

# **HEADQUARTERS UNITED STATES AIR FORCE**

## **KEY PERSONNEL**



Updated by Major Laura E. Cox

**AIR FORCE HISTORICAL STUDIES OFFICE**

**JANUARY 2013**

## TABLE OF CONTENTS

<b>SENIOR LEADERS .....</b>	<b>4</b>
<b>SECRETARY OF THE AIR FORCE (SAF/OS) .....</b>	<b>4</b>
<b>UNDER SECRETARY OF THE AIR FORCE (SAF/US) .....</b>	<b>6</b>
<b>CHIEF OF STAFF OF THE AIR FORCE (AF/CC) .....</b>	<b>8</b>
<b>VICE CHIEF OF STAFF (AF/CV) .....</b>	<b>9</b>
<b>ASSISTANT VICE CHIEF OF STAFF (AF/CVA) .....</b>	<b>11</b>
<b>CHIEF MASTER SERGEANT OF THE AIR FORCE (CMSAF) .....</b>	<b>13</b>
<b>SECRETARIAT .....</b>	<b>14</b>
<b>ADMINISTRATIVE ASSISTANT (SAF/AA) .....</b>	<b>14</b>
<b>AUDITOR GENERAL (SAF/AG) .....</b>	<b>15</b>
<b>ACQUISITION (SAF/AQ) .....</b>	<b>16</b>
<b>MILITARY DEPUTY FOR ACQUISITION (SAF/AQ) .....</b>	<b>18</b>
<b>FINANCIAL MANAGEMENT AND COMPTROLLER (SAF/FM) .....</b>	<b>19</b>
<b>GENERAL COUNSEL (SAF/GC) .....</b>	<b>21</b>
<b>INTERNATIONAL AFFAIRS (SAF/IA) .....</b>	<b>23</b>
<b>DEPUTY UNDER SECRETARY FOR SPACE PROGRAMS (SAF/SP) .....</b>	<b>24</b>
<b>INSTALLATIONS, ENVIRONMENT AND LOGISTICS (SAF/IE) .....</b>	<b>25</b>
<b>INSPECTOR GENERAL (SAF/IG) .....</b>	<b>26</b>
<b>LEGISLATIVE LIAISON (SAF/LL) .....</b>	<b>27</b>
<b>MANPOWER AND RESERVE AFFAIRS (SAF/MR) .....</b>	<b>29</b>
<b>PUBLIC AFFAIRS (SAF/PA) .....</b>	<b>30</b>
<b>SMALL BUSINESS PROGRAMS (SAF/SB) .....</b>	<b>32</b>
<b>WARFIGHTING INTEGRATION AND CHIEF INFORMATION OFFICER (SAF/CIO A6) .....</b>	<b>33</b>
<b>MILITARY ASSISTANT TO THE SECRETARY OF THE AIR FORCE .....</b>	<b>34</b>
<b>AIR STAFF .....</b>	<b>36</b>
<b>MANPOWER, PERSONNEL AND SERVICES (AF/A1) .....</b>	<b>36</b>
<b>INTELLIGENCE, SURVEILLANCE AND RECONNAISSANCE (AF/A2) .....</b>	<b>38</b>
<b>OPERATIONS, PLANS AND REQUIREMENTS (AF/A3/5) .....</b>	<b>40</b>
<b>LOGISTICS, INSTALLATIONS AND MISSION SUPPORT (AF/A4/7) .....</b>	<b>43</b>
<b>STRATEGIC PLANS AND PROGRAMS (AF/A8) .....</b>	<b>45</b>

<b>ANALYSES, ASSESSMENTS AND LESSONS LEARNED (AF/A9) .....</b>	<b>48</b>
<b>STRATEGIC DETERRENCE AND NUCLEAR INTEGRATION (AF/A10).....</b>	<b>49</b>
<b>CHIEF OF CHAPLAINS (AF/HC).....</b>	<b>50</b>
<b>AIR FORCE HISTORIAN (AF/HO) .....</b>	<b>51</b>
<b>JUDGE ADVOCATE GENERAL (AF/JA) .....</b>	<b>52</b>
<b>AIR FORCE RESERVE (AF/RE).....</b>	<b>53</b>
<b>SAFETY (AF/SE).....</b>	<b>55</b>
<b>SURGEON GENERAL (AF/SG).....</b>	<b>56</b>
<b>CHIEF SCIENTIST (AF/ST) .....</b>	<b>58</b>
<b>TEST AND EVALUATION (AF/TE) .....</b>	<b>60</b>
<b>AIR NATIONAL GUARD (NGB/CF) .....</b>	<b>61</b>
<b>FOREIGN POLICY ADVISER TO THE CHIEF OF STAFF (POLAD) .....</b>	<b>63</b>
<b>SCIENTIFIC ADVISORY BOARD (AF/SB) .....</b>	<b>64</b>
<b>NATIONAL GUARD BUREAU (NGB/CC) .....</b>	<b>67</b>
<b>11TH WING (11 WG/CC) .....</b>	<b>69</b>
<b>DISESTABLISHED SECRETARIAT OFFICES .....</b>	<b>72</b>
<b>DISESTABLISHED AIR STAFF OFFICES .....</b>	<b>79</b>

## SENIOR LEADERS

### SECRETARY OF THE AIR FORCE (SAF/OS)

W. Stuart Symington	18 Sep 1947 - 24 Apr 1950
Thomas K. Finletter	24 Apr 1950 - 20 Jan 1953
Harold E. Talbott	4 Feb 1953 - 13 Aug 1955
Donald A. Quarles	14 Aug 1955 - 30 Apr 1957
James H. Douglas, Jr.	1 May 1957 - 10 Dec 1959
Dudley C. Sharp	11 Dec 1959 - 20 Jan 1961
Eugene M. Zuckert	23 Jan 1961 - 30 Sep 1965
Harold Brown	1 Oct 1965 - 14 Feb 1969
Robert C. Seamans, Jr.	15 Feb 1969 - 14 May 1973
John L. McLucas (Acting)	15 May 1973 - 18 Jul 1973
John L. McLucas	19 Jul 1973 - 23 Nov 1975
James W. Plummer (Acting)	24 Nov 1975 - 1 Jan 1976
Thomas C. Reed	2 Jan 1976 - 5 Apr 1977
John C. Stetson	6 Apr 1977 - 18 May 1979
Hans M. Mark (Acting)	18 May 1979 - 26 Jul 1979
Hans M. Mark	26 Jul 1979 - 9 Feb 1981
Verne Orr	9 Feb 1981 - 30 Nov 1985
Russell A. Rourke	8 Dec 1985 - 7 Apr 1986
Edward C. Aldridge, Jr. (Acting)	8 Apr 1986 - 8 Jun 1986
Edward C. Aldridge, Jr.	9 Jun 1986 - 16 Dec 1988

James F. McGovern (Acting)	16 Dec 1988 - 29 Apr 1989
John J. Welch, Jr. (Acting)	30 Apr 1989 - 21 May 1989
Donald B. Rice	22 May 1989 - 20 Jan 1993
Michael B. Donley (Acting)	20 Jan 1993 - 13 Jul 1993
Gen Merrill A. McPeak (Acting)	14 Jul 1993 - 5 Aug 1993
Sheila E. Widnall	6 Aug 1993 - 31 Oct 1997
F. Whitten Peters (Acting)	1 Nov 1997 - 1 Aug 1999
F. Whitten Peters	2 Aug 1999 - 20 Jan 2001
Lawrence J. Delaney (Acting)	20 Jan 2001 - 31 May 2001
James G. Roche	1 Jun 2001 - 20 Jan 2005
Peter B. Teets (Acting)	20 Jan 2005 - 25 Mar 2005
Michael Montelongo (Acting)	26 Mar 2005 - 28 Mar 2005
Michael L. Dominguez (Acting)	29 Mar 2005 - 28 Jul 2005
Pete Geren (Acting)	29 Jul 2005 - 2 Nov 2005
Michael W. Wynne	3 Nov 2005 - 20 Jun 2008
Michael B. Donley (Acting)	21 Jun 2008 - 2 Oct 2008
Michael B. Donley	2 Oct 2008 -

UNDER SECRETARY OF THE AIR FORCE (SAF/US)

Arthur S. Barrows	26 Sep 1947	- 21 Apr 1950
John A. McCone	15 Jun 1950	- 12 Oct 1951
Roswell L. Gilpatric	19 Oct 1951	- 5 Feb 1953
James H. Douglas, Jr.	3 Mar 1953	- 30 Apr 1957
Malcolm A. MacIntyre	5 Jun 1957	- 31 Jul 1959
Dudley C. Sharp	3 Aug 1959	- 10 Dec 1959
Joseph V. Charyk	28 Jan 1960	- 1 Mar 1963
Brockway McMillan	12 Jun 1963	- 30 Sep 1965
Norman S. Paul	1 Oct 1965	- 30 Sep 1967
Townsend Hoopes	2 Oct 1967	- 3 Feb 1969
John L. McLucas	17 Mar 1969	- 18 Jul 1973
James W. Plummer	20 Dec 1973	- 5 Nov 1976
John J. Martin (Acting)	6 Apr 1977	- 21 Jul 1977
Hans M. Mark	22 Jul 1977	- 18 May 1979
Antonia Handler Chayes (Acting)	19 May 1979	- 26 Jul 1979
Antonia Handler Chayes	26 Jul 1979	- 20 Jan 1981
Edward C. Aldridge, Jr.	3 Aug 1981	- 8 Jun 1986
James F. McGovern	19 Nov 1986	- 1 May 1989
Anne N. Foreman	1 May 1989	- 20 Jan 1993
Rudy F. DeLeon	5 May 1994	- 5 Aug 1997
F. Whitten Peters	13 Nov 1997	- 1 Aug 1999
Carol A. DiBattiste	5 Aug 1999	- 8 Jan 2001

Vacant	9	Jan	2001	-	12	Dec	2001
Peter B. Teets	15	Apr	2002	-	25	Mar	2005
Ronald M. Segal	4	Aug	2005	-		Aug	2007
Vacant		Aug	2007	-	10	Mar	2010
Erin C. Conaton	11	Mar	2010	-	6	Jul	2012
Dr. Jamie M. Morin (Acting)	6	Jul	2012	-			

CHIEF OF STAFF OF THE AIR FORCE (AF/CC)

Gen Carl A. Spaatz	26 Sep 1947	-	29 Apr 1948
Gen Hoyt S. Vandenberg	29 Apr 1948	-	29 Jun 1953
Gen Nathan F. Twining	30 Jun 1953	-	30 Jun 1957
Gen Thomas D. White	1 Jul 1957	-	30 Jun 1961
Gen Curtis E. LeMay	30 Jun 1961	-	31 Jan 1965
Gen John P. McConnell	1 Feb 1965	-	31 Jul 1969
Gen John D. Ryan	1 Aug 1969	-	31 Jul 1973
Gen George S. Brown	1 Aug 1973	-	30 Jun 1974
Gen David C. Jones	1 Jul 1974	-	20 Jun 1978
Gen Lew Allen, Jr.	1 Jul 1978	-	30 Jun 1982
Gen Charles A. Gabriel	1 Jul 1982	-	30 Jun 1986
Gen Larry D. Welch	1 Jul 1986	-	30 Jun 1990
Gen Michael J. Dugan	1 Jul 1990	-	17 Sep 1990
Gen John M. Loh (Acting)	18 Sep 1990	-	29 Oct 1990
Gen Merrill A. McPeak	30 Oct 1990	-	25 Oct 1994
Gen Ronald R. Fogleman	26 Oct 1994	-	29 Aug 1997
Gen Michael E. Ryan	1 Oct 1997	-	5 Sep 2001
Gen John P. Jumper	6 Sep 2001	-	1 Sep 2005
Gen T. Michael Moseley	2 Sep 2005	-	31 Jul 2008
Gen Norton A. Schwartz	1 Aug 2008	-	10 Aug 2012
Gen Mark A. Welsh, III	10 Aug 2012	-	



VICE CHIEF OF STAFF (AF/CV)

Gen Hoyt S. Vandenberg	10	Oct	1947	-	28	Apr	1948	To: CSAF
Gen Muir S. Fairchild	27	May	1948	-	17	Mar	1950	
Gen Lauris Norstad (Acting) <sup>1</sup>	2	May	1950	-	9	Oct	1950	
Gen Nathan F. Twining	10	Oct	1950	-	29	Jun	1953	To: CSAF
Gen Thomas D. White	30	Jun	1953	-	30	Jun	1957	To: CSAF
Gen Curtis E. LeMay	1	Jul	1957	-	30	Jun	1961	To: CSAF
Gen Frederic H. Smith, Jr.	1	Jul	1961	-	30	Jun	1962	
Gen William F. McKee	1	Jul	1962	-	31	Jul	1964	
Gen John P. McConnell	1	Aug	1964	-	31	Jan	1965	To: CSAF
Gen William H. Blanchard	19	Feb	1965	-	31	May	1966	
Lt Gen Hewitt T. Wheless (Acting)	13	Jun	1966	-	31	Jul	1966	
Gen Bruce K. Holloway	1	Aug	1966	-	31	Jul	1968	To: CSAF
Gen John D. Ryan	1	Aug	1968	-	31	Jul	1969	To: CSAF
Gen John C. Meyer	1	Aug	1969	-	30	Apr	1972	To: NCSAC
Gen Horace M. Wade	1	May	1972	-	31	Oct	1973	
Gen Richard H. Ellis	1	Nov	1973	-	18	Aug	1975	
Gen William V. McBride	19	Aug	1975	-	31	Mar	1978	
Gen Lew Allen, Jr.	1	Apr	1978	-	30	Jun	1978	To: CSAF
Gen James A. Hill	1	Jul	1978	-	29	Feb	1980	
Gen Robert C. Mathis	1	Mar	1980	-	31	May	1982	
Gen Jerome F. O'Malley	1	Jun	1982	-	5	Oct	1983	To: PACAF

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<sup>1</sup> Gen Norstad unofficially began acting as Vice Chief beginning 1 Mar 1950; Gen Edwards assumed Gen Norstad's responsibilities in DCS/Operations.

