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Arnold AFB, Tenn.

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Arnold AFB cemeteries receive in-depth look through survey



Steve Martin, an archaeologist who specializes in geophysics, uses an electrical resistance meter to survey the Chapel Hill Cemetery at Arnold Air Force Base Nov. 10. In the background, Jacob Jepsen, also an archaeologist who specializes in geophysics, begins mapping the cemetery. (U.S. Air Force photo by Jill Pickett)

By Bradley Hicks

AEDC Public Affairs

Much mystery surrounds the eight cemeteries contained within the 40,000 sprawling acres of Arnold Air Force Base.

For years, natural and cultural resources personnel at Arnold were left with the same questions concerning these graveyards:

"How old are they?"

"How many are interred within each?" "Are there any unmarked plots?"

The search for answers began in early October with the initiation of a comprehen-

sive cemetery survey. Through this undertaking, a complete inventory of the cemeteries will be compiled. This will assist Arnold team members in the management, monitoring and

preservation of the sites. The cemeteries located on Arnold Air Force Base are: Anderson Cemetery, Chapel Hill Cemetery, Elder-Fagg Cemetery, Fieldstone Cemetery, Hickerson Cemetery, Huffar Cemetery, Price-Essmann Cemetery and Rutherford-Shipley Cemetery.

Information recorded at each of the cemeteries includes the number of graves, details present on the tombstones, and the conformation of individual gravesites and

See **CEMETERIES**, page 3

Jacob Jepsen, an archaeologist who specializes in geophysics, looks at one of the grave markers as he maps Chapel Hill Cemetery at Arnold Air Force Base Nov. 14. The map is then combined with electrical resistivity and ground penetrating radar data to form a more complete picture of the cemetery. (U.S. Air Force photo by Jill Pickett)



Arnold Engineering Development Complex team members Paul Ritter and Melissa Minter sort donated food items in the chapel Nov. 14 at Arnold Air Force Base. The food items were donated as part of the Junior Force Council Booster Club's Thanksgiving Food Basket Drive. (U.S. Air Force photo by Bradley Hicks)

Junior Force Council Booster Club collects 82 food baskets for local families

By Deidre Moon

AEDC Public Affairs

'Tis the season of giving, and Arnold Engineering Development Complex team members at Arnold Air Force Base have shown their charitable nature by donating to the Junior Force Council Booster Club 2022 Thanksgiving Food

It was another successful drive, with 82 total baskets collected for Coffee County families in need of Thanksgiving meals. This surpasses the 62 food baskets collected last year, which had beat out the 2018 record of 51 baskets.

Collection boxes could be found at several buildings across base so those interested could bring in nonperishable food items to donate to the drive.

"The Junior Force Council Booster Club wants to thank everyone who donated to the food drive," said Adam Moon, Arnold JFCBC president. "Every year, we hope we can help even more families, and every year our AEDC family shows up for the cause. I know this is something these local families look forward to each year."

See **FOOD BASKETS**, page 4

Arnold AFB Turkey Trot draws dozens looking for pre-holiday fun

By Bradley Hicks

AEDC Public Affairs

tightening of shoelaces comes before the stuffing of faces.

is crossed well before the holiday chow line is formed.

A longstanding pre-Thanksgiv- event." ing tradition at Arnold drew dozens of Arnold personnel and members of their families together for a day of exercise, fun and camaraderie.

Force Base Turkey Trot was Nov. 9 at the Arnold Lakeside Complex. The event was hosted by the Company Grade

Officers' Council at Arnold.

"The tradition of the Turkey Trot is important because it has At Arnold Air Force Base, the been going on for 37 years and it is something people look forward to," said 1st Lt. Camden Dammeyer, a Cardio comes before the cran- CGOC member who led the organiberry sauce. Sweat is broken be- zation of the race. "We had people fore any wishbone. The finish line wearing their old Turkey Trot shirts from the early 2000s. We are glad to add to Arnold's history with this

The 5K race drew a flock of runners competing not only for the right to call themselves the AEDC Turkey Trot champion, but also to The 37th annual Arnold Air take home the top prize – a frozen turkey to serve as the centerpiece of a Thanksgiving feast.

See TURKEY, page 2



2nd Lt. Patrick Robbins display the frozen turkeys they won for being the first female and male runners to cross the finish line during the 37th annual Arnold Air Force Base Turkey Trot Nov. 9 at the Arnold Lakeside Complex on Arnold Air Force Base. The Turkey Trot drew dozens of members of the AEDC workforce and their families. (U.S. Air Force photo by Bradley Hicks)



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Ethics. We are uncompromising in our integrity, honesty, and fairness. Safety & Health. We are relentless in keeping people safe from harm, and we provide a safe and healthy work environment.

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term business relationships through trust, respect, and collaboration. Innovation. We overcome challenges through creativity, perseverance, technol-

ogy, and flexibility. We actively seek to continually improve. Sustainability. We plan and act for the long term benefit of our communities and our environment.

TURKEY from page 1



Runners bolt from the starting line to begin the 37th annual Arnold Air Force Base Turkey Trot Nov. 9 at the Arnold Lakeside Complex on Arnold Air Force Base. The event drew dozens of members of the AEDC workforce and their families. (U.S. Air Force photo by **Bradley Hicks**)

by several walkers who sought to enjoy the autumn scenery around the ALC and setting test manager who's been at Arsun over Woods Reservoir at nold around three months as of of deciding what to do with the nold team members. a more leisurely pace. In all, mid-November, finished first birds. around 50 walkers and runners among male runners with a time

turnout," Dammeyer said. "It was my first time putting something like this together, and it seemed to run pretty smooth. The runners were happy, too. It was a beautiful day, and we even had extra people that didn't sign up show up lastminute because of it."

This marked the fourth consecutive year the longstanding event has been held at the ALC since its relocation from the Arnold AFB mission area. From the starting line outside the ALC, runners bolted through the parking lot. From there, they headed for Arnold Village community. Just before entering the neighborhood, the runners turned onto a trail that led them around the back of the ALC and along Woods Reservoir. The route then took participants through Arnold Village and back actual frozen turkey for their firstto the finish line at the ALC.

A pair of newcomers to Arparticipants managed to outpace bins said. "It's a cool prize."

These trotters were joined the competition to each claim a much-coveted frozen turkey.

