

ANNUAL REPORT 2015

AD ASTRA PER ASPERA
Kansas

Adjutant General's Department

- **KANSAS ARMY NATIONAL GUARD**
- **KANSAS AIR NATIONAL GUARD**
- **KANSAS DIVISION OF EMERGENCY MANAGEMENT**
- **KANSAS HOMELAND SECURITY**
- **CIVIL AIR PATROL**

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Sam Brownback
Governor of Kansas



Maj. Gen. Lee Tafanelli
The Adjutant General



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The Adjutant General's Dept.
Public Affairs Office
5920 SE Coyote Drive
Topeka, KS, 66619
(785) 646-1190

ADJUTANT GENERAL'S DEPARTMENT

KANSAS ARMY NATIONAL GUARD

KANSAS AIR NATIONAL GUARD

JOINT ARMY/AIR

Public Affairs Office
5920 SE Coyote Drive
Building 2005, Room 229
Topeka, KS, 66619



Phone: 785-646-1192
Cell: 785-806-4063
Email: Benny.R.Bauman.nfg@mail.mil
www.kansastag.gov

Maj. Gen. Lee Tafarielli, Adjutant General

Sam Brownback, Governor

Kansas Army National Guard
Kansas Air National Guard
Kansas Division of Emergency Management
Kansas Homeland Security
Kansas Civil Air Patrol

Dear Reader,

On behalf of the entire Adjutant General's Department, representing more than 7,500 Soldiers and Airmen, their families and employers, and the hundreds of state and federal employees, it is my honor to submit this annual report for fiscal year 2015.

This report contains information and details about the extraordinary men and women who serve their communities, this great state, and the nation. The mission for the Adjutant General's Department remains the same: when called, we respond with ready units to execute federal, state, and community missions.

This report provides an overview of our agency structure, budget, economic impact, and the services we provide to Kansas. The Adjutant General's Department has seized the opportunities and adapted to the challenges presented this past year, and we know more of each will come in 2016.

The department will continue to develop innovative ways to provide military, homeland security and emergency management services well into the future. We will continue to examine current and future challenges, develop high value actions within our control, and carry out those actions in the most effective and efficient methods possible. And finally, we will never forget that we do all of this in service to the people of Kansas and the United States of America, their freedoms and continued way of life.

I am incredibly proud of the men and women that serve in the Adjutant General's Department and grateful for the support we receive from our elected officials; our local, state and federal partners and stakeholders; the citizens of our great state; and, especially from the families of our employees. We know we could not do what we do without this support.

Very respectfully,

A handwritten signature in blue ink, reading "Lee E. Tafarielli".

Lee E. Tafarielli
Major General
The Adjutant General

**IN HONOR OF ALL THE MEN AND WOMEN IN UNIFORM
SERVING OUR STATE AND NATION
AND THE KANSAS NATIONAL GUARD SOLDIERS
WHO GAVE THEIR LIVES IN SERVICE TO THEIR COUNTRY.**



Sgt. Don Allen Clary
2nd Battalion,
130th Field Artillery
Nov. 8, 2004



**Sgt. 1st Class
Clinton Wisdom**
2nd Battalion,
130th Field Artillery
Nov. 8, 2004



Sgt. Derrick Lutters
891st Engineer
Battalion
May 1, 2005



Sgt. Jessie Davila
2nd Battalion,
137th Infantry
Feb. 20, 2006



**Master Sgt.
Bernard Deghand**
35th Division
Artillery
Sept. 15, 2006



Spc. John Wood
891st Engineer
Battalion
Oct. 7, 2006



**Staff Sgt.
David Berry**
1st Battalion,
161st Field Artillery
Feb. 22, 2007



Sgt. Courtney Finch
714th Security Forces
July 24, 2007



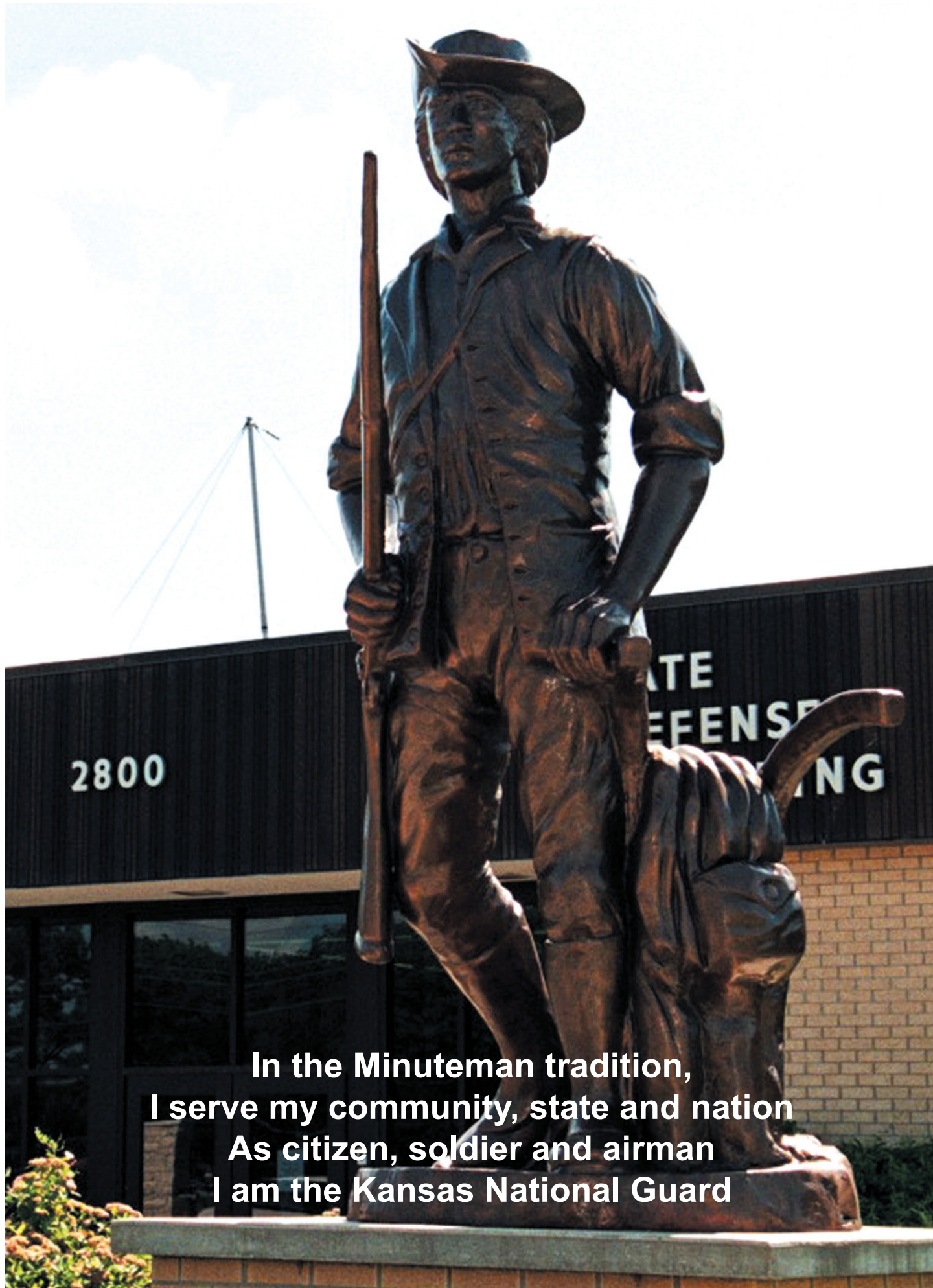
**Sgt. 1st Class
Travis Bachman**
714th Security Forces
Aug. 1, 2007



Spc. Ronald Schmidt
1st Battalion,
161st Field Artillery
Aug. 3, 2008

**...HEROISM DOESN'T OCCUR FROM TAKING ORDERS, BUT RATHER FROM
PEOPLE WHO, THROUGH THEIR OWN WILLPOWER AND STRENGTH, ARE
WILLING TO SACRIFICE THEIR LIVES FOR AN IDEA.**

THOR HEYERDAHL



**In the Minuteman tradition,
I serve my community, state and nation
As citizen, soldier and airman
I am the Kansas National Guard**

The Adjutant General's Department Summary

The Adjutant General's Department has the responsibility for the operations of the Kansas Army and Air National Guard, the Kansas Division of Emergency Management, Kansas Homeland Security and the administrative support of the Kansas Wing of the Civil Air Patrol.

Mission

The department's mission is to protect life and property, provide a ready military capability for our state and nation and be a valued part of our communities.

Adjutant General

The adjutant general is appointed by the governor and serves as commander of the Kansas National Guard, director of the Kansas Division of Emergency Management and director of Kansas Homeland Security.



Kansas National Guard

The adjutant general administers the joint federal-state program that is the Kansas Army and Air National Guard. Approximately 7,500 Guardsmen currently serve the state of Kansas. Military equipment for the Kansas Guard is furnished by the U.S. Department of Defense through the National Guard Bureau. Federal control is exercised over military strength and mobilization of the Kansas Guard. Federal personnel are employed in both administrative and maintenance jobs in armories and maintenance shops. The Kansas Army National Guard is made up of the Joint Forces Headquarters, Topeka; 35th Infantry Division, Fort Leavenworth; 130th Field Artillery Brigade, Manhattan; 69th Troop Command, Topeka; 287th Sustainment Brigade, Wichita; 635th Regional Support Group, Topeka; and 235th Regiment, Salina and their subordinate units. The Kansas Air National Guard is organized into two wings: the 184th Intelligence Wing, based at McConnell Air Force Base, Wichita, and the 190th Air Refueling Wing, Forbes Field, Topeka.

Kansas Division of Emergency Management

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercises, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards. The Kansas Division of Emergency Management's organizational structure mirrors the functions that take place in the life cycle of emergency management: mitigation, prevention, preparedness, and response and recovery.

Kansas Homeland Security

Kansas Homeland Security coordinates statewide activities pertaining to the prevention of and protection from terrorist-related events. This involves all aspects of prevention/mitigation, protection/preparedness and response and recovery. While Homeland Security addresses threats aimed at citizens, threats to agriculture and food supply are also monitored and addressed along with outbreaks of illness. Homeland Security serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of the state and its citizens.

Agency History

Kansas National Guard

Citizen-soldiers began protecting Kansas homes and families when our state was still a territory, leaving farms, businesses and other work places when called to defend the state and nation.

As members of the National Guard of the United States, they trace their roots to the organized militia regiments formed in the Massachusetts Bay Colony in December 1636. Militia, from the Latin “miles,” means “soldier.” The concept of armed citizenry comes from the Greeks who required military service of free male citizens to defend their own land and the city-state, generally for short durations. That concept, which came to the colonies from England through the Saxons, brought with it an enduring fear of standing armies – the repressive forces of monarchs. The posting of British Regulars in the colonies reinforced that fear and distrust of full-time soldiers among Americans.

Minutemen from that same colony’s militia fired the “shot heard around the world” April 19, 1775, at Concord River’s North Bridge, beginning the nation’s struggle for independence from Britain. That independence was won with the help of the Marquis de Lafayette, a volunteer commander for American troops. On his return to America in 1824, members of a New York militia took the name National Guard in honor of the Marquis, who was the commander of a French militia unit called the Garde Nationale de Paris. By the end of the 19th century, militia units in nearly all states were designated National Guard and with the passage of the Militia Act of 1903, the name National Guard became official.

Both the Army and Air National Guard seals are built around the Minuteman, the symbol of the National Guard. During colonial times, the Minutemen were the members of the militia who volunteered to respond within 30 minutes with their own arms. The plowshare in the Minuteman symbol represents the civilian job the citizen-soldier leaves to pick up a musket and answer the call to serve our state or nation.

The forerunner of the Kansas National Guard, the Kansas Militia, was formed Aug. 30, 1855, when the governor and Legislative Assembly of the Kansas territory established “An Act to organize, discipline and govern the militia of this Territory.” The act also provided for the territorial governor, with the advice and consent of the Legislative Council, to appoint and commission one adjutant general to oversee the territorial militia. The first territorial adjutant general was Hiram J. Strickler, who was appointed on Aug. 31, 1855.

Kansas became the 34th state Jan. 29, 1861, and the militia was organized into units of the Kansas National Guard. Article 8, Section 4 of the Kansas Constitution designates the governor of Kansas as the commander in chief for state duties. The U.S. Congress passed the Militia Act of 1903, providing the same organization and equipment for the National Guard in each state as provided to the U.S. Army.

The Kansas National Guard consists of the Kansas Army National Guard and the Kansas Air National Guard. The latter was established Sept. 18, 1947.

The Kansas National Guard has been involved in the nation’s conflicts since the state’s inception as a territory. The Kansas Guard actively participated in the Civil War, 1861-1865; Indian Wars, 1864-1870; Spanish-American War, 1898-1899; Mexican Border, 1916; World War I, 1917-1919; World War II, 1940-1946; Korean War, 1950-1952; Berlin Crisis, 1961-1962; Air National Guard Squadron Tactical Reconnaissance Interceptor Program alert (STRIP), 1955-1965; Vietnam War, 1966-1969; Operations Plan 8044 (formerly Single Integrated Operations Plan Alert), 1978-present; Operations Desert Shield/Desert Storm, 1990-1991; Operations Northern and Southern Watch in Southwest Asia, 1992-2002; Operation Restore Hope in Somalia, 1992-1993; Operations Joint Endeavor, Deny Flight and Joint Guardian in Bosnia-Herzegovina, 1995-2003; Operations Phoenix Scorpion, Phoenix Scorpion III and Desert Fox in Southwest Asia, 1997-1998; Operation Allied Force in Kosovo, 1999-2010; the Global War on Terrorism (Operation Enduring Freedom and Operation Noble Eagle), 2001- present; Operation Iraqi Freedom, 2003-2010; and Operation New Dawn, 2010-present.

During the Philippine Insurrection following the



The 20th Kansas Volunteers, under the command of Col. Frederick Funston, served with distinction during the Philippine Insurrection. A contemporary postcard, shown here, depicts Funston and the 20th Kansas Volunteers crossing the river at Calumpit, April 26, 1899.

Spanish-American War, five Kansas Guardsmen were awarded the Medal of Honor for their heroic actions. Col. Frederick Funston was the most famous of these Guardsmen. The others were 1st Lt. Arthur Ferguson, Sgt. John A. Huntsman, Pvt. Edward White and Pvt. William Trembley.

Another Medal of Honor recipient was William F. "Buffalo Bill" Cody, who was a member of the 7th Kansas Cavalry during the Civil War. Cody earned his medal for gallantry in 1872 during the Indian Wars when he was a civilian scout assigned to the 3rd U.S. Cavalry.

A posthumous award was presented to 2nd Lt. Erwin Bleckley for helping save the Lost Battalion during World War I. He began military service by enlisting in the Kansas Army National Guard's Battery F, 1st Field Artillery, which later became the 130th Field Artillery Regiment. His interest in aviation led him to volunteer for the Army Air Service, the forerunner of the U.S. Army Air Corps, which later became the U.S. Air Force. As the first aviator to earn the Medal of Honor, he is claimed by the Kansas Air National Guard and U.S. Air Force, although he was a member of the Kansas Army National Guard.

Col. Don Ballard, a retired member of the Kansas Army National Guard, saved lives while risking his own life as a Navy medic in Vietnam. Ballard is the only living Congressional Medal of Honor recipient from the Kansas National Guard.

Kansas citizen-soldiers and citizen-airmen have also served our state supporting civil authority in the 1888-89 County Seat Wars, the 1893 Legislative War, labor disputes in 1886 and 1893, and during student unrest over the Vietnam conflict in the 1960s. They continue to train to assist civil authority today. They also serve to protect Kansans in response to emergencies and disasters throughout the state, including tornadoes, floods, snowstorms and other weather-related and man-made emergencies and disasters.

The Adjutants General of Kansas

The position of adjutant general was officially created April 23, 1861, with the rank of brigadier general. The rank was reduced to colonel Feb. 24, 1864, and then returned to brigadier general May 1, 1901. The rank was raised to major general March 1, 1956, and to lieutenant general July 1, 1970, contingent upon 15 consecutive years of tenure and as recommended by the governor and with consent of the Senate.

Maj. Gen. Lee E. Tafanelli
Jan. 9, 2011 - Present

Brig. Gen. James W. F. Hughes
April 1, 1905 - April 1, 1909

Col. David Whittaker
March 5, 1870 - March 5, 1873

Maj. Gen. Tod M. Bunting
Jan. 5, 2004 - Jan. 8, 2011

Brig. Gen. Samuel H. Kelsey
Feb. 1, 1903 - March 31, 1905

Col. William S. Moorhouse
March 4, 1869 - March 4, 1870

Maj. Gen. Gregory B. Gardner
Feb. 10, 1999 - Oct. 31, 2003

Brig. Gen. Simeon M. Fox
March 1, 1895 - Jan. 31, 1897
Feb. 22, 1899 - Feb. 1, 1903

Col. Josiah B. McAfee
Aug. 18, 1867 - March 3, 1869

Maj. Gen. James F. Rueger
Dec. 1, 1990 - Feb. 10, 1999

Col. Hiram Allen
Feb. 1, 1897 - Feb. 21, 1899

Col. Thomas J. Anderson
April 1, 1865 - Aug. 18, 1867

Maj. Gen. Philip B. Finley
Oct. 18, 1987 - Nov. 30, 1990

Col. Albert J. Davis
April 1, 1894 - Feb. 28, 1895

Col. Cyrus K. Holliday
May 2, 1864 - March 31, 1865

Maj. Gen. Ralph T. Tice
Oct. 1, 1980 - Oct. 17, 1987

Col. Henry H. Artz
Jan. 10, 1893 - March 31, 1894

Brig. Gen. Guilford Dudley
Feb. 27, 1863 - May 2, 1864

Maj. Gen. Edward R. Fry
Jan. 1, 1973 - Sept. 30, 1980

Col. John N. Roberts
April 1, 1889 - Jan. 1, 1893

Brig. Gen. Charles Chadwick
March 22, 1862 - Feb. 26, 1863

Lt. Gen. Joe Nickell
April 21, 1951 - Dec. 31, 1972

Col. Alexander B. Campbell
Jan. 23, 1885 - March 31, 1889

Brig. Gen. Lyman Allen
June 23, 1861 - March 22, 1862

Brig. Gen. Milton R. McLean
Feb. 10, 1925 - April 17, 1951

Col. Thomas Moonlight
Jan. 8, 1883 - Jan. 22, 1885

Brig. Gen. Robert B. Mitchell
May 2, 1861 - June 20, 1861

Brig. Gen. R. Neill Rahn
Jan. 11, 1923 - Feb. 10, 1925

Col. Peter S. Noble
April 8, 1878 - Jan. 7, 1883

Adjutant General Hiram J. Strickler
November 1860 - April 16, 1861

Brig. Gen. Charles I. Martin
April 1, 1909 - Oct. 1, 1917
Jan. 27, 1919 - Jan. 11, 1923

Col. Hiram T. Beman
March 2, 1876 - March 5, 1878

Territorial Adjutant General

Adjutant General Hiram J. Strickler
Aug. 31, 1855 - January 1858

Brig. Gen. Charles S. Huffman
Oct. 1, 1917 - Jan. 27, 1919

Col. Charles A. Morris
March 6, 1873 - March 2, 1876

Kansas Division of Emergency Management

In 1941, the Kansas Legislature established the State Council of Defense. The State Civil Defense Agency was established in 1951 as a result of the Federal Civil Defense Act of 1950. The State Civil Defense Agency was charged with providing civil defense to protect life and property in Kansas from nuclear attack, but did not address other disasters.

In 1955, the State Civil Defense Agency became part of the Adjutant General's Department. The division is responsible for emergency management throughout Kansas at state and local (county/city) levels. The adjutant general advises the governor with respect to his or her powers and duties during a disaster/emergency and coordinates state and federal level responses.

In the 1970s, a Radiological Systems Management Section was established to meet requirements of the Nuclear Regulatory Commission. It provides inspection, repair, calibration and exchange services for more than 70,000 radiological detection, identification and computation instruments in Kansas and is responsible for approving the security arrangement, location and the individuals responsible for the maintenance of radiological materials. The construction of two nuclear power plants - the Wolf Creek Generating Station near Burlington and the Cooper Nuclear Station in Southeast Nebraska - necessitated planning activities for the division designed to protect the public from accidental radioactive material releases into the environment.

In 1975, the title of Civil Defense was changed to the Division of Emergency Preparedness. This reflected the dual use of nuclear and natural disaster and preparedness as stated in the Robert T. Stafford Act of 1974. In 1993, the division was redesignated as the Division of Emergency Management.

The division is responsible for training state and local personnel to respond to natural disasters such as floods, tornadoes, snowstorms and man-made disasters.



During the Cold War era, J. W. Pedersen, Reno County Civil Defense director and Homer J. McConnell, representative of Office of Civil Defense, Washington, D.C., examine emergency rations and supplies stored by the city of Hutchinson at the Underground Vaults and Storage, Inc., facility, 650 feet below ground. The Kansas Division of Emergency Management began as the State Civil Defense Agency in 1951.

Kansas Homeland Security

As both a military and a public safety organization, many sections of the Adjutant General's Department's were involved with homeland security concerns even before the events of Sept. 11, 2001. Shortly after those events, Kansas Homeland Security was made a part of the Adjutant General's Department. The adjutant general was named director of Kansas Homeland Security in October 2001.

Working in conjunction with the Kansas Bureau of Investigation, Kansas Highway Patrol and other agencies at all levels of government, the state's homeland security picture was analyzed and security measures were reinforced at airports, utilities and other key infrastructure, across the state to ensure the health and safety of the public were well-protected.

Kansas Homeland Security was established to coordinate all phases of homeland security, including prevention/mitigation, preparedness, response and recovery. Other organizations within the department, including the Kansas National Guard, Division of Emergency Management, and Civil Air Patrol, also provide homeland security support and assistance.

Civil Air Patrol

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c)(3) corporation and by congressional charter is the auxiliary of the United States Air Force. The Kansas Volunteer Department of the Civil Air Patrol was created to administer state funds allocated to the Civil Air Patrol. The department was placed, by legislation, under the Kansas Adjutant General's Department in 1997 for administrative support and control of state resources and funding.

Overview 2015

Soldiers and airmen of the Kansas National Guard began 2015 by providing protocol and other support for the inaugural ball and inauguration ceremony for Gov. Sam Brownback.

Members of the Kansas National Guard served as military escorts for Brownback and other state officials during the Grand March at the Inaugural Ball Jan. 10. Kansas Guardsmen also played key roles during the inauguration ceremony at the Kansas Statehouse Jan. 12. Prior to the ceremony, the 35th Infantry Division Band, the official band of the Kansas National Guard, performed several musical selections under the direction of Chief Warrant Officer 4 Steve Patterson. Following the governor's oath of office, Maj. Gen. Lee Tafanelli, the adjutant general; Lt. Col. Jerritt Curtis, commander of troops for the inauguration; and Col. Mark Bruce, superintendent of the Kansas Highway Patrol, escorted the governor as he inspected an honor guard of Kansas National Guardsmen and Kansas Highway Patrol troopers, reaffirming his role as their commander in chief. During the inspection, a salute battery from the Kansas National Guard's 2nd Battalion, 130th Field Artillery provided a 19-gun salute fired by 75mm towed howitzers as the 35th Infantry Division Band presented four ruffles and flourishes.

On Jan. 24, the 235th Regiment celebrated the completion of a long-term goal with a ribbon-cutting ceremony opening the Kansas Army National Guard's Culinary Center of Excellence at the Kansas Regional Training Institute in Salina.

This new facility trains food service specialists for the U.S. Army, National Guard and Army Reserve. Soldiers from all across the nation attend the school to gain skills in food preparation, food sanitation and safe use of military equipment. The facility features 24 student cooking stations and a commercial-grade kitchen for garrison food preparation. Students also train on a mobile kitchen trailer and a containerized kitchen for operational training environments.

Lt. Col. Vonda Wigal, 184th Intelligence Wing, was promoted to colonel Feb. 7 during a ceremony at McConnell Air Force Base, Wichita. Wigal assumed command of the 184th Medical Group and its 74 members on May 4, 2014, making her the first female group commander in the history of the 184th Intelligence Wing.

In March, Ben Bauman was selected as the new director of the Public Affairs Office for the Adjutant General's Department, filling the position vacated by Sharon Watson. Bauman is a long-time professional communicator. He was a fixture in northeast Kansas broadcast-journalism for many years, and has also served as a public information, public relations and communications professional.

Kansas Lt. Gov. Jeff Colyer M.D.; Maj. Gen. Lee Tafanelli, the adjutant general; and a small contingent from the Kansas National Guard Joint Forces Headquarters Kansas travelled to Yerevan, Armenia, in April to attend a commemoration of the 100th anniversary of the Armenian genocide. The visit was arranged as part of the State Partnership Program, a National Guard Bureau program that partners developing nations with state National Guards to foster military and civilian relationships.

During their visit, Colyer and Tafanelli received briefings by members of the Armenian Office of Defense Cooperation, met with the U.S. ambassador to Armenia and leadership of the U.S. Embassy, the commander of the Armenian Peacekeeping Brigade, the first deputy minister of Defense and the chief of the General Staff of the Republic of Armenia.

Governor Sam Brownback signed a disaster proclamation May 29 for 44 Kansas counties due to damages to public infrastructure caused by storms and flooding. The proclamation cites thunderstorms accompanied by isolated tornadoes, high winds, large hail, lightning, and torrential rains moved across the state resulting in wind damage, flooding and flash flooding to public infrastructure and critical services.

The proclamation covered the period from May 4 through June 21. Named in the declaration were Allen, Anderson, Barton, Butler, Chase, Cheyenne, Cherokee, Clay, Coffey, Cowley, Doniphan, Edwards, Elk, Gray, Franklin, Greenwood, Harper, Harvey, Haskell, Hodgeman, Jefferson, Labette, Leavenworth, Lyon, Marion, Marshall, McPherson, Marion, Meade, Miami, Nemaha, Osage, Rawlins, Reno, Rice, Republic, Saline, Sherman, Stafford, Seward, Stevens, Sumner, Wabaunsee and Washington counties. President Barack Obama signed a federal disaster declaration July 20 ordering federal aid to supplement state and local recovery efforts.

A small contingent of soldiers from the Kansas National Guard's Detachment 6, Company D, 2nd Battalion, 135th Aviation



Five soldiers from Detachment 6, Company D, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) are honored during a deployment ceremony in Topeka May 28. The Kansas Guardsmen augmented a Colorado unit to provide aircraft maintenance in support of Operation Enduring Freedom.

Regiment (General Support Aviation Battalion) were honored in a deployment ceremony May 28 at Armed Forces Reserve Center. The soldiers deployed to Kuwait to join a Colorado unit to provide aircraft maintenance in support of an aviation task force for Spartan Shield, which is part of Operation Enduring Freedom. They returned to Kansas in December.

On July 11, Battery E (Target Acquisition), 161st Field Artillery, Kansas National Guard, cased their colors for the last time during an inactivation ceremony at the Great Bend National Guard armory. For 27 years, the battery supported field artillery units in Kansas and surrounding states by using Q36 and Q37 Firefinder radar equipment to identify and provide accurate target locations to supporting maneuver commanders. The battery was reorganized into a platoon-size unit and transferred to the command of the 130th Field Artillery Brigade.

Command Chief Master Sgt. James Brown took responsibility as the command senior enlisted leader for the Kansas National Guard in a Change of Authority ceremony Aug. 1 at Nickell Armory Topeka. In this position, Brown will manage the enlisted force and represent their interests at all levels of local and state government and to the public. The command senior enlisted leader is the personal advisor to the Kansas adjutant general on issues regarding the professional development, readiness, training, utilization, health, morale and welfare of the nearly 6,500 enlisted members of the Kansas Army and Air National Guard.

Brown succeeded Command Sgt. Maj. Scott W. Haworth upon Haworth's retirement.

Col. Anthony V. Mohatt, assistant division commander for the 35th Infantry Division, was promoted to brigadier general in a ceremony Nov. 6 at the Great Overland Station, Topeka.

Prior to his current position, Mohatt was commander of 69th Troop Command. During his career, Mohatt has also served as the operations officer, 69th Troop Command; administrative officer and operations officer, and commander of the 2nd Battalion, 137th Infantry Regiment; and assistant training officer and plans officer, 35th Infantry Division, in addition to various command and staff positions. Mohatt has deployed in support of Operation Iraqi Freedom and Operation Enduring Freedom.

Chaplain (Lt. Col.) Peter Jaramillo was invested as the state chaplain for the Kansas National Guard during a Change of Responsibility ceremony Nov. 7. The ceremony was followed by a retirement ceremony for his predecessor, Chaplain (Col.) William Jenkins.

As the state chaplain, Jaramillo has oversight of all religious ministry team chaplains, chaplain candidates and ministry support members in the Kansas National Guard.

Two Stranded Motorists Assistance Response Teams from the Kansas National Guard patrolled roads in northwest Kansas, searching for stranded motorists, as a result of a severe snow and ice storm that struck the western half of the state in mid-November. The teams consisted of four vehicles and 10 personnel.

The teams assisted local law enforcement and emergency personnel in providing assistance to motorists whose vehicles were stuck or slid off roadways. Emergency response efforts to the storm were coordinated among state and local agencies, including Kansas Division of Emergency Management, Kansas Department of Transportation, Kansas Highway Patrol, county emergency managers and local law enforcement.

Soldiers of Detachment 37, Operational Support Airlift Command, were recognized in a departure ceremony Nov. 28 as they deployed in support of Operation Enduring Freedom. The soldiers' mission is to provide C-12 fixed wing airlift support and flight operations support to U.S. and allied forces in the Horn of Africa.

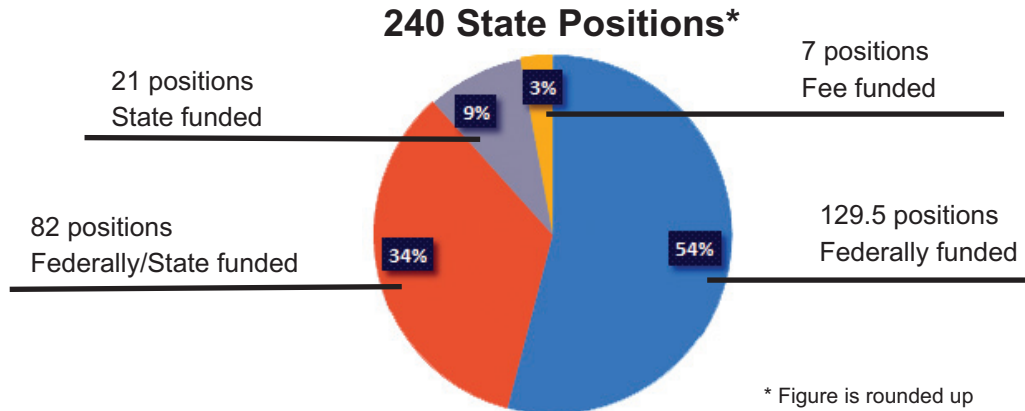


Retiring Chaplain (Col.) William Jenkins (left) removes the stole of office as the state chaplain for the Kansas National Guard as he prepares to turn that role over to Chaplain (Lt. Col.) Peter Jaramillo (right) during a ceremony Nov. 7.

