

2021 ANNUAL REPORT

KANSAS ADJUTANT GENERAL'S DEPARTMENT



Kansas Army National Guard - Kansas Air National Guard - Kansas Division of Emergency Management - Kansas Homeland Security - Civil Air Patrol

Our Mission

The Adjutant General's Department synchronizes multi-agency assets utilizing integrated planning; coordinates local, state and federal resources; and provides equipped, trained and ready Army and Air Forces, rapid emergency management response, and cohesive homeland security capability to protect life and property in our state and protect national interests in Kansas and abroad.



Soldiers from Company G, 1st Battalion, 111th Aviation Regiment do hoist training at Forbes Field in Topeka.

Content:

- Overview 2021 3
- Joint Force Headquarters Kansas 5
- Directorates and Facilities. 6
- Kansas Army National Guard 16
- Kansas Air National Guard. 38
- Kansas Division of
Emergency Management 51
- Civil Air Patrol 59
- Fiscal 61
- State Employees 62
- State Budget Fiscal Support 63

The Adjutant General's Department is responsible for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management, Kansas Homeland Security and administrative support of the Kansas Wing of the Civil Air Patrol.



**KANSAS GOVERNOR
Laura Kelly**



**THE KANSAS ADJUTANT GENERAL
Maj. Gen. David Weishaar**

Overview

2021 in Review

Soldiers and Airmen of the Kansas National Guard received COVID vaccines Jan. 4 at a clinic hosted by the 190th Medical Group, 190th Air Refueling Wing, Forbes Field, Topeka. The 190th hosted its second and third vaccine clinics Feb. 5 and 7, administering 395 COVID-19 vaccinations.

Approximately 230 Soldiers and Airmen of the Kansas National Guard joined more than 20,000 other National Guardsmen from across the nation to support inauguration activities in Washington D.C. in January. The Kansas Guardsmen deployed following a request from the District of Columbia National Guard to support the presidential inauguration.

Gov. Kelly signed a proclamation Feb. 25 designating the week of March 1-5 as Severe Weather Preparedness Week in Kansas. As part of the week's activities, the National Weather Service offices serving Kansas sent out a test tornado warning. During the week, the Kansas Division of Emergency Management conducted social media outreach to encourage Kansans to be prepared.

Gov. Kelly issued a State of Disaster Emergency proclamation March 8 due to a high risk of wildland fires and red flag warnings in a number of Kansas counties. At the direction of the KDEM State Emergency Operations Center, the Kansas National Guard prestaged four UH-60 Black Hawk helicopters with collapsible water buckets with joint terminal attack controller support and a water tender team for a rapid response in the event any counties needed assistance.

During an exercise March 27, Company A, 1st Battalion, 108th Aviation Regiment, launched a platoon-level air assault with four UH-60 Black Hawk helicopters. Pilots spent three days prior to the exercise planning and conducting mission rehearsals to ensure time-on-target was achieved, and the ground force commander's intent was met. During annual training, the Kansas unit supported the 79th Infantry Brigade Combat Team, California Army National Guard, during their eXportable Combat Training Capability at Camp Roberts, California. This was a precursor to attending the Joint Readiness Training Center with the 79th IBCT in the summer of 2022.

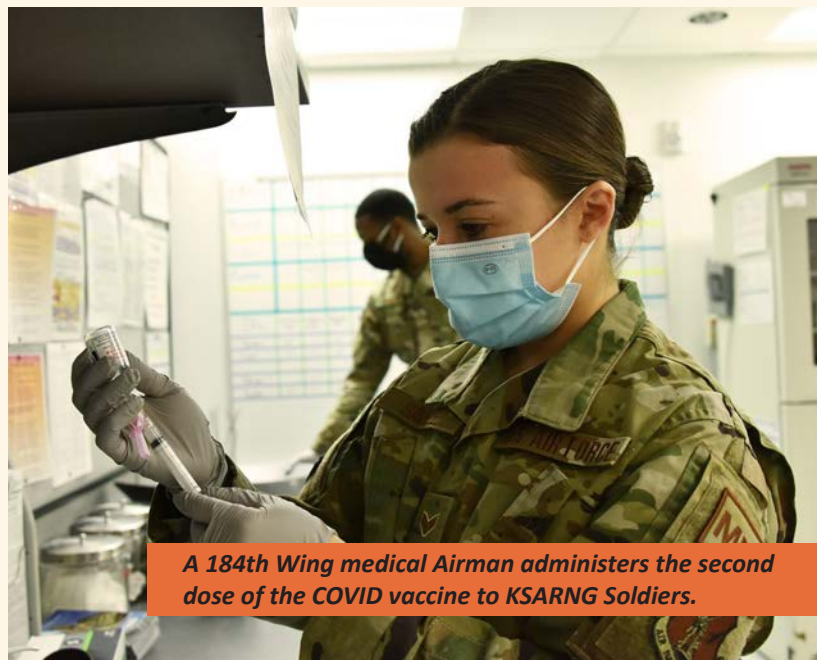
May saw heavy rains and flooding in many counties throughout the state. Gov. Kelly issued another State of Disaster Emergency proclamation in response. Osbourne County was particularly affected by flooding. The Kansas Division of Emergency Management collected economic impact data from area residents, which Gov. Kelly cited in a letter to the U.S. Small Business Administration requesting SBA Disaster Loan Assistance for residents and small businesses in the county.

The 184th Civil Engineer Squadron deployed to the 119th Regional Training Site in Fargo, North Dakota, April 30 for four full days of hands-on training. RTS site visits are an annual requirement for all Air National Guard CES units.

Soldiers and Airmen of the Kansas National Guard supported a number of Memorial Day events in several communities to honor the service of fellow veterans.

Soldiers of the Kansas Army National Guard's 3rd Platoon, 226th Engineer Company were hard at work at the Museum of the Kansas National Guard in Topeka June 6-17 making improvements on the concrete pads used for outdoor vehicle displays. The project was part of the company's annual training period.

The Kansas Army National Guard's 1077th Medical Company (Ground Ambulance) made the most of annual training 2021 at the Medical Simulation Training Center at Fort Carson, Colorado. The Soldiers participated in 24-hour medic sustainment training, an advanced course testing them on a variety of skills.



A 184th Wing medical Airman administers the second dose of the COVID vaccine to KSARNG Soldiers.

Overview

2021 in Review

More than 250 service members from the Army, Navy, Air Force, Marine Corps and United States Public Health Service Commissioned Corps took part in Delta Wellness 2021, a joint-service medical mission that provided training and community healthcare in the eight-state Delta region July 6-20. The Kansas Air National Guard had 60 members from the 184th Wing and the 190th Air Refueling Wing participate in the mission.

Sixteen cyber experts from the Kansas National Guard participated in the Cyber Shield exercise at Nickell Armory in Topeka July 10-23.

Cyber Shield is the Department of Defense's largest unclassified cyber defense exercise that develops, trains and tests cyber forces in computer network internal defensive measures and cyber incident response. The Kansas National Guard's Cyber Shield team was comprised of both Army and Air Force personnel, who coordinated with teams across the nation that included active-duty services.

The 190th Civil Engineer Squadron Operations and Emergency Management Flights spent two weeks at Yokota Air Base, Japan, constructing prefabricated munition storage buildings. The 190th was part of over a yearlong planning effort that resulted in the construction of four munitions storage buildings by Guard units from multiple states for the same price as one previously built storage building. In two weeks, 190th CES Airmen erected a steel structure, completed electrical work in three buildings and hung siding on another building.

The Kansas National Guard's International Affairs Office hosted 113 international military officers from 88 nations as they visited the state Capitol Aug. 12. The visit was part of their curriculum at the Command and General Staff College at Fort Leavenworth.

More hot, dry weather conditions resulted in a State of Disaster Emergency proclamation for Clark County Aug. 23. The Kansas Forest Service sent a representative to the county and dispatched an agriculture pilot to assist with fire suppression efforts in difficult to reach terrain.

The Kansas National Guard was deployed to Louisiana after Hurricane Ida hit the Gulf Coast in late August. This deployment was part of an Emergency Management Assistance Compact mission coordinated by the Kansas Division of Emergency Management. More than 270 Soldiers and Airmen deployed to assist with response and recovery operations.

Soldiers and Airmen from the Kansas National Guard, in partnership with the Kansas Forest Service, participated in wildland firefighter certification and recertification training in Salina the week of Sept. 13-17. Thirty-three firefighters completed the initial certification, qualifying them as Firefighter Type 2 and 27 re-certified, qualifying them as Firefighter Type 1 -Squad Boss.

Soldiers and Airmen of the Kansas National Guard supported a number of Veterans Day events across the state to honor the men and women who have served Kansas and the nation in all branches of the U.S. military in times of peace and war. The Guardsmen supported events with military vehicles for parades and static displays, color guards, and guest speakers for ceremonies.

Soldiers and Airmen from the Kansas National Guard supported funeral services in Kansas for Senator Bob Dole on Dec. 11.

The Kansas Division of Emergency Management mission assigned the Kansas Army National Guard and Kansas Forest Service to deploy aerial assets to western and central Kansas to assist with fire suppression efforts in multiple counties with active wildland fires on Dec. 16. Gov. Laura Kelly issued a declaration of a State of Disaster Emergency on Thursday, Dec. 9 due to elevated dangers of wildland fires.



Kansas National Guardsmen load ice into a truck to be distributed to Louisiana residents affected by Hurricane Ida in August.

Joint Force Headquarters

Located in Topeka



Maj. Gen. David Weishaar

THE ADJUTANT GENERAL

- Oversees the activities of the Adjutant General's Department, including providing personnel administration and training guidance for more than 6,400 Soldiers and Airmen in the Kansas Army and Air National Guard.
- Director of the Kansas Division of Emergency Management. Guides a professional core of personnel that prepare for and respond to disasters. The division provides guidance and training to 105 county emergency managers and their staffs.
- Director of Kansas Homeland Security.
- Has oversight of budget and administration of the Civil Air Patrol.



Brig. Gen. Michael Venerdi

DIRECTOR OF JOINT STAFF

- Commander, Joint Task Force-Kansas, for National Guard forces responding to events within the state. Also serves as the Title 10/Title 32 Dual Status commander in the event missions by federal forces are required within the state.
- Coordinates all Joint Staff programs in Kansas relating to Homeland Security, including the state's quick/rapid reaction forces, Civil Support Team and other National Guard emergency response forces for natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.
- Supervises daily operations and activities of Army and Air elements of the Joint Force Headquarters Kansas staff.
- Provides direction and oversight of all Joint Staff training and exercise planning.



Soldiers of the 130th Field Artillery Brigade, Manhattan, are welcomed home Sept. 30.



Maj. Nathan Bukowski

J-2, Intelligence Directorate

Provides intelligence assessments to the adjutant general and other senior state leaders to maintain situational awareness and assist in the planning and decision-making process regarding homeland security and anti-terrorism/force protection.

Determines intelligence objectives and evaluates information requirements to manage intelligence-sharing capabilities within state-level joint force operations.

Primary focus on foreign threat assessment and analysis. Other areas of specific focus include support to the Kansas Intelligence Fusion Center, the State Partnership Program with Armenia and Military Assistance to Civil Authorities missions. Primary intelligence oversight advisor within the Kansas National Guard.

Serves as a channel of communication between the adjutant general, National Guard Bureau and Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense, the Kansas National Guard and the state.



Col. David Hewlett

J-6, Directorate of Information Management

Mission: Represents the state of Kansas in support of the command, control, communication, and computer requirements, validation and capabilities while ensuring the defense of the Kansas Army and Air National Guard networks. Provides subject matter expertise to the adjutant general to effectively shape the joint information environment through the advancement of cyberdefense, joint interoperability, and command and control capabilities. Coordinates and facilitates the employment of cyber capabilities across 105 counties, providing an immediate response in the wake of natural disasters and cyberattacks to support the Kansas National Guard, the Kansas Division of

Emergency Management and Kansas Homeland Security.

In 2021, the directorate completed several projects to maintain security of the Department of Defense Information Network within the Kansas Army National Guard. The directorate resolved critical circuit issues profoundly affecting the Kansas National Guard network efficiency and effectiveness. During this period, the directorate authored the first-ever state Domestic Cyber Support Concept of Operations, creating the foundation for state computer network defense efforts. The directorate also participated in Cyber Shield 2021, the National Guard's largest cybersecurity exercise, providing operators with valuable training through real-world scenarios designed to test and refine their cyberdefense skills against malicious activity.



Lt. Col. Richelle Blume

J-5/7, Directorate of Strategic Plans and Policy/ Joint Education, Training and Exercises

Planning Mission: Conducts strategic planning and policy development for the Kansas National Guard. Assists the adjutant general in developing the department's long-range goals as well as future military and civil support strategies through the exploration of projected threats, opportunities and trends.

Training Mission: Develops and manages joint training and exercises. Plans and conducts training for the joint staff, manages statewide joint education programs, develops and coordinates interstate civil support exercises, tracks domestic operations training and manages the Joint Training Information Management System.

The Directorate of Strategic Plans and Policy initiated a rewrite of the All-Hazards Base Plan to ensure the Kansas National Guard remains ready to respond to any incident threatening lives, property or way of life for Kansans.

J-5/7, Directorate of Strategic Plans and Policy/ Joint Education, Training and Exercises - Continued

2021 was a busy year for Kansas National Guard Civil Support.

- Support for COVID19 pandemic response continued through June with 282 Soldiers and Airmen providing assistance to the state with meal preparation, supplies and vaccination teams.
- More than 230 Kansas National Guard members deployed in January to aid the Washington, D.C., National Guard during the presidential inauguration.
- More than 270 Kansas National Guardsmen deployed in September to support the Louisiana National Guard's response and recovery operations following Hurricane Ida.

Lessons learned from these response efforts prompted updates of the Joint Reception Staging Onward-Movement and Integration and Emergency Management Assistance Compact processes, as well as the Pandemic Response Appendix to the All-Hazards Base Plan.

Most of the trainings conducted this year were virtual due to pandemic protocols. The J5/7 participated in the National Guard All-Hazards Workshop, FEMA Regional Interagency Steering Committee meetings, Kansas Division of Emergency Management Integrated Preparedness Planning Workshop and the Domestic Operations Conference. These meetings, conferences and workshops provide opportunities to improve coordination with regional, state and National Guard partners for future National Guard Civil Support response planning.



Col. Kenneth Weishaar

Director of Public Works

Establishes specific strategic planning objectives for the Kansas National Guard facilities organization in support of the adjutant general's real property policy vision. Coordinates all Kansas National Guard facility operations and maintenance, and provides a central point of advice for critical current and future decisions as it relates to Kansas National Guard infrastructure.

Supports the Kansas Army National Guard Construction Facility Management Office and the Civil Engineering Squadrons of the Kansas Air National Guard's 190th Air Refueling Wing and 184th Wing.

Planning and Programming

This past year, the Planning and Programming section focused on existing military construction projects currently awarded to Kansas, such as the Joint Force Headquarters project at Topeka's Forbes Field, fiscal year 2022; the Vehicle Maintenance Addition in Great Bend, fiscal year 2023; and future construction submissions by competing projects for military construction dollars from National Guard Bureau. The section also developed sustainment and modernization projects that will update and repair facilities, and expand spaces for operations and storage.

Real estate actions were performed through leases that support storefront recruiting and licenses were updated to support construction projects and the ability to work on enclaves, enhancing partnerships with the U.S. Army at Fort Riley and the Air National Guard at Forbes Field.

Real property has improved the ability to track Kansas Army National Guard assets with geographic information system accuracy at all Kansas National Guard facilities across the state, leading to an increase in sustainment dollars. The section is also completing work with National Guard Bureau to establish a new database system to better track required building repairs and needs based on the age and condition of facilities.

Environmental

Conducted 19 In-Shop and Environmental Coordinator courses for key agency stakeholders, providing training to 217 Soldiers and maintenance personnel.

Hosted Environmental Advisory Council-sponsored Aboveground Storage Tank Training for the Army National Guard. Training was conducted in person and virtually for 50 students from across the 54 states and territories to increase the knowledge of Army Guard state staff members about petroleum, oil, lubricant and storage tank systems on their sites.

Director of Public Works - Continued

Successfully competed for award of Historic Preservation Grant funding to support needed repairs of the Hiawatha Readiness Center. This armory is the only Kansas National Guard facility currently listed on the National Register of Historic Places.

Conducted Aquatic Macroinvertebrate Survey, Avian Survey, Northern Long-eared Bat Detection Survey, and Woodland Survey on the Salina National Guard range and developed Woodland Management Plan and Aquatic Vertebrate Management Plan.

Energy Program

The KSARNG spent \$1.3 million in energy program funding. The energy program concentrates on direct digital controls, LED lighting retrofits, and high-efficiency heating, ventilation, and air conditioning technology to cut energy consumption and reduce cost. The most significant project is the Lenexa Readiness Center Geothermal HVAC project. This project is expected to reduce the utility usage by 15-20% and is replacing an HVAC system that is past its useful life. The KSARNG continues to work two Energy Resilience and Conservation Investment Program projects introducing renewable electric energy, backup power generation, and battery storage at Fort Riley and at Forbes Field. Construction began on a third ERCIP project at the Salina Regional Training Institute complex that includes photovoltaic systems, a standby generator and the retrofit of use-reduction water fixtures throughout the facilities.

Geospatial Information Systems

This year's emphasis was to initiate GIS tools to enhance communication between users and developers. The section installed and configured a new GIS server, enabling every member of the Kansas Guard to access data through web-based applications. Exterior site updates continue at a rapid pace with visits to seven armories this year. Fort Leavenworth was updated to reflect recent construction projects. A comprehensive stormwater survey was completed on 37 Kansas Army National Guard sites.

All of the data collection is maintained in the geospatial database to provide analysis and tools to be used by military and civilian staff members within the Adjutant General's Department. Examples include traditional hard copy and digital maps, web applications, hydrology analysis, terrain data, hazardous material spill plans, real property asset validation, interior space allocation analysis, location of underground utilities, master plan designs, military range safety plans and 3D modeling.

Construction and Sustainment

Construction of the Fort Leavenworth Barracks and Readiness Center was substantially completed. The furniture for the new 35th ID Readiness Center should be installed in the first quarter of fiscal year 2022. The KSARNG awarded \$6 million in construction contracts allocated among 30 construction contracts and 44 design contracts. The KSARNG started work on the design of the new Joint Force Headquarters building that will be located at Forbes Field. The construction of the new JFHQ building should be complete in fiscal year 2024. The KSARNG also received design authority of a new Field Maintenance Shop at the Great Bend Readiness Center. The project will cost approximately \$6 million and will be completed in fiscal year 2024.



Newly constructed Enlisted Transient Training barracks at the Mission Training Complex.



Soldiers and Airmen administer COVID-19 vaccinations to school staff at Wamego High School Feb. 24.



Col. Stephen Mizak

Human Resources Officer

Mission: To support full-time Kansas National Guard federal employees throughout the human resources lifecycle and provide decision support to leaders on managing their workforce in the accomplishment of their federal and state missions.

The Human Resources Office administers separate and distinct human resource programs covering the 458 authorized Army National Guard Active Guard Reserve personnel; 550 authorized Air National Guard Active Guard Reserve personnel; and 723 authorized National Guard employees comprised of dual-status Title 32 Excepted

Service employees, Title 5 Excepted Service employees and Title 5 Competitive Service employees.

The Human Resources Office provides guidance and oversight on full-time manpower, position classification, staffing, employee benefits and entitlements, employee development, labor relations and civil service retirements. The office also manages and executes the Army National Guard budget for National Guard employee pay, travel, training, awards and incentives and Active Guard Reserve travel.

Carrying over from 2020, the office maintained support of its mission partners in response to the COVID-19 pandemic by alerting them of and providing guidance on new authorized programs, such as the Emergency Paid Leave program, the use of duty time to receive and recover from vaccination and the implementation of the vaccine mandate for all federal employees. The office continued to adjust some of its services, such as in-processing new personnel and pre-retirement seminars, offering in-person, virtual or a hybrid of both methods. The hybrid offering resulted in the Employee Benefits section conducting its largest supervisor training in the past five years with 37 attendees.

The National Guard Bureau selected the office to host the regional office of Workers' Compensation Program that supports the program managers of the seven states within the region.

The Army Manpower section experienced challenges late in federal fiscal year 2021 due to a shortage of funds at the national level, which resulted in a hiring freeze and ban on most travel. Federal fiscal year 2022 began with a reduction in Army full-time resources as the hiring freeze remained in place.

The Air Manpower section realigned 58 technician positions to Active Guard Reserve. This marked the third of a five-year effort by the Air National Guard to change the makeup of the full-time workforce to enhance readiness in meeting current and future mission requirements.



Col. Aimee Schneider DeJarnette

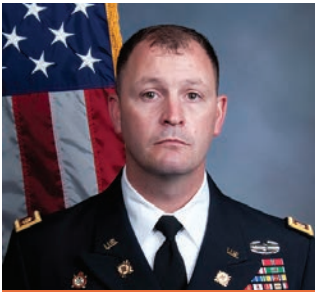
Inspector General

Serves as an extension of the adjutant general by providing him with an independent and impartial assessment of the readiness, morale, welfare and discipline of the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct and explains Army and Air Force systems, procedures and processes as they relate to issues.

Provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of Soldiers, Airmen, family members, federal civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases relating to Army and Air Guard activities.

Conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, chief of the National Guard Bureau

Directorate of Military Support



Lt. Col. Dallas McMullen

Mission: The Directorate of Military Support provides planning, military resources and operational support for implementation of the Kansas National Guard's Military Assistance to Civil Authorities mission, Civil Support Team, Counterdrug Team, Anti-Terrorism/Force Protection Program, physical security for the Kansas National Guard and emergency support for Wolf Creek and Cooper Nuclear Generating Stations. Responsible for ensuring timely and effective National Guard deployment for natural or man-made emergencies to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property and preserving peace, order and public safety.

The office of the DOMS participated in several workshops with state, regional and national partners to ensure a solid, mutual understanding of operational procedures while working future National Guard civil support responses.

The Kansas National Guard Counterdrug Task Force

The Kansas National Guard Counterdrug Task Force is a joint operation tasked with supporting the drug interdiction and counternarcotics missions of local, state and federal law enforcement agencies and community-based organizations across the nation in accordance with the Governor's State Plan. The Counterdrug Task Force's focus is on criminal analyst support.

In 2021, the Kansas National Guard Counterdrug Task Force provided analytical support to 10 agencies across the state with nine Army Guard and two Air Guard personnel. They provided enhanced communication among local, state and federal agencies. The task force analytical support led to multiple felony arrests and seizures of drugs, cash, weapons and vehicles totaling tens of millions of dollars in street value.

73rd Civil Support Team

The 73rd Civil Support Team is a 22-person unit comprised of Active Guard Reserve personnel drawn from the Kansas Army and Air National Guard. The unit supports civil authorities at domestic incidents involving chemical, biological, radiological, or nuclear material by identifying agents/substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for additional support. This includes incidents involving the intentional or unintentional release of CBRN and natural or man-made disasters that result or could result in the catastrophic loss of life or property. The 73rd CST also conducts standby operations to ensure the safety of events in Kansas and throughout the United States and its territories.

During fiscal year 2021, members of the 73rd CST remained focused on building and maintaining capability to carry out its core mission. The team conducted monthly joint-training response exercises with key interagency partners, strengthened essential relationships, and provided standby support for numerous large-scale public events across the state. The 73rd CST provided mission-response coverage for a multistate region, conducted multiple emergency responses within the state, and frequently provided Joint Hazard Assessment Team support for civilian authorities. The 73rd CST also conducted a successful regional deployment exercise and additional training with adjacent state CST units. The team closed the year in preparation for a U.S. Army North training exercise in October 2021.



A member of the 73rd Civil Support Team, Kansas National Guard, washes a camera used by a hazardous materials team to photograph the scene during an exercise.

