Leadership Training for Mass Casualty Incidents. The training began with an Integrated Capstone Event, where they responded to a healthcare all-hazards disaster and exercised decontamination methods and procedures.
- Partnered with Army Soldiers at Fort Riley, receiving training from the veterinary clinic on providing basic medical care, including CPR, for military working dogs and training with bomb disposal Soldiers, administering care following the aftermath of an improvised explosive device explosion.



- Home station support of 190th Air Refueling Wing members included 844 physical health assessment reviews, 325 face-to-face appointments, 187 dental exams and 878 immunizations. More than 179 service members were medically cleared to deploy in support of five combatant commanders throughout the world.



**Lt. Col. Mickey Parsel and Staff Sgt. Ashlei Dinkel perform needle decompression and chest tube insertion on ribs during annual training in Salina.**



**Airman 1st Class Spencer Frank, Airman 1st Class Jessie Frakes, Senior Airman Tory Young and Tech. Sgt. Sandra Ranstead practice litter carries during annual training at Crisis City, Salina.**

# Kansas Division of Emergency Management

Headquarters in Topeka

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards. KDEM's mission is to build sustainable capabilities across all phases of emergency management in Kansas through service.

- Director: Maj. Gen. Lee Tafanelli, the adjutant general
- Deputy director: Angee Morgan

KDEM, in coordination with county emergency managers and the Department of Homeland Security/Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM's vision is a state that is educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.



## Planning and Mitigation

The Kansas Division of Emergency Management's Planning and Mitigation Branch coordinates with municipal, county, state, tribal and federal agencies, and private and volunteer organizations on a range of pre-incident emergency management focus areas. These areas include, but are not limited to:

- Assisting county emergency management with development and maintenance of all-hazard Emergency Operations Plan
- Maintaining the Kansas Response Plan and Kansas Emergency Management Strategic Plan
- Providing technical support for continuity of operations and debris management planning
- Developing and maintaining the Kansas Threat and Hazard Identification and Risk Assessment
- Developing and maintaining the Kansas Hazard Mitigation Plan
- Supporting development and maintenance of regional hazard mitigation plans
- Administering the statewide resource management program
- Administering the hazard mitigation grant program, including technical assistance to sub-applicants

- Providing geographic information system support through maps, database design and management, mapping applications, and mobile GIS disaster response support capabilities

### **2019 Highlights:**

- Updated the Kansas Planning Standards through whole-community input
- Implemented alignment of county emergency operations plan expirations following homeland security region boundaries
- Developed a GIS application, EOPMapper, which supports county emergency operations plan development and allows preparedness efforts to be more effectively utilized during response operations
- Updating the Kansas Response Plan with an anticipate promulgation January 2020

### **Prevention and Preparedness**

In describing the critical elements needed to have a secure and resilient posture for dealing with risks and potential threats to our communities, the message of prevention, protection and preparedness highlights very unique and diverse activities.

In general terms, these diverse activities are framed to allow key stakeholders to examine readiness strategies. Training and exercises are important avenues for organizing and prioritizing efforts and strengthens capabilities prior to an event. These are shared responsibilities, beginning with individuals and communities, the private and nonprofit sectors, faith-based organizations, and all levels of government.

### **Training**

In 2019, the unveiling of the revised curriculum to Incident Command System courses were released. The Kansas Division of Emergency Management training program took the opportunity to focus on revitalizing the KDEM instructor cadre. Investments were made towards Train-the-Trainer sessions as well as hosting various workshops across the state to brief instructors on the most current updates to course curricula and to discuss the course management process/resources. KDEM continues to support the Homeland Security Grant Program, by serving as the federal training point of contact for Department of Homeland Security/Federal Emergency Management Agency courses.

Training accomplishments for 2019:

- Hosted two offerings of Mass Fatalities Planning and Response for Rural Communities, 63 participants completed this training.
- Hosted Essentials of Community Cybersecurity trainings in six cities; 174 participants completed this training.
- Sponsored 18 federal courses taught in Kansas with a total of 437 participants.
- Conducted 27 FEMA courses with 464 participants.
- More than 1,600 people from various disciplines completed emergency management-related courses tracked through KDEM's learning management system.