Fiscal and Personnel

State personnel of the Adjutant General's Department are located at 14 worksites throughout the state. Of the approximately 240 positions, 220 are full-time benefits eligible, and 20 positions are part-time non benefits eligible. 129.5 positions are 100 percent federally funded, 82 are a federal/state mix, 21 are 100 percent state funded, and seven are fee funded.

Major divisions/programs include the Kansas Division of Emergency Management, Homeland Security, Facilities Engineering, 190th Air Refueling Wing, the 184th Intelligence Wing, Resource Protection Officers, Administration and Civil Air Patrol. On Sept. 30, 2015, the Readiness Sustainment Maintenance Site at Fort Riley was officially closed. In addition to the operations divisions, the Military Advisory Board, which has three members appointed by the governor, address state military matters with the governor.



State Employees Assigned to Support Adjutant General's Department Offices

Divisions	Positions	Includes
Administration - Topeka	31.0	Comptroller, Human Resources, Public Affairs, Adjutant General's Office, Archives, Mail, Information Management, Distance Learning and Interoperability, and Special Programs
Air Guard		
184 th Intelligence Wing - Wichita	22.0	Facilities Engineering and Security
Smoky Hill Weapons Range - Salina	6.0	Facilities and Administrative Support
190 th Air Refueling Wing - Topeka	53.0	Facilities Engineering, Security, Fire and Environment
Army Guard		
Facilities Engineering - Statewide	37.5	Electronic Security, Engineering, Environmental and Army Aviation Support Facility
Security	27.0	State Headquarters, Armed Forces Reserve Center and Antiterrorism
Mission Training Complex - Fort Leavenworth	3.0	Facilities Support
Camp Funston Training Area - Fort Riley	10.0	Facilities Support
Kansas Regional Training Institute - Salina	10.0	Range Maintenance and facilities support for KSRTI and the RSMS satellite office
Readiness Sustainment Maintenance Site - Fort Riley and Salina	0.0	Production facilities
Emergency Management	37.5	Mitigation and Planning, Preparedness, Training and Exercises, Response and Recovery, Deployable Resources, and Technological Hazards
Homeland Security - Topeka	2.0	Policy and Strategic Planning
Civil Air Patrol - Salina	.5	Administrative Support
Total Number of Positions	239.5	

STATE BUDGET FISCAL REPORT

	Fiscal Year 2015	
	State Funds	Other Funds
Expenditures by Program:		
Operational Management	\$1,268,714	\$417
Civil Air Patrol	\$35,159	\$0
State Military Service Operations	\$312,679	\$641,954
Division of Emergency Management	\$1,124,194	\$6,052,012
Disaster Relief	\$586,573	\$5,595,405
Armories & State Defense Building	\$933,887	\$3,348,340
Operation and Maintenance ARNG Facilities	\$235,837	\$3,763,181
Statewide Training Sites	\$3,544	\$4,524,332
Operation and Maintenance ANG Forbes	\$479,815	\$1,554,263
Operation and Maintenance ANG McConnell	\$593,005	\$1,914,208
Smoky Hill Weapons Range	\$10,793	\$570,863
Air National Guard Fire Protection	\$0	\$1,611,012
Air National Guard Security	\$0	\$534,082
Readiness Sustainment Maintenance Site	\$0	\$2,829,662
National Guard Youth Programs	\$0	\$1,646,119
Counter Drug Operations	\$0	\$24,719
Miscellaneous Grants	\$0	\$911,919
Debt Service	\$3,168,458	\$0
Capital Improvements	\$468,052	\$6,872,142
AGENCY TOTAL	\$9,220,710	\$42,394,630

Expenditures by Category:		
Salaries	\$3,011,251	\$14,573,581
Contractual Services	\$1,887,890	\$9,114,602
Commodities	\$182,170	\$1,319,201
Capital Outlay	\$145,733	\$618,862
Non-Expense Items	\$0	\$1,076,670
Aid to Local Units of Government	\$251,346	\$5,419,543
Other Assistance	\$105,810	\$3,400,269
Debt Service	\$3,168,458	\$0
Capital Improvements	\$468,052	\$6,871,902
AGENCY TOTAL	\$9,220,710	\$42,394,630

KANSAS NATIONAL GUARD ECONOMIC IMPACT FISCAL YEAR 2015

Value of Resources	Capital Assets:			
	Buildings		\$	996,411,873
	Weapon Systems			
	(Aircraft, tanks, artillery, support equipment, etc.)		\$	942,656,938
	Equipment			
		Computers	\$	36,270,071
		Vehicles	\$	434,194,410
		Aircraft-rotary Wing	\$	97,995,000
		Other	\$	382,887,080
	Inventories			
		Warehouse, USPFO	\$	8,396,072
		Parts and Supplies	\$	87,761,830
	Total Value of Resources		\$	2,986,573,274
Personnel		Authorized	Assigned	Percent
	Officer	996	875	88%
	Warrant Officer	183	138	75%
	Enlisted	7515	6989	93%
	Combined	8694	8002	92%
Gross Payroll	Civilian/Technician		\$	95,025,689
	Military		\$	115,991,742
	State Employees		\$	20,316,230
Aircraft	UH-60 Black Hawk Helicopters			21
	KC-135 Stratotankers			12
Miscellaneous	Construction			
		Military Construction Program	\$	12,670,932
		Sustainment Restoration and Modernization	\$	9,591,239
	Service Contracts			
			\$	126,004
	Other Operations and Maintenance Expenditures			
			\$	6,304,865
	Total Miscellaneous Expenditures:		\$	28,693,040
Economic Impact	Estimated Number of Indirect Jobs Created			2,751
	Estimated Annual Dollar Value of Jobs Created		\$	135,225,652
	Estimated Impact in Community Exceeds		\$	395,252,353

KANSAS ARMY NATIONAL GUARD ECONOMIC IMPACT FISCAL YEAR 2015

Value of Resources	Capital Assets:		
	Buildings:		
	38 State Owned Armories (1,180,703 SF) 23		238,413,179
	State Owned Training Facilities (411,558 SF)		84,082,786
	104 State Logistic Facilities (600,974 SF)		107,044,870
	45 Federal Owned Facilities (349,360 SF)		65,709,226
	TOTAL		495,250,061
	Major Weapon Systems:		
	Bradley M2A2 ODS/SA (36)		73,600,000
	Howitzer MedSP M109A6 (12)		17,220,000
	High Mobility Artillery (16)		80,528,000
	Tank M1A2/V2 (29)		128,916,571
	TOTAL		300,264,571
	Other Equipment:		
	Computers		20,232,445
	Vehicles		417,315,173
	Aircraft-Rotary Wing UH-60 Black Hawk Helicopters(21)		97,995,000
	All Other, Includes C12 Fixed wing (1)		292,321,415
	TOTAL		827,864,033
	Inventories:		
	Warehouse, USPFO		8,396,072
	Parts and Supplies		53,104,174
	TOTAL		61,500,246
	Total Value of Resources		1,684,878,911
Aircraft	Type on Hand: UH-60 Black Hawks (21)		
	Authorized Flying Hours	2,308	
	Actual Flying Hours	2,215	
	Type on Hand: C12 Transport (1)		
	Authorized Flying Hours	600	
	Actual Flying Hours	694.20	
Personnel	Military	Authorized	Assigned
	Officer	658	596
	Warrant Officer	183	138
	Enlisted	5,514	5,080
		6,355	5,814
	Full-Time Federal Technicians	483	433
Gross Payroll	Civilians	\$38,026,509	
	Military	\$86,343,753	
	State Employees	\$14,775,073	
	Total	\$139,145,335	
Miscellaneous	Military Construction and Other Maintenance		\$12,670,932
Economic Impact	Estimated # of Indirect Jobs Created		1,925
	Estimated Annual Dollar Value of Jobs Created		\$101,070,200
	Estimated Impact in State Exceeds		\$252,886,467

KANSAS AIR NATIONAL GUARD ECONOMIC IMPACT FISCAL YEAR 2015

Value of Resources

Capital Assets:

Buildings:

Forbes Field	\$	360,373,000
McConnell Air Force Base 43 Buildings/260 Acres	\$	118,444,984
Smoky Hill ANGR 18 Buildings/30,377 Acres	\$	20,799,848
Smoky Hill UAG 25 Buildings/3,536 Acres	\$	1,543,980
TOTAL	\$	501,161,812

Weapon Systems:

KC-135 R (12)	\$	636,000,000
Support Equipment	\$	6,392,367
TOTAL:	\$	642,392,367

Equipment:

Computers	\$	16,037,626
Vehicles	\$	16,879,237
Other	\$	90,565,665
TOTAL	\$	123,482,528

Inventories:

Parts and Supplies	\$	34,657,656
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Total Value of Resources \$ 1,301,694,363

Aircraft	Type on Hand: KC-135 R Stratotanker	12	
	Flying Hours	6520.4	
Aircraft Fuel	Gallons JP-8	10321.014	
	Price per gallon	3.32	
	TOTAL	\$	34,265,767
Personnel	Military	Authorized	Assigned
	Officer	338	280
	Enlisted	2001	1909
		2339	2189
Gross Payroll	Civilians	\$	56,999,180
	Military	\$	29,647,989
	State Employees	\$	5,541,157
	Total	\$	92,188,326
Miscellaneous	Construction Sustainment Restoration and Modernization	\$	9,591,239
	Service Contracts	\$	126,004
	Other Operations and Maintenance Expenditures	\$	6,304,865
	Total Miscellaneous Expenditures	\$	16,022,108
Economic Impact	Estimated # of Indirect Jobs Created		826
	Estimated Annual Dollar Value of Jobs Created	\$	34,155,452
	Estimated Impact in State Exceeds	\$	142,365,886

Adjutant General's Department Offices

These offices support Army, Air and state operations.

Directorate of Information Technology

Located in Topeka; 17 state employees and 25 federal employees

Mission: Implement and maintain command, control, communications, computer and information management architecture, standards, plans and programs to assure the confidentiality, integrity and availability of information, and to provide responsive support to the Kansas National Guard Joint Forces Headquarters, field units, Kansas Division of Emergency Management and Kansas Homeland Security.

The Directorate of Information Technology employs federal Army and Air Force technicians, state and grant-funded employees. The directorate continued efforts to modernize, secure and streamline communications operations for the Adjutant General's Department. The primary divisions within the department are Operations, Support, Tactical Communications and the Office of Emergency Communications.

The DOIT worked successfully with the Logistics Directorate and the United States Property and Fiscal Office to identify expanded and appropriate funding streams to enable the state to place additional and newer information technology with units in the field, primarily personal computers and laptops. More than 150 new machines were purchased in fiscal year 2015 for this purpose and the number in fiscal year 2016 should exceed that.

The Network Operations branch spent a significant amount of time working with our primary commercial carrier to identify the availability and cost of improving the bandwidth at more than 40 operating locations across the state. These efforts will result in a minimum five-fold increase in network speeds at three locations this year with the rest to follow.

The Computer Network Defense Team continues to enhance its capabilities to defend Department of Defense networks, and works with governmental and private sector partners to develop processes and relationships to protect critical assets from malicious cyber activity. The team's participation in Cyber Guard 2015 showcased these efforts and earned the state significant recognition as a leader in cyber.

The Tactical Communications Branch provides the agency with a dedicated team focused on ensuring the deployable communications assets of the department are inventoried and prepared to respond to state and federal missions. In addition to organic unit-assigned equipment, the team manages the agency's Communications Incident Response Vehicle, a deployable command post trailer, the Joint Incident Site Communications Capability and a state of the art, highly compact and mobile equipment set to support reach-back communications for domestically deployed elements.

The Adjutant General's Office of Emergency Communications continues to work to enhance response communications. The office operates and maintains the state's two Communications on Wheels mobile communications vehicles. The office, along with the Kansas Office of Information Technology Services and the Statewide Interoperability Executive Committee, is leading efforts associated with the implementation of a dedicated public safety wireless broadband network. The OEC also functions as the Emergency Support Function 2 (Communications) lead for the State Emergency Operations Center and has led efforts to establish credentialing standards for both professional and amateur emergency communicators.



**Col. Chris
Stratmann**

Office of the Staff Judge Advocate

Located in Topeka; 5 federal employees

The Office of the Staff Judge Advocate is responsible for providing full-time legal services to the Adjutant General's Department. This includes providing legal support to the adjutant general and the commanders, soldiers and airmen of the Kansas National Guard. The OSJA also provides legal support to civilian agencies within the Adjutant General's Department, including the Kansas Division of Emergency Management and the Kansas Department of Homeland Security. The staff judge advocate serves as the adjutant general's primary legal advisor and is the senior judge advocate in the Kansas National Guard.

As attorneys for the Adjutant General's Department, judge advocates serve as ethics counselors and claims officers. They also coordinate and prepare responses to civil litigation, Freedom of Information Act and Privacy Act matters. Judge advocates are responsible for drafting and reviewing contracts, real estate agreements and Memorandums of Understanding. They review all fiscal matters affecting the agency and provide support to the United States Property and Fiscal Office.

As attorneys for the Kansas National Guard, judge advocates serve as legal advisors, recorders, and trial defense counsel in disciplinary and administrative boards. They provide representation in medical, disability and employment hearings.

Judge advocates provide legal advice to commanders engaged in domestic response missions and they work closely with force protection, law enforcement and intelligence personnel. Judge advocates also provide a multitude of legal assistance services to soldiers and airmen and their families including, but not limited to, advice on probate, estate planning, real estate, contract and landlord/tenant issues.

Public Affairs Office

Located in Topeka; 3 state employees, 1 AGR and 2 federal employees

The Public Affairs Office of the Adjutant General's Department oversees the release of information about the Kansas National Guard, Kansas Division of Emergency Management and Kansas Homeland Security. The office provides critical information to the public during emergencies or disasters and provides ongoing information updates throughout the year regarding the department's actions, plans and recommendations.

The Public Affairs Office includes a director, deputy director and public information writer, all state employees; one Active Guard and Reserve (print specialist), one federal technician public affairs specialist (video specialist) and one federal technician command historian. Additional military public affairs personnel support the office in disaster response and during regular events by working with media, taking photos and videos, writing articles and assisting with media training. These individuals serve at the Joint Forces Headquarters, 35th Infantry Division, 105th Mobile Public Affairs Detachment, 184th Intelligence Wing and 190th Air Refueling Wing. In addition, Unit Public Affairs Representatives are appointed by each unit commander to support public affairs efforts at the unit level. The office conducts an annual two-day Unit Public Affairs Representative course in Salina each spring.

Information is distributed to the public through the news media, social networking sites including Facebook and Twitter, the agency website, internal and external publications, projects, campaigns, speeches, events, VIP trips, orientation flights and other venues. During the year, the office sent out more than 75 news releases, in addition to media advisories, and conducted news conferences and media tours. Information, photos and videos were also distributed through the agency's website and social media sites.

The Public Affairs Office produces the agency's newspaper, the Plains Guardian, six times a year containing stories and photos that are generated by the PAO, Kansas Army and Air National Guard public affairs staff, Unit Public Affairs Representatives, the Museum of the Kansas National Guard, National Guard Bureau, Department of Defense, FEMA and other government agencies, as well as reprinting, by permission, agency-related stories that appear in Kansas newspapers. It also prepares and prints the agency's annual report. Both publications are distributed in hard copy, via email and are posted on the agency website.

During disasters or emergencies, the public affairs director activates the Joint Information Center in conjunction with the State Emergency Operations Center. Other state agency public information officers and Kansas military public affairs staff support the Joint Information Center and public affairs needs in the field along with Incident Management Team PIO support. During disasters, state, county and city public information officers are also asked to assist the state in disaster response in community efforts, if needed.

Through federal funds, the Public Affairs Office received the Public Information/Geospatial Information response vehicle in 2010 for use on site during disaster response. The generator-powered vehicle includes computers, printers, mapping equipment, satellite television, DVRs and phones, allowing the staff of the Public Affairs Office and Geospatial Technologies Section (mapping) to get information out quickly to the public, the media and disaster response workers. It is also used during disaster exercises involving KDEM, other state and local agencies, the Kansas National Guard, federal agencies and private entities including Wolf Creek Generating Station.

Through the Speaker's Bureau, the PAO arranges guest speakers from the agency for schools, civic organizations and other forums for Veterans Day, Memorial Day, Independence Day, meetings, programs and other events. The office also plans events for Kansas Preparedness Month and Kansas Preparedness Day in September.

The Public Affairs Office is responsible for obtaining approvals to allow civilians to fly on Kansas National Guard aircraft. Once the appropriate approvals for the individuals have been received, Invitational Travel Orders are issued. More than 630 Invitational Travel Orders were issued during the year. A total of 14 orientation flights and 14 operational flights were flown by the 1st Battalion, 108th Aviation, and the 190th Air Refueling Wing.



Ben Bauman

State Offices

State Comptroller's Office

Located in Topeka; 12 state employees

Mission: The State Comptroller establishes and directs the policies and procedures of fiscal management to ensure compliance with state and federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management.

The State Comptroller also serves as the primary liaison with the Division of Budget and Division of Legislative Research for budgetary processes. The State Comptroller's Office provides fiscal, accounting and budgetary management services for program managers to ensure agency objectives are accomplished within legislative appropriations and fund limitations. The office administers state programs, federal/state cooperative agreements between the National Guard Bureau and the agency in support of the Kansas National Guard, grants received from the Department of Homeland Security through the Kansas Highway Patrol and a grant from the United States Department of Transportation.



State Human Resources Office

Located in Topeka; 2.49 state employees

The State Human Resource Office provides guidance and technical support for 220 full-time and 20 part-time state employees of the Adjutant General's Department. SRHO is responsible for processing employee benefits and payroll, recruitment, and employee relations, in addition to developing, implementing, and administering policies and procedures which meet the needs of the agency while complying with state and federal statutes, regulations, and practice.

As the Readiness Sustainment Maintenance Site at Fort Riley officially closed on Sept. 30, the SHRO was available to help employees with the transition to other employment or retirement.

SHRO supports our employees and our community by participating in the United Way campaign and honors our employees through the Employee Recognition program and the annual Employee Recognition Ceremony and Lunch.



Kansas Homeland Security

Located in Topeka

In Kansas, the adjutant general has the primary responsibility and authority for directing statewide activities pertaining to the prevention of and protection from terrorist-related events. This responsibility includes the development and implementation of a comprehensive and coordinated strategy to secure the state from terrorist threats and attacks. KSHLS serves as a liaison between federal, state and local agencies and the private sector on matters relating to the security of Kansas state and citizens.

Areas of Concentration

- Awareness - Identify and understand terrorist threats within Kansas.
- Prevention - Detect, deter and mitigate terrorist threats to Kansas.
- Protection - Safeguard our citizens, their freedoms, property and the economy of Kansas from acts of terrorism.
- Response - Assist in coordinating the response to terrorist related events.
- Sustainability of Homeland Security.

The Office of the Governor, the National Conference of State Legislatures, the Council of State Governments and various other persons and groups have been working to develop a sustainability strategy for the Kansas Homeland Security and Kansas Division of Emergency Management. The purpose of the information is to position both KSHLS and KDEM to withstand anticipated budgetary difficulties in the near future. The strategy will provide for the long-term viability of both divisions.

Focus Areas of Responsibilities:

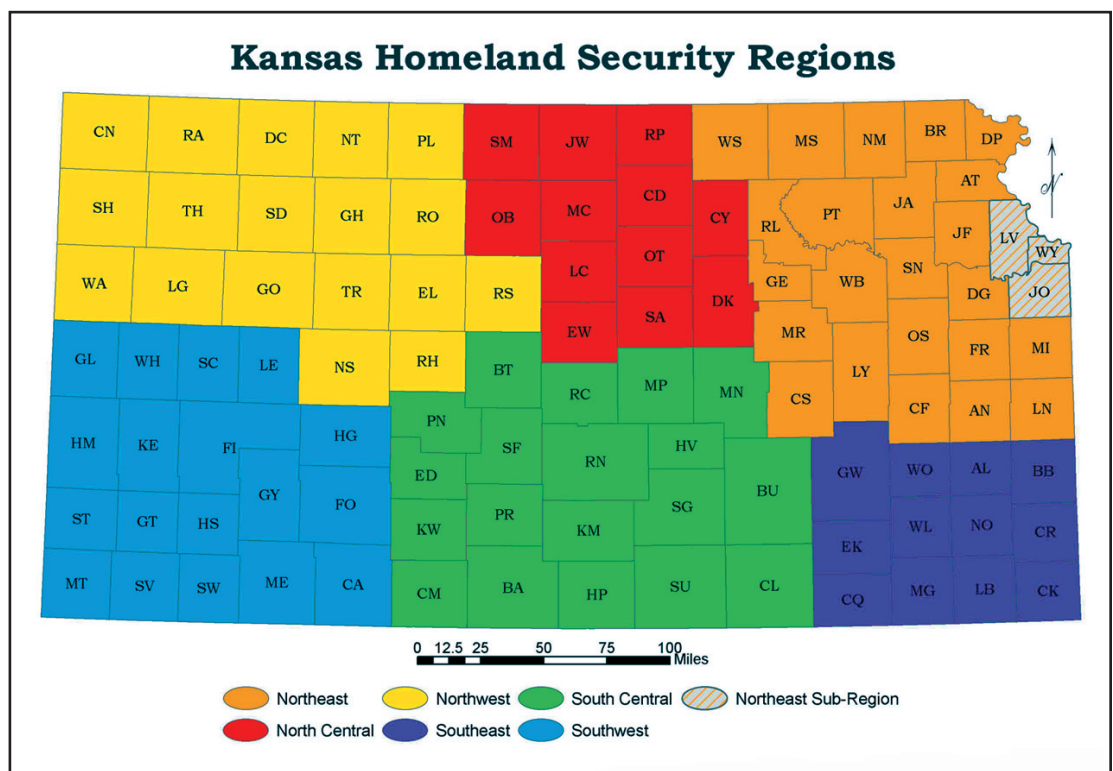
- Continue to improve an updated State Strategic Homeland Security strategy.
- Facilitate the coordination of intelligence information between federal, state and private entities from the Fusion Center.
- Develop a strategy for sustainability.

Under the Homeland Security program, the safety and security of children is a top priority, as exemplified in Executive Order 06-12. In the past, numerous school districts have requested vulnerability assessments of their schools. Due to budgetary constraints, assessments can no longer be performed by the division. A self-assessment tool has been developed for all schools.

Although Homeland Security addresses threats aimed directly at citizens, it also concerns itself with threats to agriculture and the food supply, whether as a result of terrorism or an act of nature. Agriculture accounts for one in six jobs in the United States; in Kansas, livestock farming alone is worth more than \$12 billion.

Biological threats include not only weapons, but also naturally occurring outbreaks of illness that could have a drastic impact on public health, safety and the economy. Homeland Security monitors the progress of threats to public health, such as pandemic flu outbreaks and helps coordinate efforts of public health officials to anticipate and counter epidemics.

The Kansas Homeland Security continues to work closely with both KDEM and the Kansas Intelligence Fusion Center on critical infrastructure and key resources. In addition, Homeland Security is assisting in developing con-



tacts with industry organizations that can help complete the critical infrastructure and key resources process.

State and National Priorities for Homeland Security

First and foremost, Homeland Security is working with key partners to define what “homeland security” is for the state of Kansas. This definition will ultimately require legislative approval. Other state and national priorities for Homeland Security remain essentially unchanged. They are:

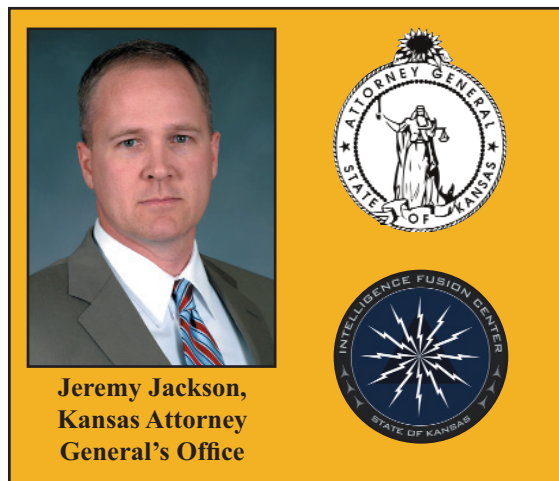
- Develop the Kansas Critical Infrastructure Protection Plan
- Identify critical infrastructure and key resources in Kansas that meet national and state criteria
- Strengthen information sharing and collaboration capabilities
- Implement the National Incident Management System and the National Response Framework
- Expand regional collaboration, both intrastate and interstate, with an emphasis on food and agriculture security
- Implement the National Infrastructure Protection Plan
- Strengthen interoperable communications capabilities
- Strengthen chemical, biological, radiological, nuclear and explosive detection, response and decontamination capabilities
- Strengthen Emergency Operations Planning and Citizen Protection Capabilities
- Strengthen medical surge and mass prophylaxis capabilities

Kansas Intelligence Fusion Center

Located in Topeka

The Kansas Intelligence Fusion Center is a multidisciplinary team of homeland security analysts dedicated to producing relevant information for local, state and tribal agencies, and non governmental organizations. Its location in a sensitive compartmented information facility enables the Kansas Intelligence Fusion Center to meet the classified and unclassified information needs of the state of Kansas.

The Kansas Attorney General serves as the lead agency within the center with strong support from the Adjutant General’s Department and more than 30 other public and private agencies. The center consolidates and analyzes information from law enforcement, intelligence, health, agricultural, communications, transportation, public utilities, and other sources to address Kansas-specific information requirements for prevention, mitigation, preparedness, response and recovery. The Kansas Intelligence Fusion Center is a one-stop shop for statewide information sharing between local, state, tribal and federal government agencies, non governmental organizations and private entities. By utilizing multi-agency funding sources, the Kansas Intelligence Fusion Center provides relevant and timely information to local entities at no cost to them.



**Jeremy Jackson,
Kansas Attorney
General's Office**

Kansas Division of Emergency Management

Located in Topeka; 36 state employees

The Kansas Division of Emergency Management is the branch of the Adjutant General's Department that provides mitigation advocacy, planning requirements and guidance, training and exercising, response coordination and administration of recovery programs for the civil sector of the state, regardless of the type of hazards.

Maj. Gen. Lee Tafanelli, the adjutant general, is the director of KDEM. Angee Morgan is the deputy director of KDEM.

KDEM was created under the revised statutes of Kansas, KSA Chapter 48, Article 9, (Kansas Emergency Preparedness for Disasters Act); and KSA Chapter 65, Article 57, (Kansas Emergency Planning and Community Right to Know Act). Specifically, under the Emergency Management Act, it is the policy of KDEM and the state to:

- Reduce the vulnerability of people and communities to damage, injury, loss of life and/or property resulting from natural, technological or man-made disasters and emergencies, civil disturbances, hostile military or paramilitary action.
- Provide an emergency management system embodying the aspects of mitigation, prevention, preparedness, response and recovery.
- Clarify and strengthen the roles of the governor, state agencies and county governments in the prevention of, preparation for, response to and recovery from disasters, emergencies or civil defense emergencies.
- Authorize and provide for cooperation and coordination of activities relating to prevention of, preparedness for, response to and recovery from disasters, emergencies and civil defense emergencies by agencies and officers of this state and its political subdivisions.
- Assist in mitigation and prevention of disasters, emergencies and civil defense emergencies caused or aggravated by inadequate planning for and regulation of public and private facilities and land.
- Provide funding of activities incidental to carrying out the purposes of the Emergency Management Act.

KDEM's mission is to build sustainable capabilities across all phases of emergency management in Kansas through service.

KDEM, in coordination with county emergency managers and the Department of Homeland Security/Federal Emergency Management Agency, sets the standard of ethics, effectiveness, accountability and efficiency for assisting Kansans in protecting families, homes, workplaces, communities and livelihoods from the daily impact of disasters. KDEM provides leadership, information and coordination to government and private organizations seeking to mitigate and prepare against potential hazards. KDEM's vision is a state that is educated and prepared to meet the long and short-term needs of its citizens following emergencies and disasters.

On May, 17, 2013, the state of Kansas emergency management program received full accreditation by the Emergency Management Accreditation Program. To realize this significant achievement, many agencies within the jurisdiction took steps to document compliance with 64 national standards and on-site peer review by a team of trained EMAP assessors. Accreditation recognizes the ability of government to bring together personnel, resources, and communications from a variety of agencies and organizations in preparation for a disaster response at any time.

Planning and Mitigation

Accomplishments

State Planning

- Updated the state Threat and Hazard Identification and Risk Analysis, which identifies capability targets for each core capability and estimated resources required to meet high priority capability targets.
- Participated in the completion of the State Preparedness Report.

County Planning

- Regional hazard mitigation planning initiative is nearly 100 percent complete with two regions pending FEMA approval.
- Continued to provide technical support to all 105 Kansas counties regarding various local planning initiatives. This is accomplished via regional planning workshops, webinars and one-on-one support.
- Provided assistance to counties to provide mapping products for their Emergency Operation Plan.



Angee Morgan

Resource Management

- Comprehensive Resource Management and Credentialing System currently has approximately 47,900 personnel records (approximately 12 percent increase), 13,900 pieces of equipment (approximately 116 percent increase); 2,200 deployable resources (approximately 22 percent increase).
- Upgrades continue to be implemented to the CRMCS, the largest being the ability to verify the authenticity of a state credential in the field.

Geospatial Information System

- Most active GIS Response Team training and exercise calendar to date.
- Created custom United States National Grid project for Search and Rescue operations to become the state standard.
- Updated five statewide data layers for Kansas-Map and continue to develop the application to meet user's needs.
- Completed GIS interface of a One-Call Spill Database initiative.

Mitigation

- Closing four previous disasters and managing six open disasters, 28 projects, valued at more than \$7 million.
- Submitted two Pre-disaster Mitigation Grants for safe rooms and currently managing one project for Kickapoo Tribe of Kansas for a tribal/community safe room.

Prevention and Preparedness

As top news stories and papers across the country continue to report a wide range of high profile events and major response efforts, it is a constant reminder of the importance to prepare and to build strong community partnerships in the event something impacts our own neighborhoods and communities. Communities can work together to address the risks associated with local threats and hazards and continue to prioritize prevention and preparedness activities that best address local and state needs.

Building, sustaining and delivering capabilities is recognized as the means to achieve certain desired outcomes identified in the Department of Homeland Security National Preparedness Goal. The National Preparedness Goal is the cornerstone for implementing preparedness activities across five mission areas: Prevention, Protection, Mitigation, Response, and Recovery. In an all-hazard environment, individuals and institutions will make different decisions on how to prepare for and respond to threats and hazards, based on the assets and abilities that are ready and available for them to implement.