Directorate of Military Support - Continued

International Affairs

Develops policy and formulates strategy for cooperative international security cooperation efforts in support of the National Guard Bureau, national security and defense strategies.

Integrates National Guard capabilities into the Secretary of Defense security cooperation plan, combatant commanders' theater-security cooperation plan and ambassadors' mission performance plan.

Oversees the State Partnership Program and the International Officer Program and provides agency support services.

In August, the International Affairs Office hosted 113 international military officers from 88 nations at the Kansas Capitol as part of the annual State Government Day. The officers are students in the Command and General Staff College program at Fort Leavenworth.

State Partnership Program

The National Guard Bureau's State Partnership Program supports the security cooperation objectives of the United States and the geographic combatant commanders by developing enduring relationships with partner countries and carrying out activities to build partner capacity, improve interoperability, and enhance U.S. access and influence while increasing the readiness of the United States and partner forces to meet emerging challenges. The United States' allies and partners throughout the world are critical elements of its national security strategy.

Kansas has maintained a strategic partnership with the Republic of Armenia since 2003. The relationship demonstrates the program's capability for simultaneous support of the National Military Strategy, the priorities of combatant commanders, and a partner nation's capacity to achieve a secure, peaceful and prosperous future.

The Kansas National Guard conducts steady state activities with Armenia, including military engagements, interagency partnering, capacity building, and exercises to enhance transatlantic security and strengthen regional stability and security. The partnership between Armenia and Kansas has grown over the years, covering various areas of international civil/military cooperation, defense training, emergency management and preparedness, and facilitating strategic cooperation between Kansas and Armenia. The partnership receives support from over 35 external stakeholders comprised of state and municipal governments and nongovernmental entities invested in advancing the capacity and capability of both partners in the areas of defense cooperation, law enforcement, judicial reform, commerce, economic reforms, healthcare, higher education, rural development and agriculture.

In May, the Kansas National Guard battalion command team hosted a two-day virtual professional military education symposium with the National Defense Research University. Discussion centered on the professionalism of the Noncommissioned Officer Corps and the relationship between NCOs and officers, including the NCO's role in the context of mission command. The next step identified during the symposium is the codification of the NCO's role in Ministry of Defense doctrine.

In June, the Kansas National Guard conducted Unified Land Operations training in Armenia by providing a presentation to Armenian officers with the National Defense Research University. The discussion included United States Unified Land Operations procedures with a focus on critical thinking and mission command at all levels of the military.

In August, leaders from Armenia, the Kansas National Guard and other United States partners met virtually to collaborate on newly identified medical lines of effort related to Role 2 and Rehabilitative methods to incorporate into several areas of common interest for future cooperation.

In September, Ambassador Lillit Makuntz hosted Kansas leaders at a reception at the Armenian Embassy in Washington, D.C., to celebrate the 30th anniversary of Armenia's independence.



International military officers pose for a photo with Gov. Laura Kelly at the Kansas Capitol Aug. 12.



Soldiers of the 891st Engineer Battalion became familiar with the new M4 carbine rifle qualification at a range day in Kuwait.



Col. Tacildayus Andrews

Senior Regular Army Advisor

As principal advisor to the adjutant general and the Kansas Army National Guard, the Senior Regular Army Advisor advises and assists in matters pertaining to organization, administration, personnel, training, operations, logistics, readiness, force modernization and mobilization preparedness.

Serves as liaison between Kansas National Guard and 1st Army and represents the 1st Army commander. Serves as president or member of designated boards.



Col. Matt Oleen

United States Property and Fiscal Office

The United States Property and Fiscal Officer is a federal resource manager assigned to each state and is tasked to provide oversight of federal resources while supporting the adjutant general's federal mission to provide ready forces to the nation.

The USPFO reports directly to the chief of the National Guard Bureau and is responsible for the proper execution of federal resources, including fiscal, property and real property in the state. The office receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with

federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations.

The USPFO is accountable and liable for all federal assets used by the Adjutant General's Department. It provides accounting and budget management services for program managers to ensure agency objectives are completed within appropriation and fund limitations. As the federal grants officer, the USPFO administers cooperative funding agreements between the National Guard Bureau and the Adjutant General's Department in support of the Kansas National Guard. The USPFO makes returns and reports on federal funds and property as directed by the chief of the National Guard Bureau and the appropriate service secretary.

Special Programs

STARBASE

The overarching goal of the Department of Defense STARBASE program is to provide Science, Technology, Engineering, and Mathematics educational opportunities for students and teachers in a hands-on discovery and inquiry-based environment on a military installation.

Since 1993, the STARBASE program in Kansas has been educating students using a hands-on, minds-on approach to learning. Sponsored by the Kansas National Guard and supported by Kansas STARBASE Inc., Kansas STARBASE is educating and encouraging students at the elementary, middle school and high school levels. STARBASE staff integrate all four STEM disciplines into a single cross-disciplinary program and offers instruction in real-world applications and teaching methods using 25 hours of approved DOD curriculum. Currently, Kansas STARBASE is the largest program in the nation with five sites across the state (Kansas City, Manhattan, Salina, Topeka and Wichita). Collectively, Kansas STARBASE annually serves more than 5,000 students in their 1.0 program at the elementary level.

All Kansas locations operate a 2.0 program designed to extend the elementary program into the middle school. These classes are held on location at area middle schools. STARBASE 2.0 programs include Air Force Association CyberPatriot, robotics, and engineering design process with CO₂-powered cars and computer-aided design.

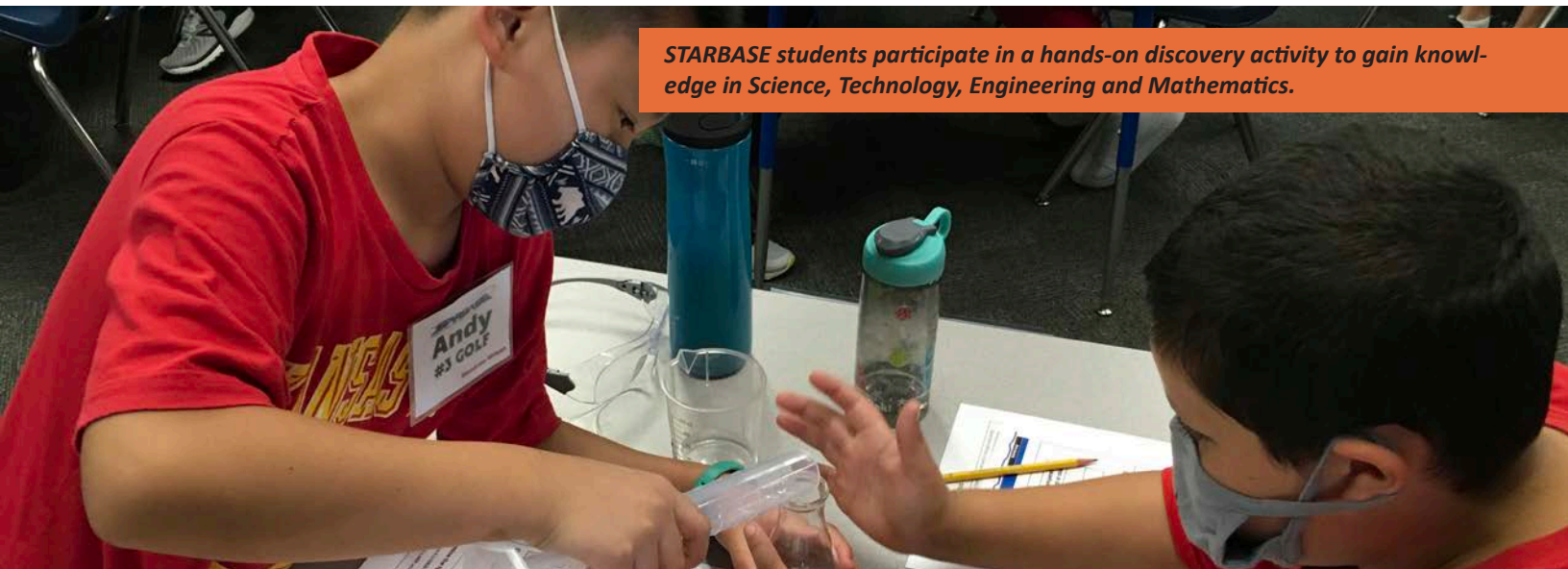
Kansas City, Manhattan, Salina and Wichita collaborated with STARBASE programs from Virginia and West Virginia to pilot a STARBASE 3.0 program during the summer. The targeted student audience was junior ROTC cadets. Due to COVID-19 restrictions, staff gathered in Quantico, Virginia, and virtually taught 156 cadets from 56 high schools across 25 states, Japan and Guam. Students learned schematics, building and coding a hexapod robot.

As the STARBASE program began planning for the upcoming school year, additional expansion funding was awarded to the Kansas City, Salina, Topeka and Wichita programs. These programs began operating in two classrooms in school year 2021-2022. Manhattan continues to operate a single classroom. This additional funding allows the Kansas STARBASE program to reach more students.

The Kansas STARBASE program extends beyond the classroom by cooperating with area universities to provide classroom teachers opportunities to earn credit towards recertification of teaching licenses. Due to lingering effects of the pandemic, many outreach opportunities were at a minimum this past year.

2021 HIGHLIGHTS

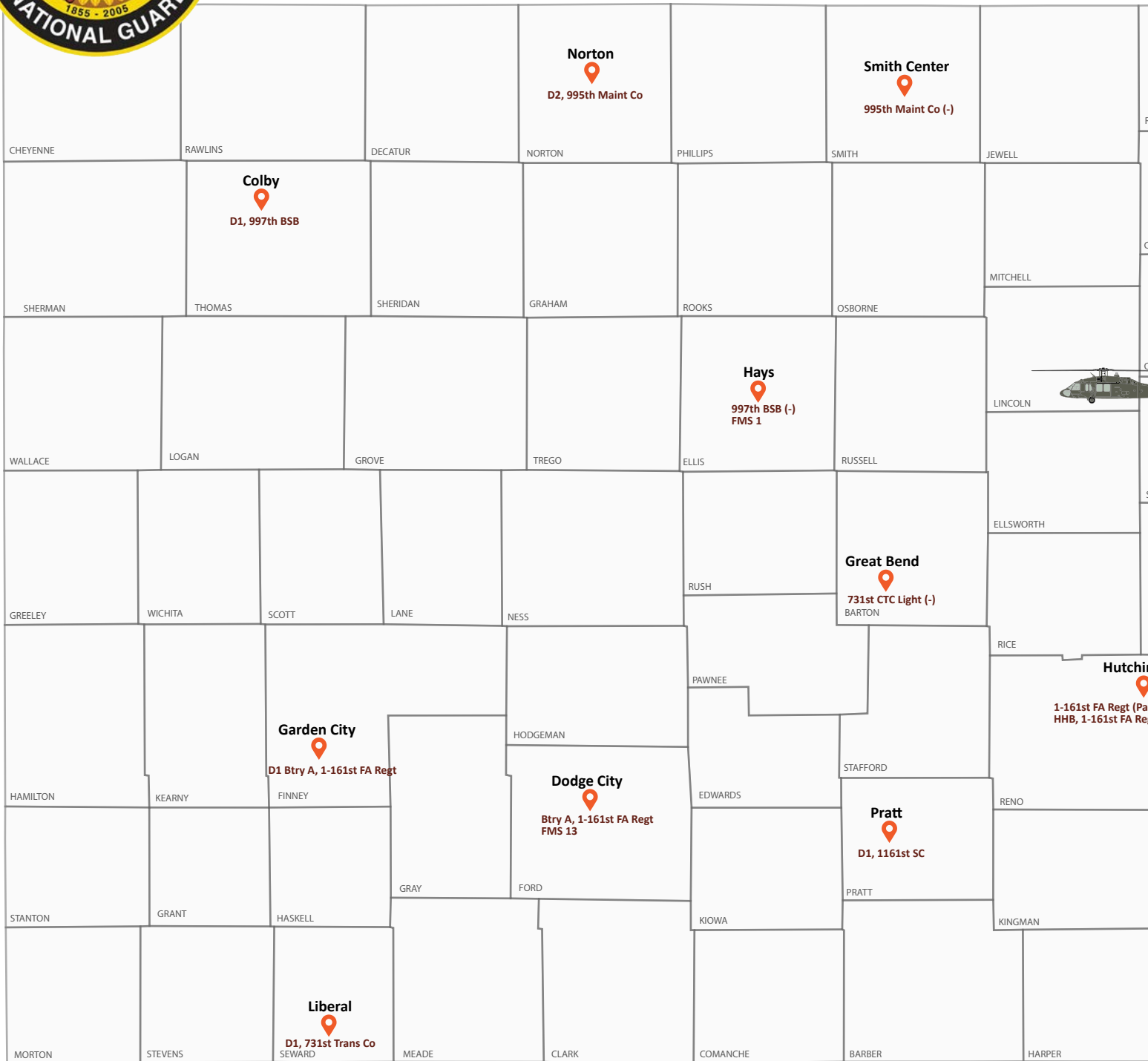
- Maneuvering through COVID restrictions, Kansas STARBASE collectively served 3,178 students in the STARBASE 1.0 program and summer outreach.
- Kansas National Guard members from the respective STARBASE locations volunteered 150 hours mentoring students.
- Continued partnership with Friends University for teachers pursuing continuing education credits.
- STARBASE 3.0 pilot project launched during the summer.
- Four out of five STARBASE locations expanded to two classrooms.



STARBASE students participate in a hands-on discovery activity to gain knowledge in Science, Technology, Engineering and Mathematics.



KANSAS NA



Topeka

Joint Force Headquarters Kansas

JFHQ - Land Component
 HHD, JFHQ
 Recruiting and Retention
 Co A, Rec and Ret

U.S. Property and Fiscal Office
 Central Issue Facility
 JFHQ - Air Component

KS ARNG FMS
 Combined Support Maintenance Shop

Det 1, 137th Trans Co (PLS)
 35th Military Police Co

State Aviation Office

Army Aviation Support Facility #1
 Det 37, OSA Cmd
 2nd Bn, 641st Avn

69th Trp Cmd

HHD, JFHQ
 105th MPAD
 1979th Contracting Team
 1074th Field Trial Defense Team
 1174th Senior Trial Defense Team

73rd Civil Support Team (WMD)

1st Bn, 108th Aviation

HHC (-), 1-108th Avn
 Co A, 1-108th Avn
 Co D, 1-108th Avn
 Co E, 1-108th Avn
 Det 5, Co D, 1-111th Avn
 Det 6, Co E, 1-111th Avn
 Co G, 1-111th Avn

Forbes Field, Topeka

190th Air Refueling Wing

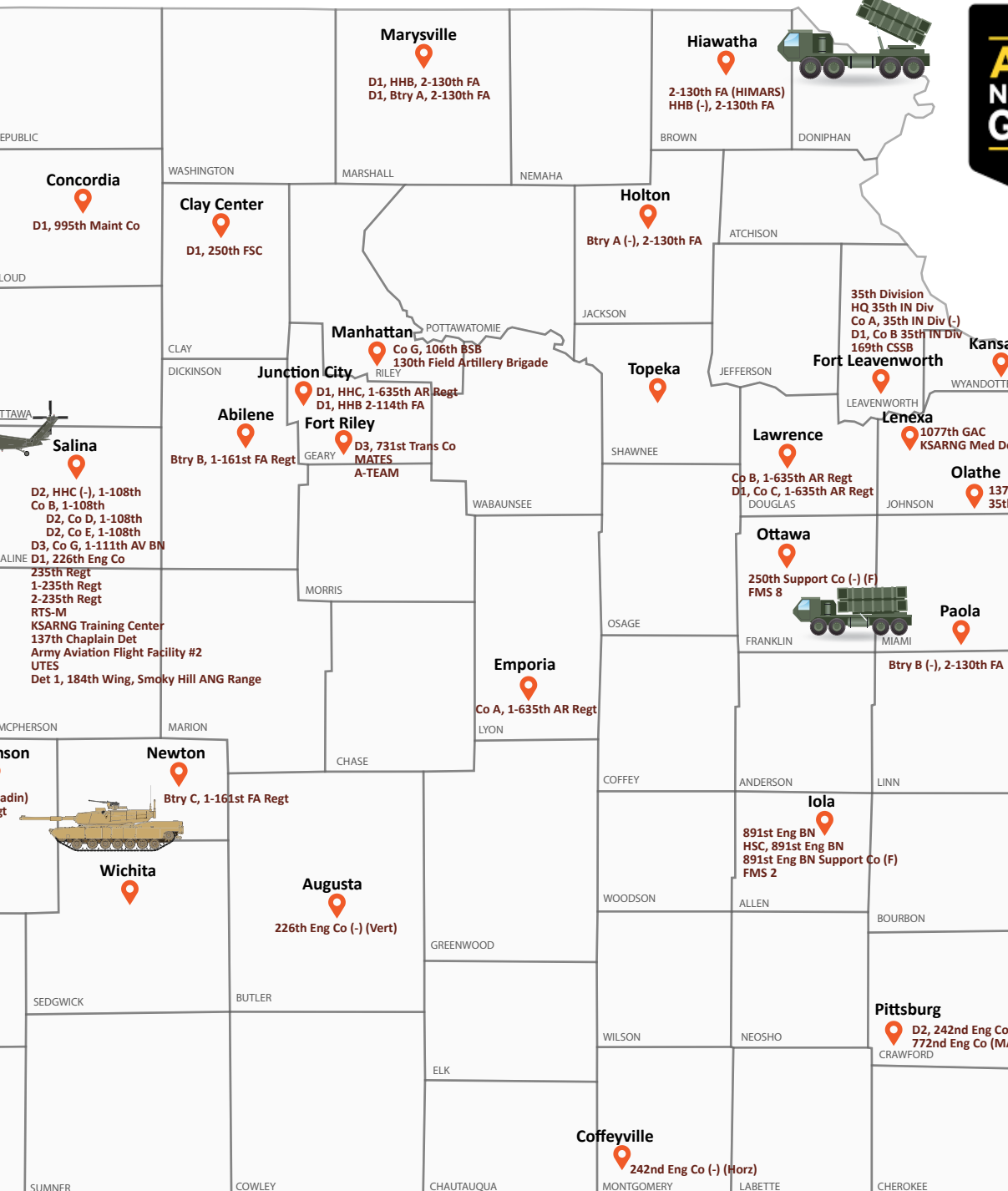
190th Operations Group
 117th Air Refueling Squadron
 190th Operations Support Squadron
 127th Weather Flight

190th Maintenance Group
 190th Maintenance Squadron
 190th Aircraft Maintenance Squadron
 190th Maintenance Operations Flight

190th Mission Support Group
 190th Security Forces Squadron
 190th Civil Engineering Squadron
 190th Logistics Readiness Squadron
 190th Force Support Squadron
 190th Communications Flight

190th Medical Group
 190th Health Services Division
 190th Aero Medical Division
 190th Dental Division
 190th Professional Services

TIONAL GUARD



Legend

- AR = Armor
- ASMC = Area Support Medical Company
- ATEAM = Advanced Turbine Engine Army Maint
- Avn = Aviation
- Bde = Brigade
- Bn = Battalion
- BSB = Brigade Support Battalion
- Btry = Battery
- Co = Company
- CSSB = Combat Support Sustainment Battalion
- Det = Detachment
- Div = Division
- Eng = Engineer
- FA = Field Artillery
- FMS = Field Maintenance Shop
- FSC = Forward Support Company
- HIMARS = High Mobility Artillery Rocket System
- HHB = HQ and HQ Btry
- HHC = HQ and HQ Company
- HHQ = HQ and HQ Detachment
- HQ = Headquarters
- HSC = Headquarters Support Company
- Inf = Infantry
- ISR = Intelligence, Surveillance and Reconnaissance
- Lg = Logistics
- MAC = Mobile Augmentation Company
- MATES = Maneuver and Training Equipment Site
- Maint = Maintenance
- Med = Medical
- MP = Military Police
- MPAD = Mobile Public Affairs Detachment
- MSS = Mission Support Squadron
- OCS = Officer Candidate School
- Rgmt = Regiment
- Rec and Ret = Recruiting and Retention
- RSMS = Readiness Sustainment Maint Site
- Trans = Transportation
- UTES = Unit Training Equipment Site
- WMD = Weapons of Mass Destruction

McConnell AFB, Wichita 184th Wing

- 184th Regional Support Group
- 134th Air Control Squadron
- 284th Air Support Operations Squadron
- 184th Intelligence/Surveillance/Reconnaissance Group
- 161st Intelligence Squadron
- 184th Operations Support Squadron
- 184th Intelligence Support Squadron
- 184th Det (201st MSS)
- 184th Cyberspace Operations Group
- 127th Cyberspace Operations Squadron
- 177th Information Aggressor Squadron
- 299th Network Operations Security Squadron

- 184th Mission Support Group
- 184th Security Forces Squadron
- 184th Civil Engineering Squadron
- 184th Logistics Readiness Squadron
- 184th Force Support Squadron
- 184th Communications Flight
- 184th Medical Group
- 184th Health Services Division
- 184th Aero Medical Division
- 184th Dental Division
- 184th Medical Operations Division

Wichita

635th Regional Support Group HHD, 635th Regional Support Gp

- 170th Maint Co (-)
- Co C, 1-635th AR Regt
- FMS 3
- Co B, Rec and Ret
- 1161st FSC (-)
- 330th Signal Co
- Det 1, KSARNG Med Det
- Det 2, 731st Trans Co
- Det 1, 242nd Eng Co
- 117th ASMC

Joint Force Headquarters - Land Component

Located in Topeka



Brig. Gen. Anthony Mohatt



Col. Paul Schneider



Chief Warrant Officer 5
Michael Smith



Command Sgt. Maj.
Steve Harmon

- The Kansas Army National Guard is composed of more than 4,400 Soldiers stationed throughout Kansas. Headquartered at Forbes Field, Topeka, the KSARNG has 38 armories and seven field maintenance shops, plus additional training and logistical support facilities throughout the state.
- Four brigade-level commands – 635th Regional Support Group, 69th Troop Command, 130th Field Artillery Brigade and 235th Regiment – and is the host state for the 35th Infantry Division.
- Oversees maintenance, training, supply and repair facilities, including the Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Combined Support Maintenance Shop and two Army Aviation Support Facilities.
- Executes and oversees an annual operating budget of \$146 million with Bradley Fighting Vehicles, Paladin howitzers, Black Hawk helicopters and Abrams Battle Tank weapon systems.
- Brig. Gen. Anthony Mohatt, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units, including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.
- Col. Paul Schneider is the chief of staff - Joint Force Headquarters Kansas - Land Component.
- Chief Warrant Officer 5 Michael Smith is the command chief warrant officer - Joint Force Headquarters Kansas - Land Component.
- Command Sgt. Maj. Steve Harmon is the senior enlisted leader - Joint Force Headquarters Kansas - Land Component.

Spc. Carmela Blocker, 68W field medic for the 2nd Battalion, 130th Field Artillery, responds to simulated casualties during a field exercise at Camp Guernsey, Wyoming.





