

ANNUAL REPORT 2016



Adjutant General's Department



- **KANSAS ARMY NATIONAL GUARD**
- **KANSAS AIR NATIONAL GUARD**
- **KANSAS DIVISION OF EMERGENCY MANAGEMENT**
- **KANSAS HOMELAND SECURITY**
- **CIVIL AIR PATROL**

Contents

Summary	3
Overview 2016	4
Fiscal and Personnel	7
Adjutant General's Department Offices	10
State Offices	11
Homeland Security	12
Kansas Division of Emergency Management	13
Special Programs and Facilities	18
Joint Forces Headquarters Kansas	20
Joint Offices	23
Kansas Army National Guard	28
KSARNG Offices	37
Kansas Air National Guard. . .	43
Civil Air Patrol	51
Index.	52



Sam Brownback
Governor of Kansas



Maj. Gen. Lee Tafanelli
The Adjutant General



<http://kansastag.gov/facebook.asp>



<http://kansastag.gov/twitter.asp>

The Adjutant General's Dept.
Public Affairs Office
5920 SE Coyote Drive
Topeka, KS, 66619
(785) 646-1190

ADJUTANT GENERAL'S DEPARTMENT

KANSAS ARMY NATIONAL GUARD

KANSAS AIR NATIONAL GUARD

JOINT ARMY/AIR

Public Affairs Office
5920 SE Coyote Drive
Building 2005, Room 229
Topeka, KS, 66619



Phone: 785-646-1192
Cell: 785-806-4063
Email: Catherine.f.horner.nfg@mail.mil
www.kansastag.gov

Maj. Gen. Lee Tafarielli, Adjutant General

Sam Brownback, Governor

Kansas Army National Guard
Kansas Air National Guard
Kansas Division of Emergency Management
Kansas Homeland Security
Kansas Civil Air Patrol

Dear Reader,

The mission of the Kansas Adjutant General's Department is two-fold: to serve and protect the people of Kansas and to answer the nation's call when needed. This annual report is designed to give an overview of the people, equipment and operations that carry out this mission day in and day out, 365 days a year.

Contained in this report is information on the agency's structure, budget, economic impact, training and highlights of our many operations over the past year. All this is made possible by talents and professionalism of this department's more than 7,500 federal and state employees. I am extremely proud of each of them and the work they do to keep us safe.

On behalf of the employees of this agency, we are grateful to the support we receive from the people of Kansas, their elected leaders, the state's businesses and organizations, and especially our families. We could not do what we do without that support.

Very respectfully,

Lee E. Tafarielli
Major General
The Adjutant General

The Adjutant General's Department Summary

The Adjutant General's Department has the responsibility for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management, Kansas Homeland Security and the administrative support of the Kansas Wing of the Civil Air Patrol.

Mission

The department's mission is to protect life and property, provide a ready military capability for our state and nation and be a valued part of our communities.

Adjutant General

The adjutant general is appointed by the governor and serves as commander of the Kansas National Guard, director of the Kansas Division of Emergency Management and director of Kansas Homeland Security.



Kansas National Guard

The adjutant general administers the joint federal-state program that is the Kansas Army and Air National Guard. Approximately 7,300 Guardsmen currently serve the state of Kansas. Military equipment for the Kansas Guard is furnished by the U.S. Department of Defense through the National Guard Bureau. Federal control is exercised over military strength and mobilization of the Kansas Guard. Federal personnel are employed in both administrative and maintenance jobs in armories and maintenance shops. The Kansas Army National Guard is made up of the Joint Forces Headquarters, Topeka; 35th Infantry Division, Fort Leavenworth; 130th Field Artillery Brigade, Manhattan; 69th Troop Command, Topeka; 635th Regional Support Group, Topeka; and 235th Regiment, Salina and their subordinate units. The Kansas Air National Guard is organized into two wings: the 184th Intelligence Wing, based at McConnell Air Force Base, Wichita, and the 190th Air Refueling Wing, Forbes Field, Topeka.

Kansas Division of Emergency Management

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercises, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards. The Kansas Division of Emergency Management's organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, prevention, preparedness, and response and recovery.

Kansas Homeland Security

Kansas Homeland Security coordinates statewide activities pertaining to the prevention of and protection from terrorist-related events. This involves all aspects of prevention/mitigation, protection/preparedness and response and recovery. While Homeland Security addresses threats aimed at citizens, threats to agriculture and food supply are also monitored and addressed along with outbreaks of illness. Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.

Overview 2016

Kansas National Guard

Maj. Gen. Victor J. Braden, deputy commanding general of the Combined Arms Center at Fort Leavenworth, received command of the 35th Infantry Division in a change of command ceremony March 6. Braden has more than 30 years of military service with commands at the company, battalion and brigade level and three combat tours in the Persian Gulf, Bosnia and Afghanistan.

Later in the year, the 35th Infantry Division Headquarters received notification for a deployment to the Persian Gulf and Levant regions. Approximately 500 Soldiers from both the Kansas and Missouri National Guard will be activated in support of Operation Spartan Shield beginning in mid-2017 to enhance ongoing theatre security operations.

Gov. Sam Brownback signed a proclamation March 16 commemorating the 25th anniversary of the end of Operation Desert Storm. Several Kansas National Guard units were integral in the coalition effort. More than 500 members of the 190th Air Refueling Wing served and KC-135E tankers were stationed in Saudi Arabia during Operation Desert Storm and its predecessor, Operation Desert Shield. Approximately 200 members of the 170th Maintenance Company of Hays, Colby and Goodland also served during Desert Storm, providing general support maintenance for the thousands of tanks and Bradley Fighting Vehicles. Fifty-three other individual Kansas National Guard members volunteered, with 35 of them serving in Operation Desert Storm.

After more than 10 years of service to the state and nation, the Kansas National Guard's 287th Sustainment Brigade furl and cased its flag for the last time during an inactivation ceremony on May 1. Activated in September 2005, the brigade provided mission control of all assigned, attached and operational control units. The brigade deployed to Iraq in 2008-2009 where they provided logistical support for U.S. and Coalition forces in their assigned area of operations.

The Kansas National Guard conducted an activation ceremony July 9 for its newest battalion, the 997th Brigade Support Battalion. The ceremony was held at Old Fort Hays, in Hays, Kansas.

Garden City recruiters, along with other elements of the Kansas Army National Guard, established a partnership with Garden City Community College and created Task Force Broncbuster. This partnership is in direct support of the adjutant general's initiative to bolster the Kansas National Guard's involvement in community colleges.

Brig. Gen. Anthony V. Mohatt, assistant division commander for the 35th Infantry Division, Kansas Army National Guard, was invested as assistant adjutant general – Army and commander of the Kansas Army National Guard in a change of command ceremony Aug. 6 at the Museum of the Kansas National Guard in Topeka. Mohatt succeeded Brig. Gen. Robert Windham, who retired later in the year.

Military aircraft took to the sky for aerial gunnery demonstrations and public displays Aug. 6 at the Smoky Hill Air National Guard Range, 184th Intelligence Wing. Joint Terminal Attack Controllers from the 284th Air Support Operation Squadron provided close air support with the aircraft.

Col. David Weishaar, commander, 184th Intelligence Wing, welcomed past and current wing members as the 184th IW celebrated 75 years of service to the state and nation Sept. 10 at McConnell Air Force Base, Wichita. The event included remarks from the commander, the revealing of the contents from the 1990 time capsule, a 75th anniversary bench dedication and several wing history displays, including a commemorative 75th anniversary book.

Col. Tony Divish received command of the Kansas National Guard's 69th Troop Command, headquartered in Topeka during a ceremony on Sept. 10, succeeding Col. Thomas Burke. Burke became commander of the 130th Field Artillery Brigade during a ceremony on Sept. 18 in Manhattan.

Maj. Shawn Miller received command of the Kansas National Guard's 1st Battalion, 161st Field Artillery Nov. 5 during a ceremony at Fort Riley. Miller replaced Lt. Col. Matthew Twombly, who became executive officer for the 130th Field Artillery Brigade, Manhattan.

In November, Maj. Gen. Lee Tafanelli announced that Command Chief Master Sgt. James L. Brown accepted full-time duties as the command senior enlisted leader for the Kansas National Guard, where he served on a part-time basis since



Lt. Col. Dana Duggins (left), commander, and Command Sgt. Maj. Steve Harmon, senior enlisted leader, 287th Special Troops Battalion, furl the colors of the 287th Sustainment Brigade during the brigade's inactivation ceremony May 1 in Wichita.

August 2015. In this role, Brown is the primary advisor to the adjutant general of Kansas on all matters pertaining to the enlisted force. Brown announced his plan to transition from the Topeka Police Department effective Jan. 1, 2017, and begin his full-time role with the Kansas National Guard on Jan. 2, 2017.

Security personnel from the Adjutant General's Department joined with Topeka Police Department, Topeka Fire Department, American Medical Response, Capitol Police and the Kansas Highway Patrol Nov. 17 to conduct an active shooter exercise at Nickell Armory in Topeka. During the exercise, participants rehearsed the actions required to stop a violent attacker and treat the injured.

The Kansas National Guard supported emergency response to Neodesha in the aftermath of an explosion and fire at a chemical plant that temporarily contaminated the Fall River. Two reverse osmosis water purification units were deployed to Elk City Lake west of Neodesha to produce potable water that augmented drinking water supplies brought in from other sources.

Kansas Division of Emergency Management

2016 began with a request from Gov. Sam Brownback to the Small Business Administration for disaster declaration as a result of flooding that occurred in Cherokee County Dec. 26-29, 2015. The request was granted Jan. 12. The declaration named Cherokee County as the primary county and Crawford and Labette as contiguous counties.

SBA provides low-interest disaster loans to businesses of all sizes, private non-profit organizations, homeowners, and renters. In a declared disaster, SBA disaster loans can be used to repair or replace damaged or destroyed property, including real estate, personal property, machinery and equipment, and inventory and business assets.

The governor signed a proclamation Feb. 26 designating March 14-18 as Severe Weather Awareness Week in Kansas. During the week, the Kansas Division of Emergency Management urged Kansans to check their emergency kit supplies for their home, office and vehicle, and review their emergency plans. Kansans were also encouraged to take part in the statewide tornado safety drill March 15.

Also in March, the Kansas Division of Emergency Management formally received the StormReady® designation from the National Weather Service during a brief ceremony at the State Emergency Operations Center in Topeka. StormReady® is a nationwide community-preparedness program of the National Weather Service that uses a grassroots approach to help communities develop plans to handle all types of severe weather, from tornadoes to tsunamis.

A wildfire that began in Oklahoma March 22 spread overnight into Barber and Comanche counties in Kansas. Gov. Sam Brownback declared a State of Disaster Emergency, authorizing state resources to assist communities affected by the fires. The Kansas Forest Service and Kansas Division of Emergency Management sent personnel to the scene to provide technical and tactical operation assistance. Before the fires were contained, the flames had spread into Harvey and Reno Counties. In all more than 300,000 acres were burned. No injuries or fatalities were reported, but several homes were destroyed along with multiple outbuildings and an unknown number of livestock. Three bridges and one railroad trestle were damaged or destroyed.

The fires were eventually contained by civilian firefighters and Kansas National Guard air crews flying Black Hawk helicopters using 600-gallon Bambi buckets, which dropped approximately 68,000 gallons of water on the flames. The state requested and was granted a federal Fire Management Assistance Grant for Barber and Comanche Counties.

Another round of wildfires broke out in northeast Kansas in early April. Wabaunsee, Riley and Pottawatomie Counties declared state of disaster emergencies. Gov. Brownback issued a State of Disaster Emergency declaration for Barber, Comanche, Geary, Morton, Pottawatomie, Riley, and Wabaunsee Counties. The Kansas Division of Emergency Management requested and was granted verbal approval from the Federal Emergency Management Agency for a Fire Management Assistance Grant for the Wabaunsee County fire.

A severe storm system that affected much of the state blew into Kansas May 25, lingering through May 29. The system spawned multiple tornadoes large hail and straight-line winds that downed trees, power poles and lines, and caused various



Angee Morgan, deputy director of the Kansas Division of Emergency Management, (far right) and Devan Tucking-Strickler (right center), KDEM human services officer, receive official notification that KDEM has been designated StormReady® by the National Weather Service. Presenting the StormReady® sign and certificate are Chad Omitt and Audra Hennecke, meteorologists with the National Weather Service, Topeka.

levels of damages to outbuildings and rural homes. Gov. Brownback visited Abilene in Dickinson County to inspect damage from a tornado that touched down north of the community.

Gov. Brownback signed a disaster proclamation for Greenwood County after a tornado struck the town of Eureka the evening of July 7. The tornado damaged approximately 50 residential homes and businesses. No fatalities or serious injuries were reported, but there were reports of multiple power outages in the county.

Gov. Brownback requested and was granted a disaster declaration from the U.S. Small Business Administration for several Kansas counties affected by severe storms and floods that occurred Aug. 19-Sept. 11. The disaster declaration made SBA assistance available in Butler, Cowley, Harper, Kingman, Sedgwick and Sumner counties in Kansas, and Grant and Kay counties in Oklahoma. A Disaster Loan Outreach Center was established at Cowley County College in Mulvane to facilitate loan applications.

In September, the Federal Emergency Management Agency denied an appeal made by the governor regarding a request for a federal disaster declaration for a number of Kansas counties affected by severe storms, tornadoes, straight-line winds, and flooding May 22-31. Gov. Brownback's original request for a federal declaration for the public assistance grant and hazard mitigation grant program funds statewide was denied. Gov. Brownback filed the appeal with FEMA on Aug. 31. In a letter dated Sept. 29, FEMA denied the appeal, stating the agency reaffirmed its original findings that the damages caused by the storms did not warrant a major disaster declaration.

Representatives from the Kansas Division of Emergency Management, first responders, and private organizations took part in Kansas Preparedness Day at the Kansas State Fair Sept. 12, showcasing their personnel and equipment and distributing emergency preparedness information.

KDEM marked Zombie Preparedness Month in October, reminding Kansans that if they are prepared for zombies, they're prepared for any emergency. During the month, KDEM partnered with other public safety agencies to provide information on emergency preparedness, including social media zombie preparedness challenges.

As Hurricane Matthew approached the Gulf Coast in October, Kansas played a major role in preparations to respond. Kansas was the 2016 coordinating state for the Emergency Management Assistance Compact, a multistate, mutual aid agreement that facilitates interstate assistance in response and recovery operations during a disaster. As such, Kansas was responsible for assisting in coordinating resources from other states to go to Florida or other storm-stricken states when needed.

Gov. Brownback requested a presidential declaration for the federal Public Assistance program for the incident period of Sept. 2-12. Eleven counties were named in the Oct. 10 request, which also asked for activation of the Hazard Mitigation Program statewide. In the request letter, the governor noted the personal and economic effects on the counties and cited the extent of damage to infrastructure in several counties. The request was granted Oct. 20.

To remind Kansans to observe safety precautions when using household chemicals, the Technological Hazards Section of the Kansas Division of Emergency Management launched its annual chemical safety outreach campaign for November with a proclamation signing Oct. 28. The proclamation designated November as "Read the Label First, Don't Mix Chemicals" Month in Kansas. During the month, KDEM partnered with a number of other state and local health agencies to provide information and educate the public on common household chemicals and household hazardous chemical safety.

KDEM activated the State Emergency Operations Center to a partial activation level Nov. 22 to coordinate the state's response operations to an explosion and fire at a chemical plant in Neodesha that resulted in chemical contaminants entering the Fall River and moving downstream to the Verdigris River.

The Kansas Division of Health and Environment advised the water systems in Coffeyville, Independence and Neodesha to shut down water intake. KDEM coordinated supplies of bottled water to those communities and rural areas that received their water from those systems until KDHE determined the water sources were all clear of contaminants. All water systems were declared safe for use by Nov. 29 and the SEOC resumed normal operations Nov. 30.

In December, personnel from KDEM and the Kansas National Guard took part in a statewide Foreign Animal Disease exercise. The exercise tested the capabilities and cooperative operations of state agencies to respond to an outbreak of foot and mouth disease in the United States with the goal of limiting its effects on the state's economy.

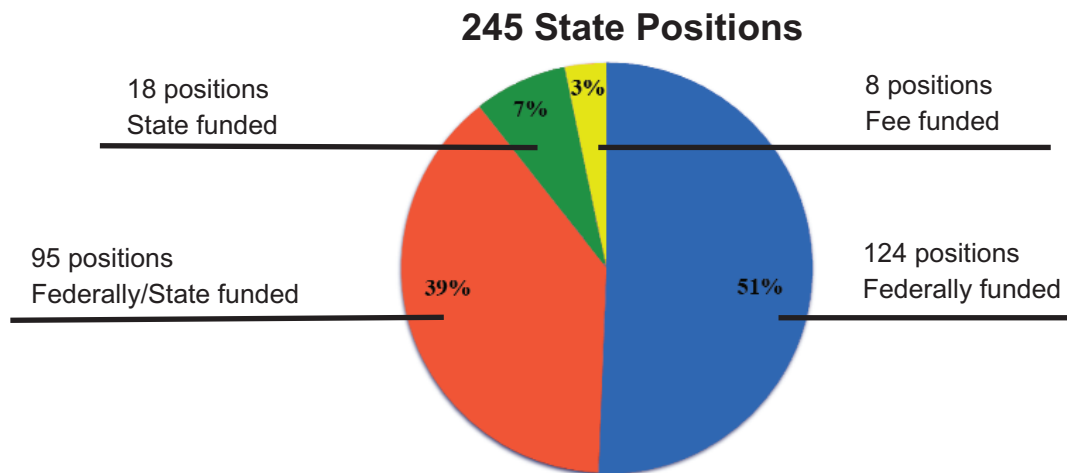
Civil Air Patrol

The Kansas Wing of the Civil Air Patrol conducted a search and rescue exercise Aug. 5-7 to train flight and ground crews in joint air/ground operations. Mission staff and communications specialists will train in their respective areas. The mission base for the exercise was JMJ Landing, north of St. Marys. Air operations were conducted out of the Wamego airport. The 1st Battalion, 108th Aviation, Kansas Army National Guard, provided orientation flights for Civil Air Patrol members the afternoon of Aug. 5, followed by a CAP air crew mission.

Fiscal and Personnel

State employees of the Adjutant General's Department are located at 14 worksites throughout the state. Of the approximately 245 positions, 231 are full-time benefits eligible and 14 are temporary, non-benefits eligible. 124 positions are 100 percent federally funded, 95 are a federal/state mix, 18 are 100 percent state funded, and 8 are fee funded.