Gen Lawrence A. Skantze	6	Oct	1983	-	31	Jul	1984	To: AFSC
Gen Larry D. Welch	1	Aug	1984	-	31	Jul	1985	To: CINCSAC
Gen John L. Piotrowski	1	Aug	1985	-	31	Jan	1987	To:SPACECOM
Gen Monroe W. Hatch	1	Feb	1987	-	1	Jun	1990	
Gen John M. Loh	4	Jun	1990	-	1	Apr	1991	
Gen Michael P. C. Carns	16	May	1991	-	28	Jul	1994	
Gen Thomas S. Moorman, Jr.	29	Jul	1994	-	11	Jul	1997	
Gen Ralph E. Eberhart	11	Jul	1997	-	26	May	1999	
Gen Lester L. Lyles	27	May	1999	-	16	Apr	2000	
Gen John W. Handy	17	Apr	2000	-	4	Nov	2001	
Gen Robert H. "Doc" Foglesong	5	Nov	2001	-		Aug	2003	
Gen T. Michael Moseley		Aug	2003	-	1	Sep	2005	
Gen. John D. W. Corley		Sep	2005	-		Sep	2007	
Gen Duncan J. McNabb		Sep	2007	-		Sep	2008	
Gen William M. Fraser, III	2	Oct	2008	-		May	2009	
Gen Carrol "Howie" Chandler		Aug	2009	-	13	Jan	2011	
Gen Philip M. Breedlove	14	Jan	2011	-	29	Jul	2012	
Gen Larry O. Spencer	29	Jul	2012	-				

ASSISTANT VICE CHIEF OF STAFF (AF/CVA)

Maj Gen William F. McKee	27 Sep 1947 - 23 Apr 1953
Maj Gen Robert W. Burns (Acting)	24 Apr 1953 - 10 May 1953
Maj Gen Robert W. Burns	11 May 1953 - 30 Jun 1955
Maj Gen Jacob E. Smart	15 Jun 1955 - 4 Sep 1959
Maj Gen Richard M. Montgomery	24 Aug 1959 - 31 Aug 1962
Maj Gen John K. Hester	1 Aug 1962 - 30 Sep 1964
Maj Gen William K. Martin	1 Oct 1964 - 18 Feb 1965
Lt Gen Hewitt T. Wheless	19 Feb 1965 - 12 Jul 1968
Lt Gen Seth J. McKee	13 Jul 1968 - 11 Jul 1969
Lt Gen John Carpenter, III (Acting)	12 Jul 1969 - 31 Jul 1969
Lt Gen John W. Carpenter, III	1 Aug 1969 - 1 Jul 1970
Lt Gen Austin J. Russell	1 Aug 1970 - 30 Sep 1973
Lt Gen Duward L. Crow	1 Oct 1973 - 31 Jul 1974
Lt Gen Marion L. Boswell	1 Aug 1974 - 14 Oct 1976
Lt Gen William G. Moore, Jr.	1 Oct 1976 - 3 Mar 1977
Lt Gen Wilbur L. Creech	2 May 1977 - 28 Feb 1978
Lt Gen Howard M. Fish	1 Mar 1978 - 31 May 1979
Lt Gen Marion L. Boswell	1 Jun 1979 - 30 Jun 1981
Lt Gen Hans H. Driessnack	1 Jul 1981 - 30 Jun 1983
Lt Gen Howard W. Leaf	1 Jul 1983 - 30 Sep 1984
Lt Gen Robert H. Reed	10 Oct 1984 - 30 Jun 1986

Lt Gen Carl R. Smith	1	Jul	1986	-	31	Jan	1991
Lt Gen Charles A. May	1	Feb	1991	-	15	Jul	1992
Lt Gen Thomas G. McInerney	15	Jul	1992	-	30	Jun	1994
Lt Gen James A. Fain	24	Oct	1994	-	1	May	1995
Lt Gen Lloyd W. Newton	3	Jun	1995	-	7	Mar	1997
Lt Gen David L. Vesely	17	Mar	1997	-	30	Sep	1999
Lt Gen William J. Begert	1	Oct	1999	-	30	Apr	2001
Lt Gen Lance W. Lord	1	May	2001	-	31	Mar	2002
Lt Gen Joseph P. Wehrle, Jr.	1	Apr	2002	-	30	Sep	2003
Lt Gen Richard E. Brown (Acting)	1	Jun	2004	-	30	Jul	2004
Lt Gen Kevin P. Chilton (Acting)	1	Aug	2004	-	30	Jun	2005
Lt Gen Arthur J. Lichte	1	Jul	2005	-		Aug	2007
Lt Gen Frank G. Klotz		Aug	2007	-	24	Jul	2009
Lt Gen William L. Shelton	27	Jul	2009	-	13	Dec	2010
Lt Gen Richard Y. Newton, III	14	Dec	2010	-	27	Apr	2012
Lt Gen Frank Gorenc	27	Apr	2012	-			

CHIEF MASTER SERGEANT OF THE AIR FORCE (CMSAF)

CMSAF Paul W. Airey	3	Apr	1967	-	1	Aug	1969
CMSAF Donald L. Harlow	1	Aug	1969	-	1	Oct	1971
CMSAF Richard D. Kisling	1	Oct	1971	-	1	Oct	1973
CMSAF Thomas N. Barnes	1	Oct	1973	-	1	Aug	1977
CMSAF Robert D. Gaylor	1	Aug	1977	-	31	Jul	1979
CMSAF James M. McCoy	1	Aug	1979	-	31	Jul	1981
CMSAF Arthur L. Andrews	1	Aug	1981	-	1	Aug	1983
CMSAF Sam E. Parish	1	Aug	1983	-	30	Jun	1986
CMSAF James C. Binnicker	1	Jul	1986	-	31	Jul	1990
CMSAF Gary R. Pfingston	1	Aug	1990	-	25	Oct	1994
CMSAF David J. Campanale	26	Oct	1994	-	4	Nov	1996
CMSAF Eric W. Benken	5	Nov	1996	-		Jul	1999
CMSAF Frederick J. Finch		Aug	1999	-		Jun	2002
CMSAF Gerald R. Murray		Jul	2002	-	30	Jun	2006
CMSAF Rod McKinley	1	Jul	2006	-		Jun	2009
CMSAF James A. Roy	30	Jun	2009	-	24	Jan	2013
CMSAF James A. Cody	24	Jan	2013	-			

## SECRETARIAT

### ADMINISTRATIVE ASSISTANT (SAF/AA)

#### Administrative Assistant to the Secretary of the Air Force

John J. McLaughlin	27 Sep 1947	-	4 Oct 1963
John A. Lang, Jr.	17 Feb 1964	-	18 Aug 1971
Thomas W. Nelson (Acting)	19 Aug 1971	-	28 Sep 1971
Thomas W. Nelson	29 Sep 1971	-	11 Jan 1980
Robert W. Crittenden (Acting)	12 Jan 1980	-	24 Aug 1980
Robert J. McCormick	25 Aug 1980	-	31 Mar 1994
William A. Davidson (Acting)	1 Apr 1994	-	14 Jun 1994
William A. Davidson	15 Jun 1994	-	30 Sep 2011
Timothy A. Beyland	1 Oct 2011	-	

AUDITOR GENERAL (SAF/AG)

Jerome H. Stolarow	1	Jul	1980	-	30	Jan	1988
John W. Boddie	31	Jan	1988	-	3	Mar	1993
Jackie R. Crawford	4	Mar	1993	-	2	Aug	2001
James R. Speer	27	Aug	2001	-			2004
Robert E. Dawes			2004	-	3	Aug	2008
Theodore J. Williams	3	Aug	2008	-			

## ACQUISITION (SAF/AQ)

### Special Assistant for Research and Development

William A. M. Burden	19 Sep 1950	- 30 Jun 1952
Trevor Gardner	10 Feb 1953	- 28 Feb 1955

### Assistant Secretary, Research and Development<sup>2</sup>

Trevor Gardner	1 Mar 1955	- 11 Feb 1956
Richard E. Horner	1 Jul 1957	- 31 May 1959
Joseph V. Charyk	10 Jun 1959	- 27 Jan 1960
Courtland D. Perkins (Acting)	1 Feb 1960	- 10 Apr 1960
Courtland D. Perkins	25 Apr 1960	- 31 Jan 1961
Brockway McMillan	1 Jun 1961	- 11 Jun 1963
Alexander H. Flax	8 Jul 1963	- 15 Mar 1969
Grant L. Hansen	17 Mar 1969	- 31 May 1969
Joe C. Jones (Acting)	1 Jun 1973	- 19 Sep 1973
Walter V. LaBerge	19 Sep 1973	- 18 Mar 1976
John J. Martin (Acting)	19 Mar 1976	- 6 Jul 1976
John J. Martin	7 Jul 1976	- 26 May 1977

### Assistant Secretary, Research, Development and Logistics<sup>3</sup>

John J. Martin	27 May 1977	- 31 May 1979
Robert J. Hermann	26 Jul 1979	- 3 Aug 1981
Alton G. Keel	3 Aug 1981	- 8 Sep 1982
Martin F. Chen (Acting)	9 Sep 1982	- 2 Jan 1983

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<sup>2</sup> Re-designated 1955.

<sup>3</sup> Re-designated 27 May 1977.



Thomas E. Cooper	3 Jan 1983 - 6 Apr 1987
<u>Assistant Secretary for Acquisition</u> <sup>4</sup>	
Daniel S. Rak (Acting)	7 Apr 1987 - 25 Oct 1987
John J. Welch, Jr.	26 Oct 1987 - 27 May 1992
G. Kim Wincup	28 May 1992 - 31 Dec 1992
Darlene A. Druyun (Acting)	3 Jan 1993 - 18 May 1994
Clark G. Fiester	19 May 1994 - 17 Apr 1995
Darlene A. Druyun (Acting)	18 Apr 1995 - 29 Jan 1996
Arthur L. Money	29 Jan 1996 - 24 May 1999
Lawrence J. Delaney	27 May 1999 - 21 Jan 2001
Dr. Marvin Sambur	4 Jan 2002 - 20 Jan 2005
Vacant	20 Jan 2005 - 24 Jul 2006
Sue C. Payton	25 Jul 2006 - 10 Apr 2009
David M. Van Buren (Acting)	21 Apr 2009 - Mar 2012
Vacant	Mar 2012 -

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<sup>4</sup> Established 27 March 1987, inheriting many of the responsibilities of the disestablished Research and Development Office.

## MILITARY DEPUTY FOR ACQUISITION (SAF/AQ)

### Military Deputy to the Assistant Secretary of the Air Force for Acquisition<sup>5</sup>

Lt Gen Bernard P. Randolph	27 Mar 1987 - 30 Jun 1987
Lt Gen George L. Monahan, Jr.	1 Jul 1987 - 31 Jan 1989
Lt Gen Ronald Yates	1 Feb 1989 - 31 Mar 1990
Lt Gen Thomas R. Ferguson, Jr.	1 Apr 1990 - 17 Jun 1990
Lt Gen John E. Jaquish	18 Jun 1990 - 31 Aug 1993
Lt Gen Richard E. Hawley	12 Nov 1993 - 16 Jul 1995
Lt Gen George K. Muellner	2 Aug 1995 - 3 Jul 1998
Lt Gen Gregory S. Martin	6 Jul 1998 - Jan 2000
Lt. Gen. Stephen B. Plummer	Jan 2000 - Mar 2003
Lt. Gen John D. W. Corley	Mar 2003 - Aug 2005
Lt. Gen Donald J. Hoffman	Aug 2005 - Nov 2008
Lt Gen Mark D. Shackelford	Nov 2008 - Sep 2011
Lt Gen Janet C. Wolfenbarger	Sep 2011 - Jun 2012
Lt Gen Charles R. Davis	Jun 2012 -

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<sup>5</sup> For predecessors, see DCS/Research, Development and Acquisition in disestablished Air Staff section. The logistics function migrated to Readiness Support until December 1989, when it briefly came under Manpower and Reserve Affairs.

## FINANCIAL MANAGEMENT AND COMPTROLLER (SAF/FM)

### Assistant Secretary for Financial Management and Comptroller

Lyle S. Garlock	23 Aug 1954	- 15 Oct 1961
Neil E. Harlan	3 Jan 1962	- 15 Apr 1964
Leonard Marks, Jr.	26 Jun 1964	- 31 Dec 1967
Thomas H. Nielsen	1 Jan 1968	- 23 Jun 1969
Spencer J. Schedler	24 Jun 1969	- 1 Apr 1973
William W. Woodruff	2 Apr 1973	- 31 Jul 1975
Arnold G. Bueter (Acting)	1 Aug 1975	- 16 Mar 1976
Francis Hughes	17 Mar 1976	- 14 Sep 1976
Everett T. Keech	15 Sep 1976	- 31 Aug 1977
Arnold G. Bueter (Acting)	1 Sep 1977	- 26 Feb 1978
John A. Hewitt	27 Feb 1978	- 4 Nov 1979
Arnold G. Bueter (Acting)	13 Oct 1979	- 11 Jan 1980
Willard H. Mitchell (Acting)	14 Jan 1980	- 17 Jun 1980
Charles W. Snodgrass	18 Jun 1980	- 20 Jan 1981
Willard H. Mitchell (Acting)	21 Jan 1981	- 18 Jun 1981
Russell D. Hale	18 Jun 1981	- 29 Feb 1984
Richard A. Harshman (Acting)	1 Mar 1984	- 2 Oct 1984
Richard E. Carver	3 Oct 1984	- 26 Mar 1987

### Assistant Secretary for Financial Management and Comptroller<sup>6</sup>

Joseph P. Popple (Acting)	23 Aug 1989	- 30 Nov 1989
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<sup>6</sup> The previous office was disestablished 27 March 1987, with major functions transferred to the Air Force Comptroller (see disestablished Air Staff offices). The office was reestablished on 1 July 1989.

Michael B. Donley	1 Dec 1989	- 19 Jan 1993
John W. Beach	20 Jan 1993	- 28 Mar 1994
Robert F. Hale	29 Mar 1994	- 2001
James R. Spur (Acting)	2001	- 5 Aug 2001
Michael Montelongo	6 Aug 2001	- 24 Mar 2005
John G. Vonglis (Acting)	Nov 2005	- 19 Dec 2007
Hon. John H. Gibson, II	19 Dec 2007	- 20 Jan 2009
John G. Vonglis (Acting)	21 Jan 2009	- 22 May 2009
Richard K. Hartley (Acting)	1 May 2009	- 19 Jun 2009
Dr. Jamie M. Morin	22 Jun 2009	-

GENERAL COUNSEL (SAF/GC)

Brackley Shaw	21 Sep 1947 - 15 Dec 1949
William T. Thurman	16 Dec 1949 - 30 Jul 1950
James T. Hill	31 Jul 1950 - 4 Jul 1952
John A. Johnson	31 Aug 1952 - 19 Oct 1958
Max Golden	20 Oct 1958 - 21 Dec 1962
Gerritt W. Wesselink (Acting)	21 May 1964 - 3 Jun 1965
Stephen N. Shulman	1 Sep 1965 - 20 Sep 1966
J. William Doolittle	6 Nov 1966 - 8 Apr 1968
John M. Steadman	29 Apr 1968 - 5 Jan 1970
Jack L. Stempler	6 Jan 1970 - 22 Mar 1977
Peter B. Hamilton	3 May 1977 - 31 Dec 1978
Stuart R. Reichart (Acting)	20 Nov 1978 - 22 Apr 1979
Stuart R. Reichart	23 Apr 1979 - 10 Jun 1981
David E. Place	10 Jun 1981 - 2 Mar 1984
Eugene R. Sullivan (Acting)	2 Mar 1984 - 12 Mar 1984
Eugene R Sullivan	12 Mar 1984 - 26 May 1986
Kathleen A. Buck	1 Jun 1986 - 26 Oct 1987
Anne N. Foreman	8 Nov 1987 - 26 Sep 1989
Roy G. Wuchitech (Acting)	27 Sep 1989 - 1 Dec 1989
Ann C. Peterson	4 Dec 1989 - 20 Jan 1993
Myron H. Nordquist (Acting)	20 Jan 1993 - 10 Jul 1993

Vacant	10 Jul 1993 - 21 Nov 1993
Gilvert F. Casellas	22 Nov 1993 - 3 Oct 1994
Sheila C. Cheston (Acting)	3 Oct 1994 - 7 Mar 1995
Sheila C. Cheston	8 Mar 1995 - Sep 1998
Jeh Charles Johnson	Nov 1998 - Jan 2001
John P. Janecek (Acting)	Feb 2001 - Nov 2001
Mary L. Walker	Nov 2001 - 15 Jan 2009
Robert T. Maguire (Acting)	15 Jan 2009 - Apr 2009
Michael W. Zehner (Interim)	1 May 2009 - May 2009
Charles A. Blanchard	1 Jun 2009 -

## INTERNATIONAL AFFAIRS (SAF/IA)

### Deputy Under Secretary for International Affairs

Philip F. Hilbert	10 May 1964	-	20 Apr 1972
William B. Robinson	20 Apr 1972	-	26 Nov 1973

### Assistant to the Secretary, International Affairs<sup>7</sup>

William B. Robinson	27 Nov 1973	-	1 Jun 1974
Dennis J. Doolin	21 Jul 1974	-	30 Jan 1977

### Deputy Under Secretary for International Affairs<sup>8</sup>

James R. Blaker	27 Sep 1981	-	19 Jul 1982
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### Special Assistant for International Affairs<sup>9</sup>

Jacques P. Klein (Acting)	8 Dec 1982	-	1 Oct 1989
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### Deputy Under Secretary for International Affairs<sup>10</sup>

Elizabeth J. Keefer	2 Oct 1989	-	1 Feb 1992
Robert D. Bauerlein	2 Feb 1992	-	28 Feb 1999
Vacant	1 Mar 1999	-	6 Jun 1999
Willard H. Mitchell	7 Jun 1999	-	Sep 2003
Bruce S. Lemkin	28 Sep 2003	-	19 Jun 2010
Heidi H. Grant	8 Sep 2010	-	

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<sup>7</sup> ( Re-designated 27 November 1973. Disestablished March 1978.

<sup>8</sup> Office reestablished 27 September 1981, and later disestablished 19 July 1982.

<sup>9</sup> Reestablished 8 December 1982.