The Adjutant General



Direct Report

Commander KSARNG

Staff Element JFHQ, KS, Topeka
Army Element JFHQ, KS, Topeka

ADCON

STATE AVIATION OFFICE, Topeka
AASF #1 (ADCON) Forbes Field, Bldg 636, Topeka
AASF #2 (ADCON) Salina
2-641st AV, (Assigned), Topeka
Det 37 OSA, (Assigned), Topeka
KSARNG Rec & Ret, Topeka (ADCON) 69th TC
A Co, Rec & Ret, Topeka
B Co, Rec & Ret, Wichita
USPFO, Topeka
CIF, Topeka

SURFACE MAINTENANCE,
(ADCON) Topeka

KS ARNG FM SHOP, Topeka
FMS 1, Hays
FMS 2, Iola
FMS 3, Wichita (North)
FMS 7, Kansas City
FMS 8, Ottawa
FMS 13, Dodge City
MATES, Fort Riley
CSMS, Topeka
UTES, Salina
A-TEAM, Fort Riley

635th RSG (Assigned) Wichita (N)

1-635th AR Regt, (Assigned), Kansas City
HHC (-), Kansas City
D1, HHC, Junction City
Co A, Emporia
Co B, Lawrence
Co C, Wichita (South)
D1, Co C, Lawrence
D1, HHB 2-114th FA, (Assigned),
Junction City
Co G, 106th BSB, (Assigned), Manhattan
D1, Co G, Kansas City

1-108th AV, AFRC, (Assigned), Topeka
HHC (-), AFRC, Topeka
D2, HHC (-), Salina
Co A, AFRC, Topeka
Co B, Salina
Co D, AFRC, Topeka
D2, Co D, Salina
Co E, AFRC, Topeka
D2, Co E, Salina
D5, Co D, 1-111th AV BN, AFRC
(Assigned) Topeka
D6, Co E, 1-111th AV BN, AFRC
(Assigned) Topeka
Co G, 1-111th AV BN, AFRC (Assigned)
Topeka
D3, Co G, 1-111th AV BN
Salina

891st EN BN, (Assigned), Iola
HSC, Iola
Support Co (F), Iola
226th EN Co (-) (Vert), (Assigned),
Augusta
D1, 226th, Salina
242nd EN Co (-) (Horz), (Assigned),
Coffeyville
D1, 242nd, Wichita (N)
D2, 242nd, Pittsburg
772nd EN Co (MAC), (Assigned),
Pittsburg
35th MP, AFRC, (Assigned),
Topeka

235th Regiment (Assigned)
Salina

1-235th Regiment, Salina
2-235th Regiment, Salina
RTS-M, (Assigned)
Salina
KSARNG Training Center,
(Assigned) Salina
137th Chaplain Det, (Assigned)
Salina

130th Field Artillery Brigade
(Assigned) Manhattan

1-161st FA Regt (Paladin), (Assigned),
Hutchinson
HHB, Hutchinson
Btry A, Dodge City
D1 Btry A, 161st FA Regt Garden City
Btry B, Abilene
Btry C, Newton
2-130th FA (HIMARS), (Assigned),
Hiawatha
HHB (-), Hiawatha
D1, HHB, Marysville
Btry A (-), Holton
Btry B (-), Paola
D1, Btry B, Kansas City

997th BSB (-), (Assigned), Hays
D1, 997th BSB, Colby
330th Signal Co, (Assigned),
Wichita (North)
1161st SC (-) (F), (Assigned),
Wichita (North)
D1, 1161st SC, Pratt
250th Support Co (-) (F), (Assigned),
Ottawa
D1, 250th SC, Clay Center
170th Maint Co, (Assigned), Wichita
(North)
995th Maint Co (-), (Assigned),
Smith Center
D1, 995th, Concordia
D2, 995th, Norton

69th Troop Command (Assigned) Topeka

169th CSSB, (Assigned),
Fort Leavenworth
137th Trans Co (-), (Assigned),
Olathe
D1, 137th, AFRC, Topeka
731st CTC Light (-), (Assigned),
Great Bend
D1, 731st, Liberal
D2, 731st, Wichita (S)
D3, 731st, Fort Riley
1077th GAC, (Assigned),
Lenexa
117th ASMC, (Assigned),
Wichita (N)

HHB, JFHQ-KS (Assigned),
Topeka
1074th Field TDT, (Assigned),
Topeka
1174th Sr TDT, (Assigned),
Topeka
1979th Contracting Team
(Assigned), Topeka
35th Division Band, (Assigned),
Olathe
105th MPAD, (Assigned),
Topeka

KSARNG Med Det, (Assigned),
Lenexa
D1, Med Det, Wichita (N)

73rd CST (WMD) (Assigned)
Topeka
(OPCON) KSNG DOMS

G-1, Directorate of Personnel



Col. Robert Stinson Jr.

Mission: Manages and provides military personnel support to the Kansas Army National Guard through automated personnel systems and a variety of personnel support programs to balance retention and attrition management with the needs of the command.

The directorate increases operational readiness of the command through retention and enhancement of Soldier-care programs, such as equitable promotion systems, life insurance, health and dental care, military incentives, civilian educational programs and military awards programs. The directorate also has oversight of the officer and enlisted career management programs. This section provides personnel support to mobilizing and mobilized units, and members on state active duty for disaster response. During fiscal year 2021, the directorate supported the deployment and redeployment of six units consisting of approximately 863 Soldiers in addition to 187 Soldiers for presidential inauguration support and 259 Soldiers for the Hurricane Ida response.

The directorate manages the organization's military archives records, which assists veterans from all services in locating service records. It also oversees the Kansas Army National Guard's Military Funeral Honors program, which provides honors for Army veterans. Upon a family's request, the team provides military honors for every eligible veteran at no cost to the family, to include at a minimum the playing of taps, and the folding and presentation of the United States flag. During fiscal year 2021, Kansas provided honors to 1,223 veterans.

The directorate collaborates with the State Surgeon's Office, which is responsible for medical readiness of approximately 4,600 Soldiers. The State Surgeon's Office also oversees the Psychological Health section comprised of two licensed, full-time mental health providers who guide and assist National Guard members and their families who may be experiencing effects associated with post-traumatic stress disorder and/or traumatic brain injury. The director of Psychological Health assists military members and their families seeking advice, referral, guidance, and information about local and state resources to help with psychological health concerns.

The directorate also has oversight of the Kansas Army National Guard's G1 Support Services, which works with Soldiers, families, employers and communities. The Kansas Army National Guard's G1 Support Services promotes understanding between families and National Guard leadership. This program encourages family partnerships within the unit, fosters a sense of well-being, and strengthens the sense of community with shared benefits and responsibility.



A Kansas National Guardsman uses a chain saw to cut up trees damaged by Hurricane Ida in Louisiana.

G-3, Directorate of Plans, Operations and Training



Lt. Col. Rodney Seaba

Mission: Provide trained, ready Soldiers to support national and state requirements here and abroad. The Army National Guard conducts training in accordance with directives by the Department of the Army; United States Army Forces Command; Headquarters, United States Army Training and Doctrine Command; Headquarters, 1st Army and National Guard Bureau.

The G3 Operations, Trainings, and Plans Directorate provides operations, training, and planning oversight to Kansas Army National Guard units. The directorate has authority over Training, Readiness, and Mobilization activities for KSARNG units and provides oversight of the Collective Training Team, Salina, Kansas.

Training year 2021 was a historic year for the directorate. Four major training events highlighted the calendar, forcing the directorate to employ every capability and relationship to ensure success. Coupled with the challenge of building readiness while in the midst of a pandemic, the directorate was able to resource every training requirement during this year.

Training Branch

Priorities for training year 2021 dictated the funding and implementation of required training to meet readiness objectives. Key to this year's success was ensuring the execution of training plans for KSARNG mobilizing units. This priority allowed the directorate to manage resources against Headquarters, Department of the Army requirements while also managing available resources against the approved Sustainable Readiness Model. The directorate successfully achieved the training objectives in support of three major training events over a 45-day training period. These events encompassed more than 1,000 Soldiers dispersed among Camp Atterbury, Indiana; Fort Irwin, California; and Camp Guernsey, Wyoming.

The training branch mobilized a Joint Task Force consisting of approximately 300 Kansas Soldiers and Airmen to Washington, D.C., in January to assist with the presidential inauguration. Joint Task Force Kansas initially acted as a reserve for the inauguration ceremony. Once the ceremony was complete, JTF KS secured buildings comprising the Library of Congress and the United States Supreme Court. A majority of Kansas personnel returned home Jan. 27 with approximately 50 volunteers remaining to secure the Library of Congress. The remaining personnel returned March 13.

The training branch also served a key role in support of the response to Hurricane Ida. The planning and execution of this response included members of the directorate and 272 Soldiers from the KSARNG.

The Collective Training Team conducted pre-mobilization training for the 130th Field Artillery Brigade, 137th Chaplain Detachment, and Soldiers mobilized to Washington, D.C., in support of the presidential inauguration. The team conducted the Army Combat Fitness Test and Physical Readiness Training Train the Trainer course 10 times throughout the year, resulting in the training of approximately 100 graders and 80 officers and noncommissioned officers.



Kansas National Guard Soldiers and Airmen pose with the Kansas flag in Washington, D.C., Jan 24.

G-3, Directorate of Plans, Operations and Training - Continued

The CTT also conducted multiple iterations of the Integrated Weapons Training Strategy course. Multiple Virtual Battlespace-3 and Counter-Improvised Explosive Device training events were conducted during the year, resulting in 1,137 Soldiers trained. The CTT assisted with the Kansas National Guard Best Warrior Competition March 18 – 21.

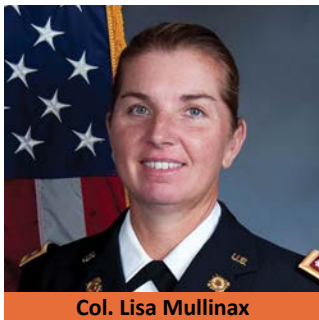
The CTT assists units with Army Combat Fitness Test preparation and weapons preliminary marksmanship instruction. On average, the CTT conducts assistance and coaching at least once per month with around 100 Soldiers per event.

Mobilization/Readiness Branch

The Mobilization Readiness Branch facilitated the deployment of the 130th Field Artillery Brigade to Central Command and set the conditions for the training year 2022 deployments of the 35th Infantry Division and 2nd Battalion, 130th Field Artillery to Central Command, and the 35th Military Police Company to Southern Command.

Plans/Exercises Branch

The Plans/Exercises Branch developed and implemented the Army Holistic Health and Fitness program. The five-pillar program, based upon nutrition, physical, spiritual, mental and sleep readiness, aims to improve overall Soldier readiness and reduce injuries.



Col. Lisa Mullinax

G-4, Directorate of Logistics

Mission: Provides planning and resources necessary to maintain logistical support for operations of the Kansas Army National Guard. Serves as the principal staff officer and primary advisor to the adjutant general and chief of the joint staff for all logistics planning and operations.

Develops logistics policies and budgets, and prioritizes requirements to meet the mission goals as directed by the adjutant general. Responsible for the accountability, supply, and equipment readiness of all units and Soldiers in the Kansas Army National Guard.

Oversees all areas of command supply, maintenance and transportation; support of all Logistics Information Systems computers; and movement of Department of Defense assets throughout the state, ensuring that resource requirements are identified, documented and validated. Oversees the Surface Maintenance Manager, Senior Logistics Management Specialist, Consolidated Property Book Office, Command Supply Discipline Program, State Movement Control Center and Food Service Management for the Kansas Army National Guard.

Senior Logistics Management

- Supervises and conducts the Command Supply Discipline Program, ensuring compliance with all applicable regulatory requirements by conducting an annual statewide inspection program to instill supply discipline, assist commanders in monitoring supply compliance, identify deficiencies and provide assistance to ensure deficiencies are corrected.
- Supervises the logistics processes that coordinate and authorize an annual federal expenditure of \$9.67 million to conduct training, including subsistence, lodging, transportation, fuel, and authorized expendable supplies in support of unit readiness and mission accomplishment.
- Supervises the management of property accountability for more than \$1.4 billion of federal property issued to units and agencies of the Kansas Army National Guard.
- Tracks, reviews and audits financial liability investigations when there is a suspected loss or damage of federal property.
- Develops strategies to increase the Kansas Army National Guard's wildland firefighting capability.
- Supported the Adjutant General's Joint Task Force Guardian for COVID-19 response with distribution of personal protective equipment to full-time personnel, tracking PPE on-hand quantities and enforcing policy on when and what status of appropriated funds could be used to acquire PPE. Provided fleet assets to support the transport of personnel for COVID-19 response in distributing PPE to Kansas counties.

G-4, Directorate of Logistics - Continued

Defense Movement Coordinator

- The Kansas Defense Movement Coordinator supervises, plans, coordinates and controls all Department of Defense military convoys moving through the state. In coordination with the Kansas Department of Transportation, the DMC creates and maintains traffic circulation plans in a state highway network database that readily identifies routes suitable for convoy use.
- Supervises and conducts the Command Deployment Discipline Program, ensuring compliance with all applicable regulatory requirements by conducting an annual statewide inspection program with the purpose of maintaining current deployment readiness posture, actionable deployment ready plans and trained unit movement staff.
- The DMC planned, coordinated and facilitated military and commercial transportation for the mobilization and demobilization of several KSARNG units, units mobilizing for annual training, warfighter exercises and for external training evaluation events at Camp Atteberry, Indiana; the National Training Center at Fort Irwin, California; Camp Robinson, California; and Camp Guernsey, Wyoming.
- The DMC planned, coordinated and facilitated military convoys and route clearances to deploy and redeploy the KSNG response in support of Hurricane Ida recovery.

Surface Maintenance Management Office

- The Surface Maintenance Management Office provides guidance and funding for the necessary training of unit personnel to conduct their duties. Field Maintenance Shop facilities provide workspace, equipment, tools, and Class IX support to units for training during inactive-duty training periods and during annual training.
- Supervises 10 ground maintenance facilities/operations, maintenance programs, maintenance policy, and over 260 full-time maintenance personnel for the Kansas Army National Guard. The fiscal year 2021 budget for the SMMO was more than \$16 million. Expenditures supported the following units/activities:
 - \$9 million for 635th Regional Support Group and division headquarters, including \$1.9 million to establish a shop stock list for the 635th's forward deployment
 - \$3.5 million for fires and sustainment brigades and units
 - \$2.5 million for the engineers, signal, some logistics, and medial brigades and units
 - \$183,000 for theater support
 - \$137,000 for maintenance facilities
 - \$725,000 for aviation support
 - \$461,000 in government purchase card obligations
 - \$230,000 of contracts completed
- Responsible for the repair and equipment readiness of all KSARNG ground vehicles and equipment. The SMMO's focus for 2021 was building and sustaining readiness for units participating in National Training Center, eXportable Combat Training Capability and other critical training events.

Field Maintenance Shops

- Perform field-level maintenance support on federal equipment issued to the Kansas Army National Guard, provide maintenance operations beyond the capabilities of owning units and conduct 75% of scheduled services for supported units. Provide support for heavy mobile and construction equipment repair, quality control, production control and repair parts. Routinely included in coordination plans to provide maintenance support to other Kansas Army National Guard, Army Reserve and active-duty units.
- Provides field-level and sustainment-level maintenance for equipment assigned to KSARNG units. Provides reinforcing maintenance support, on-site maintenance support, technical advice and assistance to all Field Maintenance Shops, all KSARNG units and elements, both Army Aviation Support Facilities, and the United States Property and Fiscal Office warehouse.

G-4, Directorate of Logistics - Continued

- FMS facilities directly take an active role in supporting unit mobilizations. This fiscal year, over 15 employees deployed in support of four different units. The shops participated in Defense Support of Civil Authority missions, such as the Stranded Motorist Assist and Response Team missions for weather response-related state active duty, including winter storms, tornado relief, floods and other emergencies. Supported preparatory maintenance, recovery and post-operation maintenance and repairs.
- Field Maintenance Shops strive to maintain the readiness rate for supported units at or above the Department of the Army goal of 90%. During this fiscal year, the FMS helped maintain an overall average higher than 94% for the types of equipment supported by the shops.
- Field Maintenance Shops support the state's Command Maintenance Discipline Program by providing assistance to units that are being inspected, and team chiefs and commodity inspectors to conduct inspections on units throughout the state.
- The shops maintain repair parts and maintenance support teams to perform required inspections, services, repairs, and technical expertise to the supported units. Upon request, facilities provide the teams to supported units to assist them in correcting maintenance issues that are beyond the capabilities of the owning units. All FMS personnel continually monitor work being performed to see if there are systemic maintenance issues and identify what corrections or changes can be implemented to fix and/or prevent further problems.
- FMS 1, Hays, took first in the Army Award for Maintenance Excellence for this fiscal year with the National Guard Bureau. They also assisted in winter weather response.
- FMS 2 and FMS 3 supported and enabled unit response to the state active-duty mission for response to Hurricane Ida by enhancing material readiness in a very short response time.
- FMS 7 has been building equipment readiness for the 35th Infantry Division deployment in support of Operation Spartan Shield.

Maneuver Area Training Equipment Site

- The Maneuver Area Training Equipment Site has three maintenance teams that account for and maintain KSARNG combat and combat-support equipment, including the assigned weapons and communication equipment systems. MATES teams issue packaged equipment, weapon and communication systems, and Basic Issue Items equipment from requesting units for Individual Drill Training, field training exercises and annual training. Overall, MATES supports over 4,897 individual equipment items and vehicles valued in excess of \$483 million.
- MATES' primary support includes organic equipment and specialty repairs (planned and emergency) and services (scheduled and unscheduled), quality assurance/quality control inspections, classification of end items and components. Specialty support includes small arms repair and services, communication and electronic repair, services and updates; production control services and training; chemical, biological, nuclear radiological and explosive equipment; vehicle painting; metal fabrication; carpentry; machining and welding.
- During the fiscal year, MATES employees worked 35,223 direct-labor man-hours and completed 3,195 work orders. The repair parts section maintained 3,658 lines of parts valued at \$4,768,450. MATES processed 4,269 requisitions and 50,182 repair parts, totaling \$7,365,488. The facility's annual payroll is over \$5.25 million.
- Over training year 2021, MATES provided maintenance support for a deploying unit and two major training center exercises. Headquarters and Headquarters Battery, 130th Field Artillery Brigade, deployed to Kuwait with a large percentage of their equipment. MATES conducted technical inspections, repairs and performed numerous services to ensure their equipment and systems were in pristine readiness condition.
- The 130th FAB rear detachment conducted a brigade-level eEportable Combat Training Capability rotation at Camp Guernsey, Wyoming, for their collective training event for training year 2021. MATES assisted in the equipment staging and transportation plan for all brigade and subordinate unit equipment movements to Camp Guernsey. Equipment readiness requirements were supported by MATES in ensuring all 130th FAB and subordinate unit equipment was operationally prepared for the exercise.

G-4, Directorate of Logistics - Continued

- MATES provided maintenance support to the 1st Battalion, 635th Armored Regiment, throughout multiple training events, directly affecting its readiness. This led to their culminating training event at the National Training Center, Fort Irwin, California. Due to this significant operational tempo, MATES surged maintenance capabilities and incorporated mandatory compensation time (2,358 hours) to facilitate emergency repairs for the battalion, ensuring combat and combat-support equipment were mission capable for the NTC training event.
- Throughout the year, MATES provided weekend support for numerous KSARNG units, accounting for over 19 weekends of requested support and access to the facility. MATES provided additional support to other outside agency units for fuel, Class IX warehouse requirements, and facility access and use of maintenance bays. Units supported include the 1st Armored Brigade Combat Team, 1st Infantry Division, with rough terrain container handler support at their railyard for their deployment to Europe. MATES also provided resources requested by the 402nd Heavy Transportation Company from the Nebraska Army National Guard to support their annual training plans. MATES supported the Joint Battle Command-Logistics New Equipment fielding for Company G, 106th Brigade Support Battalion, and provided resources for a Tank-automotive and Armaments Command Modification work orders mobile team conducting Bradley Fighting Vehicle Hull idler arm verification and corrections.
- Additionally, MATES received approval for and underwent a significant facility upgrade during the training year. Construction consisted of interior flooring, lighting, ceiling replacement, paint, bathrooms, showers, and lockers to enhance and extend the life and use of the facility. The total project cost for all upgrades amounted to approximately \$646,974.

Combined Support Maintenance Shop

- The Combined Support Maintenance Shop provides field-level and sustainment-level maintenance for equipment assigned to KSARNG units.
- Provides reinforcing maintenance support, on-site maintenance support, technical advice, and assistance to all Field Maintenance Shops, all KSARNG units and elements, both Army Aviation Support Facilities, and the United States Property and Fiscal Office warehouse. CSMS provides direct support to 31 units and three Field Maintenance Shops and are responsible for maintaining 13,160 end items and 179 pacing items.
- Primary services include inspection, repair and classification of end items and components. Specialty services include maintenance of small arms; communication; electronics; chemical, biological, nuclear radiological and explosive equipment fabrication; carpentry and metal machining.
- Operates the Calibration and Repair Service facility responsible for coordinating the repair, maintenance, and calibration of 9,452 items, including chemical detection and radiological equipment for KSARNG units.
- During the fiscal year, CSMS employees worked more than 17,907 direct-labor man-hours, completing more than 1,290 work orders. CSMS supported the 169th Combat Sustainment Support Battalion and 1st Battalion, 108th Aviation units when returning from deployment by servicing and repairing 113 pieces of equipment. The repair parts section maintained more than 563 lines of shop stock parts valued at more than \$319,025. CSMS processed 1,936 requisitions and over 10,237 repair parts, totaling \$676,963. The annual payroll was more than \$3 million.

Advanced Turbine Engine Army Maintenance

- The mission of the Advanced Turbine Engine Army Maintenance is to rebuild AGT1500 M1 Abrams series tank engines and the X1100-3B cross-drive tank transmission and all related components.
- The ATEAM is comprised of 52 Title 5 federal technicians and maintains around 2,473 lines of repair parts for its mission. The ATEAM supports the National Guard and U.S. Army Security Assistance Command through the Foreign Military Sales Program office. In fiscal year 2021, the ATEAM completed two Total Integrated Engine Revitalization engine overhaul and one X1100 cross-drive transmission rebuilds for the National Guard Bureau.
- The ATEAM also supported FMS port operations equipment deployments, delivered 207 Full-Up Power Packs to the Lima, Ohio, Tank Plant for tank installation. Completed 108 FUPP overhauls through the FMS program for the Saudi Arabia Management Office and 99 for the Kuwaiti Management Office.



Col. David Barkus

State Army Aviation Office/ Army Aviation Support Facilities

- The Operational Support Airlift (C-12) Detachment deployed six Soldiers in July to Operation Inherent Resolve/ Operation Spartan Shield to support intratheater movement.
- Kansas Aviation was the first Army National Guard unit to conduct spouse flights in eight years. Seventy-three spouses received a tour of all unit activities, culminating in a Black Hawk orientation flight.
- Successfully completed Aviation Resource Management survey with 94%.
- Supported deployment of 10 UH-60M helicopters for an eXportable Combat Training Capability rotation with the 79th Infantry Brigade Combat Team, traveling over 1,600 miles to the training site.
- Stood-up one of four Army National Guard Regionally Aligned Phase Support Teams to meet the aviation maintenance needs of the region in partnership with the Theater Aviation Support Maintenance Group.
- As a state, flew over 2,400 UH-60 flight hours.

Army Aviation Support Facility #1 - Topeka

Army Aviation Flight Facility #1, resumed support to community events including Sporting KC, T-Mobile, Recruiting and Retention Black Hawk Experience Orientation Flights, and ROTC partnership flights.

The year marked a major construction year with projects ranging from new hangar doors to thermal control. Projects will continue into next year.

- Executed over 1,600 hours supporting 673 training flights building 1st Battalion, 108th Aviation combat readiness.
- Deployed 12 full flight crews for state active duty firefighting missions and flew 14.6 hours.
- Supported 14 missions, including eight static displays and various high schools and airshows.
- Supported Thunder in the Heartland airshow at Forbes Field and Girls in Aviation Day and flew two VIP missions out of Fort Riley.
- Provided 35 STARBASE tours of the facility for over 700 children from various schools.

Army Aviation Flight Facility #2 - Salina

Army Aviation Flight Facility #2 participated in 11 State Aviation Officer-assigned missions, including several static displays and flyovers of local events. The events saw over 10,000 guests and several potential recruits into the KSARNG.

Fire training was a large focus for the flight facility during this calendar year. In April, the facility sent one UH-60M helicopter with aircrew to Buckley Air Force Base, Colorado, to participate in Red Card Fire Training. This training builds fire crew readiness by repetitions of training scenarios that test the aircrew's abilities to apply power management concepts.