Major divisions/programs include the Kansas Division of Emergency Management, Homeland Security, Facilities Engineering, Security, Administration, 190th Air Refueling Wing, 184th Intelligence Wing, and Civil Air Patrol. In addition to these operational divisions, the Military Advisory Board, which has four governor appointed members, addresses state military matters with the governor.



State Employees Assigned to Support Adjutant General's Department Offices

Divisions	Positions	Areas of Responsibility
Administration – Topeka	37.5	Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Information Management, Distance Learning and Interoperability, and Special Programs
Air Guard		
184 th Intelligence Wing – Wichita	19.0	Facilities Engineering
Smoky Hill Weapons Range – Salina	7.0	Facilities, Administrative Support and Conservation
190 th Air Refueling Wing – Topeka	54.0	Facilities Engineering, Security, Fire, and Environment
Army Guard		
Facilities Engineering – Statewide	38.5	Electronic Security, Engineering, Environmental and Army Facility Support
Security	23.0	State Headquarters, Armed Forces Reserve Center, Antiterrorism and Military Assistance to Civil Authorities
Mission Training Complex –Leavenworth	3.0	Facilities Support
Camp Funston Training Area – Fort Riley	11.0	Facilities Support
Kansas Regional Training Institute – Salina	13.5	Range Maintenance and Facilities Support
Emergency Management – Statewide	34.0	Mitigation and Planning, Preparedness, Training and Exercises, Response and Recovery, Deployable Resources and Technological Hazards
Homeland Security – Topeka	4.0	Policy and Strategic Planning
Civil Air Patrol- Salina	0.5	Administrative Support
Total Positions	245.0	

STATE BUDGET FISCAL REPORT

Fiscal Year 2016

State Funds Other Funds

Expenditures by Program:

Operational Management	\$1,455,635	\$4,665
Civil Air Patrol	\$39,981	\$0
State Military Service Operations	\$689,462	\$810,660
Division of Emergency Management	\$886,947	\$3,501,589
Disaster Relief	\$1,607,778	\$17,623,755
Armories and State Defense Building	\$842,954	\$3,388,805
Operation and Maintenance ARNG Facilities	\$223,740	\$2,854,476
Operation and Maintenance ANG Forbes	\$4,175	\$3,805,902
Operation and Maintenance ANG McConnell	\$436,836	\$1,426,562
Statewide Training Sites	\$584,797	\$1,892,317
Smoky Hill Weapons Range	\$12,062	\$587,019
Air National Guard Fire Protection	\$0	\$1,711,424
Air National Guard Security	\$0	\$640,283
Readiness and Sustainment Maintenance Site	\$0	\$556,287
National Guard Youth Programs	\$0	\$1,470,718
Counter Drug Operations	\$0	\$18,747
Miscellaneous Grants	\$142,570	\$684,545
Debt Service	\$1,247,851	\$0
Capital Improvements	\$402,632	\$6,347,113
AGENCY TOTAL	\$8,577,420	\$47,324,867

Expenditures by Category:

Salaries	\$3,448,238	\$12,957,799
Contractual Services	\$2,078,700	\$7,905,758
Commodities	\$198,849	\$1,129,118
Capital Outlay	\$126,432	\$591,747
Non-Expense Items	\$0	\$769,577
Aid to Local Units of Government	\$1,054,544	\$14,481,623
Other Assistance	\$20,174	\$3,142,132
Debt Service	\$1,247,851	
Capital Improvements	\$402,632	\$6,347,113
AGENCY TOTAL	\$8,577,420	\$47,324,867

KANSAS NATIONAL GUARD ECONOMIC IMPACT FISCAL YEAR 2016

Value of Resources	Capital Assets: Buildings	Quantity	\$ Amount
	State-Owned Armories	39	\$238,413,179
	State-Owned Training Facilities	23	\$84,082,786
	State Logistic Facilities	104	\$107,044,870
	Federal-Owned Facilities	85	\$65,709,226
	Other Supporting Facilities		\$328,051,926
	Air National Guard Buildings/Land	128 bldgs/34,348 acres	\$474,668,341
			\$1,297,970,328
	Major Weapon Systems		
	M2A2 Bradley Infantry Fighting Vehicle	36	\$78,800,000
	M109A6 Self-Propelled Howitzer	12	\$17,220,000
	M142 High Mobility Artillery Rocket System	16	\$80,528,000
	M1A2 S-6P Abrams Main Battle Tank	29	\$128,916,571
	KC-135R Stratotanker	12	\$660,000,000
			\$965,464,571
	Other Equipment		
	Computers		\$42,408,886
	Vehicles		\$421,180,638
	Aircraft-Rotary Wing UH-60	21	\$222,775,000
	All Other, Includes C12 Fixed wing	1	\$355,339,981
	Support Equipment		\$12,583,761
	Miscellaneous Equipment		\$93,221,636
			\$1,147,509,902
	Inventories		
	Warehouse, U.S. Property and Fiscal Office		\$3,136,662
	Parts and Supplies		\$71,871,108
			\$75,007,770
	Total Value of Resources		\$3,485,952,571
Gross Payroll	Technicians		\$42,815,243
	Military		\$165,472,227
	Military civilians		\$50,653,463
	State Employees		\$16,406,037
	Total		\$275,346,970
Miscellaneous	Military Construction and Other Maintenance		\$34,850,344
Economic Impact	Estimated # of Indirect Jobs Created		2,489
	Estimated Annual Dollar Value of Jobs Created		\$121,159,041
	Estimated Impact in State Exceeds		\$431,356,355

Adjutant General's Department Offices

These offices support Army, Air and state operations.

Directorate of Information Technology

Located in Topeka

Mission: Implement and maintain command, control, communications, computer and information management architecture, standards, plans and programs in order to assure the confidentiality, integrity and availability of information and to provide responsive support to the Kansas National Guard Joint Forces Headquarters, field units and the divisions of Emergency Management and Homeland Security.

The Directorate of Information Technology employs Army and Air Force Federal technicians, and state-and grant-funded employees. The directorate continued efforts to modernize, secure and streamline communications operations for the Adjutant General's Department. The primary divisions within the department are Operations, Support, Tactical Communications and the Office of Emergency Communications.

In 2016, the directorate successfully upgraded more than 60 percent of the circuits serving the 38 armories across the state to scalable Ethernet technology. This project increased the available bandwidth at these facilities more than 300 percent in most cases. This increased capability enhances training and significantly increases the ability to conduct day-to-day business. All armories will be upgraded by the second quarter of fiscal year 2017.

A new statewide alerting system for National Guard members and employees of the Adjutant General's Department was also fully implemented. The system gives the department the capability to contact all employees and Army National Guard members via e-mail, phone and/or text within minutes.

The Adjutant General's Office of Emergency Communications continues to work to enhance response communications. The office operates and maintains the state's two Communications on Wheels mobile communications vehicles. The OEC, along with the Kansas Office of Information Technology Services and the Statewide Interoperability Executive Committee, is leading efforts associated with the implementation of a dedicated public safety wireless broadband network. The OEC also functions as the lead for Emergency Support Function 2 (Communications) in the State Emergency Operations Center and has led efforts to establish credentialing standards for both professional and amateur emergency communicators.

Office of the Legal Advisor

Located in Topeka

The Office of the Legal Advisor is responsible for providing full-time legal services to the Adjutant General's Department. This includes providing legal support to the adjutant general and the commanders, soldiers and airmen of the Kansas National Guard. The OLA also provides legal support to civilian agencies within the Adjutant General's Department, including the Kansas Division of Emergency Management and the Kansas Department of Homeland Security.

The legal advisor serves as the adjutant general's primary legal advisor and is the senior full-time judge advocate in the Kansas National Guard. Judge advocates serve as ethics counselors and claims officers. They also coordinate and prepare responses to civil litigation, Freedom of Information Act requests and Privacy Act matters. Judge advocates are responsible for drafting and reviewing contracts, real estate agreements and Memorandums of Understanding. They review all fiscal matters affecting the agency and provide support to the United States Property and Fiscal Office.

Judge advocates serve as legal advisors, recorders, and trial defense counsel in disciplinary and administrative boards. They provide representation in medical, disability and employment hearings. Judge advocates provide legal advice to commanders engaged in domestic response missions and they work closely with force protection, law enforcement and intelligence personnel. Judge advocates also provide legal assistance services to soldiers and airmen and their families including, but not limited to, advice on probate, estate planning, real estate, contract and landlord/tenant issues.

Public Affairs Office

Located in Topeka

The Public Affairs Office of the Adjutant General's Department oversees the release of information about the Kansas National Guard, Kansas Division of Emergency Management and Kansas Homeland Security. The office provides critical information to the public during emergencies or disasters and provides ongoing information updates throughout the year regarding the department's actions, plans and recommendations.

The Public Affairs Office produces the agency's newspaper, the Plains Guardian, six times a year containing stories and photos that are generated by the PAO, Kansas Army and Air National Guard public affairs staff, Unit Public Affairs Representatives, the Museum of the Kansas National Guard, National Guard Bureau, Department of Defense, FEMA and other government agencies, as well as reprinting, by permission, agency-related stories that appear in Kansas newspapers. It

also prepares and prints the agency's annual report. Both publications are distributed in hard copy, via email and are posted on the agency website.

During disasters or emergencies, the public affairs director activates the Joint Information Center in conjunction with the State Emergency Operations Center. Other state agency public information officers and Kansas military public affairs staff support the Joint Information Center and public affairs needs in the field along with Incident Management Team PIO support. During disasters, state, county and city public information officers are also asked to assist the state in disaster response in community efforts.

State Offices

State Comptroller's Office

Located in Topeka

The State Comptroller establishes and directs the policies and procedures of fiscal management to ensure compliance with state and federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management.

The State Comptroller also serves as the primary liaison with the Division of Budget and Division of Legislative Research for budgetary processes. The office provides fiscal, procurement, accounting and budgetary management services for program managers to ensure agency objectives are accomplished within legislative appropriations and fund limitations. The comptroller administers state programs, federal/state cooperative agreements between the National Guard Bureau and the agency in support of the Kansas National Guard, grants received from the Department of Homeland Security through the Kansas Highway Patrol and a grant from the United States Department of Transportation.

State Human Resources Office

Located in Topeka

The State Human Resource Office provides guidance and technical support for 231 regular and 14 temporary state employees of the Adjutant General's Department. SRHO is responsible for processing employee benefits and payroll, recruitment, and employee relations, in addition to developing, implementing, and administering policies and procedures which meet the needs of the agency while complying with state and federal statutes, regulations, and practice.



Senior leaders of the Kansas National Guard serve lunch to state employees of the Adjutant General's Department at an employee recognition luncheon Sept. 14 in the dining hall at the 190th Air Refueling Wing, Topeka.

Kansas Homeland Security

Located in Topeka

In Kansas, the adjutant general has the primary responsibility and authority for directing statewide activities pertaining to the prevention of and protection from terrorist-related events. This responsibility includes the development and implementation of a comprehensive and coordinated strategy to secure the state from terrorist threats and attacks. KSHLS serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of Kansas state and citizens.

Areas of Concentration

- Awareness - Identify and understand terrorist threats within Kansas.
- Prevention - Detect, deter and mitigate terrorist threats to Kansas.
- Protection - Safeguard our citizens, their freedoms, property and the economy of Kansas from acts of terrorism.
- Response - Assist in coordinating the response to terrorist related events.
- Sustainability of Homeland Security.

Although Homeland Security addresses threats aimed directly at citizens, it also concerns itself with threats to agriculture and the food supply, whether as a result of terrorism or an act of nature. Agriculture accounts for one in six jobs in the United States; in Kansas, livestock farming alone is worth more than \$12 billion.

Biological threats include not only weapons, but also naturally occurring outbreaks of illness that could have a drastic impact on public health, safety and the economy. Homeland Security monitors the progress of threats to public health, such as pandemic flu outbreaks and helps coordinate efforts of public health officials to anticipate and counter epidemics.

The Kansas Homeland Security works closely with both KDEM and the Kansas Intelligence Fusion Center on critical infrastructure and key resources. Homeland Security assists in developing contacts with industry organizations that can help complete the critical infrastructure and key resources process.

State and National Priorities for Homeland Security

Homeland Security works with key partners to define what “homeland security” is for the state. This definition will ultimately require legislative approval. Other state and national priorities for Homeland Security remain essentially unchanged. They are:

- Develop the Kansas Critical Infrastructure Protection Plan
- Identify critical infrastructure and key resources in Kansas that meet national and state criteria
- Strengthen information sharing and collaboration capabilities
- Implement the National Incident Management System and the National Response Framework
- Expand regional collaboration, both intrastate and interstate, with an emphasis on food and agriculture security
- Implement the National Infrastructure Protection Plan
- Strengthen interoperable communications capabilities
- Strengthen chemical, biological, radiological, nuclear and explosive detection, response and decontamination capabilities
- Strengthen Emergency Operations Planning and Citizen Protection Capabilities
- Strengthen medical surge and mass prophylaxis capabilities

Kansas Intelligence Fusion Center

Located in Topeka

The Kansas Intelligence Fusion Center is a multidisciplinary team of homeland security analysts dedicated to producing relevant information for local, state and tribal agencies, and non governmental organizations. Its location in a sensitive compartmented information facility enables the Kansas Intelligence Fusion Center to meet the classified and unclassified information needs of the state of Kansas.

The Kansas Attorney General serves as the lead agency within the center with strong support from the Adjutant General's Department and more than 30 other public and private agencies. The center consolidates and analyzes information from law enforcement, intelligence, health, agricultural, communications, transportation, public utilities, and other sources to address Kansas-specific information requirements for prevention, mitigation, preparedness, response and recovery. The Kansas Intelligence Fusion Center is a one-stop shop for statewide information sharing between local, state, tribal and federal government agencies, non governmental organizations and private entities. By utilizing multi-agency funding sources, the Kansas Intelligence Fusion Center provides relevant and timely information to local entities at no cost to them.

Kansas Division of Emergency Management

Located in Topeka

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards.

Maj. Gen. Lee Tafanelli, the adjutant general, is the director of KDEM. Angee Morgan is the deputy director of KDEM.

KDEM was created under the Kansas Emergency Preparedness for Disasters Act and Kansas Emergency Planning and Community Right to Know Act. KDEM's mission is to build sustainable capabilities across all phases of emergency management in Kansas through service.

KDEM, in coordination with county emergency managers and the Department of Homeland Security/Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM's vision is a state that is educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.



Planning and Mitigation

The Kansas Division of Emergency Management's Planning and Mitigation Branch coordinates with municipal, county, state, and federal agencies, and private and volunteer organizations on a range of pre-incident emergency management focus areas. These areas include, but are not limited to:

- Assisting counties with the development and maintenance of their all-hazards Emergency Operations Plan
- Coordination and maintenance of the Kansas Response Plan and Kansas Emergency Management Strategic Plan
- Assisting state and local agencies with continuity of operations planning
- Developing and facilitating a state Treat and Hazard Identification and Risk Assessment
- Development and maintenance of the Kansas Hazard Mitigation Plan
- Reviewing regional hazard mitigation plans
- Administering and sustaining a statewide resource management program
- Administering a hazard mitigation grant programs, including technical assistance to sub applicants and
- Providing geographic information system support through maps, database design and management, and mapping applications

Prevention and Preparedness

Building, sustaining and delivering capabilities is recognized as the means to achieve certain desired outcomes identified in the Department of Homeland Security National Preparedness Goal. National preparedness efforts emphasize a whole-community approach that strives to engage individuals, families, communities, private and nonprofit sectors, faith-based and disability organizations, and all levels of government. Emergency management practitioners, organizational and community leaders, and government officials collectively work to understand and assess the needs of communities statewide. The goal then is to determine the best ways to organize and strengthen assets, capacities, and interests in an effort to ultimately build community resilience.

On Aug. 17-18, state partners conducted the annual Training and Exercise Planning Workshop to discuss existing capabilities, and examine needs and priorities that could be strengthened through training and exercise activities. Participants looked at each of the Department of Homeland Security's 32 core capabilities and defined challenges faced in building upon capabilities.

Training

The Kansas Division of Emergency Management's training program is designed to provide support to the 105 counties and other Kansas state agencies. Its mission is to provide partners with the most current training opportunities available, based on identified needs associated with the state's threats and hazards and the priorities established in the mission areas of prevention, protection, mitigation, response, and recovery.

The training program is obligated each year to provide trainings to meet necessary requirements for:

- Emergency Management Program Grant funding
- Obtaining certification as a Kansas Certified Emergency Manager
- Providing state-level courses to maintain Department of Homeland Security and state-required National Incident Management System integration compliance

KDEM's State Training Officer serves as the National Training and Education Division's state training point of contact. The NTED falls under the DHS/FEMA National Preparedness Directorate and serves the nation's first responder community, offering more than 150 courses to help build critical skills that responders need to function effectively. The training program coordinates federal courses in the state and participant enrollments in federal-level courses conducted in other states.

The state takes full advantage of the courses and programs available through the National Domestic Preparedness Consortium and the Center for Rural Development. The consortium is a partnership of several nationally recognized organizations whose membership addresses the counter-terrorism preparedness of the nation's emergency first responders within the context of all hazards including chemical, biological, radiological, and explosive weapons of mass destruction. Serving as a professional alliance sponsored through DHS/FEMA, the consortium allows Kansas responders access to advanced incident specific training at no charge to their jurisdiction.

Kansas has a well-established training cadre that supports state-sponsored training across the state. The KDEM training program has developed a course request and management processes that has been exemplified as a best practice by national consortium members and other state training programs across the country.

For the first time, Kansas was able to bring in staff from the DHS Office of Emergency Communications to deliver two offerings of the Auxiliary Communication Course. This course focuses on training amateur radio operators to serve as auxiliary communicators during all-hazards emergency operations and for planned events. These trainings are supporting the growth efforts in building a stronger communications capability by utilizing the amateur radio network.

With the increased national focus on counter-terrorism measures and the emphasis on building upon prevention and protection capabilities, Kansas has hosted courses through the Office of Bombing Prevention and New Mexico Tech, which is focused on explosive and incendiary attacks. In the coming year, the training program is gearing up to host more cyber, intelligence and security focused courses.

Crisis City

Crisis City, located eight miles southwest of Salina, is a multi-use training complex for local, state, and federal responders, providing state of the art training facilities to all emergency response and support agencies, emergency management professionals, public and private industry safety professionals, and military operations in support of civil authorities.