<sup>10</sup> Re-designated 2 October 1989.

DEPUTY UNDER SECRETARY FOR SPACE PROGRAMS (SAF/SP)

Assistant Secretary for Space (SAF/SN)

Martin C. Faga	28 Sep 1989	-	5 Mar 1993
Jimmie D. Hill (Acting)	6 Mar 1993	-	19 May 1994
Jeffery K. Harris	19 May 1994	-	26 Feb 1996
Keith R. Hall (Acting)	27 Feb 1996	-	28 Mar 1997
Keith R. Hall	28 Mar 1997	-	13 Dec 2001

Deputy Under Secretary for Space Programs (SAF/SP)<sup>11</sup>

Peter B. Teets <sup>12</sup>	13 Dec 2001	-	Mar 2005
Gary E. Payton	2005	-	Jul 2010
Richard W. McKinney	Aug 2010	-	

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<sup>11</sup> Re-designated between 29 May 2001 and 15 Apr 2002 as Special Assistant for Space.

<sup>12</sup> Mr. Peter Teets fulfilled the duties of this position while serving as the Under Secretary of the Air Force from 2001-2005. Upon his retirement, the duties of this position were transferred back to the position of Deputy Under Secretary for Space Programs.



INSTALLATIONS, ENVIRONMENT AND LOGISTICS (SAF/IE)<sup>13</sup>

Assistant Secretary for Installations, Environment and Logistics

Nelson F. Gibbs	12	Oct	2001	-	Jun	2005
William C. Anderson	3	Nov	2005	-		2008
Hon. Kevin Billings (Acting)		Aug	2008	-	Apr	2009
Vacant		Apr	2009	-	10 Mar	2010
Terry A. Yonkers	11	Mar	2010	-		

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<sup>13</sup> Office created August 2001, sharing the former duties of the Manpower, Reserve Affairs, Installations, and Environment with the current Manpower, Reserve Affairs office.

INSPECTOR GENERAL (SAF/IG)

Lt Gen Robert D. Springer	27 Mar 1987	-	6 Jul 1987
Lt Gen Buford D. Lary	19 Jul 1987	-	1 Sep 1989
Lt Gen Bradley C. Hosmer	21 Sep 1989	-	21 Jun 1991
Brig Gen Harold H. Rhoden (Acting)	21 Jun 1991	-	7 Aug 1991
Lt Gen Eugene H. Fischner	7 Aug 1991	-	30 Nov 1993
Lt Gen Marcus A. Anderson	1 Dec 1993	-	1 Apr 1996
Lt Gen Richard T. Swope	28 Apr 1996	-	18 Aug 1998
Lt Gen Nicholas B. Kehoe	28 Sep 1998	-	Aug 2000
Lt Gen Raymond P. Huot	Aug 2000	-	Dec 2003
Lt Gen Steven R. Polk	Dec 2003	-	1 Feb 2006
Lt Gen Ronald F. Sams	Mar 2006	-	28 Jun 2009
Lt Gen Marc E. Rogers	29 Jun 2009	-	4 May 2012
Lt Gen Stephen Mueller	4 May 2012	-	

LEGISLATIVE LIAISON (SAF/LL)

Director, Legislative Liaison

Brig Gen Ralph Stearley	15 Jan 1948 - 30 Jun 1948
Maj Gen Thomas D. White	1 Jul 1948 - 7 May 1950
Maj Gen William E. Hall	8 May 1950 - 11 Jan 1951
Maj Gen Robert E. L. Eaton	2 Jan 1951 - 15 Sep 1953
Maj Gen Joe W. Kelly	16 Aug 1953 - 25 Jul 1958
Maj Gen William P. Fisher	28 Jun 1958 - 11 Sep 1959
Maj Gen Thomas C. Musgrave, Jr.	2 Sep 1959 - 30 Jun 1962
Maj Gen Perry M. Hoisington, II	1 Jul 1962 - 30 Jun 1965
Maj Gen Thomas Corbin	1 Jul 1965 - 23 Aug 1966
Maj Gen Lawrence S. Lightner	1 Sep 1966 - 11 Jul 1968
Maj Gen John R. Murphy	12 Jul 1968 - 12 Jun 1970
Maj Gen John C. Giraudo	12 Jun 1970 - 29 May 1973
Maj Gen Marion L. Boswell	29 May 1973 - 1 Aug 1974
Maj Gen Ralph J. Maglione	1 Aug 1974 - 31 Jan 1977
Maj Gen Charles C. Blanton	15 Dec 1976 - 1 May 1980
Maj Gen Guy L. Hecker, Jr.	1 May 1980 - 30 Sep 1982
Maj Gen James P. McCarthy	1 Oct 1982 - 17 Jun 1984
Maj Gen Clifford H. Rees, Jr.	18 Jun 1984 - 10 Aug 1986
Maj Gen Michael C. Kerby	15 Aug 1986 - 25 Mar 1988
Maj Gen Burton R. Moore	26 Mar 1988 - 30 May 1990
Brig Gen Brett M. Dula	1 Jun 1990 - 1 Apr 1991

Brig Gen Buster C. Glosson	2	Apr	1991	-	26	May	1992
Maj Gen Paul E. Stein	27	May	1992	-	8	Jul	1994
Maj Gen Normand G. Lezy	9	Jul	1994	-	9	Aug	1996
Maj Gen Lansford E. Trapp	10	Aug	1996	-	14	Nov	1997
Brig Gen Paul V. Hester	10	Dec	1997	-	30	Jun	1999
Maj Gen T. Michael Moseley	6	Jul	1999	-		Aug	2001
Maj Gen Leroy Barnridge, Jr.		Aug	2001	-		Jul	2003
Maj Gen Scott S. Custer		Jun	2003	-		Oct	2005
Maj Gen Daniel J. Darnell		Sep	2005	-		Oct	2007
Maj Gen Herbert J. "Hawk" Carlisle		Nov	2007	-	7	Aug	2009
Maj Robin Rand	7	Aug	2009	-		Oct	2010
Maj Gen Lori J. Robinson		Oct	2010	-	12	Jun	2012
Maj Gen Tod D. Wolters	12	Jun	2012	-			

MANPOWER AND RESERVE AFFAIRS (SAF/MR)

Assistant Secretary of the Air Force for Manpower and Reserve Affairs

Fredolin W. Kuhn	21 Jan 2001	- 12 Aug 2001
Michael L. Dominguez <sup>14</sup>	13 Aug 2001	- 2007
Hon. Craig W. Duehring	2 Jul 2007	- 30 Apr 2009
Ronald A. Winter (Acting)	1 May 2009	- 17 Jul 2009
Hon. Daniel B. Ginsberg	20 Jul 2009	-

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<sup>14</sup> Mr. Dominguez also held position of SECAF (Acting) from March 2005 to July 2005.

## PUBLIC AFFAIRS (SAF/PA)

### Director of Information<sup>15</sup>

Stephen F. Leo	22 Sep 1947 - 28 Apr 1950
Brig Gen Sory Smith	18 May 1950 - 30 Jun 1954
Brig Gen Brook E. Allen	1 Jul 1954 - 31 Mar 1955
Brig Gen Robert Scott	1 Apr 1955 - 19 Aug 1956
Brig Gen Andrew J. Kinney	20 Aug 1956 - 30 Apr 1957
Maj Gen Arno H. Luehman	1 May 1957 - 23 Jun 1962
Maj Gen William K. Martin	24 Jun 1962 - 5 Jan 1964
Maj Gen E. B. LeBailly	6 Jan 1964 - 1 Aug 1967
Maj Gen William C. Garland	2 Aug 1967 - 15 Jul 1969
Maj Gen H. L. Hogan, III	16 Jul 1969 - 6 Apr 1972
Maj Gen Robert N. Ginsburgh	7 Apr 1972 - 10 Jun 1974
Maj Gen Guy E. Hairston, Jr.	10 Jun 1974 - 5 Nov 1975
Col Harry J. Dalton, Jr. (Acting)	5 Nov 1975 - 16 Dec 1975
Brig Gen Harry J. Dalton, Jr.	17 Dec 1975 - 30 Sep 1979

### Director of Public Affairs<sup>16</sup>

Brig Gen Harry J. Dalton, Jr.	1 Oct 1979 - 31 Aug 1980
Brig Gen Richard F. Abel	1 Sep 1980 - 31 Mar 1985
Brig Gen Michael P. McRaney	1 Apr 1985 - 1 Oct 1989
Brig Gen Hallie E. Robertson	27 Sep 1989 - 15 May 1992

<sup>15</sup> From 10 May 1950 to 7 February 1952 the Public Relations Office was assigned to the Air Staff. It returned to the Secretariat on 8 February 1952.

<sup>16</sup> Re-designated Public Affairs on 1 Oct 1979.

Maj Gen Jay W. Kelley	16 May 1992 - 31 Oct 1992
Brig Gen Walter S. Hogle, Jr.	1 Nov 1992 - 15 Jun 1994
Brig Gen Ronald T. Sconyers	16 Jun 1994 - 20 Feb 1998
Brig Gen Ronald T. Rand <sup>17</sup>	21 Feb 1998 - Dec 2003
Brig Gen Frederick F. Roggero	Dec 2003 - Nov 2005
Col Michelle D. Johnson	Nov 2005 - Nov 2007
Brig Gen Darren W. McDew	Nov 2007 - 23 Feb 2009
Col Les A. Kodlick	7 May 2009 -

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<sup>17</sup> Brig Gen Rand began this position as Colonel Rand. He was promoted to the rank of Brigadier General on 1 Oct 2000.

SMALL BUSINESS PROGRAMS (SAF/SB)<sup>18</sup>

Director of the Air Force Office of Small Business Programs

Donald E. Rellins	3 Feb 1988	- 1 Apr 1989
Claudia L. Naugle (Acting)	2 Apr 1989	- 31 Dec 1989
Anthony J. DeLuca	1 Jan 1990	- 31 Aug 2001
Joseph G. Diamond	3 Sept 2001	- Oct 2006
Ronald A. Poussard	Feb 2007	- Jul 2011
Joseph M. McDade, Jr.	Sep 2011	-

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<sup>18</sup> This office was established 3 Feb 1988.



WARFIGHTING INTEGRATION AND CHIEF INFORMATION OFFICER (SAF/CIO A6)<sup>19</sup>

Deputy Chief of Staff, Warfighting Integration

Lt Gen Leslie F Kenne	1	May	2002	-	Aug	2003
Lt Gen William T. Hobbins		Aug	2003	-	Nov	2005

Chief of Warfighting Integration and Chief Information Officer

Lt Gen William T. Hobbins (Acting)	1	Jun	2005	-	Nov	2005
Lt Gen Michael W. Peterson		Nov	2005	-	Dec	2008
Lt Gen William L. Shelton	19	Dec	2008	-	26 Jul	2009
Lt Gen William T. Lord	27	Jul	2009	-		

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<sup>19</sup> Office created 1 May 2002 as AF/XI, inheriting many of the duties of the disestablished DCS Communications and Information. On 1 June 2005, Warfighting Integration and Chief Information Officer joined together as one office, SAF/XC. The office was redesignated SAF/XC (A6) during the 2006 Air Staff reorganization. Beginning in 2009, it was listed as SAF/CIO A6.

MILITARY ASSISTANT TO THE SECRETARY OF THE AIR FORCE

Maj Glen W. Martin	26 Jan 1961 - 24 Jul 1962
Col Robert W. Shick	2 Jul 1962 - 19 Jun 1964
Brig Gen William V. McBride	3 Jun 1964 - 22 Jul 1966
Brig Gen Fred W. Vetter, Jr.	1 Jul 1966 - 1 Aug 1968
Brig Gen William Y Smith	10 Jun 1968 - 12 Aug 1971
Brig Gen William R. Usher	10 Jul 1971 - 1 Aug 1975
Col Stuart W. Bowen	21 Jul 1975 - 19 Jan 1976
Brig Gen William W. Hoover	19 Jan 1976 - 25 Apr 1978
Brig Gen John T. Chain	1 Apr 1978 - 5 Jul 1979
Col Thomas W. Sawyer	5 Jul 1979 - 15 Jul 1980
Brig Gen Craven C. Rogers, Jr.	2 Jul 1980 - 1 Jun 1983
Brig Gen William T. Williams	20 May 1983 - 30 Nov 1986
Col Raymon M. White, Jr.	9 Dec 1985 - 7 Apr 1986
Brig Gen James S. Allen	6 Jun 1986 - 27 Jan 1988
Brig Gen Jon A. Reynolds	1 Feb 1988 - 14 Aug 1989
Col David W. McIlvoy	14 Aug 1989 - 3 Sep 1991
Col Lansford E. Trapp, Jr.	3 Sep 1991 - 27 Aug 1993
Col Timothy A. Kinnan	27 Aug 1993 - 3 Jul 1994
Col Paul R. Dordal	3 Jul 1994 - 3 Dec 1995
Col Glenn C. Waltman	3 Dec 1995 - 15 Jan 1997
Col Michael C. Gould	15 Jan 1997 - Apr 1998
Col Polly A. Peyer	Jan 1998 - Jun 1999

Col Gilmary Michael Hostage, III	Jan	2000	-	Jul	2001
Col Philip M. Breedlove	Jun	2001	-	Jun	2002
Col Janet A. Therianos	May	2002	-	Feb	2005
Col James R. Cody	Nov	2005	-	Jul	2006
Col Darryl W. Burke	Jul	2006	-	Aug	2008
Col Charles H. Porter	Sep	2008	-	Jul	2010
Brig Gen Margaret B. Poore	Jul	2010	-		

## AIR STAFF

### MANPOWER, PERSONNEL AND SERVICES (AF/A1)<sup>20</sup>

#### Deputy Chief of Staff for Personnel and Administration

Lt Gen Idwal H. Edwards	10 Oct 1947 - 11 Jul 1948
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#### Deputy Chief of Staff for Personnel

Lt Gen Idwal H. Edwards	12 Jul 1948 - 29 Feb 1950
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Maj Gen Richard E. Nugent (Acting)	1 Mar 1950 - 15 Jul 1950
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Lt Gen Nathan P. Twining (Acting)	16 Jul 1950 - 9 Oct 1950
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Lt Gen Richard E. Nugent	1 Nov 1950 - 31 Aug 1951
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Lt Gen Laurence S. Kuter	29 Oct 1951 - 14 Apr 1953
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Lt Gen Emmett O'Donnell, Jr.	1 May 1953 - 31 Jul 1959
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Lt Gen Truman H. Landon	1 Aug 1959 - 30 Jun 1961
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Lt Gen Edward J. Timberlake	1 Jul 1961 - 31 Jul 1962
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Lt Gen William S. Stone	1 Jul 1962 - 31 Jul 1966
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Lt Gen Horace M. Wade	1 Aug 1966 - 31 Jul 1968
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Lt Gen John W. Carpenter III	1 Aug 1968 - 31 Jul 1969
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Lt Gen Austin J. Russell	1 Aug 1969 - 31 Jul 1970
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Lt Gen Robert J. Dixon	1 Aug 1970 - 30 Sep 1973
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Lt Gen John W. Roberts	1 Oct 1973 - 27 Aug 1975
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Lt Gen Kenneth L. Tallman	1 Sep 1975 - 21 Jun 1977
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Lt Gen Bennie L. Davis	1 Aug 1977 - 30 Jun 1978
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#### Deputy Chief of Staff for Manpower and Personnel

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<sup>20</sup> This office symbol was AF/DP prior to the 2006 reorganization, when it was designated AF/A1.