In September, the facility also supported multiechelon training with the 284th Air Support Operations Squadron and 134th Air Control Squadron from the 184th Wing, Kansas Air National Guard. The training focused on building readiness to fight wildland fires, and certification of several 134th ATC personnel on how to call in aircraft to dump water buckets onto the fires. The flight facility flew over 20 hours and dumped more than 52,000 gallons of water in fire training exercises supporting aircrew readiness to fight wildfires.

Receiving returning Soldiers from flight school and Advanced Individual Training was another priority during this calendar year. Building combat readiness for eXportable Combat Training Capability and Joint Readiness Training Center in the 1st Battalion, 108th Aviation and 1st Battalion, 111th Aviation has been a top priority. The effort focuses on readiness-level training, pilot-in-command training, emergency response method training and combat maneuver training in a radar-restricted environment.

The facility has been a large supporter of the Department of Defense STARBASE program. The program teaches more than 500 fifth grade students from central Kansas each year. The program hosts weeklong events where students focus on S.T.E.M (Science, Technology, Engineering, and Math) projects and concepts. The flight facility supports the program by administering a class on aviation.

35th Infantry Division



Maj. Gen. William Blaylock II

Mission: The mission of the 35th Infantry Division is to mobilize and deploy to a theater of operations and conduct actions in a combined or joint environment supporting national command objectives. The division conducts military and civil support operations, including support and stability operations in an overseas environment or upon activation within the United States in support of federal and state agencies.

Division commander: Maj. Gen. William Blaylock II

Deputy commanding generals: Brig. Gen. Martin Clay; Brig. Gen. Jason Nelson

Senior noncommissioned officer: Command Sgt. Maj. Steven Stuenkel



Command Sgt. Maj. Steven Stuenkel



HEADQUARTERS IN FORT LEAVENWORTH

Subordinate commands:

- Company A - Fort Leavenworth
- Detachment 1, Company B - Fort Leavenworth

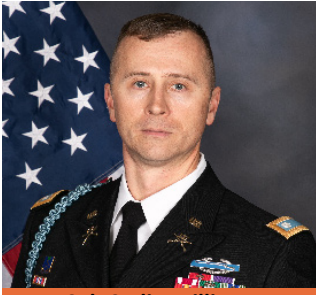
2021 HIGHLIGHTS

- The Soldiers of the 35th Infantry Division began the year by building readiness in preparation for War fighter Exercise 21-05. The division trained diligently as they completed two command post exercises at Fort Leavenworth. These progressive training events addressed the division’s mission-essential task list and core competencies. The command post exercises focused on testing mission command systems and staff functions, laying the foundation for a successful war fighter exercise.
- The 35th Infantry Division conducted their war fighter exercise at Camp Atterbury, Indiana, working with Aligned for Training Brigades from Hawaii, Indiana, Maryland, Missouri, New Jersey and Utah. The units worked together to complete the mission using the division mission command systems, communicating via satellite and high-frequency radio systems.
- As part of the pre-mobilization readiness, Soldiers of the 35th Infantry Division completed their first Physical Health Assessment and Soldier Readiness Processing at Fort Leavenworth and Lenexa. All mobilizing Soldiers were screened to ensure they were ready for deployment. COVID vaccinations were administered to those who had not received it.
- Soldiers and families participated in a Yellow Ribbon event in December and will travel to Camp Clark, Missouri, in January to conduct training prior to mobilization.



The division command team is briefed on their plan of action by the aligned brigades during the combined arms rehearsal.

635th Regional Support Group



Col. Carlin Williams

Mission: The 635th Regional Support Group is a deployable headquarters that manages base camps or base clusters with a population of 6,000 or more. This mission requires a specialized staff to provide human resources support; conduct intelligence assessments; coordinate base camp security; manage base utilities; develop plans for base construction and deconstruction; provide logistics support, including lodging, food and fuel; and manage camp communications.



Command Sgt. Maj.
Linus Thuston

When not deployed, the 635th oversees assigned units during Military Assistance to Civil Authorities support missions. The 635th also provides training, readiness and mobilization oversight of forces assigned to it.

Brigade commander: Col. Carlin Williams

Senior noncommissioned officer: Command Sgt. Maj. Linus Thuston



HEADQUARTERS IN WICHITA

Subordinate commands:

- 1st Battalion, 635th Armored Regiment - Kansas City
- 1st Battalion, 108th Aviation - Topeka
- 891st Engineer Battalion - Iola

2021 HIGHLIGHTS

- Supported COVID-19 pandemic missions for the Kansas Army National Guard personnel deploying for state active duty and federal duty.
- Supported subordinate elements of the RSG for Kansas Army National Guardsmen deployed for the mission to Washington, D.C.
- Provided support of the Louisiana Army National Guard's response to Hurricane Ida for an approved Emergency Management Assistance Compact mission. Provided command and control of reception, staging, onward-movement and integration for Kansas Army National Guard personnel deploying for state active duty.



Headquarters and Headquarters Company, 635th Regional Support Group, conducts rifle drills as part of the new individual weapons qualification tables.



An M1A2 Abrams Battle Tank from the 1st Battalion, 635th Armored Regiment rumbles down the road during a training exercise.

1st Battalion, 635th Armored Regiment

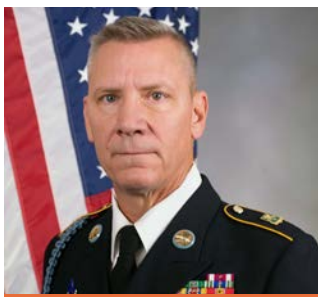


Lt. Col. Zachary Rolf

Mission: Close with and destroy enemy forces using fire, maneuver, and shock effect or repel assault by fire and counterattack. The battalion has two armored companies operating the M1A2 System Enhancement Package version 2 Abrams Battle Tank and one mechanized infantry company operating the M2A3 Bradley Infantry Fighting Vehicle. These companies are augmented with mortars, snipers, fires support, medical, and communications sections, and are sustained by an expeditionary forward support company.

Battalion commander: Lt. Col. Zachary Rolf

Senior noncommissioned officer: Command Sgt. Maj. Lee Girard



Command Sgt. Maj. Lee Girard



HEADQUARTERS IN KANSAS CITY

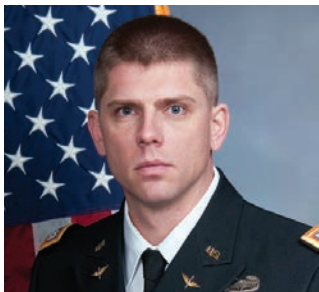
Subordinate commands:

- Detachment 1, Headquarters and Headquarters Company - Junction City
- Company A - Emporia
- Company B - Lawrence
- Company C - Wichita
- Detachment 1, Company C - Lawrence
- Detachment 1, Headquarters and Headquarters Battalion, 2nd Battalion, 114th Field Artillery - Junction City
- Company G, 106th Brigade Support Battalion - Manhattan
- Detachment 1, Company G - Kansas City

2021 HIGHLIGHTS

- Abrams and Bradley crews completed crew- and platoon-level day and night gunnery qualification at Fort Riley, which validated the companies for their National Training Center rotation.
- The battalion participated in a 30-day National Training Center rotation at Fort Irwin, California, in June with the Mississippi National Guard's 155th Armored Brigade Combat Team. This included force-on-force training against opposing active-duty forces stationed at Fort Irwin and a combined arms live-fire exercise.
- The battalion deployed 72 Soldiers to Louisiana in September following Hurricane Ida. These Soldiers joined forces with the Louisiana National Guard and Louisiana Emergency Management Agency to provide essential emergency relief efforts, including medical support, heavy-lift transportation capabilities and logistical distribution of vital supplies. During this mission, Spc. Benjamin Zorn administered lifesaving emergency care to a Louisiana citizen. His heroic actions drew recognition from the top military leadership in the state of Louisiana.

1st Battalion, 108th Aviation Regiment



Lt. Col. Joshua Urban

Mission: Alert, mobilize and deploy to a wartime theater of operations and conduct air assault and air movement operations as an integrated member of a combat aviation brigade. Retain trained Soldiers and recruit new ones. On order, conduct domestic operations in support of both federal and state agencies.

Battalion commander: Lt. Col. Joshua Urban

Battalion senior noncommissioned officer: Command Sgt. Maj. Mark Seats



Command Sgt. Maj. Mark Seats



HEADQUARTERS IN TOPEKA

Subordinate commands:

- Headquarters and Headquarters Company - Topeka
- Detachment 2, Headquarters and Headquarters Company (-) - Salina
- Company A - Topeka
- Company B - Salina
- Company D - Topeka
- Detachment 2, Company D - Salina
- Company E - Topeka
- Detachment 2, Company E - Salina
- Company G, 1st Battalion, 111th Aviation Battalion - Topeka
- Detachment 5, Company D, 1- 111th - Topeka
- Detachment 6, Company E, 1- 111th - Topeka
- Detachment 3, Company G, 1- 111th - Salina

2021 HIGHLIGHTS

- In 2021, the 1-108th successfully participated in EXportable Combat Training Capability 21-01 in support of the 79th Infantry Brigade Combat Team. The exercise was conducted at Camp Roberts, California, from June 7-27. The 1-108th deployed nine UH-60M Black Hawk helicopters across the country and gained invaluable experience in a decisive-action training environment. This exercise was the culminating event of the training year and saw the battalion conduct over 400 flight-training hours.
- To prepare for collective training in 2022, the battalion sought to build combat-capable crews through a focus on air assault and multiship air movement operations. The battalion conducted multiple air assault exercises in 2021, using external evaluators to better assess the unit's capabilities. The battalion completed Aerial Gunnery Tables I-VI in August at the Kansas Regional Training Center in Salina. Aerial gunnery is the highlight of the training year, as aircrews are able to exercise the full capabilities of the UH-60M Black Hawk.
- Company G, 1st Battalion, 111th Aviation Regiment focused on preparation for the Aviation Resource Management Survey. The company scored a 96%. Training focused on increasing live-rescue hoist-training qualifications and proficiency, water bucket training for continued wildfire support and combat-capable crew development.
- During home station annual training in June, the company conducted initial extrication training at Forbes Field in preparation to receive new medevac extrication equipment in 2022. This new equipment and training, in combination with rescue hoist capabilities, greatly enhances Company G's lifesaving abilities for defense support of civil authorities, humanitarian relief operations overseas and combat theater support operations.
- The battalion conducted spouse orientation flights in September. They were the first Army National Guard battalion to conduct the flights in more than eight years. The flights provided an opportunity for the spouses of 1-108th Soldiers to experience the excitement of flying in the same helicopters their Soldier uses in their job. The flights also gave the battalion an opportunity to thank the spouses and families of their Soldiers for their sacrifices and continued support of the Kansas Army National Guard.

891st Engineer Battalion



Lt. Col. Justin Rutledge

Mission: The 891st Engineer Battalion trains to increase the combat effectiveness of the support brigades at division and corps level by conducting mobility, survivability, and general engineering tasks. It has command and control of three to five assigned engineer companies and one forward support company that support other forces. On order, the battalion performs stability and support operations for federal missions and supports civil authorities for state and local missions.

Battalion commander: Lt. Col. Justin Rutledge

Senior noncommissioned officer: Command Sgt. Maj. Jared Ludwig



Command Sgt. Maj.
Jared Ludwig



HEADQUARTERS IN IOLA

Subordinate commands:

- Forward Support Company - Iola
- 226th Engineer Company (-) (Vertical) - Augusta
- Detachment 1, 226th - Salina
- 242nd Engineer Company (-) (Horizontal) - Coffeyville
- Detachment 1, 242nd - Wichita
- Detachment 2, 242nd - Pittsburg
- 772nd Engineer Company (Mobility Augmentation Company) - Pittsburg
- 35th Military Police - Topeka

2021 HIGHLIGHTS

- Under the command of Lt. Col. Justin Nusz the 891st Engineer Battalion's Headquarters and Headquarters Company and Forward Support Company deployed in support of Operation Spartan Shield. The battalion had Soldiers in eight different countries, completing over 350 different projects in support of U.S. Central Command.
- The Headquarters and Headquarters Company, along with the Forward Support Company, conducted their Yellow Ribbon event in August.
- The rear element of the 891st Engineer Battalion's Headquarters and Headquarters Company and Forward Support Company conducted their annual training in Iola June 5-19, focusing on individual tasks and convoy operations.
- The battalion continued to support the state's COVID-19 response and provided Soldiers for Kansas' support to Task Force Capitol during the presidential inauguration in January. In September, the 891st provided engineer support to Louisiana to assist with debris removal after Hurricane Ida.
- The 772nd Mobility Augmentation Company deployed in support of Operation Phoenix Guard. During this deployment, the Soldiers of the 772nd supported the U.S. Border Patrol by performing camera operations. The company's rear element conducted their annual training June 5-19, focusing on individual training using the resources at their armory located on the campus of Pittsburg State University.
- The 226th Vertical Engineer Company conducted their annual training from June 5-19, working primarily on construction projects at the Museum of the Kansas National Guard in Topeka and the Lawrence and Augusta armories.
- The 242nd Horizontal Engineer Company conducted annual training June 5-19 at the Kansas Training Center in Salina and the Coffeyville armory.
- The 35th Military Police Company conducted their annual training in Topeka and at Crisis City at the Kansas Training Center in Salina June 5-19. The 35th MPs carried out an external assessment to prepare for their upcoming deployment. This assessment consisted of over 20 tasks to test the Soldiers' proficiency. The unit completed its Law Enforcement Weapons Qualification, Individual Weapons Qualifications and Crew-Served Weapons Qualifications. The 35th MP Company conducted pre-mobilization training from Nov. 31-Dec. 14 at the Kansas Training Center and was supported by the Collective Training Team. Evaluated tasks included land navigation, base defense, battle drills and individual movement techniques.

130th Field Artillery Brigade



Lt. Col. Shawn Miller

Mission: To plan, prepare, execute and assess combined arms operations to provide close support and precision strike for Joint Force Headquarters Kansas; corps, division, and brigade combat teams; and support brigades employing joint and organic fires and capabilities to support commanders' operational and tactical objectives.

Commander: Lt. Col. Shawn Miller

Senior noncommissioned officer: Command Sgt. Maj. Ricky Matticks



Command Sgt. Maj.
Ricky Matticks



HEADQUARTERS IN MANHATTAN

Subordinate commands:

- 1st Battalion, 161st Field Artillery - Hutchinson
- 2nd Battalion, 130th Field Artillery - Hiawatha
- 997th Brigade Support Battalion - Hays

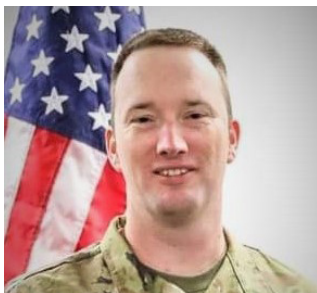
2021 HIGHLIGHTS

- The 130th Field Artillery Brigade supported multiple large-scale events this year. Starting early in January, the brigade led the Kansas Army National Guard task force in support of security operations for the presidential inaugural in Washington, D.C. More than 200 Soldiers were ordered to state active duty in support of the mission. These Soldiers conducted security at multiple locations in the nation's capital for 15 days. Forty-three Soldiers remained in Washington until March 15 providing additional security in the region.
- In March, the brigade medical Soldiers went on state active duty to support COVID-19 clinics across the state. Soldiers provided nearly 700 vaccinations to members of the Kansas Army National Guard.
- The brigade successfully conducted the first Field Artillery External Combat Training Center event for the KSARNG in June at Camp Guernsey, Wyoming. The brigade provided support to the three Kansas battalions of the brigade plus an additional artillery battalion from the Wyoming Army National Guard. This event was hugely successful for the battalions, providing challenging section-level training in tactical operations, fire mission processing and logistical support operations.
- In September, Soldiers of the brigade were ordered to state active duty in Louisiana in response to Hurricane Ida. The brigade headquarters coordinated administrative and logistical support to more than 272 Soldiers and Airmen from the brigade, and units from both 635th Regional Support Group, 69th Troop Command and the 184th Wing and the 190th Air Refueling Wing.
- Under the command of Col. Paul Schneider, the brigade headquarters deployed in support of Operation Spartan Shield in November 2020, where they served as the Central Command Force field artillery headquarters. In September 2021, the unit returned home to Kansas from their deployment.

Capt. Travis Waller, a ground force commander, and members of the 130th Field Artillery Brigade radar personnel.



1st Battalion, 161st Field Artillery



Lt. Col. Daniel Ball

Mission: Provide mission command and deliver artillery support to the field artillery headquarters using the M109A6 self-propelled Paladin howitzer. Mobilize and deploy within 24-36 hours to conduct Ready Reaction Force responsibilities, providing site security, presence patrols, establish roadblocks, control civil disturbances, and force protection for the 73rd Civil Support Team. Maintain personnel, equipment and operational readiness in support of foreign contingencies.

Commander: Lt. Col. Daniel Ball

Senior noncommissioned officer: Command Sgt. Maj. Darrian Campbell



Command Sgt. Maj. Darrian Campbell



HEADQUARTERS IN HUTCHINSON

Subordinate commands:

- Battery A - Dodge City
- Detachment 1, Battery A - Garden City
- Battery B - Abilene
- Battery C - Newton

2021 HIGHLIGHTS

- The 1-161 FA provided 43 Soldiers for the presidential inauguration in Washington, D.C., in January. These Soldiers worked with local and federal law enforcement agencies to provide security for the United States Supreme Court and the Library of Congress, as well as providing a Quick Reaction Force for the inauguration.
- The 1-161 FA medics managed two COVID-19 vaccination clinics, administering over 500 doses to Soldiers in the Kansas Army National Guard.
- Annual training was conducted June 4-20 at Camp Guernsey, Wyoming. The battalion participated in an eXportable Combat Training Capability 21-05, in which the battalion was evaluated on its ability to shoot, move, communicate and conduct collective training tasks, including movement to and react to contact and performing medevac procedures. Nine howitzer crews from the three firing batteries conducted 45 fire missions and safely fired 495 high explosive rounds, which allowed the battalion to certify and qualify two firing platoons and two Fire Direction Centers through Artillery Table XII. The battalion conducted 56 fire missions, including direct-fire, earlier in the year with eight howitzer crews firing 208 high explosive rounds, certifying and qualifying those crews and their respective Fire Direction Centers through Table VI.
- On Aug. 30, 59 Soldiers from the 1-161 FA deployed with other members of the Kansas National Guard to support Hurricane Ida cleanup efforts in Louisiana. The Soldiers provided assistance with humanitarian aid and security operations in New Orleans.



Soldiers of the 1st Battalion, 161st Field Artillery complete their direct-fire qualifications on the M109A6 Paladins at the ranges at Fort Riley April 10.

2nd Battalion, 130th Field Artillery



Lt. Col. Dana Graf Jr.



Sgt. Maj. Douglas Spencer

Mission: The 2nd Battalion, 130th Field Artillery provides command, control, and administrative supervision of and service support for organic and attached field artillery units. The battalion also provides Military Assistance to Civil Authorities as directed by the governor, in times of natural disaster or emergency.

The battalion employs the M142 High Mobility Artillery Rocket System to provide close and long-range precision rocket and missile fire support to the joint force. As a wheeled vehicle that can be transported on a C-130 aircraft, the HIMARS weapons system can be deployed faster, with more ease, into areas previously inaccessible when compared to other systems such as the MLRS M-270. The system is capable of delivering rockets to a range of 120 kilometers and missiles to a range of 300 kilometers while incorporating autonomous self-loading features that have made HIMARS the premier rocket artillery system in the world.

Battalion commander: Lt. Col. Dana Graf Jr.

Senior noncommissioned officer: Sgt. Maj. Douglas Spencer



Soldiers of the 2-130 load a C-17 in preparation for attending eXportable Combat Training Capability.



Battery B establishes their defense and await fire missions.



HEADQUARTERS IN HIAWATHA

Subordinate commands:

- Detachment 1, Headquarters and Headquarters Battalion - Marysville
- Battery A (-) - Holton
- Detachment 1, Battery A - Marysville
- Battery B (-) - Paola
- Detachment 1, Battery B - Kansas City

2021 HIGHLIGHTS

- In January, Soldiers of the unit participated in the Kansas National Guard's support of the 2021 presidential inauguration in Washington, D.C.
- From January through May, in preparation for annual training, the unit focused on building section-level artillery and staff proficiency.
- In June, the battalion conducted annual training and took part in a rigorous and realistic training environment during Operation Western Strike 2021 at Camp Guernsey, Wyoming. The eXportable Combat Training Capability exercise evaluated the unit's ability to conduct its wartime mission. Eleven M142 HIMARS sections safely and successfully fired 66 M28 Reduced Range Practice Rockets and the battalion completed platoon-level certification.
- Starting in July, the battalion shifted its focus to pre-mobilization requirements for the upcoming overseas deployment in 2022.

997th Brigade Support Battalion



Lt. Col. Chet Conrad

Mission: Provide command and control of assigned and attached units. Plan and manage logistics support to the 130th Field Artillery Brigade and supported maneuver battalions. On order, conduct domestic support operations for federal and state agencies to protect life and property within Kansas.

Battalion commander: Lt. Col. Chet Conrad

Senior noncommissioned officer: Command Sgt. Maj. Melissa Stupka



Command Sgt. Maj.
Melissa Stupka



HEADQUARTERS IN HAYS

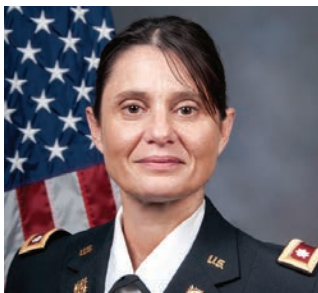
Subordinate commands:

- Detachment 1, 997th Brigade Support Battalion - Colby
- 330th Signal Company - Wichita
- 1161st Forward Support Company (-) - Wichita
- Detachment 1, 1161st - Pratt
- 250th Forward Support Company (-) - Ottawa
- Detachment 1, 250th - Clay Center
- 170th Maintenance Company - Wichita
- 995th Maintenance Company (-) - Smith Center
- Detachment 1, 995th - Concordia
- Detachment 2, 995th - Norton

2021 HIGHLIGHTS

- The 997th Brigade Support Battalion's training year encompassed multifunctional logistics missions, high-tech signal operations and numerous domestic support operations for Kansas. The 997th BSB provided continuous support for COVID-19 operations. This activation included the delivery of specimens from remote test sites to Topeka. The battalion completed a change of command, passing the guidon to Lt. Col. Chet Conrad. The battalion's culminating event for the year occurred at Camp Guernsey, Wyoming, taking part in eXplorable Combat Training Center rotation 21-05.
- The 250th Forward Support Company supported the 2nd Battalion, 130th Field Artillery's annual training in Camp Guernsey. They provided handling and transport of over 10,000 rounds of ammunition and over 60 rockets. The unit distributed over 9,500 gallons of fuel during multiple refuel operations while completing additional training on their core capabilities. In conjunction with the 1161st Forward Support Company and 997th Headquarters Service Company field feeding sections, the 250th FSC provided meals for 1,000 Soldiers from the 130th Field Artillery Brigade; 2nd Battalion, 130th Field Artillery; 1st Battalion, 161st Field Artillery; 997th Brigade Support Battalion; and 2nd Battalion, 300th Field Artillery Battalion from Wyoming.
- The 1161st Forward Support Company supported the 1-161st FA's annual training at Camp Guernsey. The unit transported over 27,000 rounds of ammunition, over 400 rounds of 155 high explosive munitions and provided over 8,000 gallons of fuel.
- The 995th BSB and 170th Support Maintenance Company supported backlog maintenance from field maintenance shops across Kansas. Both units built competency on convoy operations while supporting the 130th FAB with field maintenance during annual training. The units completed a combined total of more than 150 unscheduled maintenance work orders with over 1,000 total man-hours.
- The 330th Brigade Signal Company completed a field training exercise in coordination with 1st Battalion, 108th Aviation. During the exercise, the unit focused on providing unconventional signal capabilities while operating in an austere environment. During annual training, the unit provided communication support to the 130th Field Artillery Brigade.