## Exercises

Building upon core capabilities serves as the nation's foundational approach to strengthening partnerships and systems that can quickly save lives, protect property and the environment, and to meet basic human needs in the aftermath of an incident. Besides real events, exercises serve as a means to validate these identified core capabilities, and discover any areas and actions for improvement.

- Developed and conducted a Foreign Animal Disease tabletop with the Kansas Department of Agriculture and other State Emergency Operations Center partner agencies to discuss the New Standard Operating Guide Template. This template was designed to serve as a resource for local emergency managers to help identify and understand local roles during an animal disease outbreak. Twenty-one state agency representatives attended the exercise.
- In early 2019, the Preparedness Branch conducted six regional tabletop exercises based on a hazardous materials incident, and drew participants to think about the impacts and issues beyond the first responder community involvement. The invitations reached out to Local Emergency Planning Committee members and other vested partners. Total attendance records logged 420 individuals that participated in various teams.
- KDEM staff filled a key role in the development of a tabletop exercise for the 2019 Region VII LEPC preconference event, focusing on a hazardous material incident impacting a tribal reservation and the neighboring jurisdiction(s). Following a panel discussion of subject matter experts from federal, tribal, state and industry, more than 40 individuals participated in discussions around the coordination needs and authorities, mutual aid agreements currently established between local and/or regional tribal nations, the environmental priorities, and recovery needs and services.
- KDEM developed and conducted a tabletop exercise at the 2019 IMT conference to focus on the initial notification and deployment processes of an IMT to a local jurisdiction. More than 50 people were involved in the exercise discussions.



**Members of Local Emergency Planning Committees and other emergency response agencies take part in a hazardous materials tabletop exercise in Garden City Jan. 23.**

- KDEM sponsored several exercise development courses to support emergency management professionals in building progressive exercise programs across the state. A total of three Homeland Security Exercise and Evaluation Program courses, two Exercise Design for Discussion-Based Exercise courses, and one Exercise Design for Operations-Based Exercise course were conducted this year with 113 participants completing the classes.
- In September, the exercise program staff developed a tabletop exercise that was played out during the 2019 Safe Schools conference. The exercise was the concluding session for the two-day conference with more than 100 school officials and response partners participating.

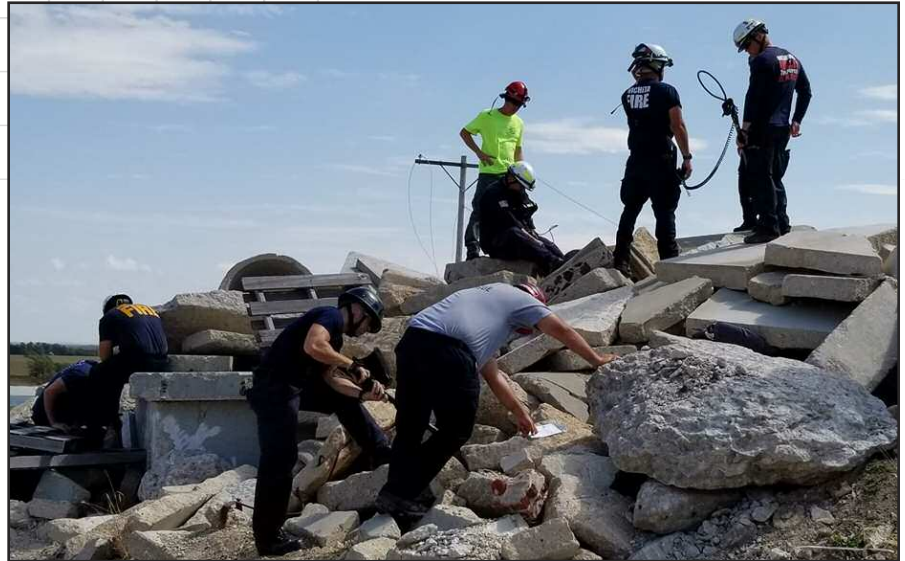
### **Crisis City**

Crisis City is a multi-use training and exercise complex eight miles southwest of Salina with 16 training venues. Crisis City supports training and exercise events for emergency response and support agencies, emergency management professionals, public and private industry safety professionals, and military operations in support of civil authorities. The facility is recognized nationally as one of the premier certification sites for canine search and rescue teams.