Lt Gen Bennie L. Davis	1	Jul	1978	-	31	Mar	1979
Lt Gen Andrew P. Iosue	1	Apr	1979	-	20	Jun	1983
Lt Gen Kenneth L. Peek, Jr.	1	Jul	1983	-	8	Aug	1984
Lt Gen Duane H. Cassidy	9	Aug	1984	-	5	Sep	1985
Lt Gen John A. Shaud	6	Sep	1985	-	30	Sep	1985

Deputy Chief of Staff for Personnel

Lt Gen John A. Shaud	1	Oct	1985	-	14	Aug	1986
Lt Gen Thomas J. Hickey	15	Aug	1986	-	6	Sep	1991
Lt Gen Billy J. Boles	7	Oct	1991	-	20	Apr	1995
Lt Gen Eugene E. Habiger	24	Apr	1995	-	19	Feb	1996
Lt Gen Michael D. McGinty	20	Feb	1996	-	28	Aug	1998
Lt Gen Donald L. Peterson	28	Aug	1998	-		Aug	2001
Lt Gen Richard E. Brown III		Aug	2001	-		Jun	2004

Deputy Chief of Staff for Manpower and Personnel

Lt Gen Roger A. Brady		Jun	2004	-		Jan	2008
Lt Gen Richard Y. Newton, III	31	Jan	2008	-	13	Dec	2010

Deputy Chief of Staff for Manpower, Personnel and Services

Lt Gen Darrell D. Jones	17	Dec	2010	-			
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INTELLIGENCE, SURVEILLANCE AND RECONNAISSANCE (AF/A2)

Assistant Chief of Staff for Intelligence <sup>21</sup>

Maj Gen Millard Lewis	1	Jul	1957	-	4	May	1958
Maj Gen James H. Walsh	5	May	1958	-	16	Jul	1961
Maj Gen Robert A. Breitweiser	17	Jul	1961	-	14	Mar	1963
Maj Gen Jack E. Thomas	15	Mar	1963	-	30	Apr	1969
Maj Gen Jamie M. Philpott	1	May	1969	-	31	Oct	1969
Maj Gen Rockly Triantafellu (Acting)	1	Nov	1969	-	10	Nov	1969
Maj Gen Rockly Triantafellu	11	Nov	1969	-	29	Feb	1972
Maj Gen George J. Keegan, Jr.	1	Mar	1972	-	31	Dec	1976
Maj Gen Eugene R. Tighe, Jr.	1	Jan	1977	-	31	Aug	1977
Maj Gen James L. Brown	15	Aug	1977	-	13	Apr	1980
Maj Gen John B. Marks	10	Apr	1980	-	31	Jul	1983
Maj Gen James C. Pfautz	1	Aug	1983	-	30	Apr	1985
Maj Gen Leonard H. Perroots	1	May	1985	-	30	Sep	1985
Maj Gen Schuyler Bissell	1	Oct	1985	-	30	Apr	1988
Maj Gen C. Norman Wood	2	May	1988	-	31	Mar	1990
Maj Gen James R. Clapper	1	Apr	1990	-	2	Sep	1991
Maj Gen Richard O'Lear	3	Sep	1991	-	24	May	1993
Maj Gen Ervin J. Rokke	25	May	1993	-	25	Sep	1994
Maj Gen Kenneth A. Minihan	11	Oct	1994	-	31	Aug	1995
Maj Gen A. Bowen Ballard	1	Sep	1995	-	15	Dec	1995

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<sup>21</sup> Result of 1 July 1957 reorganization, which split DCS/Operations into DCS/Operations, DCS/Plans and Programs, and ACS/Intelligence.

Maj Gen John P. Casciano	16	Dec	1995	-	31	Dec	1996
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Director of Intelligence, Surveillance and Reconnaissance<sup>22</sup>

Maj Gen John P. Casciano	1	Jan	1997	-		Mar	1999
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Maj Gen Glen D. Shaffer		Mar	1999	-		Jul	2002
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Lt Gen Ronald F. Sams		Jul	2002	-		Mar	2006
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Maj Gen Kevin J. Kennedy (Acting)		Mar	2006	-		Jul	2006
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Deputy Chief of Staff for Intelligence, Surveillance and Reconnaissance

Lt Gen David A. Deptula		Jul	2006	-	1	Oct	2010
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Lt Gen Larry D. James	1	Oct	2010	-			
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<sup>22</sup> The ACS/Intelligence function was transferred under DCS/Air and Space Operations' directorate of Intelligence, Surveillance and Reconnaissance as part of the HQ Air Staff reorganization announced 1 January 1997.

## OPERATIONS, PLANS AND REQUIREMENTS (AF/A3/5)<sup>23</sup>

### Deputy Chief of Staff for Plans and Programs<sup>24</sup>

Lt Gen John K. Gerhart	1	Jul	1957	-	21	Jul	1962
Lt Gen David A. Burchinal	1	Aug	1962	-	31	Jan	1963

### Deputy Chief of Staff for Plans and Operations

Lt Gen David A. Burchinal	1	Feb	1963	-	23	Feb	1964
Lt Gen William H. Blanchard	24	Feb	1964	-	18	Feb	1965
Lt Gen Keith K. Compton	19	Feb	1965	-	31	Jan	1967
Lt Gen Glen W. Martin	1	Feb	1967	-	31	Jul	1969
Lt Gen Lucius D. Clay, Jr.	1	Aug	1969	-	31	Jan	1970
Lt Gen Russell E. Dougherty	1	Feb	1970	-	31	Mar	1971
Lt Gen George J. Eade	1	Apr	1971	-	17	Apr	1973
Lt Gen Joseph G. Wilson	18	Apr	1973	-	31	Oct	1973
Lt Gen Robert E. Huyser	1	Nov	1973	-	31	Aug	1975
Lt Gen John W. Pauly	1	Sep	1975	-	30	Jun	1976
Lt Gen Andrew B. Anderson, Jr.	1	Jul	1976	-	29	Jun	1978

### Deputy Chief of Staff for Operations, Plans and Readiness

Lt Gen Andrew B. Anderson, Jr.	30	Jun	1978	-	1	Apr	1979
Lt Gen Charles A. Gabriel	1	Apr	1979	-	31	Jul	1980
Lt Gen Jerome F. O'Malley	1	Aug	1980	-	13	Apr	1981

<sup>23</sup> This office was labeled AF/XO until reorganization in 2006 redesignated as AF/A3/5.

<sup>24</sup> Result of 1 July 1957 reorganization, which split DCS/Operations into DCS/Operations, DCS/Plans and Programs, and ACS Intelligence.



Deputy Chief of Staff for Plans and Operations

Lt Gen Jerome F. O'Malley	14	Apr	1981	-	31	May	1982
Lt Gen John T. Chain	1	Jun	1982	-	17	Jun	1984
Lt Gen David L. Nichols	30	Jun	1984	-	12	Sep	1985
Lt Gen Harley A. Hughes	13	Sep	1985	-	29	Feb	1988
Lt Gen Michael J. Dugan	1	Mar	1988	-	30	Apr	1989
Lt Gen Jimmie V. Adams	1	May	1989	-	8	Feb	1991
Lt Gen Michael A. Nelson	9	Feb	1991	-	22	May	1992
Lt Gen Buster C. Glosson	29	May	1992	-	30	Jun	1994
Lt Gen Joseph W. Ralston	25	Jul	1994	-	2	Jun	1995
Lt Gen Ralph E. Eberhart	5	Jun	1995	-	7	Jun	1996
Lt Gen John P. Jumper	11	Jun	1996	-	31	Dec	1996

Deputy Chief of Staff for Air and Space Operations

Lt Gen John P. Jumper	1	Jan	1997	-	17	Nov	1997
Lt Gen Patrick K. Gamble	24	Nov	1997	-		Jul	1998
Lt Gen Marvin R. Esmond	15	Jul	1998	-		May	2000
Lt Gen Glen W. Moorhead		May	2000	-		Oct	2000
Lt Gen Robert H. Foglesong		Aug	2000	-		Nov	2001
Lt Gen Charles F. Wald		Nov	2001	-		Dec	2002
Maj Gen John C. Koziol		Aug	2002	-		Oct	2003
Lt Gen Ronald E. Keys		Nov	2002	-		May	2005

Deputy Chief of Staff for Operations, Plans and Requirements

Maj Gen Richard Y. Newton, III (Acting)		Jun	2005	-		Sep	2005
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Lt Gen Carrol H. “Howie” Chandler	Oct	2005	-	Nov	2007
Lt Gen Daniel J. Darnell	Nov	2007	-	Jun	2009
Lt Gen Philip M. Breedlove	Aug	2009	- 3	Jan	2011
Lt Gen Herbert J. “Hawk” Carlisle	3	Jan	2011	-	Jul 2012
Lt Gen Burton M. Field	Jul	2012	-		

LOGISTICS, INSTALLATIONS AND MISSION SUPPORT (AF/A4/7)<sup>25</sup>

Deputy Chief of Staff for Materiel

Lt Gen Howard A. Craig	10 Oct 1947 - 15 Sep 1949
Maj Gen Kenneth B. Wolfe	16 Sep 1949 - 30 Jun 1951
Maj Gen Carl A. Brandt (Acting)	1 Jul 1951 - 15 Jul 1951
Lt Gen Orval R. Cook	28 Jul 1951 - 31 Mar 1954
Lt Gen Bryant L. Boatner	1 Apr 1954 - 27 Apr 1955
Lt Gen Clarence S. Irvine (Acting)	28 Apr 1955 - 9 May 1955
Lt Gen Clarence S. Irvine	10 May 1955 - 30 Apr 1959
Lt Gen Mark E. Bradley	30 Jun 1959 - 30 Jun 1961

Deputy Chief of Staff for Systems and Logistics

Lt Gen Mark E. Bradley	1 Jul 1961 - 30 Jun 1962
Lt Gen Thomas P. Gerrity	1 Jul 1962 - 31 Jul 1967
Lt Gen Robert G. Ruegg	1 Aug 1967 - 31 Jul 1969
Lt Gen Harry E. Goldsworthy	1 Aug 1969 - 31 Dec 1972
Lt Gen William W. Snavelly	1 Jan 1973 - 31 Aug 1975
Lt Gen Robert E. Hails	1 Sep 1975 - 30 Jun 1977
Lt Gen Thomas M. Ryan, Jr.	1 Oct 1977 - 29 Jun 1978

Deputy Chief of Staff for Logistics, Installations and Mission Support

Lt Gen John R. Kelly, Jr.	30 Jun 1978 - 30 Apr 1979
Lt Gen Billy M. Minter	1 May 1979 - 30 Jun 1982
Lt Gen Richard E. Merkling	1 Jul 1982 - 30 Jul 1983

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<sup>25</sup> This office was previously AF/IL until the 2006 reorganization redesignated it as AF/A4/7.

Lt Gen Leo Marquez	1	Aug	1983	-	31	Jul	1987
Lt Gen Charles C. McDonald	1	Aug	1987	-	1	Oct	1989
Lt Gen Henry Viccellio, Jr.	1	Oct	1989	-	4	Feb	1991
<u>Deputy Chief of Staff for Logistics</u> <sup>26</sup>							
Lt Gen Henry Viccellio, Jr.	5	Feb	1991	-	16	May	1991
Lt Gen Trevor A. Hammond	25	May	1991	-	28	May	1993
Lt Gen John M. Nowak	1	Jun	1993	-	12	Jun	1995
Lt Gen George T. Babbitt, Jr.	13	Jun	1995	-	25	Oct	1996
<u>Deputy Chief of Staff for Installations and Logistics</u> <sup>27</sup>							
Lt Gen William P. Hallin	28	Oct	1996	-		Nov	1998
Lt Gen John W. Handy		Nov	1998	-			<sup>28</sup>
Lt Gen Michael E. Zettler		Apr	2000	-	1	Jan	2004
<u>Deputy Chief of Staff for Logistics, Installations and Mission Support</u> <sup>29</sup>							
Lt Gen Donald J. Wetekam		Feb	2004	-		Jan	2007
Lt Gen Kevin J. Sullivan <sup>30</sup>	24	Jun	2007	-	31	Oct	2008
Lt Gen Loren M. Reno	16	Jan	2009	-		Dec	2011
Lt Gen Judith Fedder	5	Dec	2011	-			

<sup>26</sup> Re-designated DCS/Logistics due to HQ USAF reorganization 5 February 1991.

<sup>27</sup> Re-designated due to HQ USAF reorganization 1 January 1997.

<sup>28</sup> Lt. Gen John W. Handy served in this position until between 1 November 1998 and 1 August 1999; the exact date cannot be discerned from the organizational chart and is not available on his biography.

<sup>29</sup> Re-designated due to HQ USAF reorganization 1 January 2006.

<sup>30</sup> Lt Gen Kevin J. Sullivan retired in the rank of major general as a result of the letter of reprimand he received as discipline regarding the mistaken shipment in August 2006 of classified ballistic missile components to Taiwan.

## STRATEGIC PLANS AND PROGRAMS (AF/A8)<sup>31</sup>

### Deputy Chief of Staff for Operations<sup>32</sup>

Lt Gen William H. Tunner	1	Jul	1957	-	30	Jun	1958
Lt Gen Dean C. Strother	1	Jul	1958	-	31	Oct	1962
Lt Gen Gabriel P. Disosway	1	Nov	1962	-	31	Jan	1963

### Deputy Chief of Staff for Programs and Requirements

Lt Gen Gabriel P. Disosway	1	Feb	1963	-	31	Jul	1963
Lt Gen William H. Blanchard	14	Aug	1963	-	23	Feb	1964
Lt Gen Hewitt T. Wheless	24	Feb	1964	-	18	Feb	1965
Lt Gen Robert J. Friedman	19	Feb	1965	-	30	Jun	1965

### Deputy Chief of Staff for Programs and Resources

Lt Gen Robert J. Friedman	1	Jul	1965	-	31	Jul	1967
Lt Gen Jack J. Catton	1	Aug	1967	-	21	Jul	1968
Lt Gen Lucius D. Clay, Jr. (Acting)	22	Jul	1968	-	31	Jul	1968
Lt Gen Lucius D. Clay, Jr.	1	Aug	1968	-	31	Jul	1969
Lt Gen George S. Boylan, Jr.	1	Aug	1969	-	30	Jun	1974
Lt Gen James A. Hill	1	Jul	1974	-	31	May	1977
Lt Gen Abbott G. Greenleaf	1	Jun	1977	-	29	Jun	1978

### Deputy Chief of Staff for Programs and Analysis

Lt Gen Abbot G. Greenleaf	30	Jun	1978	-	31	Dec	1978
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<sup>31</sup> This office was re-designated AF/A8 as part of the 2006 reorganization.

<sup>32</sup> As a result of the 1 July 1957 reorganization, DCS/Operations split into DCS/Operations, DCS/Plans and Programs, and ACS/Intelligence.

Deputy Chief of Staff for Programs and Evaluation

Lt Gen Abbott G. Greenleaf 1 Jan 1979 - 30 Apr 1978

Lt Gen Charles C. Blanton 1 May 1980 - 30 Jun 1981

Deputy Chief of Staff for Programs and Resources

Lt Gen Charles C. Blanton 1 Jul 1981 - 31 Oct 1982

Lt Gen Larry D. Welch 1 Nov 1982 - 31 Jul 1984

Lt Gen Charles J. Cunningham, Jr. 1 Aug 1984 - 30 May 1985

Lt Gen Merrill A. McPeak 30 Jun 1985 - 21 Jun 1987

Lt Gen Michael J. Dugan 22 Jun 1987 - 29 Feb 1988

Lt Gen James P. McCarthy 31 Mar 1988 - 11 Sep 1989

Lt Gen Robert L. Rutherford 26 Oct 1989 - 1990

Deputy Chief of Staff for Productivity and Programs<sup>33</sup>

Lt Gen Robert L. Rutherford 1990 - 4 Feb 1991

Director of Programs and Evaluation<sup>34</sup>

Maj Gen Ralph E. Eberhart 28 Feb 1991 - Feb 1994

Brig Gen Charles R. Heflebower Jan 1994 - Feb 1995

Maj Gen John W. Handy 20 Mar 1995 - Jul 1997

Deputy Chief of Staff for Strategic Plans and Programs

Maj Gen John W. Handy (Acting) 1 Jan 1997 - 8 Mar 1997

Lt Gen Lawrence P. Farrell, Jr. 9 Mar 1997 - 1 Oct 1998

Lt Gen Duncan J. McNabb 8 Apr 2002 - Jul 2004

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<sup>33</sup> Disestablished under HQ USAF reorganization announced 5 February 1991. Some functions transferred to the new directorate Programs and Evaluation.

<sup>34</sup> Established under HQ USAF reorganization announced 5 February 1991.