69th Troop Command

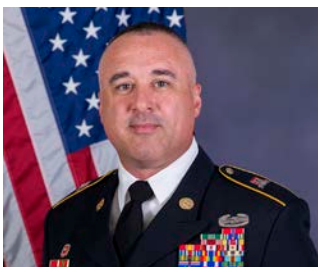


Col. Erica Christie

Mission: 69th Troop Command provides command, control and support operations for assigned and directed organizations during federal missions. During state missions, it augments the Joint Operations Center and/or a Joint Task Force to provide command and control of Kansas National Guard forces. Under state authorities, it provides command and control of assigned Army National Guard units employed in support of civil authorities.

Commander: Col. Erica Christie

Senior noncommissioned officer: Command Sgt. Maj. Christopher Hargis



Command Sgt. Maj.
Christopher Hargis



HEADQUARTERS IN TOPEKA

Subordinate commands:

- 169th Combat Sustainment Support Battalion - Olathe
- 1979th Contingency Contracting Team - Topeka
- 1074th Field Trial Defense Team - Topeka
- 1174th Senior Trial Defense Team - Topeka
- 35th Division Band - Olathe
- 105th Mobile Public Affairs Detachment - Topeka
- KSARNG Medical Detachment - Lenexa

2021 HIGHLIGHTS

- 69th Troop Command supported numerous COVID-19 missions, including Joint Operations Center staff, community-based COVID-19 testing sites, the Million Meal Campaign and COVID-19 vaccination missions. The headquarters stood up Ready Guardian, the state's first doctrinal Joint Task Force in support of the Kansas Guard's COVID-19 response efforts.
- The unit supported the 35th Infantry Division as they prepared for and completed their war fighter exercise at Camp Atterbury, Indiana, by conducting fuel and maintenance operations, and providing white cell support.
- Soldiers from 69th Troop Command also supported Officer Candidate School Phase I training event in Salina, which consisted of over 100 candidates from six different states in the region.
- The 35th Infantry Division Band supported over 30 missions, helping to tell the story of the Kansas National Guard through music and prose to over 1,200 people. The band's Musical Performance Teams supported 10 military ceremonies, including changes of command, graduations and retirements.
- 105th Mobile Public Affairs Detachment Soldiers provided public affairs coverage highlighting Soldiers from the Kansas Army National Guard while working on conversion training, combining print and broadcasts into one military occupation specialty.
- The 1979th Contracting Team worked closely with Camp Shelby, Mississippi, to increase their collective training opportunities and support the needs of Force Mobilization Integration, enhancing their ability to support mass mobilization contingencies. The unit also collaborated with the Defense Acquisition Workforce for training to enhance the integration of congressional requirements across multiple agencies.



The 35th Infantry Division Band practices for upcoming events.



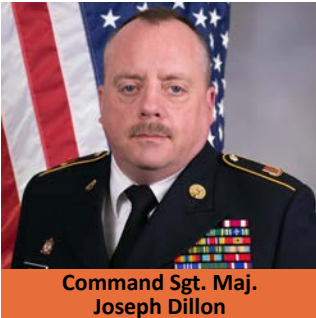
Lt. Col. Wallace Miller

169th Combat Sustainment Support Battalion

Mission: Provides mission command of units attached to the Combat Sustainment Support Battalion, and synchronizes and controls execution of logistics operations. On order, conducts domestic operations in support of state and federal agencies to protect life and property within Kansas.

Battalion commander: Lt. Col. Wallace Miller

Senior noncommissioned officer: Command Sgt. Maj. Joseph Dillon

Command Sgt. Maj.
Joseph Dillon

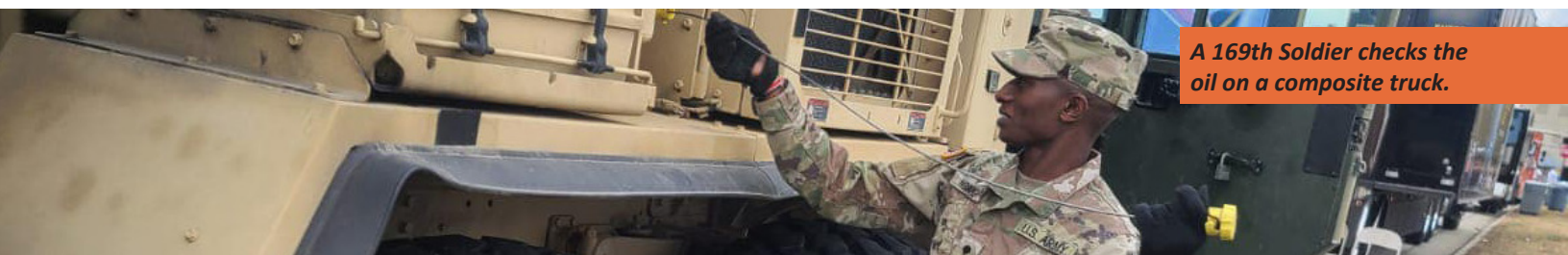
HEADQUARTERS IN LEAVENWORTH

Subordinate commands:

- 137th Transportation Company - Olathe
- Detachment 1, 137th - Topeka
- 731st Composite Truck Company Light - Great Bend
- Detachment 1, 731st - Liberal
- Detachment 2, 731st - Wichita
- Detachment 3, 731st - Fort Riley
- 1077th Ground Ambulance Company - Lenexa
- 117th Area Support Medical Company - Wichita

2021 HIGHLIGHTS

- The 169th CSSB relocated the battalion headquarters from Olathe to Fort Leavenworth. The unit supported several deployments of units within its formation. The Headquarters and Headquarters Company, 169th CSSB Tactical Action Center-2, returned in April from a nine-month deployment to Fort Bliss, Texas, where they were responsible for COVID-19 quarantine and isolation operations, and managed and processed more than 15,000 Soldiers for mobilization and demobilization. 169th CSSB also provided support to the 137th Transportation Company as they prepared to mobilize more than 120 Soldiers in support of the Southwest Border mission.
- The 731st Composite Truck Company conducted concurrent training with 1st Battalion, 635th Armor Regiment, including the completion of a training rotation at the National Training Center, Fort Irwin, California. Over the course of the year, the company logged over 10,000 miles during state-directed, movement-support missions. The unit also sent 12 Soldiers and seven vehicles to Louisiana in support of Hurricane Ida recovery efforts.
- The 117th Medical Company Area Support received federal recognition and focused on equipment training and maintenance while recruiting new Soldiers. Unit personnel responded to the COVID-19 mission, providing personnel to support community-based testing sites throughout the state. The company also provided medical care to the students, staff and cadre at the Officer Candidate School in June.
- The 1077th Medical Company continued to provide personnel in support of various COVID-19 missions, including Joint Operations Center staff, community-based COVID-19 test sites in Dodge City and Garden City. During this year's annual training at Fort Carson, Colorado, the 1077th Medical Company participated in several medical simulation trainings, including medical skills validation training and medical sustainment training.



A 169th Soldier checks the oil on a composite truck.



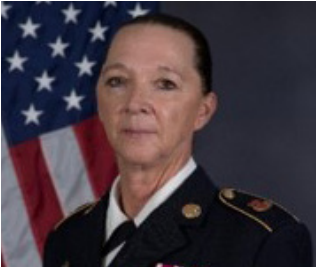
Col. Willy Pegues IV

235th Regiment

Mission: Provide training oversight, quality assurance, scheduling and accreditation management for aligned units from 18 states. Provide resource management and other services to train Soldiers. The regiment also supports critical state and civil support missions.

Regimental commander: Col. Willy Pegues IV

Senior noncommissioned officer: Command Sgt. Maj. Christina Escott

Command Sgt. Maj.
Christina Escott

HEADQUARTERS IN SALINA

Subordinate commands:

- 1st Battalion, 235th Regiment - Salina
 - Officer Candidate School
 - Warrant Officer Candidate School
- 2nd Battalion, 235th Regiment - Salina
- Regional Training Site, Maintenance - Salina
- Kansas Army National Guard Training Center - Salina
- 137th Chaplain Detachment - Salina

2021 HIGHLIGHTS

Officer Candidate School/Warrant Officer Candidate School

The 1st Battalion conducted Consolidated Officer Candidate School Phase I training in June for 111 officer candidates, with 100 completing the training. Training support included more than 83 staff and cadre from the six-state battalion and Fort Riley medical professionals. OCS Class 65 graduated 14 officer candidates in August. WOCS graduated eight candidates during the year.

Regional Training Site - Maintenance

RTS-M continued to foster the Synchronous Training and Academic Credit partnership with Salina Area Technical College. Soldiers attending Utilities Equipment Repairer or Allied Trades Specialist courses of instruction are eligible for enrollment, earning college credits for military training performed at RTS-M. This partnership was highlighted during the unit's triennial Army Enterprise Accreditation assessment. This year, RTS-M trained 249 ordnance Soldiers from all three U.S. Army components.

Modular Training Battalion

The 2nd Battalion instructs courses for Unit Supply Specialist, Culinary Specialist, Culinary Specialist Advanced Leaders Course, Common Faculty Development-Instructor Course, Combat Lifesaver and Combat Medic Recertification. The Modular Training Battalion graduated 853 Soldiers from the Army National Guard and Army Reserve.

Medics from across Kansas apply bandages and tie slings as part of their annual recertification requirement.



137th Chaplain Detachment

This two-Soldier detachment deployed this year to provide religious support throughout the Central Command area of responsibility.

Kansas Training Center

Encompasses more than 3,500 acres and provides state-of-the-art training simulators, computer labs, a full array of live-fire, automated familiarization and qualification ranges for small arms and land navigation courses. This year, more than 76,254 service members and civilian partners were trained on live-fire, automated familiarization and qualification ranges for small arms, counter improvised explosive devices lanes, off-road driving courses and dismounted land navigation. Local partners, including STARBASE, Kansas Highway Patrol, Salina Police Department, Kansas Department of Agricultural and many others, used the facilities to conduct training and educational classes. Nickell Hall modernizations include updated lighting, recreation room and addition of a lactation room.

Recruiting and Retention Battalion



Lt. Col. Daniel Mehlhaff

Mission: Conduct continuous recruiting, retention and attrition management activities to achieve authorized end strength objectives and operational force readiness requirements.

Battalion commander: Lt. Col. Daniel Mehlhaff

Senior noncommissioned officer: Command Sgt. Maj. Richard Haney



Command Sgt. Maj. Richard Haney



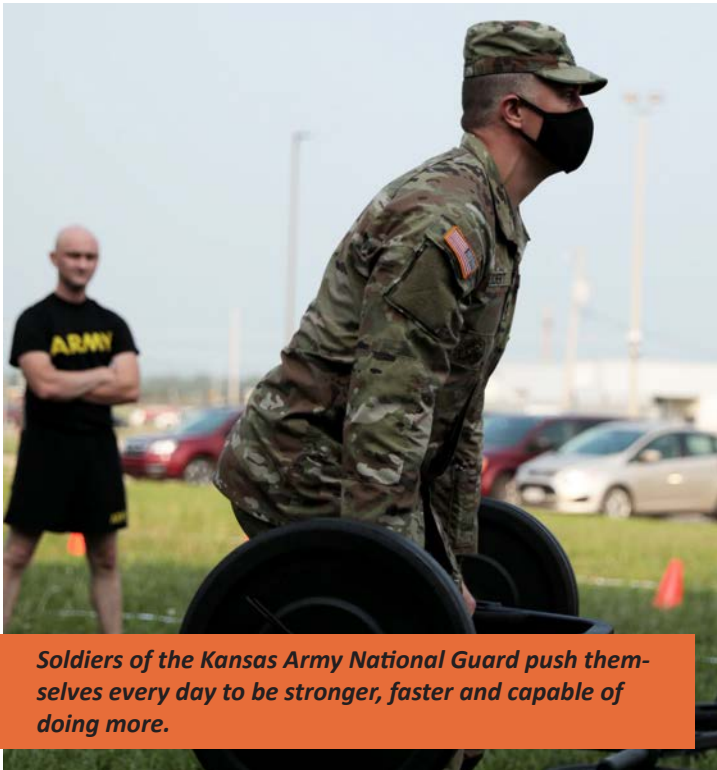
HEADQUARTERS IN TOPEKA

Subordinate commands:

- Company A, Recruiting and Retention Battalion, Topeka
- Company B, Recruiting and Retention Battalion, Wichita

2021 HIGHLIGHTS

- The Kansas Army National Guard Recruiting and Retention Battalion was one of 14 battalions to achieve their accessions mission from National Guard Bureau during fiscal year 2021. The battalion achieved 101% of their assigned accessions mission.
- Recruiting achieved 550 first-time enlistments, 64 Soldiers from other service components and 40 new officers and warrant officers. The Kansas Army National Guard retained 412 qualified Soldiers.
- The battalion continued its mission throughout the COVID-19 pandemic, exceeding their assigned mission. Prior to the COVID-19 pandemic, members of the Kansas Army National Guard Recruiting and Retention Battalion provided valuable services to high schools and colleges across the state, such as the HEAR (Helping Everyone Achieve Respect) anti-bullying campaign, career direction surveys, mentorship and guidance of high school junior ROTC programs.



Soldiers of the Kansas Army National Guard push themselves every day to be stronger, faster and capable of doing more.



Soldiers from the Kansas Army National Guard participate in the Johnson County Fair July 31.



Joint Force Headquarters - Air Component

Located in Topeka



Brig. Gen. Chris Ioder



Lt. Col. Joseph Deeds



Command Chief Master Sgt.
William Stacey

- The Kansas Air National Guard has more than 2,300 Airmen. The headquarters is at Forbes Field, Topeka. It has two main units: the 184th Wing, Wichita and the 190th Air Refueling Wing, Topeka. A detachment of the 184th Wing operates Smoky Hill Air National Guard Range in Salina.
- Headquarters Kansas Air National Guard provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.
- Brig. Gen. Chris Ioder is the assistant adjutant general - Air and the commander of the Kansas Air National Guard. He's the chief advisor to the adjutant general on all matters pertaining to programs, policies, operations, management, command and control of the Kansas Air National Guard.
- Lt. Col. Joseph Deeds is the director of staff – Air.
- Command Chief Master Sgt. William Stacey is the state command chief of the Kansas Air National Guard. He provides direction for the enlisted force and represents their interests at all levels. He serves as the personal advisor to the Kansas adjutant general and commanders on all issues regarding the professional development, readiness, training, utilization, health, morale and welfare of all enlisted members of the Kansas Air National Guard.

Kansas National Guard leadership await Gen. Daniel Hokanson, Chief of the National Guard Bureau during his visit to Forbes Field March 10.



KANSAS AIR NATIONAL GUARD



★
Commander
Brig. Gen. Chris Ioder
Command Chief Master Sgt. William Stacey



184th Wing
Col. Jason Knobbe
Command Chief Master Sgt. Randi Hill
McConnell Air Force Base
Wichita



190th Air Refueling Wing
Col. Brian Budden
Command Chief Master Sgt. Sherry Willard
Forbes Field
Topeka

161st Intelligence Squadron
184th Operations Support Squadron
184th Intelligence Support Squadron
184th Det. (201st Mission Support Squadron)

184th Intelligence Surveillance and Reconnaissance Group

177th Information Aggressor Squadron
299th Network Operations Squadron
127th Cyberspace Operations Squadron

184th Cyberspace Operations Group

134th Air Control Squadron
284th Air Support Operations Squadron
Detachment 1, Smoky Hill ANG Range (Salina)

184th Regional Support Group

184th Civil Engineer Squadron
184th Security Forces Squadron
184th Logistics Readiness Squadron
184th Force Support Squadron
184th Communications Flight

184th Mission Support Group

184th Health Services Division
184th Aero Medical Division
184th Dental Division
184th Medical Operations Division

184th Medical Group

190th Operations Group

190th Operations Support Squadron
117th Air Refueling Squadron
127th Weather Flight

190th Mission Support Group

190th Civil Engineer Squadron
190th Security Forces Squadron
190th Logistics Readiness Squadron
190th Force Support Squadron
190th Communications Flight

190th Maintenance Group

190th Maintenance Squadron
190th Aircraft Maintenance Squadron
190th Maintenance Operations Flight

190th Medical Group

190th Health Services Division
190th Aero Medical Division
190th Dental Division
190th Professional Services



184th Wing - Located in Wichita

The 184th Wing's war fighters provide combat-ready support units to Air Combat Command and nine combatant commands domestic operations support to the state of Kansas. Comprised of five groups and a headquarters section, the 1,323 authorized members of the wing perform eight distinct missions, including domestic mission support. The headquarters includes the commander, vice commander, command chief master sergeant, wing executive officer, director of staff, comptroller, wing director of Psychological Health, historian, human resource advisor, staff judge advocate, inspector general, public affairs, safety, equal opportunity, command post, wing plans and the Information Protection Office. The 184th Wing executed 99% a \$35.5 million budget in fiscal year 2021.



Col. Jason Knobbe

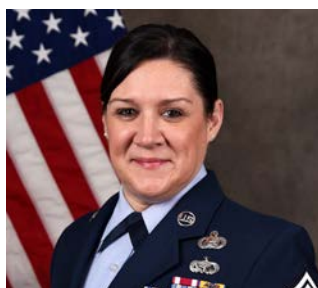
Wing commander: Col. Jason Knobbe

Vice wing commander: Col. Steven Smart

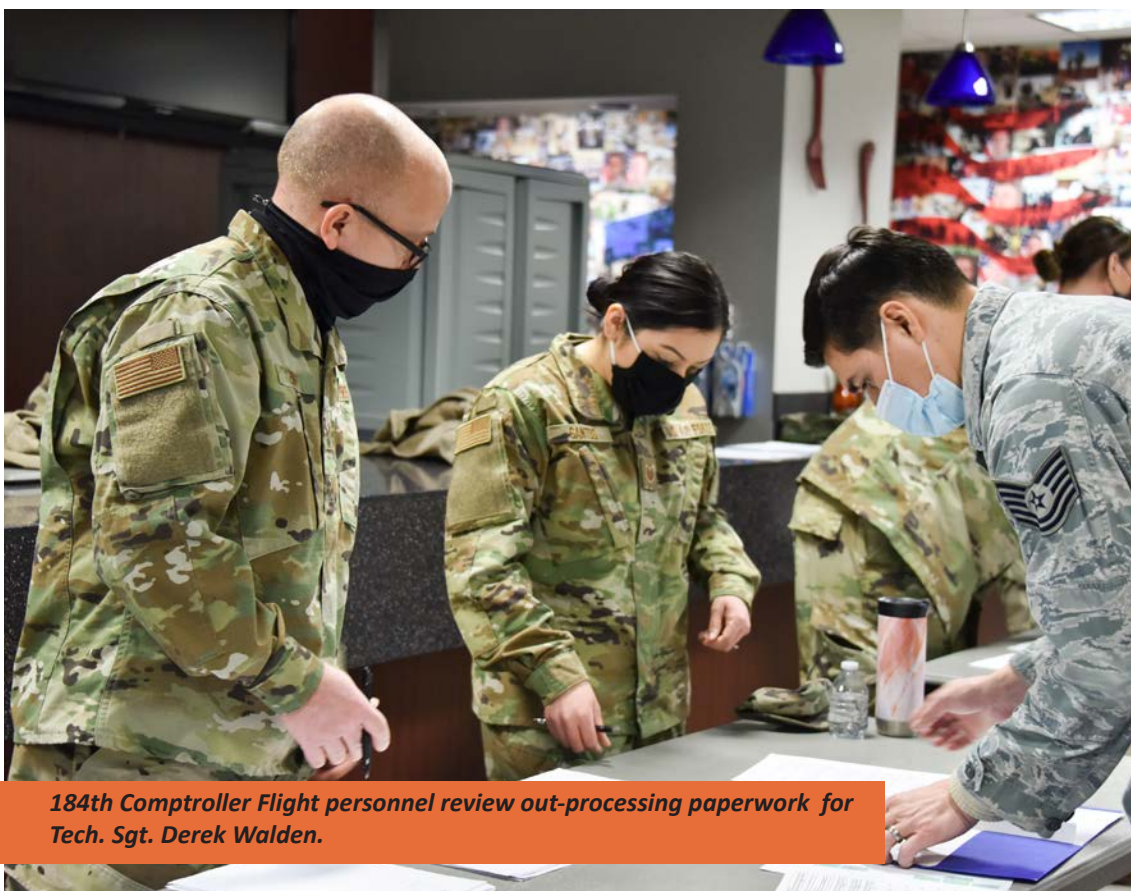
Wing command chief: Command Chief Master Sgt. Randi Hill



Col. Steven Smart



Command Chief Master Sgt.
Randi Hill



184th Comptroller Flight personnel review out-processing paperwork for Tech. Sgt. Derek Walden.

184th Comptroller Flight - Located in Wichita

The 184th Comptroller Flight provides financial management services, including military, civilian, and travel pay to all wing personnel, manages multiple appropriations and types of workdays that make up the wing's budget, and advises all levels of leadership on financial and resource management issues to facilitate mission accomplishment. The flight earned the distinction of 2020 ANG Comptroller Flight Budget Office of the Year.

The Inspector's General office assisted in the development, execution and assessment of a first-of-its-kind cyber/intelligence readiness exercise validating the operational readiness of wing missions before Air Combat.



Lt. Col. Craig Cooper

184th Wing Regional Support Group - Headquarters in Wichita

Mission: The Regional Support Group fields a diverse mission set comprised of tactical-to-national command and control, and weapons range operations. The RSG consists of the 134th Air Control Squadron, 284th Air Support Operations Squadron, and Detachment 1, Smoky Hill Air National Guard Range.

Commander: Lt. Col. Craig Cooper

284th Air Support Operations - Wichita

- The 284th Air Support Operations Squadron applies joint combat air power by training, equipping and deploying tactical air control parties.
- The 284th ASOS deployed two rotations of joint terminal attack controllers to Afghanistan and Iraq. These Airmen provided instruction on air-to-ground training to Afghan forces and JTAC capabilities in Iraq. They also supplied JTACs in support of operations in Iraq and U.S. Africa Command, and supported exercises Southern Strike and Magnolia Strike. Support included integrating infiltration and exfiltration techniques while conducting close air support.
- The 284th ASOS sent its first Weapons School candidate to Nellis Air Force Base, Nevada. ASOS Airmen also took part in specialized events at the Special Forces Advanced Urban Combat Training Course, Army Reconnaissance and Surveillance Leadership Course, and Air Force Master Combatives Instructor Course.

134th Air Control Squadron - Wichita

- The 134th Air Control Squadron deploys to establish Control and Reporting Centers. The squadron provides United States and coalition air force with a comprehensive air picture. The 134th ACS provides threat warning, battle management, theater missile defense, weapons control, combat identification and strategic communications to combatant commanders.
- The 134th ACS participated in Air Combat Command's biggest large-force employment exercise at the Nellis Test and Training Range during Red Flag 21-3. Twenty-six Kansas Airmen supported joint, active-duty and Air National Guard fighter units, providing battle management, and command and control during the three-week exercise.
- Thirty members of the 134th ACS successfully completed its annual training objectives, supporting U.S. Strategic Command's Combat Raider exercise held at Ellsworth AFB, South Dakota. The training event deployed the Airmen to a remote environment to establish a radar picture, Link 16, radio services and return to home station.

Detachment 1, Smoky Hill Air National Guard Range - Salina

- Detachment 1, Smoky Hill Air National Guard Range provides a modern weapons range capable of replicating diverse and challenging mission sets, preparing Airmen to train on a broad array of combat skills.
- In May, Smoky Hill hosted the Air National Guard's Range Advisory Council in Salina. The event consisted of representatives from all 11 ANG weapons ranges and functional area managers from the National Guard Bureau. The council's discussions centered on fifth-generation fighter support, the future of electronic warfare defensive training, Digitally-Aided Close Air Support operations, high-fidelity targets and weapons range modernization.
- The range also hosted Air Force Global Strike Command's Global Strike Challenge 2021 for air and ground bomber crews. Range personnel devised dynamic targeting scenarios, and scored participants' time-on-target control and weapon impact points. The event is comprised of both active and reserve component aircraft and personnel from B-52, B-1 and B-2 bomb wings.