Crisis City continues to support emergency response personnel from across Kansas and the nation by providing and improving its multi-use training complex. Training has been enhanced in 2019 by the separation of the concrete rubble pile to create a training area for puppies entering the search and rescue field, the addition of kennels for the K9 responders and the donation and placement of two additional rail cars from BNSF.

Crisis City hosted more than 1,100 first responders this year who have completed more than 20,000 hours of training. These responders represent members of the Kansas K9 Task force, Kansas University Fire Training program, local law enforcement, highway patrol and Department of Corrections personnel, BNSF Railway, Kansas Pipeline Association, as well as the Incident Management Team members from across the state and several military units.

Some of the highlighted trainings included three testing events for the K9 Task force. Successful results doubled the



**Search and rescue teams work the rubble pile at Crisis City in search of simulated disaster victims.**

operational Live Find dogs and added their first USAR Human Remains Detection dog for the state.

The Kansas Fire Marshal's office sponsored the Structural Collapse Technician course as well as the Technical Search Specialists for firefighters from across the state. They are currently preparing for the first Operational Readiness Exercise which will test the deployment skills of the task force teams to arrive on the disaster site, set up their camp operations and respond.

### **Disaster Preparedness Outreach**

Throughout the year the Kansas Division of Emergency Management works to engage citizens through education and outreach to encourage that all citizens prepare for disasters and emergencies.

Frequent outreach occurs through social media with the general dissemination of disaster preparedness information and the implementation of the Kansas Preparedness Challenge. The Kansas Preparedness Challenge is a Facebook-based activity that provides a monthly preparedness challenge to citizens, such as creating a disaster kit, preparing their pets for emergencies and disasters, and other such activities that allow those who participate to be entered into a prize drawing to earn additional disaster preparedness items. KDEM also supports partners and provides outreach and online activities during the National Weather Service's yearly Winter Weather Awareness Week, Severe Weather Awareness Week, Flood Awareness Week, Lightning Safety Week, and other partner campaigns such as Wildfire Awareness Week.

Each year, KDEM presents two focused campaigns, Zombie Preparedness Month and Read the Label First Month. Zombie Preparedness Month is a month-long campaign in October to encourage general disaster preparedness with the tagline of "Prepare for the Unexpected." With this fun, sci-fi twist KDEM encourages general disaster preparedness activities with the concept that if you're prepared for zombies, then you are prepared for any other natural or manmade event. Read the Label First Month is a campaign held throughout the month of November to encourage household hazardous chemical safety and awareness.

### **Response and Recovery**

One of the primary missions of the Adjutant General's Department is to protect the lives and property of Kansas citizens when natural, man-made or technological disasters strike. The Adjutant General's Department coordinates response through the Kansas Division of Emergency Management.

KDEM, through the Kansas Response Plan, coordinates the response and recovery actions of state agencies to support county response and recovery actions to emergencies. Emergency management interacts daily with other agencies at the local, state, and federal levels of government as well as private industry and voluntary organizations to ensure that plans are exercised, revised, and current with current planning standards. KDEM also works with county emergency managers, Wolf Creek Nuclear Operating Corporation, Cooper Nuclear Station and numerous other agencies to provide training, technical assistance and resources.

In 2019, Kansas experienced multiple active weather patterns with six State Emergency Operations Center activations for multihazard weather, severe storms, flooding, and winter weather.



The response and recovery branch also provided support during multiple local emergencies including severe thunderstorms, flooding and other events throughout the year.