2nd Lt. Patrick Robbins, a before. It's fun." "I was very happy with the Burger, a test engineer who has been employed at Arnold just shy of three months as of the Turkey Trot, placed first among female runners with a time of 23 minutes to my mom," Burger said. 58 seconds.

the Turkey Trot was a great way to get folks together to share in some fun ahead of the fall holi-

"It's an awesome event just to get everyone together and see everyone outside of the workplace," Robbins said.

a path that took them toward the aren't in my group that I don't the headquarters of AEDC. normally see," Burger added. age. It's pretty."

place finishes.

"The frozen turkey is new," Club at Arnold AFB. Burger said. "I haven't seen that

following the race.

Both Robbins and Burger in-Both Robbins and Burger are tend to participate in next year's

"I'll be back for, hopefully, an-

"I'm gunning for it now," Burger said of the top prize.

"It's good to see people who a yearly tradition at Arnold AFB, sible.

families in need. There was no bins and Burger that both were event, but runners and walkers surprised when they received an were asked to bring a nonperishfood collected this year was do-Junior Force Council Booster such a huge help."

In recent years, organizers have extended participation in the Then there was the matter Turkey Trot to the families of Ar-

"The Turkey Trot is important "I think maybe I'll hold a because it gets families involved," of 20 minutes 18 seconds. Anna big 'Friendsgiving' and invite Dammeyer said. "Thanksgiving a bunch of people over or find a is all about family and having place to donate it," Robbins said them involved makes sure everyone feels like they belong. This "Yeah, either that or I'll give it event gives Arnold a sense of community, which is valuable to everyone who works here."

And Dammeyer indicated recreational runners. They agreed race to defend their Turkey Trot changes could be in store for the 38th annual Turkey Trot.

> "Next year, we are hoping to other turkey next year," Robbins have an even bigger turnout and maybe have a costume contest with prizes," she said.

> Dammeyer expressed her ap-The first Turkey Trot took preciation for those who helped place in 1985, quickly becoming make this year's Turkey Trot pos-

"I had the absolute great-Since its inception, the Tur- est volunteers and would like to "And I really liked all of the foli-key Trot has benefited local thank 1st Lt. Paul McCormack, Tyler Swann, 1st Lt. Adam Doyle, So new to Arnold are Rob- fee for those taking part in the Daniel Epperson, Paula Lyle, Michelle Cox, Nathan Franklin, 2nd Lt. Patrick Robbins and able food item for donation. The Capt. Michael Moline," she said. "I'd also like to thank ev-"I wasn't expecting a turkey, nated to the Thanksgiving Bas- eryone else involved in helping nold and first-time Turkey Trot but it's a really fun event," Rob- ket Program organized by the me along the way. They were all



Spirit in the sky

A B-2 Spirit assigned to the 509th Bomb Wing, Whiteman Air Force Base, Mo., flies over Luke Air Force Base, Arizona, Nov. 15. Two bombers participated in a training exercise with multi-nation assets assigned to Luke AFB, meant to familiarize pilots with different airframe operations. (U.S. Air Force photo by Senior Airman Noah D. Coger)

Smoking Policy

- The following revised Arnold AFB smoking policy is effective immediately and applies to all individuals on Arnold AFB.
- Traditional Tobacco products (e.g. cigars and cigarettes):
 - a. Smoking is permitted solely in Designated Tobacco Areas (DTAs) identified by designated signage. If no signage exists, smoking is not permitted in that area. It is the responsibility of all smokers to keep DTAs
 - b. Tobacco use on the Arnold AFB Golf Course is permitted, but discouraged based on the health hazards of tobacco use and secondhand smoke. No smoking is permitted within 50 feet of golf course buildings except in the approved DTA.
 - c. Smoking in government-owned/leased vehicles is strictly prohibited. Personnel are allowed to smoke in their personal vehicles at any time, however, at no time will personnel discard cigarette butts outside their vehicle.
 - d. For government employees, the fact that a person smokes has no bearing on the number of breaks they may take. Breaks should be taken in accordance with the current supervisory and personnel policies that afford all employees the same break opportunities consistent with good work practices and accomplish-
- ment of the mission. Smokeless Tobacco products (e.g. snuff and dip):
- Smokeless tobacco products are not to be restricted to DTAs. Smokeless tobacco use will be permitted in all workplace areas (inside and out) subject to reasonable safety and sanitary conditions. Specifically, containers of tobacco waste product, including sealed containers, must not be left unattended or disposed of in trash receptacles. Users of smokeless tobacco must flush tobacco waste down the toilet.
- Electronic Cigarettes (also known as "e-cigs"):
 - Pursuant to Air Force Instruction (AFI) 40-102, Tobacco Free Living, e-cigs are considered to be equivalent to tobacco products; however, e-cigs are not restricted to DTAs and are allowed to be used outdoors at a minimum distance of 25 feet from building entry/egress points. (This policy is dated July 27, 2016)

Action Line

I believe in free and open communications with our Team AEDC employees, and that's why we have the Action Line available. People can use the Action Line to clear up rumors, ask questions, suggest ideas on improvements, enter complaints or get other issues off their chests.

The Action Line has been expanded to include an option for your ideas, comments, or suggestions on the AcqDemo personnel system. Simply call the normal x6000 commander's action line. You will then be prompted to select option 1 for the Commander's Action Line or Option 2 for the AcqDemo line. They can access the Action Line via the AEDC intranet home page and by calling 931-454-6000.

Although the Action Line is always available, the best and fastest way to get things resolved is by using your chain of command or by contacting the organization directly involved. I encourage everyone to go that route first, then if the situation isn't made right, give us a chance.

Col. Randel Gordon **AEDC Commander**

CEMETERIES from page 1



Jacob Jepsen, an archaeologist who specializes in geophysics, operates a ground penetrating radar machine in Rutherford-Shipley Cemetery at Arnold Air Force Base Nov. 10. The GPR data gives archaeologists information about what has occurred below the surface to help detect possible grave locations. (U.S. Air Force photo by Jill Pickett)

styles of tombstones. Additionally, an analysis of the condition of each gravesite and cemetery, as well as notation of any vandalism, erosion and other damage or changes, was included in the survey.

The arrangement gravesites in each of the cemeteries was also mapped as part of the effort.

Prior to the survey, Arnold personnel possessed a limited knowledge of the burial grounds, aware only of their locations and the rough dimensions of each.

"We've had archaeological projects in the past that have done the documentation showing the cemeteries are here and sort of a general size and that type of thing, but it's all been very general and not a lot of specific information is known," said base archaeologist Shawn Chapman.