A 284th ASOS member who just completed heavy weapons training.



Col. Jeffery Locke

184th Intelligence, Surveillance and Reconnaissance Group - Headquarters in Wichita

Mission: Provides real-time intelligence analysis and uses theater airborne surveillance and reconnaissance platforms in support of combatant commands and deployed war fighters. The group has been federally activated to support combat operations since 2006.

Commander: Col. Jeffery Locke

The state support mission is to develop and field analysis capabilities to help protect life and property, when directed by the governor, for civil support tasking. Units of the 184th ISRG are the 161st Intelligence Squadron, 184th Operations Support Squadron and 184th Intelligence Support Squadron.

Collectively, the group executed 42,000 federal Title-10 man-days in support of Operations Inherent Resolve and Resolute Support and supported Operation Allies Refuge alongside 11 partner nations, resulting in the rescue of over 55,000 Afghan, U.S., and other country nationals, thereby achieving the U.S. government's number one priority mission and largest airlift of people in history.

The 184 ISRG was selected to develop and implement the first Distributed Common Ground System Automation, Augmentation and Artificial Intelligence cell, providing faster, more reliable intelligence products to war fighters. The 184th ISRG was recognized by the 480th Wing as the Center of Excellence for the Air Force DCGS Weapon System.

The 184 ISRG's Unclassified Processing Analysis and Dissemination team presented multifaceted training across the Air National Guard by providing Radio Interoperability System, Harrier Satellite Communication, ArcGIS administration and functionality, and Publicly Available Information training to 63 personnel, including external Distributed Ground Station sites. Additionally, the UPAD team created, curated and disseminated command situational awareness products for Kansas' South Central region from commercially available satellite imaging, publicly available information and self-reported state agency data.

161st Intelligence Squadron - Wichita

- The 161st Intelligence Squadron supports war fighters using airborne reconnaissance sensors. Analyzes and combines information from multiple sources, providing intelligence to combatant commanders and other personnel. The 161st IS Analysis and Exploitation Team discovered over 3,014 targets and points of interest, and created 27 intelligence support packages.
- 161st IS members provided command and control for 160 ISR combat missions, and conducted detailed exploitation of 17,949 imagery targets. 161st IS Airmen also delivered 9,863 hours of full-motion analyzed video, and developed 4,173 detailed intelligence reports.

184th Operations Support Squadron - Wichita

- The 184th Operation Support Squadron led development and employment of the Joint Qualification System and Master Training Plan.

184th Intelligence Support Squadron - Wichita

- The 184th Intelligence Support Squadron provides information technology support and maintenance to computer network connectivity, network security, computer software/hardware and associated support equipment. The 184th ISS developed and built a \$100,000 classified training lab, providing training capabilities on four different system classifications and 50 intelligence operator's vital mission training.



Tech. Sgt. Shimetria Slaughter, 184th Wing Headquarters, receives cold weather gear while out-processing to support Operation Capital Response in January 2021.



Col. Andrew VanderZiel

184th Cyberspace Operations Group - Headquarters in Wichita

Mission: Deliver freedom of action in and through cyberspace to advance Air National Guard and Air Force missions. The COG consists of the 127th Cyberspace Operations Squadron, 177th Information Aggressor Squadron, and the 299th Network Operations Squadron. The group is authorized over 300 Airmen, civilians, and contractors.

Commander: Col. Andrew VanderZiel



Airmen with the 177th Information Aggressor Squadron, 184th Cyberspace Operations Group, put their computer skills to work during a training exercise.

Conducted the first-ever Cyberspace Operations Group-wide cyber exercise involving all three squadrons over a two-week period. The multidiscipline event involved the 184th Communications Flight, the Information Aggressor Squadron and much of the 184th Wing. Included were objectives that tested responses from the Network Operations Squadron, the Cyberspace Operations Squadron, the Communications Flight, and white cell to monitor and qualify those responses. Also planned a week of training for any cyber member of the 184th Wing, offering more than 30 courses and training over 170 personnel. This year, the 108th COG synchronized the efforts of the 127th COG, the 177th IAS and the 22nd Air Refueling Wing's Mission Defense Team to provide a holistic assessment of the new KC-46. This multiphase event provided a cooperative look at the cyber systems of the platform, a cyber assessment of its vulnerabilities, as well as training and recommendations for the 22nd Mission Defense Team.

177th Information Aggressor Squadron - Wichita

- The 177th Information Aggressor Squadron trains U.S. Air Force, joint and allied personnel by replicating current and emerging adversarial cyber- and information-operations threats. Operating almost exclusively from remote environments, the Red Team provided adversary replication to U.S. and allied network defenders in eight combatant command exercises, and 20 cyber adversarial assessments. Assessments included the KC-46A, Enterprise IT As A Service solutions, Security Forces modernization systems, DISA's security baseline verification tool and other events.

299th Network Operations Squadron - Wichita

- The 299th Network Operations Squadron generates, projects and sustains combat cyberspace power through assurance of cyberspace to the war fighter through operation and defense of the Air National Guard's portion of the Air Force Information Network. Efforts to modernize base infrastructure across the Air National Guard were fully supported by the squadron. Their efforts discovered and mediated critical installation errors, enabling the program to move forward. The 299th NOS participated in more than 10 named operations supporting the ANG and Air Force Network, which prioritized the security and reliability for the entire enterprise.

127th Cyberspace Operations Squadron - Wichita

- The 127th Cyberspace Operations Squadron operates the Air Force Cyberspace Vulnerability Assessment/Hunter weapon system, which protects the nation's war fighters information, cyber mission systems, critical networks and key resources. The squadron fields a Cyber Protection Team for U.S. Cyber Command. This year, the squadron mobilized 39 Airmen as the 856th Cyber Protection Team in support of U.S. Cyber Command's Cyber Mission Force. The team was tasked by the Air Force cyber commander to accomplish multiple missions in support of Air Force cyber priorities. The squadron also engaged with the 22nd ARW Communications Squadron Mission Defense Team to provide cooperative assessment,



Col. Joe Dessenberger

184th Mission Support Group - Headquarters in Wichita

Mission: Provides critical support elements to keep the wing prepared for home station, domestic operations, and federal activation. The 184th MSG is comprised of the 184th Security Forces Squadron, 184th Logistics Readiness Squadron, 184th Force Support Squadron, 184th Civil Engineer Squadron, 184th Communications Flight and the Contracting Office.

Commander: Col. Joe Dessenberger

184th Civil Engineer Squadron - Wichita

- The 184th Civil Engineer Squadron mobilized 56 engineers to the Fargo Air National Guard Regional Training Site, North Dakota. As part of annual training, the squadron sent 40 members to Innovative Readiness Training sites in Oklahoma and Hawaii to construct a total of 22 facilities and over five miles of roadways. These efforts strengthened both the local Native American and Hawaiian communities with \$3.8 million in construction.
- The 184th Emergency Management Element organized a chemical/biological/radiological nuclear training event at Marine Corps Base Hawaii, Schofield Barracks and Joint Base Pearl Harbor/Hickam. The squadron deployed four volunteers for 77 days, supporting Operation Capital Response.
- The squadron also deployed seven members and heavy equipment to Louisiana for of the Hurricane Ida recovery mission.

184th Security Forces Squadron - Wichita

- The 184th Security Forces Squadron sent three members to the presidential inauguration as part of Operation Capital Response. Twenty-five members took part in Patriot North 2021, the nation's largest domestic operations training exercise for civilian emergency management and responders working with the military during disaster response. Twelve members deployed to Volk Field Air National Guard Base in support of Operation Allies Refuge.

184th Logistics Readiness Squadron - Wichita

- The 184th Logistics Readiness Squadron mobilized 153 Airmen for global combat operations, and was instrumental in equipping 68 volunteers who deployed in support of Operation Capital Response, Operation Allies Refuge and disaster relief to Louisiana following Hurricane Ida. The squadron conducted its first deployed-for-training initiative, sending members from materiel management and munitions elements to Langley Air Force Base, Virginia, and members of vehicle maintenance to Hurlburt Field, Florida. These Airmen capitalized on training opportunities made available by larger, more mission-diverse installations, and shared expertise and efficiencies with host units while assisting with local operations.



184th Civil Engineer Squadron Airmen construct a cabin wall at Camp Paumalu, Hawaii.

184th Force Support Squadron - Wichita

- The 184th Force Support Squadron processed \$33,687 in technician awards, mobilized 18 COVID-19 responders, deployed 32 personnel for presidential inauguration support, and assisted in the stateside and overseas deployments of over 100 personnel. Ten FSF members volunteered for Innovative Readiness Training in Arkansas, Louisiana and Mississippi.

184th Communications Flight - Wichita

- The 184th Communications Flight managed 7,500 devices worth \$16.3 million to provide unclassified and classified networking capabilities for 1,200 users. The unit also provided critical support to the 184th Cyberspace Operations Group during the wing's first-ever readiness exercise by facilitating exercise play on the live network.



Col. Vonda Wigal

184th Medical Group - Headquarters in Wichita

Mission: Provides specialized home station medical support to the wing, emergency surge capacity to the state, and expeditionary medical support to the nation. Home station support ensures the highest levels of individual medical readiness for more than 1,100 wing members. Surge support provides the governor with additional medical capabilities to deploy in the time of an emergency. Expeditionary medical support projects provide medical capability in deployed settings.

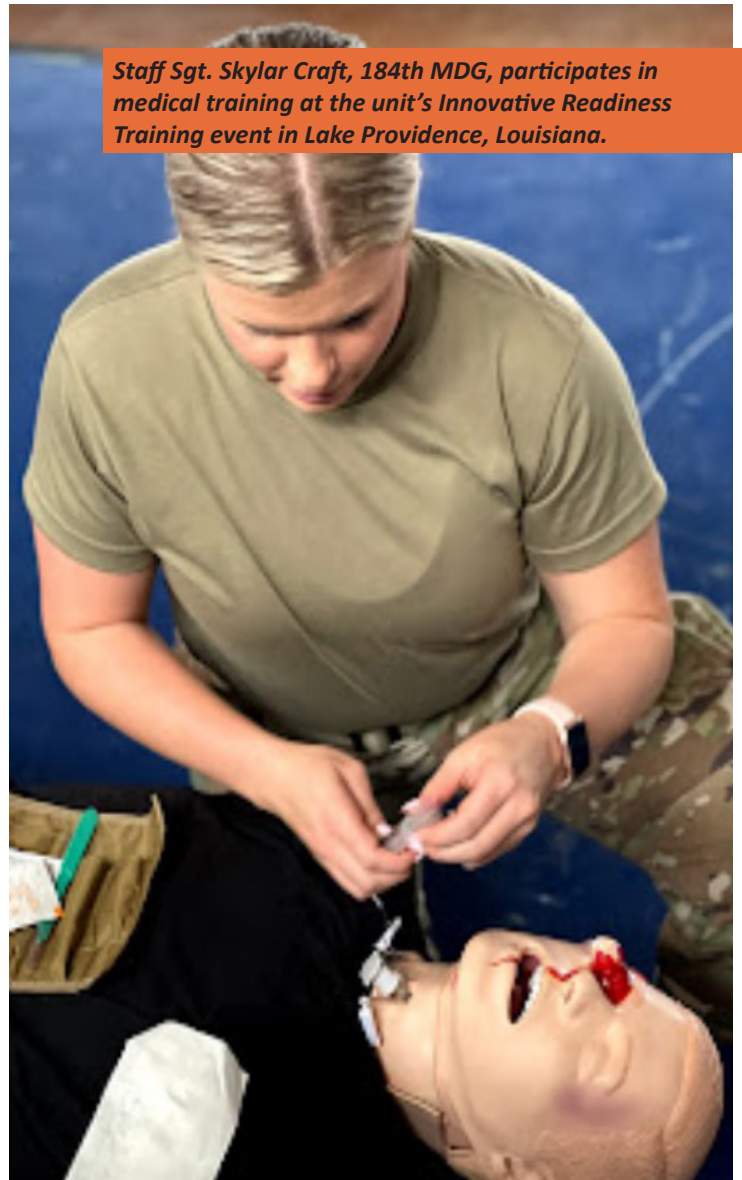
Commander: Col. Vonda Wigal

Led initial COVID-19 testing domestic operations mission for the state. Provided time-critical support to multiple counties throughout Kansas. 184th MDG members assisted the Kansas Department of Health and Environment-led effort of testing citizens for COVID-19. Select teams from the 184th MDG vaccinated over 10,000 civilian personnel in counties throughout Kansas.

Mobilized to provide medical aid to underserved areas throughout Arkansas, Louisiana and Mississippi for Individual Readiness Training in support of Delta Wellness 2021. Thirty-nine Airmen of the 184th MDG augmented the joint team comprised of active-duty, Guard and Reserve forces from the Air Force, Army, Navy and Public Health Services mission with a team of 30 medical specialties. Healthcare services provided to communities included vision, dental, physical health, mental health, physical therapy and nutrition. The 184th MDG's efforts resulted in 2,653 patients receiving medical care, with 13,173 procedures performed, valued at \$897,593, at no cost to the community.



Staff Sgt. Cami Saville and Col. Linda Goodson, 184th Medical Group, prepare a patient for minor surgery at the unit's Innovative Readiness Training event in Lake Village, Arkansas.



Staff Sgt. Skylar Craft, 184th MDG, participates in medical training at the unit's Innovative Readiness Training event in Lake Providence, Louisiana.



190th Air Refueling Wing - Located in Topeka

Mission: To provide trained, professional Citizen-Airmen, ready to serve our communities, state and nation.

The 190th Air Refueling Wing operates and maintains a fleet of 12 KC-135R Stratotanker aircraft. The wing, attached to Air Mobility Command under 18th Air Force, provides rapid global mobility air power and deploying expeditionary forces in support of worldwide combat, contingency and humanitarian operations, in addition to maintaining a nuclear deterrence tasking. The wing also supports the state of Kansas and the nation in times of disaster and domestic emergency response. The 190th ARW is comprised of four main groups, the wing headquarters and the Comptroller Flight. The wing headquarters provides command oversight and support functions through the offices of the wing and vice commander, command chief, community relations, anti-terrorism, judge advocate general, chaplains, safety, military equal opportunity, public affairs, human resource advisor, command post, inspector general, information protection and wing plans and programs.



Col. Brian Budden

Wing commander: Col. Brian Budden



Col. Kent Crane

Vice wing commander: Col. Kent Crane



**Command Chief Master Sgt.
Sherry Willard**

Wing command chief: Command Chief Master Sgt. Sherry Willard



The KC-135 Stratotanker delivers fuel to U.S. Air Forces Central during a mission.

190th Comptroller Flight - Located in Topeka

Facilitates budget, accounting and pay transactions by providing customer service and decision support through professional analysis, technical expertise, networking and engagement at all levels to guarantee wing mission success. The Comptroller Flight executed 100% of their \$37 million dollar budget. Capt. Jonathan Henry was selected by National Guard Bureau to be the Region 6 liaison for FEMA reimbursements. Lt. Col. Christopher Hill was selected as the 2020 National Guard Bureau Comptroller of The Year and serves as the vice chairman on the Comptroller Advisory Board.



Lt. Col. Ryan Strong

190th Operations Group - Headquarters in Topeka

Mission: Responsible for directing the flying and support operations for the 117th Air Refueling Squadron, the 190th Operations Support Squadron, and the 127th Weather Flight.

Commander: Lt. Col. Ryan Strong

The 190th Operations Group supported rapid global mobility, global strike, and air and space superiority across all spectrums of combat in both the U.S. Central Command and U.S. Pacific Command Areas of Responsibility. The aircrews flew more than 2,400 hours for combatant commanders supporting theater air refueling missions, sensitive reconnaissance operations sorties intelligence surveillance and reconnaissance assets, and theater support package force extension. Concurrently, the Operations Group supported annual training requests to Elemendorf Air Force Base, Alaska, and Yakota AFB, Japan.

The 190th Operations Group continued its 24/7 support of global nuclear deterrence to the nation's nuclear enterprise. These aircrafts and aircrew were challenged five times throughout the year with no-notice alert launches in support of national interests and executed the capabilities asked of them. The final exercise culminated in 72-hour continuous operations with multiple aircrews and staff during a commander's evaluation for U.S. Strategic Command.

The Operations Group was tasked for multiple domestic operations and performed military personnel airlift to Washington, D.C. and Milwaukee, Wisconsin. The unit added a line of alert in response to civil unrest in the United States and launched one no-notice sortie, delivering Security Forces defenders to troubled areas. During January, the Operations Group deployed 140 Airmen and Soldiers to Washington, D.C., for the inauguration of President Joe Biden.

190th Operations Support Squadron - Topeka

- The 190th OSS trained and upgraded a record-setting number of new aircrew members, totaling 25 compared to a normal year of approximately 10 members. The amount of support and teamwork required among all OSS agencies to maintain aircrew manning at a high level is commendable. The support staff was also an integral part of multiple no-notice nuclear deterrence exercises and a no-notice nuclear operational readiness exercise throughout the year.

117th Air Refueling Squadron - Topeka

- The 117th ARS alert missions provide continuous support to the nation's nuclear enterprise, providing the Air Force with aircraft and crews always ready to respond. In addition to this unconventional warfare mission, the 117th ARS simultaneously deployed to U.S. Pacific Command and executed over 50 sorties totaling approximately 360 hours and offloading over 1.7 million pounds of fuel.
- In support of Operation Capital Response, the 117th flew 31 sorties totaling 63 hours, carrying 512 military personnel, and 67,000 pounds of cargo. These missions were planned and executed within 72 hours by utilizing both the full-time and traditional force of the 117th ARS.

127th Weather Flight - Topeka

- The 127th Weather Flight provided support to the Kansas Army National Guard 35th Infantry Division's War fighter 21-5 exercise. This included participation in Command Post Exercises leading up to the final exercise event held at Camp Atterbury, Indiana. Facilitated Military Decision-Making Process and provided real-world weather awareness for the safety of participants at the event.
- The 127th Weather Flight also provided support to the 39th Infantry Brigade Combat Team from North Little Rock, Arkansas, for their Joint Readiness Training Center Exercise 21-08 at Fort Polk, Louisiana. Facilitating multiple hours of flight support to Unmanned Aircraft System assets, as well as weather information for ground operations.
- The Weather Flight was also successful in improving Mission Readiness/Combat Mission Readiness. Though facing challenges of COVID-19, two members completed Army Weather Support Course and Evasion and Conduct after Capture requirements, bringing the total of MR/CMR qualified personnel in the flight to 90 percent.



Col. Jarrod Ramsey

190th Maintenance Group - Headquarters in Topeka

Mission: Provides aircraft maintenance for the 190th Air Refueling Wing. Directs support operations for the 190th Maintenance Squadron, the 190th Aircraft Maintenance Squadron, and the 190th Maintenance Operations Flight. The Maintenance Group is responsible for the sustainment and readiness of 12 combat-ready KC-135R air refueling aircraft; more than 300 maintenance personnel are ready to deploy to support combatant commanders or domestic operations.

Commander: Col. Jarrod Ramsey

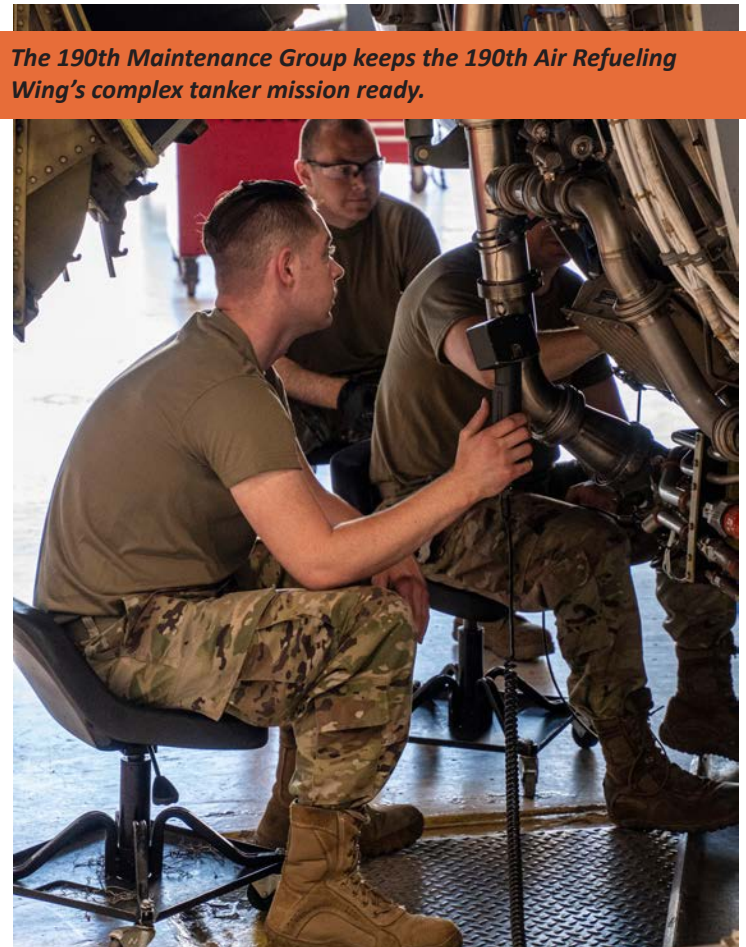
The 190th Maintenance Group sustained more than 17,520 hours of fully mission capable aircraft in direct support of the Chairman of the Joint Chiefs of Staff and Commander of the U.S. Strategic Command taskings in 2021. This includes 148,920 maintenance man-hours in support of the Title 10 mission and successfully executed four no-notice alert aircraft launches in support of the Joint Staff and U.S. Strategic Command.

The 190th Maintenance Group oversaw \$15 million in maintenance tools and equipment and sustained 12 primary assigned KC-135R aircraft valued at \$1.6 billion. Additionally, the 190th Maintenance Group executed a \$7.6 million annual budget, to including over 1,800 local flight-training hours and 2,800 plus annual training days, furthering the Air National Guard 2021 training and readiness objectives.

The 190th Maintenance Group supported an assigned Air Expeditionary Force deployment to U.S. Indo-Pacific Command area of responsibility. The deployment included three KC-135 aircraft and over 70 maintenance personnel, executing 78 sorties and 653 hours flown in theater. Furthermore, multiple Airmen volunteered for numerous stateside COVID-19 support missions and disaster relief missions in support of domestic operations. The 190th Maintenance Airmen also supported National Guard Bureau assigned Mission Readiness Airlift missions resulting in execution of over 67 off-station airlift missions and 278 hours flown, In total, 190th Maintenance personnel supported over 2,453 hours and 711 sorties for assigned Air National Guard missions.



Propulsion shop personnel installing a new engine on a KC-135R aircraft.



The 190th Maintenance Group keeps the 190th Air Refueling Wing's complex tanker mission ready.



Col. Tanya Wehri

190th Mission Support Group - Headquarters in Topeka

Mission: Provides oversight and operational support for the 190th Logistics Readiness Squadron, the 190th Security Forces Squadron, the 190th Civil Engineer Squadron, the 190th Force Support Squadron, the 190th Communications Flight, and the Base Contracting Office. These six organizations support the wing's flying mission while also providing mission-ready expeditionary combat support Airmen to the Air Force, Air National Guard and the Adjutant General's Department.

Commander: Col. Tanya Wehri

Civil Engineer Squadron - Topeka

- The 190th Civil Engineer Squadron collaborated with six engineering units to construct four munition storage buildings at Yokota Air Base, Japan. Emergency Management Flight supported COVID-19 response, civil unrest, Operation Capital Response, Operation Allies Refuge and Hurricane Ida response. They also supported the United States Property and Fiscal Office Transportation Section for large-scale ground combat operation. Fire and Emergency Services responded to 197 emergency calls, including 84 mutual aid responses providing 301 man-hours of assistance to the local community.