Crisis City has increased from the original four to the current 16 venues with a Farm/Agricultural Safety and a Trench Rescue and Confined Space venue still in the planning stages. The wood rubble venue has been improved to more realistically represent a residential disaster site and includes a concrete tunneling system to allow scent to permeate the venue during K9 training operations.

The active-shooter school/office building venue, designed for simulated law enforcement tactical operations, was expanded by 300 square feet, incorporating exterior windows for use with the deployment of chemical agents or smoke. The active shooter venue is in frequent use by law enforcement agencies training to respond to armed intruder incidents.

New visitors training and exercising their skills at Crisis City during 2016 include the Kansas State Fire Marshal's Department, Civil Support Teams, the Canadian Special Operations team, and Kansas State Animal Response Team. The Kansas Search and Rescue Dog Association trains monthly at Crisis City and holds an annual open training event, as well as Suspected Unexpected Serious Adverse Reaction national testing. Participants from California, Georgia, Illinois, Texas, Indiana, Louisiana, Nebraska, West Virginia, Massachusetts and Florida have come to Crisis City to train and certify rescue dogs to deploy to disaster sites.

The Kansas State Fire Marshal held two Structural Collapse Technician Schools. The ninth annual Technical Rescue Conference took place in October with more than 140 participants, including teams from Iowa and New York.



Officers with the Salina Police Department move through the Crisis City urban village during a training exercise in April.

Exercise Program

The Kansas Division of Emergency Management exercise program continues to promote the importance of establishing and maintaining progressive, self-sustaining exercise programs statewide to help ensure jurisdictions have plans, policies and procedures that have been tested and validated to reflect the true capabilities of the whole community. The exercise program follows the principles set forth in the Homeland Security Exercise and Evaluation Program, which provides a common approach to developing, conducting, and evaluating exercises nationwide.

In April, KDEM conducted a full-scale exercise that included members from Incident Management Teams, Search and Rescue Teams, Major Emergency Response Group and other local and state partners. More than 200 participants were involved in a two-day exercise. It emphasized mass care services, mass search and rescue operations, environmental response/health and safety, operational communications, physical protective measures, on-scene security and protection and operational coordination. The exercise was designed to activate and transition teams through three operational periods following a simulated terrorist attack on a university setting.

A long-term project is underway that focuses on the reorganization of how county level Emergency Management Program grant exercises are tracked. The development of Kansas Exercise Tracking System facilitates that tracking and continues to be updated to increase its effectiveness for the local county emergency managers and the state. Tracking exercises through KETS facilitates an enhanced method to identify areas that might benefit from technical assistance visits or needs more direct support.

KDEM exercise staff have also supported local emergency management programs by sponsoring and teaching exercise development courses. A total of four Homeland Security Exercise and Evaluation Program courses, two K132 courses (Exercise Design for Discussion Based Exercises), and one K133 course (Exercise Design for Operations Based Exercises). These courses bolster the exercise program capabilities of the counties, cities and agencies, as enrollment is open to all.

Local counties also receive KDEM support for their exercise programs, with staff participating in exercise planning processes, conducting exercises, and after action meetings. Staff have and continue to participate in several local exercises across the state as exercise evaluators, controllers and safety officers and are available to assist any county upon request. Exercise staff also participated in the Training and Exercise Symposium hosted by DHS/FEMA at the Emergency Management Institute in Maryland, where presentations and workshops were provided on the most current federal updates and support opportunities for state/local training and exercise programs.

Citizen Corps

The Kansas Citizen Corps program is comprised of 15 Medical Reserve Corps teams, 54 USAonWatch programs, 24 Volunteers in Police Service programs, nine Fire Corps programs and 41 Community Emergency Response Teams. This represents programs in 62 counties.

Some Citizen Corps teams have a specialized area of focus. For example, the State Animal Response Team is a Medical Reserve Corps team focusing on the care of pets following a disaster. SART coordinates with local animal response teams to assure quality care of pets.

Teams recruit and train in their specialties as they relate to benefiting themselves, their families, and the citizens of their communities. Approximately 78 percent of the state's population is served by one of more Citizen Corps team or program.

Many Citizen Corps teams and programs are making plans and cross-training with other disaster response teams around the state. American Red Cross, the State Animal Response Team, several local and statewide faith-based response teams, and others coordinate to use Citizen Corps teams to assist with major tasks such as sheltering, feeding, pet care, first aid, and other response and recovery related functions.

ReadyCampus is a student-focused emergency preparedness program for higher education institutions. Using skills and training associated with traditional CERT and MRC teams, modified for the unique environment of a university campus and student activities including diverse campus housing arrangements, the ReadyCampus Program brings together the university leaders and students to plan for and react to disasters affecting the university environment.



A member of the Reno County Community Emergency Response team greets a visitor to Emergency Preparedness Day at the Kansas State Fair Sept. 12.

Response and Recovery

KDEM, through the Kansas Response Plan, coordinates the response and recovery actions of state agencies to support county response and recovery actions to emergencies. Emergency management interacts daily with other agencies at the local, state, and federal levels of government as well as private industry and voluntary organizations to ensure that plans are exercised, revised, and current with current planning standards. KDEM also works with county emergency managers, Wolf Creek Generating Station, and numerous other agencies to provide training, technical assistance, and resources.

The state emergency operations center was activated four times during the year:

- March 22-27 for multiple wildfires in the south central region.
- April 5 for multiple wildfires in the north central, south central, and northeast regions.
- May 25-27 for a tornado that affected rural Dickinson County.
- Nov. 22-29 for drinking water issues following a fire at a chemical plant in Neodesha that contaminated the Verdigris and Fall Rivers.

The response and recovery branch coordinated assistance during the spring and summer of 2016 for straight line wind damage that occurred in Girard on April 27, a tornado that occurred in Eureka on July 7 and an extended period of rain and severe thunderstorms which resulted in flooding that affected multiple regions of the state during August and September.

Emergency Management Assistance Compact

The Emergency Management Assistance Compact is the nation's state-to-state mutual aid agreement that includes all 50 states, District of Columbia, Puerto Rico, Guam, and U.S. Virgin Islands as members. Through EMAC, states can share resource available in their state with other states impacted by a disaster following a governor's declaration of disaster or emergency in the requesting state.

Jonathan York, response and recovery branch director and EMAC coordinator for the Kansas Division of Emergency Management, was the year's chairman of the EMAC executive task force and Kansas is currently serving as the national coordinating state for EMAC through April 2017. As such, Kansas is responsible for assisting in coordinating resources from other states to go to assist states impacted by a disaster once resources are requested through the compact.



KDEM staffed a virtual EMAC A-Team for the state of Florida in response to Hurricane Matthew on Oct. 6-7. KDEM personnel staffed the A-Team until a physical team from California arrived in Florida and was ready to assist the state with entering resource requests into the EMAC operations systems and source offers from assisting states.

Individual Assistance and Human Services

The Federal Emergency Management Agency's Individual Assistance Program may be made available during large-scale disasters if the damage amounts in the affected area meet certain federal guidelines. This program offers grant funds to individuals to assist with recovery costs such as housing and personal property losses that are not covered by insurance.

This program may also assist with disaster-related medical, dental and funeral expenses that are not covered by insurance. Other federal programs may also be available to recover losses to agriculture, livestock, businesses, homes and other properties.

During 2016, disaster assistance for individuals was made available for two separate disaster incidents through Small Business Administration disaster declarations. Individuals affected by tornadoes in Greenwood County and contiguous counties, primarily in the city of Eureka during the evening of July 7, and individuals affected by flooding in Sumner County and contiguous counties during the incident period of Aug. 19 – Sept. 11 were made eligible through this declaration to apply for assistance through this program.

The Human Services section of the Kansas Division of Emergency Management actively engages in increasing the level of citizen preparedness for disasters across the state and coordinates disaster victim services and resources for people affected by disasters.

Public Assistance Program

The Federal Emergency Management Agency's Public Assistance Grant Program provides assistance to state, tribal and local governments and certain types of private nonprofit agencies for emergencies declared by the President of the United States. The eligible funding is available on a cost-sharing basis for emergency work and the repair or replacement of facilities damaged as a result of the disaster occurrence. Funding may also be available on a cost-sharing basis for hazard mitigation measures statewide.

The Public Assistance Program provides supplemental federal disaster grant assistance for the repair, replacement, or restoration of disaster-damaged, publicly owned facilities and the facilities of certain private nonprofit organizations. The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The state determines how the nonfederal share, up to 25 percent, is split with the applicants.

The state of Kansas had one declared disaster in 2015, two federal disaster declarations during 2011, one in 2012, two in 2013, and, for the first time in more than 10 years, not one declared during 2014. As of Oct. 4, 2016, a total of \$373,296,588.30 has been obligated for Disasters 1741 through 4230.

In June, the state, with FEMA Region 7 assistance, conducted Preliminary Damage Assessments on 30 counties with an estimated total damage of \$4,549,808.07, which met the state threshold of \$4,022,896.38. FEMA denied the request for a disaster. KDEM reassessed and appealed with a total of \$7,579,017.13; that appeal was also denied.

In October, the state was granted a federal disaster declaration for 11 counties that sustained damages from a severe storm system that struck the state Sept. 2-12.

The declaration allowed local governments and certain nonprofit entities in Cheyenne, Cowley, Ellis, Graham, Greenwood, Kingman, Norton, Rooks, Russell, Sedgwick, and Sumner Counties to apply for Public Assistance. The declaration also activated the Hazard Mitigation Grant Program statewide. This program provides assistance for actions taken to prevent or reduce long term risk to life and property from natural hazards.

Kansas Assessment Team

The Kansas Assessment Team is a group of volunteers comprised of professional building officials and architects. Coordinated by the Kansas Division of Emergency Management, this team is available to support counties in conducting damage assessments of homes and buildings in the wake of disaster. The KAT is also available to provide support and subject matter expertise during the recovery phase of a disaster to assist with code, zoning, and other building related issues .

During 2016, the team provided assistance and support to Greenwood County and the city of Eureka following a tornado that caused damage to multiple residences and businesses in the city. The team spent several days working with the city and county providing direct support and subject matter expertise regarding levels of damage to homes and businesses.

Technological Hazards

KDEM's Technological Hazards Program provides direction and planning guidance concerning potential accidents involving hazardous substances such as toxic chemicals, radioactive substances and potential releases from nuclear power plants. The section provides technical assistance related to chemical and radiological response planning, emergency notification and statewide emergency coordination.

The section is responsible for maintaining the state's Radiological Emergency Response Plan for Nuclear Facilities and ensures the participating state agencies are trained and knowledgeable in their role during a nuclear incident at either Wolf Creek Generating Station in Coffey County or Cooper Nuclear Station in Nebraska.

The section calibrates and distributes radiation detection devices for use by various public agencies in case of an incident at one of the nuclear power plants. It also receives advance shipment notifications for radiological materials traveling through Kansas.

The Technological Hazards Section receives and maintains the hazardous material spill and release notifications. In May, the WebEOC combined spills database went live. This allows for combined reporting of spills throughout the state.

The section administers the Hazardous Materials Emergency Preparedness grant program for the state. For federal fiscal year 2016-2017, Kansas received \$365,000 in grant funds from U.S. Department of Transportation.

Special Programs and Facilities

Kansas STARBASE

Located in Kansas City, Manhattan, Salina, Topeka and Wichita

In 1992, Kansas STARBASE was launched to ignite the interest of elementary students, particularly 5th grade, in science, technology, engineering and math. The STARBASE program in Kansas is an official youth program of the U.S. Department of Defense. In some instances, community support from individuals, corporations and foundations is acceptable.

STARBASE has worked with more than 75,900 Kansas children, improving their interest in the areas of math, science, engineering or technology as well as instilling a sense of pride and personal accomplishment.

The Kansas STARBASE program has the most academy sites in the U.S. There are academy sites in Wichita, Topeka, Salina, Kansas City and Manhattan. Since 2010 Kansas STARBASE has partnered with Fort Hays State University to offer STARBASE summer academies in Hays.

In 2016, STARBASE served 8,051 Kansas students. A record year for students attending STARBASE.

Kansas STARBASE has received nearly \$53,657 in grants and donations to supplement the federal funding. Approximately 295 Guard members volunteered almost 5,425 hours to the STARBASE program.



Students attending the Kansas STARBASE academy in Topeka wait their turn to launch their rockets from the grounds of the 190th Air Refueling Wing in Topeka the afternoon of Oct. 28

State Partnership Program

Located in Topeka

Kansas and Armenia have worked together in the State Partnership Program for 13 years. In 2016, Kansas continued its efforts in Armenia in the areas of noncommissioned officer development, Peacekeeping Brigade, mobile medical capability, and civil/military emergency planning.

The military cooperation events the Kansas National Guard operates with the Armenian military are designed to augment Armenia's capabilities and interoperability with United States and NATO forces. These events also allow Kansas Guardsmen to create and cultivate significant and enduring personal and professional connections and friendships.

With assistance from Kansas Army National Guard, the Armenian 12th Peacekeeping Brigade continued to develop their NATO Observational Capabilities Concept capabilities. In April, the team participated in the Saber Junction 16 exercise, where the Armenian forces demonstrated their ability to operate with NATO-led forces in a practical exercise that simulated the field conditions of a NATO mission.



Soldiers from the Armenian Peacekeeping Brigade join with Guardsmen of the 772nd Engineer Company for a brief awards ceremony during an annual training exercise at Fort Riley in August.

More than 30 medical personnel from the 184th Intelligence Wing Medical Group integrated into hospitals in the Armenian cities of Gavar and Hrazdan for two weeks, providing medical assistance and expertise to the staff.

Maj. Gen. Lee Tafarielli traveled to Armenia in September to participate in the 25th anniversary of Armenia's independence.

During August, Kansas hosted an Armenian Army platoon from the 12th Peacekeeping Brigade during the 891st Engineering Brigade's annual training at Fort Riley. The engagement allowed the Armenian soldiers

to observe the engineers' training and participate alongside Kansas National Guard noncommissioned officers while receiving feedback on their use of the Armenian NCO Corps.

A team of Kansas National Guard medics assisted the Armenians in evaluating the teaching tools, techniques, and principles used to teach Armenian Army medics. This assistance reinforced skills learned by the Armenian instructors when Kansas National Guard medics visited last year.

The Kansas National Guard Civil 73rd Support Team worked with Armenia's Ministry of Emergency Services to familiarize them with CST training methods relating to chemical, biological, radioactive, and nuclear threats, enhancing the Armenians' ability to identify and detect threats, which will increase their interoperability with NATO and better prepare them for a possible CBRN event.

Advanced Turbine Engine Army Maintenance

Located at Fort Riley

Mission: The ATEAM specializes in the rebuild of fully warranted (five years/1,400 hours), Air Gas Turbine 1500 M1 Abrams tank engine. The ATEAM also rebuilds the X1100-3B cross-drive tank transmission and all related components, exceeding National Maintenance Work Requirement standards. The annual payroll is \$4.9 million. The fiscal year 2016 repair parts budget is \$9.1 million.

The ATEAM currently employs 60 federal employees and maintains 2,473 lines of repair parts. The ATEAM is the only maintenance facility in Kansas that employs personnel as Title 32 federal technicians from both the Kansas Army Guard and Air National Guard.

The ATEAM's customers include the National Guard Bureau and the Tank-Automotive and Armaments Command. In fiscal year 2016, the ATEAM completed five Total Integrated Engine Revitalization Condition-based Overhauls and three X1100 transmissions for NGB.

The ATEAM supports the U.S. Army's Tank Automotive Command Foreign Military Sales Program by rebuilding M1A2S Abrams Main Battle Tank engines and transmissions for the Kingdom of Saudi Arabia.

ATEAM supported 10 tank state field training events and one National Training Center rotation with on-site support.

Great Plains Joint Training Center

Located in Salina

The Great Plains Joint Training Center combines assets from the Kansas Army and Air National Guard, and the Kansas Division of Emergency Management that synchronizes public safety and military training for operational missions. GPJTC supports these assets to give Department of Defense, governmental organizations and non governmental organizations an opportunity to operate in a joint environment, and facilitate emergency response and combined air-land combat maneuvers and exercises.

The GPJTC is comprised of the Kansas Army National Guard Training Center, Kansas Regional Training Institute, Smoky Hill Range Complex and Crisis City. Brig. Gen. Anthony Mohatt is the GPJTC commander. Lt. Col. Willy Pegues is the executive officer. Command Sgt. Maj. Gregory Kober is the operation noncommissioned officer in charge.

The GPJTC is the backbone of the Kansas Army National Guard's ability to conduct pre-mobilization deployment overseas, keeping Kansas Guardsmen in the community during vital training rather than outside the state.

GPJTC is one of 10 regional chemical, biological, radiological, nuclear and high-yield explosives training centers in the United States. This provides training opportunities previously unavailable within the state for all areas of hazardous material specialties.

The Smoky Hill Air National Guard Range complex has approximately 34,000 acres for combined arms training. This allows active duty and reserve component military organizations to train jointly in a realistic environment that combines ground and air assets in operational training in a way that is possible at only a few sites throughout the United States. Smoky Hill is the largest Air National Guard weapons range in the nation, encompassing 54 square miles of training space with more than 115 tactical target sets and an electronic warfare site. The range has access to four million acres of restricted airspace.

GPJTC has formed a partnership with Kansas State University's Applied Aviation Research Center to develop an unmanned aircraft system capability for the state. KSU has numerous certificates of authorization from the Federal Aviation Administration to fly unmanned aircraft systems within Class D airspace. The authorization allows the program, based at the Salina Municipal Airport, to operate in the national airspace system.

Kansas National Guard

Joint Forces Headquarters Kansas

Located in Topeka

The Kansas National Guard Joint Forces Headquarters exercises command and/or control over all assigned, attached or operationally aligned forces as a standing Joint Task Force within the geographic confines of the state. The JFHQ provides situational awareness for developing or ongoing emergencies and activities to federal and state authority. The JFHQ provides trained and equipped forces and capabilities to all 15 Emergency Support Functions as identified in the Kansas Response Plan. In this capacity, the Kansas National Guard serves in a supporting role to the local incident commander.

The Adjutant General – Maj. Gen. Lee Tafarielli

As adjutant general, Maj. Gen. Lee Tafarielli oversees the activities of the Adjutant General's Department, including providing personnel administration and training guidance for more than 7,300 soldiers and airmen in the Kansas Army and Air National Guard.

As the director of the Kansas Division of Emergency Management, a division of the department, he guides a professional core of personnel that prepare for and respond to disasters. In addition to part-time soldiers and airmen, the department includes about 2,300 full-time state and federal employees. Additionally, the 105 county emergency managers and their staffs receive guidance and training through the department.