Staff from WSP, an engineering, management and consulting company commissioned by Arnold to complete the survey, conducted fieldwork in each of information through both narrative and photographic means. This was not the first survey foray for WSP at Arnold. In fact, one of the cemeteries located on Arnold property was discovered in the late 2000s the firm.

lars of each, WSP personnel cemetery. also explored each cemetery to locate potential unmarked with different lenses, and somegraves.

To unearth this information, WSP personnel utilized both an electric resistivity meter and ground-penetrating radar, the ground. During the meticulous survey, rows of each cemetery were probed at intervals of only a few inches. Electricity emanates from these probes and flows through the ground. The meter measures the electrical resistance of the soil, mapping the flow patterns er doesn't, often you can figfurther be used to produce a grayscale map depicting what better." lies beneath the surface of the cemeteries.

by the GPR examination. Re- vember. With their fieldwork sembling a lawnmower, this complete, WSP staff will now device was pushed across take the data and documentaeach graveyard, emitting radar tion amassed and begin propulses along the way. The de-ducing a broad report to serve



Steve Martin, an archaeologist who specializes in geophysics, uses an electrical resistance meter to survey the Chapel Hill Cemetery at Arnold Air Force Base Nov. 10. The survey can help the archaeologists assess what has happened below the surface in an area. This information can then be interpreted to identify possible graves that were never marked or the markers are no longer in place. (U.S. Air Force photo by Jill Pickett)

vice detects objects underneath the surface by measuring how long it takes for the transmitted pulses to "bounce" back to the the cemeteries, documenting GPR. Use of these tools allows archaeologists to see under the ground surface in a general way without having to dig or disturb the graves.

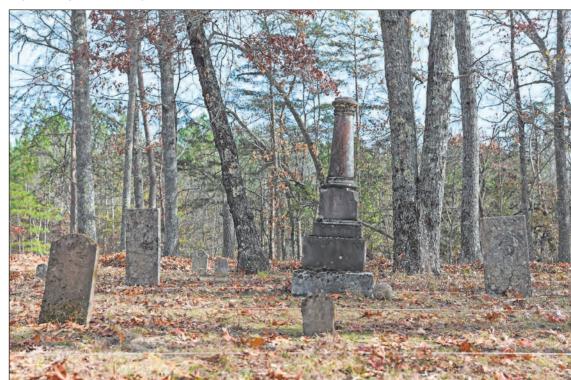
Steve Martin, a WSP archaeologist who specializes in geophysics, said each of during work performed by these nondestructive methods displays different char-Along with gathering in- acteristics, adding a multiformation on the number of technique approach ensures a gravesites and the particu- more thorough analysis of each

> "It's kind of looking at it times things will show really well in one and not show up well in another set of data," he

The data collected through or GPR. The resistivity meter these techniques will not only consists of probes inserted into be compared and contrasted but also used for validation if both detect the same peculiarity.

"If both techniques show the same anomaly, then there's likely something there," Martin said. "If one technique shows something that the othit detects. Data collected can ure out why or what's going on there. The more data, the

The information-gathering portion of the project was set This work was followed to be finished by the end of No-



Several grave markers dot the landscape of Chapel Hill Cemetery at Arnold Air Force Base Nov. 10. (U.S. Air Force photo by Jill Pickett)

the eight cemeteries locat- laws. ed within the boundaries of Arnold AFB.

Once complete, this report will be shared with Arnold personnel, providing them with an accurate gravesite database to bolster future cemetery management and maintenance. The findings will also be shared with the public.

"When we have that report, it will also have a good sort of public outreach benfor local historical societies and genealogical societies," Chapman said.

Chapman said the comple- its regulatory responsibility future," she said.

as a complete inventory of tion of the cemetery survey enthe gravesites, including any sures Arnold is in compliance unmarked graves found, in with local, state and federal

> "As part of being caretakers lot of requirements that fall outside of that strict research and testing mission," Chapman said. "We're also responsible for caretaking of the property and everything that is on it which involves all of the natural resources and cultural resources. This surveying the cemeteries was is part of our stewardship of simply the right thing to do. doing that."

through the gravesite inventory, but the effort will also aid in the preservation of cultural and historic resources. She said the project will prevent the sites of the 40,000 acres, there are a from being impacted by the work that goes on at Arnold, assuring the descendants of those buried within that these artifacts of family history will remain protected for generations to come.

In that regard, Turner said

"The gravesites that WSP Dr. Amy Turner, National potentially identified that we efit, as well, from the project Environmental Policy Act, didn't know were here benatural and cultural resources fore the survey, that's an opplanner at Arnold, added that portunity to ensure that we not only is the base meeting don't impact them in the

FOOD BASKETS from page 1

nold has taken place for the holiday. many years. The drive beementary School reached have provisions during year. As an extension of

Food Basket effort at Ar- collecting food items for Through this program, the Thanksgiving Food provides the junior work- nior

The Backpack Pro- receive a backpack with to provide enough food fessional gan when members of the gram is a local char- enough food to feed them to prepare a Thanks- opportunities and serves part of the Department Coffee County Backpack ity providing food for through the weekend ev- giving meal for the as a conduit between the of Defense or any of its Program for Deerfield El- students who may not ery weekend of the school child's family.

The Force senior leadership. Junior

Thanksgiving out to the JFCBC about tough economic times. the Backpack Program, Council Booster Club

Disclaimer: The Ju-Force Council children in need of food Basket Drive is meant force at Arnold with pro- Booster Club is a private development organization which is not junior workforce and components and has no governmental status.



Arnold Engineering Development Complex team member Daniel Epperson organizes a basket of donated food items Nov. 14 at Arnold Air Force Base. (U.S. Air Force photo by Bradley Hicks)



Arnold Engineering Development Complex team members, from left, Nicole Prieto and Rachel Garrard sort food items donated as part of the Thanksgiving Food Basket Drive organized by the Junior Force Council Booster Club Nov. 14 at Arnold Air Force Base. (U.S. Air Force photo by **Bradley Hicks)**



Arnold Engineering Development Complex team member Adam Moon checks one of the bags of food donated as part of the Junior Force Council Booster Club Thanksgiving Food Basket Drive at Arnold Air Force Base Nov. 14. (U.S. Air Force photo by Bradley Hicks)

Around Arnold

Safely celebrate the holiday season

By AEDC Safety

The holidays are a time to reconnect with family and friends, but they also can present seasonal safety hazards. • State Farm Insurance has compiled a list of things to help you stay safe, https://www.statefarm.com/simple-insights/residence/simple-holiday-safetytips. Here are a few highlights:

Holiday Preparation Safety

Hospital emergency rooms treat thousands of people annually who are injured • from falls involving holiday decorations.