Logistics Readiness Squadron - Topeka

- The 190th Logistics Readiness Squadron received 8,800 pieces of cargo, moved 5.7 million gallons of jet fuel, and processed 16,000 supply transactions. They managed over 80,000 assets, maintained accountability of \$31 million in Air Force assets, and provided air transportation support for 1,055 passengers and 160,000 pounds of cargo. The squadron executed deployment of 120 Airmen for five mobilization orders to three Areas of Responsibility while deploying over 280 Kansas National Guardsmen to support Operation Capitol Response. In addition, nine Airmen deployed for Joint Task Force Response to support the quick reaction forces during the Presidential Inauguration.

Force Support Squadron - Topeka

- The 190th Force Support Squadron processed 209 Airmen in support of contingency operations to four areas of responsibility and five stateside exercises. They issued 1,469 identification cards, processed over 3,000 personnel transactions and 505 training line numbers, and provided 7,665 meals. The squadron supported Domestic Operations processing 110 Airmen for COVID-19 response missions, 61 Airmen for Capital Response Presidential Inauguration, and eight Airmen in support of Operation Allies Refuge.

Security Forces Squadron - Topeka

- The 190th Security Forces Squadron trained on weapons retention, arming and use of force, and land navigation training. The Airmen conducted numerous no-notice exercises in support of the wing's national refueling mission. Combat Arms personnel qualified more than 70 personnel to deploy for Operation Capital Response.

Communications Flight - Topeka

- The 190th Communications Flight continued work on the final implementation stages of the Global Aircrew Strategic Network Terminal, a strategic messaging capability for the wing. They also began constructing a redundant fiber path for the communication network and upgraded the Air Traffic Control and Operations radio systems. The flight modernized files storage and streamlined the Air National Guard cloud-hosted enterprise services.



190th ARW members gather for an Emergency Operations Center tabletop exercise.



Col. Michaela Parsel

190th Medical Group - Headquarters in Topeka

Mission: Responsible for training mission-ready medical professionals who support the wing through peacetime and wartime roles. Professional affiliations include both a Level 1 Trauma Center, the University of Kansas Health System and Level 2 Trauma Center, Stormont Vail Healthcare.

Commander: Col. Michaela Parsel

Nineteen members attended readiness skills training, 12 received Emergency Medical Technicians Refresher training and 14 members graduated from Professional Military Education. These Airmen effectively and successfully balanced readiness training requirements to support domestic and contingency operations while pursuing individual professional growth and development.

Leveraged relationship with the Kansas Department of Health and Environment and instituted a Memorandum of Agreement for COVID-19 Rapid Testing for personnel traveling in support of deployments and exercises.

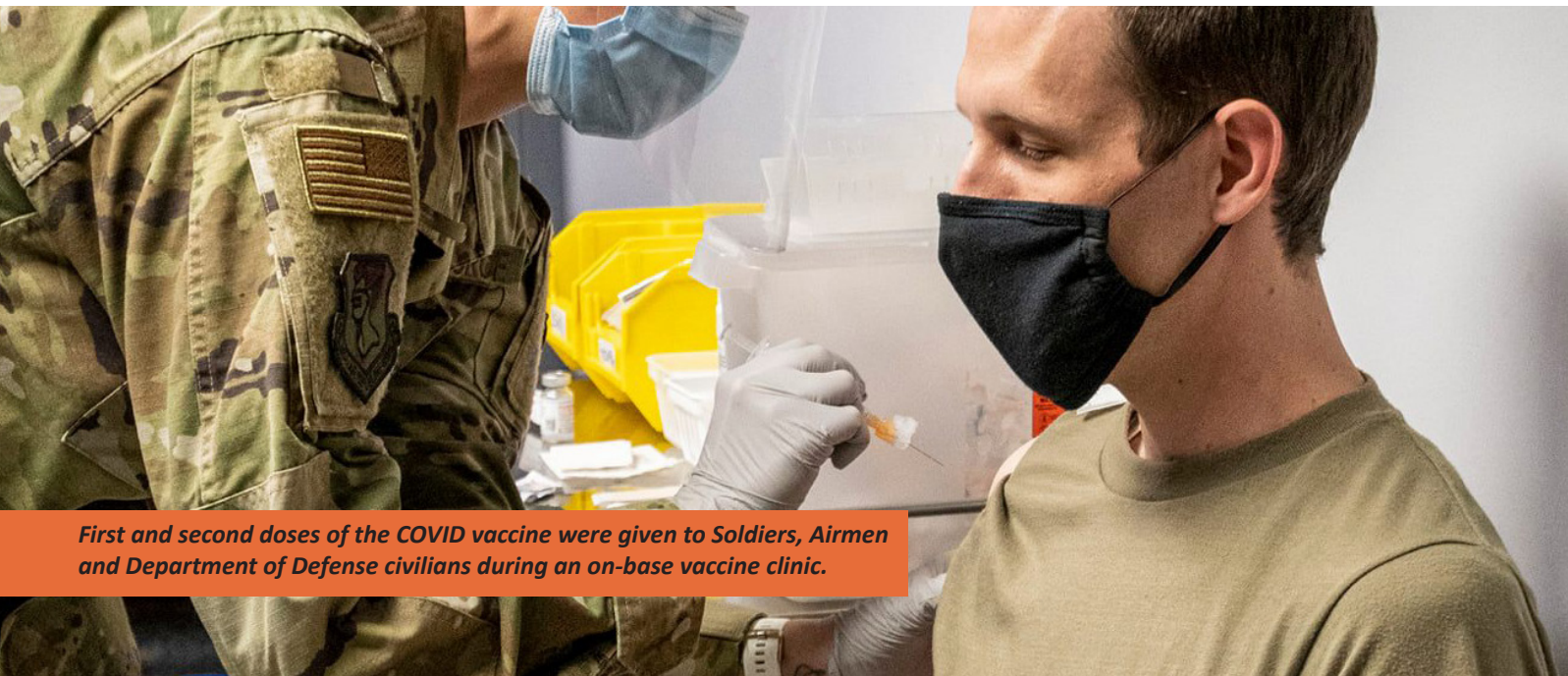
Spearheaded initial efforts for the Kansas National Guard COVID-19 vaccination events. Received, stored and disseminated more than 2,000 doses for Army and Air National Guard units throughout the state. Working jointly with the Kansas Army National Guard, the 190th Medical Group developed processes, guidance and training for Kansas Soldiers and Airmen which culminated in COVID-19 immunizations provided to more than 1,300 Soldiers, Airmen, Coast Guard and Department of Defense civilians during 18 vaccination events.

Organized and hosted the first-ever Top Eye event, allowing 17 ANG optometrists the opportunity to discuss current trends in aerospace medicine and further understand the vision and challenges through both lectures and hands-on experiences. Positive economic impact to local community generated a \$12,000 increase in revenue for Topeka economy.

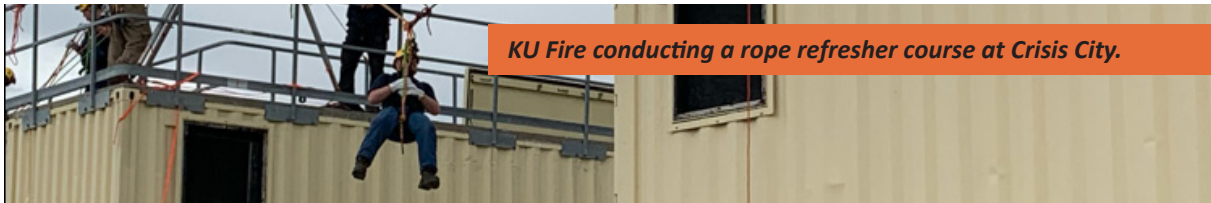
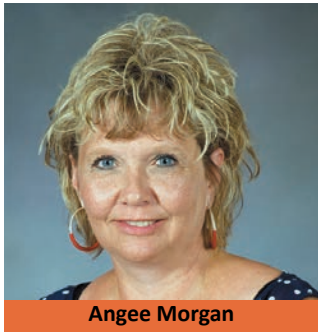
Thirty members participated in medical facility annual training. During the two-week training, the group integrated with Navy and civilian counterparts assigned to the Navy Medical Center San Diego, Naval Base Point Loma and Naval Amphibious Base Coronado. The training allowed members the opportunity to apply Air Force Specialty Code skills, complete medical readiness requirements and acquire hands-on healthcare skills. This training increased the group's comprehensive medical readiness by 75%.

Deployed nine MDG members for COVID-19 mobile vaccination teams, assisting with immunizing more than 122,000 Kansans and deployed two MDG members for Operation Capitol Response. Processed more than 400 Airmen for overseas and stateside missions. Performed 453 contact tracings, tracked 444 tests to completion and monitored the health and recovery of 128 COVID positive individuals. Homestation support included 689 periodic health assessments, 689 record reviews, 82 flight physicals, 219 occupational health exams, 242 dental exams, 730 labs and 1,176 immunizations.

Capt. Ana Tavares and Staff Sgt. Emma-Lee Elmer were nationally recognized as Air National Guard Medical Service Award winners. Additionally, Tavares was selected as the Company Grade Officer of the Year and awarded the Theodore Roosevelt Leadership Award for outstanding leadership and professionalism.



First and second doses of the COVID vaccine were given to Soldiers, Airmen and Department of Defense civilians during an on-base vaccine clinic.



Kansas Division of Emergency Management

Located in Topeka

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards. KDEM's mission is to build sustainable capabilities across all phases of emergency management in Kansas through service.

Director: Maj. Gen. David Weishaar, the adjutant general

Deputy Director: Angee Morgan

KDEM, in coordination with county emergency managers, Department of Homeland Security and the Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM's vision is a state that is educated and prepared to meet the long-and short-term needs of its citizens following emergencies and disasters.

Planning and Mitigation

KDEM's planning and mitigation bureau works with municipal, county, state, federal, and volunteer organizations on a variety of emergency management planning and mitigation issues.

These issues include, but are not limited to the following:

- Assisting communities on the development and maintenance of their all-hazards local emergency operations plans
- Coordination and maintenance of the Kansas Response Plan and overall state planning assistance
- State and local Continuity of Operations Planning
- State of Kansas hazard analysis and threat assessments
- Development and maintenance of State Hazard Mitigation Plan
- Review of jurisdictional hazard mitigation plans
- Administration of available hazard mitigation grant programs
- Assistance to applicants in the construction of hazard mitigation grants applications.

This year KDEM transitioned to a regional plan review and approval for local emergency operations plans. The benefits of this approach:

- Enhances technical support provided by KDEM
- Enhances planning collaboration across disciplines
- Aligns regional planning priorities
- Regions can leverage other sources of regional funds for a planning project

Kansas Division of Emergency Management - Continued

The Mitigation Section managed several projects and grant programs with a portfolio of over \$16 million. Approved and funded projects include safe rooms, acquisition/demolition, river road stabilization, and one hardened county emergency operation center.

The Logistics Section processed resource requests in support of COVID-19 and other governor's declared events managing the state disaster warehouse, transportation, and shipments of protective personal equipment, ventilators, drinking water, and other lifesaving supplies.

The Geographic Information System supported the State Emergency Operations Center and county emergency operations centers developing several dashboards to support specific incidents, including flood, fire tracker, COVID-19 and a new statewide situational awareness tool.

Prevention and Preparedness

The Prevention and Preparedness bureau works with state and local stakeholders to integrate the whole-community perspective. The focus continues to be on risk and threat assessments, hazard mitigation and

preparedness plans geared to build resilient Kansas communities, building capabilities to respond and recover faster and more efficiently at the local level. This includes integration of private sector partners, such as local utility companies, private businesses, food banks, shelters and churches. The bureau staff reaches out to the city, county, and state emergency management personnel and regional coordinators to help bridge the gap between the available resources.

Training

The need for training is a vital element in supporting state and local partners as they continue to build and enhance capabilities for preparing, preventing, mitigating, responding and recovering from incidents.

Due to a new shift in COVID-19 pandemic outlook, federal fiscal year 2021 saw a continued restriction with in-person trainings, so staff organized virtual training methods to address the priority training needs. Despite the cancellation of in-person courses, 145 individuals completed multiday trainings. Microsoft Teams was used to conduct training for 90% of the courses with 115 individuals experiencing the new virtual platform. The other 10% was in-person delivery, following Kansas Department of Health and Environment and Centers for Disease Control and Prevention guidelines.

Despite being a new methodology for teaching, the participants' overall experience in the virtual environment has been very positive (Figure 1).

There was a great success in the trainings, as evidenced by post-course surveys. The data showed significant increase in knowledge, skills, and abilities (Figure 2) directly related to the individuals' current job (Figure 3).

FIGURE 1



FIGURE 2

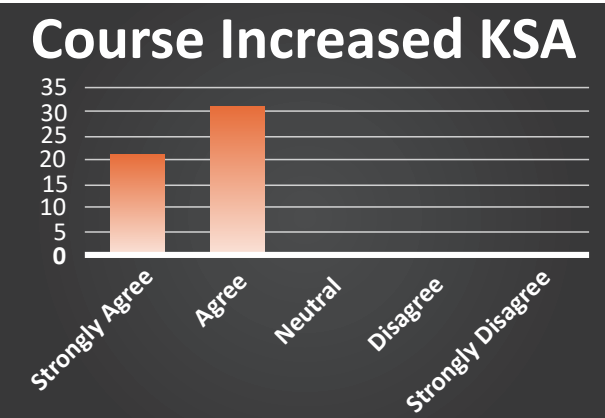
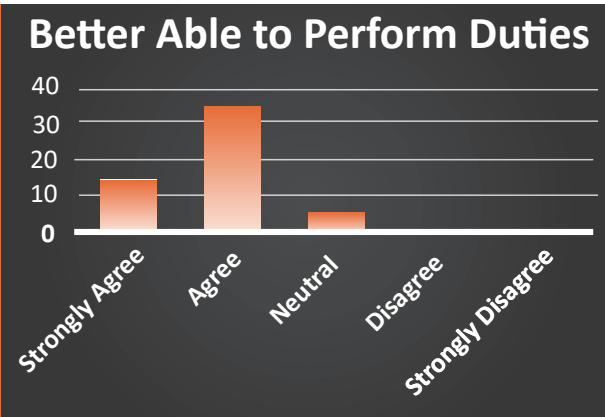


FIGURE 3



Kansas Division of Emergency Management - Continued

Throughout the year, the KDEM Training section actively promoted web-based and online training offered by National Domestic Preparedness Consortium partners to offset the challenges and limitations of not attending in-person training. Training Section staff members also participated in numerous staff development trainings and certification courses.

Types of training sponsored in 2021:

- Pipeline Safety
- Advanced and Intermediate Incident Command System
- All-Hazards Position-Specific Refresher training

Currently, the agency is working toward adapting to the National Qualification System standards and developing position-specific task books for use within emergency operations centers. Training strategies will be developed and implemented throughout the coming year.

Exercises

Building on core capabilities serves as the nation's foundational approach to strengthening partnerships and systems that can save lives, protect property and the environment, and meet basic human needs in the aftermath of an incident. Exercises serve as a means to validate these identified core capabilities and discover any areas and actions for improvement prior to real-world events.

Accomplishments

- One Homeland Security Exercise and Evaluation Program course was conducted prior to the moratorium placed on training. Fourteen people completed the course, representing law enforcement, emergency management, fire, government, healthcare and public health.
- KDEM developed and conducted an alternate functional communications exercise, focusing on the activation of multiple communications methods and contact records for reaching people over a daylong time frame. The exercise centered on two-way communications and testing equipment assigned to all KDEM staff and essential support function partners. More than 40 people were involved in the exercise.
- Seventeen members of the KDEM staff who had worked in the State Emergency Operations Center during the start of the COVID-19 activation and other recent disaster operations participated in a Virtual Improvement Planning Workshop. The workshop facilitated dialogue around areas for improvement, focusing on issues that need fixed, things that need completed or developed, or ideas regarding needed resources and equipment. The intended outcome was to collect preparedness priorities and actions to be taken related to planning, organization, equipment, training and exercise activities in an effort to become more proficient in the state's response and recovery obligations.
- In February, members from the Adjutant General's Department, Kansas Division of Emergency Management, and Kansas Department of Health and Environment conducted a functional exercise to prepare and test proficiency of procedures and teams for conducting stationary vaccination clinics. The exercise involved over 100 response partners.



A K-9 search and rescue team from the Kansas K-9 Task Force looks for a simulated victim at the Crisis City rail venue during a training exercise.

Kansas Division of Emergency Management - Continued

- In April, KDEM staff developed an exercise conducted with members from the Kansas National Guard and KDEM. The exercise was designed to prepare and test proficiency of teams on how to set up a vaccination clinic from a modified mobile trailer. Twenty response partners participated in the four-hour exercise.
- In July, the Preparedness Branch conducted two webinars based on the transition from the Training and Exercise Planning Workshop to the Integrated Preparedness Planning Workshop, using guidance issued by Department of Homeland Security and FEMA. The webinars encouraged participants to think more strategically and create discussions with a broader perspective of local community partners. The invitations reached out to Local Emergency Planning Committee members, vested exercise partners and emergency management professionals from across the state. Total attendance records logged 91 participants in the two webinars.

Crisis City

The mission of Crisis City is to support civilian, military and emergency response personnel from Kansas and the nation. The venues at Crisis City, such as the Urban Village, the Rescue Tower, derailed train, and concrete and pallet collapsed structures, provide the background for realistic training scenarios for real-world disasters. Crisis City venues allow first responders of all types to train to their own agency standard or to work in conjunction with personnel from other local, state or national agencies to enhance joint response capabilities.

Although COVID-19 continues to affect in-person training opportunities, Crisis City hosted 466 first responders this year, logging more than 3,000 hours of completed training. In addition to personnel from across Kansas, these responders traveled from Arizona, Illinois, Minnesota, Missouri, Nebraska, Oklahoma, Texas and Washington. These trainings involved members of the Kansas K9 Task force, University of Kansas Fire Training program, local law enforcement, and Kansas Highway Patrol, Kansas Department of Corrections, Burlington Northern Santa Fe Railway and the Kansas National Guard's 35th Military Police Company, 190th Air Refueling Wing and the 235th Regiment. Highlighted trainings this year included testing events for the K9 Task force, SWAT Team training for multiple agencies, premobilization training for the 35th Military Police Company and hazardous materials training for BNSF Railway.

Response and Recovery

One of the primary missions of the Adjutant General's Department is to protect the lives and property of Kansas citizens when natural, man-made or technological disasters strike. The Adjutant General's Department coordinates response through KDEM.

The KDEM Response and Recovery Bureau is responsible for interfacing with counties before, during, and after an emergency or disaster that may be beyond the capabilities of local governments; management of the state emergency operations center, coordinating the state's response and recovery actions with local governments, state agencies, Kansas National Guard, federal agencies, voluntary organizations, and private sector partners; and administering federal disaster recovery programs.

The state emergency operations center has remained activated since March 12, 2020, in support of COVID-19. In 2021, the state emergency operations center and KDEM continued to augment local response to COVID-19 through distribution of personal protective equipment, supplies, medical equipment, and vaccines to local jurisdictions for use by healthcare stakeholders. The state emergency operations center also supported distribution of food and commodities and non-congregate sheltering for COVID-19 during the first half of 2021.

In addition to supporting COVID-19 response, the state emergency operations center supported counties during 2021 for other emergencies including flooding, wildland fires, and potable water emergencies.

Kansas Division of Emergency Management - Continued

In addition to state emergency operations center support to local jurisdictions, the KDEM Response and Recovery Bureau administered disaster recovery programs to support Kansans affected by disasters. In 2021, the bureau has administered the following disaster recovery programs:

- **Public Assistance Program for COVID-19** – A federal disaster grant that provides financial assistance to local governments and private nonprofit healthcare facilities for emergency protective measures taken and care provided for COVID-19.
- **Crisis Counseling Program (Kansas: Stronger Together) for COVID-19** – A federal disaster grant that provides crisis counseling and mental health support to residents. Kansas: Stronger Together collaborates with multiple state, tribal, local, and voluntary agency partners to provide crisis counseling via remote services, select community mental health centers, and educational material and online support for overall mental health and wellness.
- **Small Business Administration Disaster Declaration** – The state of Kansas received a Small Business Administration Disaster Declaration for Osborne County as a result of flooding that occurred in the city of Natoma on May 15-16. Small Business Administration Disaster Declarations is the mechanism that provides low-interest, long-term loans to homeowners, renters, and business owners to repair or replace damaged or destroyed real estate and personal property impacted by the flooding. Disaster loans up to \$200,000 were available to homeowners and business owners to repair or replace damaged or destroyed real estate. Homeowners and renters were eligible for up to \$40,000 to repair or replace damaged or destroyed personal property. The Small Business Administration also made economic injury disaster loans available to small businesses in Osborne and contiguous counties to help meet working capital needs caused by a disaster regardless of whether or not the business suffered property damage.


Citizen Corps

Since its creation in 2002, Citizen Corps program volunteers have responded to disasters in their communities and on a statewide level. Many teams continue to support their communities even when there is not a disaster, assisting in crowd control at local events, hosting preparedness days, or providing volunteer support to other groups and organizations. Teams across the state provide essential services before, during and after disasters through disaster preparedness outreach in the community; regular trainings and exercises in subjects such as first aid, fire safety, and light search and rescue; and many other critical tasks.

After a disaster, volunteers support response efforts by organizing volunteers, providing immediate assistance to affected individuals and supporting emergency responders, when needed. The Kansas Citizen Corps Program is comprised of the Medical Reserve Corps, Neighborhood Watch organizations, Volunteers in Police Service programs, Fire Corps programs and Community Emergency Response Teams.

Emergency Management Assistance Compact

The Emergency Management Assistance Compact is the nation's state-to-state mutual aid agreement that includes all 50 states and five U.S. territories, including the District of Columbia, Puerto Rico, Guam, U.S. Virgin Islands and the Commonwealth of the Northern Mariana Islands. Through EMAC, states and territories can share available resources in their state with other states affected by a disaster following a governor's declaration of disaster or emergency in the requesting state. Resources may be shared to assist local jurisdictions and state government response to and recovery from natural, man-made or technological emergencies or disasters. EMAC is administered by state emergency management agencies on behalf of their respective governor. EMAC addresses multiple facets in the legislation that allows for the movement of personnel and equipment resources, license reciprocity, workers compensation, tort liability immunity protection, and reimbursement to assisting states and deploying personnel.



A UH-60 Black Hawk helicopter from the 1st Battalion, 108th Aviation Regiment airlifts a collapsible Bambi bucket filled with water to dump on a wildland fire.

Kansas Division of Emergency Management - Continued

Kansas provided assistance to Louisiana following Hurricane Ida to augment their local and state response and recovery in September and October:

- Twenty-one firefighters and eight pieces of equipment deployed from five local fire departments for 17 days to assist local fire departments in Louisiana with structural firefighting. Personnel that deployed on the mission were from the Johnson County Consolidated Fire District 2, Leawood Fire Department, Lenexa Fire Department, Olathe Fire Department and Wichita Fire Department.
- The Kansas National Guard deployed 51 Soldiers for 21 days to assist with emergency route clearance and 232 Soldiers for 17 days to assist with distribution of life-sustaining commodities to residents affected by the hurricane.
- The Kansas Highway Patrol deployed 16 troopers to assist Louisiana State Police in law enforcement with post-storm missions to protect against looting and other disaster-related crimes.

Public Assistance Program

The Federal Emergency Management Agency's Public Assistance Grant Program provides assistance to state, tribal and local governments, certain types of private nonprofit agencies for emergencies declared by the president of the United States. The eligible funding is available on a cost-sharing basis for emergency work and the repair or replacement of facilities damaged as a result of a disaster. Funding is also available statewide on a cost-sharing basis for disaster-related hazard mitigation measures. This program provides assistance for actions taken to prevent or reduce future long-term risk to life and property from natural hazards.