Lt Gen Stephen G. Wood	Oct	2004	-	Oct	2006
Lt Gen Raymond E. Johns, Jr.	Oct	2006	- 15	Nov	2009
Lt Gen Christopher D. Miller	16 Nov	2009	-	Oct	2012
Lt Gen Michael R. Moeller	Oct	2012	-		

ANALYSES, ASSESSMENTS AND LESSONS LEARNED (AF/A9)<sup>35</sup>

Director for Studies & Analyses, Assessments and Lessons Learned

Dr. Jacqueline R. Henningsen

May 2006 -

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<sup>35</sup> This directorate was created during the A Staff reorganization of 2006. Previously, the position of Director, Air Force Studies and Analyses Agency aligned under the office of the Vice Chief of Staff.



STRATEGIC DETERRENCE AND NUCLEAR INTEGRATION (AF/A10)<sup>36</sup>

Assistant Chief of Staff for Strategic Deterrence and Nuclear Integration

Maj Gen C. Donald Alston	1	Nov	2008	-	Jun	2010
Maj Gen William A. Chambers		Jul	2010	-		

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<sup>36</sup> This directorate was created on 1 Nov 2008 to strengthen the focus on the nuclear enterprise.

## CHIEF OF CHAPLAINS (AF/HC)

### Chief of Chaplains<sup>37</sup>

Maj Gen Charles I. Carpenter	10	Oct	1947	-	20	Aug	1958
Maj Gen Terence P. Finnegan	21	Aug	1958	-	31	Aug	1962
Maj Gen Robert P. Taylor	1	Sep	1962	-	31	Jul	1966
Maj Gen Edwin R. Chess	1	Aug	1966	-	31	Jul	1970
Maj Gen Roy M. Terry	1	Aug	1970	-	31	Jul	1974
Maj Gen Henry J. Meade	1	Aug	1974	-	31	Jul	1978
Maj Gen Richard Carr	1	Aug	1978	-	31	Jul	1982
Maj Gen John A. Collins	1	Aug	1982	-	30	Nov	1985
Maj Gen Stuart E. Barstad	1	Dec	1985	-	30	Nov	1988
Maj Gen John McDonough	1	Dec	1988	-	1	Dec	1991
Maj Gen Donald J. Harlin	1	Dec	1991	-	31	Jul	1995

### Chief of the Chaplain Service<sup>38</sup>

Maj Gen Arthur S. Thomas	1	Aug	1995	-	31	Jul	1997
Maj Gen William J. Dendinger	1	Aug	1997	-		Apr	2001
Maj Gen Lorraine K. Potter		Apr	2001	-		Jun	2004
Maj Gen Charles C. Baldwin		Jun	2004	-		May	2008
Maj Gen Cecil Richardson	28	May	2008	-	2	Aug	2012
Maj Gen Howard Stendahl	2	Aug	2012	-			

<sup>37</sup> Until April 1963, the Chief of Chaplains was part of Personnel.

<sup>38</sup> Re-designated Chief of the Chaplain Service 19 August 1995.

AIR FORCE HISTORIAN (AF/HO)

Chief, Office of Air Force History

Maj Gen Richard A. Grussendorf	15 Jan 1969	- 11 Jul 1971
Maj Gen Robert N. Ginsburgh	12 Jul 1971	- 6 Apr 1972
Brig Gen Brian S. Gunderson	30 Jun 1972	- 30 Apr 1974
Brig Gen Earl G. Peck	1 May 1974	- 20 Jul 1975
Dr. Stanley L. Falk (Acting)	21 Jul 1975	- 30 Jun 1976
Maj Gen John W. Huston	1 Jul 1976	- 11 Jul 1981
Col John Schlight (Acting)	12 Jul 1981	- 23 Aug 1981
Dr. Richard H. Kohn	24 Aug 1981	- 18 Jan 1991
Col David A. Tretler (Acting)	19 Jan 1991	- 4 Feb 1991

The Air Force Historian <sup>39</sup>

Col David A. Tretler (Acting)	5 Feb 1991	- 4 Nov 1991
Dr. Richard P. Hallion	5 Nov 1991	- Nov 2002
Mr. William C. Heimdahl (Acting)	Nov 2002	- Sep 2003
Clarence R. Anderegg	15 Sep 2003	- 31 Dec 2012

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<sup>39</sup> Re-designated due to HQ USAF reorganization 5 Feb 1991.

JUDGE ADVOCATE GENERAL (AF/JA)<sup>40</sup>

Maj Gen Reginald C. Harmon	8 Sep 1948 - 30 Mar 1960
Maj Gen Albert M. Kuhfeld (Acting)	1 Apr 1960 - 20 Apr 1960
Maj Gen Albert M. Kuhfeld	21 Apr 1960 - 30 Sep 1964
Maj Gen Robert W. Manss	1 Oct 1964 - 30 Sep 1969
Maj Gen James S. Cheney	1 Oct 1969 - 30 Sep 1973
Maj Gen Harold R. Vague	1 Oct 1973 - 30 Sep 1977
Maj Gen Walter D. Reed	1 Oct 1977 - 31 Aug 1980
Maj Gen Thomas B. Bruton	1 Sep 1980 - 31 Aug 1985
Maj Gen Robert W. Norris	1 Sep 1985 - 30 Jun 1988
Maj Gen Keith E. Nelson	1 Jul 1988 - 1 May 1991
Maj Gen David C. Morehouse	2 May 1991 - 1 Aug 1993
Maj Gen Nolan Sklute	2 Aug 1993 - 11 Feb 1996
Maj Gen Bryan G. Hawley	12 Feb 1996 - 1 Mar 1999
Maj Gen William A. Moorman	1 Mar 1999 - 28 Feb 2002
Maj Gen Thomas A. Fiscus <sup>41</sup>	1 Mar 2002 - 22 Sep 2004
Maj Gen Jack L. Rives (Acting)	22 Sep 2004 - Feb 2006
Lt Gen Jack L. Rives	Feb 2006 - 5 Feb 2010
Lt Gen Richard C. Harding	5 Feb 2010 -

<sup>40</sup> This office was an element of Personnel until March 1950.

<sup>41</sup> General Fiscus was relieved of his duties as the Judge Advocate General on 22 September 2004 and subsequently received an Article 15 for Conduct Unbecoming of an Officer and retired at the grade of Colonel on 1 February 2005.

AIR FORCE RESERVE (AF/RE)

Reserve and National Guard Division (DCS/Operations)<sup>42</sup>

Maj Gen John P. McConnell	10 Oct 1947 - 4 May 1948
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Civilian Components (DCS/Operations)

Maj Gen John P. McConnell	5 May 1948 - 30 Nov 1948
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Special Assistant to Chief of Staff for Reserve Forces

Maj Gen Elwood R. Quesada	1 Dec 1948 - 15 Sep 1949
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Maj Gen Earl S. Hoag	16 Sep 1949 - 11 Aug 1951
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Maj Gen Robert L. Copsey (Acting)	12 Aug 1951 - 16 Mar 1952
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Maj Gen Robert L. Copsey	17 Mar 1952 - 25 Aug 1953
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Maj Gen William E. Hall	10 Sep 1953 - 8 Oct 1953
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Assistant Chief of Staff for Reserve Forces

Maj Gen William E. Hall	9 Oct 1953 - 30 Jun 1957
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Maj Gen Richard A. Grussendorf	26 Aug 1957 - 2 Aug 1959
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Maj Gen Robert E. L. Eaton	24 Aug 1959 - 31 Dec 1961
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Maj Gen Chester E. McCarty	1 Jan 1962 - 20 Jan 1963
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Maj Gen Curtis R. Low	18 Feb 1963 - 31 Jul 1966
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Maj Gen John H. Bell (Acting)	1 Aug 1966 - 31 Oct 1966
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Maj Gen Richard S. Abbey	1 Nov 1966 - 31 Dec 1967
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Chief of the Air Force Reserve

Maj Gen Tom E. Marchbanks, Jr.	16 Feb 1968 - 31 Jan 1971
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Maj Gen Homer I. Lewis	8 Apr 1971 - 6 Apr 1975
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<sup>42</sup> This office was an element of Operations from 1947 through 1948.

Maj Gen William Lyon	16 Apr 1975	-	16 Apr 1979
Maj Gen Richard Bodycombe	17 Apr 1979	-	31 Oct 1982
Maj Gen Sloan R. Gill	1 Nov 1982	-	31 Oct 1986
Maj Gen Roger P. Scheer	1 Nov 1986	-	31 Oct 1990
Maj Gen John J. Closner, III	1 Nov 1990	-	31 Oct 1994
Maj Gen Robert A. McIntosh	1 Nov 1994	-	8 Jun 1998
Maj Gen James E. Sherrard III	25 Sep 1998	-	Jun 2004
Lt Gen John A. Bradley	Jun 2004	-	Jun 2008
Lt Gen Charles E. Stenner, Jr.	24 Jun 2008	-	31 Jul 2012
Lt Gen James "JJ" Jackson	1 Aug 2012	-	

SAFETY (AF/SE)<sup>43</sup>

Chief of Safety

Brig Gen James L. Cole, Jr.	31	May	1991	-	31	Jul	1994
Brig Gen Orin L. Godsey	1	Aug	1994	-	31	May	1997
Maj Gen Francis C. Gideon, Jr.	1	Jun	1997	-		Jun	2000
Maj Gen Timothy A. Peppe		Jun	2000	-		Apr	2002
Maj Gen Kenneth W. Hess		Jun	2002	-		Jul	2004
Maj Gen Maurice L. McFann, Jr.		Jul	2004	-		Jul	2006
Maj Gen Stanley Gorenc		Jul	2006	-		Jun	2007
Maj Gen Wendell L. Griffin	4	Jun	2007	-	31	Dec	2008
Maj Gen Frederick F. Roggero	22	Dec	2008	-		Aug	2010
Maj Gen Gregory A. Feest		Aug	2010	-	15	Sep	2012
Maj Gen Margaret Woodward	15	Sep	2012	-			

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<sup>43</sup> Established as part of the HQ USAF reorganization 5 Feb 1991.

## SURGEON GENERAL (AF/SG)

### Air Surgeon<sup>44</sup>

Maj Gen Malcolm C. Grow	10 Oct 1947 - 30 Jun 1949
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### Surgeon General

Maj Gen Malcolm C. Grow	1 Jul 1949 - 30 Nov 1949
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Maj Gen Harry G. Armstrong	1 Dec 1949 - 1 Jul 1954
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Maj Gen Dan C. Ogle	15 Jul 1954 - 30 Nov 1958
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Maj Gen Oliver K. Niess	1 Dec 1958 - 30 Nov 1963
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Lt Gen Richard L. Bohannon	1 Dec 1963 - 30 Nov 1967
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Lt Gen Kenneth E. Pletcher	1 Dec 1967 - 30 Apr 1970
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Lt Gen Alonzo A. Towner	1 May 1970 - 31 Jul 1972
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Lt Gen Robert A. Patterson	1 Aug 1972 - 31 Jul 1975
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Lt Gen George E. Schafer	1 Aug 1975 - 31 Jul 1978
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Lt Gen Paul W. Myers	1 Aug 1978 - 31 Jul 1982
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Lt Gen Max B. Bralliar	1 Aug 1982 - 31 Jul 1985
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Lt Gen Murphy A. Chesney	1 Aug 1985 - 31 Jul 1988
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Lt Gen Monte B. Miller	1 Aug 1988 - 31 Jul 1991
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Lt Gen Alexander M. Sloan	1 Aug 1991 - 31 Jul 1994
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Lt Gen Edgar R. Anderson, Jr.	26 Sep 1994 - 15 Nov 1996
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Lt Gen Charles H. Roadman, II	15 Nov 1996 - 8 Oct 1999
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Maj Gen Michael K. Wyrick (Acting)	11 Oct 1999 - 30 Nov 1999
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Lt Gen Paul K. Carlton, Jr.	1 Dec 1999 - Oct 2002
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<sup>44</sup> This office was an element of Personnel until June 1949.



Lt Gen George Peach Taylor, Jr.	Oct	2002	-	Aug	2006
Lt Gen James G. Roudebush	1	Aug	2006	-	6 Aug 2009
Lt Gen Charles B. Green	7	Aug	2009	-	13 Jul 2012
Lt Gen Thomas W. Travis	13	Jul	2012	-	

CHIEF SCIENTIST (AF/ST)

Dr. Louis N. Ridenour, Jr.	11 Sep 1950 - 31 Aug 1951
Dr. David T. Griggs	1 Sep 1951 - 30 Jun 1952
Dr. Chalmers W. Sherwin	1 Feb 1954 - 31 Jan 1955
Dr. H. Guyford Stever	1 Feb 1955 - 31 Jul 1956
Prof. Courtland D. Perkins	1 Aug 1956 - 31 Aug 1957
Dr. George E. Valley, Jr.	1 Sep 1957 - 3 Oct 1958
Dr. Joseph V. Charyk	2 Jan 1959 - 8 Jun 1959
Dr. Alexander H. Flax	30 Sep 1959 - 15 Apr 1961
Dr. Leonard S. Sheingold	1 Jul 1961 - 30 Jun 1962
Dr. Launor F. Carter	1 Jul 1962 - 1 Jul 1963
Dr. Robert W. Buchheim	2 Jul 1963 - 2 Jul 1964
Dr. Winston R. Markey	17 Aug 1964 - 16 Aug 1965
Dr. Robert G. Loewy	20 Sep 1965 - 20 Sep 1966
Dr. Robert H. Cannon, Jr.	21 Sep 1966 - 21 Jun 1968
Dr. John C. Fisher	1 Aug 1968 - 1 Aug 1969
Mr. John J. Welch, Jr.	4 Aug 1969 - 11 Sep 1970
Dr. James W. Mar	14 Sep 1970 - 24 Feb 1972
Dr. Eugene E. Covert	25 Feb 1972 - 31 Jul 1973
Dr. Michael I. Yarymovych	1 Aug 1973 - 1 Apr 1975
Dr. F. Robert Naka	4 Jun 1975 - 1 Oct 1978
Dr. Harry L. Van Trees	1 Nov 1978 - 15 Apr 1979

Dr. Edwin B. Stear	1	Sep	1979	-	1	Oct	1982
Dr. Allen R. Stubberud	28	Feb	1983	-	28	Feb	1985
Dr. Harold W. Sorenson	30	Jun	1985	-	30	Jun	1988
Dr. Robert W. Selden	1	Jul	1988	-	1	Jun	1991
Dr. George R. Abrahamson	1	Jul	1991	-	24	Jun	1994
Dr. Edward A. Feigenbaum	1	Sep	1994	-	31	Aug	1997
Dr. Daniel E. Hastings	1	Sep	1997	-	31	Aug	1991
Dr. Louis S. Metzger	1	Sep	1999	-	31	Aug	2001
Dr. Alexander H. Levis	1	Sep	2001	-			2004
Dr. Mark J. Lewis	31	Aug	2004	-	31	Aug	2008
Dr. Werner J.A. Dahm	1	Oct	2008	-	1	Oct	2010
Dr. Mark T. Maybury	1	Oct	2010	-			

## TEST AND EVALUATION (AF/TE)<sup>45</sup>

### Director, Test and Evaluation

Lt Gen Howard W. Leaf, USAF (Ret.)	Oct	1991	-	31	Dec	1997
John T. Manclark	4	Jan	1998	-	29	Jul 2011
Ricky L. Peters	9	Feb	2012	-	Jan	2013
Randall G. Walden <sup>46</sup>	Jan	2013	-			

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<sup>45</sup> This Directorate was established in August 1991 as part of the HQ USAF reorganization announced 5 February 1991. Air Force T&E was created by combining existing test staffs of the Assistant Secretary of the Air Force - Acquisition (SAF/AQ) and Air Force Plans and Operations (AF/XO).

<sup>46</sup> Announced 17 Jan 2013; effective date not yet known.