Tafarielli is also director of Kansas Homeland Security, where he works to ensure security in the state is a top priority. For budgetary and administrative purposes, he is responsible for the Civil Air Patrol.



Chief of Joint Staff – Col. Roger Murdock

The chief of the Joint Staff is responsible for the integration of the Kansas Army and Air National Guard forces for homeland security missions and for organizing, training, equipping and deploying National Guard forces to support a local incident commander in a disaster response.

The chief serves as the commander, Joint Task Force-Kansas, for National Guard forces responding to events within the state of Kansas. The chief will also serve as the Title 10/Title 32 Dual Status commander in the event missions by federal forces are required within the state. Other duties include:

- Coordinates all Joint Staff programs in Kansas relating to Homeland Security. This includes the state's quick/rapid reaction forces, Civil Support Team and other National Guard emergency response forces that respond to requests from the governor or local officials to situations ranging from local to statewide contingencies or threats. These responses include natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.
- Supervises daily operations and activities of Army and Air elements of the Joint Forces Headquarters Kansas staff.
- Provides direction and oversight of all Joint Staff training and exercise planning.



Command Chief Warrant Officer – Chief Warrant Officer 5 Michael Smith

The command chief warrant officer is responsible to the adjutant general as the advisor on all policy and personnel matters as they relate to warrant officer education, career management and warrant officer recruiting. The command chief reports directly to the adjutant general and is the liaison for warrant officer issues between the state and National Guard Bureau and the active Army warrant officer branch, as well as associated warrant officer schools. The command chief is a member of the Warrant Officer Advisory Committee at the national level, which acts as an advisory group to the chief and director of the National Guard Bureau.



State Command Senior Enlisted Leader – Command Chief Master Sgt. James Brown

Command Chief Master Sgt. James Brown is the command senior enlisted leader for the Kansas National Guard and, as such, manages the enlisted force and represents their interests at all levels of local and state government and to the Kansas public. He serves as the personal advisor to the Kansas adjutant general on all issues regarding the professional development, readiness, training, utilization, health, morale, and welfare of the nearly 6,500 enlisted members of the Kansas Army and Air National Guard.

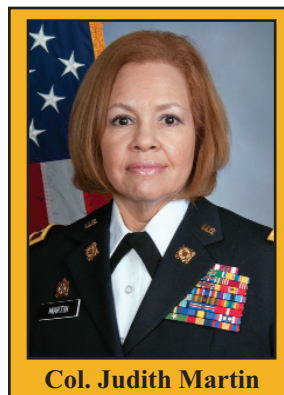


Joint Forces Headquarters J-1, Directorate of Manpower and Personnel – Col. Judith Martin

Principal staff officer and primary advisor to the adjutant general, senior commanders and staff on all matters pertaining to the development, interpretation, integration and implementation of joint human resources programs for all Kansas National Guard members and their families.

Ensures all manpower and personnel programs and systems are effectively managed and administered for Army and Air National Guard service members and non dual-status federal civilians.

Areas of responsibilities include military and human resource management supporting statewide personnel accountability, recruiting and retention, equal opportunity, officer and enlisted career management, individual and family readiness, service member and family support services and funeral honors.



Joint Forces Headquarters J-2, Intelligence Directorate – Col. Chris Stratmann

Responsible for providing the adjutant general and other senior state leaders with intelligence assessments designed to maintain situational awareness and to assist in the planning and decision-making process as it pertains to homeland security and anti-terrorism/ force protection issues. Classified and unclassified intelligence products are produced at both the strategic and operational level.

Manages the intelligence sharing capabilities within state level joint force operations by determining intelligence objectives and evaluating information requirements.

Primary focus is given to foreign threat assessment and analysis. Other areas of specific focus include support to the Kansas Intelligence Fusion Center, the State's Partnership Program with Armenia, and Military Assistance to Civil Authorities missions. The J2 is also the primary Intelligence Oversight Advisor within the Kansas National Guard.

Serves as a channel of communication between the adjutant general, National Guard Bureau, and Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense, the Kansas National Guard and the state of Kansas.



Joint Forces Headquarters J-3/5/7, Operations Directorate; Directorate of Strategic Plans, Policy and International Affairs; Joint Education, Training and Exercises – Col. Dave Johnson

Responsible for planning, coordinating, organizational development and integrating JFHQ operations, including the operation of the Joint Operations Center of the JFHQ.

Ensures readiness by providing management and synchronization of actions in a variety of functional programs for the directorate. He serves as the primary for the formulation of plans, policies and programming and budgeting data pertaining to current operations.

Manages the state mobilization readiness and state aviation operations and performs long term planning and organizational development necessary to accomplish functions essential to state National Guard joint operations, training and readiness missions.

The Directorate of Strategic Plans, Policy and International Affairs is responsible for strategic planning and policy development. Responsibilities include exploring projected threats, opportu-



nities and trends; assisting the adjutant general in developing the department's long-range goals; developing future military and civil support strategies; drafting the agency's Strategic Plan; and coordinating a state partnership with Armenia under the national State Partnership Program for International Affairs.

The Directorate of Joint Education, Training and Exercises is responsible for managing joint training and exercises. Responsibilities include planning and conducting training for the Joint Staff; managing statewide joint education programs; developing and coordinating interstate civil support exercises; tracking domestic operations training; and managing the Joint Training Information Management System.

Joint Forces Headquarters J-4, Logistics Directorate - Col. Tony Divish

Principal staff officer and primary advisor to the adjutant general, senior commanders and staff on all matters pertaining to the development, interpretation, integration and implementation of joint logistics for all Kansas National Guard units.

Identifies and coordinates supplies, services, transportation and maintenance support for the Kansas National Guard and state emergency management joint operations.

Provides proficient technical and tactical liaison officers to the Joint Operations Center and the State Emergency Operations Center. Manages around-the-clock defense movement coordination, available operational and maintenance funds, equipment and supply acquisition, automated logistics systems and inventory management.

Provides logistical support to the joint reception, staging, onward movement and integration of security and support elements into the Joint Operations Area. Provides flexible and responsive sustainment to the force for the duration of operational requirements. Integrates the latest Standard Tactical Automated Management Information Systems to augment combat service support functional areas. Provides logistical planning and sustainment requirements for maintaining and supporting equipment for elements of both the Army and Air National Guard



Col. Tony Divish

Joint Forces Headquarters J-6, Director of Command, Control, Communication and Computers - Col. Chris Stratmann

Establishes policies/procedures, provides advice and makes recommendations on J-6 matters to the adjutant general and director of the Joint Staff for supporting joint military, major subordinate command, interagency and Joint Forces Headquarters information sharing for the homeland security and domestic response missions. Develops Joint Forces Headquarters information technology strategy, including programs in the Kansas Army and Air National Guard for incorporation and use in a shared environment for domestic and homeland security response.

Responsible for all matters pertaining to command, control, communication and computer systems that support the primary functions involving the collection, transportation, processing, dissemination and protection of information. These systems include both the communications and computer systems required to implement the state command and control process and are the information exchange and decision support subsystems within the state's total force Command and Control Support System.



Col. Chris Stratmann

Joint Forces Headquarters J-8, Director of Force Structure, Resources and Assessment - Col. Barry Thomas

Provides guidance, policy and direction for internal review, data processing, comptroller, supply and services, purchasing and contracting and property management. The J-8 provides joint strategic resource planning, capabilities-based planning and analysis and overall program requirements analysis and validation.

Provides resource management oversight, guidance, policy, procedures, performance metrics and operational contracting. Ensures federal oversight and accountability programs are in place and functioning properly to safeguard all federal funds, property, and real property issued to, under the control of or managed by the Kansas National Guard.



Col. Barry Thomas

Joint Offices

These offices support Army and Air Guard operations.

Directorate of Public Works

Located in Topeka

The Kansas National Guard operates in 315 buildings across the state, encompassing 4 million square feet, on 42,516 acres of grounds, including an 8,775-acre bombing range in Salina.

The Directorate of Public Works coordinates all Kansas National Guard facility operations and maintenance, provides a central point of advice for critical current and future decisions as it relates to Kansas National Guard infrastructure.

The directorate supports the Kansas Army National Guard Construction Facility Management Office, the Kansas Air National Guard 190th Air Refueling Wing's, and 184th Intelligence Wing Civil Engineering offices. The directorate also provides coordination with military engineering commanders in the planning of soldier and airman construction and training projects. The directorate also engages with nonmilitary Kansas municipal and state entities to identify and plan mutually beneficial partnership projects.

Strategic Planning

The major strategic planning effort in 2016 was the continued relocation effort of the Joint Forces Headquarters to Forbes Field Air National Guard Base, Topeka. The move was accomplished through a series of complex planning and funding strategies that include sustainment, restoration, and modernization construction projects and at least one military construction project.

Energy Program

The Energy Program participated in several new programs in fiscal year 2016, fostering new partnerships, initiating comprehensive planning documents and accessing different funding avenues.

New energy efficient technologies were researched, such as low power factor correction devices, boiler-delay technology, tubular light-emitting diode lamps and other systems with the intent to implement in fiscal years 2017 and 2018. Products providing sound reduction results were continued, as were renewable solar-transpired collectors and geothermal ground source heat pump systems, interior/exterior/perimeter LED technology and high-efficiency heating, ventilation and air conditioning upgrades. Advanced Metering and Direct-Digital Controls Automation Systems were installed with the intent to have collaborating advanced metering and building automation systems statewide.

Water conservation efforts included a new water irrigation suspense policy letter and implementation of xeriscaping in high traffic/visibility areas. Efforts of a two-year utility rate-restructuring plan were signed, along with the jump start of two energy and water masterplans.

This is the first year that the Kansas National Guard participated in a demand response energy program. The energy manager negotiated with Westar Energy, Inc., the main electric provider for the state, and entered into a new demand response program tailored for the Kansas National Guard. The KSNG signed 13 facilities, saving \$103,000 annually. More sites are expected to be signed with a potential savings of \$44,199 for the Kansas National Guard. Anticipated new construction in fiscal years 2017 and 2018 at Fort Leavenworth will lead to additional savings.

Joint Troop Projects

This program, in its third year, was built upon the successes of 2014. Soldiers and airmen assisted in defining the scopes of work at various facilities across the state. Soldiers and Airmen were responsible for creating materials lists, planning joint projects, and executing construction operations for 2016 and beyond. The 891st Engineering Battalion performed numerous horizontal and vertical projects at Salina, Junction City, Fort Riley, Topeka, and Kansas City.

Construction and Sustainment

The Construction Facility Management Office allocated approximately \$8.6 million for construction projects in fiscal year 2016. These projects include roof replacements, interior repairs and upgrades, pavement repairs, utility upgrades, and interior renovations funded by a mix of federal and state dollars. The construction branch has approximately 177 ongoing projects statewide in the planning, designing or construction phase. Nine are from 2013 - 2014 and are being completed. The largest project, the 35th Infantry Division Headquarters at Fort Leavenworth, is currently in the design phase and is expected to receive construction funding in fiscal year 2017. The CFMO generally manages approximately \$20 million annually to maintain, provide real property services, design and execute construction projects for Army facilities statewide.

Environmental Program

The Kansas Army National Guard Environmental Performance Assessment System is a mandatory requirement as per Army Regulation 200-1 and Executive Order 13693. External assessments are conducted every three years to assess compliance with federal, state, and local environmental regulations and DoD and Army regulations. Twenty-nine KSARNG facilities were selected for this EPAS, which included armories, shops and other facilities across the state.

The Natural Resource Program completed a bat acoustical and mist netting survey this past summer for the Northern Long Eared Bat. This coming year several natural resource projects will be completed to implement the Integrated Natural Resource Management Plan at the Great Plains Joint Training Center in Salina.

Geospatial Information Systems

The directorate's Geospatial Information System program is now fully migrated and engaged in Spatial Data Standards for Facilities, Infrastructure, and Environment, version 3.1. With the new geodatabase schema, an interactive map is available which consists of layers related to facilities, environmental, and range program.

2016 was also the first year to implement repository database and layer concept for GIS. So far, GIS branch compiled and converted ACAD floorplans for 35 percent of all buildings maintained by the Kansas Army National Guard and 100 percent is projected to be accomplished by the end of 2017. Geodata related to the military range program and environmentally hazardous materials are also being added to the GIS data repository.

Work Order System

Adoption of a new uniform statewide facilities work order system for Army facility assets was implemented Oct. 1, 2014. This system provides a single consolidated data set for the Adjutant General's use in order to prioritize federal and state general funds to highest need areas. During fiscal year 2016, the CFMO facilities branch completed approximately 14,000 work orders.

Federal Human Resources Office

Located in Topeka

Mission: To provide the full range of personnel support to 1,742 full-time federal employees of the Kansas Army and Air National Guard within the Adjutant General's Department.

The Human Resource Office supports Army and Air National Guard personnel and functions, and administer two personnel programs/systems -- Active Guard Reserve personnel and the technician program.

Responsibilities include providing guidance and oversight in hiring, staffing, employee entitlements, employee benefits, man-power, labor relations, technician and Active Guard Reserve training, and position classification. Also responsible for the management of the Army National Guard budget that supports; technician pay, travel, training, awards, and Active Guard Reserve travel. The office also supervises the Occupational Health Office, which oversees physical and nutritional fitness of the force;

During this fiscal year, the Human Resources Office processed more than 2,490 personnel actions.

Inspector General

Located in Topeka

The inspector general serves as an extension of the adjutant general by providing him with an independent and impartial assessment of the readiness, morale, welfare and discipline of the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct, as well as explains Army and Air Force systems, procedures and processes as they relate to issues.

The IG provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of soldiers, airmen, family members, federal civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases relating to Army and Air Guard activities.

The IG conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, chief of the National Guard Bureau and the services inspectors general.

Chaplain Office

Located in Topeka

Mission: Provide religious support and compassionate care strengthening the readiness and relevance of the Kansas National Guard across the full spectrum of operations. Assist the state adjutant general in ensuring the right of free exercise of religion. Provide spiritual, moral, and ethical leadership to the Kansas National Guard through a focus on people, accountability, readiness and communication.

Chaplain corps personnel organize quality of life programs that deal with the unique stresses and issues of military life for National Guard personnel and their families. These programs build personal and relational resiliency across the force. Chaplains also provide spiritual care, religious support, and confidential counseling to military personnel in a plural setting.

Safety Office

Located in Topeka

Mission: To serve as the adjutant general or commander's advisor in all safety matters and to collaborate with appropriate offices to ensure that all applicable programs, functional areas and systems are operating as required by regulation. Provide safety resources to the Kansas National Guard, providing safety training, safety initiatives and safety incentives to promote safety awareness and accident prevention. Provide an active safety inspection program for all of the KSNG facilities. Identify accident trends for the technician work force and military members of the KSNG.

Safety continues to be a key focus for the KSNG to conserve valuable human and equipment resources while continuing to support the Global War on Terrorism, Homeland Defense and domestic emergency operations. The Safety Office supports the KSNG full-time employees and unit personnel with safety training and program regulatory guidance to support their mission. By identifying accident trends, the Safety Office enhances the leadership's ability to mitigate hazards associated with their mission. The office continues to have an active inspection program to ensure the public's safety for all our facilities across the state. The Safety Office supports unit safety requirements and initiatives throughout the state. This proactive approach enhances the ability of the KSNG to accomplish their state and federal mission.

United States Property and Fiscal Office

Located in Topeka

Mission: The United States Property and Fiscal Office receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations. The USPFO is responsible for \$2.69 billion in assets used by the Adjutant General's Department.

The USPFO provides accounting and budget management services for program coordinators to ensure agency objectives are completed within appropriation and fund limitations. The USPFO administers cooperative funding agreements between the National Guard Bureau and the Adjutant General's Department in support of the Kansas National Guard. The USPFO makes returns and reports on federal funds and property as directed by the chief of the National Guard Bureau and the appropriate service secretary.

Service Member and Dependent Support Team

Located in Topeka

As a section under the Directorate of Personnel and Manpower, the Service Member and Dependent Support Team provides support services, training and assistance to service members, their dependents and veterans to help with their well-being and quality of life.

Support programs include the State Family Program Office, Yellow Ribbon Program, Employer Support of the Guard and Reserve, Sexual Assault Response Coordinator, Victim's Advocate, Resiliency Program, Tri-West Representative, DEERS Office, Survivor Outreach Services, Suicide Prevention Program, Alcohol/Drug and Prevention Program, Youth Development, Family Assistance, Family Readiness, Military One Source, Transition Assistance, Airman and Family Readiness Program Manager, and Air Wing Integrator.