Understanding the greatest risks and their impacts is a critical step in identifying the core capabilities and capability targets we wish to achieve. To do this, jurisdictions assess their preparedness levels in five solution areas: planning, organization, equipment, training, and exercises. On an annual basis, state partners meet during a Training and Exercise Planning Workshop to discuss existing capabilities, as well as examine needs and priorities that could be strengthened through training and exercise activities. In August, 24 participants from eight agencies and organizations were involved in outlining a multiyear strategy for conducting training and exercise initiatives emphasizing the following priority core capabilities:

- Fatality Management Services
- Mass Care Services
- Public Health and Medical Services
- Operational Communications

Training

The Kansas Division of Emergency Management's training program is designed to provide support to the 105 counties as well as other Kansas state agencies to build strength in core capabilities necessary for effective prevention, preparation, mitigation, response to and recovery from all threats and hazards associated with disasters and emergencies.

The training program is obligated each year to provide trainings to meet necessary requirements for:

- Emergency Management Program Grant Funding
- Facilitation of Kansas Certified Emergency Manager credentialing courses for county emergency managers within the prescribed time:
 - o ICS 300
 - o ICS 400
 - o Homeland Security Exercise Evaluation Program
 - o K132 – Exercise Design for Discussion Based Exercises
 - o K133 – Exercise Design for Operations Based Exercises
- Providing state-level courses to maintain Department of Homeland Security and state-required National Incident Management System integration compliance. This training includes:

- o Public Information Officer
- o Homeland Security Exercise Evaluation Program
- o Exercise Design for Discussion Based
- o Exercise Design for Operations based
- o ICS 300 Intermediate Incident Command System for Expanding Incidents
- o ICS 400 Advanced Incident Command System Command and General Staff

In addition to the above courses, KDEM provides counties with “Incident Command System Overview for Executives and Senior Officials” to acclimate their Board of County Commissioners of their responsibilities relative to all hazard emergency planning and response.

Many additional courses are coordinated from national providers to serve schools, health-care, hazardous materials, and other sectors and are offered multiple times strategically across the state including:

- Debris Management
- Management of Spontaneous Volunteers
- Active Shooter
- Unified Hazard Mitigation
- Hospital Emergency Response Training for Mass Casualty Incidents, Recovery from Disaster – Local Government’s Role, Emergency Management Operations Course
- Fatality Management
- Incident Command Systems and Emergency Operations Center Interface

Additionally the State of Kansas takes full advantage of the courses available through The National Domestic Preparedness Consortium. This is a partnership of several nationally recognized organizations whose membership is based on the urgent need to address the counter-terrorism preparedness needs of the nation’s emergency first responders within the context of all hazards including chemical, biological, radiological and explosive weapons of mass destruction hazards.

This allows Kansas responders access to advanced incident specific training at no charge to their jurisdiction in critical areas such as:

Chemical Biological, Radiological, Nuclear and High Explosives

- Technical Emergency Response for CBRNE incidents
- Emergency Responder Hazardous Materials Technician for CBRNE
- Emergency Medical Operations for CBRNE incidents
- Field Force Extrication Tactics
- Hazardous Assessment and Response Management
- Radiological Emergency Response Operations

Explosives

- Understanding and Planning for School Bombing Incidents
- Planning and Responding to Suicide Bombing Incidents

- Homemade Explosives
- Incident Response to Terrorist Bombing

Transportation

- Crude by Rail
- Highway Hazmat Specialist
- Tank Car Specialist

Radiological

- Personal Radiation Detector Course
- Secondary Screener/Radiation Isotope Identifier Device Course
- Primary Screener Backpack Basic Course
- WMD Radiological/Nuclear Course for Hazardous Materials Technicians

Public Information

- Advanced Public Information
- Social Media use in a Disaster
- Social Media Tools and Techniques

Eisenhower Center

The Eisenhower Center serves as an extraordinary resource as a conference, training and exercise facility. The Eisenhower Center located in Room 166 of Nickell Armory is also a fully functional backup emergency operations center and can be used by any state or local agency as a simulations cell.

The Eisenhower Center is currently resourced with:

- 30 Voice over Internet Protocol telephones
- Wired and wireless network internet infrastructure
- Audio/visual support with multiple projectors and video monitors.
- Photocopier and fax

- Wireless conference phone
- 800 megahertz radio system
- Laptop computers

Use of the Eisenhower Center is available for state and local agencies needing such a facility and is coordinated through the KDEM training program.

The center hosted numerous other conferences, trainings, and exercises throughout the year for multiple state agencies and organizations. It is becoming widely recognized as a critical resource for education, collaboration, and response for the entire state.

Crisis City

Building essential response capabilities requires a systematic program to train individuals, teams and organizations from governmental, non governmental, private sector and voluntary organizations to meet a common base line of performance and, in some cases, to meet certification standards. Successful response efforts are built upon rigorous, ongoing training along with professionalism and experience. Kansas is fortunate to have a state of the art training facility to apply learning in a practical environment during training opportunities and exercises.

Crisis City officially opened Oct. 1, 2009, and serves as a multiuse, fully-functional training complex for local, state and federal responders, emergency management officials, public and private industry safety professionals, and military operations in support of civil authorities. Throughout 2015 Crisis City has continued to receive recognition for the quality training, conferences, drills and exercises that are held at the facility.

Training venues at Crisis City have increased from the original four with more venues in the planning and development stages. The wood rubble venue has been improved to more realistically represent a residential disaster site and includes a concrete tunneling system to allow scent to permeate the venue during K9 training operations.

The active-shooter school/office building venue, comprised of movable hallways and rooms, designed for simulated law enforcement tactical operations, received a 300 square feet addition which incorporated exterior windows for use with the deployment of chemical agents or smoke. The active shooter venue is in frequent use by law enforcement agencies training to respond to active/armed intruder incidents.

Private donations of a 1,000 bushel grain bin, and 3,000 bushel grain bin were also made to Crisis City.

Once moved to Crisis City, these will be coupled with farm machinery to complete the venue. In an effort to stay current with the ever-changing needs of first responders, Crisis City will continue to develop venue concepts and enhance existing venues to provide a greater training and exercise capabilities for local, state, tribal, and federal response agencies.

Expansion opportunities can be largely credited to the strong relationship with and the generous support of our private industry partners: BNSF Railroad, Kansas Pipeline Association, Durham School Services, Sukkup Industries, Solomon Industries, Westar Energy, Verizon Wireless, Salina Airport Authority and many private businesses and individual families who have graciously contributed equipment, training, services and time to enhance the capabilities of Crisis City's training complex.

Durham Bus School Services donated two school buses to Crisis City during 2015, allowing search and rescue, K-9 and law enforcement responders to expand their training scenarios.

Use of the facilities continues to increase each year. Several Kansas working groups and committees meet in the Crisis City classrooms. New visitors training and exercising their skills at Crisis City during 2015 include Civil Support Teams and Homeland Response Forces/Enhanced Response Force Packages from Kansas, Iowa, Missouri, Nebraska, Oklahoma, South Dakota, the Canadian Special Operations team, as well as Kansas State Animal Response Team. The Kansas Search and Rescue Dog Association held two annual training events as well as State Urban Search and Rescue national testing. Participants from California, Florida, Georgia, Illinois, Indiana, Louisiana, Massachusetts, Nebraska, Texas and West Virginia have come to Crisis City to train and certify rescue dogs to deploy to disaster sites.



Members of a Kansas search and rescue team practice their rappelling skills on the high angle rescue tower at Crisis City. The tower is one of 18 venues at the training site near Salina.

Exercise Program

The Kansas Division of Emergency Management exercise program continues to promote the importance of establishing and maintaining progressive, self-sustaining exercise programs statewide to help ensure jurisdictions have plans, policies and procedures that have been tested and validated to reflect the true capabilities of the whole community. The exercise program follows the principles set forth in the Homeland Security Exercise and Evaluation Program, which provides a common approach to developing, conducting, and evaluating exercises nationwide.

The exercise program staff provides technical assistance to local and state agencies, and sponsors training for Homeland Security Exercise and Evaluation and exercise design courses for discussion-based and operations-based exercises.

2015 Exercise Highlights:

The State Continuity of Operations subcommittee, chartered through the Governor's Commission on Emergency Planning and Response, continues to sponsor annual exercises to develop and strengthen continuity of operations for state agencies. An entry level COOP tabletop was conducted in July and included 35 participants from six state agencies and two county emergency management programs. The exercise focused on mission-essential functions, staff notification procedures in an emergency, and alternate facility plans. Another, more complex tabletop exercise was hosted in October, which included 94 participants from 17 state agencies and one county emergency management/public safety program. This exercise examined leadership priorities, communication systems, and resource allocation processes.

Under the direction of the governor, KDEM staff supported the Kansas Department of Health and Environment in the development and implementation of four state-level Ebola exercises. The exercises ranged across executive-level requirements, surveillance processes, mass care/fatality management issues, and public information systems.

In support of the state's Radiological Emergency Preparedness program, 69 federal, state and county agencies participated along with licensed partners at Wolf Creek in a hostile actions-based tabletop exercise. The exercise examined the response requirements to an intentional attack on a nuclear power plant with emphasis on intelligence and information sharing, operational coordination priorities, and public information requirements. The focus of REP exercise efforts in 2015 have been dedicated to preparing for the evaluated exercise in December.

A full-scale exercise was conducted in March/April that included members from Incident Management Teams, Search and Rescue Teams, Major Emergency Response Teams and other local and state partners. Over 335 participants were involved in this two-day exercise that emphasized operational coordination, operational communications, mass search and rescue operations, and situational assessment capabilities. The exercise was designed to activate and transition teams through three operational periods following a simulated explosion in a small rural community.

An ongoing priority for the state is to examine capabilities for operating the State Emergency Operations Center from an alternate site in case the primary SEOC was damaged or destroyed. Sixteen state level emergency support function partners came together in July to examine the requirements and needs to activate in a site outside of the Topeka area. State partners continue to assess and practice multiple options for relocating operations outside of normal activation procedures.

Beginning in 2015, the state hosted Training and Exercise Planning Workshops for deployable resource partners and the radiological emergency preparedness partners to create the opportunity to examine more specific needs and priorities related to those types of response actions. The concept was well accepted and plans include hosting similar events annually.

Citizen Corps

Even with a relatively low number of disasters in Kansas in the past year, Kansas Citizen Corps volunteers were actively working to help their communities be safer and better prepared when the next disaster hits.

The mission of Citizen Corps is to harness the power of every individual through education, training and volunteer service to make communities safer, stronger and better prepared to respond to the threats of terrorism, crime, public health issues and disasters of all kinds. By teaching citizens of the state about disaster preparedness, Citizen Corps is able to



Personnel from state, federal and volunteer organizations staff the State Emergency Operations Center in Topeka Oct. 20 during an emergency response exercise simulating a disaster at Wolf Creek Generating Station near Burlington. The exercise was in preparation for a graded exercise in December.

achieve its mission to make communities safer, stronger and better prepared to respond to the threats of terrorism, crime, public health issues and disasters.

The Kansas Citizen Corps program is comprised of 18 Medical Reserve Corps teams, 54 Neighborhood Watch organizations, 24 Volunteers in Police Service programs, nine Fire Corps programs and 32 Community Emergency Response Teams. This represents programs in 38 counties with an estimated 3,780 trained volunteers. Plans for additional teams are moving ahead in several counties and most current programs continue to add trained volunteers to their rolls. Approximately 76 percent of the state's population is served by one or more Citizen Corps Team.

Some Kansas Citizen Corps teams strived to better relate to the entire community and to include individuals from diverse areas through adding Spanish language instruction and American Sign Language communication within their training. Groups worked to keep volunteers actively engaged through events including the Metro Kansas City area annual CERT Rodeo comprised of instruction and competition using various CERT skills. This year's event was coordinated by the Olathe CERT.

The Cowley County Citizen Corps received national attention and was featured on a National FEMA Conference Call discussing the county's success in cross-training their Citizen Corps teams, resulting in better coordination of efforts. They also shared how they have been successful in securing private donations to support their projects.

The Kansas Citizen Corps program welcomed 30 volunteer leaders and future leaders to a two-day Leadership Symposium where professional leadership coaches led participants in discovering their own leadership styles and working towards successful leadership in working with Citizen Corps groups. Exercises and situation response by each participant aided in their skills and understanding.

In 2015, Kansas Citizen Corps was active in preparedness outreach campaigns in the state during Severe Weather Awareness Week, Flood Awareness Week, National Preparedness Month, Kansas Preparedness Month, Kansas Preparedness Day, and Zombie Preparedness Month. Local Citizen Corps volunteers participated in events across the state promoting disaster preparedness such as county fairs, storm spotter training, community parades and events, and other readiness programs such as community Zombie Preparedness events, Severe Weather Awareness week, local blood drives and mobile immunization programs.

Response and Recovery

One of the primary missions of the Adjutant General's Department is to protect the lives and property of Kansas citizens when natural, man-made, or technological disasters strike. The Adjutant General's Department coordinates response through the Kansas Division of Emergency Management.

KDEM, through the Kansas Response Plan, coordinates the response and recovery actions of state agencies to support county response and recovery actions to emergencies. Emergency management interacts daily with other agencies at the local, state, and federal levels of government as well as private industry and voluntary organizations to ensure that plans are exercised, revised, and current with current planning standards. KDEM also works with county emergency managers, Wolf Creek Generating Station, and numerous other agencies to provide training, technical assistance, and resources.

Although the state emergency operations center was not activated during the past year, the response and recovery branch coordinated assistance during the spring and summer for an extended period of severe weather and flooding that affected multiple areas of the state. KDEM worked with county emergency management agencies, state agencies, and voluntary organizations active in disaster to ensure that all needs were met.

Incident Management Teams

The Kansas Incident Management Team system is comprised of seven regional IMTs that have been developed through the regional homeland security councils. IMT membership is comprised of public safety professionals from the municipal, county and state levels of government as well as the private sector. The IMTs are a trained, multidiscipline, multijurisdictional resource that county emergency managers can call on in times of emergency or disaster. IMTs can provide assistance in command and control to an affected jurisdiction, using the incident command system structure for all-hazards



Members of the Reno County Community Emergency Response Team pass out information about their organization at the Kansas State Fair in Hutchinson during Kansas Preparedness Day Sept. 14.

incidents from response through recovery.

The Kansas IMT working group provides oversight for the regional IMTs and is responsible for developing policies and procedures for the formation, training, equipping, deployment and sustainment of IMTs. IMT members participate in training and exercises annually to maintain readiness for deployment to emergencies and disasters within their region and across the state. IMTs may also be deployed to assist other states during an incident or disaster under the Emergency Management Assistance Compact.

Costs for annual training and exercises for IMTs are funded in part through Department of Homeland Security state homeland security grant program funds allocated to the regional homeland security councils and by the IMT member's home agency/jurisdiction.

The IMTs conducted a seminar and functional exercise Feb. 24-26 and participated in the full-scale deployable resources exercise at Crisis City, March 30-April 1. The seminar and exercises provided IMTs with the opportunity to train together, support incident management for local governments and other deployable resources, and showcase their capabilities to local and state dignitaries.

Emergency Management Assistance Compact

When a disaster strikes in the United States, Kansas responders answer the call for assistance through the Emergency Management Assistance Compact, a national disaster-relief compact that includes all 50 states, the District of Columbia, Puerto Rico, Guam and U.S. Virgin Islands. EMAC expedites emergency assistance between states and territories, allowing Kansas to provide assistance to affected states and receive assistance from other states through response and recovery to a natural or man-made disaster.

Individual Assistance and Human Services

The Federal Emergency Management Agency's Individual Assistance Program may be made available during large-scale disasters if the damage amounts in the affected area meet certain federal guidelines. This program offers grant funds to individuals to assist with recovery costs such as housing and personal property losses that are not covered by insurance. Additionally, this program can also assist with medical, dental and funeral expenses incurred as a result of the disaster that are not covered by insurance. Other federal programs may also be available to recover losses to agriculture, livestock, businesses, homes and other properties. No disasters in 2015 in the state of Kansas met federal guidelines for any type of Individual Assistance declaration.

The Human Services section of the Kansas Division of Emergency Management actively engages in increasing the level of citizen preparedness for disasters across the state and coordinates disaster victim services and resources for people affected by disasters.

The Human Services section also manages the Kansas Preparedness Challenge, an online program that provides monthly challenges to assist Kansas citizens in becoming prepared for disasters.

Other disaster preparedness outreach activities include Severe Weather Awareness Week, Flood Awareness Week, National and State Preparedness Month, Preparedness Day at the Kansas State Fair, Winter Weather Awareness Week, and Zombie Preparedness Month.

Public Assistance Program

The Federal Emergency Management Agency's Public Assistance Grant Program provides assistance to state, tribal and local governments and certain types of private nonprofit agencies for emergencies declared by the President. The eligible funding is available on a cost-sharing basis for emergency work and the repair or replacement of facilities damaged as a result of the disaster occurrence. Funding may also be available on a cost-sharing basis for hazard mitigation measures statewide.

The Public Assistance Program provides supplemental federal disaster grant assistance for the repair, replacement, or restoration of disaster-damaged, publicly-owned facilities and the facilities of certain private nonprofit organizations. The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The state determines how the nonfederal share, up to 25 percent, is split with the applicants.

The Kansas Public Assistance Program conducts its operations with one full-time state employee and is augmented by a diverse, seasoned and mentored cadre of 38 personnel. These men and women are retired military who continue their service as public assistance coordinators, crew leaders, and project specialists. All 38 augmented positions can be coordinated for preliminary damage assessments, and project assignments throughout Kansas counties affected by the disasters.

The Kansas program continues to maintain its operational relationship with its FEMA counterparts, and is ranked among the top in the nation in its ability to sustain mobilization standards during disasters and serve those in need following a disaster declaration. The program surveys information developed through internal and external audits to enhance their response in future disasters and develop best practices to improve upon their expertise in future operations. The Kansas Public Assistance program analyzes customer service to objectively develop considerations for future Public Assistance disaster grants, response, and recovery.

Active disaster analysis demonstrates Kansas will add one or more federal disaster declarations during 2016, with

disaster exposures involving many jurisdictions. The state of Kansas has one declared disaster so far in 2015, two federal disaster declarations during 2011, one in 2012, two in 2013 and for the first time in over 10 years, not one declared during 2014. As of Sept. 4, 2015, a total of \$362,989,993.03 has been obligated for Disasters 1741 through 4150. Some damages are estimated, and pending federal Public Assistance funds for eligible state and local governments and certain private nonprofit organizations for projects involving emergency and permanent work, including the repair or replacement of facilities damaged by the effects of eligible disasters.

KDEM strives to conduct individual training for new Public Assistance Cadre by using actual Kansas disaster scenarios and practical field experience to strengthen critical skills for future deployment. Though the cadre mobilizes for various lengths of time during disaster operations, training exercises and “best practice” sessions are routine for implementing and developing courses of action in support of active and future disasters.

Public Assistance Program’s Current Disasters

(Obligated funds are as of Dec. 5, 2015)

FEMA KS DR 4230

- Declaration Date: July 20, 2015
- Incident Type: Severe Storms, Straight Line Winds, Tornadoes, and Flooding
- Incident Period: May 4-June 21, 2015
- Designated Counties: Atchison, Barton, Brown, Butler, Chase, Chautauqua, Cherokee, Cheyenne, Clay, Cloud, Coffey, Cowley, Doniphan, Edwards, Elk, Ellsworth, Franklin, Gray, Greenwood, Harper, Haskell, Hodgeman, Jackson, Jefferson, Jewell, Lyon, Marion, Marshall, McPherson, Meade, Miami, Morris, Nemaha, Neosho, Osage, Pottawatomie, Republic, Rice, Stevens, Sumner, Wabaunsee, and Wilson
- Estimated total disaster funds: \$23,600,369
- Funds Obligated to date: \$898,043

FEMA KS DR 4150

- Declaration Date: Oct. 22, 2013
- Incident Type: Severe Storms, Straight Line Winds, Tornadoes, and Flooding
- Incident Period: July 22-Aug. 16, 2013
- Designated Counties: Barber, Barton, Bourbon, Butler, Chase, Cherokee, Clark, Clay, Cloud, Coffey, Comanche, Cowley, Crawford, Dickinson, Edwards, Elk, Ellsworth, Ford, Geary, Greenwood, Hamilton, Harper, Harvey, Hodgeman, Kingman, Kiowa, Lane, Linn, Lyon, Marion, McPherson, Meade, Montgomery, Morris, Ness, Ottawa, Pawnee, Pratt, Reno, Republic, Rice, Saline, Sumner, Washington, Wilson, and Woodson
- Funds Obligated to date: \$13,606,996

FEMA KS DR 4112

- Declaration Date: April 26, 2013
- Incident Type: Snowstorm
- Incident Period: Feb. 20-23, 2013
- Designated Counties: Barber, Barton, Dickinson, Ellis, Franklin, Harper, Harvey, Hodgeman, Kingman, Marion, McPherson, Ness, Osage, Osborne, Pawnee, Phillips, Pratt, Rice, Rooks, Rush, Russell, Smith, and Stafford.
- Funds Obligated to date: \$1,746,827

FEMA KS DR 4063

- Declaration Date: May 24, 2012
- Incident Type: Severe Storms, Tornadoes, Straight-Line Winds, and Flooding
- Incident Period: April 14-15, 2012
- Designated Counties: Edwards, Ellsworth, Harper, Hodgeman, Jewell, Kiowa, Mitchell, Osborne, Rice, Rush, Russell, Sedgwick, Stafford, and Sumner
- Funds Obligated to Date: \$6,496,211

FEMA KS DR 4035

- Declaration Date: Sept. 23, 2011
- Incident Type: Flooding
- Incident Period: June 1-Aug. 1, 2011
- Designated Counties: Atchison, Doniphan, Leavenworth, and Wyandotte
- Funds Obligated to Date: \$3,835,341

FEMA KS DR 4010

- Declaration Date: July 29, 2011
- Incident Type: Severe Storms, Straight-line Winds, Tornadoes, and Flooding
- Incident Period: May 19-June 4, 2011
- Designated Counties: Barton, Clay, Cloud, Hamilton, Jewell, Lincoln, Logan, Lyon, Marion, Mitchell, Morton, Osage, Osborne, Ottawa, Pottawatomie, Republic, Riley, Rooks, Rush, Russell, Sherman, Smith, Stafford, Stanton, and Washington
- Funds Obligated to Date: \$8,771,254

FEMA KS DR 1932

- Declaration Date: Aug. 10, 2010
- Incident Type: Severe Storms, Flooding and Tornadoes
- Incident Period: June 7-July 21, 2010
- Designated Counties: Atchison, Brown, Butler, Chase, Cheyenne, Clay, Cloud, Comanche, Decatur, Doniphan, Ellis, Elk, Franklin, Greenwood, Harvey, Jackson, Jewell, Kiowa, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Norton, Osage, Osborne, Pawnee, Phillips, Pottawatomie, Republic, Riley, Rooks, Rush, Sheridan, Smith, Wabaunsee, Washington, Wilson and Woodson
- Funds Obligated to Date: \$9,785,242

FEMA KS DR 1885

- Declaration Date: March 9, 2010
- Incident Type: Severe Winter Storms and Snowstorm
- Designated Counties: Allen, Anderson, Atchison, Bourbon, Brown, Butler, Cherokee, Cheyenne, Clay, Coffey, Cowley, Crawford, Decatur, Doniphan, Douglas, Elk, Franklin, Geary, Gove, Graham, Greenwood, Jackson, Jefferson, Jewell, Labette, Leavenworth, Linn, Logan, Lyon, Marshall, McPherson, Miami, Montgomery, Morris, Nemaha, Neosho, Norton, Osage, Phillips, Pottawatomie, Rawlins, Republic, Riley, Rooks, Shawnee, Sheridan, Wabaunsee, Wallace, Washington, Wilson, Woodson and Wyandotte
- Funds Obligated to Date: \$19,962,660

FEMA KS DR 1741

- Declaration Date: Feb. 1, 2008
- Incident Type: Severe Winter Storms
- Incident Period: Dec. 6-19, 2007
- Designated Counties: Atchison, Barber, Barton, Brown, Butler, Chase, Cherokee, Clark, Clay, Cloud, Comanche, Crawford, Dickinson, Doniphan, Edwards, Ellis, Ellsworth, Ford, Geary, Graham, Gove, Harvey, Hodgeman, Jackson, Jefferson, Jewell, Kickapoo Nation, Kingman, Kiowa, Labette, Leavenworth, Lincoln, Logan, Lyon, Marion, Marshall, McPherson, Miami, Mitchell, Morris, Nemaha, Osage, Osborne, Ottawa, Pawnee, Phillips, Pottawatomie, Pratt, Reno, Republic, Rice, Riley, Rooks, Rush, Russell, Saline, Sedgwick, Shawnee, Sheridan, Smith, Stafford, Thomas, Wabaunsee, Wallace, Washington and Woodson
- Funds Obligated to Date: \$298,785,489

Kansas Assessment Team

The Kansas Assessment Team is comprised of professional building officials who are members of the International Code Conference of Building Officials and architects who are members of the American Institute of Architects. In the wake of disasters, this team conducts damage assessments of homes and buildings, providing information to owners and others regarding the safety and validity of issuing building permits to repair structures.

Public Assistance Cadre

The Public Assistance Cadre is comprised of trained and experienced retired Kansas National Guardsmen who are activated following disasters to conduct damage assessments of public infrastructure, including roads, bridges, waterways, debris and electrical utilities.

Public Information Cadre

The Public Information Cadre is comprised of trained public information specialists, organized through the Public Affairs Office, who are activated to manage and coordinate information in and for the Joint Information Center and do public information coverage and outreach during periods of response and recovery from disasters or major emergencies.

Technological Hazards

Kansas Division of Emergency Management's Technological Hazards Program provides direction and planning guidance concerning potential accidents involving hazardous substances such as toxic chemicals, radioactive substances and potential releases from nuclear power plants. The section provides technical assistance related to chemical and radiological vulnerability planning, emergency notification and statewide emergency coordination.

The Technological Hazards Program is responsible for maintaining the state's Radiological Emergency Response Plan for Nuclear Facilities and ensures the participating state agencies are fully trained and knowledgeable in their role during a nuclear incident at either Wolf Creek Generating Station or Cooper Nuclear Station. The most recent revision of the Radiological Emergency Response Plan was approved by FEMA in 2015. The focus for the 2015 reporting period was preparation for the December 2015 FEMA graded functional Hostile Action Based Exercise for the Wolf Creek Nuclear Power Plant. Preparation included a tabletop exercise, a seminar, and several functional and full-scale exercises.

The section stores, repairs and lends radiation detection devices for use by various public agencies in case of radiological materials accidents. These devices are serviced and calibrated regularly by this section to ensure that the devices accurately register radiation. This section also receives the advance shipment notifications for radiological materials traveling through the state.

The Technological Hazards Section also receives and maintains the hazardous material spill and release notifications on behalf of the Governor's Commission on Emergency Planning and Response. All spills that exceed the EPA's List of Lists reportable quantities must be reported to KDEM. The section also assists the CEPR by providing technical guidance on the roles and responsibilities of the Local Emergency Planning Committees and by maintaining membership listings of the LEPCs.

The Technological Hazards Section administers the Hazardous Materials Emergency Preparedness grant program for the state of Kansas. For federal fiscal year 2015, Kansas received \$362,000 in grant funds from U.S. Department of Transportation. There were nine projects supported. There was one major regional project, a 12-county commodity flow study in the southeast region. One project was awarded to the Kansas Fire and Rescue Training Institute to offer classes around the state in the areas of LP gas emergencies, ammonia emergencies, hazmat operations, and ethanol emergencies. HMEP grant funds were also used to support the Kansas HAZMAT Symposium and to provide training. Attendance of the Region VII LEPC conference by 10 members from LEPCs across the state was also supported.



Harry Heintzelman, tech hazards planner, KDEM, gives out information about naturally-occurring background radiation during Preparedness Day at the Kansas State Fair Sept. 14.

Special Programs and Facilities

Kansas STARBASE

Located in Kansas City, Manhattan, Salina, Topeka and Wichita; 15 full-time and 3 part-time employees

In 1992, Kansas STARBASE was launched to ignite the interest of elementary students, particularly 5th grade, in science, technology, engineering and math. The STARBASE program in Kansas is an official youth program of the U.S. Department of Defense. In some instances, community support from individuals, corporations and foundations is acceptable.

STARBASE has worked with more than 68,200 Kansas children, improving their interest in the areas of math, science, engineering or technology as well as instilling a sense of pride and personal accomplishment.

The Kansas STARBASE program has the most academy sites in the U.S. There are academy sites in Wichita, Topeka, Salina, Kansas City and Manhattan. Since 2010, Kansas STARBASE has partnered with Fort Hays State University to offer STARBASE summer academies in Hays.

2015 Highlights:

- STARBASE served 7,018 Kansas students, a record year.
- Kansas STARBASE has received nearly \$36,745 in grants and donations to supplement the federal funding.
- Approximately 286 Guard members volunteered almost 5,335 hours to the STARBASE program.



State Partnership Program/International Affairs Office

Located in Topeka; 3 full-time employees, including one at the U.S. Embassy in Armenia

2015 marked another year of continued success for the State Partnership Program and the Armenian Partnership. Kansas continued its focus in assisting Armenia in five key areas: the Peacekeeping Brigade, mobile medical capability, humanitarian demining, noncommissioned officer development, and civil military emergency planning. Military cooperation events are designed to enhance the Armenian military's capabilities and interoperability with United States forces, as well as creating enduring personal and professional relationships.

With assistance from Kansas Army National Guard, the Armenian 12th Peacekeeping Brigade achieved North Atlantic Treaty Organization Observational Capabilities Concept certification, which solidifies the capabilities of the Armenians to participate in NATO-led peacekeeping missions worldwide. The team was evaluated on command and control, communication, logistics, tactics, techniques, and procedures by a multinational set of NATO evaluators. The Level 2 evaluation confirms the Armenian capability and interoperability with other NATO forces.

Kansas built upon last year's success with engineer-led humanitarian and civic action missions



Soldiers of the Armenian Peacekeeping Brigade take up defensive positions during a NATO certification exercise in September. The Kansas National Guard, through the State Partnership Program, assisted the brigade in preparation for the exercise.



with an additional mission this year. More than 40 engineers from all three of Kansas' engineer units – the 891st Engineer Battalion, the 184th Civil Engineer Squadron, and the 190th Civil Engineer Squadron – combined to renovate a senior citizen institution in Yerevan, a hospital in Ashtarak, and a fitness facility for the disabled in Yerevan. Nearly \$3 million in medical supplies from the Armenian Fund of America were transported in conjunction with this mission.

Kansas hosted several Armenian medical personnel at the 2015 Patriot Guard exercise at Volk Field, Wisconsin. The engagement allowed the Armenian personnel to continue to refine their skills in deploying, operating, and sustaining the Expeditionary Medical System, a U.S. standard system. The Kansas Air National Guard continues to work towards greater interoperability with the Armenian medical teams.

Maj. Gen. Lee Tafarielli, the adjutant general, and Kansas Lt. Gov. Dr. Jeff Colyer traveled to Armenia in

April to participate in the commemoration of the 100th anniversary of the Armenian Genocide. The Kansas delegation attended a memorial event at the Armenian Genocide Memorial, and a ceremony canonizing the nearly 1.5 million victims.

