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H1, H2, H3, H05

3 July 1969

H01

In reply refer to:  
H01/38b/C0

"Lessons Learned" Pueblo and DC 121 Incident.

1 Further to my memo of 25 June, same subject, attached is a description of a "problem grid" which was devised by the ad hoc committee on "Lessons Learned".

2 Please disregard the specific question posed in the 25 June memo, but have personnel who were involved in/familiar with the two incidents devote some thought to entering appropriate entries in the grid squares. If problem areas come to mind which do not fit appropriately into the grid, feel free to add categories down the right side. The completed grids will serve as a basis for further study by the committee.

3 You are requested to mention even the smallest problem encountered, such as lack of maps, call in lists, etc. If you use a grid the size of the attached example, footnoted narrative may be attached.

4 AHP has expressed his desire to accelerate the committee work on this project therefore, your submissions are requested by CMB 10 Jul-

/ / D A Reed

D A REED  
Chief, H01

DCL w/s

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~~SECRET~~MEMORANDUM FOR THE RECORD

3 June 1969

SUBJECT: "Lessons Learned" Problem Grid .

1. As we agreed at the meeting on 25 May, a Problem Grid has been devised, to help in identifying the difficulties encountered in the PUEBLO and EC-121 incidents.

2. In line with the "grid" concept, consider the entries across the top to be "Airborne", "Seaborne", and "Other" subdivided into "National" and "Direct Service/Support" under each. The entries down the left side will be as follows:

MANAGEMENT

1. Justification/Objectives
2. Scheduling
3. Tasking
4. Support (Technical, Other)
5. Control (Operational, SIGINT)
6. SIGINT Warning (Internal, External)

INCIDENT

1. Knowledge
2. Reporting
3. Justification (Evaluation)
4. Central Control
5. Time Elements

POST-INCIDENT

1. Responsibility
2. Coordination

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- 3. Reporting
- 4. Publicity
- 5. Support

3. The above sub-headings have intentionally been kept broad, so as to permit the identification of whatever difficulties may have been encountered. It may prove easier to devote narrative statements to those sub-headings, each such statement representing an entry into a block of the Problem Grid.

4. It is requested that addressees complete the Problem Grid as appropriate and bring the results to the next meeting, in the A Conference Room, at 0900 on Wednesday, 11 June 1969.

[Redacted]

Recorder  
ADP Ad Hoc Committee

DISTRIBUTION:

- A04 (Mr. C. R. Lord)
- B04 [Redacted]
- B104 [Redacted]
- C04 (Mr. R. Scobey)
- G04 (Mr. R. McConaughey)
- P1 (Mr. J. J. Monroe)
- P2 [Redacted]
- K17 [Redacted]
- S1 [Redacted]

(b) (3)-P.L. 86-36

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PROBLEM GRID

FUNCTION ↓ AREA	ELEMENT →	A AIRBORNE		B SEABORNE		C OTHER	
		1 NATIONAL	2 DIRECT SVC/SUPP	1 NATIONAL	2 DIRECT SVC/SUPP	1 NATIONAL	2 DIRECT SVC/SUPP
<b>A. MANAGEMENT</b>							
1. Justific'n/Objctvs.							
2. Scheduling							
3. Tasking							
4. Support (Tech., Other)							
5. Control (Opn'l., SIGINT)							
6. SIGINT Warning (Internal, Ext.)							
7. Other * <i>Call-in list</i>						✓	
<b>B. INCIDENT</b>							
1. Knowledge						✓	✓
2. Reporting						✓	✓
3. Justification (Evaluation)						✓	
4. Central Control						✓	
5. Time Elements						✓	✓
6. Other *							
<b>C. POST-INCIDENT</b>							
1. Responsibility						✓	
2. Coordination						✓	
3. Reporting							
4. Publicity							
5. Support						✓	
6. Other * <i>Extra help / division of labor</i>							

\* - Specify

~~SECRET~~

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