- Never use furniture as a ladder use the correct ladder for the task at hand.
- Inspect all ladders for any damage prior to use.
- ladders: for every four feet the ladder rises, move the base out one foot from the structure.
- Always keep three points of contact on the ladder: two hands and one foot, or two feet and one hand.
- Keep your belt buckle between the uprights, no leaning to the side.

Fire Safety

Between 2015 and 2019, the National Fire Protection Association indicates an average of 160 home fires, per year, were started by improper use of lights with Christmas trees.

- Keep your live tree watered so it doesn't become a tinderbox.
- Avoid electrical fires by purchasing lights from reputable retailers and only those approved by nationally Intertek or CSA.
- Inspect all lights for broken sockets, frayed wired and loose connections.

- Don't overload outlets with too Small button batteries found in many electrical devices - this could also cause a fire
- Closely monitor the use of open flame candles – approximately 15,600 fires too close to combustible material.
- or other holiday display, make sure they don't obscure doors and passageways.
- Be sure your Christmas tree is mounted on a sturdy base so that children, elderly persons or family pets cannot pull it over on themselves.

A few tips for the kitchen

- Follow the 1-to-4 rule for extension Always have a "cook" in the kitchen. Don't leave stove or the oven unattended.
 - Keep prepared foods away from raw meat, poultry, seafood and eggs - food poisoning would ruin your • Avoid carrying large amounts of holiday.
 - Cook food thoroughly, using a food thermometer to determine doneness.
 - Internal food temperature should be 140 degrees Fahrenheit or above.
 - Check instructions to know the minimum for the dish you are cooking.
 - Refrigerate food within two hours.
 - Ditch leftovers after 4 days.

General Holiday Safety Tips

recognized testing labs like UL, • Be sure your child and pets don't have access to dangerous plants. Mistletoe, holly berries, poinsettia poisonous.

- some toys, remotes and the like are very dangerous, so make sure children and pets don't have access to swallow them.
- and 150 deaths caused by candles put Tiny magnets are also dangerous if swallowed.
- When setting up a Christmas tree Install safe and certified carbon monoxide detectors - increased use of heaters and ovens increase the risk of carbon monoxide poisoning.
 - daylight hours during whenever possible. If you must shop at night, go with a friend or family member.
 - · Always choose to park in well-lit areas.
 - Even though you are rushed and thinking about a thousand things, stay alert to your surroundings.
 - Don't leave purchased gifts in plain view – lock them in your trunk.
 - cash.
 - Avoid overloading yourself with packages. It is important to have clear visibility and freedom of motion to avoid mishaps.
 - Don't display holiday gifts under the tree that are visible through your windows and doors.
 - Keep a record of all your credit card numbers in a safe place at home.
 - Check your statements regularly during the season to spot suspicious activity.
 - Notify the credit card issuer immediately if your credit card is lost, stolen or misused.
- and Jerusalem cherries can be If you use an ATM, choose one that is located at a well-lit location.

Withdraw only the amount of cash you need.

- Protect your PIN by shielding the ATM keypad from anyone who is standing near you.
- Do not throw your ATM receipt away at the ATM location.

Holiday Travel Safety

If you plan to hit the road this year, here are a few tips to keep your holiday plans on track:

- Indoor and outdoor lights for your home should be on an automatic timer.
- When leaving home for an extended time, have a neighbor or family member watch your house and pick up your newspapers and mail.
- Keep travel plans offline do not announce when or how long you will not be at home.
- Never drink and drive, but also be on the lookout for others operating their vehicles under the influence. The number of accidents and fatalities caused by drinking inevitably rises around the holiday season.
- A winter storm can leave you spending your holiday stuck in a drift or stranded in a blizzard. Stock your vehicle with other items that might be helpful in case of a problem: thick blankets, extra food and water, coats and jackets and a flashlight.
- Make sure your cellphone is charged and bring a car charger.

Be constantly aware of your surroundings and always be safe. If it feels wrong, it probably is. Don't let a bad choice interrupt your holidays. Remember to take the time to enjoy family, friends and festivities.

Merry Christmas from AEDC Safety. Take care of each other.

180-day wait over for retiring Airmen hoping for civil service employment at MRTFBs

By AFTC Public Affairs

BASE, Calif. - Airmen retiring from military service no longer must wait 180 days before accepting a federal ci-Range and Test Facility Bases thanks to a recent temporary authority enacted to help fill jobs that has lacked sufficiently qualified candidate pools.

Test Center is able to appoint retired members of the Armed Forces without a 180-day waiting period for "all" positions that are at or below the GS-13 (or equivalent); which covers a broad spectrum of equivalent pay systems to include Wage Grade, General Schedule, and Acquisition Demo positions expires January 1, 2024. for Air Force Test Center positions located at MRTFBs. AFTC has over 30 locations including Edwards Air Force Base, Calif., Eglin AFB, Fla., Arnold AFB, Tenn., Holloman AFB, N.M., Robins AFB, Ga., Nellis AFB, Nev., and Hill AFB, Utah.

"As some of our experienced civilians retire, we lose

with their experience saves on EDWARDS AIR FORCE training, creates a more balanced workforce, and provides workers who often already have a security clearance," vilian position within Major AFTC Directorate of Person-cess via USA Jobs. nel program manager.

tional Defense Authorization Act for Fiscal Year 2021, as amended by section 1103 of Immediately, Air Force the NDAA for FY 2022, for before being discharged or recertain ("covered") positions, waives application of 5 U.S.C. § 3326, which generally imposes a 180-day waiting period between the retirement of a Service member and appointment to a DoD civilian Mr. Justin Anthony, AFTC Diposition.

This temporary authority

The waiting period has often been seen as a disadvantage to retirees who are internot always willing to wait six force." months before finding other skillset to other companies before becoming eligible to work for the DOD.

critical knowledge and ex- cruit and appoint qualified experience.crmforce.mil/s/ pertise and must replace curpersons immediately through events?eventId=a02t000 rent talent with entry-level Direct Hiring Authority for 0008fvdiAAA

experience. Hiring veterans Major Range and Test Facilities Bases without applying competitive rating and ranking procedures. No assessment or announcement required to bypass the traditional recruitsaid Ms. Theresa Houston, ment job announcement pro-

Active-duty members may

• Aircraft Survival and Section 1108 of the Na- now apply for these positions even before their official retirement date and be appointed while still on terminal leave, leased from active duty.