### **Incident Management Teams**

The Kansas All-Hazards Incident Management Team is comprised of seven regional divisions that have been developed through the regional homeland security councils. AHIMT membership is comprised of public safety professionals from the municipal, county and state levels of government as well as the private sector. AHIMT members are a trained, multi-discipline, multijurisdictional resource that an affected jurisdiction, through their county emergency manager, can call upon in times of emergency or disaster. The AHIMT can provide assistance to an impacted jurisdiction in command and control utilizing the incident command system structure for all-hazards incidents from response through recovery.

The Kansas AHIMT advisory committee provides input to the Kansas Division of Emergency Management regarding policies and procedures for the formation, training, equipping, deployment and sustainment of the IMT. IMT members participate in ongoing training and exercises annually to maintain readiness for deployment to emergencies and disasters within their region and across the state. IMTs may also be deployed to assist other states during an incident or disaster under the Emergency Management Assistance Compact. Costs for annual training and exercises for the AHIMT are funded in part through Department of Homeland Security state homeland security grant program funds that are allocated to the regional homeland security councils and by the AHIMT member's home agency/jurisdiction.

The AHIMT conducted a symposium Feb. 6-10, an academy Aug. 7-10, and participated in four deployable resources exercises throughout the state. The symposium, academy, and exercises provided AHIMT personnel with the opportunity to train together, support incident management for local governments and other deployable resources, as well as showcase their capabilities to local and state dignitaries.

An IMT was deployed to assist Riley County to support incident management with flooding along Tuttle Creek and the Kansas River.

### **Citizen Corps**

Since its creation in 2002, Citizen Corps program volunteers have assisted with disasters in their communities and on a statewide level. Many teams are active in their communities even when there is not a disaster, assisting in crowd control at local concerts or events, hosting preparedness days, or providing volunteer support to other groups and organizations. Teams across the state provide essential services before, during, and after disasters through disaster preparedness outreach in the community, regular trainings and exercises in subjects such as first aid, fire safety, light search and rescue, and many other critical tasks. After a disaster event, volunteers can support response efforts by organizing volunteers, providing immediate assistance to affected individuals and support emergency responders when needed.

The Kansas Citizen Corps Program is made up of the Medical Reserve Corps, Neighborhood Watch organizations, Volunteers in Police Service programs, Fire Corps programs and Community Emergency Response Teams.

Kansas Citizen Corps is currently partnering with the Kansas Commission for the Deaf And Hard of Hearing to enhance program offer-

ings and is partnering with the 4-H Youth Program and Kansas State University to participate in the Kansas Youth Preparedness Initiative that will work to encourage and train counties to include youth and teens in trainings, exercises, certification, and response during and after a disaster.

### **Emergency Management Assistance Compact**

The Emergency Management Assistance Compact is the legislative mechanism that allows member states to share resources across state lines to augment state response and recovery actions during a governor-declared disaster in an impacted state. EMAC addresses multiple facets in the legislation that allows for the movement of personnel and equipment resources, including license reciprocity, workers compensation, tort liability immunity protection, and reimbursement to assisting states. EMAC is under the day-to-day administrative oversight of the National Emergency Management Association within the Council of State Governments and administered by state emergency management agencies on behalf of their respective governor.

In May and June, Kansas received assistance from 13 member states to aid in response and recovery actions for severe storms, flooding and tornadoes. Assistance included managing resource requests and offers of assistance from other states, geospatial information system specialists, county emergency operations center support teams, and liaison officers between county emergency operations centers and the state emergency operations center. States providing assistance were Colorado, Delaware, Idaho, Kentucky, Maryland, Minnesota, Nebraska, North Carolina, North Dakota, Ohio, South Carolina, Tennessee and Washington.