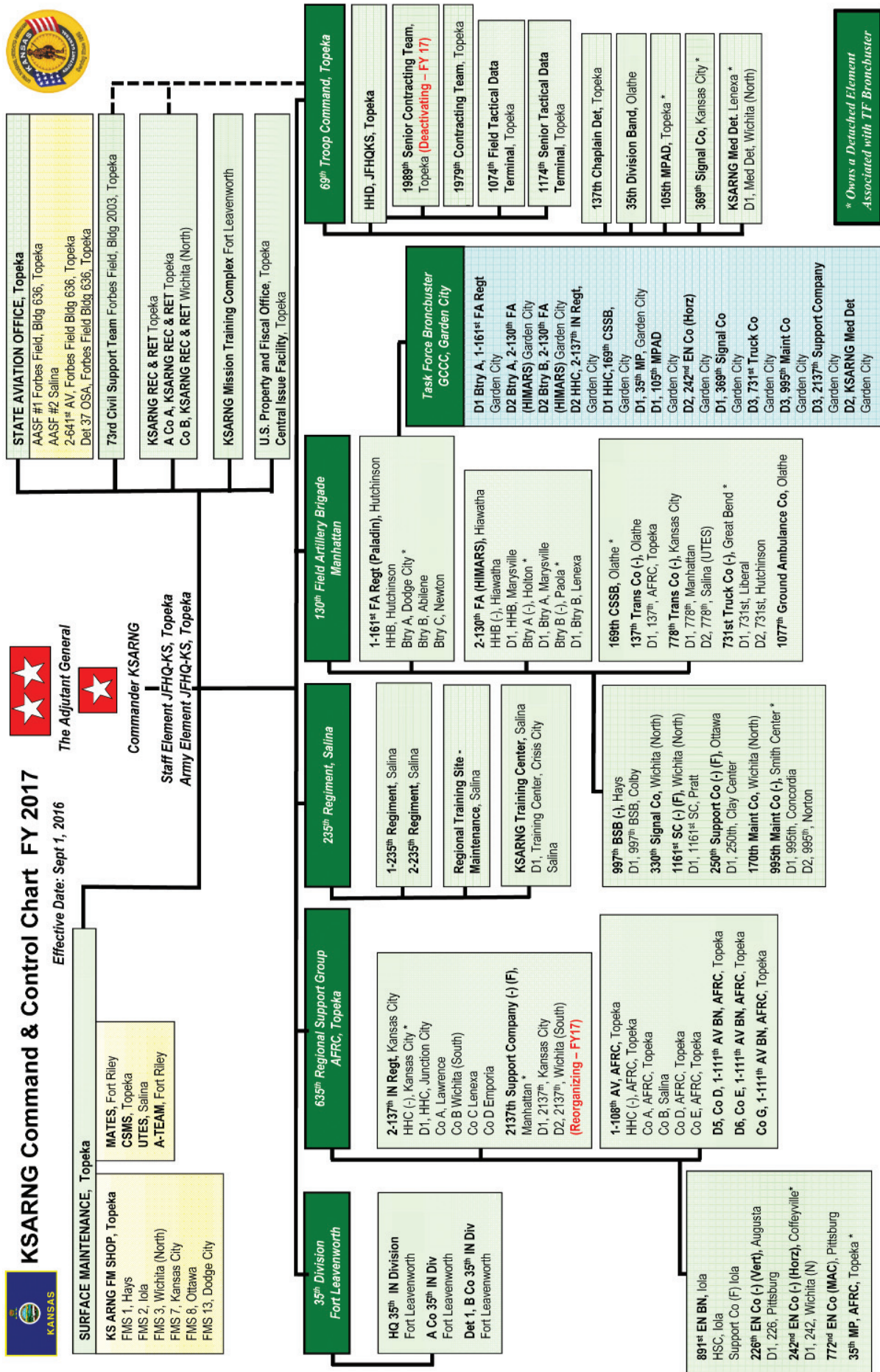
Duties and support services to service members, their dependents and veterans include a variety of assistance ranging from crisis intervention, employment, community outreach, ID cards, youth support, mobilization support, training, education, life skills, survivor support, drug testing, drug and suicide education, Veterans Administration support, victim support and reporting, and other resources and referrals.



Soldiers of the 35th Military Police Company advance toward a building at the urban training area at Fort Riley during an annual training exercise.



Soldiers of Company A, 2nd Combined Arms Battalion, 137th Infantry Regiment, conduct defensive operations during a multi-echelon integrated brigade training exercise at Fort Hood, Texas, in June.



Kansas Army National Guard

Joint Forces Headquarters Kansas - Land Component

Headquarters in Topeka

Brig. Gen. Anthony Mohatt, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.

Col. Matt Oleen is the deputy chief of staff - Joint Forces Headquarters Kansas - Land Component. Command Sgt. Maj. Harold Whitley is the senior enlisted leader - Joint Forces Headquarters Kansas - Land Component.

The Kansas Army National Guard is a military organization of more than 5,000 authorized soldiers within Kansas. Headquartered at Forbes Field, Topeka, it has 38 armories and seven field maintenance shops, plus additional training and logistical support facilities throughout the state.

The Kansas Army National Guard has four brigade-level commands – 635th Regional Support Group, 69th Troop Command, 130th Field Artillery Brigade and 235th Regiment – and is the host state for the 35th Infantry Division.

JFHQKS oversees fiscal, maintenance, training, supply and repair facilities, including the United States Property and Fiscal Office, Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Readiness Sustainment Maintenance Site, Combined Support Maintenance Shop and two Army Aviation Support Facilities.



**Brig. Gen.
Anthony Mohatt**



Col. Matt Oleen



**Command Sgt. Maj.
Harold Whitley**



Brig. Gen. Anthony Mohatt (left) accepts the command flag of the Kansas Army National Guard from Maj. Gen. Lee Tafari, the adjutant general, during a change of command ceremony Aug. 6. Mohatt succeeded Brig. Gen. Robert Windham (right), who retired in November after 39 years of military service.

35th Infantry Division

Headquarters at Fort Leavenworth

Mission: The mission of the 35th Infantry Division is to mobilize and deploy to a theater of operations and conduct operations in a combined or joint environment, supporting national command objectives. The division conducts military and civil support operations, including support and stability operations in an overseas environment or upon activation within the United States in support of federal and state agencies.

The 35th Infantry Division enjoys a training alignment with the 33rd Infantry Brigade, Illinois; 45th Infantry Brigade, Oklahoma; 48th Infantry Brigade, Georgia; 67th Battlefield Surveillance Brigade Nebraska; 142nd Fires Brigade, Arkansas; 35th Aviation Brigade, Missouri; and 110th Maneuver Enhancement Brigade, Missouri.

Division commander: Maj. Gen. Victor J. Braden

Deputy commanding generals: Col. John W. Rueger, Kansas, and Col. Jeffrey P. Van, Missouri

Senior noncommissioned officer: Command Sgt. Maj. Timothy R. Newton

2016 Highlights:

- The 35th Infantry Division Headquarters received notification for a deployment to the Persian Gulf and Levant regions. Approximately 500 National Guard Soldiers from Kansas and Missouri will be activated to enhance ongoing theatre security operations in support of Operation Spartan Shield, beginning in mid-2017. This is the first time the Division Headquarters has been tasked as an entire unit since World War II.
- Participated in Warfighter 16-05 in conjunction with 1st Cavalry Division.
- Assisted 48th Infantry Brigade Combat Team by providing a higher command for their brigade-level warfighter exercise.
- Won the Army Award for Maintenance Excellence at the Regional level in August and at the National Guard Bureau level in September. The unit is currently preparing for the national-level competition.
- Continued building a partnership with 1st Infantry Division to support Total Army Integration
- Provided observer controller/trainer support to help 1st ID prepare for Warfighter 16-04. In turn, 1st ID provided ob-



Guardsmen with the 35th Infantry Division roll out a portable light tower in preparation for a large-scale warfighter exercise.



Soldiers of the 35th Infantry Division set up a large pop-up tent to be used as part of the command and control center for a large-scale warfighter exercise.

635th Regional Support Group

Headquarters in Topeka

Mission: On order, the Regional Support Group deploys to provide contingency and expeditionary base operations support to the designated joint force commander. The RSG also provides mission command and the management of reception, staging, onward movement, and integration of supporting forces during homeland security, homeland defense, and civil support missions, and conducts domestic support operations in support of state and federal agencies.

Brigade commander: Col. Barry Manley

Senior noncommissioned officer: Command Sgt. Maj. Greg Kober

Subordinate Battalions:

- 1st Battalion, 108th Aviation
- 2nd Combined Arms Battalion, 137th Infantry Regiment
- 891st Engineer Battalion

2016 Highlights:

- The 635th RSG participated in Golden Coyote 2016 at Camp Rapid, South Dakota. Golden Coyote 2016 covered the entire Black Hills region, spanning five separate forward operating bases in South Dakota and associated training at Camp Guernsey, Wyoming. The 635th RSG provided theater opening capability for the exercise this year, including providing Joint Reception, Staging, and Onward Movement, processing over 2,000 participants. Once all personnel successfully in-processed, the mission of the 635th transitioned to joint command and control for sustainment operations. This included mission command of the humanitarian assistance logging and wood cutting mission for the Native American reservations.

1st Battalion, 108th Aviation Regiment

Headquarters in Topeka

Mission: Alert, mobilize and deploy to wartime theater of operations and conduct air assault and air movement operations as an integrated member of a combat aviation brigade. Retain our trained soldiers and recruit new ones. On order, conduct domestic operations in support of both federal and state agencies.

Battalion commander: Lt. Col. John A. McGrann

Senior noncommissioned officer: Command Sgt. Major Ricky W. Baldwin

- For the first time since 1994, the 108th fielded a new helicopter, the UH-60M, the latest and most advanced version of the Army's Black Hawk helicopter. Throughout 2016, the battalion sent pilots, crew chiefs, and mechanics to military courses specifically designed to teach them how to fly and maintain the new aircraft.
- The battalion completed aerial door gunnery, which allows all assigned crew chiefs to shoot a fully automatic M-240H machine gun from a flying helicopter under day and night vision goggle conditions.



A Kansas Army National Guard Black Hawk helicopter dumps water on a hot spot of the Anderson Creek Fire in south central Kansas March 26. The fire burned more than 345,000 acres in the state.

- In June, the unit conducted its two-week annual training. The unit was able to complete multiple training events, including air assault, air movement, vehicle driver's training, day and night aircraft refueling operations, and aircraft/ground maintenance.
- Company G, 2nd Battalion, 135th Aviation Regiment, transitioned from a six-ship medevac company, to a nine-ship medevac company designated as Company G, 1st Battalion, 111th Aviation.
- The detachments of 2nd Battalion, 211th Aviation conducted several training events with the 108th. During annual training, Company C completed multiple medical evacuation training events including live-hoist operations. In 2017, Company C will become part of Company G, 1-111th Aviation.

2nd Combined Arms Battalion, 137th Infantry Regiment

Headquarters in Kansas City, Kansas

Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat, and counterattack. Units operate the M2A2 Bradley Fighting Vehicles and the M1A2 Abrams tank.

Battalion commander: Lt. Col. Jason P. Nelson

Senior noncommissioned officer: Command Sgt. Maj. Dwane S. Clifford

The M2A2 Bradley is capable of achieving 35 mph with a range of 265 miles. It is equipped with a laser range finder, stabilized gun, thermal optics, 25 mm M242 chain gun, TOW missile launcher, digital communications, and the 7.62 mm M240C coaxial machine gun.

The M1A2 Abrams is capable of achieving 42 mph and climbing vertical obstacles 49 inches high. It is equipped with a laser rangefinder, stabilized gun, digital communications, and long-range thermal optics. Its 120 mm main gun can fire a projectile a distance of 3,500 meters.

2016 Highlights

- Bradley and Abrams crews completed crew level day and night gunnery qualification in April. The infantry companies successfully completed a squad live-fire exercise conducted at Fort Riley.
- Participated in the Multi-Echelon Brigade Training exercise in June as a part of the 155th Armored Brigade Combat Team at Fort Hood, Texas. Training included platoon level gunnery qualification and platoon validation on evaluated tactical tasks.



An Abrams tank crew from the 2nd Combined Arms Battalion, 137th Infantry Regiment conducts live fire training at Fort Hood, Texas, in June.

891st Engineer Battalion

Headquarters in Iola

Mission: 891st Engineer Battalion trains to increase the combat effectiveness of the support brigades at division and corps level by accomplishing mobility, survivability and general engineering tasks. Provides command and control of three to five assigned engineer companies and one forward support company to provide mobility in support of force application or focused logistics. On order, conducts stability and support operations in support of federal missions and provide Military Assistance to Civil Authorities for state and local missions.

Battalion commander: Lt. Col. Kenneth Weishaar

Senior noncommissioned officer: Command Sgt. Maj. Jared Worley

2016 Highlights:

- Annual training was held July 29 -Aug. 12 at Fort Riley. Soldiers of the 242nd Engineer Company supported various tasks, including clearing 90 acres of training area, grading and compacting a forward landing strip, repairing a main supply route, and constructing an all-terrain vehicle trail. They also sent a team to Salina to build a forward arming and refueling point at the Great Plains Training Center and worked with the 226th Engineer Company to rebuild the motor vehicle storage compound at the Junction City armory.
- The 226th Engineer Company performed electrical and plumbing repair missions and constructed a bleacher enclosure at the Douthit Range Complex on Fort Riley. They also made repairs on the Kansas City National Guard Armory and constructed new concrete display pads and office space at the National Guard Museum in Topeka.
- Soldiers of the Headquarters and Headquarters Company conducted such tasks as military operations on urban terrain, medical training, Standard Integrated Command Post System training, and staff support. The Forward Support Company provided sustainment support for the engineer missions including supplying meals and fuel support.
- The 35th Military Police Company held its annual training June 5-19 at Fort Riley, working through real-world scenarios. They also trained with the Soldiers of Company G, 2nd Battalion, 135th Medical Evacuation Company. On Sept. 17-18, the 35th MPs conducted civil disturbance training with Airmen from the 190th Air Refueling Wing and 184th Intelligence Wing Security Forces.

130th Field Artillery Brigade

Headquarters in Manhattan

Mission: To plan, prepare, execute and assess combined arms operations to provide close support and precision strike for Joint Forces Headquarters Kansas; corps, division, and brigade combat teams; and support brigades employing joint and organic fires and capabilities to support commanders' operational and tactical objectives.

Brigade commander: Col. Thomas Burke

Senior noncommissioned officer: Command Sgt. Maj. Brian Anderson

Subordinate Battalions:

- 1st Battalion, 161st Field Artillery
- 2nd Battalion, 130th Field Artillery
- 169th Combat Sustainment Support Battalion
- 997th Brigade Support Battalion

2016 Highlights

- Annual training was conducted in June at Fort Riley where the new Mission Command System equipment was fielded. The brigade headquarters conducted MCS Integration Events level I and II and completed a multi-component live fire exercise. The MCS equipment is fundamental to synchronizing communications and fire control with all higher and lower echelons to perform their war-time mission.
- Conducted a brigade change of command ceremony in September with incoming commander Col. Thomas Burke and outgoing commander Col. John Rueger.

1st Battalion, 161st Field Artillery

Headquarters in Hutchinson

To provide mission command and deliver artillery fire in support of the 130th Field Artillery Brigade using the M109A6 self-propelled 155mm Paladin howitzer. On order, the battalion assumes Ready Reaction Force responsibilities to mobilize and deploy within 24-36 hours to provide site security, presence patrols, force protection, establish roadblocks, and control civil disturbances. Maintain personnel, equipment and operational readiness in support of foreign contingencies.



Gun crews assist each other in “punching” the tubes of an M109A6 Paladin after live fire during annual training with Battery B, 1st Battalion, 161st Field Artillery.

Battalion commander: Maj. Shawn Miller

Senior noncommissioned officer: Command Sgt. Maj. Michael Haeffele

2016 Highlights

- Annual training was conducted at Fort Riley, June 4-18. The howitzer crew members of Batteries A, B and C completed 95 fire missions, safely firing more than 900 high-explosive projectiles.
- During the year, Headquarters and Headquarters Battery qualified 45 combat life savers.
- The battalion conducted several armory open house events during the year and supported a number of other community events such as the Kansas State Fair in Hutchinson, the annual Dodge City Days Parade and Rodeo, the Harvey County Fair, and Flour Power and Central Kansas Free Fair at the Abilene fairgrounds.

2nd Battalion, 130th Field Artillery

Headquarters in Hiawatha

Mission: Provide command, control, and administrative supervision of and service support for organic and attached field artillery units. On order, the battalion provides timely and effective civil support as directed by the governor of Kansas in times of natural disaster or emergency.

The battalion uses the M142 High Mobility Artillery Rocket System to deliver rockets to a range of 120 kilometers and missiles to a range of 300 kilometers. The HIMARS is also able to fire all multiple launch rocket system munitions, including guided munitions. HIMARS is transportable by C-130 aircraft and can be deployed faster with more ease into areas previously inaccessible to heavier launchers like the MLRS M-270.

Battalion commander: Lt. Col. Thomas Powers

Senior noncommissioned officer: Command Sgt. Maj. James Fenton

2016 Highlights

- The focus of the battalion in 2016 was to complete Field Artillery Table XV and achieve Battery Level Certification, reorganizing units to support two separate mobilizations, and providing a smooth transition into premobilization training. All this without losing on retention and recruiting efforts as well as readiness goals.
- In the month of January, all units in the battalion conducted Command Maintenance Evaluation Team inspections with all units receiving "First-Time-Go."
- In February, the battalion conducted a communication exercise to test and exercise the Battalion Digital Tactical Standard Operation Procedures. This training was crucial to the success of upcoming training events and annual training. Units of the battalion were able to communicate and process fire missions across northeast Kansas.
- In May, the battalion was asked to participate in a live fire testing of an Army Tactical Missile System at White Sands Missile Range, New Mexico. Also in May, the battalion supported 1st Infantry Division Artillery during their Division Artillery Readiness Training exercise. This is the first time that the battalion has supported the 1st Infantry Division in a training exercise.
- During annual training 2016, the battalion achieved one of the main training goals for the year, Battery Level Certification, FA Table XV. All batteries in the battalion were certified by the 1st Army Evaluation Team. The battalion also fired all allocated rockets in under two hours in the culminating live fire exercise. This was a new record for the battalion, beating the previous time by almost an hour.
- The battalion hosted the 11th annual Kansas Veterans' Memorial Fishing Tournament at Wolf Creek in May to honor Kansas Soldiers who died in the Global War on Terror.



A High Mobility Artillery Rocket System from the 2nd Battalion, 130th Field Artillery fires a missile downrange in support of the 1st Infantry Division Artillery Readiness Training in May 2016.

169th Combat Sustainment Support Battalion

Headquarters in Olathe

Mission: Provide command and control structure for assigned and/or attached units in order to support operational and tactical-level logistics by planning and managing sustainment and replenishment operations. On order, conducts Domestic Support Operations in support of state and federal agencies to protect life and property within Kansas.

Battalion commander: Lt. Col. Shae D. Weide

Senior noncommissioned officer: Command Sgt. Maj. Ronnie E. Brandt

2016 Highlights

- The 169th Combat Sustainment Support Battalion conducted a Military Decision Making Process exercise for annual training in July. Training consisted of an overview of the seven-step process for military decision-making in both tactical and garrison environments. Headquarters and Headquarters Company soldiers and staff then exercised the seven-step process during annual training. The headquarters maintenance section completed services on vehicles

while the food service section assisted in serving daily meals.