"Hiring retiring military members is key to our vision of shaping AFTC organizations of today to confront the • challenges of tomorrow," said rectorate of Personnel talent acquisition manager. "This temporary amendment allows AFTC to compete against the private sector for the extraordinary talent that our military ested in federal service, are members bring to our work-

The AFTC Personnel Diwork. They often take their rectorate has created an online registration for interested • applicants to submit their resumes and other support-AFTC is now able to re- ing documents: https://afcs.

These hard-to-fill positions

- Engineers (all professional disciplines)
- Test Pilots
- Information Technology **Specialists**
- Flight Equipment Repairer
- Air Traffic Control Specialist (Terminal)
- Meteorologists
- Non-Destructive Test Inspector
- Aircraft Mechanic
- Aircraft Avionics Mechanic
- Electronic Measurement Equipment Mechanic Aircraft Ordnance Systems
- Repair Inspector Munitions Maintenance
- Mechanic Composite/Plastic
- Fabricator Welder (Aircraft)
- Sheet Metal Worker (Aircraft)
- Aircraft Engine Mechanic
- **Engineering Equipment** Operator
- High Voltage Electrician

- Utility Systems Operator
- Facility Operations
- **Emergency Management Specialist**
- Housing Management Specialist
- Police Officers
- Security Forces Operations, Training, and **Staff Positions**
- Firefighters
- Fire Chief, Deputy Fire Chief, Assistant Fire Chief
- Airfield Management
- Budget Analyst
- Logistics Management **Specialist**

Other positions not listed above are covered under this flexibility if owed by AFTC. In addition, recent and fu-

ture retirees are encouraged to visit the AFTC Job Board at https://www.aftc.af.mil/About-Us/Jobs/ for additional job listings. Jobs can be filtered by location, and the board also contains a search function for more filtered results.

For more information or assistance in the AFTC hiring process, please reach out to AFTC.Enterprise.Recruiting@us.af.mil.

QRIP-equipped CAF F-35s set the stage for future Crowd-Sourced Flight Data platform integration



An F-35 Lightning II is equipped with Quick Reaction Instrumentation Package components March 23 Hill Air Force Base, Utah. The QRIP records all data and uploads into a knowledge management system, allowing for faster software development, better reprogramming, and expedited products out to the pilots. (U.S. Air Force photo by Todd Cromar)

By 1st Lt. Lindsey Heflin

53rd Wing

EGLIN AIR FORCE BASE, Fla. (AFNS) – In March 2022, the first set of U.S. Air Force operational aircraft were equipped with the Quick Reaction Instrumentation Package, or QRIP, enabling the first Combat Air Forces contribution to Crowd-Sourced Flight Data, or CSFD.

The 59th Test and Evaluation Squadron partnered with the Test Resource Management Center to leverage advances in technology and invent QRIP.

Instrumentation packages like QRIP are traditionally reserved for integration

strictly for test and evaluation purposes. These devices have historically been too large, cumbersome and expensive to consider for operational aircraft integration until now.

The QRIP is roughly the size of a football with the capacity to record almost a terabyte of data per flight. Applying this technology to CAF aircraft significantly boosts the amount of CSFD available to developers within minutes versus the traditional weeks or months to access the data. Ultimately, the QRIP informs operational data sets while improving mission data reprogramming, data products and software development.

"QRIP captures data that is currently on test aircraft, designed to collect data not being recorded, or being discarded

at the cutting room floor, and makes it available and accessible at the speed of relevance," said Lt. Col. Nathan Malafa, 59th Test and Evaluation Squadron commander. "Big data analytics, machine learning, and artificial intelligence do the heavy lifting to sift through this data and highlight where action needs to be

Nineteen CAF jets have been modified with QRIP to date, with several taking part in exercises outside of the continental United States. The CSFD gathered thus far has accelerated reprogramming changes, highlighted software deficiencies, enabled rapid debriefs, and providto pilots and intelligence officers.

"This is the power of edge-node computing, and we've now demonstrated it to great effect by watching video from OCONUS sorties minutes after the data is ingested over 6,000 miles away," Malafa said. "The implications of this are only limited by our imagination."

While this technology is currently only implemented within the F-35 fleet, the intent is to expand to all fielded U.S. Air Force fighter variants, as well as other platforms.

"The more data we can collect from the Air Force's diverse portfolio puts the crowd in CSFD and amplifies data sets we can use to gain competied data products previously unavailable tive advantage against our adversaries and competitors," Malafa said.

Combined defense capability

U.S. Air Force F-16 Fighting Falcons from the 51st Fighter Wing join with South Korea F-35A Lightning IIs to escort two U.S. B-1B strategic bombers entering the Korean Air Defense Identification Zone and conduct a combined flight in a formation over South Korea, Nov. 19. The training demonstrated the South Korea-U.S. combined defense capability and posture based on the alliance's overwhelming power and the U.S. ironclad commitment to providing extended deterrence in defense of the Korean Peninsula. (U.S. Air Force photo by Senior Airman Megan Estrada)



Air, Space Forces transition to AFWERX 3.0

By Katie Milligan and **Tim Tresslar**

AFWERX

WRIGHT-PATTERSON AIR FORCE BASE, Ohio (AFNS) – As an innovative learning organization driven to accelerate change in the Department of the Air Force, AFW-ERX will release a series of new initiatives in support of its 3.0 evolution. Air and Space Force leaders will detail new opportunities for stakeholder engagement during a live broadcast

AFWERX 3.0 will add five key lines of effort in executing its more than \$1 billion annual 5) Improve the data architecture budget:

Dec. 14 from 1:30 to 4:30 p.m.

- 1) Increase funding aligned opportunities with the DAF Operational Imperatives.
- 2) Create a nexus between AFWERX capabilities that government better resources industry outreach, expertise, rigor across what some leadership support."

acquisition experts call the "valley of death" -- where innovative ideas do not find the necessary support to survive.

- 3) Expand existing tools through open, specific and Strategic Funding Increase **Tactical Funding** Increase, or STRATFI, topics with AFWERX AFVentures, increased end-user iteration through AFWERX Spark and opportunities for industry through AFWERX Prime.
- 4) Reduce barriers to conduct classified work for companies with novel concepts.
- stakeholder rapid feedback and process improvement.