The Public Assistance Program provides supplemental federal disaster grant assistance for the repair, replacement or restoration of disaster-damaged, publicly owned facilities and the facilities of certain private nonprofit organizations to predisaster condition. The federal share of assistance is not less than 75% of the eligible cost for emergency measures and permanent restoration. The state determines how the nonfederal share, up to 25%, is allocated to the applicants, but it is usually 10%.

The state of Kansas had one federally declared disaster in 2020, which extended eligibility into 2021. The COVID-19 pandemic was federally declared in Kansas on March 29, 2020. It is the only disaster declared by FEMA that includes all 50 states and U.S. territories and which only includes emergency protective measures, currently at a 100% federal cost-share. Emergency protective measures focusing on response and recovery efforts include, but are not limited to, the purchase of personal protective equipment, medical supplies, bulk food to support food shortages in the state and non-congregate sheltering to help slow the spread of COVID-19.

Kansas continues to participate in FEMA's state-led Public Assistance Program. This means that KDEM has taken the lead in administering public assistance grants in Kansas while FEMA retains final oversight and approval of projects. KDEM, therefore, is providing the direct customer service to applicants by aiding them in bringing their facilities back to predisaster condition. While KDEM is gathering data for all of the projects and working with the applicants, FEMA provides technical assistance, when needed, in the areas of environmental and historical preservation, mitigation and engineering on more complicated projects. The state-led program allows KDEM to provide better customer service to applicants because the staff knows and understands the issues facing Kansans.

Kansas Division of Emergency Management - Continued

Human Services

Kansas citizens spent much of 2021 dealing with the effects and response to the COVID-19 pandemic and working toward a new normal. Throughout this event, Human Services staff with the Kansas Division of Emergency Management have provided vital resource identification and coordination support to meet the ever-changing needs of Kansas citizens in a pandemic world. The staff has worked continuously throughout the event to locate and coordinate support for human services-based needs across the state. In partnership with United Way 211, the office has maintained resource lists that feed into United Way's 211 call center, which serves as a central hub for Kansas citizens to connect with information and resources to meet their needs.

Through approval from FEMA, KDEM entered into memorandums of understanding with three major food banks serving Kansas - Kansas Food Bank, Harvesters-The Community Food Network, and Second Harvest Community Food Bank to provide additional food and pantry items to Kansas citizens. This project, as part of the Public Assistance program, has provided a multimillion-meal outreach to citizens across the state.

With the rising effects of the pandemic, it was quickly realized that one way to stay ahead of the virus was to stop its spread. The establishment of non-congregate shelters in locations throughout the state was one mechanism to accomplish this and enable essential workers to continue work without fear of spreading the virus to their household members, and to keep essential industries open. KDEM and the Kansas Department of Children and Families, with approval from FEMA, secured hotels to house essential workers, essential industry, homeless populations, and people otherwise living or working in congregate settings who had concerns over isolating or quarantining in their homes. These sites provide free housing to individuals, as needed, in addition to meals, cleaning service, laundry service and general comfort items.

Mental health also became a widespread concern during the course of the pandemic. In coordination with the Kansas Department for Aging and Disability Services, Kansas Department of Agriculture, Kansas Department for Children and Families and KDEM, Kansas: Stronger Together continued throughout 2021 to help citizens identify mental health resources during the pandemic. With the award of the Crisis Counseling Program from FEMA and the Substance Abuse and Mental Health Services Administration, KDEM, the Kansas Department for Aging and Disability Services and the Kansas Department for Children and Families have worked to expand this outreach program to offer direct crisis counseling to citizens through a multitude of options. As an outreach program working with multiple state, tribal, local and voluntary agency partners, Kansas: Stronger Together provided crisis counseling with options for remote hotline services.

In addition to the ongoing pandemic, Kansas received a Small Business Administration disaster declaration for assistance for Osborne County and contiguous counties as the result of flooding that occurred May 15-16. During this time, torrential rainfall affected multiple regions of Kansas, including Osborne County.

Local totals of 8.5 inches of rainfall in a brief amount of time led to widespread flooding, affecting much of the rural community of Natoma and surrounding areas. More than eight inches of rain fell over the area in a thin band over Paradise Creek, inundating the surrounding vicinity. Residents evacuated homes ahead of and through rapidly rising floodwaters on May 16. Water receded from most homes throughout the day, leaving a great deal of damage and destruction in its wake. To assist residents with recovery, KDEM coordinated assistance in the form of low-interest disaster loans from the Small Business Administration.



Gov. Laura Kelly (center) tours a mass vaccination site in Wyandotte County with Maj. Gen. David Weishaar (at right) and local officials.

Kansas Division of Emergency Management - Continued

Technological Hazards Section

The Technological Hazards section is responsible for radiological planning and exercises, administering the Hazardous Materials Emergency Preparedness grant program, managing the radiological equipment and calibration program to support radiological response, managing the Kansas Spill Response Program database, and for coordination and support to the State Emergency Response Commission and to Local Emergency Planning Committees across the state. Technological Hazards has the responsibility of maintaining the state's Radiological Emergency Response Plan for the Wolf Creek Generating Station near Burlington, Kansas, and Cooper Nuclear Station near Brownville, Nebraska. Staff assist with review of radiological plans from state agencies and host counties, the development and updates of radiological plans, and help with the design, development, implementation, and evaluation of radiological emergency preparedness exercises and trainings that include Wolf Creek Generating Station and local, state and federal off-site response organizations.

During the fiscal year 2021-2022 grant cycle, KDEM submitted an application to the United States Department of Transportation's Pipeline and Hazardous Materials Safety Administration for \$397,482 of Hazardous Materials Emergency Preparedness grant funds. Nine subgrant projects were included in this application. The project activities included a full-scale exercise, a multijurisdictional exercise, and update of the Mid-America Local Emergency Planning Committee emergency operations plan, as well as a project to conduct a multidiscipline discussion-based exercise to familiarize agencies, the public and private partners with key concepts in the plan.

On the training side, the applications included a tactical chemistry training, a hazardous materials identification operator training, a hazardous materials technician training, a hazardous materials air monitoring training and multiple hazardous materials operations-level training through Kansas Fire and Rescue Training Institute. In addition, the Office of the State Fire Marshal requested funding for hosting the Kansas Hazardous Materials Symposium, conducting hazardous materials refresher training and purchase of equipment for hazardous materials training.

Currently, the fiscal year 2020-2021 subgrant recipients are working the projects awarded for the grant cycle. In

Kansas National Guard Soldiers and Airmen assist in a Kansas Division of Emergency Management vaccine clinic in Wamego.



Kansas Homeland Security

Located in Topeka

Kansas Homeland Security coordinates state wide activities pertaining to the prevention of and protection from terrorist-related events.

This involves all aspects of prevention/mitigation, protection/preparedness and response and recovery. While Homeland Security addresses threats aimed at citizens, threats to agriculture and food supply are also monitored and addressed along with outbreaks of illness.

Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.



Col. Roger Eaton

Kansas Wing Civil Air Patrol

Headquarters in Salina with units in Emporia, Gardner, Junction City, Kansas City, Lawrence, Lenexa, Manhattan, Salina, Topeka, and Wichita

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c)(3) corporation and, by congressional charter, is the auxiliary of the United States Air Force. In 1997, state legislation placed the Kansas Wing under the Kansas Adjutant General’s Department for administrative support and control of state resources and funding.

Commander Col. Roger Eaton

Operational resources include:

213 adult airmen	164 cadet (youth) airmen
14 ground vehicles	1 radio communication vehicle
3 Cessna C-182 G-100	2 Cessna C-172

The Civil Air Patrol serves all Kansas counties. In addition to the U.S. Air Force, CAP Supports:

- Kansas National Guard
- Kansas Division of Emergency Management
- Kansas Department of Health and Environment
- American Red Cross

Emergency Services support for January through September includes:

- 4 lives saved
- 900 volunteer hours
- 33,000 miles driven
- 146 flight hours
- 67 communities served

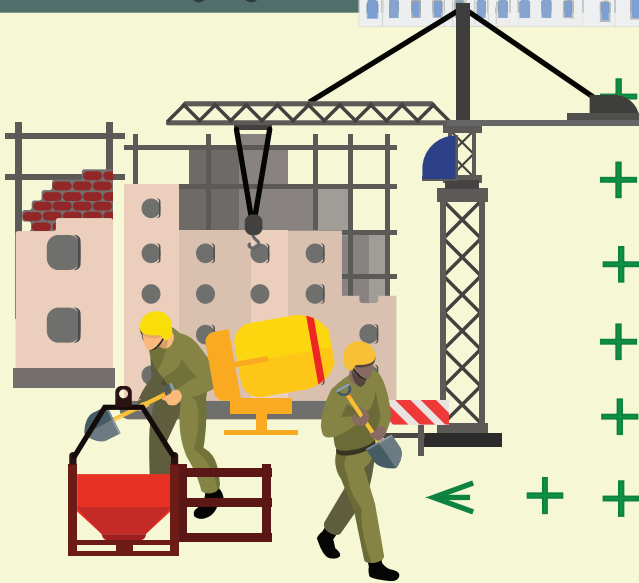
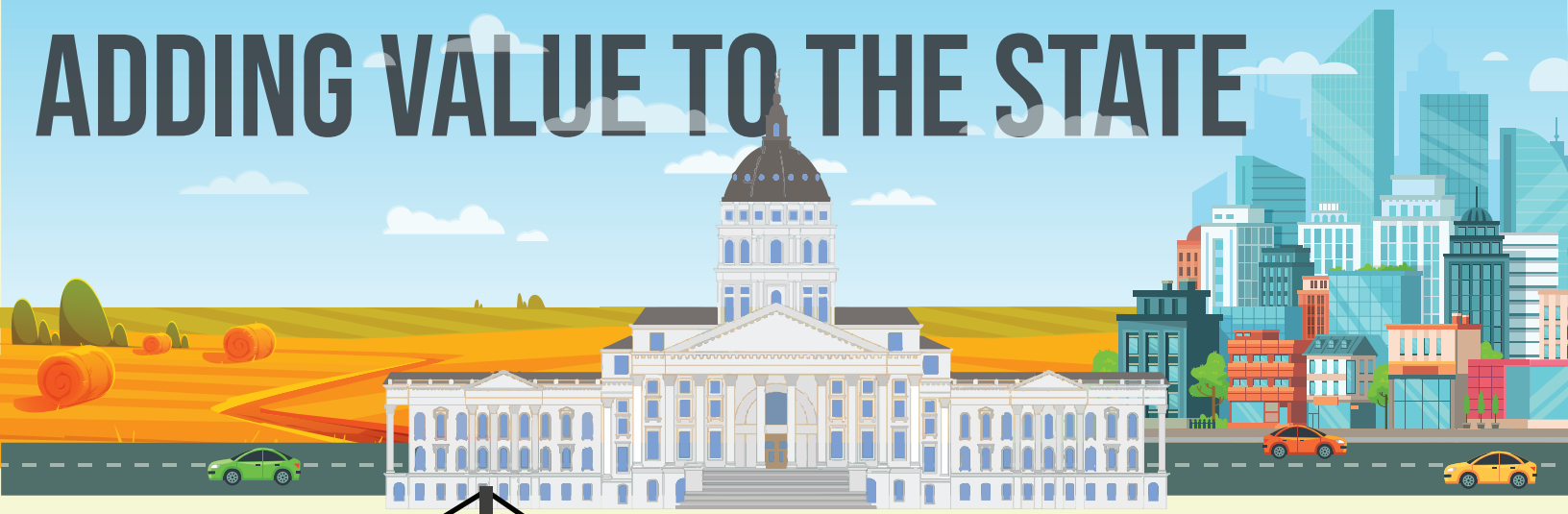
Cadet Programs is a challenging (youth) character development program that includes:

- Leadership
- Aerospace education and cyber defense
- Fitness
- Cadets also train in emergency services and support missions.
- The Kansas Wing hosted two National Cadet Special Activities: Glider Academy and Aircraft Maintenance and Manufacturing Academy.

Aerospace Education includes:

- Externally, we collaborate with schools to distribute STEM (Science, Technology, Engineering and Mathematics) kits.
- The internal programs include principles of flight, satellite operations, aviation history and cyber defense.

ADDING VALUE TO THE STATE



MISCELLANEOUS \$19,299,925

Military construction, sustainment restoration, service contracts, etc.



GROSS PAYROLL \$282,346,433

Includes military, civilian and state employees.



ASSETS \$4,677,692,716

Buildings, armories, training facilities, warehouses, Major Weapons Systems (tanks, howitzers, artillery, support equipment), rotary and fixed wing aircraft, computers, vehicles and inventories.

KANSAS MILITARY PERSONNEL



+



+



=

6,784
Total

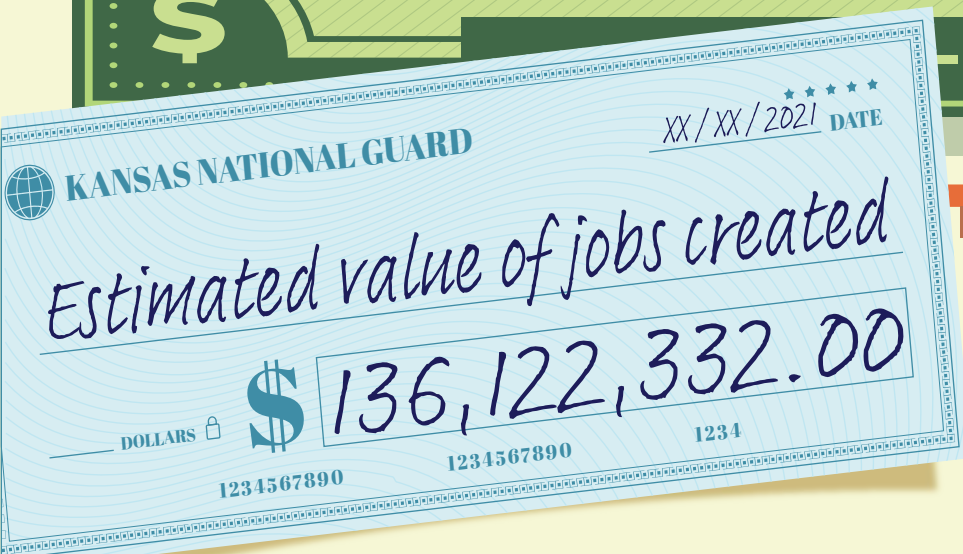
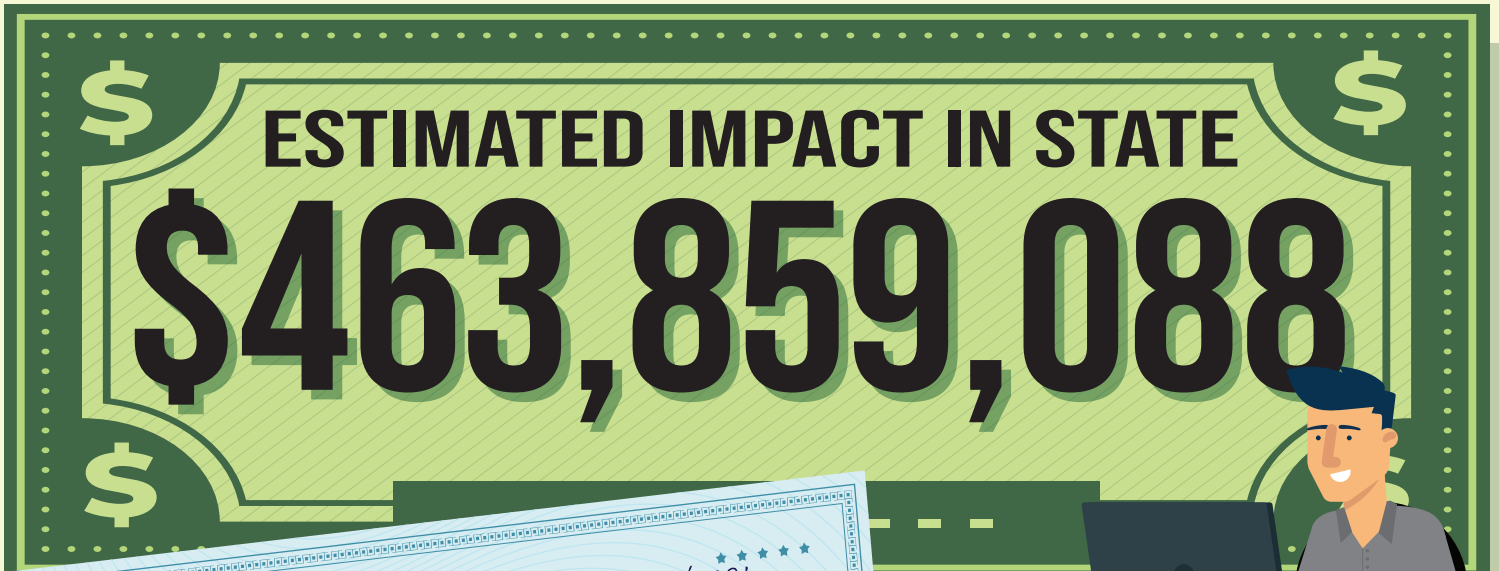
154 Warrant Officers*
*Army Only

892 Army & Air Officers

5,738
Enlisted Members

MAKING AN

IMPACT



2,428

ESTIMATED INDIRECT JOBS CREATED

State Employees Assigned to Support the Adjutant General's Department Offices

State employees of the Adjutant General's Department are located at 14 worksites throughout the state. Of the 274 positions, 265 are benefits eligible and nine are temporary, nonbenefits eligible.

Major divisions/programs include the Kansas Division of Emergency Management, Kansas Homeland Security, Facilities Engineering, Security, Administration, STARBASE, 184th Wing, 190th Air Refueling Wing and Civil Air Patrol.

In addition to these operational divisions, the Military Advisory Board, which has four governor-appointed members, addresses state military matters with the governor.

DIVISION	POSITIONS	AREAS OF RESPONSIBILITY
Administration - Topeka	22.75	Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Information Management, and Distance Learning and Interoperability
Army Guard		
Facilities Engineering - Statewide	44.45	Electronic Security, Engineering, Environmental and Army Facility Support
Security	26.92	State Headquarters, Armed Forces Reserve Center, Anti-terrorism and Military Assistance to Civilian Authorities
Mission Training Complex - Leavenworth	6	Facilities Support
Camp Funston Training Area - Fort Riley	9	Facilities Support
Kansas Regional Training Institute - Salina	8.49	Range Maintenance and Facilities Support
Air Guard		
184th Wing - Wichita	20	Facilities Engineering
Smoky Hill Weapons Range - Salina	8	Facilities, Administrative Support and Conservation
190th Air Refueling Wing - Topeka	49.98	Facilities Engineering, Security, Fire, and Environment
Emergency Management - Statewide	44.95	Mitigation and Planning, Preparedness, Training and Exercises, Response and Recovery, Deployable Resources, Technological Hazards, and Special Programs
Kansas Homeland Security - Topeka	6.09	Policy and Strategic Planning
Civil Air Patrol - Salina	0.5	Administrative Support
STARBASE	27	STEM Programs
TOTAL POSITIONS:	274.13	

State Budget Fiscal Support

EXPENDITURES BY PROGRAM:	STATE FUNDS	OTHER FUNDS
Operational Management	\$1,058,660	\$656
Civil Air Patrol	\$36,961	-
State Military Service Operations	\$1,317	-
Kansas Division of Emergency Management	\$933,403	\$4,923,509
Disaster Relief	\$1,724,148	\$25,091,775
COVID-19	\$265,553	\$71,546,476
Army Guard Facilities	\$1,485,514	\$8,051,205
Air Guard Facilities	\$963,262	\$8,146,072
Physical Security	\$8,306	\$4,352,365
National Guard Youth Programs	-	\$1,690,870
Kansas Intelligence Fusion/Homeland Security	\$339,454	\$302,553
Miscellaneous Programs/Grants	\$22,500	-
Debt Service	-	-
Capital Improvements	\$1,051,877	\$7,430,492
AGENCY TOTAL	\$7,890,954	\$131,535,973

EXPENDITURES BY CATEGORY:	STATE FUNDS	OTHER FUNDS
Salaries	\$3,268,896	\$18,676,747
Contractual Services	\$1,782,116	\$37,521,773
Commodities	\$146,576	\$29,800,465
Capital Outlay	\$480,487	\$8,431,756
Aid to Local Units of Government	\$1,149,343	\$29,652,751
Other Assistance	\$11,660	\$21,989
Debt Service	-	-
Capital Improvements	\$1,051,877	\$7,430,492
AGENCY TOTAL	\$7,890,954	\$131,535,973



Gov. Laura Kelly discusses vaccination operations with Maj. Gen. David Weishaar, the adjutant general, at the 190th Air Refueling Wing's vaccination site.

Index

130th Field Artillery Brigade.....	30
169th Combat Sustainment Support Battalion.....	35
184th Wing.....	40
184th Cyberspace Operations Group.....	43
184th Intelligence, Surveillance and Reconnaissance Group.....	42
184th Medical Group.....	45
184th Mission Support Group.....	44
184th Regional Support Group.....	41
190th Air Refueling Wing.....	46
190th Maintenance Group.....	48
190th Medical Group.....	50
190th Mission Support Group.....	49
190th Operations Group.....	47
1st Battalion, 108th Aviation.....	28
1st Battalion, 161st Field Artillery.....	31
1st Battalion, 635th Armor Regiment.....	27
235th Regiment.....	36
2nd Battalion, 130th Field Artillery.....	32
35th Infantry Division.....	25
635th Regional Support Group.....	26
69th Troop Command.....	34
73rd Civil Support Team.....	10
891st Engineer Battalion.....	29
997th Brigade Support Battalion.....	33
Adjutant General.....	5
Advanced Turbine Engine Army Maintenance.....	23
Assistant Adjutant General - Air Component.....	38
Assistant Adjutant General - Land Component.....	16
Chief of Staff - Kansas Army National Guard.....	16
Civil Air Patrol, Kansas Wing.....	59
Combined Support Maintenance Shop.....	23
Defense Movement Coordinator.....	21
Director of the Joint Staff.....	5
Directorate of Information Management J-6.....	6
Directorate of Intelligence J-2.....	6
Directorate of Logistics - Kansas Army National Guard G-4.....	20
Directorate of Military Support.....	10

Index

Directorate of Personnel - Kansas Army National Guard G-1.....	18
Directorate of Plans, Operations and Training - Kansas Army National Guard G-3.....	19
Directorate of Public Works.....	7
Directorate of Strategic Plans and Policy; Joint Education, Training and Exercises J-5/7.....	7
Field Maintenance Shops.....	21
Fiscal and Personnel.....	62
Human Resources.....	9
Inspector General.....	9
International Affairs/State Partnership Program.....	11
Joint Force Headquarters Kansas - Air Component.....	38
Joint Force Headquarters Kansas - Land Component.....	16
Joint Force Headquarters Kansas.....	5
Kansas Air National Guard Command and Control Chart.....	39
Kansas Army National Guard Command and Control Chart.....	17
Kansas Division of Emergency Management.....	51
KDEM Planning and Mitigation.....	51
KDEM Prevention and Preparedness.....	52
KDEM Response and Recovery.....	54
KDEM Technical Hazards.....	58
KDEM Training.....	52
Kansas Homeland Security.....	58
Kansas National Guard Counterdrug Task Force.....	10
Kansas STARBASE.....	13
Maneuver Area Training Equipment Site.....	22
Overview 2021.....	3
Recruiting and Retention Battalion.....	37
Senior Enlisted Leader - Joint Force Headquarters Kansas - Air Component.....	38
Senior Enlisted Leader - Joint Force Headquarters Kansas - Land Component.....	16
Senior Regular Army Advisor.....	12
State Army Aviation Office/ Army Aviation Support Facilities.....	24
State Command Chief Warrant Officer.....	16
Surface Maintenance Management Office.....	21
United States Property and Fiscal Office.....	12
United States Property and Fiscal Office.....	12

2021 ANNUAL REPORT