Senior Kansas National Guard noncommissioned officers continued their engagement with the Armenian Noncommissioned Officer Academy, further refining the instructional methods and curriculum for the academy. This continues the effort to professionalize the Armenian NCO corps.

Kansas continues its commitment to the Armenian Humanitarian Demining mission. Kansas National Guardsmen traveled to Armenia to continue the train-the-trainer program in demining, medical response, and public outreach/education efforts.

The State Partnership Office hosted the International Officers from the Command and General Staff College, Fort Leavenworth, Kansas, on their visits to Topeka. The officers were able to learn about state-level judicial, legislative, and executive branches of Kansas government and more about the Kansas National Guard. The visits also included a luncheon with senior governmental representatives, legislative leadership, and senior officers of the Kansas National Guard.

Advanced Turbine Engine Army Maintenance

Located at Fort Riley; 63 federal employees, 6 contracted employees

Mission: The ATEAM specializes in the rebuild of fully-warranted (five years/1,400 hours), Air Gas Turbine 1500 (AGT1500) M1 Abrams tank engines. The ATEAM also rebuilds the X1100-3B cross-drive tank transmission and all related components, exceeding National Maintenance Work Requirement standards. The annual payroll is \$5.4 million. The fiscal year 2015 repair parts budget is \$18.5 million.

The ATEAM is an International Organization for Standardization 9001:2008 registered program. The ATEAM received initial certification April 2001, and re-certified in August 2015.

Located on Fort Riley, the ATEAM currently employs 69 personnel and maintains 2,473 lines of repair parts. The ATEAM is the only maintenance facility in Kansas that employs personnel from both the Kansas Army National Guard and Kansas Air National Guard.

The ATEAM's customers include the National Guard Bureau and the Tank-Automotive and Armaments Command. In fiscal year 2015, the ATEAM completed six Total Integrated Engine Revitalization Condition-based Overhauls and three X1100 transmissions for NGB. NGB saw 11 additional AGT 1500 engine failures and two additional transmission failures beyond the funded ATEAM production schedule for the year. The ATEAM supports the U.S. Army's Tank Automotive Command Foreign Military Sales Program by rebuilding M1A2S Abrams Main Battle Tank engines and transmissions for the Kingdom of Saudi Arabia. ATEAM supported the Kingdom of Saudi Arabia with 46 Full Up Power Packs for their production line in Lima, Ohio.



Maj. Luke Foster



Kansas Lt. Gov. Jeff Colyer M.D. (second from right) and Maj. Gen. Lee Tafarielli (right), the adjutant general, tour the ATEAM facility, meeting with members of the Kansas Army and Air National Guard that work there as technicians.

ATEAM supported 14 tank state field training events and one National Training Center rotation with on-site support; assisting with tank repairs, training soldiers how to troubleshoot and fix tank engines, and providing training assets on-site to make hasty replacements so that units can continue training.

The ATEAM has 10 separate sections, each having a distinct and specialized role. These include the Allied Trades Section, Disassembly and Cleaning, Quality Assurance/Quality Control Inspection Section, Verification/Non-Destructive Inspection Section, Maintenance Rebuild Section, Component Rebuild Section, Production Control Section, Logistics, Property Accountability Section, and the Front Office. In addition, the ATEAM also facilitates Non Destructive Testing for Fort Riley and the MATES special repair sections. The ATEAM has the National Guard's only in-house, ground-based, Joint Oil Analysis Program, saving time and shipping costs. The oil spectrometer tests for contaminants in a variety of equipment including engines, transmissions, and hydraulic systems.

Kansas Readiness Sustainment Maintenance Site (Closed Sept. 30, 2015)

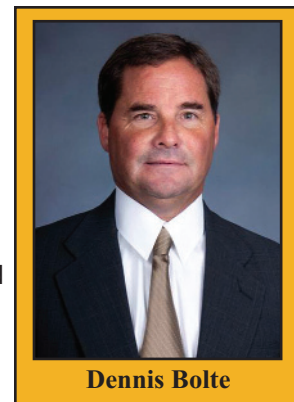
Formerly located at Fort Riley; 25 state employees and 1 federal employee

Mission: To provide the Army National Guard with top-quality military equipment and component refurbishment or repair. The KRSMS budget for 2015 was \$2.5 million. All types of combat and tactical vehicles were rebuilt at the KRSMS: armored recovery vehicles, personnel carriers, artillery, and light tactical vehicles to include specialized engineer equipment and electronics vans.

The KSARNG established the military vehicle refurbishment site at Fort Riley in June 1993. Named Retro-Europe, the original purpose of the site was to receive and refurbish equipment returning from the European theater and place it into service in the National Guard. The site was redesignated as the General Support Maintenance Site on Oct. 1, 1998. It was later redesignated as the KRSMS on Oct. 1, 1999. The Salina RSMS was opened in 2006 to refurbish semi-trailers and specialty towed trailers, which increased the overall capacity of the KRSMS program. The Salina site was closed in August 2012 due to budget reductions in the nationwide program.

The KRSMS program met the overall goal to improve equipment on-hand rates for the ARNG. The KRSMS has performed its final refurbishment and return mission in fiscal year 2014. In June 2014, given funding reductions for numerous programs, NGB determined to cease operations at all five RSMS sites nationwide.

In 2015 the KRSMS conducted a deliberate shutdown and complete redistribution or turn in of all equipment and facilities by Sept. 30, 2015. The KRSMS turned in or redistributed more than 20 year's worth of tools and equipment necessary to completely rebuild military vehicles and equipment for the National Guard. The RSMS turned in more than 2,600 core vehicles to the Defense Reutilization and Marketing Services. More than 6,052 vehicles were refurbished or brought to servicable standards over the history of the KRSMS. The average overall cost per vehicle to the NGB was \$51,000 and the total cost avoided, compared to buying new at FEDLOG Price, can be calculated at more than \$233.6 million.



Great Plains Joint Training Center

Located in Salina

The Great Plains Joint Training Center combines assets from the Kansas Army and Air National Guard, and the Kansas Division of Emergency Management that synchronizes public safety and military training for operational missions. GPJTC supports these assets to give Department of Defense, governmental organizations and non governmental organizations an opportunity to operate in a joint environment, and facilitate emergency response and combined air-land combat maneuvers and exercises.

The GPJTC is comprised of the Kansas Army National Guard Training Center, Kansas Regional Training Institute, Smoky Hill Range Complex and Crisis City. Brig. Gen. Robert Windham is the GPJTC commander. Lt. Col. Richard Fisher is the executive officer. Command Sgt. Maj. Gregory Kober is the operation noncommissioned officer in charge.

The GPJTC is the backbone of the Kansas Army National Guard's ability to conduct pre-mobilization deployment overseas, keeping Kansas Guardsmen in the community during vital training rather than outside the state.

GPJTC is one of 10 regional chemical, biological, radiological, nuclear and high-yield explosives training centers in the United States. This provides training opportunities previously unavailable within the state for all areas of hazardous material specialties.

The Smoky Hill Air National Guard Range complex has approximately 34,000 acres for combined arms training. This allows active duty and reserve component military organizations to train jointly in a realistic environment that combines ground and air assets in operational training in a way that is possible at only a few sites throughout the United States. Smoky Hill is the largest Air National Guard weapons range in the nation, encompassing 54 square miles of training space with more than 115 tactical target sets and an electronic warfare site. The range has access to four million acres of restricted airspace.

GPJTC has formed a partnership with Kansas State University's Applied Aviation Research Center to develop an unmanned aircraft system capability for the state. KSU has numerous certificates of authorization from the Federal Aviation Administration to fly unmanned aircraft systems within Class D airspace. The authorization allows the program, based at the Salina Municipal Airport, to operate in the national airspace system.



Kansas National Guard

Joint Forces Headquarters Kansas

Located in Topeka

The Kansas National Guard Joint Forces Headquarters exercises command and/or control over all assigned, attached or operationally aligned forces as a standing Joint Task Force within the geographic confines of the state. The JFHQ provides situational awareness for developing or ongoing emergencies and activities to federal and state authority. The JFHQ provides trained and equipped forces and capabilities to all 15 Emergency Support Functions as identified in the Kansas Response Plan. In this capacity, the Kansas National Guard serves in a supporting role to the local incident commander.

The Adjutant General – Maj. Gen. Lee Tafanelli

As adjutant general, Maj. Gen. Lee Tafanelli oversees the activities of the Adjutant General's Department, including providing personnel administration and training guidance for more than 7,500 soldiers and airmen in the Kansas Army and Air National Guard.

As the director of the Kansas Division of Emergency Management, a division of the department, he guides a professional core of personnel that prepare for and respond to disasters. In addition to part-time soldiers and airmen, the department includes about 2,300 full-time state and federal employees. Additionally, the 105 county emergency managers and their staffs receive guidance and training through the department.

Tafanelli is also director of Kansas Homeland Security, where he works to ensure security in the state is a top priority. For budgetary and administrative purposes, he is responsible for the Civil Air Patrol.



The Chief of Joint Staff – Col. Roger Murdock

The chief of the Joint Staff is responsible for the integration of the Kansas Army and Air National Guard forces for homeland security missions and for organizing, training, equipping and deploying National Guard forces to support a local incident commander in a disaster response.

The chief serves as the commander, Joint Task Force-Kansas, for National Guard forces responding to events within the state of Kansas. The chief will also serve as the Title 10/Title 32 Dual Status commander in the event missions by federal forces are required within the state. Other duties include:

- Coordinates all Joint Staff programs in Kansas relating to Homeland Security. This includes the state's quick/rapid reaction forces, Civil Support Team and other National Guard emergency response forces that respond to requests from the governor or local officials to situations ranging from local to statewide contingencies or threats. These responses include natural or man-made disasters, terrorism, weapons of mass destruction, critical asset protection, civil disturbances and requests for military forces through the Emergency Management Assistance Compact.
- Supervises daily operations and activities of elements of the Joint Forces Headquarters Kansas staff and is the State Defense Complex Installation commander.
- Provides direction and oversight of all Joint Staff training and exercise planning.



Command Chief Warrant Officer – Chief Warrant Officer 4 Michael Smith

The command chief warrant officer is responsible to the adjutant general as the advisor on all policy and personnel matters as they relate to warrant officer education, career management and warrant officer recruiting. The command chief reports directly to the adjutant general and is the liaison for warrant officer issues between the state and National Guard Bureau and the active Army warrant officer branch, as well as associated warrant officer schools. The command chief is a member of the Warrant Officer Advisory Committee at the national level, which acts as an advisory group to the chief and director of the National Guard Bureau.



State Command Senior Enlisted Leader – Command Chief Master Sgt. James Brown

Command Chief Master Sgt. James L. Brown is the command senior enlisted leader for the Kansas National Guard and, as such, manages the enlisted force and represents their interests at all levels of local and state government and to the Kansas public. He serves as the personal advisor to the Kansas adjutant general on all issues regarding the professional development, readiness, training, utilization, health, morale, and welfare of the nearly 6,500 enlisted members of the Kansas Army and Air National Guard.

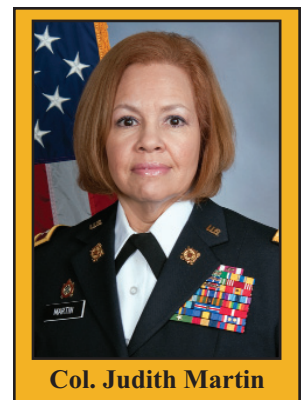


Joint Forces Headquarters J-1, Directorate of Manpower and Personnel – Col. Judith Martin

Principal staff officer and primary advisor to the adjutant general, senior commanders and staff on all matters pertaining to the development, interpretation, integration and implementation of joint human resources programs for all Kansas National Guard members and their families.

Ensures all manpower and personnel programs and systems are effectively managed and administered for Army and Air National Guard service members and non dual-status federal civilians.

Areas of responsibilities include military and human resource management supporting statewide personnel accountability, recruiting and retention, equal opportunity, officer and enlisted career management, individual and family readiness, service member and family support services and funeral honors.



Joint Forces Headquarters J-2, Intelligence Directorate – Col. Chris Stratmann

Responsible for providing the adjutant general and other senior state leaders with intelligence assessments designed to maintain situational awareness and to assist in the planning and decision-making process as it pertains to homeland security and anti-terrorism/ force protection issues. Classified and unclassified intelligence products are produced at both the strategic and operational level.

Manages the intelligence sharing capabilities within state level joint force operations by determining intelligence objectives and evaluating information requirements.

Primary focus is given to foreign threat assessment and analysis. Other areas of specific focus include support to the Kansas Intelligence Fusion Center, the State's Partnership Program with Armenia, and Military Assistance to Civil Authorities missions. The J2 is also the primary Intelligence Oversight Advisor within the Kansas National Guard.

Serves as a channel of communication between the adjutant general, National Guard Bureau, and Northern Command and is recognized as an expert on intelligence issues affecting the Department of Defense, the Kansas National Guard and the state of Kansas.



Joint Forces Headquarters J-3/5/7, Operations Directorate; Directorate of Strategic Plans, Policy and International Affairs; Joint Education, Training and Exercises – Col. Howard Wheeler

Responsible for planning, coordinating, organizational development and integrating JFHQ operations, including the operation of the Joint Operations Center of the JFHQ.

Ensures readiness by providing management and synchronization of actions in a variety of functional programs for the directorate. He serves as the primary for the formulation of plans, policies and programming and budgeting data pertaining to current operations.

Manages the state mobilization readiness and state aviation operations and performs long term planning and organizational development necessary to accomplish functions essential to state National Guard joint operations, training and readiness missions.



The Directorate of Strategic Plans, Policy and International Affairs is responsible for strategic planning and policy development. Responsibilities include exploring projected threats, opportunities and trends; assisting the adjutant general in developing the department's long-range goals; developing future military and civil support strategies; drafting the agency's Strategic Plan; and coordinating a state partnership with Armenia under the national State Partnership Program for International Affairs.

The Directorate of Joint Education, Training and Exercises is responsible for managing joint training and exercises. Responsibilities include planning and conducting training for the Joint Staff; managing statewide joint education programs; developing and coordinating interstate civil support exercises; tracking domestic operations training; and managing the Joint Training Information Management System.

Joint Forces Headquarters J-4, Logistics Directorate - Col. Tony Divish

Principal staff officer and primary advisor to the adjutant general, senior commanders and staff on all matters pertaining to the development, interpretation, integration and implementation of joint logistics for all Kansas National Guard units.

Identifies and coordinates supplies, services, transportation and maintenance support for the Kansas National Guard and state emergency management joint operations.

Provides proficient technical and tactical liaison officers to the Joint Operations Center and the State Emergency Operations Center, as required. Manages around-the-clock defense movement coordination, available operational and maintenance funds, equipment and supply acquisition, automated logistics systems and inventory management.

Provides logistical support to the joint reception, staging, onward movement and integration of security and support elements into the Joint Operations Area. Provides flexible and responsive sustainment to the force for the duration of operational requirements. Integrates the latest Standard Tactical Automated Management Information Systems to augment combat service support functional areas. Provides logistical planning and sustainment requirements for maintaining and supporting equipment for elements of both the Army and Air National Guard.



Col. Tony Divish

Joint Forces Headquarters J-6, Director of Command, Control, Communication and Computers - Col. Chris Stratmann

Establishes policies/procedures, provides advice and makes recommendations on J-6 matters to the adjutant general and director of the Joint Staff for supporting joint military, major subordinate command, interagency and Joint Forces Headquarters information sharing for the homeland security and domestic response missions. Develops Joint Forces Headquarters information technology strategy, including programs in the Kansas Army and Air National Guard for incorporation and use in a shared environment for domestic and homeland security response.

Responsible for all matters pertaining to command, control, communication and computer systems that support the primary functions involving the collection, transportation, processing, dissemination and protection of information. These systems include both the communications and computer systems required to implement the state command and control process and are the information exchange and decision support subsystems within the state's total force Command and Control Support System.



Col. Chris Stratmann

Joint Forces Headquarters J-8, Director of Force Structure, Resources and Assessment - Col. Barry Thomas

Provides guidance, policy and direction for internal review, data processing, comptroller, supply and services, purchasing and contracting and property management. The J-8 provides joint strategic resource planning, capabilities-based planning and analysis and overall program requirements analysis and validation.

Provides resource management oversight, guidance, policy, procedures, performance metrics and operational contracting. Ensures federal oversight and accountability programs are in place and functioning properly to safeguard all federal funds, property, and real property issued to, under the control of or managed by the Kansas National Guard.



Col. Barry Thomas

Joint Offices

These offices support Army and Air Guard operations.

Directorate of Public Works

Located in Topeka; 118 federally-reimbursed state employees and 11 federal employees

The Kansas National Guard operates in 315 buildings across the state, encompassing 4 million square feet, 71 percent Army Guard and 29 percent Air Guard, on 42,516 acres including an 8,775-acre bombing range in Salina.

The Directorate of Public Works synchronizes all Kansas National Guard facility operations and maintenance, provides a central point of advice for critical current and future decisions as it relates to Kansas National Guard infrastructure.

Specifically, the Directorate of Public Works supports the Kansas Army National Guard Construction Facility Management Office, the Kansas Air National Guard 190th Air Refueling Wing's, and 184th Intelligence Wing Civil Engineering offices. The directorate also provides coordination with military engineering commanders in the planning of Kansas National Guard construction and training projects. The directorate also engages with nonmilitary Kansas municipal and state entities to identify and plan mutually beneficial partnership projects.



Col. Mark Green

Strategic Planning

The major strategic planning effort in 2015 was the continuing effort of relocation of the Joint Forces Headquarters to Forbes Field Air National Guard Base, Topeka. In addition the KSARNG Construction Facilities Management Office completed the statewide readiness transformation plan that reviewed and ranked all our state armories to be included in a report to Congress for future facility needs. This intensive effort took into consideration evolving demographics, recruitment potentials, and facility size and condition.

Energy Program

Personnel expansion efforts have resulted in a significant increase in data accuracy and reporting. The data gathered is used to identify locations for energy construction projects, highlights potential energy-saving maintenance actions, and provides a baseline for overall energy cost and consumption reduction efforts with the goal of meeting federal and state mandates. The following technologies for energy usage reductions were implemented this year: Xeriscaping, LED lighting, solar wall and ground source heat pumps, resulting in a conservative 20 percent reduction with ground source heat pumps and 30 percent with LED. Building control systems will be implemented statewide, which will provide continuity with the hardware/software controls and will ultimately enhance the data gathered by the Army Metering Program. Utility rate restructuring and partnerships have been actively pursued and behavior modifications, such as demand load shedding and scheduling methods, are in the works.

Joint Troop Projects

This program, in its second year, built upon the successes of 2014. Soldiers and airmen assisted in defining the scopes of work at 13 facilities, creating materials lists, and planning joint projects for 2015 and beyond. In 2015, 30 members of the 184th Civil Engineer Squadron conducted their annual training at the Ottawa Armory to repair a number of facility problems saving an estimated \$229,000 in contract costs. The 190th Civil Engineer Squadron conducted some minor maintenance on facility issues at the Lawrence armory. The 891st Engineering Battalion performed numerous projects at Fort Riley and Salina to include efforts at the Air National Guard Smoky Hill Range.

Joint State Partnerships

Coordination with the State Partnership Program's Bilateral Affairs Officer in Armenia continued during 2015. A revolving four year plan involving both Army and Air engineering forces commenced this year. In 2015 a joint team consisting of soldiers from the 891st Engineer Battalion and airmen from 184th and 190th Civil Engineering Squadrons deployed to Armenia and worked on the Ashtarak Hospital and Yerevan Elderly Institute.

Construction and Sustainment

The CFMO will allocate approximately \$7.2 million towards construction projects in fiscal year 2016. These projects include roof replacements, interior repairs and upgrades, pavement repairs, utility upgrades, and interior renovations funded by a mix of federal and state dollars. The door locks at Nickell Hall in Salina were replaced, a project that was funded at a cost of just over \$200,000. The construction execution branch has approximately 182 ongoing projects statewide in the planning, designing or construction phase. Forty-seven of those projects are from 2013 - 2014 and are being completed. The largest project, the 35th Infantry Division Headquarters at Fort Leavenworth, is currently in the design phase and is expected to receive construction funding in fiscal year 2017. The CFMO department generally manages approximately \$20 million annually to maintain, provide real property services, design and execute construction projects for Army facilities statewide.

Environmental Program

In 2015, the environmental management branch has been involved in several special remediation projects. One such project has been dealing with lead abatement at two Topeka facilities. The environmental office also worked with the 242nd Engineer Company to remediate chloride contamination at Great Bend after a test well hit an underground salt water deposit.

The Internal Environmental Performance Assessment System strives to achieve environmental compliance at our KSARNG facilities through assistance visits and an inspection program.

Natural and Cultural Resources currently has a project to restore the off-road driving course and rehabilitate a pond at the Great Plains Joint Training Center in Salina. A new Environmental Management System Steering Committee is being developed as the EMS program works toward sustainment goals and continues with EMS Awareness Training. As required annually, training is conducted for the In-Shop and EC Courses.

Geospatial Information Systems

The directorate's Geospatial Information System program made a great stride this year in improving the matching ratio between the Common Installation Picture Geodatabase and the Facility Inventory Support Plan, from 50 percent to 86 percent. Environmental data was also a focus through the consolidation and organization of contracted GIS data, with the ultimate goal of expanding the CIP and further supporting the mapmaking of the Environmental Department. As part of Army National Guard Installations Division initiative for a five-state beta roll out, GIS successfully migrated Spatial Data Standards for Facilities, Infrastructure, and Environment from Version 2.6 to 3.1.

Federal Human Resources Office

Located in Topeka; 21 federal employees

Mission: To provide the full-range of quality personnel support to 1,904 full-time federal employees of the Kansas Army and Air National Guard within the Adjutant General's Department.

Trained specialists within the Human Resource Office support Army and Air National Guard personnel and functions and administer two separate and distinct personnel programs/systems; for Active Guard Reserve personnel and the technician program which includes dual-status military technicians and non dual-status technicians.

Our areas of responsibility are to provide guidance and oversight in the hiring, staffing, employee entitlements, employee benefits, man-power, labor relations, technician and AGR training, position classification. HRO is responsible for the management and execution of the Army National Guard budget that supports technician pay, travel, training, awards as well as the Active Guard Reserve travel.

Between the Army and Air National Guard there are a total of 1,904 full-time employees; comprised of Active Guard Reserve, dual- and non dual-status technicians.

During this fiscal year, the staffing section within HRO continued the implementation of USA Staffing/USA Jobs as the primary tool for announcing all technician position vacancies. HRO processed over 900 personnel actions that included job announcements, appointments, and retirements just to name a few. Almost 350 positions were announced and hired during this fiscal year within the Adjutant General's Department.



Inspector General

Located in Topeka; 4 federal employees

The inspector general serves as an extension of the adjutant general by providing him with an independent and impartial assessment of the readiness, morale, welfare and discipline of the command. When necessary, the office conducts assessments, inquiries and investigations regarding law, regulation, policy and Standards of Conduct, as well as explains Army and Air Force systems, procedures and processes as they relate to issues.

The IG provides oversight of intelligence activities and components within the state. The office also operates a system for resolving problems of soldiers, airmen, family members, federal civilian employees and retirees, protecting confidentiality to the maximum extent possible and guarding against reprisals. The office processes and investigates all referred Department of Defense hotline, restriction and federal whistleblower reprisal cases relating to Army and Air Guard activities.

The IG conducts thorough, objective and impartial investigations, audits, inspections and follow-up inspections of state National Guard components or activities as directed by the adjutant general, chief of the National Guard Bureau and the services inspectors general.



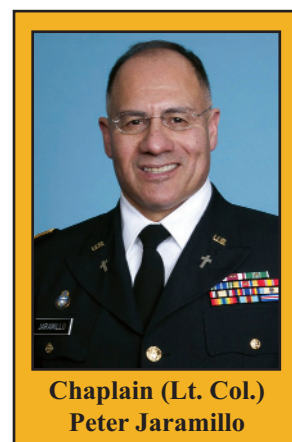
Joint Support Chaplain Office

Located in Topeka; 2 full-time federal employees

Mission: Provide religious support and compassionate care strengthening the readiness and relevance of the Kansas National Guard across the full spectrum of operations. Assist the state adjutant general in ensuring the right of free exercise of religion. Provide spiritual, moral, and ethical leadership to the Kansas National Guard through a focus upon people, accountability, readiness and communication.

Strategic Priorities:

- A ready chaplaincy that is capable and mission ready; available to meet domestic and federal obligations wherever needed — whenever required to support the Kansas National Guard.
- A responsive chaplaincy focused upon providing comprehensive religious support capabilities commensurate with the operational needs of the members of the Kansas National Guard and its families.
- A resilient chaplaincy able to reconstitute religious support capabilities with sufficient flexibility, recoverability and availability necessary to meet both current and future operational requirements.
- Partners in Care is a voluntary relationship between faith-based and secular organizations and the KSNG. The purpose of the relationship is to provide care and support of Kansas National Guard members and their families upon request.



Safety Office

Located in Topeka; 2 full-time federal employees

Mission: To serve as the adjutant general or commander's advisor in all safety matters and to collaborate with appropriate offices to ensure that all applicable programs, functional areas and systems are operating as required by regulation. Provide safety resources to the Kansas National Guard, providing safety training, safety initiatives and safety incentives to promote safety awareness and accident prevention. Provide an active safety inspection program for all of the KSNG facilities. Identify accident trends for the technician work force and military members of the KSNG.

Safety continues to be a key focus for the KSNG to conserve valuable human and equipment resources while continuing to support the Global War on Terrorism, Homeland Defense and domestic emergency operations. The Safety Office supports the KSNG full-time employees and unit personnel with safety training and program regulatory guidance to support their mission. By identifying accident trends, the Safety Office enhances the leadership's ability to mitigate hazards associated with their mission. The office continues to have an active inspection program to ensure the public's safety for all our facilities across the state. The Safety Office supports unit safety requirements and initiatives throughout the state. This proactive approach enhances the ability of the KSNG to accomplish their state and federal mission.



United States Property and Fiscal Office

Located in Topeka; 65 federal employees

Mission: The United States Property and Fiscal Office receives and accounts for all federal funds and property of the United States in possession of the Kansas National Guard; establishes and directs the policies and procedures of resource management to ensure compliance with federal laws, rules, regulations and procedures relating to fiscal policy, accounting standards, budget execution, procurement activities and inventory management; and ensures federal funds are obligated and expended in compliance with applicable statutes and regulations. The USPFO is responsible for \$2.99 billion in assets utilized by the Adjutant General's Department.

The USPFO provides accounting and budget management services for program coordinators to ensure agency objectives are completed within appropriation and fund limitations. The USPFO administers cooperative funding agreements between the National Guard Bureau and the Adjutant General's Department in support of the Kansas National Guard. Also, the USPFO makes returns and reports on federal funds and property as directed by the chief of the National Guard Bureau and the appropriate service secretary.



Service Member and Dependent Support Team

Located in Topeka; 10 federal, 25 contract employees, 3 Active Duty Operational Support

As a section under the Directorate of Personnel and Manpower, the Service Member and Dependent Support Team provides support services, training and assistance to service members, their dependents and veterans to help with their wellness and quality of life.

Support programs include the State Family Program Office, Yellow Ribbon Program, Employer Support of the Guard and Reserve, Hero to Hired, Sexual Assault Response Coordinator, Victim's Advocate, Resiliency Program, Tri-West Representative, DEERS Office, Survivor Outreach Services, Suicide Prevention Program, Alcohol/Drug and Prevention Program, Youth Development, Family Assistance, Family Readiness, Military One Source, Transition Assistance, Airman and Family Readiness Program Manager, and Air Wing Integrator.

Duties and support services to service members, their dependents and veterans include a variety of assistance ranging from crisis intervention, employment, community outreach, ID cards, youth support, mobilization support, training, education, life skills, survivor support, drug testing, drug and suicide education, Veterans Administration support, victim support and reporting, and other resources and referrals.





Under the watchful eye of Kansas National Guard observers, troops with the Armenian Peacekeeping Brigade strategize a movement plan in the dirt during an exercise at the Zar Mountain Training Center near Yerevan in the Republic of Armenia Aug. 11. The Armenians were preparing for a major NATO evaluation in September.



KSARNG Command and Control Chart FY 2016

Effective Date: Oct. 1, 2015

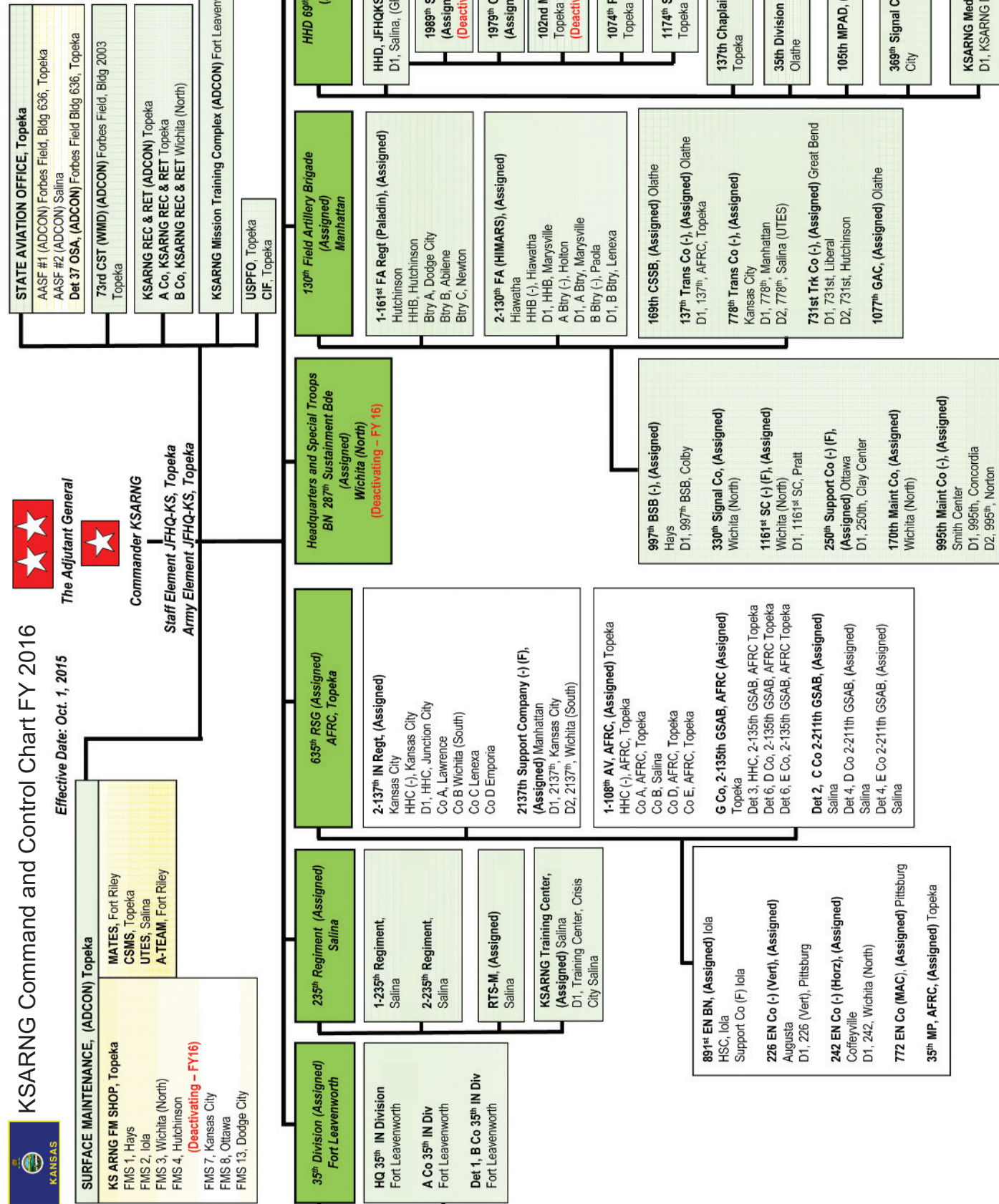


The Adjutant General



Commander KSARNG

Staff Element JFHQ-KS, Topeka
Army Element JFHQ-KS, Topeka



Kansas Army National Guard

Joint Forces Headquarters Kansas - Land Component

Headquarters in Topeka; 206 soldiers authorized at Headquarters

Brig. Gen. Robert Windham, assistant adjutant general - Army and commander of the Kansas Army National Guard, oversees training, operations and administration of Kansas Army National Guard units including field artillery, armor, infantry, aviation, engineer, transportation and maintenance.