As he prepares to take his new role Dec. 15, the incoming AFWERX Director Col. Elliott Leigh said, "I am thrilled to see the new ways that AFWERX 3.0 will support DAF priorities, Airman and Guardian innovation laboratory and industry commercializaoperator tion by building on the amazing engagement and acquisition foundation created by the AFWtools to improve speed and ERX team and ongoing senior

launched as a means of connecting Airmen with innovative ideas in academia and industry through cultural transformation. This established a foundation for unprecedented collaboration that greatly expanded the networks of Airman innovation and their connectivity to external stakeholders to bring in new ideas and technology transition

In 2020, AFWERX moved to the Air Force Research Laboratory with the director of AFW-ERX reporting to the Air Force Service Acquisition Executive to execute more deliberate acquisition activities. During that first year, a single AFWERX 2.0 was created by combining AFWERX 1.0 with AFVentures, Agility Prime, U.S. Space Force innovation activities (later SpaceWERX), and the AFRL Small Business Innovation Research and Small Business Technology Transfer, or SBIR/STTR, Center of Excellence. The move consolidated these innovation organizations to create efficiencies and focus on a more com-

AFWERX AFVentures pro-

prehensive acquisition tool.

In 2017, AFWERX 1.0 nal technology, talent and capileader at Space Systems Comtal. AFWERX Spark empowered innovation at the operational edge, and AFWERX Prime accelerated emerging technology markets using military missions and resources. The impact of AFWERX 2.0 cut across traditional and non-traditional measures of success, from enabling the first Airman flight of an electric aircraft, to accelerating 319 companies through Phase 3 transition to end-user funding after starting with a small business seed contract, to seeing followon funds to AFWERX companies increase 15-fold, to adding more than 1,500 new companies to the department's portfolio.

Col. Nathan Diller, the outgoing AFWERX director who is retiring after 22 years with the Air Force, said, "It has been incredible to see so many Airman and Guardian innovation experiments evolve into institutionalized programs that are not only adding amazing new capabilities to the force, but maybe, more importantly, they are creating more agile structures for how of the future force."

vided improved access to exter- previously served as a materiel event.cfm?id=18899.

mand prior to joining AFWERX as its military deputy. While integrating into his new role, Leigh said he has been impressed with the rapid advances in innovation made possible through AFW-ERX processes.

"I'm amazed at what we can achieve through the SBIR program, and we are doing this at scale," Leigh said. "We are mobilizing a workforce of small businesses, tens of thousands of Americans, and a strategic war reserve of innovators in the private sector. We're making rapid advances across every technology and mission area in the department, and in the process, we are changing a culture to propel innovation. This organization gets right after the Air Force chief of staff's top priority of accelerating change and the secretary's Operational Imperatives."

To learn more about the AF-WERX 3.0 transition and to hear directly from Diller and Leigh, attend the AFWERX 3.0, which will feature an ask anything session and a fireside chat. Learn we accelerate the development more at https://www.afwerx. com/ and register for the event Incoming director Leigh at https://www.eventsquid.com/

Airmen innovate, ensure HH-60W's first deployment



Airmen assigned to the 41st Rescue Squadron and 38th RS conduct hoist training at Grand Bay Bombing and Gunnery Range, Moody Air Force Base, Georgia, March 17. Airmen from the 41st RS and 41st Rescue Generation Squadron identified a shortage of hoist cables for their HH-60W Jolly Green II helicopters, a critical component to conduct combat search and rescue operations. They resolved the shortfall by converting HH-60G Pave Hawk hoists to work in the new aircraft with slight modifications. (U.S. Air Force photo by Staff Sgt. Devin Boyer)

By Airman 1st Class **Deanna Muir**

23rd Wing Public Affairs

MOODY AIR FORCE BASE, Ga. (AFNS) – In newest rescue platform's first tions. deployment, Airmen from the eration Squadrons conducted extensive training to learn the intricacies of the new HH-60W Jolly Green II.

training, the 41st RQS expended more of the aircraft's hoist cables than anticipated, lending to a potential shortfall. A team of 41st RGS maintenance Airmen, however, quickly recognized the need to replace these an Air Force-wide impact.

have a won't-fail mentality and are constantly working to make things better not only for the 23rd Maintenance Group but for the entire Air Force," said Col. Jason Purdy, 23rd MXG Base came to Moody AFB to commander.

These hoists are critical to prove the process. the success of combat search and rescue operations. They are and implemented, the rescue used in high-stakes scenarios to rescue individuals in dangerous or remote areas that aren't ready to deploy by Air Combat accessible by ground transportation, or if the victim is trapped by fire or water.

Recognizing the need to adapt, the Airmen came together and discovered they could circumvent the supply shortage by using the HH-60G Pave Hawk cables in the HHpreparation for the Air Force's 60W with only slight modifica-

"We used our subject matter 41st Rescue and Rescue Gen- expertise to troubleshoot the issue," said Staff Sgt. Nicholas Cellini, 41st RGS flying crew chief. "We improvised and adapted to overcome the sup-As a result of the increase in ply shortage, by using a cable that we know is reliable and the Air Force has plenty of."

Cellini and his counterparts went to the field training detachment hoist trainer to test and write the operating procedures for converting the cables and jumped at the chance HH-60G cables for use in the to accelerate change and make HH-60W. The process ensured the safe use of the hoist cables which they extend at the appropriate points of the cable.

The 41st RGS submitted an engineer request and engineers from Warner Robins Air Force provide safety checks and ap-

Airmen ensured the HH-60W was fully mission-capable and Command's initial operational capability deadline.

"Finding and testing this in-



Airmen assigned to the 41st Rescue Squadron and 38th RS conduct hoist training at Grand Bay Bombing and Gunnery Range, Moody Air Force Base, Georgia, March 17. (U.S. Air Force photo by Staff Sgt. Devin Boyer)

work for us is going to make a huge difference knowing there will never be a shortage of cables," said Master Sgt. Jonathan Holford, 41st RGS pro-

duction superintendent. Discovering innovative solutions for unpredictable cir-Airmen who feel empowered to do so. The Airmen with the 41st RGS said they feel confident in providing creative solutions to leadership.

"People say aircraft main-

white, but some of it's not," Cellini said. "Our leadership is open to ideas; as long as it's efficiently accomplish it, our

back us." Holford attributed the suc- to the HH-60W. With the process approved cumstances is a testament to the cess of the organization to this within the unit.

> these shortfalls thanks to their solve problems," Holford said. in technical data, our Airmen them the opportunity to fail, entire program better."

"Our maintenance Airmen by synchronizing the speed in formation and realizing it can tenance is pretty black and but we fail together; we learn from it and continue to grow on what we learned."