In September, Kansas deployed a state search and rescue task force to assist Florida and North Carolina in response to Hurricane Dorian. Forty-two personnel from the following organizations deployed on the task force: Chanute Fire Department, City of Winfield, Coffeyville Fire Department, Derby Fire Department, Johnson County MED-ACT, Junction City Fire Department, Kansas City Fire Department, Kansas Task Force K9, Lawrence Fire Department, Manhattan Fire Department, Mission Township Fire Department, Olathe Fire Department, Office of the State Fire Marshal, Pittsburg Fire Department, Salina Fire Department, Shawnee County Fire District 4, Shawnee Fire Department and Wichita Fire Department. The task force assisted both states in their search for and transport of people and animals stranded by rising storm surge and flood waters. It also provided basic life support and medical care during urban search and rescue efforts. Task force members left Kansas on Sept. 2 and returned home on Sept. 8.

### **Public Assistance Program**

The Federal Emergency Management Agency's Public Assistance Grant Program provides assistance to state, tribal and local governments and certain types of private nonprofit agencies for emergencies declared by the president of the United States. The eligible funding is available on a cost-sharing basis for emergency work and the repair or replacement of facilities damaged as a result of the disaster occurrence. Funding is also available on a cost-sharing basis for disaster-related hazard mitigation measures statewide. This program provides assistance for actions taken to prevent or reduce future long-term risk to life and property from natural hazards.

The Public Assistance Program provides supplemental federal disaster grant assistance for the repair, replacement, or restoration of disas-

ter-damaged, publicly owned facilities and the facilities of certain private nonprofit organizations to pre-disaster condition. The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The state determines how the nonfederal share, up to 25 percent, is allocated to the applicants but it is usually 10 percent.

The state of Kansas two federal disasters declared in 2019: October 2018 flooding was declared Feb. 25 and spring 2019 flooding was declared June 20. The spring flooding event was one of the geographically largest disasters the state has seen in years. The declaration included 70 counties and more than 550 applicants. In the last 10 years, a total of more than \$325 million has been obligated by FEMA for disasters in Kansas.

KDEM's Public Assistance section continues to be at the forefront of nearly all other states in its participation in the state-led Public Assistance Program. While some states are beginning to recognize the advantages of managing their own Public Assistance Program, Kansas is one of only a handful of states that have been doing so for many years and through multiple disasters. Many other states are looking at the Kansas program and using it as a model for their own.

### **Human Services**

Kansas citizens were affected by multiple rounds of severe weather and flooding throughout the year. Voluntary Organizations Active in Disaster provided the bulk of assistance to citizens through clean-up support and client assistance throughout these and other events. Douglas and Marion Counties received declarations as primary counties for Small Business Administration disaster assistance applicable also to contiguous counties surrounding these areas.

The state received a Small Business Administration disaster declaration for victims of tornadoes and severe storms on May 28 for Douglas County and contiguous counties after an EF-4 tornado passed through the center of Douglas County leaving a 20 square-mile diagonal across the southern part of the county before continuing into Leavenworth County. This declaration provided disaster loan assistance to the contiguous counties of: Franklin, Jefferson, Johnson, Leavenworth, Miami, Osage and Shawnee.

Significant flooding affected much of Marion County June 22-July 6, causing damages to homes and businesses in the area and the evacuation of multiple areas in the county. The state of Kansas received a Small Business Administration disaster declaration for victims of flooding for Marion County and the contiguous counties of Butler, Chase, Dickinson, Harvey, McPherson, Morris and Saline for this event.

### **Technological Hazards Section**

The Technological Hazards section of the Kansas Division of Emergency Management has the responsibility of maintaining the state's Radiological Emergency Response Plan for the Wolf Creek Nuclear Generating Station near Burlington, Kansas, and Cooper Nuclear Station near Brownville, Nebraska. Staff assist with review of radiological plans from state agencies and host counties, the development and updates of radiological plans, and help with the design, development, implementation, and evaluation of radiological emergency preparedness exercises that include Wolf Creek Generating Station and local, state and federal offsite response organizations.



KDEM Technological Hazards also provides radiological equipment, training, and calibration support to ingestion pathway counties and those along major transportation routes and support to Local Emergency Planning Committees.