Col. Matt Oleen is the deputy chief of staff - Forces Headquarters Kansas - Land Component. Command Sgt. Maj. Brian Anderson is the interim senior enlisted leader - Joint Forces Headquarters Kansas - Land Component.

The Kansas Army National Guard is a military organization of more than 5,200 authorized soldiers within Kansas. Headquartered at the State Defense Building, Topeka, it has 38 armories and seven field maintenance shops, plus additional training and logistical support facilities throughout the state.

The Kansas Army National Guard has five brigade-level commands – 635th Regional Support Group, 69th Troop Command, 287th Sustainment Brigade, 130th Field Artillery Brigade and 235th Regiment – and is the host state for the 35th Infantry Division. **Division** and **brigade** level commands are listed on the following pages in **bold headings**; subordinate battalion level commands are listed on the pages that follow each.

JFHQKS oversees fiscal, maintenance, training, supply and repair facilities, including the United States Property and Fiscal Office, Maneuver and Training Equipment Site, Advanced Turbine Engine Army Maintenance, Kansas Regional Training Institute, Kansas Training Center, Readiness Sustainment Maintenance Site, Combined Support Maintenance Shop and two Army Aviation Support Facilities.



**Brig. Gen.
Robert Windham**



Col. Matt Oleen



**Command Sgt. Maj.
Brian Anderson**

35th Infantry Division

Headquarters at Fort Leavenworth; 257 soldiers authorized at Headquarters

The mission of the 35th Infantry Division is to mobilize and deploy to a theater of operations and conduct operations in a combined or joint environment, supporting national command objectives. The division conducts military and civil support operations, including support and stability operations in an overseas environment or upon activation within the United States in support of federal and state agencies.

The 35th Infantry Division, one of eight divisions in the Army National Guard, has training alignment with the 33rd Infantry Brigade, Illinois; 45th Infantry Brigade, Oklahoma; 48th Infantry Brigade, Georgia; 67th Battlefield Surveillance Brigade, Nebraska; 35th Aviation Brigade, Missouri; 110th Maneuver Enhancement Brigade, Missouri; 218th Maneuver Enhancement Brigade, South Carolina and 287th Sustainment Brigade and 130th Field Artillery Brigade, both from Kansas.

- Division commander: Maj. Gen. Michael D. Navrkal
- Assistant division commanders: Brig. Gen. Anthony Mohatt, Kansas, and Brig. Gen. Randy Alewel, Missouri
- Senior noncommissioned officer: Command Sgt. Maj. Timothy Newton

2015 Highlights

- In June, the 35th Infantry Division Headquarters served as the higher command for the Warfighter 15-5 exercise involving the 36th Infantry Division in Camp Atterbury, Indiana; Fort Hood, Texas; and Fort Leavenworth, Kansas. During the Mission Command Training in September, the 35th Division staff received subject matter expert training and advice in a variety of command and staff integration classes in preparation for Warfighter 16-5 in June 2016.
- The Domestic All-Hazard Coordination Cell updated and rebuilt Smartsheets for every unit type the National Guard contains, produced the All-Hazard Playbook for all U.S. states and territories, and developed the one percent catastrophic products for Atlantic Strike, Gulf Strike, New Madrid Earthquake, the San Andreas Fault Line and the Cascadia Subduction Zone. The DCC created and updated the data on 24 state Information Preparation of the Environment. The DCC also compiled and organized all hand shake agreements from All-Hazard Conference between states. The Region Liaison Officer teams conducted 22 visits to conduct Domestic All-Hazards Response Team 101 capability briefs. During the last training year, the teams responded to several actual incidents, including three Hawaiian hurricanes, a mud slide in Washington, and riots in Ferguson, Missouri, and participated in exercises in 13 states.



Soldiers of the 35th Infantry Division carry a simulated casualty to safety during their final cumulative exercise for the Combat Lifesaver Course at the Mission Training Complex, Fort Leavenworth.

- The division saw the return of 40 soldiers from nine-month deployments with the NATO Headquarters, Sarajevo in Bosnia-Herzegovina, and the Multinational Battle Group-East in Kosovo. Thirty-one of the division's soldiers deployed to augment the staff at those locations in the subsequent rotation.
- The 35th Infantry Division is at the forefront of digital communications and staff functioning, fielding the latest versions of Command Post of the Future and training new members of the staff on this technology to better integrate with active component forces in the U.S. Army III Corps and the 1st Infantry Division.

287th Sustainment Brigade (Deactivating FY 2016)

Headquarters in Wichita; 304 soldiers authorized, 265 authorized at Headquarters

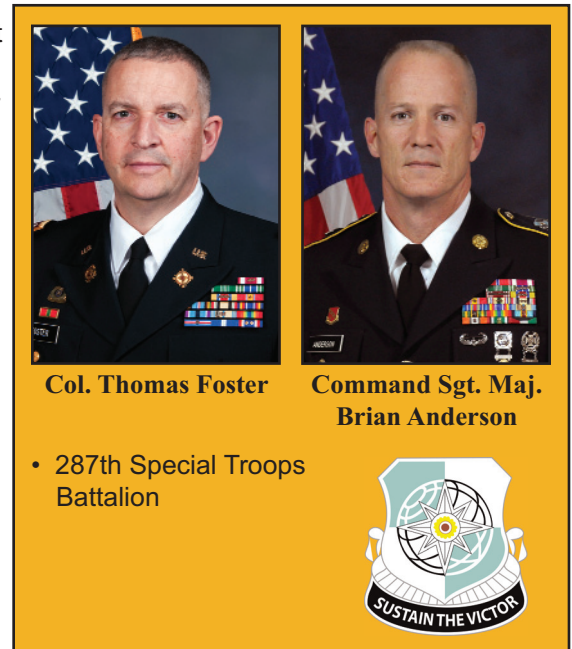
Mission: Provides mission control of all assigned, attached, and operational control units. Provides sustainment planning, guidance, and support to forces in an area of operation. On order, conduct stability operations in support of federal missions and provide military assistance to civil authorities for state and local missions.

The 287th Sustainment Brigade is currently scheduled for inactivation from the Kansas Army National Guard force structure during training year 2016.

- Brigade commander: Col. Thomas Foster
- Senior noncommissioned officer: Command Sgt. Maj. Brian Anderson

2015 Highlights:

- In July, the 287th Sustainment Brigade conducted annual training at Fort Riley. This consolidated annual training included combat support and combat service support units and battalion headquarters augmented with support from the General Support Aviation Battalion and Combat Arms Battalion. Training was conducted in a lanes training environment that focused on validation of truck company convoy operations; medical evacuation tactics, techniques and procedures; and validation of standards of operations. Participating battalion headquarters, 169th Combat Sustainment Support Battalion and 287th Special Troops Battalion, exercised tracking information flow through their subordinate units and completion of integrated staff actions. For participating units, annual training culminated with completion of collective training events in a scenario-based, 96-hour continuous operations in a simulated combat environment.
- As part of ongoing preparation for unit inactivation, authority over the 169th Combat Sustainment Support Battalion and its subordinate units, the 137th Palletized Load System and 778th Heavy Equipment Transport, was transferred to the 130th Field Artillery Brigade April 1. The 1077th Ground Ambulance Company transferred to the 997th Brigade Support Battalion the same day.



Soldiers of the 778th Transportation Company (-) conduct a tactical convoy mission as part of lanes training at Fort Riley during annual training.

287th Special Troop Battalion (Deactivating FY 2016)

Headquarters in Wichita; 304 soldiers authorized, 42 authorized at Headquarters

Mission: To provide mission command, administration and logistical support for assigned and attached brigade personnel. On order, conduct stability and support operations in support of federal and state agencies to protect life and property within Kansas.

- Battalion commander: Lt. Col. Dana Duggins
- Senior noncommissioned officer: Command Sgt. Maj. Steve Harmon

2015 Highlights:

- As part of ongoing preparation for unit inactivation, the 995th Maintenance Company and 731st Medium Truck Company, subordinate units of the 287th STB, completed transfer of authority activities to the 997th Brigade Support Battalion April 1.
- The 170th Support Maintenance Company, previously a subordinate unit of the 287th STB, was realigned to directly report to the 287th SB effective April 1. Army force structure decisions made in May enabled the Kansas Army National Guard to retain the 170th SMC, which was subsequently restationed from Norton and Colby to Wichita. The unit completed transfer of authority to the 997th BSB effective Aug. 1.
- The 369th Brigade Signal Company completed annual training at Fort Riley in July. The unit provided satellite uplink/downlink, digital and voice communications capabilities to various units and commands operating in field environments. The 369th BSC completed transfer of authority activities to 69th Troop Command in October.



Soldiers participate in mission rehearsal briefings and sand table exercises prior to conducting convoy operations training missions during annual training at Fort Riley.

635th Regional Support Group

Headquarters in Topeka; 2,018 soldiers authorized; 84 authorized at Headquarters

Mission: On order, the 635th Regional Support Group deploys to provide contingency and expeditionary base operations support to the designated joint force commander. The RSG also provides mission command and the management of reception, staging, onward movement, and integration of supporting forces during homeland security, homeland defense, and civil support missions, and conducts domestic support operations in support of state and federal agencies as directed.

- Brigade commander: Col. Barry Manley
- Senior noncommissioned officer: Command Sgt. Maj. Greg Kober

2015 Highlights

- The 635th RSG participated in the Golden Coyote 2015 exercise at Camp Rapid in the Black Hills of South Dakota. Along with the South Dakota Joint Forces Headquarters staff serving as the Governor's Cell and exercise control, the 635th Regional Support Group was the second of two RSG's supporting this year's multistate and multinational collective training exercise.
- After completing Relief in Place and Transfer of Authority for the sustainment mission with the 50th RSG, Florida Army National Guard, the 635th provided joint command and control for collective sustainment operations, which includes a humanitarian assistance logging and woodcutting mission for the Native American reservation. Operations in Golden Coyote 2015 covered the greater Black Hills region, spanning four separate forward operating bases in South Dakota and additional associated collective training events at Camp Guernsey, Wyoming.
- Upon completion of the exercise, the 635th RSG conducted "reverse" Joint Reception, Staging, Onward Movement and Integration operations, which included controlling and accounting for all sustainment operations required to close down the exercise and safely retrograde out of the exercise. This included returning personnel, equipment and facilities recovery to pre-exercise condition, and safe and efficient movement of all forces back to home station at the conclusion of this annual training exercise.



Soldiers of the Headquarters and Headquarters Company, 635th Regional Support Group, advance through smoke during a react to contact drill at Forbes Field during April drill weekend.

1st Battalion, 108th Aviation Regiment

Headquarters in Topeka; 375 soldiers authorized

Mission: On orders, alert, mobilize and deploy to wartime theater of operations and conduct air assault and air movement operations as an integrated member of a combat aviation brigade. On order, conduct domestic operations in support of both federal and state agencies.

- Battalion commander: Lt. Col. John McGrann
- Senior noncommissioned officer: Command Sgt. Maj. Ricky Baldwin

2015 Highlights

- For the first time since 1994, the 108th began the process of fielding and training on a new helicopter. The UH-60M is the latest and most advanced version of the Army's Black Hawk helicopter. Beginning in January, the battalion sent pilots, crew chiefs, and mechanics to military courses specifically designed to teach them how to fly and maintain the new aircraft.
- During the year, the battalion completed aerial door gunnery. Gunnery provides an opportunity for all assigned crew chiefs to shoot a fully-automatic M-240H machine gun from a flying helicopter under day and night-vision goggle conditions. In July, the unit traveled to Salina to conduct their two-week annual training event. With the training focus shifted to include collective training, the unit was able to complete numerous training events, including air assault, air movement, vehicle driver's training, day and night aircraft refueling operations, and aircraft/ground maintenance missions.
- Company G, 2nd Battalion, 135th Aviation Regiment completed reintegration and recovery from a successful deployment to Afghanistan in support of Operation Enduring Freedom. The company immediately began training to maintain the technical and tactical proficiency they built over the year-long deployment, conducting a number of joint training events with other National Guard units from Kansas and Missouri. The company's culminating training event took place during annual training as they provided medevac support for the 287th Sustainment Brigade during a four-day training event at Fort Riley.
- Maj. Kevin Kennedy will be transitioning out of command of Company G, 2nd Battalion, 135th Aviation Regiment to serve as the battalion's operations officer. Kennedy will pass the company flag to Maj. Peter Kephart.



Soldiers of Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) transport a simulated patient to a waiting Black Hawk during an annual training exercise.



Lt. Col.
John McGrann



Command Sgt. Maj.
Ricky Baldwin

1st Battalion, 108th Aviation Regiment

- Company A, Topeka
- Company B, Salina
- Company D, Topeka
- Company E, Topeka



2nd Battalion, 135th Aviation Regiment, (General Support Aviation Battalion)

- Company G, Topeka
- Detachment 3, Headquarters and Headquarters Company, Topeka
- Detachment 6, Company D, Topeka
- Detachment 6, Company E, Topeka

2nd Battalion, 211th Aviation Regiment (GSAB)

- Detachment 2, Company C, Salina
- Detachment 4, Company D, Salina
- Detachment 4, Company E, Salina

- The detachments of 2nd Battalion, 211th Aviation (General Support Aviation Battalion) commanded by 1st Lt. Thomas Winford, spent 2015 conducting several training events with the 108th. During annual training, Company C completed multiple medical evacuation training events, including live-hoist operations.
- Det. 6, Co. D, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) deployed a small contingent to Kuwait in May to augment a Colorado helicopter unit. The soldiers returned in December.

2nd Combined Arms Battalion, 137th Infantry Regiment

Headquarters in Kansas City, Kansas, and Junction City; 825 soldiers authorized

Mission: Close with and destroy the enemy by means of fire and maneuver or repel assaults by fire, close combat, and counterattack. Units operate the M2A2 Bradley Fighting Vehicles and the Army's most advanced tank, the M1A2 Abrams

The Bradley is capable of achieving 35 mph with a range of 265 miles. It is equipped with a laser rangefinder, stabilized gun, thermal optics, 25mm M242 chain gun, TOW wire-guided missile launcher, digital communications, and the 7.62mm M240C coaxial machine gun.

The Abrams is capable of achieving 42 mph and climbing vertical obstacles 49 inches high. It is equipped with a laser rangefinder, stabilized gun, digital communications, and long range thermal optics and its 120mm main gun can fire a projectile 3,500 meters.

- Battalion commander: Lt. Col. Jason Nelson
- Senior noncommissioned officer: Command Sgt. Maj. Dwane Clifford

2015 Highlights:

- The 2nd Combined Arms Battalion, 137th Infantry Regiment conducted training in preparation for a rotation at the National Training Center, Fort Irwin, California. Armor companies completed a crew level gunnery on the new M1A2SEPV2 Abrams Main Battle Tanks; and the two infantry companies completed a platoon-level live-fire exercise.
- June – Lt. Gov. Dr. Jeff Colyer visited the regiment's training at Fort Riley.
- July – Forward observers supported the Kansas National Guard's two field artillery battalions from their Bradley fighting vehicles. They were able to send the coordinates digitally in a matter of seconds, a task many other units cannot do.
- August – The infantry companies in Lawrence and Wichita completed training on the new Bradley vehicles with day and night gunnery exercises at Fort Riley. The companies also successfully completed a squad live-fire exercise, validating them for more advanced training.

	
Lt. Col. Jason Nelson	Command Sgt. Maj. Dwane Clifford
<ul style="list-style-type: none">• Company A, Lawrence• Company B, Wichita• Company C, Lenexa• Company D, Emporia• 2137th Forward Support Company, Kansas City, Manhattan and Wichita	
	



Soldiers of 2nd Combined Arms Battalion, 137th Infantry Regiment's mortar platoon conduct crew gunnery training on M1064A3 mortar carrier at Fort Riley in July.



Soldiers of the 2nd Combined Arms Battalion, 137th Infantry Regiment conduct Live Fire Accuracy and Screening Test on their new M1A2SEPV2 Abrams tanks at Fort Riley in June. These tanks are the most up-to-date tank in the U.S. Army inventory.

891st Engineer Battalion

Headquarters in Iola; 757 soldiers authorized, 78 soldiers authorized at Headquarters

Mission: 891st Engineer Battalion trains to increase the combat effectiveness of the support brigades at division and corps level by accomplishing mobility, survivability and general engineering tasks. Provides command and control of three to five assigned engineer companies and one forward support company, to provide mobility in support of force application or focused logistics. On order, conduct stability and support operations in support of federal missions and provide Military Assistance to Civil Authorities for state and local missions.

- Battalion commander: Lt. Col. Kenneth Weishaar
- Senior noncommissioned officer: Command Sgt. Maj. Tracy Williams

2015 Highlights:

- Annual training was held at Salina Aug. 1-15.
 - The 242nd Engineer Company construction missions at Great Plains Joint Training Center included culvert replacements, extension of a culvert, grading roads, dirt consolidation and rock hauling. The 242nd also conducted repairs on the motor vehicle storage compound at the Iola and Coffeyville armories, totaling more than 1,600 tons of material hauled in.
 - The 772nd Engineer Company trained on route clearance tasks and missions and military operations in urban terrain training exercises. The 772nd conducted force-on-force training with numerous offensive and defensive tactical scenarios.
 - Soldiers of Headquarters and Headquarters Company performed such tasks as military operations on urban terrain, medical training, Standard Integrated Command Post System training, and land navigation training. The battalion's Forward Support Company focused on Army warrior tasks and provided sustainment support for the engineer missions.
 - The 35th Military Police Company conducted annual training at Crisis City May 30 –June 14. The soldiers used the urban village venue at Crisis City to train on room clearing techniques and shoot/don't shoot scenarios with noncombatant involvement. Active shooter venues were used to simulate a school or office building.
- The 242nd Engineer Company sent a platoon-sized element to Armenia to conduct humanitarian and civic development training. This was a joint Army/Air Guard mission supported by the 190th Civil Engineering Squadron. The Army and Air Guard engineers worked on a senior citizen institution, emergency operations center and a hospital. These projects exercised the soldiers' and airmen's skills as carpenters, masons, and electricians.
- The 226th Engineer Company conducted three rotations to El Salvador in support of Operation Beyond the Horizon. These were all platoon-sized elements that completed construction of two schoolhouses, a pit latrine, and improved living conditions of the Forward Operating Site that housed the rest of the Task Force.
- The 35th MP Company conducted annual civil disturbance training with airmen from the 190th Security Forces Sept. 18-20. Distinguished visitors from county and state law enforcement, Joint Force Headquarters and the lieutenant governor were invited to observe field force training and simulated riot control scenarios.



Lt. Col.
Kenneth Weishaar

Command Sgt. Maj.
Tracy Williams

- Forward Support Company, Iola
- 226th Engineer Company (Vertical) Augusta and Pittsburg
- 242nd Engineer Company (Horizontal), Coffeyville and Wichita
- 772nd Engineer Mobility Augmentation Company, Pittsburg
- 35th Military Police Company, Topeka





Sgt. 1st Class William Kerby leads a team of U.S and Salvadoran troops in the construction of a sidewalk outside of a local school in El Salvador.

130th Field Artillery Brigade

Headquarters in Manhattan, 178 soldiers authorized

Mission: The 130th Field Artillery Brigade plans, synchronizes and employs joint and combined fires in support of direct action operations for corps, division or a combined joint task force headquarters to achieve the desired effects in support of commanders' operational and tactical objectives.

- Brigade commander: Col. John Rueger
- Senior noncommissioned officer: Command Sgt. Maj. Harold Whitley

2015 Highlights

- Activated on Oct. 19, 2014, the 130th Field Artillery Brigade concentrated on building unit readiness, receiving personnel and equipment during the fiscal year that will enable it to perform its wartime and state missions.
- Gained operational control of the 1st Battalion, 161st Field Artillery; 2nd Battalion, 130th Field Artillery; 997th Brigade Support Battalion; and 169th Combat Sustainment Support Battalion and their subordinate units in a statewide reorganization of force structure.
- Established partnerships with the 35th Infantry Division, U.S. Army 1st Infantry Division and the community of Manhattan.
- Conducted Soldier Readiness Processing of the 1st Battalion, 161st Field Artillery Regiment.



Col. John Rueger



Command Sgt. Maj.
Harold Whitley

- 1st Battalion, 161st Field Artillery
- 2nd Battalion, 130th Field Artillery
- 997th Brigade Support Battalion
- 169th Combat Sustainment Support Battalion



Battery B, 2nd Battalion, 130th Field Artillery provided a 19-gun salute during the Governor's Inaugural ceremony at the Capitol in January.

997th Brigade Support Battalion

Headquarters in Hays and Colby; 705 soldiers authorized, 127 authorized at Headquarters

Mission: To provide command and control of assigned and attached units, plan and manage logistics support to the 130th Field Artillery Brigade and supported maneuver battalions. On order, conduct domestic support operations in support of federal and state agencies to protect life and property within Kansas. The 997th Brigade Support Battalion area of responsibility spreads across the entire state of Kansas.

- Battalion commander: Lt. Col. Erica Christie
- Senior noncommissioned officer: Command Sgt. Maj. Craig Posch

2015 Highlights:

- The 997th Brigade Support Battalion was stood up in April 2015 as new force structure to the Kansas Army National Guard. The 997th steadily increased its strength and capabilities during the year. Members of the 997th assisted the 287th Sustainment Brigade during annual training by simulating enemy forces and providing realistic battlefield effects for the lane training exercise.
- The 995th Support Maintenance Company supported the 287th Sustainment Brigade's annual training in July by providing maintenance support, conducting equipment services, and providing role players as enemy forces for the lane training exercise. The 995th SMC also relocated select personnel and equipment to Norton after annual training.
- The 170th Support Maintenance Company relocated from Norton and Colby to Wichita in support of the force structure plan.
- The 250th Forward Support Company was removed from the command and control of the 2nd Battalion, 130th Field Artillery and placed under the 997th Brigade Support Battalion. The company supported the 2-130th during its annual training in Salina, providing field feeding, ammunition handling, and fuel support while conducting additional training on their core capabilities.
- The 1161st Forward Support Company relocated its headquarters from Hutchinson to Wichita while simultaneously supporting the 1st Battalion, 161st Field Artillery annual training with ammunition handling and fuel support capabilities.
- The 330th Brigade Signal Company stood up in September 2015 as new Force Structure to the Kansas Army National Guard. The 330th has begun increasing its strength and capabilities as it gains equipment and personnel.
- Soldiers of the 997th Brigade Support Battalion deployed to northwestern Kansas to assist motorists stranded by a blizzard that hit that area of the state in mid November.



**Lt. Col.
Erica Christie**



**Command Sgt. Maj.
Craig Posch**

- 170th Maintenance Company, Wichita
- 330th Brigade Signal Company, Wichita
- 1161st Forward Support Company, Wichita and Pratt
- 250th Forward Support Company, Ottawa and Clay Center
- 995th Maintenance Company, Smith Center, Concordia, and Norton



Members of the Stranded Motorist Assistance Recovery Teams from the 997th Brigade Support Battalion assist motorists on Road 300 off of Highway 40 between Winona and Monument during a blizzard that hit northwestern Kansas in mid-November.

1st Battalion, 161st Field Artillery

Headquarters in Hutchinson; 467 soldiers authorized

The mission of the 1st Battalion, 161st Field Artillery is to provide mission command and deliver artillery fire in support of the field artillery headquarters utilizing the M109A6 self-propelled Paladin howitzer. On order, 1-161st FA conducts Ready Reaction Force responsibilities to mobilize and deploy within 24-36 hours providing site security, presence patrols, establish roadblocks, control civil disturbances, and force protection for the 73rd Civil Support Team. Maintain personnel, equipment and operational readiness in support of foreign contingencies.

- Battalion commander: Lt. Col. Matthew Twombly
- Senior noncommissioned officer: Command Sgt. Maj. Michael Haeffele

2015 Highlights:

- Annual training was conducted at Fort Riley, May 30-June 13. The M109A6 Paladin howitzer crews of Battery A and Battery C completed 173 fire missions, safely firing 411, 155 mm high-explosive projectiles. Battery B completed cannon crewmembers school conducted by a Mobile Training Team. Throughout annual training, Battery E (Target Acquisition), 161st Field Artillery, stationed in Great Bend, provided counter-battery target acquisition, meteorological data, and survey support for in-state elements, the 1-161st FA and the 2nd Battalion, 130th Field Artillery.
- The 1161st Forward Support Company provided maintenance support during annual training preparation and supported two firing batteries throughout annual training. In addition, they moved unit equipment, records, and its day-to-day operations from Hutchinson to Wichita. This move was part of a reorganization as the 1161st FSC reports to the 997th Brigade Support Battalion. The 1161st will continue to provide maintenance support for the 1-161st FA BN.
- For 27 years, Battery E, 161st Field Artillery has been supporting field artillery units in Kansas and surrounding states by identifying and providing accurate target locations to supporting maneuver commanders. On July 11, Battery E, 161st Field Artillery, retired their guidon during an inactivation ceremony. The battery was reorganized into a platoon-size unit and transferred to the command of the 130th Field Artillery Brigade.



**Lt. Col.
Matthew Twombly**



**Command Sgt. Maj.
Michael Haeffele**

- Battery A, Dodge City
- Battery B, Abilene
- Battery C, Newton
- Battery E (Target Acquisition), Great Bend (Inactivated in fiscal year 2015)





A Paladin howitzer from the 1st Battalion, 161st Field Artillery fires a round downrange during a live-fire training exercise at Fort Riley in June.

- The battalion conducted several armory open house events, providing community awareness of the local armories in support of the state's recruiting mission. Units provided static displays such as M109A6-Paladin, HMMVs, M240B weapon systems, and section crews. The battalion provided equipment and soldier support to several other community events such as the Kansas State Fair in Hutchinson, the annual Dodge City Days Parade and Rodeo, and Flour Power and Central Kansas Free Fair at the Abilene fairgrounds.
- Headquarters and Headquarters Battery was the recipient of the Maj. Gen. James F. Rueger Award. This award is awarded to units that receive a score of 90 percent or greater in Maintenance Management, Army Materiel Status System Data Management, Maintenance Sustainability, Primary Weapons and Equipment, and Material General during the command maintenance evaluation team inspection.

2nd Battalion, 130th Field Artillery

Headquarters in Hiawatha and Marysville; 237 soldiers authorized

Mission: The 2nd Battalion, 130th Field Artillery provides command, control, and administrative supervision of and service support for organic and attached field artillery units. On order, the battalion provides timely and effective National Guard Civil Support as directed by the governor of Kansas in times of natural disaster or emergency.

The battalion employs the M142 High Mobility Artillery Rocket System to deliver rockets to a range of 70 kilometers and missiles to a range of 480 kilometers. The HIMARS weapons system is a more agile and versatile system compared to the M270 Multiple Launch Rocket System. The HIMARS is able to fire all MLRS munitions, including guided munitions, unlike the MLRS. HIMARS is transportable by C-130 aircraft and can be deployed faster with more ease into areas previously inaccessible to heavier launchers like the MLRS. It also incorporates self-loading, autonomous features that have made HIMARS the premier rocket artillery system in the world.

- Battalion commander: Lt. Col. Paul Schneider
- Senior noncommissioned officer: Command Sgt. Maj. James Fenton

2015 Highlights

- The priorities of the battalion in 2015 included recruiting and retention, readiness, a reorganization of the force and training of newly reassigned units.
- In January, the battalion conducted a communication exercise to test the capabilities of the long-range Harris radio systems. Units of the battalion were able to communicate with each other across northeast Kansas, from the headquarters in Hiawatha to Battery A in Holton and Marysville, to Battery B in Paola and Lenexa. This communications capability was put to the test during annual training when the battalion became the first and only National Guard field artillery unit in the nation to certify and qualify sections having the Fire Direction Center more than 75 miles away from the firing units. Historically, the Fire Direction Center would be less than 12 miles from the firing units.



A High-Mobility Artillery Rocket System vehicle launches a rocket during live-fire exercise during annual training. For the exercise, the battalion maintained command and control from Great Plains Joint Training Center in Salina while the firing batteries conducted operations on Fort Riley.



- Battery A, Holton and Marysville
- Battery B, Paola and Lenexa

- Due to the relocation of Battery B from Abilene to Paola and Lenexa, a large number of soldiers in Battery B required training in the HIMARS crewmen artillery tasks. A Mobile Training Team from the Wyoming Army National Guard was brought to the Regional Training Center in Salina to train them.
- This year, the 250th Forward Support Company was removed from the command and control of the 2nd Battalion, 130th Field Artillery and placed under the 997th Brigade Support Battalion. The 997 BSB is responsible for all support assets under the newly-formed 130th Field Artillery Brigade.
- Battery B provided a 19-gun salute during the Governor's Inaugural ceremony on the Capitol lawn in January.
- The battalion hosted the 10th annual Kansas Veterans' Memorial Fishing Tournament at Wolf Creek in April to honor the fallen Kansas soldiers in the Global War on Terror. This event continues to grow each year, and is a great event for camaraderie and fellowship.

169th Combat Sustainment Support Battalion

Headquarters in Olathe; 756 soldiers authorized, 69 soldiers authorized at Headquarters

Mission: Provide command and control structure for assigned and attached units to support operational and tactical-level logistics by planning and managing sustainment and replenishment operations. On order, conducts domestic support operations in support of state and federal agencies to protect life and property within Kansas.