> The mission relies on Airsafe and we can effectively and men's ingenuity and initiative to succeed, and Moody AFB whole chain of command will Airmen have exemplified these traits throughout the transition

> "I'm very proud of our leadership philosophy and the maintainers for leading the teamwork mentality fostered way on the HH-60W fleet," Purdy said. "Whether it's been "We encourage Airmen to a hoist, a gun system, or a lapse "We always want to afford developed ways to make the

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Arnold AFB Milestones

35 YEARS

Andrew Denny, TOS Ronald Skipworth, TOS Joe Syler, TOS

30 YEARS

James Sirbaugh, TMAS

25 YEARS

Donald Rotach, TOS

20 YEARS

Jared Allen, AF Brian Anderson, TOS

15 YEARS William Layne, TOS Charles Derek Patterson, TMAS Thomas Payne, TOS

10 YEARS

Ronnie Long, TOS

5 YEARS

William Cochran, TOS Joy Davis, TOS Tammy Marsh, TOS John Moorehead, TOS

INBOUND MILITARY

Master Sgt. Laura Infante, AF Tech. Sgt. Nicki Moore, AF

OUTBOUND MILITARY

Master Sgt. Don Wilson, AF

RETIREMENTS

Arnold Collier, AF Vicky Colvin, AF

Dottye Davis, TOS Jack Glasser, AF Robert Russ, TOS Master Sgt. Dennis Wright, AF

NEW HIRES

Jake Banuelos, AF Joshua Bryant, TOS Ryan Edwards, TOS John Gibson, TOS Riaz Hussein, TOS Timothy Sanders, TOS Howard Sawyer, TOS Jacob Schmidt, AF Bruce Shaw, AF John Wagner, AF Brian Winn, TOS Mariusz Zarzecki, AF



Ronald Skipworth, TOS 35 years

Understanding, coping with seasonal affective disorder

By Misha King

Defense Contract Management Agency

FORT LEE, Va. – For many people, the change in weather and season brings great joy and happiness. But for others, it makes them sad. Seasonal affective disorder, known as SAD, affects an estimated 10 million people and possibly includes someone you know.

SAD resource page, many people go through short periods of time where they feel sad or not like their usual selves during a SAD episode. They may start to feel down when the days get shorter in the fall and winter, and begin to feel better in the spring when the daylight hours are longer. In some cases, these mood changes can affect how a person feels, thinks, and • handles daily activities.

Golf Course

Dec 25: Closed

Outdoor Recreation

Dec 24 -26: Closed

Jan 1-2: Closed

There are different types of • Losing interest in activities SAD. For winter-pattern SAD, or winter depression, the symptoms start in the late fall or early winter and go away during the • spring and summer. This type • applies to most SAD cases. • Summer-pattern SAD is a less • common type where some people may experience depressive • episodes during the spring and summer months.

According to NIMH, SAD According to the National is not considered a separate dis-Institute of Mental Health's order; it is a type of depression characterized by its recurrent seasonal patterns. The signs and • symptoms include those associated with major depression as well as specific symptoms that • differ for winter-pattern and • summer-pattern SAD.

Symptoms of major depression may include:

Feeling depressed most of the • day, nearly every day

- you once enjoyed
- petite or weight
- Having problems with sleep
- Feeling sluggish or agitated Having low energy
- Feeling hopeless or worth-
- Having difficulty concentrat-
- Having frequent thoughts of death or suicide

Winter-pattern SAD specific symptoms may include:

- Oversleeping (hypersomnia) •
- Overeating, particularly with a craving for carbohydrates Weight gain
- Social withdrawal (feeling like "hibernating")

Summer-pattern SAD specific symptoms may include:

Trouble sleeping (insomnia) Poor appetite, leading to

- weight loss
- Restlessness and agitation Experiencing changes in ap-
 - Episodes of violent behavior

Warning signs of SAD include:

- Talking about feelings of hopelessness or desire to hurt •
- Increased alcohol/drug use or abuse
- Withdrawal from activity/ isolation
- Extreme mood swings (good or bad)
- Impulsive behavior
- Depression/constant anxiety •
- Saying goodbye to loved
- Giving away possessions
- Self-harm or injury

Tips that can help prevent

Create a comfortable work environment that reduces • Provide a listening ear.

11 A.M. - 3 P.M ARNOLD LAKESIDE COMPLEX

- stress (both physical and mental).
- Remain active and prioritize physical movement.
- Get organized through planning work and maintaining a tidy work place to avoid becoming overwhelmed.
- Maintain connections with friends and colleagues by deliberately reaching out and creating a habit of connection.
- Ask others how they are feeling or if they are contemplating suicide or hurting themselves.

Encourage colleagues to

- seek professional help or use the Employee Assistance Program (EAP) Provide a support system to
- let others know they are not alone.
- Stay connected and check in regularly.



Jan 1-2: Closed

Wingo Inn

Dec 25-26: Closed

Jan 1-2: Closed On-Call Phone Available 24/7

A beacon of hope: How one Air Force chaplain remains hopeful amid Russian-Ukraine conflict

By Senior Airman Cydney Lee

436th Public Affairs

DOVER AIR FORCE BASE, Del. (AFNS) – A middle-aged man in dark pastor robes sits on the edge of a wooden pew, hands clasped. Overwhelming sad-

ness and worry washes over him as he dips his head in prayer and speaks. reflects on those who have lost their lives since Russia invaded Ukraine.

His heart is pained as he wonders: "How many people have to die before this stops?"

After a long, shaky breath, the man

"Lord, be with the suffering people of Ukraine. Keep my family safe and stop this wicked war. Comfort them in the way that only You can. In Your holy name I pray, amen."

For Chaplain (Capt.) Yury Volkovinsky, a reservist assigned to the 512th Airlift Wing at Dover Air Force Base, praying for his family in Ukraine has become a daily occurrence.

Volkovinsky grew up in Belarus under the reign of the Soviet Union and experienced firsthand a totalitarian system with no freedom of speech, assembly or religion. He came to the U.S. in 2012, and eventually joined the U.S. Air Force to protect the very freedoms he was once deprived of.

"I joined [the U.S. Air Force] because I see the U.S. military as a global force for good and I wanted to play my part in the fight for freedom," Volkovinsky said. "Being a part of the Air Force gives my life a greater purpose."

Volkovinsky was at an airport in Texas when he first heard news of Russian forces invading Ukraine. The attack did not come as a total shock to him due to the long-rising tensions between the countries, he said.

"[It's comparable to] having a terminally ill family member. You know they're going to die, but when they [do] it's still a surprise," Volkovinsky said. "[The Russian invasion] was a similar situation. We knew it was going to happen, but no one knew when."

Despite anticipating the attack, Volkovinsky still fears for his family and the people of Ukraine.