AIR NATIONAL GUARD (NGB/CF)

Chief, Aviation Group

Col William A. R. Robertson, AAF	28	Nov	1945	-		1947
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Chief, Air Force Division

Col William A. R. Robertson, USAF			1947	-	1 Oct	1948
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Maj Gen George G. Finch, ANGUS	1	Oct	1948	-	25 Sep	1950
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Maj Gen Earl T. Ricks, ANGUS	13	Oct	1950	-	4 Jan	1954
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Maj Gen Winston P. Wilson, ANGUS (Acting) <sup>47</sup>	1	Jul	1953	-	26 Jan	1954
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Maj Gen Winston P. Wilson, ANGUS	26	Jan	1954	-	May	1959
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Assistant Chief for the National Guard Bureau, Air

Maj Gen Winston P. Wilson, ANGUS	May	1959	-	5 Aug	1962
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Maj Gen I. G. Brown, ANGUS	6	Aug	1962	-	15 Apr	1970
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Director of the Air National Guard

Maj Gen I. G. Brown, ANGUS	16	Apr	1970	-	19 Apr	1974
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Maj Gen John J. Pesch, ANGUS	20	Apr	1974	-	31 Jan	1977
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Maj Gen John T. Guice, ANGUS	1	Feb	1977	-	1 Apr	1981
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Maj Gen John B. Conaway, ANGUS	1	Apr	1981	-	31 Oct	1988
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Maj Gen Phillip G. Killey, ANGUS	1	Nov	1988	-	28 Jan	1994
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Maj Gen Donald W. Shepperd, ANGUS	28	Jan	1994	-	27 Jan	1998
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Maj Gen Paul A. Weaver, Jr., ANGUS	28	Jan	1998	-	Jan	2002
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Lt Gen Daniel James III		Jun	2002	-	May	2006
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Lt Gen Craig R. McKinley		May	2006	-	Nov	2008
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<sup>47</sup> These dates overlap because Gen Wilson served as acting Chief during the terminal illness of Gen Ricks.

Lt Gen Harry M. Wyatt, III

Feb 2009 -

FOREIGN POLICY ADVISER TO THE CHIEF OF STAFF (POLAD)

Emil Skodon	Aug	2000	-	Jun	2002
Pamela L. Frazier	Jul	2002	-	Jun	2006
Ambassador Marcelle M. Wahba	Jul	2006	-	May	2008
Donald M. Bishop	Jul	2008	-	Sep	2009
Vacant	Sep	2009	-	Nov	2009
Col John Shivnen (Acting)	Dec	2009	-	Feb	2010
Col David A. Simon (Acting)	Mar	2010	-	Dec	2010
Ambassador Eric G. John	Jan	2011	-		

## SCIENTIFIC ADVISORY BOARD (AF/SB)

### Chairman

Dr. Theodore von Karman		1946	-	Dec	1955
Dr. Mervin J. Kelly	Jan	1955	-	Nov	1956
Gen James H. Doolittle	Nov	1956	-	Dec	1958
Lt Gen Donald L. Putt		1959	-		1962
Dr. H. Guyford Stever	Jan	1962	-		1969
Dr. Courtland D. Perkins	May	1969	-		1973
Dr. Robert G. Loewy		1973	-		1977
Dr. Gerald P. Dinneen		1977	-		1978
Dr. Courtland D. Perkins		1978	-		1979
Dr. Raymond L. Bisplinghoff		1979	-	19 Jul	1982
Dr. Eugene E. Covert	20 Jul	1982	-	30 Jun	1986
Dr. Robert W. Lucky	1 Jul	1986	-	30 Sep	1989
Dr. Edwin B. Stear	1 Oct	1989	-	6 Nov	1990
Dr. Harold W. Sorenson		1990	-		1993
Dr. Gene H. McCall		1993	-		1996
Mrs. Natalie W. Crawford <sup>48</sup>		1996	-		1999
Dr. William F. Ballhaus		1996	-		1999
Dr. Robert Selden	1 Oct	2000	-	30 Sep	2002
Dr. Daniel Hastings	1 Oct	2002	-		2005
Ms. Heidi Shyi		2005	-		2008

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<sup>48</sup> Mrs. Crawford and Dr. Ballhaus were co-Chairs.



Dr. John Betz	2008	-	2011
Dr. Eliahu Niewood	2011	-	

Military Director<sup>49</sup>

Maj Gen Laurence C. Craigie	Apr	1948	-	Aug	1948
Brig Gen Donald L. Putt	Sep	1948	-	Dec	1951
Lt Gen Laurence C. Craigie	Jan	1952	-	Apr	1954
Lt Gen Donald L. Putt	Apr	1954	-	Jul	1958
Lt Gen Roscoe C. Wilson	9 Jul	1958	-	30 Nov	1961
Lt Gen James Ferguson	1 Dec	1962	-	31 Aug	1966
Lt Gen Joseph R. Holzapple	1 Sep	1967	-	31 Jan	1969
Lt Gen Marvin L. McNickle	1 Feb	1969	-	31 Jan	1970
Lt Gen Otto J. Glasser	1 Feb	1970	-	31 Jul	1973
Lt Gen William J. Evans	1 Aug	1973	-	31 Aug	1975
Lt Gen Alton D. Slay	1 Sep	1975	-	31 Mar	1978
Lt Gen Thomas P. Stafford	1 Apr	1978	-	31 Oct	1979
Lt Gen Kelly H. Burke	1 Nov	1979	-	31 Jul	1982
Lt Gen Lawrence A. Skantze	1 Aug	1982	-	5 Oct	1983
Lt Gen Robert D. Russ	6 Oct	1983	-	30 May	1985
Lt Gen Bernard P. Randolph <sup>50</sup>	31 May	1985	-	30 Jun	1987
Lt Gen George L. Monahan, Jr.	1 Jul	1987	-	31 Jan	1989

<sup>49</sup> AF Regulation 20-30, 23 Nov 62 (Revised) is as follows: Military Director to be DCS/Research and Development, HQ USAF and to report directly to CSAF on board matters.

<sup>50</sup> Beginning with Lt Gen Randolph, this position is held by the Military Deputy to the Assistant of the Air Force for Acquisition.

Lt Gen Ronald W. Yates	1	Feb	1989	-	31	Mar	1990
Lt Gen Thomas R. Ferguson, Jr.	1	Apr	1990	-	31	May	1990
Lt Gen John E. Jaquish	1	Jun	1990	-	1	Aug	1993
Lt Gen Richard E. Hawley	12	Nov	1993	-	31	Jul	1995
Lt Gen George K. Muellner	2	Aug	1995	-	3	Jul	1998
Lt Gen Gregory S. Martin	6	Jul	1998	-		Dec	1999
Lt Gen Stephen B. Plummer		Dec	1999	-		Mar	2003
Lt Gen John D. W. Corley		Mar	2003	-		Aug	2005
Lt Gen Donald J. Hoffman		Aug	2005	-		Nov	2008
Lt Gen Mark D. Shackelford		Nov	2008	-		Sep	2011
Lt Gen Janet C. Wolfenbarger		Sep	2011	-		Jun	2012
Lt Gen Charles R. Davis		Jun	2012	-			

## NATIONAL GUARD BUREAU (NGB/CC)

### Chief, National Guard Bureau

Maj Gen Butler B. Miltonberger	1	Feb	1946	-	1	Aug	1947
Maj Gen Kenneth F. Cramer	30	Sep	1947	-	5	Sep	1950
Maj Gen Raymond H. Fleming (Acting)	5	Sep	1950	-	13	Aug	1951
Maj Gen Raymond H. Fleming	14	Aug	1951	-	15	Feb	1953
Maj Gen Earl T. Ricks (Acting) * <sup>51</sup>	16	Feb	1958	-	21	Jun	1953
Maj Gen Edgar C. Erickson	22	Jun	1953	-	31	May	1959
Maj Gen Winston P. Wilson (Acting) *	1	Jun	1959	-	19	Jul	1959
Maj Gen Donald W. McGowen	20	Jul	1959	-	30	Aug	1963
Maj Gen Winston P. Wilson *	31	Aug	1963	-	31	Aug	1971
Maj Gen Francis S. Greenlief	1	Sep	1971	-	1	Jul	1974
Lt Gen LaVern E. Weber	1	Jul	1974	-			1982
Lt Gen Emmett H. Walker, Jr.	19	Aug	1982	-	18	Aug	1986
Lt Gen Herbert R. Temple, Jr.	19	Aug	1986	-	31	Jan	1990
Lt Gen John B. Conaway *	1	Feb	1990	-	1	Dec	1993
Maj Gen Phillip G. Killey (Acting) *	1	Dec	1993	-	28	Jan	1994
Maj Gen Raymond F. Rees (Acting)	28	Jan	1994	-	12	Jul	1994
Maj Gen John R. D'Arango (Acting)	12	Jul	1994	-	1	Oct	1994
Lt Gen Edward D. Baca	1	Oct	1994	-	31	Jul	1998
Lt Gen Russell C. Davis *	4	Aug	1998	-	3	Aug	2002
Maj Gen Raymond F. Rees (Acting)	4	Aug	2002	-	10	Apr	2003

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<sup>51</sup> \* Denotes Air National Guard, all others are Army.

Lt Gen H. Steven Blum	11 Apr 2003	-	Nov 2008
Gen Craig R. McKinley	Nov 2008	-	Sep 2012
Gen Frank J. Grass	Sep 2012	-	

## 11TH WING (11 WG/CC)

### Air Adjutant General

Col Hugh G. Culton	18 Sep 1947 - 25 Apr 1948
Col Lyman L. Judge	1 Jun 1948 - 27 Feb 1951
Col Kenneth E. Thiebaud (Acting)	28 Feb 1951 - 28 Feb 1952
Col Kenneth E. Thiebaud	29 Feb 1952 - 24 Oct 1954
Col Edward E. Toro	25 Oct 1954 - 31 Jan 1957
Col Charles M. McDermott (Acting)	2 Feb 1957 - 28 Feb 1957
Col James L. Tarr	1 Mar 1957 - 31 Aug 1957

### Director of Administrative Services

Col James L. Tarr	1 Sep 1957 - 30 Apr 1961
Col Robert J. Pugh	1 May 1961 - 31 May 1968
Col John F. Rash	1 May 1968 - 31 Dec 1968

### Director of Administration

Col John F. Rash	1 Jan 1969 - 30 Nov 1970
Col Dwight W. Covell	1 Dec 1970 - 30 Jun 1973
Col Jack R. Benson	1 Jul 1973 - 14 May 1975
Col James J. Shepard	15 May 1975 - Jul 1978

### Commander, 1947th Administrative Support Group<sup>52</sup>

Col James J. Shepard	Jul 1978 - 30 Nov 1978
Col Van L. Crawford	1 Jan 1979 - 2 Mar 1981

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<sup>52</sup> From July 1978 until March 1981 the Commander of the 1947th Administrative Support Group also served as the Director of Administration.

Commander, 1947th Administrative Support Group<sup>53</sup>

Col Kenneth V. Carey	3	Mar	1981	-	Sep	1983
Lt Col Raymond W. Ashley (Acting)		Sep	1983	-	30 Dec	1983
Col Raymond J. Baun	3	Jan	1984	-	30 Sep	1985

Commander, Air Force District of Washington<sup>54</sup>

Brig Gen Edward N. Giddings	1	Oct	1985	-	31 Oct	1988
Brig Gen Ralph R. Rohatsch	1	Nov	1988	-	1 Jul	1990
Brig Gen James L. Vick	2	Jul	1990	-	31 Jul	1992
Col Stevan Richards	1	Sep	1992	-	15 Jul	1994

Commander, 11th Support Wing<sup>55</sup>

Col Steven A. Roser	15	Jul	1994	-	28 Feb	1995
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Commander, 11th Wing<sup>56</sup>

Col Steven A. Roser	1	Mar	1995	-	27 Jun	1996
Col Peter U. Sutton	27	Jun	1996	-	16 Jan	1998
Col Duane W. Deal	16	Jan	1998	-	May	2000
Col James P. Hunt		May	2000	-	Nov	2001
Col William A. Chambers		Nov	2001	-	21 Jan	2004
Col Duane A. Jones	22	Jan	2004	-	14 Apr	2006
Col Merri B. Uckert (Acting)	14	Apr	2006	-	8 Jun	2006

<sup>53</sup> Effective 3 March 1981 the Commander of the 1947th Administrative Support Group no longer served as both the 1947th Commander and the Director of Administration. These functions split with the Director of Administration function reverting back to the Air Staff and eventually shifting to the Secretariat (for the complete history of the Director of Administration, see disestablished secretariat organizations).

<sup>54</sup> Effective 1 October 1985, the 1947th Administrative Support Group was incorporated into the Air Force District of Washington.

<sup>55</sup> The Air Force District of Washington was inactivated 15 July 1994 (later reactivated on 7 July 2005). Most of the functions transferred to the 11<sup>th</sup> Support Wing, which was activated 15 July 1994.

<sup>56</sup> Re-designated 1 Mar 1995.

Col Kurt F, Neubauer	9 Jun 2006 - 18 Jun 2008
Col Jon A. Roop <sup>57</sup>	18 Jun 2008 - 6 Oct 2009
Col Carl Gramlick (Acting)	7 Oct 2009 - 29 Nov 2009
Col Cedric George	30 Nov 2009 - 30 Sep 2010
Col Kenneth Rizer	1 Oct 2010 - 6 Jul 2012
Col William M. Knight	6 Jul 2012 -

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<sup>57</sup> Col Roop was removed from command by Maj Gen Ralph Jodice, Commander, Air Force District of Washington (AFDW).

## DISESTABLISHED SECRETARIAT OFFICES

### PREDECESSOR ORGANIZATIONS TO ASAF/ MANPOWER AND RESERVE AFFAIRS

Assistant Secretary, Manpower, Personnel Secretary (Manpower, Personnel (Manpower, Personnel and Reserve Forces)) <sup>58</sup>

David S. Smith	19 Oct 1954 - 31 Jan 1959
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Special Assistant, Manpower, Personnel Assistant for Manpower, Personnel for Manpower, Personnel and Reserve Forces <sup>59</sup>

Lewis S. Thompson	13 Mar 1959 - 31 Jan 1961
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Benjamin W. Fridge	19 Jun 1961 - 27 May 1965
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John A. Lang, Jr. (Acting)	28 May 1965 - 5 Jun 1966
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Deputy Under Secretary, Manpower Under Secretary <sup>60</sup>

Eugene T. Ferraro	6 Jun 1966 - 15 Mar 1968
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Assistant Secretary Manpower and Reserve Secretary (Manpower and Reserve (Manpower and Reserve Affairs)) <sup>61</sup>

J. William Doolittle	9 Apr 1968 - 29 Mar 1967
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Curtis W. Tarr	18 Jun 1969 - 5 Apr 1970
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James P. Goode (Acting)	6 Apr 1970 - 1 Oct 1970
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Richard J. Borda	2 Oct 1970 - 15 Jun 1973
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James P. Goode (Acting)	16 Jun 1973 - 4 Jun 1974
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David P. Taylor	5 Jun 1974 - 1 Jul 1976
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James P. Goode (Acting)	2 Jul 1976 - 11 Aug 1976
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<sup>58</sup> For predecessor organization, See Disestablished Offices, ASAF/ Management

<sup>59</sup> Re-designated 12 March 1959.

<sup>60</sup> Re-designated 6 June 1966.

<sup>61</sup> Re-designated 11 January 1968.



Nita Ashcraft	12 Aug 1976 - 15 Jan 1977
James P. Goode (Acting)	16 Jan 1977 - 20 Jul 1977
<u>Assistant Secretary, Manpower, Reserve Secretary (Manpower, Reserve (Manpower, Reserve Affairs and Installations))</u> <sup>62</sup>	
Antonia Handler Chayes	21 Jul 1977 - 18 May 1979
Joe F. Meis (Acting)	19 May 1979 - 10 Feb 1980
Joseph C. Zengerle, III	11 Feb 1980 - 20 Jan 1981
Joe F. Meis (Acting)	21 Jan 1981 - 4 Jun 1981
Tidal W. McCoy	5 Jun 1981 - 26 Mar 1987
<u>Assistant secretary Manpower and Reserve Affairs</u> <sup>63</sup>	
Richard E. Carver	27 Mar 1987 - 20 May 1988
Richard A. Harshman (Acting)	21 May 1988 - 13 Jun 1988
Karen L. Keesling (Acting)	14 Jun 1988 - 16 Oct 1988
Karen L. Keesling	17 Oct 1988 - 4 Dec 1989
<u>Assistant Secretary, Manpower, Reserve Affairs, Installations, and Environment</u> <sup>64</sup>	
Jerome G. Cooper	5 Dec 1989 - 19 Jan 1993
Judy Ann Miller (Acting)	20 Jan 1993 - 13 Apr 1994
Rodney A. Coleman	14 Apr 1994 - Aug 1998
Ruby B. DeMessme	Sep 1998 - Jan 2001
Mr. Kuhn (Acting) <sup>65</sup>	Jan 2001 - Aug 2001

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<sup>62</sup> Re-designated 27 May 1977.