- Battalion commander: Lt. Col. Shae D. Weide
- Senior noncommissioned officer: Command Sgt. Maj. Ronnie E. Brandt

2015 Highlights

- The 169th Combat Sustainment Support Battalion conducted a field training exercise in April. Training consisted of convoy operations, field feeding, set up of the battalion tactical operations center and radio operators training. During annual training at Fort Riley in July, soldiers and staff participated in a brigade-level tactical exercise that assessed their ability to plan, execute and track live missions with all five of its assigned companies. The headquarters maintenance section completed services on 15 vehicles and the food service section assisted in serving more than 500 soldiers meals daily.
- The 1077th Ground Ambulance Company participated in training throughout the year with local civilian organizations to increase Military Occupational Skill and promote awareness of Kansas National Guard capabilities and presence. The 1077th participated in a week-long active shooter training exercise with the Lenexa Police Department. Their mission included instructing police officers on casualty assessment, treatment and evacuation while ensuring safety. During annual training, the unit participated in tactical lanes training, trained 38 soldiers to become Combat Lifesaver qualified, and facilitated 12 soldiers becoming CPR certified. Through coordination with the 108th Aviation, the unit received training on loading and unloading patients for ground and air medical evacuation. The company also participated in multiple recruiting events, LAW Camp for at-risk teens, Officer Candidate School, and several marksmanship and physical training competitions.
- During annual training, the 137th Transportation Company participated in the 287th Sustainment Brigade lanes training exercise at Fort Riley. During part of the exercise period the 137th TC integrated with the 731st Truck Company and the 778th Transportation Company. This integration enabled the soldiers to experience differences in maneuverability and cargo between the three different types of vehicles used on the lanes to conduct convoy missions. The highlight of the exercise ended with a 96-hour cumulative training event. The company participated and was evaluated in the following lanes; Convoy and Cargo Recover, Blocked and Alternate Route, React to Con-



**Lt. Col.
Shae Weide**

**Command Sgt. Maj.
Ronnie Brandt**

- 137th Transportation Company (PLS), Olathe and Topeka
- 731st Transportation Company (MDM), Olathe and Topeka
- 778th Transportation Company (HET), Kansas City, Manhattan and Salina
- 1077th Medical Company Ground Ambulance, Olathe



137th Transportation Company, Palletized Loading System, unload cargo as part of a lanes training exercise at Fort Riley during annual training.

tact, Medevac. Casevac, and Vehicle Recovery. Additional training included a convoy commanders course and HMMWV Egress Assistance Trainer.

- The 778th Transportation Company conducted annual training at Fort Riley. During annual training, soldiers participated in various tactical training lanes where they refreshed their knowledge of tasks like; react to an ambush, react to an improvised explosive device, medevac procedures, and planning convoy operations. The maintenance section performed services on organic equipment for the duration of annual training, utilizing the Maneuver and Training Equipment Site facility. The 778th TC successfully passed the Command Logistics Review Team inspection from the National Guard Bureau and two soldiers received commendable ratings on Unit Maintenance Management.

69th Troop Command/Joint Forces Headquarters-Kansas

Headquarters in Topeka; 534 soldiers authorized, 28 soldiers authorized at Headquarters

Mission: The 69th Troop Command provides mission command and continuous support operations for assigned and directed organizations to maintain readiness and facilitate a capable and adaptive force; maintain a ready and relevant force for future operations; and mobilize and deploy subordinate organizations as directed.

The 69th TC augments the Joint Operations Center and/or a Joint Task Force to provide mission command of Kansas Army National Guard forces. Under state authorities, it commands, controls, and supervises assigned Army National Guard units employed in support of civil authorities in the protection of life and property; along with preserving peace, order, public safety, and exercising control of assigned Army National Guard units employed in support of civil authorities during civil defense operations, civil disturbances, natural disasters and other emergencies.

- Brigade commander: Col. Thomas Burke
- Senior noncommissioned officer: Command Sgt. Maj. Manuel Rubio Jr.

2015 Highlights:

- During this training year, the unit focused on individual readiness and reorganization of the current force structure. The main focus of training and operations was sustainment training from previous accomplishments during the Vigilant Guard 14, a statewide Defense Support to Civil Authorities training event. VG 14 momentum carried our units toward a transition to Contingency Operations training, where personnel devised plans to sustain uninterrupted operations at alternate and supplementary facilities.
- Joint Staff personnel culminated their training during a Civil Disturbance tabletop training exercise. During this training, joint planners worked alongside their civilian counterparts to improve cooperative efforts by Kansas National Guard, state, and local authorities and familiarize them with each other's capabilities and limitations.
- The Kansas Army National Guard Medical Detachment completed more than 4,055 Periodic Health Assessments and 3,882 dental examinations in Lenexa and Salina to ensure Soldier Medical Readiness Classification is current. The detachment also completed all required laboratory, immunization, hearing tests and mental health screenings,

when necessary, for all soldiers

assigned to the KSARNG. The detachment provided the physician's review on all formulary ordering and disbursement and provided medical sick-call support to Officer Candidate School in Salina.



Col. Thomas Burke**Command Sgt. Maj. Manuel Rubio Jr.**

- Headquarters and Headquarters Detachment, Joint Forces Headquarters, Topeka.
- 1979th Contingency Contract Team, Topeka
- 1989th Senior Contingency Contract Team, Topeka (Deactivating in 2016)
- 102nd Military History Detachment, Topeka (Deactivating in 2016)
- 1074th Field Trial Defense Team, Topeka
- 1174th Senior Trial Defense Team, Topeka
- 137th Chaplain Support Team, Topeka
- 35th Division Band, Olathe
- 105th Mobile Public Affairs Detachment, Topeka
- 369th Signal Company, Kansas City
- KSARNG Medical Detachment, Lenexa and Wichita





Col. Thomas Burke (facing), incoming commander of 69th Troop Command, accepts the unit's command flag from Brig. Gen. Robert Windham, commander of the Kansas Army National Guard, during a change of command ceremony Oct. 4.

235th Regiment

Located in Salina; 115 instructors and support staff authorized, student load of 1,000 per year

Mission: Provide training oversight, quality assurance, scheduling and accreditation management for aligned units nationally from 18 states. Provide resource management and other services to train soldiers. Maintain a cadre of ready and relevant role models. The regiment also supports critical state and civil support missions.

- Regimental commander: Col. Carla Hale
- Senior noncommissioned officer: Command Sgt. Maj. Ricky Matticks

2015 Highlights:

- The 235th Regiment personnel and facilities hosted numerous events throughout fiscal year 2015, including Operations Resource/Sync Conference, Crucial Conversation Course, Unit Prevention Leader Course, Ammo Handler Course, nine Periodic Health Assessments, Armenian Noncommissioned Officer Shadow Visit, Fulltime Unit Staff Professional Development Training, Officer Candidate School graduation, the Adjutant General's Marksmanship Match, the Adjutant General's Army Physical Fitness Test, Assistant Adjutant General's Officer Professional Development, Kid's Camp, STARBASE and Camp Konza.

Officer Candidate School/Warrant Officer Candidate School

- In June, 1st Battalion conducted Consolidated OCS Phase I training for 116 Officer Candidates in Salina with 106 graduates. Training support included more than 96 staff and cadre from the seven-state battalion and Fort Riley medical professionals. OCS Class 59 graduated 17 Officer Candidates in August followed by WOCS Class 15-001 graduating 13 Kansas and eight Oklahoma Warrant Officer Candidates in September.

Modular Training Battalion

The 2nd Battalion continues to instruct the following courses:

- Motor Transport Operator – 93 graduates
- Health Care Specialist – 83 graduates
- Unit Supply Specialist – 164 graduates
- Instructor Certification – 28 graduates
- Food Service Specialist – 93 graduates

Kansas Training Center

- The Kansas Army National Guard Training Center is 3,523 acres providing state of the art training simulators, computer labs and a full array of live-fire,



Soldiers practice their cooking techniques as they learn to be food service specialists at the Culinary Center of Excellence, Kansas Regional Training Institute, Salina.

	
Col. Carla Hale	Command Sgt. Maj. Ricky Matticks
	
Lt. Col. Lisa Mullinax	Lt. Col. Scott Henry

- 1st Battalion, 235th Regiment
 - * Officer Candidate School Company, Salina
 - * Warrant Officer Candidate School Company, Salina
- 2nd Battalion, 235th Regiment, Modular Training, Salina
- Noncommissioned Officer Education System
- Combat Arms Military Occupational Specialty
- Regional Training Site - Maintenance
- 3rd Battalion, 235th Regiment - Quartermaster



automated familiarization and qualification ranges for small arms and land navigation courses. It has 13 classrooms that can accommodate as many as 360 people in the main auditorium. The KSARNG training center can house up to 300 people at Nickell Hall. An additional 312 personnel can be housed in two open-bay barracks located on the training center campus. An additional 360-person barracks is available and located on the weapons ranges.

Recruiting and Retention Battalion

Located in communities with armories; 87 full-time recruiting and retention staff authorized

Mission: To conduct continuous recruiting, retention and attrition management activities to achieve authorized end strength objectives and operational force readiness requirements.

Battalion commander: Lt. Col. Shy Warner

Senior noncommissioned officer: Command Sgt. Maj. James Crosby

Kansas is divided up into six recruiting and retention areas. Recruiters must be adaptable, self-motivated and mentally agile in order to work in a constantly changing field environment. Recruiters must stay abreast of changing economic and demographic realities, the operational tempo, federal regulations and force structure changes.

The numbers for Recruiting and Retention in Kansas for 2015 showed considerable effort in a constrained market. Recruiting for Kansas in 2015 was 353 first-time enlistments, accessed 70 new officers and warrant officers and appointed the first-ever female chaplain. The retention for Kansas in 2015 was 364 soldiers retained. Kansas also gained an additional 149 soldiers from prior-service enlistments, interstate transfers and commissions of officers and warrant officers.

2015 Highlights

- Reserve Officer Training Corp Minuteman Scholarship Campaign: The Kansas Army National Guard, in partnership with the U.S. Army Cadet Command, Kansas State University, University of Kansas and Pittsburg State University, established a four-year ROTC competitive scholarship program for KSARNG soldiers with the intent of becoming commissioned officers. The KSARNG had six soldiers awarded this scholarship.
- Southeast Kansas: Recruiting and Retention, in conjunction with Pittsburg State University's football and ROTC programs and a numerous local high schools, hosted a Military Appreciation Day on the PSU campus. Soldiers and students competed in several events, including rappel tower, jousting pit, mini Army Physical Fitness Test and a paintball tournament. The winners of these events were given a trophy for their performance.
- North and Central Kansas: Recruiting and Retention, with support from local Kansas Army National Guard units, hosted a number of recruiting and community events during the year. Some of these events included the Cloud and Republic County Free Fairs, North Central Technical College in Beloit and Hays, Fort Hays State University Career Fair and Cloud County Career Fair. The KSARNG Junior Reserve Officer Training Corps' Camp Konza hosted more than 280 high school students at the Cadet Leadership Challenge.



Lt. Col. Shy Warner **Command Sgt. Maj. James Crosby**

- Recruiting offices in 38 armories throughout the state
- Storefront locations in Garden City, Lenexa, Olathe, Topeka and Wichita



Soldiers of the Recruiting and Retention Battalion lend a hand with a community food drive event in Topeka Nov. 21.

- South Central Kansas: Recruiting and Retention continued its relationship with the Kansas State Fair in Hutchinson and Wichita River Fest. Both events hosted more than 100,000 people. This year's State Fair generated 113 leads, the most in a number of years. Area high school military clubs continue to grow and develop in influence within their communities as they enter into their second year of activities.
- Northeast Kansas: Recruiting and Retention Command partnered with Sprint and Kansas Speedway twice this year, emphasizing the Speedway's patriotic support for Kansas National Guard soldiers and their families. Recruiting and Retention paired with the High School Player Development program, a part of the National Football League's Football Operations Department, to teach young people leadership values. The unit also assisted with the Warrior Dash 5K Mud Run and received more than 30 leads from this event.

Kansas Army National Guard Offices

Directorate of Personnel

Located in Topeka; 34 federal, 1 state and 12 contract employees

Mission: Manages and provides military personnel support to the Kansas Army National Guard through automated personnel systems and a variety of personnel support programs to balance retention and attrition management with the needs of the command. The directorate increases operational readiness of the command through retention and enhancement of soldier care programs, such as effective and equitable promotion systems, life insurance, health and dental care, global tracking of wounded and injured personnel wartime replacements, military incentives and civilian educational programs and awards programs. This section provides personnel support to mobilizing and mobilized units for Operation New Dawn, Operation Enduring Freedom, Horn of Africa and state active duty for ice storms, tornadoes, flooding and other disaster response, as needed.

The Military Funeral Honors program continues to provide honors for all veterans, regardless of branch of service. The law provides, upon a family's request, for every eligible veteran to receive at no cost to the family, military honors to include at a minimum, the playing of "Taps," and the folding and presentation of the United States flag. For fiscal year 2015, Kansas provided honors to 1,334 veterans with a team of six full-time and more than 20 traditional guardsmen. Since the beginning of the program in 2008, the Kansas Army National Guard Military Funeral Honors team has provided honors to more than 7,243 veterans.

The Directorate of Personnel has oversight of the Occupational Health Office, which oversees physical and nutritional fitness of the force; the State Surgeon's Office, which is responsible for medical readiness of approximately 5,200 soldiers, which increased medical readiness to over 90 percent; and Military Archives, which assists prior service personnel from all services in locating service records.

Additionally, the director oversees the Psychological Health section. This is a licensed, full-time mental health provider who partners with both the Army and Air National Guard to assess, guide and assist National Guard members and their families who may be experiencing effects associated with post-traumatic stress disorder and/or traumatic brain injury. The director of Psychological Health assists military members and their families seeking advice, referral, guidance and information about local and state resources that are available to help with psychological health concerns.



Directorate of Operations

Located in Topeka; 73 federal, 2 contract and 21 state employees

Mission: Provide trained, ready forces and capabilities to the services and combatant commanders for federal missions; support unit mobilizations, demobilizations, reception, staging, onward movement and integration of forces within Kansas. Train, equip and exercise soldiers, airmen and units to provide direct support to state and local civil authorities within Kansas and conduct expeditionary medical, logistic, security, engineering and command and control activities.

The directorate is the principal coordinator for resource management for all training events including inactive duty training, annual training, overseas deployment training and domestic support training. The directorate provided oversight of more than 300 operations, events and activities this year and is responsible for administration of training and operations budget in excess of \$35 million.

The Directorate of Operations supported overseas deployments in support of federal military missions in Kosovo, Kuwait and Afghanistan. During the past year, the directorate supervised the deployment and redeployment of two units and numerous individual soldiers to support these missions. This office is the primary planner for coordinating and locating the force structure of the Army National Guard in Kansas and provides oversight in the process of receiving and disseminating new equipment items.



2015 Highlights

- Deployment a joint engineer platoon to Armenia, transported by Kansas Air National Guard KC-135s.
- The 635th Regional Support Group participated in Golden Coyote, a combat support and combat serviced support exercise held in the Black Hills of South Dakota.
- The 2nd Combined Arms Battalion, 137th Infantry completed fielding the M1A2 Abrams tank, providing the KSARNG with the latest tanks in the U.S. Army inventory.
- Established a full-time liaison officer with U.S. Army's 1st Infantry Division, allowing multiple new training opportunities with Fort Riley.

Premobilization Training Assistance and Evaluation Team – PTAE

Mission: Provide independent, impartial and unbiased professional combat-experienced evaluation of standards-based and battle-focused training to the commander of the Kansas Army National Guard and the adjutant general for certification of individual and collective pre-deployment training in accordance with U.S. Forces Command and Department of the Army Headquarters requirements. In addition, be prepared to provide training certification assistance and oversight for pre deployment training and observe, evaluate and assist with pre deployment training of units. On order, the PTAE team conducts primary training, such as specialized training in improvised explosive device detection and defeat, marksmanship, and employment of advanced sights such as thermal weapon sights; coaches and mentors staff and leaders of deploying units and accompanies those units, as required, to the mobilization training center to assist with validation documentation and post-mobilization deployment training.

The PTAE works with deploying units for up to two years prior to mobilization through inactive duty training and extended annual training periods. The PTAE also works with units that are not scheduled for deployment, providing expertise in range operations, land navigation, live fire exercises and external unit collective training evaluations. PTAE also has the unfunded mission of certifying designated units as they enter their Army Force Generation available/ready year.

2015 Highlights

- Supported and trained small groups to deploy throughout the world in support of various missions
- Conducted KSARNG Recruiter Force Protection Weapons Proficiency Training
- Planned and conducted annual Adjutant General's Marksmanship Match
- Supported Army and Air National Guard and active duty units with training on Humvee egress assistance trainers
- Assisted numerous Kansas Army National Guard units in their annual individual weapons qualifications, ensuring qualifications were conducted to standard and increasing the proficiency and scores of the soldiers
- Assisted with the successful execution of the Jaded Thunder 2015 exercise
- Conducted state Soldier of the Year competition and supported various units on their boards
- Supported numerous units during their annual training

Directorate of Military Support

The Directorate of Military Support, under the guidance of the Operations Directorate, provides the planning, military resources and operational support for the implementation of Kansas National Guard's Civil Support Operations, the antiterrorism/force protection program, physical security for the Kansas National Guard and for Wolf Creek and Cooper Nuclear Generating Stations emergency support. They ensure a timely and effective National Guard deployment in response to a natural or man-made emergency to support civilian authorities in saving lives, preventing or reducing human suffering, protecting property, and preserving peace, order and the public safety.

DOMS has operational control of the Joint Operations Center, physical security, anti-terrorism and force protection programs, the Kansas National Guard Sunflower communications network, intelligence sourcing and physical security at the State Defense Building complex and all Kansas National Guard facilities. The Sunflower network includes radios at each of the armories across the state as a back-up communications system. The network control stations are in the Joint Operations Center in Topeka and the equipment in each location is 800 MHz radios. DOMS organized and provided Homeland Defense/Security coordination for the Adjutant General's Department and the Kansas National Guard.



Lt. Col. Chris Burr

Military Assistance to Civil Authorities

Military Assistance to Civil Authorities is coordinated through the Operations Directorate and DOMS in the Adjutant General's Department. The Kansas National Guard has assigned major units in both the Army and Air National Guard the responsibility of providing this coordination of military support to civil authority for the counties in their assigned region of the state to provide assistance in disasters and emergencies.

The KSNG answered the call in preparation for transporting of local officials with Stranded Motorist Assistance Recovery Teams during the winter storm season. Guard units also participated in Vigilant Guard 2014 and tested their communication assets in cooperation with Kansas Division of Emergency Management. For the first time, the Kansas National Guard tested command and control T10 using the Dual-Status Command. Kansas Guard members worked with Region VII National Guard members from Oklahoma, Missouri, Nebraska and Iowa as a regional response.

Kansas National Guard Joint Operations Center

The Joint Operations Center is a 24/7 operations cell that maintains situational awareness in Kansas and FEMA Region VII. Its core function is to provide timely information to the Joint Staff to make quality decisions, thus saving lives and protecting property. The JOC works close with the Kansas Division of Emergency Management for possible Military Assistance to Civil Authorities missions. The JOC is the hub of communication for the Adjutants General Department during civil operations, providing situational awareness and maintaining a common operating picture for the Kansas National Guard.

National Guard Scout Program

The National Guard Scout Program was created in an effort to improve the responsiveness and effectiveness of the Kansas National Guard. The scouts serve as the “eyes and ears” of the adjutant general, providing timely and accurate feedback to the Joint Operations Center on how the disaster response is progressing and anticipating the needs of the community for state assistance. National Guard members or retirees meet county elected leaders, first responders and emergency managers prior to a disaster. A Guard member who lives or works in the community volunteers to build a relationship with the community points of contact prior to a disaster. The scout reports to the County Emergency Operations Center when a disaster occurs. This provides time to prepare troops and equipment, if needed, but does not circumvent the emergency management process where the county emergency managers and/or other county officials request state support through the Kansas Division of Emergency Management.

73rd Civil Support Team

The 73rd Civil Support Team -Weapons of Mass Destruction is a 22-person unit comprised of active Guard and Reserve personnel drawn from the Kansas Army and Air National Guard. The mission of the 73rd CST is to support civil authorities at domestic incidents involving chemical, biological, radiological, or nuclear material by identifying agents/substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for additional support. This includes incidents involving the intentional or unintentional release of CBRN and natural or man-made disasters that result or could result in the catastrophic loss of life or property in the Kansas or throughout the United States. The 73rd CST also conducts standby operations to ensure the safety of events in Kansas and throughout the country. As required by law, the 73rd CST was certified as trained in all 12 CST collective tasks by U.S. Army North in June.

As of July 1, the 73rd CST ranked sixth nationally among all 57 CSTs in training/assistance missions to civilian authorities, fifth nationally in number of operational response missions and 22nd in operational standby missions. The team conducted joint collective field exercises with fire departments, hazardous materials teams, and bomb squads from Kansas City, Overland Park, Hutchinson, Wichita, Sedgwick County, Salina, Garden City, and Topeka. Members of the team also conducted individual and section level training with these and other fire departments.

The team enhanced response and training relationships with the Federal Bureau of Investigation, the Kansas Division of Emergency Management, the Kansas Department of Health and Environment, and the Kansas Intelligence Fusion Center, and presented at the State Fire Marshal’s Hazmat Symposium. The 73rd CST was validated for the KSNG’s Immediate Response Force mission and was on alert for this mission during several outbreaks of severe weather throughout the state.

In January, the team performed sweep and standby operations in support of the Kansas Highway Patrol and Capital Police for the Governor’s inaugural ceremonies in Topeka. In March, the team worked with the Wichita Police Department and the 451st Expeditionary Sustainment Command to ensure the safety of several visiting general officers and civilian VIPs.

In May and October, the team supported the Kansas City Police Department to ensure the safety of Sprint Cup NASCAR races at Kansas Speedway. The team also performed a pre-event sweep of Sporting Park in Kansas City in support of the FBI prior to Gold Cup matches in June. Elements of the team also deployed to New York in August in support of other CST teams during the U.S Open Tennis Tournament and to New Jersey and Pennsylvania in September to help ensure the security of Pope Francis during his visit to the United States.

Elements of the team supported Hutchinson’s Fire Department during the State Fair in September.

Team members conducted training in the use of personal protective equipment for medical providers throughout Kansas in support of the Kansas Department of Health and Environment’s Ebola preparation.

The team successfully conducted operational response missions to potential threats in January, May, and September to protect lives and property.

Kansas National Guard Counterdrug Task Force

The Kansas National Guard Counterdrug Task Force is a joint, operational endeavor with the mission of supporting the full spectrum of counterdrug efforts within the state and across the nation. It is active within one primary mission set: Criminal Analyst Support. Army and Air Guardsmen perform these duties under the governor’s control, but are federally-funded (Section 112, Title 32 United State Code).

The Secretary of Defense provides resources through the National Guard Bureau to Kansas for National Guard Counterdrug Support. The total fiscal year 2015 counterdrug budget was \$104 million nationwide, of which Kansas received an appropriate portion. The Kansas Guard currently has 12 counterdrug members providing full-time support to local, state, and federal law enforcement agencies all across Kansas. All of the of the Kansas counterdrug team have deployed with their respective units of assignment in support of the Global War on Terrorism since 9/11.

The Counterdrug Task Force provided 11 analysts and investigation case support personnel to the Federal Bureau of In-



Maj. Robert Cole

vestigation, the Drug Enforcement Agency, the Kansas Bureau of Investigation, and the Kansas Intelligence Fusion Center. The analysts used open source and law enforcement sensitive sources to assist these agencies in the conduct of investigations and intra-agency coordination. Analysts also provided computer program, information technology and technical expertise in support of these agencies.

The Joint Substance Abuse Prevention Program manages and administers the monthly drug deterrent testing of all units. This program has one guardsman dedicated to drug testing, prevention, treatment, and outreach. The Kansas National Guard randomly tested 100 percent of the Kansas Army National Guard and 100 percent of the Kansas Air National Guard. Additional testing was completed for military police, aviators, aviation maintenance personnel, Active Guard and Reserve, and counterdrug personnel. This function moved to the administrative branches of the respective services in 2015.

In 2015, operations in analytical support promoted effective communication between agencies at all levels and led to multiple felony arrests and law enforcement seizures of millions of dollars' worth of drugs, precursor chemicals, weapons, and vehicles. Joint Substance Abuse Prevention successfully met the overall substance testing benchmarks and promoted positive resiliency.

Directorate of Logistics

Located in Topeka; 267 federal, 175 state and 13 contract employees

Mission: Provides planning and resources necessary to maintain logistical support for operations of the Kansas Army National Guard. Serves as the principal staff officer and primary advisor to the adjutant general and chief of the joint staff for all logistics planning and operational requirements. Develops logistics policies, budgets and prioritizes requirements to meet the mission goals as directed by the adjutant general, and is responsible for the accountability, supply and equipment readiness of all units and soldiers in the KSARNG. The directorate oversees all areas of command supply, series, maintenance, transportation, support of all Logistics Information Systems computers, and movement of Department of Defense assets throughout the state, ensuring that resource requirements are identified, documented and validated.

The Supervisory Logistics Management Specialist coordinates and synchronizes the efforts of its sections to provide direct logistical support, oversight, training and guidance to the major subordinate commands of the Kansas Army National Guard. In training year 2015, the SLMS coordinated logistical support for multiple deployment and redeployment operations to include transportation, supply accountability and shipping of vehicles and aircraft to and from the theater and areas of operation. The Logistics Management Section coordinated the final planning and preparation in support of the KSARNG Command Logistics Review Team visit conducted March 9-13 in which the KSARNG received an overall assessment of "noteworthy." The LMS continued to improve the state's overall equipment accountability and accountability management through the emphasis and administration of an efficient and effective Campaign on Property Accountability program.

The Central Property Book Office oversees proper management and accountability of all equipment in the Kansas Army National Guard and processes the transfer of property between units and organizations. In fiscal year 2015, the property book office accounted for 67,132 property book items valued at more than \$1.1 billion worth of equipment. The team chiefs processed 42,524 supply transactions and receipted/issued 957 property book items valued at over \$81 million in new equipment.

The Command Supply Discipline Program team conducts annual and follow-up inspections, validates change of responsibility inventories, and provides assistance and instruction to units and activities of the KSARNG. In 2015, the CSDP team provided critical oversight and support to the KSARNG's six major subordinate commands as they prepared for the Command Logistics Review Team inspection administered by National Guard Bureau. The inspected units garnered noteworthy performances in CSDP and Unit Supply Management.

The State Movement Control Center plans, processes authorizations, and directs military traffic on Kansas roadways, including all active component, Reserve component and National Guard movements. During 2015, the SMCC processed 454 convoy movement orders for all military movements originating within the state. The SMCC works with their counterparts in other states to synchronize military traffic moving across the Kansas border.

The SMCC coordinated with the Kansas Department of Transportation and other states for oversize and/or hazardous military load permits for movement on state and federal roadways resulting in the processing of 321 special hauling permits and the execution of 57 transportation movement requests. The SMCC conducted training on mobilization logistics with all Kansas Army National Guard units, trained 93 technical specialists on the transportation of ammunition and explosives, and trained reserve component soldiers on the use of the Transportation Coordinator's Automated Information Management System II.

The SMCC plans and conducts arrival/departure airfield control groups for deploying and redeploying troops. The SMCC also provides support to units and individuals mobilizing, deploying, or redeploying in support of annual training events and multiple overseas contingency operations. The SMCC was recognized for their continued support of 1st Infantry Division and for commendable performance during the Combined Logistics Review Team visit during fiscal year 2015.



Col. Tony Divish

The Sustainment Automation Support Management Office is responsible for management, oversight and maintenance of the Kansas Army National Guard's automated logistics systems. The office provides Logistics Information Systems support to the organization's units and activities. The SASMO designs, programs, implements and trains end users on data management systems to streamline logistics analysis and logistics/maintenance reporting.

During fiscal year 2015, the SASMO section focused on troubleshooting and streamlining the Global Combat Support System - Army Wave 1 transition and preparation for the Wave 2 transition scheduled for fiscal year 2016. GCSS-Army will ultimately replace several aging and outdated Army management information systems within the Army's Active and Reserve components and the National Guard.

The Food Service Management section is responsible for the operation of the Kansas Army National Guard food service program. The food program manager offers technical advice, recommends policy, and provides assistance, training and oversight of unit and headquarters food service operations. The section serves as the technical point of contact for special requirements and programs such as food service automation, annual training support, state competitive food contracts, activation/inactivation and mobilization and contingency planning and preparation for state emergencies and joint operations response. In training year 2015, the state food service manager provided oversight for the processing of more than 243,000 meal requests and expenditure of more than \$800,000 from the state food budget in support of monthly unit training events and annual training periods.

Surface Maintenance Management Office

Located in Topeka; 290 state and federal employees

The SMMO supervises all ground maintenance operations, maintenance programs and full-time maintenance personnel for the Kansas Army National Guard. The fiscal year 2015 budget for the SMMO was more than \$68.3 million.

The SMMO is responsible for the repair and equipment readiness of all KSARNG ground vehicles and equipment. Examples of equipment support and repair include trucks, trailers, tracked vehicles, engineer equipment, generators, weapons, missile systems, communication and electronics equipment.

One of the SMMO's highlights for 2015 was the results of the National Guard Bureau's Command Logistics Review Team inspection, March 9-12. Of the 15 evaluated areas, Kansas received three "noteworthy" and 12 "satisfactory" assessments. The SMMO took a leading role in "satisfactory" assessments in areas such as installation maintenance management, unit maintenance management, surface and small arms repair and hazardous materials.

The SMMO supervises 10 separate maintenance facilities throughout Kansas. The SMMO employs approximately 290 personnel, primarily comprised of federal civil service employees.



Combined Support Maintenance Shop

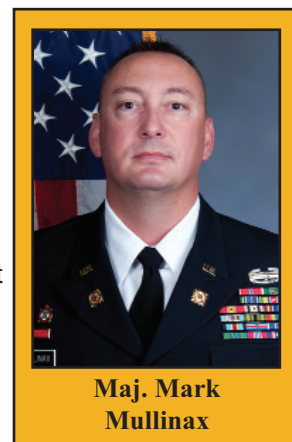
Located in the Topeka; 50 federal employees



CSMS employees Sgt. Sherokee Knight and Spc. Lucas Greer tighten starter bolts with a torque wrench after replacing the starter on an 1165A1 HMMWV.

Mission: To provide field-level and sustainment-level maintenance for equipment assigned to KSARNG units. The CSMS provides back-up maintenance support, on-site maintenance support, technical advice, and assistance to all Field Maintenance Shops, and all KSARNG units and elements, Army Aviation Support Facilities, and the United States Property and Fiscal Office warehouse. The CSMS has been in operation since 1946.

Primary services include inspection, repair and classification of end items and components. Specialty services include maintenance of communication; electronics; chemical, biological, nuclear radiological and explosive equipment; canvas repair; fabrication; carpentry; metal machining; and welding. In addition, CSMS operates the Cali-



bration and Repair Service facility. This section is responsible for coordinating the repair, maintenance, and calibration of 9,716 items, including chemical detection equipment and radiological equipment for KSARNG units.