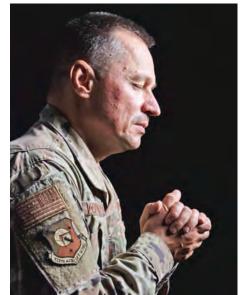
"[I'm] worried about [my] family in Ukraine, as the Russians cannot defeat the Ukrainian military and instead attack the civilian infrastructure in retaliation," Volkovinsky said.

Two of his relatives were forced to relocate from their apartment complex, which was no longer safe due to its proximity to a Ukrainian military base.

His other relatives are only able to communicate through messengers, as they have limited electrical power. Russian forces destroyed the local power grid, forcing Volkovinsky's relatives to heat their house by burning wood.

The Office of the United Nations High Commissioner for Human Rights estienough to cause someone to lose hope, to come for his loved ones. but as a chaplain, Volkovinsky holds tight to his faith.

keep asking myself, 'Where is God in can say that I see His presence in so many



Chaplain (Capt.) Yury Volkovinsky, 512th Airlift Wing chaplain, prays at Dover Air Force Base, Delaware, Nov. 4. Volkovinsky has prayed for his family in Ukraine every day since the beginning of the Russian invasion of Ukraine and holds strong to his belief that better days are to come for the Ukrainian people. (U.S. Air Force photo by Senior Airman Cydney Lee)

Americans who are helping the suffering people of Ukraine."

Since the beginning of the Russian invasion, the U.S. has supplied \$17.6 billion worth of security assistance to Ukraine. Dover AFB specifically has risen to the occasion by supporting over 200 security assistance missions. Dover Airmen have seen an increase in workload and hours in order to meet mission requirements, and their support has not gone unnoticed.

"Some time ago, the [Dover AFB Facebook page] posted pictures of the support team Dover has sent to Ukraine," Volkovinsky said. "Some of my friends from Ukraine reposted those pictures on their social media, commenting [on] how happy they were seeing all this help coming their way."

Volkovinsky expressed his gratitude for all of the support the U.S. has contributed and for his teammates who have worked tirelessly to make it happen.

"Every piece of equipment that is sent to Ukraine from the U.S. translates into saved lives of innocent civilians and brave Ukrainian defenders," Volkovinsky

Volkovinsky said he is proud to be a part of a mission that directly supports mates over 16,000 civilians have been his loved ones and the Ukrainian people. injured or killed since the beginning of He remains a beacon of hope and holds the invasion. These grim conditions are strong to his belief that brighter days are

"Evil cannot prevail in the long run, but it takes effort, grit and de-"In every circumstance of my life I termination on our part to stop it," Volkovinsky said. "Each and every this situation?" Volkovinsky said. "And I one of us needs to be willing to play our part to make it happen."



Missile Mishap Response Team train, focus on future



Members of the Missile Mishap Response Team work on a Minuteman III inert guidance system during a training event at Hill Air Force Base, Utah, Oct. 4. The highly-specialized team responds to any number of situations involving an ICBM (except the warhead) where technical procedures do not exist, or the loss of life is possible. (U.S. Air Force photo by R. Nial Bradshaw)

By R. Nial Bradshaw 75th Air Base Wing Public Affairs

into practice.

specialized team of mili- respond." tary members and civilians with the Minuteman Systems and 309th Missile Main- Missile tenance Group here with Group are responsible a contracted support team for maintaining and sussponse Team, or MMRT, system. exercise.

cal situation involving the containment of a hazardous liquid inside an ICBM missile guidance system.

Tech. Sgt. Ryan Martin, Minuteman III Systems Directorate NCO in charge of field support and requirements, said it's important to train for such "unlikely" scenarios.

The MMRT is on-call 24/7, 365 days a year, to respond to any number of situations involving an ICBM (except the warhead) where technipossible.

"There are a lot of HILL AIR FORCE safety procedures in- hicle used to move rock-BASE, Utah - When volved with what we ets and other launch it comes to mishap re- do, and we try to get the sponse and prepared- most realistic training ness, training exercises possible for the team," are important, especially Martin said. "The team nity to train in a safe and in the military, where the responds to what is esphrase "train like you sentially an industrial while refining differ- integral role in supportfight" is routinely put accident, but because it's ent communication pro- ing the Minuteman III a weapon system, you cesses and procedures, weapons system and This is why a highly can't have just anyone and includes involving

The Minuteman III members of the team. Directorate Maintenance

The training covered hold MMRT response safely and effectively re- exercises, including one sponding to a hypotheti- this spring simulating opportunity for the team they are needed.

cal procedures do not ex- a response to an emerist, or the loss of life is gency involving a solid booster and transporter, which is a mobile vesystems.

The exercises give to work in the protective the MMRT the opporturealistic environment, geographically separated tion to the new LGM-

III Systems Directorate along with the 309th us the opportunity to the 50-year-old Minuteidentify and address constraints and are critical to building relationships is fielded at Air Force recently conducted a taining the Air Force's with our mission part- Global Strike Com-Missile Maintenance Re- Minuteman III weapon ners," said Paul Sears, mand bases located in 582nd Missile Mainte- Montana, The units regularly nance Squadron liquid and North Dakota, but propulsion flight chief. officials said the team "They also serve as an can respond anywhere



Members of the Missile Mishap Response Team move a Mintueman III component container into a containment barrier during a training event at Hill Air Force Base, Utah, Oct. 4. (U.S. Air Force photo by R. Nial Bradshaw)

gear they would wear in a real-world response."

The MMRT has an will eventually transi-35A Sentinel, as the Air "These exercises give Force works to replace man III.

> The Minuteman III Wyoming

Blood Drive

American Red Cross (ARC) and Arnold Air Force Base (AAFB)

8 December 2022

10:00 am - 3:00 pm

Arnold AFB Building 100, First Floor, Room 125

CALL: 931-454-5351 or 931-454-5635 to set up an appointment time or if you have any questions.

The AAFB Medical Aid Station is teaming up with the ARC to Save Lives! Blood Drives are events that you can participate in and truly make a difference. As you know the Holidays are crucial times and your donation is priceless!

> Individuals that donate blood will be entered in a drawing being held at the conclusion of the Blood Drive. You do not have to be present to win, but you do have to donate to enter!

We wish to thank the following for their contributions to our drawing: AAFES Commissary, Crazy Daises, 1520 Bakery, Mike & Betsy's BBQ, AAFB Services

The ARC is a non-profit organization and is not a part of the Department of Defense or any of its components and it has no governmental status.