- 1077th Ground Ambulance Company assisted Johnson County Fire Department with their Community Emergency Response Team cumulative training exercise. During annual training, June 4-18, the 1077th conducted training on reacting to a natural disaster. In addition, the unit trained 29 Soldiers throughout the battalion on the duties of range noncommissioned officer in charge and officer in charge and 13 Soldiers recertified as combat lifesavers. The unit also conducted training on establishing casualty collection points, establishing security and through coordination with the 1st Battalion, 108th Aviation, calling in 9-lines and conducting medevac operations.
- The 778th Transportation Company conducted annual training June 4-18 at Fort Riley. The 778th licensed more than 50 Soldiers through the Heavy Equipment Transport Qualification Course. Thirty-two soldiers were certified in the Applied Suicide Intervention Skills Training/Ask, Care, Escort course. Soldiers also participated in various training lanes designed to refresh skills on squad and platoon level tasks while company leadership focused on the management of transportation operations. The maintenance section performed 17 services and four parts repairs totaling 1,702 man-hours during annual training.
- The 731st Transportation Company conducted annual training June 11-25 at Salina. The company prepared for the upcoming Command Maintenance Evaluation Team inspection. The unit also completed their yearly weapons qualification, a Soldier Readiness Processing, and convoy training. The unit also performed a number of haul missions around the state during the year.
- The 137th Transportation Company conducted annual training June 4-18 at Bluegrass Army Depot, Kentucky. Soldiers gained valuable experience in loading and hauling various types of cargo, such as live ammunition, grenades, 20-foot shipping containers, and 155 mm ammunition propellant. In all, the unit moved 309 pallets of live ammo and grenades, 324 shipping containers, and 136 pallets of propellant. In addition to annual training, the company received instruction on air medical evacuation operations during field training exercises in Salina. This training, in coordination with the 1st Battalion, 108th Aviation, served as a refresher course for Soldiers in the 137th Transportation Company as they were instructed on how to properly evaluate and transport casualties.

997th Brigade Support Battalion

Headquarters in Hays

Mission: To provide command and control of assigned and attached units, plan and manage logistics support to the 130th Field Artillery Brigade and supported maneuver battalions. On order, conduct domestic support operations for federal and state agencies to protect life and property within Kansas.

Battalion commander: Lt. Col. Erica Christie

Senior noncommissioned officer: Command Sgt. Maj. Craig Posch

2016 Highlights:

- The 997th Brigade Support Battalion conducted their activation ceremony on July 9 at Old Fort Hays.
- The 995th Support Maintenance Company provided ground support equipment maintenance to the 35th Infantry Division, 130th Field Artillery Brigade, the 891st Engineer Battalion, 35th Military Police Company, and Field Maintenance Shop #7 during annual training. They also provided electronic and armament maintenance and night vision goggle support to the Combined Support Maintenance Shop.
- The 170th Support Maintenance Company provided equipment, weapons, and night vision goggle maintenance support to the 891st Engineer Battalion, 35th Military Police Company, and Field Maintenance Shop #3 during annual training.
- The 250th Forward Support Company and 1161st Forward Support Company supported annual training for the 2nd Battalion, 130th Field Artillery and 1st Battalion, 161st Field Artillery at Fort Riley. They provided ammunition handling, and fuel support while conducting additional training on their core capabilities. The units also provided field feeding for 800 Soldiers.
- The 330th Brigade Signal Company supported the 130th Field Artillery Brigade during annual training. They provided tactical network connectivity for the brigade to the 1st Battalion, 161st Field Artillery and 2nd Battalion, 130th Field Artillery Battalion command posts.

69th Troop Command

Headquarters in Topeka

Mission: The 69th Troop Command provides mission command and continuous support operations for assigned and directed organizations during federal missions. During state mission, it augments the Joint Operations Center and/or a Joint Task Force to provide mission command of Kansas Army National Guard forces. Under state authorities, it commands, controls, and supervises assigned Army National Guard units employed in support of civil authorities.

Commander: Col. Tony D. Divish

Senior noncommissioned officer: Command Sgt. Maj. Manuel Rubio

Subordinate units:

- Recruiting and Retention Battalion
- 1989th Senior Contingency Contracting Team.
(Deactivating in fiscal year 2017)
- 1979th Contingency Contracting Team
- 1074th Field Trial Defense Team
- 1174th Senior Trial Defense Team
- 137th Chaplain Detachment
- 35th Infantry Division Band
- 105th Mobile Public Affairs Detachment
- 369th Brigade Signal Company
- Kansas Army National Guard Medical Detachment
- 73rd Civil Support Team

2016 Highlights

- During this training year, 69th Troop Command supported two deployed units. The 137th Chaplain Detachment mobilized to Iraq, and Detachment 37, Operational Support Airlift mobilized to the Horn of Africa. Both units deployed on nine-month rotations to their respective combat theaters of operations.
- Joint Staff personnel culminated their training with a Continuity of Operations exercise. In this training exercise, joint planners focused on internal actions to sustain operations during a simulated facility outage.

Recruiting and Retention Battalion

Located in communities with armories

Mission: To conduct continuous recruiting, retention and attrition management activities to achieve authorized end strength objectives and operational force readiness requirements.

Battalion commander: Lt. Col. Lisa Mullinax

Senior noncommissioned officer: Command Sgt. Maj. Richard Haney

2016 Highlights

- Recruiting achieved 305 first-time enlistments, 160 Soldiers from the Army's active component, and 53 new officers and warrant officers. The retention rate was 437 Soldiers. Kansas also gained an additional 73 Soldiers, officers and warrant officers from interstate transfers.
- Garden City recruiters, along with other elements of the Kansas Army National Guard, established a partnership with Garden City Community College and created Task Force Broncbuster. This partnership is in direct support of the adjutant general's initiative to bolster the Kansas National Guard's involvement in community colleges.
- Topeka recruiters developed a strong relationship with Washburn Technical College and created a military office in the school, which provides students the opportunity to gain a better understanding of the Kansas Army National Guard.
- Kansas City recruiters are in the process of developing a partnership with Kansas City Community College in an effort to duplicate the Washburn Tech and Garden City successes.



Gov. Sam Brownback and Maj. Gen. Lee Tafarielli join with officials of Garden City Community College to officially open the new Kansas National Guard Recruiting Center on the college campus.

235th Regiment

Headquarters in Salina

Mission: Provide training oversight, quality assurance, scheduling and accreditation management for aligned units from 18 states. Provide resource management and other services to train soldiers. Maintain a cadre of ready and relevant role models. The regiment also supports critical state and civil support missions.

Regimental commander: Col. Carla Hale

Senior noncommissioned officer: Command Sgt. Maj. Ricky Matticks

2016 Highlights:

- The 235th Regiment personnel and facilities hosted numerous events throughout fiscal year 2016, including Operations Resource/Sync Conference, Crucial Conversation Course, Unit Prevention Leader Course, six Periodic Health Assessments, Armenian Noncommissioned Officer Shadow Visit, Officer Candidate School graduation, the Adjutant General's Marksmanship Match, the Adjutant General's Army Physical Fitness Test, Assistant Adjutant General's Officer Professional Development, Kid's Camp, STARBASE and Camp Konza.

Officer Candidate School/Warrant Officer Candidate School

- In June, 1st Battalion conducted Consolidated OCS Phase I training for 90 officer candidates in Salina with 74 graduates. Training support included more than 98 staff and cadre from the six-state battalion and Fort Riley medical professionals. OCS Class 60 graduated 10 officer candidates in August followed by Warrant Officer Candidate School Class 16-001 graduating 10 candidates in September.

Modular Training Battalion

- The 2nd Battalion instructs courses for Motor Transport Operator, Health Care Specialist, Unit Supply Specialist, Food Service Specialist, Army Basic Instructor Course, and Small Group Instructor Course.

Kansas Training Center

- The Kansas Army National Guard Training Center has 3,523 acres providing state of the art training simulators, computer labs and a full array of live-fire, automated familiarization and qualification ranges for small arms and land navigation courses. This year, more than 5,300 Soldiers were trained on live-fire, automated familiarization and qualification ranges for small arms and dismounted land navigation.



Staff Sgt. Kirk Branum (right) with the 2nd Battalion, 235th Regiment, Modular Training Battalion, instructs students on the M1075A1 Palletized Loading System flat rack operations.

Kansas Army National Guard Offices

Directorate of Personnel

Located in Topeka

Mission: Manages and provides military personnel support to the Kansas Army National Guard through automated personnel systems and a variety of personnel support programs to balance retention and attrition management with the needs of the command. The directorate increases operational readiness of the command through retention and enhancement of soldier care programs, such as effective and equitable promotion systems, life insurance, health and dental care, global tracking of wounded and injured personnel wartime replacements, military incentives and civilian educational programs and awards programs. This section provides personnel support to mobilizing and mobilized units for Operation New Dawn, Operation Enduring Freedom, Horn of Africa and state active duty for ice storms, tornadoes, flooding and other disaster response, as needed.

The directorate also has oversight of the Military Funeral Honors Program and the Psychological Health section.

The Directorate of Personnel supervises the State Surgeon's Office, which is responsible for medical readiness of approximately 5,300 soldiers; and Military Archives, which assists prior service personnel from all services in locating service records.

The Military Funeral Honors program provides honors for all Army veterans. The law provides, upon a family's request, for every eligible veteran to receive at no cost to the family, military honors to include at a minimum, the playing of taps, and the folding and presentation of the United States flag. For fiscal year 2016, Kansas provided honors to 1,221 veterans with a team of six full-time and more than 20 traditional guardsmen.

The director oversees the Psychological Health section. This is a licensed, full-time mental health provider who partners with both the Army and Air National Guard to assess, guide and assist National Guard members and their families who may be experiencing effects associated with post-traumatic stress disorder and/or traumatic brain injury. The director of Psychological Health assists military members and their families seeking advice, referral, guidance and information about local and state resources that are available to help with psychological health concerns.

Directorate of Operations

Located in Topeka

Mission: Provide trained, ready forces and capabilities to the services and combatant commanders for federal missions; support unit mobilizations, demobilizations, reception, staging, onward movement and integration of forces within Kansas. Train, equip and exercise soldiers, airmen and units to provide direct support to state and local civil authorities within Kansas and conduct expeditionary medical, logistic, security, engineering and command and control activities.

The directorate is the principal coordinator for resource management for all training events including inactive duty training, annual training, overseas deployment training and domestic support training. This office is the primary planner for coordinating and locating the force structure of the Army National Guard in Kansas and provides oversight in the process of receiving and disseminating new equipment items.

The Operations Directorate has oversight of the following:

- **Premobilization Training Assistance and Evaluation Team** -- Provides independent, impartial and unbiased professional combat-experienced evaluation of standards-based and battle-focused training to the commander of the Kansas Army National Guard and the adjutant general for certification of individual and collective pre-deployment training in accordance with U.S. Forces Command and Department of the Army Headquarters requirements. The PTAE works with deploying units for up to two years prior to mobilization through inactive duty training and extended annual training periods. The PTAE also works with units that are not scheduled for deployment, providing expertise in range operations, land navigation, live fire exercises and external unit collective training evaluations.
- **The Directorate of Military Support** -- Provides the planning, military resources and operational support for the implementation of Kansas National Guard's Civil Support Operations, the antiterrorism/force protection program, physical security for the Kansas National Guard and emergency support for Wolf Creek and Cooper Nuclear Generating Stations. They ensure a timely and effective National Guard deployment in response to a natural or man-made emergency to support civilian authorities. DOMS has operational control of the Joint Operations Center, physical security, anti-terrorism and force protection programs, the Kansas National Guard Sunflower communications network, intelligence sourcing and physical security at the Joint Forces Headquarters complex and all Kansas National Guard facilities.
- **Military Assistance to Civil Authorities** -- Provides coordination of military support to civil authority for the counties in their assigned region of the state to provide assistance in disasters and emergencies.

- **Kansas National Guard Joint Operations Center** -- A 24/7 operations cell that maintains situational awareness in Kansas and FEMA Region VII. Its core function is to provide timely information to the Joint Staff to make quality decisions, thus saving lives and protecting property. The JOC works close with the Kansas Division of Emergency Management for possible Military Assistance to Civil Authorities missions. The JOC is the hub of communication for the Adjutants General Department during civil operations, providing situational awareness and maintaining a common operating picture for the Kansas National Guard. This year, the JOC provided support and situational awareness for 48 events in Kansas and abroad, including the Anderson Creek wildfires, NASCAR event support in Kansas City, tornado outbreaks in May, and the U.S. Open in August.
- **Joint Operations Center** -- Both the Army and Air National Guard sent representatives to the 2015 Emergency Management Aid Compact conference, where the KSNG agreed to support all of our neighboring states with capability shortfalls if a domestic issue occurs within their state. The 184th Intelligence Wing hosted a capabilities brief in Wichita in October to discuss and display its most recent domestic response capabilities to the KSNG leadership. Planning began for support of the 58th presidential inauguration and the 190th Air Refueling Wing, 184th IW and Kansas Army National Guard all supported the Neodesha Aerosol/Wilson county plant fire recovery effort in November.
- **National Guard Scout Program** -- This is a volunteer program created in the early 1990s to improve the responsiveness and effectiveness of the Kansas National Guard during domestic operations. Volunteer active and retired National Guard members meet with county elected leaders, first responders and emergency managers prior to an incident to build and maintain relationships required for the Kansas National Guard's ability to effectively respond to a natural or man-made disasters. This year, the members supported information operations during the tornado outbreaks and flooding throughout the state. As the unofficial eyes and ears of the adjutant general, they provide timely and accurate situational awareness to the JOC during an incident.
- **73rd Civil Support Team** -- A 22-person unit comprised of active Guard and Reserve personnel drawn from the Kansas Army and Air National Guard. The mission of the 73rd CST is to support civil authorities at domestic incidents involving chemical, biological, radiological, or nuclear material by identifying agents/substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for additional support.
- **Kansas National Guard Counterdrug Task Force** -- The Kansas National Guard Counterdrug Task Force is a joint operation tasked with supporting the drug interdiction and counter-narcotics missions of law enforcement agencies and community based organizations within the state and across the nation. The CDTF's focus remains on criminal analyst support and counter-threat finance analysis, but has added translator support to community-based organizations. In 2016, CDTF increased from nine personnel to more than 30, including temporary orders, due to an aggressive outreach, recruiting and training plan. This allowed the CDTF to assist with 17 additional support requests with agencies the program has historically supported as well as five new support requests with two new agencies. These personnel were employed across six different law enforcement and community-based organizations.

Directorate of Logistics

Located in Topeka

Mission: Provides planning and resources necessary to maintain logistical support for operations of the Kansas Army National Guard. Serves as the principal staff officer and primary advisor to the adjutant general and chief of the joint staff for all logistics planning and operational requirements. Develops logistics policies, budgets and prioritizes requirements to meet the mission goals as directed by the adjutant general, and is responsible for the accountability, supply and equipment readiness of all units and soldiers in the KSARNG. The directorate oversees all areas of command supply, series, maintenance, transportation, support of all Logistics Information Systems computers, and movement of Department of Defense assets throughout the state, ensuring that resource requirements are identified, documented and validated.

The directorate oversees the Supervisory Logistics Management Specialist, Consolidated Property Book Office, Command Supply Discipline Program, State Movement Control Center and Food Service Management for the Kansas Army National Guard.

Surface Maintenance Management Office - Located in the Joint Forces Headquarters Complex

The SMMO supervises all ground maintenance operations, maintenance programs and full-time maintenance personnel for the Kansas Army National Guard. The fiscal year 2016 budget for the SMMO was more than \$21.8 million.

The SMMO is responsible for the repair and equipment readiness of all KSARNG ground vehicles and equipment including trucks, trailers, tracked vehicles, engineer equipment, generators, weapons, missile systems, communication and electronics equipment.

The SMMO's main focus for 2016 was the transition from our legacy logistics systems to the Global Combat Support System-Army. Full implementation occurred in October 2016. The benefits of the system include:

- Connects all users, at all echelons, to one web-based database.

- Integrates thousands of local databases into a single enterprise-wide system.
- Allows Warfighters to order, move, track, account for and maintain equipment and supplies.
- Allows commanders to anticipate, allocate and synchronize the flow of resources across all areas of operation.
- Provides a real-time view of funds to manage and control costs.
- Connect the modular force across the entire U.S. military.

The SMMO supervises 10 separate maintenance facilities throughout Kansas. The SMMO employs approximately 290 personnel, primarily comprised of federal civil service employees.

Combined Support Maintenance Shop - Located in Topeka

Mission: To provide field-level and sustainment-level maintenance for equipment assigned to KSARNG units. The CSMS provides back-up maintenance support, on-site maintenance support, technical advice, and assistance to all Field Maintenance Shops, and all KSARNG units and elements, Army Aviation Support Facilities, and the United States Property and Fiscal Office Warehouse. The CSMS has been in operation since 1946.

Primary services include inspection, repair and classification of end items and components. Specialty services include maintenance of small arms, communication; electronics; chemical, biological, nuclear radiological and explosive equipment; canvas repair; fabrication; carpentry; metal machining; and welding. In addition, CSMS operates the Calibration and Repair Service facility. This section is responsible for coordinating the repair, maintenance, and calibration of 9,992 items, including chemical detection equipment and radiological equipment for KSARNG units.

During the fiscal year, CSMS employees worked more than 20,000 direct labor man-hours, completing more than 2,000 work orders. The annual repair parts budget was more than \$1 million. The annual payroll was more than \$3 million.

Maneuver Area Training Equipment Site - Located at Fort Riley

Mission: To provide field and sustainment maintenance support to equipment assigned to Kansas Army National Guard units and Field Maintenance Shops. MATES accounts for and maintains a preposition fleet of combat and combat-support vehicles, and issues them to owning units during training and field exercises.

MATES has over 958 end items valued in excess of \$423 million, which are all serviced, maintained and stored at the facility. Employees worked more than 36,000 direct labor man-hours and completed 1,935 work orders. The MATES maintains over 1,100 lines of repair parts valued at over \$2.6 million. The MATES annual payroll is over \$6.3 million.

The MATES has 123,000 square feet of building space with 47 maintenance bays on 26 acres of land located on Fort Riley.

Unit Training Equipment Site - Located in Salina

Mission: To provide field maintenance and limited sustainment maintenance support for prepositioned equipment to support training and mobilizations.

In 2016, the UTES opened more than 600 work orders and expended more than 30,000 man-hours in conducting maintenance support operations. The facility manages and stocks over \$172,000 of repair parts, as well as requisitioning an additional \$200,000 in Class IX items through Army procurement channels.

During fiscal year 2016, six units used the facility to perform maintenance support operations during their annual training. The UTES provides maintenance support to other Department of Defense and state agencies. The UTES serves as a central location for emergency response equipment for the state.

Through local purchase of Class IX repair parts, annual payroll and individuals utilization of the facility, the UTES contributes more than \$900,000 to the Saline County economy.

Field Maintenance Shops - Located in Dodge City, Hays, Iola, Kansas City, Ottawa, and Wichita

Mission: To perform field-level maintenance support on federal equipment issued to the Kansas Army National Guard. The FMS's provide maintenance operations beyond the capabilities of owning units, and conducts 75 percent of scheduled services for supported units. This allows the supported units more time for training in other skill areas.