CSMS performs the following maintenance functions for Army surface equipment:

- Furnishes mobile contact repair teams for on-site inspection and repair of equipment.
- Provides technical advice and assistance to units and field maintenance shops.
- Executes repairs for return stock, assemblies, components and end items in support of using organizations.
- Processes inbound and outbound equipment, and sends out equipment requiring a higher category of repair.
- Classifies equipment requiring salvage or shipment to depots and other supporting installations.
- Contributes significantly to the Adjutant General's Command Maintenance Evaluation Team program and Maintenance Advisory and Instruction Team.
- Conducts pre-embarkation inspections on weapons, optics, night vision, and communication devices for deploying units.
- Supports new equipment fieldings, and operator and maintainer training.
- Maintains a cannibalization point for the KSARNG.

During fiscal year 2015, CSMS employees worked more than 21,000 direct labor man-hours, contributing to the 2,300 work orders completed during the fiscal year. CSMS maintains more than 1,800 lines of Class IX repair parts valued at approximately \$300,000. The annual repair parts budget was more than \$675,000. The annual payroll was more than \$3 million.

Field Maintenance Shops

Located in Dodge City, Hays, Iola, Kansas City, Ottawa, and Wichita; 65 federal employees

Mission: Perform field-level maintenance support on federal equipment issued to the Kansas Army National Guard. The Field Maintenance Shops provide maintenance operations beyond the capabilities of owning units, and conduct 75 percent of scheduled services for supported units. The shops provide support for Heavy Mobile and Construction Equipment Repair, Quality Control, Production Control and Class IX (repair parts). They are routinely included in coordination plans to provide maintenance support to other Kansas Army National Guard, Army Reserve and active duty units.

There were several equipment and vehicle upgrades during the year, in addition to restationing and activations of units within the KSARNG. For the fourth year, the shops participated in the National Guard Bureau's environmental energy efficient improvements initiative. Many of the facilities received new roofs, electrical panels, motion activated doors, energy efficient lighting, fire alarms, improved vehicle exhaust systems, energy efficient windows and doors, etc., with some projects still in process.

The consolidation of FMS #4 in Hutchinson into the new FMS #3 in Wichita was successfully completed. FMS #7, Kansas City; FMS #8, Ottawa; and FMS #13, Dodge City, will be deactivating in fiscal year 2016.

FMS #1 in Hays hosts work-study students from Hays High School. FMS #3 takes an active role in providing manpower and equipment for the Kids Law Camp. FMS #4 in Hutchinson continually supports the Kansas State Fair and local veterans groups such as the Legion and Patriot Guard activities. FMS #8 in Ottawa was runner-up in the FY 15 Region V Army Award for Maintenance Excellence Board held Aug. 3-7 in New Orleans. They also take an active role by providing manpower and equipment for the Kansas Veteran's Memorial Bass Tournament hosted by the 2nd Battalion, 130th Field Artillery Family Support Group. FMS #13 in Dodge City supports their community with their involvement in the Girl Scouts and Boy Scouts. All are very supportive in attending recruiting events and ensuring equipment is ready for local parades.



Lt. Col. Lisa Mullinax

Maneuver Area Training Equipment Site

Located on Fort Riley; 90 federal employees

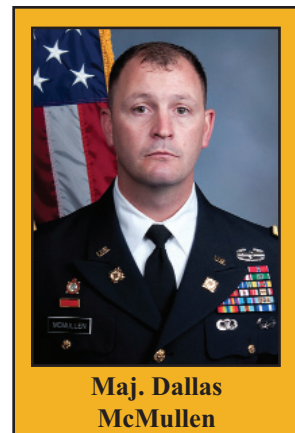
Mission: To provide field and sustainment maintenance support to equipment assigned to Kansas Army National Guard units and Field Maintenance Shops. The Maneuver Area Training Equipment Site accounts for and maintains a preposition fleet of combat and combat support vehicles, and issues them to owning units during training and field exercises.

MATES has more than 1,545 end items valued in excess of \$415 million; which are all serviced, maintained and stored at the facility. Employees worked more than 39,120 direct labor man-hours contributing to the 2,088 work orders completed during fiscal year 2015 on unit services, work orders and reimbursable programs. The MATES maintains more than 1,100 lines of repair parts valued at more than \$2.1 million. The MATES annual payroll is more than \$6.3 million.

The MATES has 123,000 square feet of building space with 47 maintenance bays on 26 acres of land located on Fort Riley. Employees support units of the KSARNG for specialty maintenance items including:

- Maintenance, accountability and readiness of all Kansas' combat weapons systems including the Abrams Tank, Bradley Fighting Vehicles, Howitzers, High Mobility Artillery Rocket System, Armored Security Vehicles, and Heavy Equipment Transporters
- Communication and Electronics such as night vision, calibrations, radios, etc.
- Armament including weapons, instruments and fire control, weapons and chemical, biological, radiological, nuclear and explosive equipment
- Allied Trades fabrication or machining capabilities, carpentry, blast booth, and painting
- Support of new equipment fielding and operator training
- Evaluators for the Adjutant's General's Command Maintenance Evaluation Team

During the fiscal year, MATES supported customer units during drill weekends and annual training periods at Fort Riley for seven Kansas National Guard units.



Unit Training Equipment Site

Located in Salina; 15 federal employees

Mission: To provide field maintenance and limited sustainment maintenance support for prepositioned equipment to support training and mobilizations.

In 2015, the UTES opened more than 550 work orders and expended more than 18,000 man-hours in conducting maintenance support operations. The facility manages and stocks over \$155,495 of repair parts, as well as requisitioning an additional \$250,000 Class IX items through Army procurement channels. During fiscal year 2015, seven units used the facility to perform maintenance support operations during their annual training. The UTES provides maintenance support to other Department of Defense and state agencies. The UTES serves as a central location for emergency response equipment for the state.

The UTES facility has modern work bays, secure vault storage, vehicle bullpen storage, classroom support and Class IX parts support, covering more than 24,000 square feet. There are currently eight maintenance bays totaling more than 9,000 square feet with an overhead lift capability of 15 tons. The UTES has a range of recovery assets and assists units traveling through the area.

There are a number of continuing operations conducted in the Salina area, including motor transport operator and unit supply specialist qualification training for the Kansas Regional Training Institute, mobilization training, range operations, and emergency response training at Crisis City.

Through local purchase of Class IX repair parts, annual payroll and individuals utilization of the facility, the UTES contributes more than \$900,000 to the Saline County economy.

In 2015, the UTES supported 10 units within the state for annual training held at both Great Plains Joint Training Center in Salina and at Fort Riley. It supported the 170th Maintenance Company, 995th Maintenance Company, 235th Regiment and the 108th Aviation Battalion for drill weekend maintenance training. The UTES also conducted bus drivers training for 20 soldiers across the state and supported new equipment fieldings for the 242nd Engineer Company.

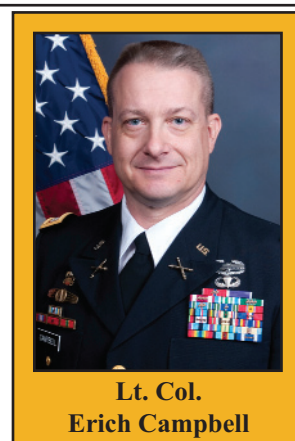


Senior Regular Army Advisor

Located in Topeka; 1 federal employee

Mission: The Senior Regular Army Advisor is the principal advisor to the adjutant general and the Kansas Army National Guard. He advises and assists in matters pertaining to organization, administration, personnel, training, operations, logistics, readiness, force modernization and mobilization preparedness. Also serves as liaison between Kansas National Guard and 1st Army, and serves as president or member of designated boards. The SRAA represents the 1st U.S. Army commander.

Lt. Col. Erich Campbell is the Senior Regular Army Advisor for Kansas.



State Army Aviation Office/Army Aviation Support Facilities

SAAO located in the Army Aviation Support Facility #1, Topeka; 2 federal employees

AASF #1 located in Topeka; 45 federal employees and AGR authorized

AASF #2 located in Salina; 28 federal employees authorized

Detachment 37, Operational Support Airlift Command located in Topeka; 3 federal employees

On behalf of the adjutant general, the State Army Aviation Office, directs, administers and supervises the Army National Guard aviation program, including aviation safety, aircrew and maintenance training, aircrew standardization, and the aviation logistics program. This includes direct responsibility for the Army Aviation Support Facilities and the Operational Support Airlift detachment.

Col. David Leger is the State Army Aviation Officer. He is the principal advisor to the adjutant general and staff on matters related to Army aviation to include capabilities, limitations and operational capabilities of Army aircraft. The SAAO coordinates the Kansas aviation program with National Guard Bureau/Army National Guard and other outside agencies. The SAAO coordinates and is the approval authority for support requests from National Guard and external agencies within the state for the use of ARNG aviation assets.

The SAAO has overall responsibility for the budgeting, funding, tracking, execution and reporting of the aviation training and maintenance program. It provides resources, oversight and guidance to assist aviation unit commanders in the accomplishment of aviation mission-essential task list training and readiness goals. It also provides command and control of aviation forces, when needed, for immediate deployment in support of civil authorities for natural disasters and civil disturbances.

The Army Aviation Support Facilities are charged with ensuring that supported units sustain and maintain individual pilot, crew chief and flight medic proficiency. The facilities also ensure that the unit aircraft and ground support equipment are maintained to Department of the Army standards. The AASF provides mission support during periods when the supported units are not conducting inactive duty training and annual training. As directed by the adjutant general, the AASF provides support to Homeland Security missions, including command and control, community support and over flight in support of damage assessment teams responding to state and national emergencies.

Maj. Matt Jordon is facility commander of AASF #1 and Capt. Ryan Bernard is facility commander of AASF #2.

AASF #1 Highlights:

- Flew more than 1,200 flight hours in support of annual aircrew training and mission support requirements. Provided support to crew members assigned to the 1st Battalion, 108th Aviation Regiment; Company G, 2nd Battalion, 135th Aviation Regiment (General Support Aviation Battalion) Air Ambulance; 635th Regional Support Group; and Joint Forces Headquarters Kansas. This was accomplished while two-thirds of the hangar space and entire aircraft parking apron reconstruction project is in progress.
- Mission support was provided to multiple directorates and commands, including the adjutant general, commander of the Kansas Army National Guard, 35th Infantry Division, the Joint Forces Headquarters, and Fort Riley units.

AASF #2 Highlights:

- Flew more than 800 flight hours in support of annual aircrew training and mission support requirements with support to air crew members assigned to Detachment 2, Company C, 1st Battalion, 211th Aviation Regiment (General Support Aviation Battalion) and Company B, 1st Battalion, 108th Aviation.
- Mission support was provided to multiple directorates and commands, including the adjutant general, commander of the Kansas Army National Guard, the Kansas Joint Forces Headquarters and numerous active and reserve units training at Great Plains Joint Training Center.

Detachment 37, Operational Support Airlift Command Highlights:

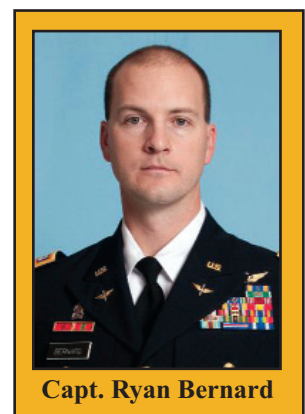
- Flew more than 500 hours in support of the Joint Operational Support Airlift Command movement of time-sensitive personnel and cargo, in addition to the training and development of aircrew for their wartime mission.



Col. David Leger



Maj. Matt Jordon



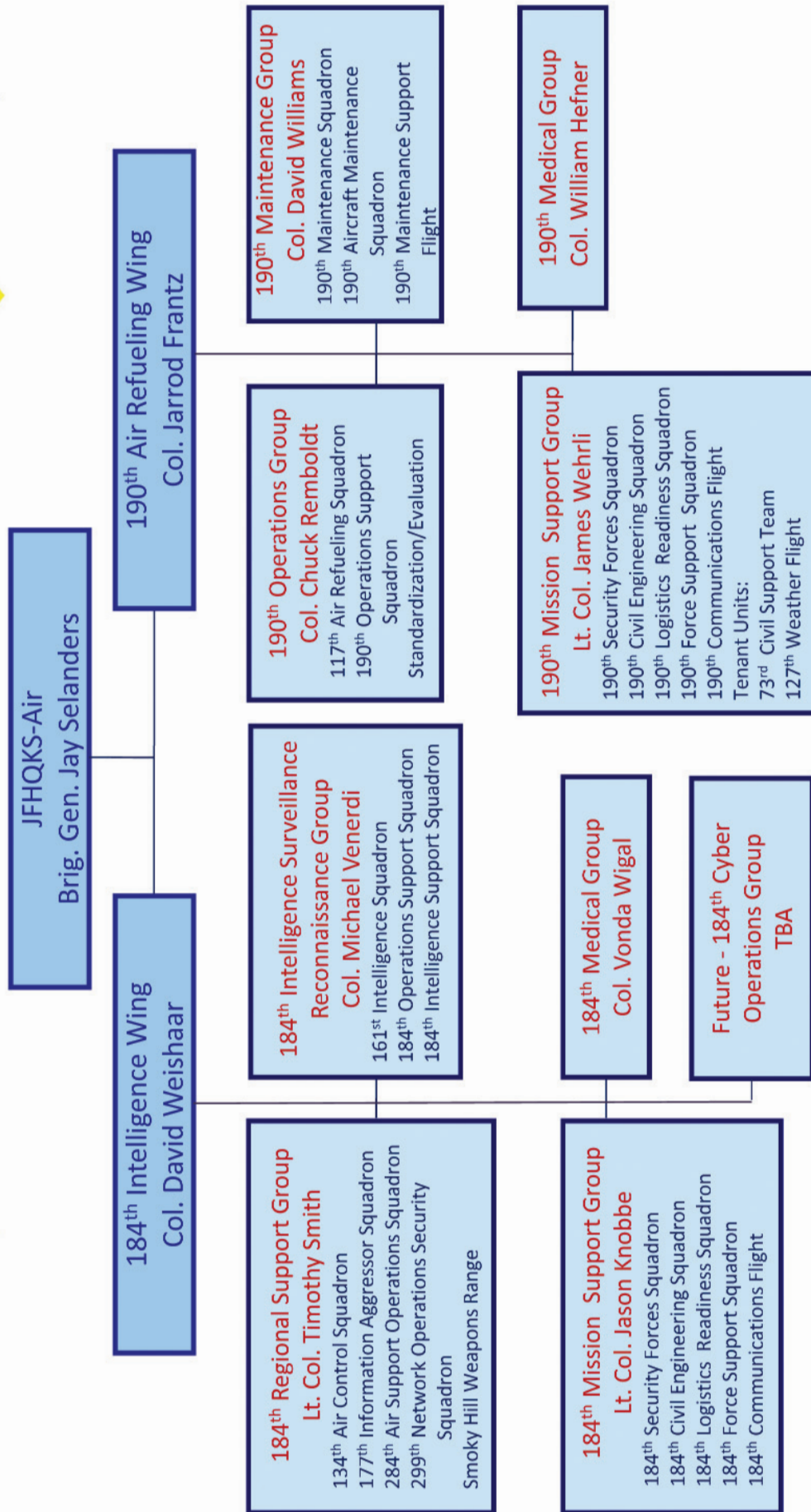
Capt. Ryan Bernard



Pilots from the 190th Air Refueling Wing check the instrument panel in the cockpit of a KC-135 air refueling tanker during a flight to Guam in November. The 190th routinely flies refueling missions worldwide in support of U.S. and coalition forces.



Kansas Air National Guard



Kansas Air National Guard

Joint Forces Headquarters Kansas – Air Component

Headquarters in Topeka; 2,327 airmen authorized; 43 authorized at Headquarters

Brig. Gen. Jay N. Selanders is the assistant adjutant general – Air and commander of the Kansas Air National Guard. The JFHQKS-Air Component directs and coordinates the Air Component of the Adjutant General's Department and is responsible for working joint issues with the Kansas Army National Guard and Kansas Division of Emergency Management. Col. Shelly Bausch is the director of staff – Air and Command Chief Master Sgt. William Stacey is the state command chief–Air.

The Kansas Air National Guard has more than 2,300 airmen. Headquartered at Forbes Field, Topeka, it has two main units: the 184th Intelligence Wing, Wichita; and the 190th Air Refueling Wing, Topeka. A detachment of the 184th Intelligence Wing operates Smoky Hill Weapons Range in Salina.

The Air Component of the Joint Forces Headquarters Kansas provides command and control of Air National Guard resources during state emergencies, interprets United States Air Force and Air National Guard policies, and provides evaluation, issue resolution and action recommendations.

The Kansas Air National Guard has a Recruiting and Retention workforce made up of a superintendent located at state headquarters, five Recruiting and Retention managers plus six production recruiters assigned to the Air Guard wings at Forbes Field, Topeka, and McConnell Air Force Base, Wichita and the 284 Air Support Operations Squadron in Salina. Senior Master Sgt. Daniel Ayres serves as the Recruiting and Retention superintendent for the Kansas Air National Guard. The state, as a whole, is at 94.4 percent with its manning.

The 184th Intelligence Wing, Wichita, has three recruiters assigned with two Recruiting and Retention managers. The wing has an authorized number of 1,364 airmen and an assigned number of 1,243, as of Oct 1. This number includes approximately 55 members assigned to the 284th Air Support Operations Squadron in Salina, which has one Recruiting and Retention noncommissioned officer.

The 190th Air Refueling Wing in Topeka has three recruiters and two Recruiting and Retention managers for the wing with an authorized number of 920 personnel and an assigned number of 914, as of Oct 1.

Kansas Air National Guard Recruiting and Retention receives approximately \$55,000 a year for advertising and nearly \$52,000 for operation and maintenance.



**Brig. Gen.
Jay N. Selanders**



Col. Shelly Bausch



**State Command
Chief Master Sgt.
William Stacey**



**Senior Master Sgt.
Daniel Ayres**



184th Intelligence Wing

Located in Wichita; 1,358 airmen authorized, including Smoky Hill Air National Guard Range, Salina

The 184th Intelligence Wing provides combat-ready/support units to three major commands and two combatant commands as well as domestic operations support to the state of Kansas. Comprised of four groups and a headquarters section, the wing performs eight distinct missions.

The headquarters section includes the commander, vice commander, command chief master sergeant, wing executive officer, chaplain, comptroller, wing director of psychological health, historian, human resource advisor, staff judge advocate, inspector general, public affairs, safety, equal opportunity, command post, wing plans and an information protection office.

The wing executed 99.9 percent of a \$38 million total budget in fiscal year 2015

- Wing commander: Col. David A. Weishaar
- Wing vice commander: Col. Joseph M. Jabara
- Wing command chief: Command Chief Master Sgt. Thane K. Stauffer

184th Comptroller Flight

Mission: The 184th Comptroller Flight provides financial management services including military, civilian, and travel pay to wing personnel; manages multiple appropriations and types of workdays that makeup the wing's budget; and advises all levels of leadership on financial and resource management issues to facilitate mission accomplishment.

- Implemented the inactive duty training system upgrade to the Air National Guard Reserve Order Writing System.

184th Regional Support Group

The Regional Support Group fields a diverse mission set comprised of tactical-to-national command and control, cyber/information operations, weapons range operations and munitions logistics. The RSG consists of the 134th Air Control Squadron, 284th Air Support Operations Squadron, 177th Information Aggressor Squadron, 299th Network Operations Security Squadron, Smoky Hill Weapons Range and the 184th Munitions Squadron. The RSG is the second largest group in the Air National Guard with over 600 airmen authorized.

- Commander: Lt. Col. Timothy J. Smith

134th Air Control Squadron

Mission: Deploy and establish a self-sustaining Control and Reporting Center anywhere in the world at a moment's notice. The squadron provides United States and Coalition Air Forces a comprehensive air picture utilizing the TPS-75 RADAR and state of the art data link architecture. Through decentralized command and control, the squadron provides threat warning, battle management, theater missile defense, weapons control, combat identification and strategic communications to combatant commanders.

- The 134th Air Control Squadron participated in a Jaded Thunder exercise. Providing an air picture and communications to multiple airborne and ground units in support of critical training for front-line joint terminal attack controllers, the exercise has continued to improve Kansas Air National Guard's relationship with Special Operations Command, Joint Forces, and federal and state agencies.
- Utilizing the TPS-75 radar and a complex array of data link architecture, the 134th ACS supported Operation SMOKE, an event designed to provide the United States Air Force Weapons School students with a dynamic targeting environment in a live and joint exercise. Many of the world's premier fixed-wing aircraft and helicopters took part in the event at Smoky Hill Weapons Range.
- Working with the United States Navy, 134th Air Control Squadron volunteered to take the lead on this year's Fleet Synthetic Training-Group Commander Exercise. The virtual exercise is designed to demonstrate joint and coalition resolve to deter and counter the actions of an enemy by denying access to sea, air and land.



**Col. David A.
Weishaar**



**Col. Joseph M.
Jabara**



**Command Chief
Master Sgt.
Thane K. Stauffer**



**Lt. Col.
Timothy J. Smith**

177th Information Aggressor Squadron

Mission: The 177th Information Aggressor Squadron trains U.S. Air Force, Joint and Allied personnel by replicating current and emerging adversarial cyber and information operations threats. The 177th IAS, under the United States Air Warfare Center, answers the Air Force vision of providing Aggressor forces to air, space and cyber warfighters.

- Supported the Director of Operational Test and Evaluation Combatant Command Assessment Program in five major exercises including Vigilant Shield, EUCOM Cyber Readiness Campaign, Turbo Challenge, Pacific Sentry and Global Thunder.
- Provided training to U.S. and Allied network defenders during two Red Flag exercises, Cyber Shield, Cyber Guard and PACOM's Persistent Cyber OPFOR initiative. Red team members provide training through network penetration, information collection and intelligence analysis targeting Blue Force vulnerabilities during multiple network and physical security assessments.
- Conducted Information Assurance testing for the Air Force Operational Test and Evaluation Center on several major acquisition programs including the F-35 Joint Strike Fighter, RQ-4B Global Hawk, Air Force Extremely High Frequency communications satellite program, the Defense Enterprise Accounting and Management System, and the Enhanced Technical Management System.
- Provided 25th Air Force with a first of its kind network security assessment of the command's Top Secret mission network.
- Participated in the Wichita area Cybersecurity Partnership and Education conferences sponsored by Wichita State University and Applied Technology Acceleration Institute.



Maj. Mike Ehrstein, 177th Information Aggressor Squadron, coordinates a cyberattack against blue force networks with a member of the Army Red Team.

184th Munitions Squadron

The 184th Munitions Squadron closed its doors on Sept. 30. Even as the squadron prepared itself for divesture, it continued to perform and excel in its critical mission:

- Executed two special assignment airlift missions, providing 111 pallets totaling 42,000 pounds of munitions overseas.



Members of the 284th Air Support Operations Squadron perform live firing during ground maneuver operations.

- Safely transferred over \$300 million of munitions and seamlessly handed off the base support mission.

284th Air Support Operations Squadron

Mission: The 284th Air Support Operations Squadron applies joint combat airpower by training, equipping and deploying tactical air control parties in support of U.S. Army and coalition ground forces.

- Supported the 2-34 IBCT for their Joint Regional Training Center rotation, supporting one brigade and three subordinate battalions. Provided support during all phases of operations.
- Deployed joint terminal attack controllers to Fort McCoy, Hardwood Range, and Cannon Range to accomplish JTAC training. The training concluded with more than 650 total Close Air Support controls with 192 occurring at night, 89 with the use of laser, and 236 live controls consisting of 20/30mm guns and 500/2000 pound ordnance being employed.
- Participated in 38th ID division-level warfighter exercise at Camp Atterbury, Indiana. Integrated with Canadian forces and supported the 37th IBCT. Performed and validated the use of Joint Air-Ground Integration Complex operations in a complex division fight over a

range of terrain and dynamic enemy environment.

- Deployed two JTACs to Camp Guernsey Training Range in support of 2-34 IBCT/1-168 BN to train Joint Fires Observers during Situational Training Exercise Lanes. Provided day and night training for Call for Fire, Close Combat Attack, CAS, and Army/Air Force staff and operational integration during the one week training event.

299th Network Operations Security Squadron

Mission: Operate and defend the Air National Guard's portion of the Air Force Information Network, the largest major command in the Air Force, with more than 120,000 user and administrative accounts and infrastructure in all 50 states and four U.S. territories.

- Worked 28,826 enterprise trouble tickets, 1,301 enterprise change requests, 1,371 USAF network orders, and fielded 44,618 phone calls supporting more 211,960 ANG network accounts at 206 separate locations ensuing network services were available to every ANG member.
- Migrated 91 main operating bases, 146 geographically-separated units with 94,023 users, 3,182 admin accounts, 4,093 servers, and 83,000 workstations to the Air Force Information Network; total force integration realized in cyber domain.
- Migrated 93,680 user mailboxes, 34,304 Distribution Groups, 8,004 Organizational Mailboxes, and 5,000 mobile devices to DISA Enterprise Email; aligned the ANG with the Joint Information Environment and the Army National Guard.
- Engineered and implemented an out-of-band management circuit upgrade to 89 flying wings and seven Enterprise Access Points to manage Enterprise equipment in a separate network, helping to secure the network.
- Engineered and implemented circuit upgrades at five Enterprise access points before the critical switch to DoD Enterprise E-mail that would have saturated the current circuits. Implemented Voice over IP at 46 of 112 locations.

Detachment 1, Smoky Hill Air National Guard Range

Mission: Detachment 1, 184th Intelligence Wing operates the Smoky Hill Air National Guard Range, the largest and busiest inert bombing and live strafing range in the Air National Guard. It encompasses 51 square miles of air-to-ground training battlespace and includes a surface-to-air threat simulator, an electronic warfare range, 120 scored tactical targets arrays and six urban villages.

- For the third straight year Smoky Hill hosted Special Operations Command's joint fires exercise Jaded Thunder. In mid-October more than 30 aircraft, four artillery pieces and six joint terminal attack controller teams came to the range for two weeks of intense close air support training. The aircraft flew more than 250 sorties; JTAC teams logged more than 500 CAS controls.
- Smoky Hill received the National Guard Bureau's inaugural "Range Complex of the Year" award. This commendation was created to recognize the ANG range complex that best exemplifies a commitment to military training. In addition to being the most utilized ANG range, Smoky Hill was selected for its innovative target designs, robust threat infrastructure and advanced radio technology allowing American and coalition war fighters to truly train like they fight.
- Smoky Hill facilitated 2,304 flying sorties; 3,973 bombs employed; 302,321 bullets expended; 1,107 JTAC controls; 706 JTACs trained; and 2,069 ground personnel trained.

184th Intelligence, Surveillance and Reconnaissance Group

Mission: The 184th Intelligence, Surveillance and Reconnaissance Group exploits airborne reconnaissance sensors and disseminate actionable intelligence directly to commanders of combatant commands and deployed warfighters in near-real time. The state mission of the 184th ISR Group is to develop and field capabilities to help to protect life and property when directed by the governor for Civil Support tasks.

Distributed Ground Station-Kansas is the operational entity which all personnel in the 184th ISR Group are mission-qualified to support when federally-tasked. The unit is comprised of the 161st Intelligence Squadron, 184th Operations Support Squadron, and the 184th Intelligence Support Squadron. Personnel from the 161st Intelligence Squadron and the 184th Operations Support Squadron provide mission operators, and personnel from the 184th Intelligence Support Squadron provide the communications and logistics support to DGS-KS operations. Coordinating mission training, evaluations, and ultimately Title 10 (federal) authorization to conduct missions requires coordination between all squadrons in the Group, the 480th ISR Wing, 25th Air Force, Air Combat Command, and the National Guard Bureau.



**Col. Michael T.
Venerdi**

Commander: Col. Michael T. Venerdi

- The 184th ISRG operated DGS-KS and conducted 24/7/365 intelligence surveillance and reconnaissance operations for combatant commands via one high altitude and two medium altitude combat air patrols. Kansas Guardsmen contribute daily to Overseas Contingency Operations from Wichita.
- Placed 69 personnel on 365 day Military Personnel Appropriation tours and 18 additional personnel on shorter tours

for Headquarters Air Force in support of Operations Enduring Freedom, Inherent Resolve, and Freedom's Sentinel, using a total of 29,730 man-days.

- Filled eight personnel billet requirements for Air Forces Northern Command in support of three mobile training teams, increasing security cooperation with partner nations and graduating 51 foreign students.
- Provided a detail of 11 personnel to Joint Forces Headquarters Kansas Directorate of Intelligence in Topeka to support the adjutant general's initiative in cyber and intelligence operations. The primary focus of this detail is on intelligence analysis and defensive/mitigation strategy development for cyber security issues supporting the Kansas JFHQ Intelligence Directorate and Command, Control, Communications, And Computers/Cyber Directorate in defense of National Guard networks; the Kansas Intelligence Fusion Center in support of Kansas Homeland Security; and National Security Agency/Cyber Command missions.
- The 184th ISRG was graded "Effective" by the Air Combat Command inspector general during the Unit Effectiveness Inspection July 17-22.
- The 184th Intelligence Group was redesignated as the 184th Intelligence, Surveillance and Reconnaissance Group Sept. 9 by the secretary of the Air Force.

161st Intelligence Squadron

Mission: Supports warfighters by exploiting airborne reconnaissance sensors from the MQ-1 Predator, MQ-9 Reaper, U-2 Dragon Lady and RQ-4 Global Hawk platforms, fusing information from multiple sources, then providing actionable intelligence to combatant commanders and other deployed personnel.

- Conducted MQ-1 Predator and MQ-9 Reaper processing, exploitation and dissemination operations for United States Central Command. DGS-KS crewmembers analyzed 3,730 hours of full-motion video and produced 1,568 detailed intelligence products used by combat forces operating worldwide, allowing the 184th ISR Group to provide warfighters with global situational awareness.
- Battlefield successes included the capture or neutralization of 19 high-value enemy combatants and 222 enemy fighters, positive identification of four improvised explosive devices, and persistent overwatch during four troops in contact events.
- Provided command and control for 207 high-altitude reconnaissance missions in support of national and theater operations, conducted detailed exploitation for 19,977 imagery targets, and generated 15,806 imagery reports used to shape and execute national defense policy.
- Stood up National Geospatial Intelligence Agency Support Cell to provide critical assistance to the national agency's mapping and intelligence reporting related requirements. Performed a total of 2,138 hours of support, created 174 graphic products, 198 textual reports and scanned 189,710 square miles.

184th Operations Support Squadron

Mission: Training, program sustainment, and tactical mission improvement for imagery and signals intelligence exploitation operations. Develop the Distributed Common Ground System Intelligence career field with respect to Civil Support/Defense Support to Civilian Authorities operations and manage ongoing civil support operations.