In addition to an active role in nuclear and radiological planning and exercise, the section administers the Hazardous Materials Emergency Preparedness grant program. The state has been awarded \$326,539 (2019-2020) from the U.S. Department of Transportation for the first year of the new three-year grant cycle (2019-2022). Kansas is slated to receive \$362,778 during the fiscal year 2020-2021 and also for fiscal year 2021-2022 grant years.

For the 2019-2020 grant year, seven subgrant applications were approved. These applications include conducting commodity flow studies, review and update LEPC plan, hazmat tabletop to test the LEPC plan notification procedures in response to a significant hazardous materials incident, etc. A full-scale exercise in a mid-sized community will also take place with emphasis on first-response actions in the whole community to actively test evacuation procedures, health related considerations, POD Site activities, communications, testing adequacy of existing plans, and determining resources needed in the event of a large hazardous materials release. Various hazmat trainings including Basic and Advanced Computer-Aided Management of Emergency Operations, Hazmat Technician, Hazmat IQ, Tactical Chemistry and Hazmat Operations level trainings will also be offered.

---

## **Kansas Homeland Security**

### **Headquarters in Topeka**

---

Kansas Homeland Security coordinates statewide activities pertaining to the prevention of and protection from terrorist-related events. This involves all aspects of prevention/mitigation, protection/preparedness and response and recovery. While Homeland Security addresses threats aimed at citizens, threats to agriculture and food supply are also monitored and addressed along with outbreaks of illness. Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.



**Above: Maj. Gen. Lee Tafanelli (left) and Angee Morgan (yellow vest), deputy director of the Kansas Division of Emergency Management, confer with Jim Leftwich (blue shirt), South Central Emergency Management Coordinator, and members of Gov. Laura Kelly’s staff in May as floodwaters threaten to overtop levees near Coffeyville.**



**Right: Firefighters with the Hutchinson Fire Department set up a ladder truck at the Kansas State Fair during Kansas Preparedness Day.**

# Kansas Wing Civil Air Patrol

Headquarters in Salina with units in Emporia, Gardner, Junction City, Lawrence, Lenexa, Manhattan, Salina, Kansas City, Topeka, and Wichita.



Cadets of the Konza Composite Squadron receive instruction during Operation Fall Eagle in October.

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c)(3) corporation and, by congressional charter, is the auxiliary of the United States Air Force. In 1997, state legislation placed the Kansas Wing under the Kansas Adjutant General's Department for administrative support and control of state resources and funding.

Col. Linette M. Lahan is the commander of the Kansas Wing.

The Kansas CAP Wing has one FEMA trailer, one mobile communications vehicle, one cargo trailer, 14 motorized personnel vehicles, one C-172 fixed-wing aircraft, three C-182 G-1000 fixed-wing aircraft and one Blanik L23 glider.

## Aerospace Education

Aerospace education provides the CAP membership and Kansas communities with classroom materials, teacher training, and other educational aids that promote the understanding of aviation and space programs. Kansas Wing provides orientation flights for cadets.

## Cadet Programs

The Cadet Program develops the potential of youth between ages 12-21 through aerospace education, leadership training, and physical fitness. Adult wing members help inspire and encourage cadets interested in the aviation industry or military careers.



Col. Linette M. Lahan



## Emergency Services

Kansas Wing volunteer air and ground teams work closely with the Kansas National Guard, Kansas Highway Patrol, Kansas Division of Emergency Management as well as other agencies during training and disaster relief operations. Civil Air Patrol support includes searching for missing persons, aircraft and emergency locator transponders, air and ground transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control, and transport of live human organs, blood and tissue. Kansas Wing members routinely participate in a nationwide high-frequency communications network with the capability to augment the U.S. Air Force mission.

During fiscal year 2019, Kansas Wing members augmented the State Emergency Operations Center, provided sand bagging and aerial photography of flooding damage, conducted 130 blood/sample transport missions for American Red Cross and supported the Kansas Air National Guard's 284th Air Support Squadron with joint terminal attack controller training.