<sup>63</sup> Re-designated 27 March 1987.

<sup>64</sup> Effective 5 December 1989, this office was re-designated ASAF/ Manpower, Reserve Affairs, Installations, and Logistics. The logistics function was subsequently transferred to Acquisition and the Assistant Secretary title was re-designated Manpower, Reserve Affairs, Installations, and Environment. See the following pages for history of predecessor organizations.

<sup>65</sup> This office was re-designated as Assistant Secretary Manpower, Reserve Affairs.

PREDECESSOR ORGANIZATIONS TO ASAF/ MANPOWER, RESERVE AFFAIRS,  
INSTALLATIONS

Assistant Secretary, Materiel Secretary<sup>66</sup>

Roswell L. Gilpatric	25 May 1951 - 18 Oct 1951
Edwin V. Huggins	1 Jan 1952 - 13 Feb 1953
Roger Lewis	3 Apr 1953 - 30 Sep 1955
Dudley C. Sharp	3 Oct 1955 - 31 Jan 1959
Philip B. Taylor	16 Apr 1959 - 10 Feb 1961
Joseph S. Imirie	16 Apr 1961 - 1 Oct 1963
Robert H. Charles	29 Nov 1963 - 27 Feb 1964

Assistant Secretary, Installations and Secretary (Installations and (Installations and Logistics))<sup>67</sup>

Robert H. Charles	28 Feb 1964 - 5 May 1969
Philip N. Whittaker	5 May 1969 - 30 Sep 1972
Lewis E. Turner (Acting)	1 Oct 1972 - 5 Aug 1973
Richard J. Keegan (Acting)	6 Aug 1973 - 9 Oct 1973
Frank A. Shrontz	10 Oct 1973 - 9 Feb 1976
J. Gordon Knapp	17 Mar 1976 - 29 Jan 1977

Special Assistant for Installations<sup>68</sup>

John M. Ferry	3 Jun 1953 - 31 Jan 1961
Alan I. McCone	13 Feb 1961 - 21 Feb 1964

<sup>66</sup> Re-designated 28 February 1954.

<sup>67</sup> Re-designated 27 May 1977.

<sup>68</sup> Re-designated 28 February 1964.

Director, Information Management and Administration of Information Management and Administration Information Management and Administration <sup>69</sup>

Col Nomand G. Lezy	27 Mar 1987 - 20 Jul 1987
Col William O. Nations	31 Jul 1987 - 5 Mar 1989

Director, Information Management <sup>70</sup>

Col William O. Nations	6 Mar 1989 - 17 Dec 1989
Vacant	18 Dec 1989 - 11 Feb 1990
Col Edward A. Pardini	12 Feb 1990 - 31 Aug 1994
Col Kevin Collins <sup>71</sup>	1 Sep 1994 - 29 Feb 1996

Assistant Secretary (Civil, Military, Secretary (Civil, Military, (Civil, Military, Diplomatic)) <sup>72</sup>

Cornelius V. Whitney	26 Sep 1947 - 11 Apr 1949
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Assistant Secretary (Civil Affairs) <sup>73</sup>

Harold C. Stuart	17 Oct 1949 - 25 May 1951
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Assistant Secretary (Management) <sup>74</sup>

Eugene M. Zuckert	26 Sep 1947 - 2 Jul 1952
James T. Hill	5 Jul 1952 - 20 Jan 1953
H. Lee White	16 Feb 1953 - 2 Jul 1954

<sup>69</sup> Effective 27 March 1987, the function of the Director of Administration was transferred from the Air Force District of Washington (See disestablished Air Staff offices) to the Secretariat under the Administrative Assistant, and re-designated Director of Information Management and Administration. This move was a result of the Goldwater-Nichols Defense Reorganization Act.

<sup>70</sup> Re-designated 6 March 1989.

<sup>71</sup> Disestablished 29 February 1996.

<sup>72</sup> Office re-designated as Assistant Secretary (Civil Affairs), 17 October 1949.

<sup>73</sup> Function split between Assistant Secretary (Management) and Assistant secretary (Materiel), 25 May 1951.

<sup>74</sup> Re-designated Office of Assistant Secretary (Financial Management) and Assistant Secretary (Manpower, Personnel and Reserve Forces), 1 August 1954.

Assistant Secretary (Readiness Support)<sup>75</sup>

Tidal W. McCoy 27 Mar 1987 - 9 Sep 1988

Eric M. Thorson (Acting) 10 Sep 1988 - 6 Oct 1989

Special Assistant for Public Affairs<sup>76</sup>

Edward R. Trapnell 21 Mar 1961 - 21 Sep 1964

Special Assistant for Public and Legislative Affairs<sup>77</sup>

Ralph R. Harding 15 Mar 1965 - 18 Mar 1966

Deputy Under Secretary (Systems Review)

Harry Davis 18 Mar 1969 - 15 Feb 1973

Manned Orbiting Laboratory (MOL) Program Office

Maj Gen Harry L. Evans 6 Jun 1966 - 10 Jun 1969

Comptroller of the Air Force<sup>78</sup>

Lt Gen Claudius E. Watts, III 27 Mar 1987 - 14 Aug 1989

Director of Space Systems

Brig Gen Richard D. Curtin 31 Aug 1960 - 31 Jun 1962

Brig Gen John L. Martin 1 Jul 1962 - 3 Aug 1964

Maj Gen James T. Stewart 24 Aug 1964 - 1 Feb 1967

Brig Gen Russell A. Berg 1 Feb 1967 - 19 Jun 1969

Brig Gen Lew Allen 20 Jun 1969 - 19 Aug 1970

Col Edwin F. Sweeney 20 Aug 1970 - 21 Jul 1971

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<sup>75</sup> Established 27 March 1987 under Goldwater-Nichols. Disestablished 4 October 1989. Duties of Installations (RI), Logistics (RL), and Environment, Safety and Occupational Health (RQ) temporarily transferred to Under Secretary.

<sup>76</sup> Office re-designated as Special Assistant for Public and Legislative Affairs, 15 March 1965.

<sup>77</sup> Space and position disestablished 2 January 1969; FY 1969 manning cut.

<sup>78</sup> For predecessors, see Disestablished Air Staff Offices, Comptroller.

Brig Gen David D. Bradburn	20 Mar 1971	- 22 Jan 1973
Brig Gen John E. Kulpa, Jr.	8 Jan 1973	- 1 Oct 1974
Col Harold P. Wheeler, Jr.	1 Oct 1974	- 6 May 1976
Brig Gen William L. Shields, Jr.	17 Mar 1976	- 10 Jul 1978
Jimmie D. Hill	12 Jun 1978	- 9 Apr 1982
Brig Gen Donald L. Cromer	11 Apr 1982	- 30 Apr 1984
Col Paul F. Foley	1 May 1984	- 28 Feb 1985
Brig Gen Tomas S. Moorman, Jr.	10 Mar 1985	- 18 Oct 1987
Brig Gen Donald G. Hard	5 Nov 1987	- 3 Feb 1989
Brig Gen Donald R. Walker	3 Feb 1989	- Nov 1992
Vacant	Nov 1992	- Mar 1993
Brig Gen Thomas J. Scanlan	Mar 1993	- Jul 1995
Brig Gen Robert F. Larned	Sep 1995	- Aug 1996
Brig Gen Howard J. Mitchell	Jul 1995	- Aug 1998
Maj Gen Robert S. Dickman <sup>79</sup>	Dec 1998	- Feb 2000

#### PRINCIPAL DEPUTY ASSISTANT FOR SPACE<sup>80</sup>

##### Deputy Under Secretary, Space Systems

F. Robert Naka <sup>81</sup>	1 Aug 1969	- 31 Aug 1972
Charles W. Cook <sup>82</sup>	15 Aug 1974	- 31 Oct 1979
Donald L. Haas	10 Dec 1979	- 9 Apr 1982

<sup>79</sup> This office was discontinued after Maj. Gen Robert S. Dickman.

<sup>80</sup> This position is subordinate to the Deputy Under Secretary for Space Programs.

<sup>81</sup> Position Disestablished.

<sup>82</sup> Position Disestablished.

Jimmie D. Hill 10 Apr 1982 - 26 Feb 1996

Principal Deputy Assistant for Space (SAF/SD)<sup>83</sup>

Keith R. Hall 27 Feb 1996 - 28 Mar 1997

David A. Kier<sup>84</sup> 31 May 1997 - 9 Aug 2001

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<sup>83</sup> Re-designated Principal Deputy Assistant for Space on 1 October 1989 and incorporated into ASAF/Space.

<sup>84</sup> This office was disestablished after Mr. Kier left office.

## DISESTABLISHED AIR STAFF OFFICES

### Director of Administration<sup>85</sup>

Col Van L. Crawford	3	Mar	1981	-	30	Sep	1981
Col James L. Wyatt, Jr.	1	Oct	1981	-	31	May	1983
Col James H. Delaney	1	Jun	1983	-	31	Oct	1985
Col Normand G. Lezy <sup>86</sup>	1	Nov	1985	-	26	Jul	1987

### Assistant Chief of Staff, Air Defense Systems

Maj Gen Howell M. Estes	15	Aug	1957	-	16	Jun	1958
Brig Gen Joseph R. Holzapple	21	Aug	1958	-	20	Apr	1959

### Assistant Chief of Staff, Guided Missiles<sup>87</sup>

Maj Gen Samuel R. Brentnall	7	Apr	1954	-	30	Sep	1956
Maj Gen Charles M. McCorkle	10	Oct	1956	-	13	Jul	1959

### Assistant Chief of Staff for Installations<sup>88</sup>

Maj Gen Lee B. Washbourne	20	Mar	1954	-	30	Jun	1957
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<sup>85</sup> Effective 3 March 1981, AF/CVA approved return to the Air Staff. The 1947<sup>th</sup> Administrative Support Group continued as a separate element until 1 October 1985 when it was incorporated into the Air Force District of Washington.

<sup>86</sup> Effective 27 March 1987 re-designated Director, Information Management and Administration, and transferred to the Secretariat under the Administrative Assistant (see Disestablished Secretariat Offices)

<sup>87</sup> originally an element of DCS/Operations, this office was elevated to Assistant Chief of Staff in 1954 and disbanded in 1959. On 31 August 1960 the SecAF drew management of missile and space systems into his own office, exempting such programs from Air Force management. The Office of Missile and Satellite Systems replaced the ACS/Guided Missiles. SAF Order 116.1 (see Dir/Space Systems OSAF).

<sup>88</sup> This was a special staff office formed to deal with a particular topic (expanding air bases). Installations was elevated from a directorate in DCS/Operations in 1954 and returned to directorate status in 1957. This function was reactivated as part of the HQ USAF reorganization announced in 1 Jan 1997.

### Chief of Operations Analysis<sup>89</sup>

Mr. Carroll L. Zimmerman	Apr	1959	-	May	1962
Dr. Max S. Oldham (Acting)	May	1962	-	Feb	1963
Mr. Paul A. Hower	Mar	1963	-	Mar	1967
Mr. Ross S. Thackeray	Apr	1967	-	Apr	1971

### Director of Public Relations<sup>90</sup>

Brig Gen Sory Smith	10	May	1950	-	7	Feb	1952
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### Comptroller

Lt Gen Edwin W. Rawlings	30	Dec	1947	-	5	Sep	1949
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### Deputy Chief of Staff, Comptroller

Lt Gen Edwin W. Rawlings	6	Sep	1949	-	27	Jul	1951
Lt Gen Charles B. Stone III	28	Jul	1951	-	14	Dec	1955
Lt Gen Manuel J. Asensio	15	Dec	1955	-	30	Jun	1957

### Comptroller of the Air Force

Lt Gen Manuel J. Asensio	1	Jul	1957	-	31	Jan	1960
Lt Gen William D. Eckert	1	Feb	1960	-	31	Mar	1961
Lt Gen Frank A Bogart (Acting)	1	Apr	1961	-	18	Apr	1961
Lt Gen Frank A. Bogart	19	Apr	1961	-	31	Oct	1964
Lt Gen Jack G. Merrell	1	Nov	1964	-	31	Jul	1967
Lt Gen Theodore R. Milton	1	Aug	1967	-	16	Mar	1969

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<sup>89</sup> This office was established in 1949 as Operations Analysis Group, DCS/Operations. From July 1949 to 1951 it was designated Assistant for Operations Analysis, and later became a division under the Directorate of Operations, DCS/Operations. In 1954, it was once again renamed Assistant for Operations Analysis, and finally transferred to the Special Staff in early 1959.

<sup>90</sup> When the Department of the Air Force was established, Public Relations was placed in the Secretariat. It was transferred to the Air Staff for less than two years then reassigned to the Secretariat.



Lt Gen Duward L. Crow	17	Mar	1969	-	30	Sep	1973
Lt Gen Joseph R. DeLuca	1	Oct	1973	-	31	Aug	1975
Lt Gen Charles E. Buckingham	1	Sep	1975	-	30	Jun	1978
Lt Gen Hans H. Driessnack	22	Aug	1978	-	30	Jun	1981
Lt Gen George M. Browning, Jr.	1	Jul	1981	-	31	Aug	1984
Lt Gen Casper T. Spangrud	1	Sep	1984	-	5	Nov	1986
Lt Gen Claudius E. Watts, III <sup>91</sup>	6	Nov	1986	-	14	Aug	1989

Deputy Chief of Staff, Development

Maj Gen Gordon P. Saville	23	Jan	1950	-	31	May	1951
Maj Gen Donald L. Putt (Acting)	1	Jul	1951	-	13	Nov	1951
Lt Gen Laurence C. Craigie	14	Nov	1951	-	11	Apr	1954
Lt Gen Donald L. Putt	15	Apr	1954	-	30	Jun	1958
Lt Gen Roscoe C. Wilson	1	Jul	1958	-	30	Jun	1961

Deputy chief of Staff, Research and Technology

Lt Gen Roscoe C. Wilson	1	Jul	1961	-	30	Nov	1961
Lt Gen James Ferguson	1	Dec	1961	-	31	Jan	1963

Deputy Chief of Staff, Research and Development

Lt Gen James Ferguson	1	Feb	1963	-	31	Aug	1966
Lt Gen Joseph R. Hozapple	1	Sep	1966	-	31	Jan	1969
Lt Gen Marvin L. McNickle	1	Feb	1969	-	31	Jan	1970
Lt Gen Otto J. Glasser	1	Feb	1970	-	31	Jul	1973
Lt Gen William J. Evans	1	Aug	1973	-	31	Aug	1975

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<sup>91</sup> Effective 27 March 1987, the Comptroller function was transferred to the Secretariat. Upon the departure of Lt Gen Watts, the Comptroller came under the newly re-established Assistant Secretary for Financial Management as a civilian position. The military position was re-designated Principle Deputy.

Lt Gen Alton D. Slay	1	Sep	1975	-	31	Mar	1978
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Lt Gen Thomas P. Stafford	1	Apr	1978	-	29	Jun	1978
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Deputy Chief of Staff for Research, Development and Acquisition

Lt Gen Thomas P. Stafford	30	Jun	1978	-	31	Oct	1979
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Lt Gen Kelly H. Burke	1	Nov	1979	-	31	Jul	1982
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Lt Gen Lawrence A. Skantze	1	Aug	1982	-	5	Oct	1983
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Lt Gen Robert D. Russ	6	Oct	1983	-	30	May	1985
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Lt Gen Bernard P. Randolph <sup>92</sup>	31	May	1985	-	26	Mar	1987
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The Inspector General<sup>93</sup>

Maj Gen Hugh J. Knerr	2	Jan	1948	-	15	Sep	1949
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Lt Gen Howard A. Craig	16	Sep	1949	-	30	Jul	1952
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Lt Gen Bryant L. Boatner	31	Jul	1952	-	31	Mar	1954
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Lt Gen Truman H. Landon	1	Apr	1954	-	20	Jun	1956
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Lt Gen Elmer J. Rogers, Jr.	21	Jun	1956	-	11	Dec	1959
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Maj Gen Richard J. O'Keefe (Acting)	10	Dec	1959	-	31	Jan	1960
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Lt Gen Joseph F. Carroll	1	Feb	1960	-	30	Sep	1961
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Lt Gen William H. Blanchard	1	Oct	1961	-	31	Jul	1963
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Lt Gen John D. Ryan	1	Aug	1963	-	31	Jul	1964
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Lt Gen Keith K. Compton	1	Aug	1964	-	18	Feb	1965
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Lt Gen William K. Martin	19	Feb	1965	-	31	Aug	1965
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<sup>92</sup> Effective 27 March 1987, the DCS/RD function was transferred to the Secretariat under the Assistant Secretary of Acquisition.