- Provided more than 60 hours of near-real time signals exploitation simultaneously for U-2 Dragon Lady and RQ-4 Global Hawk platforms in support of Red Flag Nellis 15-1 exercise.
- Managed nearly 30,000 Military Personnel Appropriation days for the 184th ISRG in support of overseas contingency operations.
- Supported exercise Jaded Thunder 15-1, a United States Special Operations Command exercise to validate current air command and control, joint tactical air controller fire support architecture, and TTPs to ensure high proficiency in accordance with current deployed requirements.
- Coordinated, planned, and executed reachback processing, exploitation, and dissemination for eight full-motion video missions in support of Green Flag exercise at Fort Polk, Louisiana.
- Exploited 120 images and supported one simulated combat search and rescue event in support of Gunfighter Flag exercise, which aided preparation of multiple coalition joint terminal attack controller teams and provided proficiency training for aircrews.

184th Intelligence Support Squadron

Mission: Responsible for the execution, training and development of the mission-enabling Air Force Distributed Common Ground System communications logistics requirements. The squadron maintains computer network connectivity, computer software, hardware and associated equipment.

- Provided around-the-clock network and information technology systems support to intelligence, surveillance, and reconnaissance operations while maintaining a mission equipment availability rate of more than 99 percent. There were no missions lost due to network or IT failure, and never a time where a full or minimally-manned ISS crew wasn't at

DGS-KS to support the unit's federally-tasked mission.

- Provided subject matter expert maintenance technicians for five live missions to support the Air Force Operational Test and Evaluation Center's testing. These technicians worked closely with the contract field service representatives for L-3 Communications on site and engaged with factory personnel in Greenville, Texas, and Littleton, Colorado.
- Contributed to the L-3 Communications Improvement Product Team to provide critical task analysis input for writing the Common Intelligence Collection System journeyman skill level upgrade course. This will lead to military personnel as primary maintainers of signals processing, exploitation and dissemination systems rather than contractors.
- Provided ongoing support to the Bulk Release 10B geospatial intelligence systems upgrade. This upgrade integrates the "best of breed" capabilities from two current baseline systems and includes new capabilities as well.
- Committed a cadre of six personnel to DMS Georgia for three weeks to move, reconfigure, and set up all of their systems equipment. The team was praised by on-site command staff for their expertise and hard work, and saved the Air Force more than \$300,000.

184th Mission Support Group

Mission: Provides critical support elements needed to keep the wing prepared for both home station and deployed operations. The Mission Support Group goal is achieved through four squadrons, one flight and 300 personnel.

- Commander: Lt. Col. Jason L. Knobbe

184th Logistics Readiness Squadron

- Logistics Plans processed and moved 193 personnel and 264,250 pounds of equipment, supported six named operations, the State Joint Mission to Armenia and multiple annual training missions.
- Cargo Movement executed 75 ground shipments totaling more than 3,000,000 pounds to transfer 925,000 Standard Air Munitions Packages to Hill Air Force Base and reposition 1,700 Standard Tank, Rack, Adaptor, and Pylon Package launchers, pylons and bomb racks. The mission divestiture was completed three months ahead of schedule and under budget. Additionally, they processed, shipped, and received 186,000 pounds of non munition items valued at more than \$47,000.
- Vehicle Maintenance sustained the readiness of 109 assigned fleet vehicles valued at approximately \$20 million, processing more than 1,150 vehicle maintenance work orders, maintaining a 94 percent vehicle in-commission rate, and managed additional 144 vehicles.

184th Civil Engineer Squadron

- Deployed 68 airmen to the 119th Regional Training Site, Fargo, North Dakota, for critical war skills training. Members received vital hands-on equipment training for nine different civil engineer occupations.
- Deployed 30 airmen to Ottawa, Kansas, to repair an Army National Guard armory. The work included increasing the size of the kitchen, installing a patio and overhang off the kitchen, adding an exercise room, erecting a metal mezzanine, constructing storage rooms, adding underground storm drainage piping to allow roof drains to flow to the storm sewer system, and grading the bullpen parking area to improve drainage. The team relocated four existing heating, ventilation, and air conditioning units, installed a new split system for the armory's communications room, rewired a large portion of the armory and corrected several code violations.
- Deployed 16 airmen with 26 Army Guardsmen to the Republic of Armenia in support of the Joint State Partnership. The team worked on two projects in Yerevan and one in Ashtarak. The Yerevan projects included renovating the Yerevan Elderly Institution and the Yerevan Emergency Operations Center. In Ashtarak, the team repaired an aging hospital which is the main birthing hospital in the area.
- Completed a \$685,000 building addition to house a combat simulator for the Air Support Operations Squadron at Smoky



Lt. Col.
Jason L. Knobbe



Airman 1st Class Edgar Maldonado, 184th Civil Engineer Squadron, cuts an anchor bolt from the Ottawa Armory floor after removing an 8-inch concrete masonry unit wall.

Hill Air National Guard Bombing Range. The simulator will provide near 360 degree full-immersion combat simulations, allowing joint tactical air controllers to hone their skills of calling in live fire from aircraft without the high cost of flying the aircraft.

- Executed a \$3 million facility operations and maintenance budget and completed 6,899 work orders sustaining 61 facilities and 34,138 acres at McConnell Air Force Base and Smoky Hill Air National Guard Range.

184th Force Support Squadron

- The Base Education and Training office processed 65 Community College of the Air Force degrees; test control facility administered 372 tests in professional military development and job qualification training; issued 736 Training Line Numbers and processed over 483 formal school orders.
- Military Personnel Flight recorded 102 accessions, completed 252 enlisted promotions and 20 officer promotions, processed 54 retirements, 16 Manpower Change Requests, 514 Drill Status Guardsmen position moves, 712 duty moves and 71 full-time vacancy announcements. In addition, the flight was recognized by Air Combat Command inspector general as a Superior Performer Team during the Unit Effectiveness Inspection Capstone.
- Recruiting processed \$1.29 million cash incentive bonuses and more than \$7,500 in student loan repayment applications; 154 Montgomery G.I. Bill applications and processed 291 State Tuition Assistance applications totaling \$682,000.
- Sustainment Services served 2,812 airmen meals, conducted 660 hours of Home Station Readiness Training with a 100 percent pass rate for 22 personnel; conducted 1,680 hours of Deployment for Training with the 22nd Air Refueling Wing, provided lodging for 808 unit members during unit training assemblies while reducing overall cost by \$10,000 compared to previous year, and conducted 632 physical fitness annual assessment.

184th Security Forces Squadron

- First squadron to accomplish vertical inspection under new Air force Inspection Program. Received no significant write ups.
- Successfully completed first wing Unit Effectiveness Inspection under new Air Force Inspection Program with one "Minor" finding.
- Augmented 22nd Security Forces Squadron, manning alternate gate during McConnell AFB primary gate shutdown for construction.
- Deployed 19 airmen in support of Operation Freedom Sentinel.
- Deployed 12 airmen to Fort Bliss for deployment readiness training.

184th Communications Flight

- Orchestrated wing U.S. Air Force network migration; first of 88 units within Air National Guard to migrate.
- Secured more than 1,700 workstations by complying with over 700 cyber-related orders; consistently in the top 10 percent of orders compliancy in the ANG.
- Facilitated NIPR/SIPR DoD Enterprise Email migrations for the wing; more than 1,200 users migrated with no mission disruptions.
- Prepared eight airmen for Reserve Component Participation 03 rotations; providing 100 percent communication support to multiple areas of responsibility.

184th Contracting Office

- Awarded 94 contracts actions totaling \$2.01 million in obligations, processed \$1.37 million of credit card purchases with the majority made in the local economy.
- Awarded seven construction contracts totaling \$595,960.00.
- Approximately 79 percent of total dollars awarded to small business concerns.

184th Medical Group

The 184th Medical Group provides combat medical support for the United States Armed Forces and civilian domestic operations, as required. The group also provides worldwide deployment medical readiness support for members of the 184th Intelligence Wing through ongoing physical exam screening, immunization, environmental, occupational health monitoring, self-aid training and wellness education.

Commander: Col. Vonda M. Wigal

- Provided health services support to approximately 160 wing members deploying worldwide.
- Capt. Stacy L. Fagan provided immediate relief to 35th Medical Group/Urgent Care Center, Misawa Air Base, Japan, by insuring 24/7 physician coverage during a transitional high operations tempo period, ensuring patient safety.



Col. Vonda M. Wigal

190th Air Refueling Wing

Located in Topeka; 983 airmen authorized

Mission: The 190th Air Refueling Wing operates and maintains a fleet of 12 KC-135R Stratotanker aircraft. The wing is attached to Air Mobility Command under 18th Air Force, providing rapid global mobility airpower and deploying expeditionary forces in support of worldwide combat, contingency and humanitarian operations in addition to maintaining a nuclear deterrence tasking. The wing also supports the state of Kansas and the nation in times of disaster and domestic emergency response.

The 190th ARW is comprised of four main groups, as well as the wing headquarters and the Comptroller Flight. The wing headquarters provides command oversight and support functions through the offices of the wing and vice commander, command chief, community relations, anti-terrorism, family programs, judge advocate general, chaplains, safety, equal opportunity, public affairs, human resources, historian, command post, inspector general, information protection and wing plans and programs.

- Wing commander: Col. Jarrod Frantz
- Vice wing commander: Col. Chris Turner
- Senior noncommissioned officer: Command Chief Master Sgt. Von R. Burns

190th Comptroller Flight

Facilitates budget, accounting and pay transactions by providing customer service and decision support through professional analysis, technical expertise, networking and engagement at all levels to guarantee wing mission success.

190th Operations Group

Mission: Responsible for directing the flying and support operations for the 117th Air Refueling Squadron and the 190th Operations Support Squadron.

- Commander: Col. Charles Remboldt

117th Air Refueling Squadron

Mission: The 117th Air Refueling Squadron maintains mission ready aircrew to fly the K-135R. These aircraft and crews provides the core aerial refueling capability for the United States Air Force and its coalition allies.

190th Operations Support Squadron

Mission: The 190th Operations Support Squadron operational services, support and training, and mission-ready personnel to the air refueling squadron, wing and higher headquarters to enable the successful conduct of wartime and peacetime missions.

190th Maintenance Group

Mission: The 190th Maintenance Group provides responsive, reliable and resourceful maintenance for the 190th Air Refueling Wing. The group directs support operations for the 190th Maintenance Squadron, the 190th Aircraft Maintenance Squadron, and the 190th Maintenance Operations Flight to enable the maintenance of wing-assigned aircraft.

- Commander: Col. Dave Williams

190th Maintenance Squadron

Responsible for specialized aircraft component support encompassing two flights of highly skilled members including fabrication, structural, corrosion, non-destructive inspections, metals technology, repair and reclamation, munitions, aircraft generation equipment, electric/environmental, fuel cell, hydraulics, integrated flight controls, communication/navigation, and propulsion.

190th Aircraft Maintenance Squadron

Provides professional and reliable support in the inspection, preflight, launch and regeneration of KC-135R aircraft for the wing's worldwide expeditionary refueling mission. The squadron is comprised of three flights covering two shifts.



Col. Jarrod Frantz



Col. Chris Turner



**Command Chief
Master Sgt.
Von R. Burns**



**Col. Charles
Remboldt**



Col. Dave Williams

190th Maintenance Operations Flight

Mission: Responsible for aircraft maintenance staff functions required for the efficient operation and training of the Maintenance Group. These functions include the Maintenance Operations Center; Plans, Scheduling and Documentation; comprehensive Engine Management, Training Management; Maintenance Analysis; and Maintenance Plans and Programs.

190th Mission Support Group

Mission: The primary mission of the 190th Mission Support Group is to provide oversight and operational support for the 190th Logistics Readiness Squadron, the 190th Security Forces Squadron, the 190th Civil Engineering Squadron, the 190th Force Support Squadron, 190th Communications Flight, and the 127th Weather Flight. These six organizations support the wing and provide mission ready expeditionary combat support airmen to the U.S. Air Force, Air National Guard and the Adjutant General's Department.

- Commander: Lt. Col. James Wehrli

190th Logistics Readiness Squadron

Mission: Enables worldwide expeditionary combat support by planning, sourcing and distributing supplies and leads the wing's joint disaster response readiness for the state. Serves as Kansas' primary Joint Reception, Staging, Onward Movement and Integration site. Directs operations for wing supply account and 4.3 million gallon fuel throughput. Manages all installation transportation by operating and maintaining a fleet of 107 vehicles. Leads all aspects of contingency operations and readiness for the wing.

190th Security Forces Squadron

Mission: Protects and defends installation resources and personnel via the Integrated Defense concept. Uses the Integrated Defense Risk Management Process to maximize effectiveness of available resources. Maintains Quick Reaction Force capability for National Guard civil support operations in the event of terrorist attack, natural or man-made disasters. Maintains mission-ready defenders for short notice stateside and overseas deployment capability.



Pvt. Igors Germolagevs (in hard hat), Latvian Infantry Brigade, Combat Support Battalion, Engineering Technical Company; and Staff Sgt. Jordan Maxwell, 190th Civil Engineer Squadron, mortar-in a new window in a Latvian orphanage. Germolagevs and Maxwell were part of a joint Latvian/Kansas National Guard team that renovated the orphanage in Daugavpils, Latvia.

190th Civil Engineering Squadron

Mission: Maintains installation facilities, manages construction and improvement projects, and provides damage assessment and runway repair. Emergency management function performs situational analysis on chemical, biological, radiological and nuclear defense operations and synchronizes response to natural disasters, major accidents and enemy/terrorist attacks. Fire and Emergency Services provide crash rescue/fire suppression and ground support for aircraft, structural, petroleum and munitions fires, and hazardous materials incidents.

190th Force Support Squadron

Mission: Provides personnel administrative and services support for home station and deployed locations, including human resources administration, food services, mortuary affairs, base training, recruiting and retention, and personnel actions.

190th Communications Flight

Mission: Enables command, control, communications, computers, and information management operational base services by executing professional technological services, enabling battle command and information superiority readiness. Supports local, state and federal forces through a competent and disciplined workforce that applies best business practices supporting the wing, worldwide contingencies and the working environment for military and civilian personnel.

127th Weather Flight

Mission: The mission of the 127th Weather Flight is to develop and maintain the capability to augment the 3rd Air Support Operations Group/Air Combat Command with mission-ready weather professionals when mobilized. Provides deployed weather support to both Army and Air Force operations worldwide.

190th Medical Group

Mission: The 190th Medical Group's dual mission is to support domestic operations in times of natural or man-made disaster and support the federal mission of overseas engagement in either a humanitarian or warfighter role.

- Commander: Col. William Hefner

2015 Highlights

- The 190th Air Refueling Wing transported 1,441 passengers while flying 6,520 hours, the most hours flown in the history of the wing, eclipsing the previous mark of 6,117 hours flown in fiscal year 2011. During those flights the wing transferred more than 4.3 million gallons of fuel.
- Maintained a 74.5 percent mission-capable rate, while flying 1,294 sorties.
- Led the coordination and deployment of five Air National Guard tanker wings to Central Command, supporting the fight against the Islamic State in Iraq and Syria. Provided combat aircraft with more than 3.5 million gallons of fuel, flying a total of 563 sorties and logging more than 4,000 flight hours.
- Deployed more than 100 airmen to supplement the 506th Expeditionary Air Refueling Squadron as part of the Pacific Command Theater Support Package in Guam.
- Maintained a continuous presence in European Command supporting Operation Atlantic Resolve, an operation to demonstrate the U.S. commitment to the collective security of NATO and dedication to the enduring peace and stability in the region.
- Second Air National Guard wing to undergo Block 45 conversion upgrade of the KC-135R that will continue through the next several years. The conversion consists of multiple navigation, autopilot, engine instrumentation and flight guidance enhancements that will ensure compatibility with evolving worldwide airspace changes.
- Received an overall rating of "effective" during the Unit Effectiveness Inspection Capstone visit. Major graded area of Executing the Mission was rated as highly effective by the Inspector General team. The IG team leader noted in the final report "The wing's innate ability to seamlessly execute the mission while maintaining benchmark 'Coyote' morale and pride in the 190 ARW is a testament to a long tradition of getting the job done. The wing's strong linkage to mission, vision and short term goals and objectives couples with an exemplary family culture, and this positive teamwork approached "best-seen-to-date" levels based on validated responses and unit conditions."
- Awarded the Air Force Outstanding Unit Award, given by the secretary of the Air Force to units that have distinguished themselves by exceptionally meritorious service or outstanding achievement that clearly sets the unit above and apart from similar units.



Col. William Hefner



A KC-135 from the 190th Air Refueling Wing refuels a B-52 over the Pacific Ocean near Guam while deployed in support of the Pacific Command Theater Support Package. More than 100 airmen deployed for up to six weeks as a supplement to the 506th Expeditionary Air Refueling Squadron at Andersen Air Force Base.

- The 190th Air Refueling Wing was awarded the Maj. Gen. John J. Pesch Flight Safety award for its excellence in flight safety and for the wing's impeccable flight safety record.
- The 190th Command Post was awarded the Air National Guard Medium Unit Command Post of the year. The award recognizes the highest-rated ANG command post based on excellence in mission accomplishment and impact, performance of command post controllers and innovative and highly successful training procedures.
- The 190th Security Forces Squadron was named Top Squad at Desert Defender pre-deployment training. With more than 200 personnel at the training, the 190th members comprised the only non active-duty team.
- Airman 1st Class Taylor Wheeler was awarded the Enlisted Association of the National Guard of the United States Humanitarian Award for heroism for her actions in assisting a severely injured motorist following a motor vehicle accident.

- The 190th Civil Engineering Squadron deployed more than 35 members to a remote village in Latvia as part of European Command and National Guard Bureau-sponsored deployment for training to rebuild a crumbling Soviet-era orphanage. Over a two-week period, the members completed ceiling and window installation, interior and exterior wall repair, electrical and plumbing upgrades and installed a handicap ramp.
- Tech. Sgt. Brandon Terhune of the 190th Civil Engineer Squadron was selected as the Kansas Air National Guard Noncommissioned Officer of the Year. Tech. Sgt. Daniel Berends was selected as the Kansas Air National Guard Honor Guard Member of the Year.
- 190th Communications Flight personnel deployed to Joint Base Elmendorf-Richardson for a two-week temporary duty mission in support of 176th Wing communications requirements and additional manpower to complete projects, work tickets and active duty support. Highlights included providing expert advice, mentoring and significant manpower resources resulting in bringing all Secret Internet Protocol Router Network discrepancies to 100 percent compliance to Air Force standards and key support to the Communications Focal Point process, resulting in much improved customer turnaround time, upwards of a 25 percent savings on man-hours.
- The 190th Medical Group had several national award recipients of the Air National Guard Medical Service Awards. The Medical Logistics Section was awarded the Outstanding Small Logistics Account of the Year. Individual awards included the Outstanding Ophthalmic Airman of the Year awarded to Staff Sgt. Richard Johnson. Tech. Sgt. Joe Carver was named the Outstanding Medical Materiel Noncommissioned Officer of the Year. Senior Master Sgt. Sherry Willard was awarded the Senior Noncommissioned Officer Organizational Management Excellence Award.
- The 190th Medical Group deployed personnel for training to Spangdahlem, Germany, where they completed medical personnel Readiness Skills Verification Program and upgrade training that could not be completed at home station.
- The 190th Medical Group executed a training affiliation agreement with the University of Kansas Medical Center that provided a high-fidelity training platform for more than 17 medics encompassing five different Air Force specialty codes.
- The 190th Airman and Family Readiness Office and its volunteer staff partnered with numerous groups across the base and community, volunteering more than 250 hours in 2015. The Readiness Office also partnered with Operation Homefront to provide 200 bags of school supplies to military families.
- The 190th Airman and Family Readiness Office sponsored Operation Coyote Claus, a program that provides assistance to airmen and their families during the holidays. Wing members adopted nine families, including 12 children. Each family received clothes and gifts for the children, gift cards and canned goods to ensure a nice holiday meal.
- The 190th Chaplain's Office and Airman and Family Readiness Office hosted more than 65 couples at a Strong Bonds marriage retreat. Throughout the weekend, couples strengthen their relationships – and their mission readiness – through the “Laughing Your Way to a Better Marriage” curriculum.
- The 190th Security Forces Defenders attended Civil Disturbance Training, receiving vital training in a joint environment by working alongside Army National Guard members and civilian agencies. The training increased proficiency in individual combative skills and large-scale field force operations, better preparing the airmen for their unit's commitment to the domestic operations mission.



Members of the 190th Air Refueling Wing check their chemical, biological, radiological, nuclear and explosives equipment during a training exercise. Training programs ensure the Wing members are ready to deploy around the globe when called to federal service.

Civil Air Patrol

Headquarters in Salina; Squadrons in Cherokee; Emporia; Junction City; Kansas City, Kansas; Lawrence; Olathe; Shawnee; Topeka and Wichita

The Kansas Wing of the Civil Air Patrol is part of a private, volunteer, nonprofit 501(c) (3) corporation and by congressional charter is the auxiliary of the United States Air Force. In 1997, the Kansas Wing was placed, by legislation, under the Kansas Adjutant General's Department for administrative support and control of state resources and funding. The Civil Air Patrol is charged with three balanced primary missions: aerospace education, cadet programs and emergency services. Lt. Col. Duane Filkins is commander of the Kansas Wing.

Units and equipment: Cherokee - one vehicle; Emporia - one vehicle; Junction City - three vehicles; Kansas City, Kansas - one vehicle; Lawrence - two vehicles; Olathe - one vehicle, one C-182 G1000 fixed wing aircraft; Salina - one vehicle; Wing Headquarters - two vehicles, two FEMA Trailers, one C-182 fixed wing aircraft; Shawnee - one vehicle; Topeka - one vehicle, one C-172 fixed wing aircraft; and Wichita - one vehicle, one C-182 G1000 fixed wing aircraft

Aerospace Education

Aerospace education provides the CAP membership and Kansas communities with classroom materials, teacher training and other educational aids that promote the understanding of aviation and space programs. Kansas Wing members attend the annual meeting of the National Congress on Aviation and Space Education. Kansas Wing provides orientation flights for cadets in the Kansas program.

Cadet Programs

The Kansas Wing Cadet Program develops the potential of youth ages 12 to 21 through aerospace education, leadership training and physical fitness. Parents and educators credit the cadet program with communicating the importance of integrity, self-discipline and trust in their children's personal and professional success. Adult wing members help inspire and encourage cadets interested in the aviation industry or military careers.

Emergency Services

Kansas Wing volunteer air and ground teams accomplish most of the search and rescue operations in the state. CAP works closely with the Kansas National Guard, Kansas Highway Patrol, Kansas Division of Emergency Management and other agencies during training and actual disaster relief operations. Civil Air Patrol support includes searching for missing persons, aircraft and emergency locator transponders, air and ground transportation, aerial reconnaissance, airborne communications, ground traffic control, perimeter control, flight line control and transportation of live human organs, blood and tissue.

2015 Highlights:

- The winter encampment bringing over 300 youth from around the country for a week of training in basic cadet skills and honor guard at the Great Plains Training Center.
- Participated in the Kansas Governors Zombie Preparedness Month.
- Participated with the Guard following the F16 crash.
- Cadet programs worked on alcohol awareness campaign.
- Kansas Wing members attended National Staff College, National Safety College, Arizona encampment, National Emergency Services Academy, National Blue Beret, and other events.
- Gave support to the American Red Cross, including being credited with several lives saved every year.
- Flew in support of FEMA following the Oklahoma flooding.



Orientation flights are part of the aerospace education program offered by the Civil Air Patrol.

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Joint Forces Headquarters Kansas -
Land Component

Topeka

Joint Forces Headquarters Kansas

JFHQ -Land Component
Recruiting and Retention
Co A, Rec and Ret

U.S. Property and Fiscal Office
Central Issue Facility
JFHQ - Air Component

KS ARNG FMS
Combined Support Maintenance Shop

635th Regional Support Group

HHD, 635th Regional Support Gp

Det 1, 137th Trans Co. (PLS)
35th Military Police Co



69th Trp Cmd

HHD, 69th Trp Cmd

102nd Mil Hist Det **
105th MPAD
137th Chaplain Detachment
1979th Contingency Contract Team
1989th Senior Contingency Contract Team **
1074th Trail Defense Team
1174th Senior Trail Defense Team



State Aviation Office

Army Aviation Support Facility #1
Det 37, OSA Cmd

Forbes Field, Topeka



1st Bn, 108th Aviation
HHC (-), 1-108th Avn
Co A, 1-108th Avn
Co D, 1-108th Avn
Co E, 1-108th Avn
Co G, 2-135th GSAB
Det 3, HHC, 2-135th GSAB
Det 6, Co D, 2-135th GSAB
Det 6, Co E, 2-135th GSAB



190th Air Refueling Wing

190th Operations Group

117th Air Refueling Squadron
190th Operations Support Squadron
Standardization/Evaluation

190th Maintenance Group

190th Maintenance Squadron
190th Aircraft Maintenance Squadron
190th Maintenance Support Flight

73rd Civil Support Team (WMD)

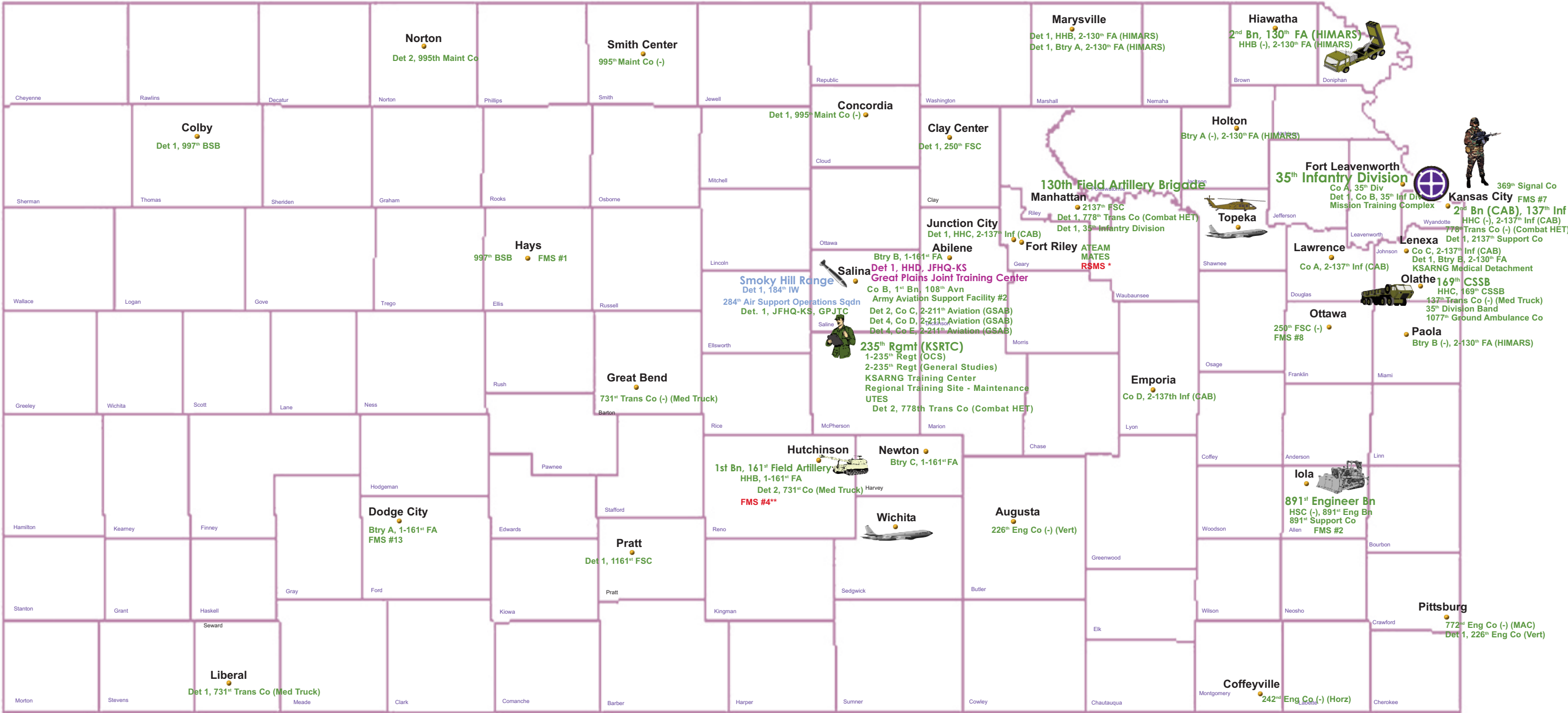
190th Mission Support Group

190th Security Forces Squadron
190th Civil Engineering Squadron
190th Logistics Readiness Squadron
190th Force Support Squadron
190th Communications Flight

190th Medical Group



Joint Forces Headquarters Kansas -
Air Component



Legend

ATEAM = Advanced Turbine Engine Army Maint
ARW = Air Refueling Wing
Avn = Aviation
Bde = Brigade
Bn = Battalion
Btry = Battery
CAB = Combined Arms Battalion
Cmd = Command
Co = Company
CSSB = Combat Support Sustainment Battalion
Det = Detachment
Div = Division

Eng = Engineer
FA = Field Artillery
FMS = Field Maintenance Shop
FSB = Forward Support Battalion
FSC = Forward Support Company
GSAB = General Support Aviation Battalion
HET = Heavy Equipment Transport
HIMARS = High Mobility Artillery Rocket System
HHB = HQ and HQ Btry
HHC = HQ and HQ Company
HHD = HQ and HQ Detachment
HHS = HQ and HQ Service Btry

HSC = Headquarters Support Company
HQ = Headquarters
Inf = Infantry
KSRTC = Kansas Regional Training Center
Lg = Logistics
MAC = Mobile Augmentation Company
MATES = Maneuver and Training Equipment Site
Maint = Maintenance
Med = Medical
MP = Military Police
MPAD = Mobile Public Affairs Detachment
OCS = Officer Candidate School

Rgmt = Regiment
Rec and Ret = Recruiting and Retention
RSMS = Readiness Sustainment Maint Site
Spt = Support
TA = Target Acquisition
TDA = Table of Distribution and Allowances
Trans = Transportation
Trp = Troop
UTES = Unit Training Equipment Site
WMD = Weapons of Mass Destruction
* = Deactivating FY 2015
** = Deactivating FY 2016

287th Sustainment Brigade**

HHC, 287th Sustainment Brigade**

287th Special Troops Bn**

HHD, 287th Special Troops Bn**

170th Maint Co (-)
Co B, 2-137th Inf (CAB)
Det 2, 2137th Support Co
Det 2, 778th Trans Co (Combat HET)
Det 1, 242nd Eng Co (Horz)

FMS #3
Co B, Rec and Ret
1161st FSC (-)
Det 1, KSARNG Med Det
330th Signal Co

McConnell AFB, Wichita

184th Intelligence Wing

184th Regional Support Group

127th Command and Control Squadron
134th Air Control Squadron
177th Information Aggressor Squadron
284th Air Support Operations Squadron
299th Network Operations Security Squadron

184th Intelligence Group

161st Intelligence Squadron
184th Operations Support Squadron
184th Intelligence Support Squadron

184th Mission Support Group

184th Security Forces Squadron
184th Civil Engineering Squadron
184th Logistics Readiness Squadron
184th Munitions Squadron
184th Force Support Squadron
184th Communications Flight

184th Medical Group