**Members of the Kansas Wing Civil Air Patrol, assisted the Kansas Division of Emergency Management by taking pictures of flooding in several areas of the state in May. Such aerial photography is part of the Civil Air Patrol's emergency services mission.**



# Adding Value to the State

## Assets

Buildings, armories, training facilities, warehouses, Major Weapons Systems (tanks, howitzers, artillery, support equipment), rotary and fixed wing aircraft, computers, vehicles and inventories

**\$4,493,248,253**



## Gross Payroll

Includes military, civilian and state employees

**\$270,985,853**

## Miscellaneous

Military construction, sustainment restoration, service contracts, etc.

**\$19,470,044**

Figures are rounded

**Estimated indirect jobs created**

**2,279**

**Estimated value of jobs created**

**\$118,716,329**

**Estimated impact in state**

**\$441,553,678**

**Military Personnel**

**Officer 868**

**Warrant Officer (Army Only) 142**

**Enlisted 5,495**

---

**Total 6,505**



# State Employees

## State Employees Assigned to Support Adjutant General's Department Offices

State employees of the Adjutant General's Department are located at 14 worksites throughout the state. Of the 289.5 positions, 261 are benefits eligible and 28.5 are temporary, nonbenefits eligible.

Major divisions/programs include the Kansas Division of Emergency Management, Homeland Security, Facilities Engineering, Security, Administration, STARBASE, 190th Air Refueling Wing, 184th Wing, and Civil Air Patrol.

In addition to these operational divisions the Military Advisory Board, which has four governor appointed members, addresses state military matters with the governor.



Divisions	Positions	Areas of Responsibility
<b>Administration - Topeka</b>	34	Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Information Management, Distance Learning and Interoperability, and Special Programs
<b>Air Guard</b>		
184th Intelligence Wing - Wichita	19	Facilities Engineering
Smoky Hill Weapons Range - Salina	7	Facilities, Administrative Support and Conservation
190th Air Refueling Wing - Topeka	53	Facilities Engineering, Security, Fire, and Environment
<b>Army Guard</b>		
Facilities Engineering - Statewide	46	Electronic Security, Engineering, Environmental and Army Facility Support
Security	39	State Headquarters, Armed Forces Reserve Center, Antiterrorism and Military Assistance to Civil Authorities
Mission Training Complex - Leavenworth	3	Facilities Support
Camp Funston Training Area - Fort Riley	9	Facilities Support
Kansas Regional Training Institute - Salina	12	Range Maintenance and Facilities Support
<b>Emergency Management - Statewide</b>	39.5	Mitigation and Planning, Preparedness, Training and Exercises, Response and Recovery, Deployable Resources, and Technological Hazards
<b>Homeland Security - Topeka</b>	7.5	Policy and Strategic Planning
<b>Civil Air Patrol - Salina</b>	0.5	Administrative Support
<b>STARBASE</b>	20	STEM Programs
<b>Total Positions:</b>	<b>289.5</b>	



# STATE BUDGET FISCAL SUPPORT

	Fiscal Year 2019	
	State Funds	Other Funds
<b>Expenditures by Program:</b>		
Operational Management	\$1,314,530	\$0
Civil Air Patrol	\$41,924	\$0
State Military Service Operations	\$436,222	\$468,636
Division of Emergency Management	\$1,081,985	\$4,070,664
Disaster Relief	\$3,063,986	\$24,272,051
Army Guard Facilities	\$1,031,585	\$8,902,811
Operation and Maintenance Air National Guard Forbes	\$470,725	\$1,590,381
Operation and Maintenance Air National Guard McConnell	\$527,921	\$1,733,590
Smoky Hill Weapons Range	\$13,220	\$678,125
Air National Guard Fire Protection	\$0	\$1,986,384
Physical Security	\$1,750	\$2,212,953
National Guard Youth Programs	\$0	\$1,416,686
Kansas Intelligence Fusion Center/Homeland Security	\$226,765	\$490,901
Miscellaneous Programs/Grants	\$388,036	\$564,448
Debt Service	\$1,030,961	\$0
Capital Improvements	\$657,474	\$52,475,370
<b>AGENCY TOTAL</b>	<b>\$10,287,084</b>	<b>\$100,863,000</b>