<sup>93</sup> The Air Inspector was re-designated The Inspector General on 2 January 1948.

Lt Gen Glen W. Martin	1	Sep	1965	-	31	Jan	1967
Lt Gen Theodore R. Milton	17	Feb	1965	-	31	Jul	1967
Lt Gen Joseph H. Moore	1	Aug	1967	-	28	Feb	1969
Lt Gen Selmon W. Wells	4	Mar	1969	-	31	Aug	1971
Lt Gen Louis L. Wilson, Jr.	1	Sep	1971	-	30	Sep	1973
Lt Gen Gerald W. Johnson	1	Oct	1973	-	31	Aug	1974
Lt Gen Donald G. Nunn	1	Sep	1974	-	31	Aug	1976
Lt Gen John P. Flynn	1	Sep	1974	-	31	Aug	1978
Lt Gen Howard M. Lane	1	Sep	1978	-	31	May	1980
Lt Gen Howard W. Leaf	1	Jun	1980	-	30	Jun	1983
Lt Gen Robert W. Bazley	1	Jul	1983	-	24	Sep	1984
Lt Gen Monroe W. Hatch	25	Sep	1984	-	17	Jul	1985
Lt Gen Robert D. Springer <sup>94</sup>	15	Aug	1985	-	27	Mar	1987

#### DIRECTOR OF MANPOWER AND ORGANIZATION

##### **Organization: Manpower Group**

##### **Parent: (Chief of Staff) Group**

Maj Gen Eugene L. Eubank	1	Nov	1948	-	24	Oct	1949
Brig Gen Aubry L. Moore	25	Oct	1949	-	29	Nov	1949

##### **Director of Manpower and Organization (DCS/Operations)**

Maj Gen Edmund C. Lynch	30	Nov	1949	-	7	Oct	1951
Maj Gen Roger J. Browne	8	Oct	1951	-	30	Jun	1953
Maj Gen Kenneth B. Hobson	1	Jul	1953	-		Jun	1956

<sup>94</sup> Effective 27 March 1987, the Inspector General function was transferred to the Secretariat.

Maj Gen Thomas C. Musgrave, Jr.	Jul	1956	-	4	Jun	1958
Maj Gen Harold R. Maddux	5	Jun	1958	-	25	Aug 1959
Maj Gen Thomas J. Gent, Jr.	26	Aug	1959	-	30	Jul 1961
Maj Gen Benjamin O. Davis, Jr.	31	Jul	1961	-		Jun 1963

Director of Manpower and Organization (DCS/Programs and Requirements)

Maj Gen Benjamin O. Davis, Jr.	Jun	1963	-	18	Feb	1965
Col Thompson (Acting)	19	Feb	1965	-		Jun 1965

Director of Manpower and Organization (DCS/Programs and Resources)

Col Thompson (Acting)	Jun	1965	-	4	Jul	1965
Maj Gen Bertram C. Harrison	5	Jul	1965	-	30	Apr 1968
Maj Gen William B. Campbell	1	May	1968	-	12	Jul 1968
Maj Gen William W. Berg	1	Aug	1968	-	29	Mar 1972
Maj Gen John R. Kern	30	Mar	1972	-	30	Jun 1974
Maj Gen Jack I. Posner	1	Jul	1974	-	1	Dec 1977
Maj Gen Stewart H. Sherman, Jr.	2	Dec	1977	-		Jun 1978

Director of Manpower and Organization (DCS/Personnel)

Maj Gen Stewart H. Sherman, Jr.	Jun	1978	-	19	Aug	1980
Maj Gen Mele Vojvodich, Jr.	20	Aug	1980	-	1	Mar 1981
Maj Gen Keith D. McCartney	2	Mar	1981	-	28	Feb 1982
Maj Gen Larry N. Tibbets	1	Mar	1983	-	30	Sep 1984
Brig Gen Monty D. Montgomery	1	Oct	1984	-		Oct 1985

Director of Manpower and Organization (DCS/Programs and Resources)

Brig Gen Monty D. Montgomery	Oct	1985	-	31	Mar	1986
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Maj Gen Robert Rutherford	1	Apr	1986	-	14	Mar	1987
Maj Gen John E. Jackson, Jr.	15	Mar	1987	-	25	Jun	1988
Maj Gen Paul E. Landers	27	Jun	1988	-	30	Jun	1990
Brig Gen Henry M. Hobgood		Oct	1990	-		Sep	1990
<u>Director of Productivity (DCS/Productivity and Programs)</u> <sup>95</sup>							
Brig Gen Henry M. Hobgood		Oct	1990	-	1	Mar	1991
<u>Director of Manpower and Organization (Chief of Staff)</u>							
Maj Gen Eugene H. Fischer	4	Mar	1991	-	2	Aug	1991
Maj Gen James M. Hurley	7	Aug	1991	-	2	Jun	1992
Maj Gen Glenn A. Profitt, II	3	Jun	1992	-	22	Apr	1993
<u>Director of Programs and Evaluation (Chief of Staff)</u> <sup>96</sup>							
Maj Gen Ralph E. Eberhart	23	Apr	1993	-		Feb	1994
Brig Gen Charles R. Heflebower		Feb	1994	-		Feb	1995
Maj Gen John W. Handy	20	Mar	1995	-	31	Dec	1996
<u>Director of Manpower and Organization (DCS/Plans and Programs)</u>							
Col Robert E. Corsi, Jr. (Acting)	1	Jan	1997	-	9	Apr	1997
Brig Gen Larry W. Northington	10	Apr	1997	-		Jul	1998
Brig Gen Richard B. Bundy		Aug	1998	-		June	1999
Maj Gen Michael C. McMahan		Jun	1999	-		Jul	2000
Maj Gen Joseph P. Stein <sup>97</sup>		Dec	2000	-		Jul	2002

<sup>95</sup> Included all Manpower and Organizational Divisions except Manpower Programming and Manpower Resources, which became part of the Directorate of Programs and Evaluation.

<sup>96</sup> Included all Manpower and Organizational Divisions.

<sup>97</sup> This office was disestablished at this point.

## CHIEF OF STAFF, STUDIES AND ANALYSIS

### Director of Studies and Analysis (DCS/Plans and Operations)<sup>98</sup>

Maj Gen Howard A. Davis	12	Jul	1967	-	31	Jan	1967
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### Assistant Chief of Staff, Studies and Analysis

Maj Gen Howard A. Davis	1	Feb	1967	-	31	Jul	1968
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Maj Gen Glenn A. Kent	1	Aug	1968	-	31	Jan	1972
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Maj Gen Robert P. Lukeman	1	Feb	1972	-	31	Aug	1975
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Maj Gen Jasper A Welch, Jr.	1	Sep	1975	-	30	Jun	1978
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### Director of Concepts and Analysis, DCS/Programs and Analysis<sup>99</sup>

Maj Gen Jasper A. Welch, Jr.	1	Jul	1978	-	31	Dec	1978
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### Assistant Chief of Staff, Studies and Analysis<sup>100</sup>

Maj Gen Jasper A. Welch, Jr.	1	Jan	1979	-	6	Nov	1979
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Maj Gen Robert A. Rosenberg	15	Mar	1980	-	31	Aug	1983
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Brig Gen Wilfred Goodson	15	Sep	1983	-	1	Nov	1985
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Brig Gen Richard E. Carr	15	Nov	1985	-	11	Jun	1988
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Maj Gen Robert M. Alexander	12	Jun	1988	-	4	Sep	1989
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Maj Gen George B. Harrison	11	Sep	1989	-	5	Feb	1991
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<sup>98</sup> Studies and Analysis was a Directorate under DCS/Plans and Operations from 1965 to 1967.

<sup>99</sup> Studies and Analysis was renamed, and became a Directorate under DCS Programs and Analysis in 1978.

<sup>100</sup> This function no longer directly reported to the CSAF after the HQ reorganization announced 5 February 1991.

## DIRECTOR OF SECURITY FORCES (A7S)<sup>101</sup>

### Chief of Security Police<sup>102</sup>

Brig Gen Frank K. Martin	5	Feb	1991	-	1	Feb	1992
Brig Gen Stephen C. Mannell		Mar	1992	-	1	Feb	1996
Brig Gen Richard A. Coleman	4	Mar	1996	-		Jan	1997

### Director of Security Forces<sup>103</sup>

Brig Gen Richard A. Coleman <sup>104</sup>		Jan	1997	-		Dec	2001
Brig Gen James M. Shamess		Dec	2001	-			

## HOMELAND SECURITY (AF/XOH)

Maj Gen Jeffrey Kohler	2	Jan	2002	-	24	Jan	2002
Maj Gen Jeffrey Musseldt	24	Jan	2002	-	27	Mar	2002
Brig Gen David Clary	28	Mar	2002	-		May	2004

## THE CIVIL ENGINEER<sup>105</sup>

Maj Gen Joseph A. Ahearn	1	Mar	1989	-	31	Jan	1992
Mr. Gary S. Flora	1	Feb	1992	-	27	Oct	1992
Maj Gen James E. McCarthy	28	Oct	1992	-	21	Jul	1995
Maj Gen Eugene A. Lupia	22	Jul	1995	-	1	Jan	1997

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<sup>101</sup> Office re-designated A7S 1 January 2006.

<sup>102</sup> Established under HQ USAF reorganization announced 5 February 1991.

<sup>103</sup> Renamed Director of Security Forces as part of the HQ USAF reorganization announced 1 January 1997.

<sup>104</sup> This position fell under Air and Space Operations starting in November 1998.

<sup>105</sup> As part of the HQ USAF reorganization announced 5 February 1991, DSC/Logistics and Engineering split, and the Engineering function was established as its own Directorate. This Directorate was transferred under DCS/Installations and Logistics as part of the HQ USAF reorganization announced 1 January 1997.

## DIRECTOR, SERVICES

### Director, Morale, Welfare, and Recreation<sup>106</sup>

Brig Gen Normand G. Lezy 15 Feb 1991 - 31 Dec 1991

### Director, Morale, Welfare, Recreation and Services<sup>107</sup>

Brig Gen Normand G. Lezy 1 Jan 1992 - 31 Dec 1993

### Director, Services<sup>108</sup>

Brig Gen Normand G. Lezy 1 Jan 1994 - 30 Jun 1994

Col Stevan B. Richards 1 Aug 1994 - 14 Jul 1995

Brig Gen Patrick O. Adams 17 Jul 1995 - 31 Dec 1996

### Director, Services, DCS/Installations and Logistics<sup>109</sup>

Mr. Arthur J. Myers 1 Jan 1997 -

## DIRECTOR OF COMMUNICATIONS AND INFORMATION<sup>110</sup>

### Assistant Chief of Staff for Communications and Computer Resources

Maj Gen Robert L. Edge 12 Sep 1975 - 31 Aug 1977

Brig Gen Robert T. Herres 1 Sep 1977 - 29 Jun 1978

### Director of Command, Control and Communications, DCS/Operations, Command, Control and Communications, DCS/Operations, Command, Control and Communications, DCS/Operations, Plans and Readiness<sup>111</sup>

Maj Gen Robert T. Herres 30 Jun 1978 - 21 Jun 1979

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<sup>106</sup> Established under HQ USAF reorganization announced 5 February 1991.

<sup>107</sup> Re-designated 1 January 1992.

<sup>108</sup> Re-designated 1 January 1994.

<sup>109</sup> Moved under DCS/Installations and Logistics as part of the HQ USAF reorganization announced 1 Jan 1997.

<sup>110</sup> Before 1975 this office was a Directorate (Command, Control and Communications) falling under DCS/Programs and Resources.

<sup>111</sup> Between 1978 and 1983 it became a Directorate again under both DCS/Operations, Plans and Readiness and DCS/Plans and Operations.



Maj Gen William G. MacLaren 19 Jun 1979 - 31 Aug 1979

Director of Command, Control and Telecommunications, DCS/Operations, Plans and Readiness, Command, Control and Telecommunications, DCS/Operations, Plans and Readiness, Command, Control and Telecommunications, DCS/Operations, Plans and Readiness

Maj Gen William G. MacLaren 1 Sep 1979 - 13 Apr 1981

Director of Command, Control and Telecommunications, DCS/Plans Command, Control and Telecommunications, DCS/Plans and Operations

Maj Gen William G. MacLaren 14 Apr 1981 - 14 Jun 1981

Maj Gen Gerald L. Prather 15 Jun 1981 - 31 May 1983

Assistant Chief of Staff for Information Systems

Maj Gen Gerald L. Prather 1 Jun 1983 - 31 May 1984

Maj Gen John T. Stihl 1 Jun 1984 - 28 Feb 1986

Assistant Chief of Staff for Systems for Command, Control, Communications and Computers

Maj Gen John T. Stihl 1 Mar 1986 - 31 Aug 1986

Maj Gen Robert H. Ludwig 1 Sep 1986 - 11 May 1989

Brig Gen Albert J. Edmonds 11 May 1989 - 1 Nov 1990

Deputy Chief of Staff for Command, Control, Communications and Computers<sup>112</sup>

Lt Gen Robert H. Ludwig 12 Nov 1990 - 28 May 1992

Lt Gen Carl G. O'Berry 28 May 1992 - 25 Jul 1995

Lt Gen John S. Fairfield 25 Jul 1995 - 31 Dec 1996

Director of Communications and Information<sup>113</sup>

Lt Gen William J. Donahue 1 Jan 1997 - 1 Apr 1997

<sup>112</sup> ACS/Systems for Command, Control, Communications and Computers was re-designated DCS/Command, Control, Communications and Computers on 12 November 1990.

<sup>113</sup> As a result of the HQ USAF reorganization announced 1 January 1997, DCS/Command, Control, Communications and Computers was re-designated Directorate, Communications and Information.

Commander, HQ Air Force Communications and Information Center <sup>114</sup>

Lt Gen William J. Donahue 1 Apr 1997 - Oct 2000

Lt Gen John L. Woodward, Jr. Oct 2000 - 2001

Air Force Chief Information Officer <sup>115</sup>

Mr. John M. Gilligan <sup>116</sup> 16 Nov 2001 - Jun 2005

DCS/OPERATIONS

Deputy Chief of Staff for Operations

Lt Gen Lauris Norstad <sup>117</sup> 1 Nov 1947 - 21 May 1950

Lt Gen Idwal H. Edwards (Acting) 1 Mar 1950 - 10 Oct 1950

Lt Gen Idwal H. Edwards 11 Oct 1950 - 1 Jul 1951

Lt Gen Thomas D. White (Acting) 2 Jul 1951 - 27 Jul 1951

Lt Gen Thomas D. White 28 Jul 1951 - 29 Jun 1953

Lt Gen Earle E. Partridge 30 Jun 1953 - 25 Mar 1954

Lt Gen Frank F. Everest <sup>118</sup> 1 Apr 1954 - 30 Jun 1957

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<sup>114</sup> Re-designated 1 April 1997.

<sup>115</sup> Prior to being stood up 16 November 2001, the AF-CIO was a dual-hatted position held by the SAF/AQ.

<sup>116</sup> This office was combined with Warfighting Integration on 1 June 2005. See Warfighting Integration and Chief Information Officer (SAF/CIO A6).

<sup>117</sup> Gen Norstad was unofficially acting as Vice Chief of Staff during March and April 1950. He was not appointed Acting Vice Chief until 22 May 1950. See tenure dates for Vice Chief.

<sup>118</sup> 1 Jul 1957: DCS/Operations split into: DCS/Operations, DCS/Plans and Programs, ACS/Intelligence