The shops provide support for heavy mobile and construction equipment repair, quality control, production control and repair parts. FM shops are routinely contacted and included in coordination plans to provide maintenance support to other Kansas Army National Guard, Army Reserve and Active Duty units.

Senior Regular Army Advisor

Located in Topeka

Mission: The Senior Regular Army Advisor is the principal advisor to the adjutant general and the Kansas Army National Guard. He advises and assists in matters pertaining to organization, administration, personnel, training, operations, logistics, readiness, force modernization and mobilization preparedness. Also serves as liaison between Kansas National Guard and 1st Army, and serves as president or member of designated boards. The SRAA represents the 1st U.S. Army commander. Col. Brian Hathaway is the Senior Regular Army Advisor for Kansas.

State Army Aviation Office/Army Aviation Support Facilities

SAAO located in the Army Aviation Support Facility #1, Topeka; AASF #1 located in Topeka; AASF #2 located in Salina; Detachment 37, Operational Support Airlift Command located in Topeka

The State Army Aviation Office, directs, administers and supervises the Army National Guard aviation program, including aviation safety, aircrew and maintenance training, aircrew standardization, and the aviation logistics program. This includes direct responsibility for supervising the Army Aviation Support Facilities and the Operational Support Airlift Detachment flight operations.

Col. David Leger is the state Army aviation officer. He is the principal advisor to the adjutant general and staff on matters related to Army aviation to include capabilities, limitations and operational capabilities of Army aircraft. The office has responsibility for the budgeting, funding, tracking, execution and reporting of the aviation training and maintenance program. It also provides command and control of aviation forces, when needed, for immediate deployment in support of civil authorities for natural disasters and civil disturbances.

The Army Aviation Support Facilities ensure that supported units sustain and maintain individual pilot, crew chief and flight medic proficiency. The facilities maintain unit aircraft and ground support equipment to Department of the Army standards. As directed by the adjutant general, the AASF provides support to Homeland Security missions, including command and control, community support and over flight in support of damage assessment teams responding to state and national emergencies.

During the year, the Army Air Support Facilities in Topeka and Salina flew more than 46 missions in support of multiple directorates and commands. Both facilities also contributed to firefighting operations in support of several counties in south central Kansas.

Four members of Detachment 1, Company C, 2nd Battalion 641st Aviation deployed to the country of Djibouti from November 2015 to September 2016 to provide C-12 fixed wing support to Combined Joint Task Force – Horn of Africa, AFRICOM. They provided almost 700 flight hours moving passengers and cargo in Burundi, Ethiopia, Kenya, Rwanda, South Sudan, Somalia, Tanzania, and Uganda.



Chief Warrant Officer 2 Michael Selley conducts his annual chemical, biological, radiological, and nuclear aircraft flight evaluation in a UH-60 helicopter with Capt. C.J. Schreiber.



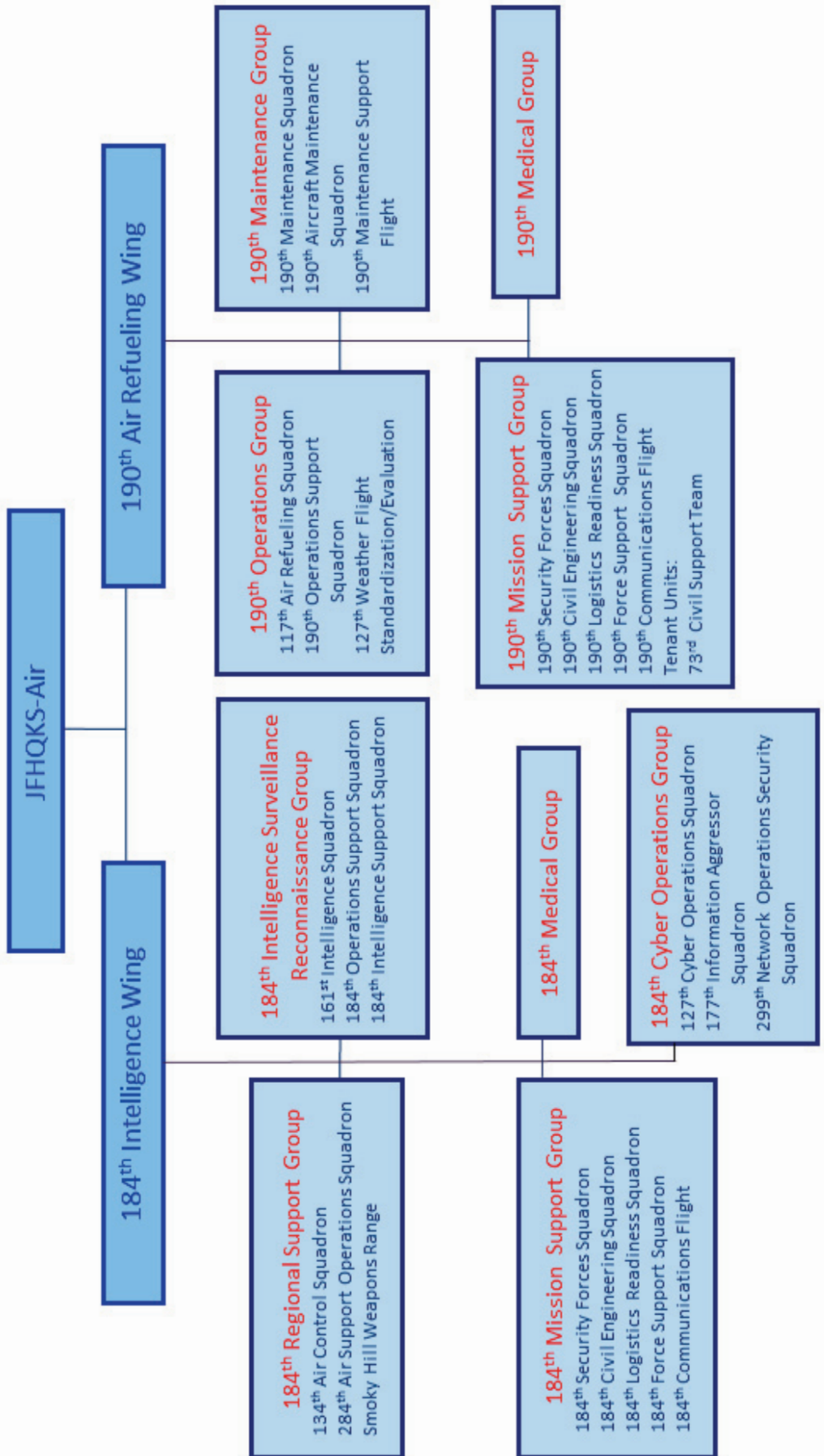
The sun sets on the last legacy UH-60A aircraft, which was replaced by brand new UH-60M aircraft this year.



A joint terminal attack controller from the 284th Air Support Operations Squadron, 184th Intelligence Wing, calls in an A-10 for a show of force to support maneuver elements during training at Smoky Hill.



Kansas Air National Guard



Kansas Air National Guard

Joint Forces Headquarters Kansas – Air Component

Headquarters in Topeka; 2,327 airmen authorized; 43 authorized at Headquarters

Brig. Gen. Jay N. Selanders is the assistant adjutant general – Air and commander of the Kansas Air National Guard. The JFHQKS-Air Component directs and coordinates the Air Component of the Adjutant General's Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Division of Emergency Management. Col. Shelly Bausch is the director of staff – Air and Command Chief Master Sgt. William Stacey is the state command chief–Air.

The Kansas Air National Guard has more than 2,300 airmen. Headquartered at Forbes Field, Topeka, it has two main units: the 184th Intelligence Wing, Wichita; and the 190th Air Refueling Wing, Topeka. A detachment of the 184th Intelligence Wing operates Smoky Hill Weapons Range in Salina.

The Air Component of the Joint Forces Headquarters Kansas provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.

The Kansas Air National Guard has a Recruiting and Retention workforce made up of a superintendent located at state headquarters, five Recruiting and Retention managers plus six production recruiters assigned to the Air Guard wings at Forbes Field, Topeka, and McConnell Air Force Base, Wichita and the 284th Air Support Operations Squadron in Salina. Senior Master Sgt. Daniel Ayres serves as the Recruiting and Retention superintendent for the Kansas Air National Guard. The state, as a whole, is at 94.4 percent with its manning.

The 184th Intelligence Wing, Wichita, has three recruiters assigned with two Recruiting and Retention managers. The wing has an authorized number of 1,364 airmen and an assigned number of 1,243, as of Oct 1. This number includes approximately 55 members assigned to the 284th Air Support Operations Squadron in Salina, which has one Recruiting and Retention noncommissioned officer.

The 190th Air Refueling Wing in Topeka has three recruiters and two Recruiting and Retention managers for the wing with an authorized number of 920 personnel and an assigned number of 914, as of Oct. 1.

Kansas Air National Guard Recruiting and Retention receives approximately \$55,000 a year for advertising and nearly \$52,000 for operation and maintenance.



**Brig. Gen.
Jay N. Selanders**



Col. Shelly Bausch



**State Command
Chief Master Sgt.
William Stacey**



**Senior Master Sgt.
Daniel Ayres**



184th Intelligence Wing

Located in Wichita

The 184th Intelligence Wing provides combat-ready/support units to three major commands and two combatant commands as well as domestic operations support to the state of Kansas. Comprised of five groups and a headquarters section, the wing performs seven distinct missions.

In September 2016, the wing commemorated its 75th anniversary with a celebration, unveiling a bench for the air park and dedicating the auditorium in Building 49 as Flanary Hall in honor of the wing's founding father, Lt. Paul Flanary. Flanary's son, retired Navy Captain Thomas Flanary, and other family members were on hand for the festivities. The wing also hosted the Secretary of the Air Force, the Honorable Deborah Lee James, for a visit in July.

The wing used 98.1 percent of a \$28.8 million budget in fiscal year 2016.

- Wing commander: Col. David A. Weishaar
- Vice wing commander: Col. Joseph M. Jabara
- Wing command chief: Chief Master Sgt. Thane K. Stauffer

184th Comptroller Flight

Mission: The 184th Comptroller Flight provides financial management services including military, civilian, and travel pay to wing personnel; manages multiple appropriations and types of workdays that makeup the wing's budget; and advises all levels of leadership on financial and resource management issues to facilitate mission accomplishment.

184th Regional Support Group

Mission: The Regional Support Group fields a diverse mission set comprised of tactical-to-national command and control, cyber/information operations, weapons range operations and munitions logistics. The RSG consists of the 134th Air Control Squadron, 284th Air Support Operations Squadron, and Detachment 1, Smoky Hill Air National Guard Weapons Range.

- Group commander: Col. Timothy J. Smith

134th Air Control Squadron

Mission: Deploy and establish a self-sustaining Control and Reporting Center anywhere in the world at a moment's notice. The squadron provides United States and Coalition Air Forces a comprehensive air picture using the TPS-75 RADAR and state of the art data link system. Through decentralized Command and Control, the squadron provides threat warning, battle management, theater missile defense, weapons control, combat identification and strategic communications to combatant commanders.

- Deployed to the Southwest Asia for seven months in support of Operations Inherent Resolve, Resolute Support, and Freedom's Sentinel, providing the air picture and communications for multiple airborne and ground units directly in support of the fight against ISIS.
- Participated in the Joint Incident Site Communications Capability exercise over the summer in Olympia, Washington, providing an expeditionary communications capability to emergency operations centers, brigade task forces and other partners.



Members of the 134th Air Control Squadron work on communications equipment during Exercise Cascadia Rising.

284th Air Support Operations Squadron

Mission: The 284th Air Support Operations Squadron effectively applies joint combat airpower by training, equipping and deploying Tactical Air Control Parties in support of U.S. Army and coalition ground forces.

- Completed construction of the Close Air Support Training Simulator.
- Supported the AC-130 Weapons School exercise at Hurlburt Field, Florida, providing close air support to Army/Navy/Marine special operations forces, focusing on nighttime land and maritime operations.
- Conducted joint training with the Iowa National Guard, accomplishing 352 live fly missions totaling 768 controls.
- Performed multiple static line jumps, supported one exercise and two separate training iterations with the 5th Battalion,



A joint terminal attack controller from the 284th Air Support Operations Squadron calls in close air support while coming under fire from opposition force at Exercise Northern Strike.

- Smoky Hill facilitated 2,032 flying sorties, 5,153 bombs released, 282,563 bullets expended, 985 JTAC controls, 510 JTACs trained and 1,185 ground personnel trained.

184th Intelligence, Surveillance and Reconnaissance Group

Mission: The 184th Intelligence, Surveillance and Reconnaissance Group uses airborne reconnaissance sensors and transmits actionable intelligence directly to commanders of combatant commands and deployed warfighters in near-real time. Distributed Ground Station-Kansas is the operational entity which all personnel in the 184th ISR Group are qualified to support. The state-support mission of the 184th ISR Group is to develop and field capabilities to help to protect life and property when directed by the governor for civil support.

- Group commander: Col. Michael T. Venerdi
- Conducted 24/7/365 intelligence, surveillance and reconnaissance operations for combatant commands through one high-altitude and two medium-altitude combat air patrols.
- Placed 57 personnel on 366-day tours and 47 additional personnel on shorter tours for Headquarters Air Force in support of Operations Enduring Freedom, Inherent Resolve, and Freedom's Sentinel, using 29,180 man days.
- Filled four personnel billet requirements for Air Forces Northern Command in support of three Mobile Training Teams, increasing security cooperation with partner nations and graduating 62 foreign students.
- Provided a detail of 11 airmen to State Headquarters to support the adjutant general's initiative in intelligence analysis and defensive/mitigation strategy development for cybersecurity issues supporting Joint Forces Headquarters Intelligence Directorate and Command, Control Communications and Computers Directorate in defense of National Guard networks; the Kansas Intelligence Fusion Center; and National Security Agency/Cyber Command missions.

161st Intelligence Squadron

Mission: Supports warfighters by using airborne reconnaissance sensors from the MQ-1 Predator, MQ-9 Reaper, U-2 Dragon Lady and RQ-4 Global Hawk platforms, combining information from multiple sources and providing actionable intelligence to commanders of combatant commands and other deployed personnel.

- Analyzed 7,689 hours of full-motion video during 381 missions and produced 4,799 detailed intelligence products used by combat forces operating worldwide.
- Supported the capture or neutralization of eight high value enemy combatants, positive identification of two improvised explosive devices, and persistent over watch during two troops in contact events.
- Conducted first simultaneous command and control of a U-2 and RQ-4 in the ANG. Also provided command and control for 263 U-2 and RQ-4 reconnaissance missions in support of national and theater operations; conducted detailed exploitation for 22,790 imagery targets, generated 8,506 chat reports used to shape and execute national defense policy.
- Maintained support to National Geospatial Intelligence Agency providing critical intelligence on strategic targets sets

19th Special Forces Group, focusing on how special operations personnel would employ close air support in emergency situations.

- Served as the lead ASOS for Northern Strike, a close air support-centric exercise that focuses on the integration of the Army scheme of maneuver into the Air Force close air support objectives.

Detachment 1, Smoky Hill Air National Guard Range

Mission: Provide a modern, 21st century range capable of a diverse mission set to prepare United States and coalition warfighters to fulfill a broad set of combat skills. Detachment 1, 184th Intelligence Wing operates the Smoky Hill Air National Guard Range, the largest and busiest inert bombing and live strafing range in the Air National Guard. It encompasses 51 square miles of air-to-ground training battlespace and includes a surface-to-air threat simulator, an electronic warfare range, 120 scored tactical target arrays and six urban villages.

- Hosted multiple exercises with 1st Infantry Division's Combat Aviation Brigade, preparing them for deployment to South-west Asia.
- Held the first open house since 2011, demonstrating appreciation for local support and providing public outreach for Smoky Hill Range and the Kansas National Guard.

around the globe. Traditional Guardsmen provided more than 150 hours of support to combatant commanders.

184th Operations Support Squadron

Mission: Training, program sustainment and tactical mission improvement for imagery and signals intelligence exploitation operations.

- Weapons officer participated in Exercise Red Flag at Nellis Air Force Base, providing subject matter expertise and completing 15 missions comprised of an intelligence, surveillance and reconnaissance package of seven aircraft and more than 100 personnel for each mission.
- Reworked National Geospatial Intelligence Agency Support Cell tactics and training, enabling faster execution on available systems and saving over \$50,000 on software

184th Intelligence Support Squadron

Mission: Responsible for the execution, training, and development of the ISR Group's communications logistics requirements.

- Provided around-the-clock network and information technology systems support to intelligence, surveillance, and reconnaissance operations while maintaining a mission equipment availability rate of over 99 percent. Met annual goal of zero missions lost to local network or IT failure.
- Completed an unprecedented eight weapon system upgrades, two of which were major baseline overhauls to the geospatial information and signals intelligence operating systems.

184th Cyber Operations Group

Mission: Deliver freedom of action in and through cyberspace to advance Air National Guard and Air Force missions.

- Commander: Col. Chris A Snyder

127th Cyber Operations Squadron

Mission: The 127th Cyber Operations Squadron operates an Air Force Cyberspace Vulnerability Assessment/Hunter weapon system, which conducts vulnerability compliance, defense and non-technical assessment, best practice reviews, penetration testing, and hunter missions on Air Force and Department of Defense networks and systems. The squadron uses this weapon system to field a Cyber Protection Team, which is part of the DoD Cyber Strategy to develop cyber forces and strengthen our nation's cyber defense and cyber deterrence posture.

- A Site Activation Task Force officially re-activated the previous 127th Command and Control Squadron on April 1 and initiated the organization change request to convert the squadron to its new mission as a Cyber Operations Squadron.

177th Information Aggressor Squadron

Mission: Train Joint and Allied personnel by replicating current and emerging adversarial cyber and information operations threats.

- Provided adversary replication to U.S. and Allied network defenders in seven exercises.
- Conducted cybersecurity testing for the Air Force Operational Test and Evaluation Center on multiple major weapons systems programs.

299th Network Operations Security Squadron

Mission: Generate, project, and sustain combat cyberspace power by providing mission assurance of cyberspace to the warfighter through operation and defense of the Air National Guard's portion of the Air Force Information Network.

- Resolved more than 15,000 enterprise trouble tickets, 1,077 enterprise change requests, 885 USAF network orders, and fielded over 49,000 phone calls directly supporting over 124,000 ANG accounts and 96,000 network assets at 240 locations.
- Implemented new remote access capability, providing more than 102,000 ANG members access to DoD Information



An airman from the 184th Civil Engineering Squadron performs maintenance on an Aircraft Arresting System while deployed to an undisclosed location in Southwest Asia.

