Office of the Secretary of the Air Force

ORGANIZATIONAL AND FUNCTIONAL CHARTS

1947 - 1984
Office of the
Secretary of the Air Force

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AND FUNCTIONAL CHARTS
1947-1984

Compiled by
Jacob Neufeld

Organizational and functional charts depicting the Office of the Secretary of the Air Force have been prepared and issued by that office since the creation of the Department of the Air Force in 1947. Printed on an occasional basis, they are here collected and published for the first time, and with the exception of some minor retyping for the sake of legibility and the correction of a few typographical errors, they are reprinted as originally issued. Together, these charts provide a picture of the evolution of the Secretariat as an organization; readers can trace through the charts the creation, transfer, or disestablishment of functions as the policies of successive administrations have changed. The volume contains all known charts from 1947 through the present.

Since the 1947 National Security Act created the Department of the Air Force, there have been within the Secretariat a Secretary and an Under Secretary (both statutory positions), a General Counsel, an Administrative Assistant, and an Office of Public Affairs (until 1979 called the Office of Information). In January 1948, Legislative Liaison was created, and in August 1960, a Space Systems Office. In June 1980, two more functions were added: the Auditor General and the Small and Disadvantaged Business Utilization Office. These offices and functions have continued to the present largely as they were originally created.

The shifting level of organization has been at the level of the Assistant Secretary, the third category of statutory position. The 1947 Act created two Assistant Secretaries: Management; and Civil, Military, and Diplomatic Affairs. The latter was redesignated Civil Affairs in October 1949. It was then disestablished in May 1951 and its functions split between the Assistant Secretary (Management) and the new Assistant Secretary (Materiel). In August 1954 the number of Assistant Secretaries increased to three when Management was split into two offices and redesignated Assistant Secretary (Financial Management) and Assistant Secretary (Manpower, Personnel, and Reserve Forces). A fourth Assistant Secretary (Research and Development) was added in March 1955.

In March 1959 the number of Assistant Secretaries fell again to three when the Assistant Secretary (Manpower, Personnel, and Reserve Forces) was redesignated the Assistant Secretary (Installations and Logistics). The Special Assistant (Manpower, Personnel, and Reserve Affairs) became a Deputy Under Secretary in June 1966, but, in April 1968, was redesignated the Assistant Secretary (Manpower and Reserve Affairs), again raising the number of Assistant Secretaries to four.

The most recent change occurred in May 1977 when the Assistant Secretary (Installations and Logistics) was disestablished and its functions reassigned. Since then the three Assistant Secretaries have been: (Research, Development, and Logistics); (Financial Management); and (Manpower, Reserve Affairs, and Installations).

Other more specialized functions were added as necessary. For example, in May 1951 two special assistants were appointed, one for research and development and another for overseas bases. By August 1953 two additional functions warranted special assistants: installations and intelligence.

This Volume was researched and compiled by Jacob Neufeld, Chief of the Air Staff History Branch, Office of Air Force History. Mr. Robert J. McCormick, the Administrative Assistant, initiated and supported the project from the beginning. Ms. Mildred Wegg (SAF/AAR) provided an extensive chartbook. Mr. Harry M. Zubkoff (SAF/AAR) permitted research in his voluminous files. Dr. George M. Watson (AF/CHO), currently researching and writing a history of the Office of the Secretary, lent considerable expertise. Finally, the project was brought to fruition by the graphics skill and dedication of Mr. Robert E. Bell (110th RMG/DOVG).

RICHARD H. KOHN
Chief, Office of Air Force History

December 1985
OFFICE OF THE SECRETARY OF THE AIR FORCE

SECRETARY OF THE AIR FORCE

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Executive Assistant
Col John S. Fustay

Legislative Liaison
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Maj Gen M. L. Boswell

Information
Director
Maj Gen R.H. Ginsburgh

Space Systems
Director
Brig Gen E.A. Daley

Assistant Secretary
Research & Development
William R. Lehrman

Assistant Secretary
Installations & Logistics
Frank A. Stratton

Assistant Secretary
Financial Management
William N. Woodall

Assistant Secretary
Manpower & Reserve Affairs
James P. Goode

Deputy Assistant Secretary
Research & Development
Dr. Alan Loveland

Deputy for Requirements
Franklin J. Ross

Deputy for Development
Col Robert J. Hefley

Deputy Assistant Secretary
Programs & Production
Richard J. Keanes

Deputy Assistant Secretary
Procurement
Richard J. Keanes

Deputy for Supply & Maintenance
Lloyd W. Masemann

Deputy for Budget Programs
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Deputy for Accounting & Audit
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Deputy for Personnel Policy
James P. Goode

Deputy for Reserve Affairs
and Education
James P. Goode

Board for the Correction of Military Records
Executive Secretary
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Personnel Council
Director
Maj General C. Holm

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[Diagram of organization chart]

[Signature: Acting]
OFFICE OF THE SECRETARY OF THE AIR FORCE