## Expenditures by Category:

Salaries	\$3,483,364	\$15,541,365
Contractual Services	\$2,303,477	\$8,018,325
Commodities	\$439,477	\$1,303,041
Capital Outlay	\$116,585	\$1,381,426
Aid to Local Units of Government	\$418,243	\$6,309,866
Other Assistance	\$1,837,503	\$15,833,607
Debt Service	\$1,030,961	\$0
Capital Improvements	\$657,474	\$52,475,370
<b>AGENCY TOTAL</b>	<b>\$10,287,084</b>	<b>\$100,863,000</b>



# INDEX

35th Infantry Division.....	30
69th Troop Command.....	42
130th Field Artillery Brigade.....	38
169th Combat Sustainment Support Battalion.....	43
184th Wing.....	48
190th Air Refueling Wing.....	54
1st Battalion, 108th Aviation.....	34
1st Battalion, 161st Field Artillery.....	39
235th Regiment.....	36
2nd Battalion, 130th Field Artillery.....	40
2nd Combined Arms Battalion, 137th Infantry Regiment.....	33
635th Regional Support Group.....	32
73rd Civil Support Team.....	14
891st Engineer Battalion.....	35
997th Brigade Support Battalion.....	41
Adjutant General.....	8
Advanced Turbine Engine Army Maintenance.....	19
Assistant Adjutant General - Air Component.....	46
Assistant Adjutant General - Land Component.....	22
Chief of the Joint Staff.....	9
Chief of Staff - Kansas Army National Guard.....	22
Civil Air Patrol, Kansas Wing.....	70
Directorate of Information Management G-6.....	28
Directorate of Intelligence J-2.....	9
Directorate of Logistics - Kansas Army National Guard G-4.....	25
Combined Support Maintenance Shop.....	26
Defense Movement Coordinator.....	26
Field Maintenance Shops.....	27
Maneuver Area Training Equipment Site.....	27
Senior Logistics Management.....	26
Surface Maintenance Management Office.....	26
Unit Training and Equipment Site.....	27
Directorate of Military Support.....	13

Directorate of Personnel - Kansas Army National Guard G-1 .....	24
Directorate of Plans, Operations and Training - Kansas Army National Guard G-3 .....	25
Directorate of Public Works .....	11
Directorate of Resources and Accountability G-8 .....	28
Directorate of Strategic Plans and Policy; Joint Education, Training and Exercises J-5/7 .....	10
Fiscal and Personnel .....	72
Human Resources .....	13
Inspector General .....	16
International Affairs/State Partnership Program .....	14
Joint Forces Headquarters Kansas .....	8
Joint Forces Headquarters Kansas - Air Component .....	46
Joint Forces Headquarters Kansas - Land Component .....	22
Kansas Air National Guard Command and Control Chart .....	47
Kansas Army National Guard Command and Control Chart .....	23
Kansas Division of Emergency Management .....	60
KDEM Planning and Mitigation .....	60
KDEM Prevention and Preparedness .....	61
KDEM Response and Recovery .....	64
KDEM Technical Hazards .....	68
KDEM Training .....	61
Kansas Homeland Security .....	68
Kansas STARBASE .....	18
KSNG Counterdrug Task Force .....	14
Overview 2019 .....	2
Recruiting and Retention Battalion .....	44
Senior Enlisted Leader - Joint Forces Headquarters Kansas .....	8
Senior Enlisted Leader - Joint Forces Headquarters Kansas - Air Component .....	46
Senior Enlisted Leader - Joint Forces Headquarters Kansas - Land Component .....	22
Senior Regular Army Advisor .....	17
State Army Aviation Office/ Army Aviation Support Facilities .....	29
State Command Chief Master Sergeant .....	46
State Command Chief Warrant Officer .....	22
United States Property and Fiscal Office .....	17