Services while away from their primary duty station.

184th Mission Support Group

Mission: Provides critical support elements to keep the wing prepared for domestic and deployed operations.

- Commander: Col. Jason L. Knobbe

184th Communications Flight

- Deployed multiple personnel in support of contingency operations in several areas of responsibility.
- Implemented first-ever Comm Focal Point Help-Desk Call Management System; provided specialized communications support to more than 1,200 customers.

184th Security Forces Squadron

- Trained 191 deploying personnel on expeditionary skills, active shooter response and six different weapons systems.
- Deployed 18 Airmen spanning 10 months to three locations in Southwest Asia.

184th Logistics Readiness Squadron

- Facilitated the deployment of 176 wing personnel and six short tons of equipment in support of overseas contingency operations.
- Processed more than 700 vehicle maintenance requests and maintained a 94 percent in-commission rate; processed 674 vehicle dispatch requests and distributed 65,000 pounds of cargo.

184th Force Support Squadron

- Recorded 83 accessions, completed 251 enlisted promotions and 26 officer promotions, processed 33 retirements, 35 manpower change requests, 333 drill status Guardsmen position moves, 539 duty moves and over 110 full-time vacancy announcements.
- Processed \$1.21 million cash incentive bonuses; 89 Montgomery G.I. Bill applications and 222 State Tuition Assistance applications totaling \$580,000.
- Processed 437 passports/80 visa requests and managed 185 deployments.
- Served 2,476 meals, provided 1,160 lodging reservations, conducted 408 physical fitness assessments, trained 122 members as physical training leaders and 30 members in CPR.

184th Civil Engineering Squadron

- Deployed 36 Airmen in support of Operation Inherent Resolve and Freedom's Sentinel, completing a \$4 million taxi-way and bed down expansion for B-52s.
- Managed a \$2.3 million facility operations and maintenance budget and completed 6,828 work orders, sustaining \$245 million of real property including 184 real property facilities, 37 buildings and 34,133 acres at two geographically separated locations.

Contracting Office

- Took 93 contract actions worth \$5.66 million and awarded 10 construction contracts worth \$4.25 million
- 93.5 percent total dollars awarded to small businesses, exceeding NGB goal

184th Medical Group

Mission: The 184th Medical Group provides combat medical support for the United States Armed Forces and civilian domestic operations, as required. The group also provides worldwide deployment medical readiness support for members of the 184th Intelligence Wing through ongoing physical exam screening, immunization, environmental, occupational health monitoring, self-aid training and wellness education.

- Commander: Col. Vonda M. Wigal
- Thirty-two Medical Group members deployed to Armenia to work with Armenian medical professionals in Gavar and Hrazdan, Armenia. They were joined by three 6th Battalion British soldiers with the Royal Army Medical Corps.
- Two personnel provided dental and optometry care in support of Arctic Care.



An Airman from the 184th Medical Group and a British soldier pass out toothbrushes to children at Gavar Orphanage during the unit's deployment to Armenia.

190th Air Refueling Wing

Located at Forbes Field, Topeka

Mission: The 190th Air Refueling Wing operates and maintains a fleet of 12 KC-135R Stratotanker aircraft. The wing is attached to Air Mobility Command under 18th Air Force, providing rapid global mobility airpower and deploying expeditionary forces in support of worldwide combat, contingency and humanitarian operations in addition to maintaining a nuclear deterrence tasking. The wing also supports the state of Kansas and the nation in times of disaster and domestic emergency response.

The 190th ARW is comprised of four main groups, as well as the wing headquarters and the Comptroller Flight. The wing headquarters provides command oversight and support functions through the offices of the wing and vice commander, command chief, community relations, anti-terrorism, family programs, judge advocate general, chaplains, safety, equal opportunity, public affairs, human resources, historian, command post, inspector general, information protection and wing plans and programs.

- Wing commander: Col. Jarrod Frantz
- Vice wing commander: Lt. Col. Daniel Koda
- Wing command chief: Chief Master Sgt. Von Burns

190th Comptroller Flight

Facilitates budget, accounting and pay transactions by providing superior customer service and decision support through professional analysis, technical expertise, networking and engagement at all levels to guarantee wing mission success.

190th Operations Group

Responsible for directing the flying and support operations for the 117th Air Refueling Squadron and the 190th Operations Support Squadron.

- Commander: Col. Charles Remboldt

117th Air Refueling Squadron

Maintains mission ready aircrew to fly the KC-135R. These aircraft and crews provide the core aerial refueling capability for the United States Air Force and it's Coalition Allies and have excelled in this role for more than 50 years.

190th Operations Support Squadron

Provides operational services, support and training, as well as mission ready personnel, to the Air Refueling Squadron, wing and higher headquarters to enable to the successful completion of wartime and peacetime missions.

127th Weather Flight

Develops and maintains the capability to augment the 3rd Air Support Operations Group/Air Combat Command with mission-ready weather professionals. Provides weather support to the 35th Infantry Division at Fort Leavenworth and the 35th Combat Aviation Brigade in Sedalia, Missouri. Deploys worldwide to support both Army and Air Force operations.

190th Maintenance Group

Provides responsive, reliable and resourceful maintenance for the 190th Air Refueling Wing. Directs support operations for the 190th Maintenance Squadron, the 190th Aircraft Maintenance Squadron, and the 190th Maintenance Operations Flight, whose missions enable the maintenance of wing-assigned aircraft.

- Commander: Col. Dave Williams



Senior Airman Skylar Caldwell, 190th Aircraft Maintenance Squadron, unveils the 190th's latest nose art honoring the men and women of the Patriot Guard. The dedication ceremony took place on April 30 at the Combat Air Museum in Topeka.

190th Maintenance Squadron

Responsible for specialized aircraft component support encompassing two flights of highly skilled members, including fabrication, structural, corrosion, non-destructive inspections, metals technology, repair and reclamation, munitions, aircraft generation equipment, electric/environmental, fuel cell, hydraulics, integrated flight controls, communication/navigation, and propulsion.

190th Aircraft Maintenance Squadron

Provides professional and reliable support in the inspection, pre-flight, launch and regeneration of KC-135R aircraft for the wing's worldwide expeditionary refueling mission. The squadron is comprised of three flights covering two shifts.

190th Maintenance Operations Flight

Responsible for aircraft maintenance staff functions required for the efficient operation and training of the Maintenance Group. These functions include the Maintenance Operations Center; Plans, Scheduling and Documentation; Comprehensive Engine Management, Training Management; Maintenance Analysis; and Maintenance Plans and Programs.

190th Mission Support Group

Provides oversight and operational support for the 190th Logistics Readiness Squadron, 190th Security Forces Squadron, 190th Civil Engineering Squadron, 190th Force Support Squadron, 190th Communications Flight, and 127th Weather Flight. These six organizations support the wing and provide mission ready expeditionary combat support Airmen to the Air Force, Air National Guard and the Adjutant General's Department.

- Commander: Lt. Col. James Wehrli

190th Logistics Readiness Squadron

Enables worldwide expeditionary combat support by planning, sourcing and distributing supplies and leads the wing's joint disaster response readiness for the state of Kansas. Serves as Kansas' primary Joint Reception, Staging, Onward Movement and Integration site. Directs operations for wing supply account and 4.3 million gallon fuel throughput. Manages all installation transportation by operating and maintaining a fleet of 107 vehicles. Leads all aspects of contingency operations and readiness for the wing.

190th Security Forces Squadron

Protects and defends installation resources and personnel via the Integrated Defense concept. Utilizes the Integrated Defense Risk Management Process to maximize effectiveness of available resources. Maintains Quick Reaction Force capability for National Guard Civil Support operations in the event of terrorist attack, natural or man-made disasters. Maintains mission-ready Airmen for short-notice stateside and overseas deployment capability.

190th Civil Engineering Squadron

Maintains installation facilities, manages construction and improvement projects, provides damage assessment, and runway repair. Emergency management function performs situational analysis on chemical, biological, radiological and nuclear defense operations and synchronizes response to natural disasters, major accidents and enemy/terrorist attacks. Fire and Emergency Services provide crash rescue/fire suppression and ground support for aircraft, structural, petroleum and munitions fires, and hazardous materials incidents.

190th Force Support Squadron

Provides personnel administrative and services support for home station and deployed locations including human resources administration, food services, mortuary affairs, base training, recruiting and retention, and personnel actions.

190th Communications Flight

Enables command, control, communications, computers, and information management operational base services by conducting technological services, enabling battle command and information superiority readiness.

190th Medical Group

190th Medical Group's dual mission is to support domestic operations in times of natural or man-made disaster as well as supporting the federal mission of overseas engagement in either a humanitarian or war-fighter role.

- Commander: Col. William Hefner



Tech. Sgt. Richard Hurla (left) and Tech. Sgt. Matthew Montgomery of the 190th Maintenance Squadron repaint the Kansas Coyote on Building 662 at Forbes Field in Topeka.

2016 Highlights

- The 190th Air Refueling Wing transported 1,737 passengers while flying 4,709 hours and transferring more than 2.4 million gallons of fuel during fiscal year 2016.
- Maintained a 73.1 percent mission capable rate, while flying 1,032 sorties in fiscal year 2016.
- Deployed 127 air crew, maintainers and support staff to Al Udeid Air Base, Qatar, in support of the 379th Air Expeditionary Wing. During the four-month deployment, the wing directly supported the fight against the Islamic State in Iraq and Syria by providing combat aircraft with more than 1.4 million gallons of fuel. The wing flew a total of 298 sorties, logging 2,174 flight hours.
- Deployed more than 100 Airmen to supplement the 506th Expeditionary Air Refueling Squadron as part of the Pacific Command Theater Support in Guam.
- Maintained a continuous presence in European Command supporting Operation Atlantic Resolve.
- The wing had the lowest flight mishap rate in six years, and the lowest flight mishap costs since 2008. Airman injuries – both on and off duty – are down 41 percent over last year.
- The 190th Security Forces Squadron deployed 12 personnel for six months to the 387th Air Expeditionary Wing to provide security at the Air Force's aerial port of debarkation in the Central Command Area of Responsibility.
- The 190th Medical Group was the lead planning unit for Tropic Care 2016 in Kauai, Hawaii. During the two-week mission, 190th MDG members joined nearly 300 Air National Guard, Air Force Reserve, Army National Guard, Navy and Navy Reserve members to treat more than 5,600 patients and perform more than 12,000 procedures for low-income residents. The humanitarian mission resulted in more than \$2.25 million in donated health care and 23,700 hours of training over the 12-day mission.
- The 190th Medical Group supported the State Partnership Program with Armenia by deploying six personnel to participate in an Armenian deployed medical facility exercises. During the six-day mission, Medical Group personnel supported the exercise by providing validation and standard operating procedural revisions to assist the Armenian military to meet NATO expectations. The 190th MDG also deployed three personnel for 30 days in support of Saber Junction 2016. During the exercise, the personnel coached and trained 33 Armenian medics in the Expeditionary Medical Support platform. Two physicians and two nursing services technicians from the 190th MDG also deployed in support of the Global War on Terrorism.
- The 190th MDG expanded the KU Medical training affiliation to support 140 training opportunities.
- The 190th MDG was presented an Air National Guard Best 7 award.
- The 127th Weather Flight provided 24-hour weather support to Army exercises at Fort Leavenworth, Kansas, and Fort Polk, Louisiana. Weather Flight personnel supported more than 30 Army aviation assets while supplying more than 40 staff briefings to Army leadership.
- 190th Communications Flight deployed a six-person team to Kauai, Hawaii, for a three-week mission in support of communications requirements and additional manpower support for Tropic Care 2016. Highlights included successfully getting high frequency radio operational on the island after being told by local units that it could not be done, used knowledge and creativity to troubleshoot and fix variety of communications problems, provided optimal training to 146 military members on tactical high-frequency radio operations and were instrumental in ensuring 297 personnel received food and water throughout duration of the mission. Their efforts contributed to 100 percent uptime of mission-essential equipment at all sites, allowing medical staff to provide care to thousands of patients.



Tech. Sgt. Sarah Molstad (right) of the 190th Medical Group and Barbara Fennelly of the University of Kansas Medic Center prepare an intravenous bag at the hospital's surgical intensive care unit.

Civil Air Patrol

Headquarters in Salina; Squadrons in Cherokee; Emporia; Junction City; Kansas City, Kansas; Lawrence; Olathe; Salina, Shawnee; Topeka and Wichita; detachment in Manhattan

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c)(3) corporation and, by congressional charter, is the auxiliary of the United States Air Force. In 1997, state legislation placed the Kansas Wing under the Kansas Adjutant General's Department for administrative support and control of state resources and funding.

Current units include the Legislative Squadron, two cadet squadrons, one senior squadron, eight composite (both cadet and senior focus) squadrons, and one composite detachment. The Kansas CAP Wing has two FEMA trailers, one mobile communications vehicle, one cargo trailer, 15 motorized personnel vehicles, one C-172 fixed wing aircraft, one C-182 fixed wing aircraft, and two C-182 G1000 fixed wing aircraft.

Aerospace Education

Aerospace education provides the CAP membership and Kansas communities with classroom materials, teacher training, and other educational aids that promote the understanding of aviation and space programs. Kansas Wing members attend the annual meeting of the National Congress on Aviation and Space Education. Kansas Wing provides orientation flights for cadets in the Kansas program.

Cadet Programs

The Kansas Wing Cadet Program develops the potential of youth between ages 12-21 through aerospace education, leadership training, and physical fitness. Parents and educators credit the cadet program with communicating the importance of integrity, self-discipline, and trust in their children's personal and professional success. Adult wing members help inspire and encourage cadets interested in the aviation industry or military careers.

Emergency Services

Kansas Wing volunteers air and ground teams work closely with the Kansas National Guard, Kansas Highway Patrol, Kansas Division of Emergency Management as well as other agencies during training and disaster relief operations. Civil Air Patrol support includes searching for missing persons, aircraft and emergency locator transponders, air and ground transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control, and transport of live human organs, blood, and tissue. Kansas Wing members routinely participate in a nationwide high-frequency communications network with the capability to augment the U.S. Air Force mission.

2016 Highlights:

- Cadet color guards participated in community parades, naturalization ceremonies, and school and game events
- Kansas Wing members attended National Staff College, National Safety College, National Emergency Services Academy, National Blue Beret, Region Cadet Leadership School, and encampments throughout the country
- Supported the American Red Cross with 80 missions: transporting samples, tissue, organs, and life saving blood
- Conducted eight emergency locator transponder missions with successful finds
- Conducted a change of command from Col. Rick Franz to Col. Linette Lahan



Col. Linette Lahan



Two senior members from the Emerald City Composite Squadron, Kansas Civil Air Patrol, Wichita, prepare to depart on a mission in a Cessna 182.

Index

35th Infantry Division.....	29
69th Troop Command.....	35
73rd Civil Support Team.....	38
130th Field Artillery Brigade.....	32
169th Combat Sustainment Support Battalion.....	33
184th Intelligence Wing.....	44
190th Air Refueling Wing.....	48
1st Battalion, 108th Aviation.....	30
1st Battalion, 161st Field Artillery.....	32
235th Regiment.....	36
2nd Battalion, 130th Field Artillery.....	33
2nd Combined Arms Battalion, 137th Infantry Regiment.....	31
635th Regional Support Group.....	30
891st Engineer Battalion.....	31
997th Brigade Support Battalion.....	34
Adjutant General.....	20
Adjutant General's Letter.....	2
Advanced Turbine Engine Army Maintenance.....	19
Army Aviation Support Facilities.....	40
Assistant Adjutant General - Air Component.....	43
Assistant Adjutant General - Land Component.....	28
Chief of the Joint Staff.....	20
Chief of Staff - Kansas Army National Guard.....	28
Civil Air Patrol.....	50
Combined Support Maintenance Shop.....	39
Crisis City.....	14
Department Summary.....	3
Directorate of Information Technology.....	10
Directorate of Logistics - Kansas Army National Guard.....	38
Directorate of Military Support - Kansas Army National Guard.....	37
Directorate of Operations - Kansas Army National Guard.....	37
Directorate of Personnel - Kansas Army National Guard.....	37
Directorate of Public Works.....	23
Director of Staff - Air.....	43
Field Maintenance Shops.....	39
Fiscal and Personnel.....	7
Great Plains Joint Training Center.....	19
Human Resources Office (Federal).....	24
Inspector General.....	24
Joint Forces Headquarters Kansas.....	20
Directorate of Manpower and Personnel (J-1).....	21
Directorate of Intelligence (J-2).....	21
Directorate of Operations; Directorate of Strategic Plans, Policy and International Affairs; Joint Education, Training and Exercises (J-3/5/7).....	21
Directorate of Logistics (J-4).....	22
Directorate of Command, Control, Communication and Computers (J-6).....	22
Directorate of Force Structure, Resources and Assessment (J-8).....	22
Joint Forces Headquarters Kansas-Air Component.....	43
Joint Forces Headquarters Kansas-Land Component.....	28
Joint Support Chaplain Office.....	24
Kansas Army National Guard Command and Control Chart.....	27
Kansas Air National Guard Command and Control Chart.....	42

Kansas Division of Emergency Management.....	13
KDEM Citizen Corps	15
KDEM Planning and Mitigation	13
KDEM Prevention and Preparedness	13
KDEM Response and Recovery	16
Individual Assistance	16
Public Assistance	17
KDEM Technical Hazards	17
KDEM Training	13
Kansas Homeland Security	12
Kansas Intelligence Fusion Center	12
Kansas National Guard Counterdrug Task Force	38
Kansas National Guard Joint Operations Center	38
Kansas STARBASE	18
Maneuver Area Training Equipment Site	39
National Guard Scout Program	38
Office of the Legal Advisor	10
Overview 2016	4
Premobilization Training Assistance and Evaluation Team	37
Public Affairs Office	10
Recruiting and Retention Battalion	35
Safety Office	25
Senior Regular Army Advisor	39
Service Member and Dependent Support Team	25
State Army Aviation Office	40
State Command Chief Master Sergeant	43
State Command Chief Warrant Officer	20
State Command Senior Enlisted Leader	21
State Comptroller's Office	11
State Human Resources Office	11
State Partnership Program	18
Surface Maintenance Management Office	38
Unit Training and Equipment Site	39
United States Property and Fiscal Office	25



The seal of the Army National Guard, featuring a Minuteman soldier standing with a rifle, surrounded by a circular border with the text "ARMY NATIONAL GUARD" and five stars.

[illegible]

December 2016